- Q. Please state your name, business address and present position with
   PacifiCorp (the Company).
- A. My name is J. Ted Weston. My business address is One Utah Center, Suite 2300
  at 201 South Main Salt Lake City, Utah 84111. My present position is Manager
  of Revenue Requirement in the Regulation Department.

#### 6 Qualifications

- 7 Q. Please briefly describe your education and business experience.
- A. I received a Bachelor of Science Degree in Accounting from Utah State
  University in 1983. I joined the Company in June of 1983 and I have held various
  accounting and regulatory positions prior to my current position. In addition to
  formal education, I have attended various educational, professional and electric
  industry related seminars during my career with the Company.
- 13 **Q.**

#### What are your responsibilities?

A. My primary responsibilities include overseeing the calculation and reporting of
 the Company's regulated earnings or revenue requirement, assuring that the
 interjurisdictional cost allocation methodology is correctly applied and the
 explanation of those calculations to regulators in the jurisdictions in which
 PacifiCorp operates.

- **Purpose of Testimony**
- 20 **Q.**

#### What is the purpose of your testimony in this proceeding?

A. The purpose of my testimony is to present the Company's Utah Results of
Operations Report, labeled as Exhibit UP&L\_\_\_(JTW-1), for the twelve months
ending September 30, 2007 (the "Test Period"). My testimony presents evidence

that based on its results of operations for this Test Period; PacifiCorp will earn an
overall return on equity ("ROE") in Utah of 3.9 percent. This return is less than
the ROE currently authorized by the Utah Public Service Commission (the
"Commission") and is less than the return recommended in Dr. Sam Hadaway's
testimony to provide a fair and equitable return for the Company's shareholders.
An overall price increase of \$228.8 million is required to produce the 11.4 percent
ROE requested by the Company in this proceeding.

## Q. Is the Company requesting the full \$228.8 million required to earn an 11.4 percent ROE?

A. No. The Company has reflected the Rate Mitigation cap as stipulated and
 approved by the Utah PSC approved in Docket No. 02-035-04. The stipulation
 states:

36 "In order to mitigate potential rate impacts on Utah customers, any 37 increase in the Utah revenue requirement as a result of the implementation 38 of the Revised Protocol shall be capped at the Applicable Percentage of 39 the Company's Utah Revenue Requirement calculated under the Rolled-In 40 Allocation Method for the indicated effective periods as follows: 101.5 41 percent for the period from the effective date of the final PSCU order in 42 the first general rate proceeding filed after the effective date of this 43 Stipulation and the Revised Protocol, to March 31, 2007". 44 This adjustment reduces the rate request by \$24.9 million to \$204 million and is

45 shown in my Exhibit UP&L\_\_\_(JTW-1) on page 1.0 of Tab 1 Summary.

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## 46 Q. Does this represent the costs the Company projects to experience during the 47 rate effective period?

A. Yes. This reflects the current projections of the Company's costs. However, in
anticipation of the closing of the MEHC transaction, the Company has included
an additional adjustment that reduces the rate increase by \$6.7 million.
Supplemental testimony identifying specific impacts that MEHC Ownership will
have on PacifiCorp operating costs will be filed 15 days after the transaction
closing by a MEHC witness.

#### 54 Development of Forecasted Test Period Results of Operations

## 55 Q. Please explain the process used to calculate the results of operations for the 56 Test Period.

57 A. Pursuant to the stipulation in Docket 04-035-42, the Company has developed the 58 Test Period in three steps; first, the Company started with the historical base of twelve-months ending September 30, 2005 ("Actual Period"). 59 The Actual 60 Period was normalized to remove any non-recurring items, unusual weather or 61 hydro conditions and then annualized to reflect an annual level for any contract or 62 price changes that occurred during that period. These normalized results of 63 operations are summarized as the "Base Period".

The second step was to develop the "Mid Period" which is the twelvemonths ending September 30, 2006. The Mid Period utilizes the load forecast developed by Mr. Mark Klein for that time frame. Retail revenues were forecasted by applying the current tariffs to the Mid Period load forecasts. Net power costs, which were developed using the Generation & Regulation Initiative

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69 Decision ("GRID") model, utilized the same load forecast. The normalized Base 70 Period operation, maintenance, administrative and general ("OMAG") expenses 71 were split between labor related and non-labor costs. The non-labor costs were 72 escalated by utilizing functional specific (i.e. production, transmission, 73 distribution, etc.) inflation indices prepared by Global Insight's Utility Cost of 74 Service. These results were then compared to the budget for the corresponding 75 period. In limited areas where the budget differed significantly from the escalated amounts, the known cost drivers were identified and the differences added to the 76 77 escalated amounts to better reflect the expected Mid Period operating conditions.

Labor costs were adjusted to capture wage and employee benefit increases
through the end of the Mid Period. The labor and non-labor costs were then
combined.

81 Pursuant to the stipulation in Docket 04-035-42, the Company has 82 provided Actual, Base and Mid period summaries along with supporting 83 functional detailed reports in the B tabs for the Actual period in Exhibit 84 UP&L\_\_(JTW-2).

The final step was to walk the Mid Period out to the Test Period Results of Operations. The same process used to walk the Base Period to the Mid Period was employed. The load forecast for the twelve-months ending September 30, 2007 was the basis for developing the MSP Revised Protocol allocation factors, the general business revenues and the net power costs. Non-labor OMAG was escalated to capture another year of inflation and labor related expenditures were adjusted for increases to wage and benefits. Electric plant in service was

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developed from the Company's capital budgets based on project spend andcompletion dates.

94 The development of the Test Period results is summarized in six tabs in 95 Exhibit UP&L (JTW-1), the "Report". Revenues are summarized in Tab 3 -96 Revenue Summary. The OMAG forecast is summarized in Tab 4 - O&M Summary. The net power cost forecast was produced using the GRID model and 97 98 is summarized under Tab 5 - Net Power Cost Summary. Annual depreciation 99 expense was developed by applying the Company's composite functional 100 depreciation rates to the forecasted plant balances as summarized in Tab 6 -101 Depreciation and Amortization Summary. Tab 7 is the Tax Summary. Tab 8 102 contains the Rate Base Summary.

103There are two additional tabs, Tab 9 - Rolled-In Methodology restates the104results summarized in Tab 2 utilizing the Rolled-In allocation in compliance with105the MSP Revised Protocol approval order. Tab 10 – Allocations, shows the106derivation of the Revised Protocol Allocation Method ("Revised Protocol")107factors.

108 I will discuss the calculation of each of these components in more detail109 later in my testimony.

110 **Q.** Please explain how inflation escalators were used in your forecast.

111 A. The Company's cost of goods necessary to provide customer service are impacted 112 by inflation just like everyone else. To develop the Test Period, the Company 113 starts with normalized historical expenses, (Base Period). Non-labor costs were 114 isolated from labor costs, utility cost indices were used to escalate the Base Period

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115 costs to the Test Period, with the exception of insurance and net power costs. The 116 advantage of using inflation indices to produce a forecast is that the resulting 117 calculations are easily understood and readily verifiable.

## 118 Q. Are there additional areas where future cost increases will not track the 119 general rate of inflation?

120 A. Yes. In order to rely solely on inflation indices, all the cost components that the 121 Company will incur in the future need to be in the Base Period. For example, in 122 order to serve growing system loads and maintain or improve system reliability 123 and generation plant availability, the Company will be making substantial capital 124 investment as well as increasing its distribution O&M expense over the historic 125 levels in the Base Period. The Company will also bring Current Creek Phase II 126 and the Lakeside project on-line in the Test Period. Because of the new plant 127 resources and growth in specific cost categories, a forecast test year based entirely 128 on indexed inflation changes would not capture all conditions expected in the 129 rate-effective period.

## 130 Q. Who provides the utility indices used by the Company to forecast OMAG131 costs?

- A. The indices are developed by Global Insight. The Company has relied on Global
  Insight's indices to develop load forecasts for its Integrated Resource Plan and in
  forecast test period rate cases in Oregon, California, Wyoming and the last Utah
  GRC.
- 136 Q. Why does the Company use Global Insight's inflation indices?
- 137 A. Global Insight provides a detailed assessment of the electric market and is a utility

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138 cost index with the most granular level of detail available. There are many high-139 level indices that are both historical and forward-looking. One of the most 140 recognized and generally accepted indices is the Consumer Price Index ("CPI"). 141 CPI contains a select basket of goods which include food, housing, utility costs, 142 apparel, transportation, recreation, education, and other goods and services. In 143 contrast, Global Insight's index is based on electric utility costs according to the 144 Uniform System of Accounts defined by the Federal Energy Regulatory 145 Commission ("FERC") for major electric utilities and major natural gas pipeline 146 companies. The study used to prepare this filing was Global Insight's Utility Costs of Service, release dated November 18, 2005. A summary of these indices 147 148 is in tab 4.16.

149 **O.** At

#### At what level are Global Insight's indices prepared?

A. Global Insight's indices are prepared at the FERC functional subcategory level
and are denoted with their corresponding FERC account number. The individual
FERC account level indices are then combined into broader indices representing
operation, maintenance, or total operation and maintenance expenses.

#### 154 Q. Does the Company use Global Insight's indices to escalate labor costs?

A. No. The Company uses the Global Insight non-labor index to escalate non-laborOMAG costs only.

### 157 Q. How has the Company addressed areas where cost increases were different 158 than inflation?

A. After OMAG was calculated, it was compared to the Company's budget. In areaswhere there were large discrepancies, the appropriate business unit within the

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161 Company was asked to provide documentation to support these differences. In 162 most cases, these differences were attributed to changes in the number, or frequency, of activities. Inflation indices capture cost increases on existing units 163 164 of production; they don't capture changes in volume. Examples of these types of 165 adjustments are the Power Delivery New Programs (Adjustment 4.10), Generation Overhaul (Adjustment 4.11), and Incremental Generation O&M for 166 167 new plants (Adjustment 4.12) and Generation Operation & Maintenance 168 Normalization (Adjustment 4.13).

#### 169 Q. Please describe Exhibit UP&L\_\_\_(JTW-1).

170 Exhibit UP&L\_\_\_(JTW-1), which was prepared under my direction, is A. 171 PacifiCorp's Utah Results of Operations Report (the "Report"). As discussed 172 above, the Base Period for the Report are the twelve-months ending September 173 30, 2005, which has been normalized and is used to calculate the Test Period revenue requirement. 174 The Report provides totals for revenues, expenses, 175 depreciation, net power costs, taxes, rate base and loads starting with September 2005 historical amounts and walking forward to the Test Period. Electric plant in 176 177 service, other working capital, accumulated depreciation and amortization 178 reserves are thirteen month averages. The Company has used a thirteen-month 179 average to better match new generation investment with maintenance and net 180 power costs. All other rate base balances are beginning period end of period 181 averages. The Report presents operating results for the period in terms of both 182 return on rate base and ROE.

183

184 Q. Please describe how Exhibit UP&L\_\_\_(JTW-1) is organized.

185 A. Tab 1 Summary is the Utah allocated results based on the Revised Protocol 186 allocation methodology. Page 1.0 is the calculation of the rate mitigation cap 187 which compares the revenue requirement from Rolled-In allocation to Revised 188 Protocol and caps the increase at the lower of Revised Protocol or 101.5 percent 189 of Rolled-In. Page 1.1, starting with column (1), labeled Total Adjusted Results 190 is the Utah results of operations for the Test Period. The Total Adjusted Results 191 column is carried forward from the results of operations summary, Page 2.2, and 192 shows Utah's ROE at 3.9 percent. The Price Change (column 2 of Tab 1, page 193 1.1) shows that a price increase of \$228.8 million in revenues is required to 194 increase the return on equity from 3.9 percent to 11.4 percent in Utah. Column 3 195 reflects the Utah adjusted revenue requirement with the \$228.8 million price 196 increase included. Page 1.2, of Tab 1, supports the calculation of additional 197 revenue-related uncollectible expense and franchise taxes associated with the 198 price change requested in column 2. Page 1.3 details the calculation of the net 199 operating income percentage.

Tab 2 details Total Company and Utah allocated results based on the Revised Protocol allocation methodology. Pages 2.3 through 2.39 contain revenues, expenses and rate base detail by FERC Account. Supporting documentation for the data in Tab 2 is provided under Tabs 3 through 8. The Adjusted Total Column of the results on Tab 2, page 2.2, reflects the costs, revenues and rate base that have been calculated as described later in my testimony. The normalizing adjustments made to Actual Period data to reflect on-

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207 going costs of the Company are described in Tabs 3 through 8. Tab 9 is Tab 2 208 restated with the Utah allocation based on the Rolled-In allocation method. Tab 209 10 contains the calculation of the Revised Protocol allocation factors. The load 210 forecast used for these factor calculations and to calculate the revenue and net 211 power costs are explained further in testimony sponsored by Company witness 212 Mr. Mark Klein.

## Q. Please describe some of the key areas where the Company has experienced cost increases driving the need for the requested price increase.

- A. PacifiCorp has incurred increases in six main areas to serve its Utah customers:
  new plant investment, net power costs, generation-related operation and
  maintenance costs, Power Delivery program costs, increased cost of capital, and
  employee labor and benefits.
- 219 The Company continues to make significant investment to serve its customers. 220 Utah allocated net rate base has increased by \$460 million from the amount 221 included in the Company's last Utah filing and the associated depreciation 222 expense is up \$21 million. This filing includes Phase II of the Currant Creek 223 facility, which improves the efficiency of this resource by converting it to a 224 combined cycle combustion turbine enabling an additional 245 MW of 225 capacity for a total of 525 MW and the Lakeside facility with 534 MW 226 additional production capacity. These generation resources are explained in 227 the direct testimony of Mr. Mark Tallman. The capital costs associated with 228 the Huntington 2 Scrubber are also included in this filing and are discussed in 229 the direct testimony of Mr. Barry Cunningham. In addition this filing

includes \$145 million of new investment in transmission projects and \$76
million of distribution all here in Utah which is discussed in Mr. Darrell
Gerrard's testimony.

- Net power costs, as addressed by Mr. Mark Widmer, continue to increase due
   to a combination of increasing fuel costs, purchased power and customer load
   growth. In Docket No. 04-035-45, net power costs were filed at \$745 million
   compared to \$813 million requested in this application.
- Mr. Barry Cunningham's testimony explains that the Company is
   experiencing rising costs in three main areas associated with maintaining
   PacifiCorp's low-cost but aging generation fleet. They are overhaul costs,
   incremental operation and maintenance for Current Creek, Lakeside and the
   Huntington scrubber, and increased maintenance of an aging fleet.
- Mr. Darrell Gerrard's testimony describes the impacts of increased vegetation
   management, EMS/SCADA controls and new power delivery programs.
- Mr. Bruce Williams explains the need to increase the Company's equity ratio
   of the capital structure from 47.80 percent to 52.80 percent and Dr. Sam
   Hadaway's testimony supports 11.4 percent return on that equity ratio.
- The Company continues to experience increases in the areas of pensions and
   benefits. Mr. Daniel Rosborough discusses these costs and describes the
   efforts of the Company to control these increasing costs.

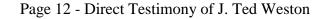
250

#### 251 **Revenues**

- Q. Please describe the procedures used to forecast the Company's Test Period
   revenues and explain the entries behind Tab 3, Revenue Adjustments.
- A. The revenue forecast and adjustments are contained in Tab 3, which begins with an overview of assumptions used to forecast retail revenues and a brief explanation of each additional normalization adjustment made to other revenues. This is followed by a numerical summary (pages 3.0.2 - 3.0.10) by FERC account and allocation factor starting with actual revenue and summarizing each adjustment to get from there to the Test Period.
- Tab 3.1 Rev. Normalization & Forecasts This tab has the incremental changes
  to walk from historical revenues to the Test Period forecasted revenues shown on
  page 3.1.3. It also includes the load forecasts for those periods.

## 263 Tab 3.2 Other Electric Revenues – This tab has three adjustments to account 264 456.

- Bonneville Power Association ("BPA") has a contract with the Company
  for the use of a 500/230 Kv transformer bank at the Malin substation.
  BPA began using these facilities in January 1999, but no payment was
  made until January 2005. This resulted in a back payment in the Base
  Period for the use of the facilities over the five years. This adjustment
  removes the prior-period payments leaving only the annual ongoing level
  of revenues in the Test Period.
- Intermountain Power Agency and Deseret Generation and Transmission
  have a use of facilities contract with the Company for use of the Mona



substation. During the base period a contract dispute was resolved and
back payments were received. We have normalized the revenues to the
annual level for the use of these facilities.

This adjustment removes Oregon and Washington's amortization of the
 Centralia gain to eliminate any tax impacts from results.

Tab 3.3 WAPA Wheeling – In compliance with the Utah Public Service
Commission order in Docket No. 99-035-10, the Company has imputed revenues
to adjust the WAPA wheeling contract to current FERC tariff for wheeling.

282**Tab 3.4 Comcast Revenues** – In September 2003, Comcast paid PacifiCorp for283unauthorized pole attachments; however Comcast disputed some of the claims.284During the base period a settlement was reached between the parties for the285amount of unauthorized pole attachments. The Company refunded \$301,859 to286Comcast to settle the dispute based on Commission order in Docket No. 03-035-

287 28. This adjustment removes the effect of this non-recurring event from results.

Tab 3.5 SO2 Emission Allowances – In the Base Period, after an extended period of selling the minimum level of SO2 allowances, the Company elected to increases its sales of excess SO2 allowances. Consistent with the Commission order in Docket No. 97-035-10, the Company has amortized all sales over a fouryear period. In addition, this adjustment includes forecasted sales through the end of the test period.

## Q. Are there additional adjustments to revenue that are included in other portions of the Exhibit?

296 A. Yes.

- Tab 5.1 Net Power Cost Adjustments A portion of this adjustment aligns
  wholesale sales from the Base Period to the results generated in the GRID model.
  Mr. Widmer explains how these sales were forecasted in his testimony.
- Tab 5.2 James River & Little Mountain Offset Includes the revenue offset
   based on the terms of these contracts. These adjustments are explained further in
   the net power costs section of my testimony.

303 Operation, Maintenance, Administrative & General ("OMAG") Expenses

304 **Q.** How is Tab 4 organized?

A. Tab 4 includes the O&M summary followed by the adjustments themselves.

306 Q. What is the O&M Summary and what is its purpose?

A. The O&M Summary is an overview that provides assumptions and itemizes the adjustments made to adjust OMAG costs forward from the Base Period to the Test Period. It is the bridge between the OMAG section in the results of operations (Tab 2) and the detail supporting the Company's Test Period OMAG projections (Tab 4).

The OMAG Summary begins on page 4.0 with a brief overview of 312 313 assumptions used to forecast OMAG. It is organized by FERC account and 314 allocation factor starting with unadjusted data from the Base Period. Labor costs 315 are adjusted separately so the second column subtracts the Actual Period labor 316 costs, leaving non-labor OMAG. Each following column has a numerical reference to a corresponding tab in Exhibit UP&L\_\_\_(JTW-1), which contains a 317 318 lead sheet. This lead sheet shows the FERC account affected by the adjustment, 319 allocation factor, dollar amount and a brief description of the adjustment.

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#### 320 Q. Please describe the OMAG numerical summary.

A. The numerical summary is found on page 4.0.1 through page 4.0.15. The detail in
this tab supports pages 2.5 through 2.14. Each adjustment is listed in a separate
column. These columns are totaled to produce the Base Period normalized
OMAG shown in the column on the right-hand side of the page titled "Sep 2005
Adjusted O&M" summarized on pages 4.0.1 through 4.0.5.

326 To walk OMAG expenses forward from the Base Period to the Mid 327 Period, the process is repeated as shown on pages 4.0.6 through 4.0.10. The Base 328 Period labor costs were removed, leaving non-labor OMAG. These costs are then 329 escalated to Mid Period levels using Global Insight's indices for each FERC 330 function, the result is then adjusted for items that weren't escalated like property 331 insurance and incremental OMAG and net power costs. The Mid Period labor 332 costs were added back in with the other normalizing adjustments to produce the 333 Mid Period (September 2006) OMAG expense.

Finally, the process is repeated one more time to walk forward the MidPeriod OMAG to the Test Period, summarized on pages 4.0.11 through 4.0.15.

336 Q. Please describe the adjustments made to base year non-labor OMAG expense
337 in Tab 4.

A. Tab 4.1 Blue Sky Program Costs – The Blue Sky Program is designed to
encourage voluntary customer participation in the acquisition and development of
renewable resources. To protect non-participants from subsidizing this program,
this adjustment removes expenses (administrative costs and green tag purchase
costs) associated with this program from the Test Period.

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Tab 4.2 Miscellaneous General Expense – This adjustment removes from
 results of operations certain miscellaneous expenses that should have been
 charged below the line to non-regulated expenses.

**Tab 4.3 International Assignees** – The International Assignee adjustment removes housing and other costs associated with international assignees who have either returned to Scotland or "localized" (transferred to the U.S. compensation package). Those remaining on ScottishPower's compensation plan have been adjusted to the lower of their actual compensation or the equivalent PacifiCorp compensation. Out of period costs and outside services related to personal tax preparation services for all International Assignees have also been removed.

Tab 4.4 Customer Service Deposits – As specified in Utah Electric Service Regulation No. 9, the Company pays interest on customer service deposits. These deposits are treated as a reduction to rate base and interest is treated as an expense of electric operations. Absent this adjustment, the interest true-up would nullify any recovery of customer service deposits. This treatment was approved in Docket No. 97-035-01.

359 Tab 4.5 Uncollectible Accounts – During the base year, five different prior
360 period reserves were adjusted, resulting in a \$5.5 million credit allocated across
361 all jurisdictions. This adjustment removes these non-recurring items from the
362 Test Period.

The first item for \$1,234,871 was a reserve created December 2002 for the
joint-owner's share of Trail Mountain Mine closure costs. In November
2004, the dispute was resolved and the reserve written-off. The joint-

366 owner's share of Trail Mountain was never charged to customers, and is a367 prior period non-recurring event that should be removed from results.

- The second item was a reserve created in December 2001 associated with
  a wholesale sales agreement with Enron. When Enron filed for
  bankruptcy, the Company created a reserve for \$1,673,908. In March
  2005, a settlement was reached and the reserve reversed.
- 372 The third item was associated with an Accounts Receivable and Doubtful 373 Account reserve created for the California ISO back in Fiscal Year 2001. 374 The ISO defaulted on over \$7 million owed to PacifiCorp because of non 375 payment from PG&E and SDG&E. The Company received periodic 376 payments from the California ISO totaling \$1,349,615. These payments 377 were recorded as a reduction to the Accounts Receivable balance. In 378 December 2004, the Company reduced the Doubtful Account liability 379 reserve to reflect these payments and credited account 904, understating 380 the Base Period expense.
- The fourth item removes the write-off of an Oregon weatherization reserve
   for \$657,253 which was originally set up in January 2001.
- The final item was to remove a contingent reserve created due to a
   contract dispute with one of the Company's customers. This dispute was
   resolved and the reserve of \$599,000 was written-off.
- Tab 4.6 Out of Period Expense Four accounting adjustments were made to
   expense accounts that are non-recurring in nature or related to prior periods.
   These transactions are removed from the Base Period reducing operating expense

389 \$2.4 million.

- A prior period right-of-way payment of \$1,150,923 million was made to
  the Yellowtail tribe during the Base period.
- A transmission feasibility study for \$366,178 was written-off after the
   project was discontinued.
- The identity management project was cancelled and \$1,341,731 was
  expensed.
- A prior-period legal liability was accrued in 2003 and trued-up to the
   billed amount during the Base Period crediting expense for \$238,000.
- A prior-period property tax refund of \$180,000 for the Lloyd Tower
  Center was recorded during the Base Period.
- Tab 4.7 Property Insurance During the Base Period the insurance reserve was
  adjusted resulting in an understatement of expense. This adjustment reversed that
  entry from the Base Period and reflected the incremental changes for premiums
  and uninsured losses from then to the Test Period.
- 404 Tab 4.8 Misc. Rate Base Amortization Expense Removal This adjustment
  405 removes the amortization of assets that will be complete by the end of the Test
  406 Period because they are not recurring expenses. The rate base associated with
  407 these assets is removed in Adjustment 8.9 Misc. Rate Base Adjustment.
- 408 Tab 4.10 Additional Power Delivery Programs This adjustment captures the
   409 maintenance and operating expense described in Mr. Darrell Gerrard's testimony.
- 410 **Tab 4.11-13 Generation Overhaul & OMAG** These adjustments add 411 incremental operation and maintenance expense to the Test Period. Mr. Barry

Tab 4.11 Generation overhaul costs included in the Base Period were
\$22.4 million compared to \$29.7 million in FY 2003 and \$26.4 million in
FY 2004. The forecast for FY 2007 is \$38.6 million and \$42.1 million in
FY 2008, and increases after that as new plants are brought on line and
more extensive work on existing plants is performed.

Cunningham has sponsored testimony supporting the need for these increases.

412

- Tab 4.12 New Plant Incremental Costs adds O&M for major generation
  plants that come on-line after the Base Period.
- Tab 4.13 Generation Operation & Maintenance normalizes contracts,
  materials, and special maintenance from the Base Period to the level
  forecasted in the Test Period.

423 Tab 4.14 Solar Photovoltaic Program - This adjustment reflects the estimated 424 annual program costs associated with Pilot Solar Photovoltaic Utility Buy-Down 425 Program that will be co-sponsored by Utah Clean Energy and Utah Power. 426 Approval for this program will be filed under a separate application. This pilot 427 Photo Voltaic project will gather important information on the viability of a solar 428 program funded by participating customers, tax incentives and the Company buy-429 The project will provide technical information on the integration of down. 430 distributed solar resources into the Utah Power system and demonstrate the ability 431 of solar power to meet growing peak demand. It will also gauge customers' 432 willingness to participate in this program and provide an investment that will both 433 benefit themselves and the utility system. This pilot program has not yet been 434 PacifiCorp's participation in this program is approved in the state of Utah.

- 435 contingent upon the Commission's approval and the associated costs being436 included in the Company's revenue requirement.
- Tab 4.15 Global Insight's Indices This tab contains an overview of Global
  Insight's utility cost indices and a summary of the November 18, 2005 release of
  these indices.

#### 440 Q. Please describe how the Company forecasted labor costs for the Test Period.

441 A. **Tab 4.9 Labor** – The Company forecasts labor costs by adjusting salaries, 442 incentives, benefits, and costs associated with FAS 87 (Pension), FAS 106 (Post 443 Retirement Benefits), and FAS 112 (Long Term Disability). These labor-related 444 expenses were segregated from the other non-labor-related OMAG costs so they 445 could be escalated separately. Page 4.9.1 is a numerical summary starting with 446 Base Period labor costs and adjusting them forward to reflect the Test Period level 447 of expense, with the corresponding adjustment amount for each labor cost. These 448 summaries are followed by the detailed worksheets used to adjust the labor costs 449 forward to the Test Period.

450 The first step was to annualize salary increases that occurred during the 451 base year. This was done by identifying actual wages by labor group by month 452 and when each labor group received wage increases. Those increases were then 453 applied to wages that were paid prior to the effective date to annualize salary 454 expense. The next step was to repeat that process by applying the wage increases 455 for 2006 and 2007 to the annualized Base Period salaries to forecast the Test 456 Period wages. The Company used union contract agreements to escalate union 457 labor group wages, while increases for non-union and exempt employees were

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458 based on budgeted increases. This calculation was performed on pages 4.9.2
459 through 4.9.7.

## 460 Q. Please describe the adjustments the Company made to the Base Period for 461 severance and retirement allowances.

462 During the Base Period, the Company reviewed the corporate organization and A. 463 functions in an effort to identify potential efficiencies that could be achieved. The 464 result of this initiative was a new organizational proposal called Rebasing. In 465 June 2005, the Company accrued \$4 million for severance to be paid to 466 employees whose positions will be eliminated as a result of Rebasing. The 467 Company is proposing that these costs be amortized over a five-year period and 468 has included this amortization as part of the labor costs in this filing and a 469 regulatory asset for the unamortized balance.

Also an accrual to retirement allowance was recorded during the Base
period that should have been booked below-the-line. The Company has removed
these costs from the filing.

#### 473 Q. Was an adjustment made to the annual incentive plan payout?

474 For Fiscal Year 2006, the Company made some modifications to its A. Yes. 475 incentive plan to better align the Company's philosophy of delivering market competitive pay structured in a manner that benefits our customers with safe, 476 477 adequate and reliable electric service at a reasonable cost. Company goals as 478 structured in the incentive program are now more aligned to service and 479 reliability. The structure of incentive pay is based on 60 percent individual 480 performance with the individual's experience and performance directly related to

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481 benefits delivered to the customer. The business unit component, which makes up 482 30 percent of the incentive compensation, is measured against objectives for the 483 individual employee and team that deliver benefits and improvements to the 484 The last component which makes up 10 percent of the incentive customer. compensation is tied to the Company measure, and it is also directly linked to 485 486 customer benefits through utility plant availability. To reflect these changes and 487 align incentive pay to budget the Company has reduced its annual incentive plan 488 expense by \$12.5 million. The Base Period had \$46 million of incentive 489 payments paid to employees. In addition, the Company has removed all the 490 incentive associated with Performance Unit Compensation. This further reduces 491 incentive compensation by \$2 million from the actual level in the Base Period. 492 Mr. Erich Wilson's testimony describes the changes to the incentive plan in 493 further detail.

#### 494 Q. Were employee pension and benefit costs adjusted in this section also?

495 A. Yes. Consistent with all other costs, pension and benefits were itemized starting
496 with the Base Period and walked forward to the Test Period. Pension costs have
497 increased \$19.7 million and employee benefits have increased \$8.9 million from
498 the Base Period to the Test Period. These forecasts were provided by Mr.
499 Rosborough and supported in his testimony.

500 Q. Does this Tab cover any other items?

501 A. Yes. Payroll taxes were updated to capture the impact of the changes to employee 502 salaries. This was calculated by applying the FICA tax rates to the net change in 503 salaries and also to reflect the change in the social security cap for the Test 504 Period.

#### 505 Q. How were these changes incorporated into the O&M Summary?

- 506A.After adjusting employee salaries and benefits to match the Test Period, these507costs were spread back to FERC accounts based on the same percentage that508existed in the Base Period. The labor related costs were then added with the non-509labor OMAG on pages 4.0.1– 4.0.15 of the summary.
- 510 Net Power Costs

#### 511 Q. How was the Net Power Cost adjustment calculated?

A. The Net Power Cost adjustment normalizes steam and hydro power generation, fuel, purchased power, wheeling expense, and sales for resale in a manner consistent with the contractual terms of the Company's sales and purchase agreements. It also normalizes hydro and weather conditions for the Test Period, as described in Mr. Mark Widmer's testimony.

#### 517 Q. Please describe the contents of Tab 5 Net Power Cost Summary.

A. Page 5.0 is an overview of the power costs for the Base, Mid and Test Periods.
Page 5.1 is a numerical summary for the same periods starting with unadjusted
power costs. This is followed by the FERC account and allocation summary and
the GRID reports for each period pursuant to the stipulation from Docket No. 04035-42.

# Tab 5.2 James River Royalty & Little Mountain Offset – On January 13, 1993, PacifiCorp executed a contract with James River Paper Company with respect to the Camas mill, later acquired by Georgia Pacific. Under the agreement, PacifiCorp built a steam turbine and is recovering the capital investment over the

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twenty-year operational term of the agreement as a royalty offset. Included in
PacifiCorp's net power costs as purchased power expense are the contract costs of
energy for the Camas unit, but GRID does not include an offsetting revenue credit
for the capital cost recovery and maintenance cost recovery amounts. Adjustment
5.2 adds this royalty offset to account 456, Other Electric Revenue, for the Base
Period and the incremental change to the Test Period.

533 This adjustment also normalizes the ongoing level of steam revenues 534 related to Little Mountain. Contractually, the steam revenues from the Little 535 Mountain plant are tied to natural gas prices. GRID models the cost of running 536 the Little Mountain plant but does not include the offsetting steam revenues. This 537 adjustment aligns the steam revenues to the gas prices modeled in GRID.

Tab 5.3 Trail Mountain Mine Removal – Regulatory assets were recorded on
the Company's books in April 2001 for purposes of amortizing the costs
associated with closing the mine through March 2006. The associated
amortization expense was excluded from the cost of coal. This adjustment
removes all balances from results because the assets will be fully amortized by
March 31, 2006.

544**Tab 5.4 BPA Regional Exchange** – This adjustment removes the BPA regional545exchange credit from Account 555 because this is a pass-through from BPA to546PacifiCorp's eligible residential and small farm customers in Oregon, Washington547and Idaho that should not be included in determination of PacifiCorp's revenue548requirement.

549

#### 550 **Depreciation and Amortization Expense**

#### 551 Q. How are the Company's forecasted depreciation and amortization expense 552 for the test year developed in the Report?

553 Α. A detailed worksheet supporting the calculation of the Test Period depreciation 554 and amortization expense, contained in Tab 2, is provided in Tab 6. The Company's approach to forecasting depreciation and amortization expense is 555 556 explained on page 6.0 of Tab 6. Annual depreciation expense was developed by 557 applying the Company's functional composite depreciation rates, based on the 558 Commission approved rates, to the plant balances for the Test Period, as shown 559 on page 6.1.3. Page 6.1.1 summarizes actual depreciation expense for the actual 560 depreciation expense, normalized Base Period, Mid Period ended September 2006 561 and the Test Period September 2007. The calculations of the composite rates are 562 summarized on page 6.1.30.

563 Amortization expense for unadjusted actual, Base Period, Mid Period, and 564 Test Period is summarized on page 6.1.2. Account 404, Intangible Plant Amortization, was forecasted for the Test Period by applying a composite 565 566 amortization rate to the forecasted intangible plant balances. Amortization of 567 plant acquisitions in Account 406 and unrecovered plant in Account 407 were held constant for the straight-line amortization of these assets. The annual 568 569 depreciation and amortization expense was added to the accumulated depreciation 570 and amortization reserves to project these balances forward to the Test Period. 571 Retirements were also accounted for, with respect to both the plant additions and 572 accumulated depreciation reserve. Retirements were estimated based on a five-

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573 year historical average of retirements which was divided by the plant balance to 574 calculate a retirement rate. This rate was then applied to the plant balance in the 575 Test Period to forecast the Test Period retirements; page 6.1.31 summarizes these 576 rates.

#### 577 Q. Please explain how the composite depreciation rates were calculated.

578 A. The composite depreciation rates used in this filing are based on the current 579 Commission authorized rates. These rates identified depreciable electric plant in 580 service by function. Generation facilities were detailed by plant by FERC 581 account; transmission investment was detailed by FERC account; and distribution 582 and general plant were grouped by state by FERC Account. Remaining plant 583 lives were determined and used to calculate the study's depreciation rates. These 584 rates were then applied to the depreciable plant balance to calculate the annual 585 depreciation expense for each sub-category. The authorized composite rates were 586 calculated by dividing the proposed depreciation expense summarized by function 587 by the depreciable plant for that function. For this filing, the Company calculated composite rates by applying Commission authorized rates to Base Period 588 589 depreciable plant balances. The resulting depreciation expense was then 590 summarized by function and divided by the plant balances including land to 591 calculate the functional composite rates used in this filing. This calculation is 592 summarized on page 6.1.30.

## 593**Tab 6.2 Capital Stock Expense** – Capital stock expense recorded in FERC594Account 214 represents the cost of acquiring equity capital. It comprises595payments to investment banks, legal fees, etc. Similar costs are incurred when

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596 bonds are issued. Unlike bonds, where these costs are included in the cost of 597 debt, capital stock issuance expenses are not included in the cost of equity 598 calculation. Therefore absent such an adjustment there is no recovery of these 599 issuance costs. Whether the securities are bonds or common equity, customers 600 are the direct beneficiaries of the capital obtained through public financing. As 601 bonds have a finite life, the bond issuance costs are amortized over the life of the 602 Since common equity shares do not have a specified end date, the bonds. 603 appropriate amortization period is not as intuitive. PacifiCorp proposes to 604 amortize the existing balance over a twenty-year period.

605 Taxes

## 606 Q. Please describe the process of forecasting Test Period taxes for use in the 607 results of operations report.

A. The Company has used the same process which has previously been approved by
this Commission. For purposes of this discussion, tax expense is separated into
the following categories: Schedule M items, Deferred Income Tax Expense,
Taxes Other Than Income, and the Renewable Energy Tax Credit. Detail
supporting the forecast of the Test Period tax expense is provided in Tab 7.

Tab 7.1 Schedule M's – The Schedule M items from the Base Period were reviewed and any non-recurring items were removed, with the remaining recurring Schedule M items held constant. The Schedule M impact of normalization adjustments and the differences of book versus tax depreciation associated with the capital additions were added to the recurring base year Schedule M items. Pages 7.1 through 7.1.15 detail the Schedule M estimates for

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619 the forecasted Test Period.

620 **Tab 7.2 D.I.T. Expense** – The Deferred Income Tax Expense from the base year, 621 relating to the Schedule M items removed from the base year, were removed. The 622 Deferred Tax Expense impacts of normalization adjustments were added to the 623 base year recurring deferred tax expense items. The property-related deferred 624 income tax expense was developed from the capital additions, retirements, and 625 depreciation expense for both book and tax, and then added to the deferred tax 626 expense. The deferred income tax summary is shown on pages 7.2 through 627 7.2.15.

Tab 7.3 Taxes Other Than Income – The forecast for Taxes Other Than Income
is shown on page 7.3. Property taxes were forecasted based on revenues,
investment, and property valuations for the Test Period. Franchise taxes were
updated to match revenues in the Test Period.

#### 632 Q. How has the Company treated Utah's Gross Receipts Tax in this filing?

A. The Utah Gross Receipts Taxes have been removed from results. Senate Bill 34
proposes tax referendums of which the elimination of the Gross Receipts tax is
part of this proposal. If this bill does not pass, the Utah Gross Receipts Taxes
should be added back into the Company's revenue requirement.

637 **Current State and Federal Income Tax Expenses** – Both current State and 638 Federal Income Tax Expenses were calculated by applying the applicable tax 639 rates to the taxable income. The State Income Tax expense was calculated using 640 the state statutory rates applied to the jurisdictional pre-tax income of the 641 jurisdictions with state income taxes. The result of accumulating those state tax

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expense calculations is then allocated among the jurisdictions using the Income
before Tax ("IBT") factor. The Federal Income Tax Expense ratemaking is
calculated using the same methodology that the Company uses in preparing its
filed income tax returns. The detail supporting this calculation is contained on
pages 2.18 through 2.20.

Tab 7.4 Renewable Energy Tax Credit – The federal government offered an
income tax credit for investment in renewable resources placed into service before
December 31, 2001. The Company owns a 78.8 percent share of the Foote Creek
wind project in Wyoming. The total Company tax credit of \$1.6 million is based
on PacifiCorp's share of the energy produced at that facility multiplied by the 1.9
cents per kWh tax credit.

## Q. Has the Company flowed through to its customers the benefit for the Production Activity Deduction enacted by Congress?

A. Yes. The Company has calculated the Production Activity Deduction as proposed
by Edison Electric Institute utilizing their method 1 proposal. Page 7.1.13 of the
Schedule M tab 7.1, line 114, shows the Production Activity Deduction for the
Test Period.

## 659 Q. What is Bonus Depreciation and how is the Bonus Depreciation reflected in 660 this case?

A. Congress enacted the Jobs Creation Act in 2001 to provide incentives to
companies to invest dollars in depreciable assets that would be subject to
accelerated tax depreciation lives. This was referred to as Bonus Depreciation.
Since the Bonus Depreciation had a sunset date of December 2005 for property

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that was included in Construction Work in Progress ("CWIP") as of December
2004, the majority of the actual Tax Bonus Depreciation has already been
recognized in tax expense for both current and deferred expenses prior to this Test
Period. However, since Bonus Depreciation is a tax method and timing that is
required to be normalized, Utah customers benefit from the higher accumulated
deferred tax liability balance in FERC Account 282, which includes the prior
recognition of those accelerated tax depreciation benefits.

672 Rate Base

## 673 Q. Please describe how the Company developed the rate base projections used 674 in the Test Period.

The detail for rate base for the Test Period is described in Tab 8. The key 675 A. 676 assumptions used in forecasting the Test Period rate base are summarized on page 677 8.0. Pages 8.0.1 through 8.0.13 summarize September 2005 unadjusted balances, 678 by FERC account, in the left-hand column and the net rate base changes through 679 September 2007. The column "Test Period Sep 06 – Sep 07 Projected Avg Rate Base" is summarized on pages 2.21 through 2.39 of Tab 2 - Results of Operations. 680 681 Pages 8.0.14 through 8.0.52 summarize the incremental change by year for each 682 normalization adjustment made to the base year. Detail for these adjustments is 683 contained in Tabs 8.1 through 8.11.

## 684 Q. Please describe each of the adjustments to the Base Period rate base 685 balances.

A. Tab 8.1 Sale of Skookumchuck – Washington LLC, a limited liability company
formed by TransAlta USA Inc. purchased this hydroelectric facility on October 5,

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688 2004. The costs of this facility were removed from the Base Period through this689 adjustment.

Tab 8.2 Customer Advances – Advances were recorded in the Base Period to a
 corporate cost center location rather than state-specific locations. This adjustment
 corrects the allocation of customer deposits by situs assignment of the balance.

Tab 8.3 Sale of East Price Assets – On March 30, 2005, the Company sold a
portion of its Price City distribution system. This adjustment removes the plant
sold from results. The gain from the sale was treated as a reduction to
accumulated depreciation.

Tab 8.4 Glenrock Mine Removal – The closure of the Glenrock mine and the
sale of assets, equipment, and supplies occurred in fall of 2005. This adjustment
removes those costs from the Base Period thereby eliminating Glenrock from the
Test Period.

701 **Tab 8.5 Trapper Mine** – PacifiCorp owns a portion of the Trapper Mine, which 702 provides coal to the Craig generating plant. The normalized coal cost of Trapper 703 mine includes all operating and maintenance costs but does not include a return 704 on investment. This adjustment adds the Company's portion of the Trapper Mine 705 plant investment to rate base. This investment is accounted for on the Company's 706 books in Account 123.1 - Investment in Subsidiary Company. However, Account 707 123 is not normally a rate base account. This adjustment reflects net plant rather 708 than the actual balance in Account 123 to recognize the depreciation of the 709 investment over time.

710 **Tab 8.6 Jim Bridger Mine** – PacifiCorp owns a two-thirds interest in the Bridger

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711 Coal Company, which supplies coal to the Jim Bridger Generating Plant. The 712 Company's investment in Bridger Coal Company is recorded on the books of 713 Pacific Minerals, Inc. ("PMI"). Because of this ownership arrangement, the coal 714 mine investment is not included in electric plant in service. The normalized coal 715 costs for Bridger Coal Company include the operating and maintenance costs of 716 mining, but provide no return on investment. This adjustment is therefore 717 necessary to properly reflect the Bridger Coal Company investment in Test Period 718 rate base.

719 The Company's share of rate base related to the PMI's investment in the 720 Bridger Coal Mine is projected to increase from \$44 million in the Base Period to 721 \$123 million in the Test Period. Most of the investment increase relates to 722 Bridger Coal Company's transition to an underground mine. The underground 723 mine provides the least cost supply alternative for the adjacent Bridger Power 724 Plant. Production costs for the surface mine are forecasted to increase 725 significantly due to increased overburden ratios, longer haulage distances, 726 escalating royalties, and diminishing coal quality. The development of the 727 underground mine assures customers a long-term least cost coal supply alternative 728 for the adjacent Bridger Power Plant.

Tab 8.7 PERCO – In 1996, PacifiCorp received an insurance settlement of \$33
million for environmental clean-up projects. These funds were transferred to a
subsidiary called PacifiCorp Environmental Remediation Company ("PERCO").
This fund balance is amortized or reduced as PERCO expends dollars on clean-up
costs. PERCO received an additional \$5 million of insurance proceeds plus

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associated liabilities from PacifiCorp in 1998. This adjustment includes the
insurance proceeds in Electric Operations as a reduction to rate base.

736 **Tab 8.8 Hydro Relicensing Settlement Obligations** – To comply with Generally 737 Accepted Accounting Principles ("GAAP") accounting, the Company calculated 738 the net present value of future hydro relicensing obligations for Bear River and 739 North Umpqua hydro facilities and recorded the liability with an offsetting asset 740 on Company books. The Company filed accounting applications in each state 741 seeking commission approval for the accounting treatment. After receiving a 742 negative response from one jurisdiction, however, PacifiCorp withdrew its 743 application from all other jurisdictions to avoid multiple regulatory treatments of 744 The liability was recorded in Account 254, which was not the same item. 745 included in base results, leaving the asset and amortization in the base year. This 746 adjustment removes the net present valuation of these obligations and amortizes 747 the cash payments over the remaining life of the license. The net balance is 748 included in rate base.

Tab 8.9 Miscellaneous Rate Base – This adjustment looked at each of the
regulatory assets and miscellaneous deferred debits to identify all those that will
be fully amortized by September 2007 and removes those investments from rate
base. The adjustment also removes deferred credits and asset retirement
obligations which will have zero balances by September 2007. The amortization
associated with these assets is removed in Adjustment 4.8.

Tab 8.10 Major Plant Additions – To provide a better match between the
 system infrastructure investment requirements and the load required to serve our

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757 customers, the Company has identified capital projects that will be completed by 758 the end of the Test Period. This was done by starting with balances at September 759 2005 and identifying any investment in construction work in progress. This 760 information was provided to the business units, which were then asked to identify 761 capital expenditures that will be used and useful during the rate effective period. 762 Additions by functional category are summarized, indicating the in-service date 763 and amount by project. The accumulated depreciation reserve was adjusted 764 forward to match the depreciation expense and retirements calculated as described 765 earlier.

Tab 8.11 Accumulated Deferred Income Tax Update – The tax balances for
the Base Period were normalized to remove items collected on separate riders and
non-regulated balances. The non-property Schedule M-1's for the Test Period
were used to develop the forecasted deferred expense and corresponding balance.
The property-related deferred income tax balance was developed from the capital
additions in Adjustment 8.10 and resulting book and tax depreciation differences.

772 Q. Does this describe all of the adjustments to rate base for the test year?

773 A. Yes.

774 Q. Please describe the rest of the Report.

A. Tab 9, Rolled-In, is a re-cast of Tab 2 based on the Rolled-In allocation
methodology. This information is being provided pursuant to Commission order
from the application of PacifiCorp for an investigation of inter-jurisdictional
issues in Docket No. 02-035-04.

779 **Tab 10, Allocation Factors**, summarizes the derivation of the jurisdictional

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allocation factors using the MSP Revised Protocol allocation methodology.
These factors are based on the loads provided by Mr. Klein, summarized in Tab
10.2 and the plant balances contained in this Report.

#### 783 Q. Would you describe the purpose of Exhibit UP&L\_\_\_(JTW-2)?

- 784 Yes. Pursuant to the stipulation order from Docket No. 04-035-42 and to comply A. 785 with the filing requirement of Attachment A and Data Request Attachment C the 786 Company has provided three additional Results of Operation reports. They are 787 the Company's Unadjusted results of operation for twelve-months ending 788 September 30, 2005 with both total Company and Utah allocated amounts. The 789 Base Period, which is the normalized results of operation for that same period, 790 again with total Company and Utah allocated. Finally the Mid Period results of 791 operation for the twelve-months ending September 30, 2006.
- 792

#### Q. How is this Exhibit organized?

793 Each period has six tabs, with the exception of the tab identifying the period the A. 794 other five tabs are titled the same. They are; Tab 1 Summary, Tab 2 Results of 795 Operation, Tab 9 Rolled-In Methodology, Tab 10.1 Allocation Code Factors and 796 Tab 10.2 Demand and Energy Loads. This numbering scheme and the content are 797 consistent with that used in Exhibit UP&L (JTW-1). The individual tabs for 798 the Unadjusted, Base and Mid Period data are comparisons on a Total Company 799 and Utah allocated basis of those periods to the Test Period results of operation. 800 Tab 1 contains the calculation of the Revised Protocol cap and the Utah allocated 801 results for that period for Revised Protocol and Rolled-In. Tab 2 has the results of 802 operation summary by function and FERC account detail for Total Company and

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803 Utah allocated. Tab 9 is Tab 2 restated based on Rolled-In allocation factors.
804 Tab 10.1 includes the Revised Protocol allocation factors and support for their
805 calculation. Tab 10.2 summarizes the demand and energy for each period which
806 was used for calculation of the factors.

## 807 Q. From your analysis what do you conclude about the overall reasonableness of 808 PacifiCorp's forecasted test year in this proceeding?

- A. The Test Period that the Company has presented in this case best reflects the
  conditions in the rate-effective period. Based on this Report, the Company will
  need this requested rate increase to recover its cost of serving Utah customers and
- 812 provide a fair and equitable return for shareholders.
- 813 Q. Does this conclude your testimony?
- 814 A. Yes.