

BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

)	Docket No. 06-035-21
In the Matter of the Application)	
Of PacifiCorp for Approval of)	PRE-FILED DIRECT TESTIMONY OF
Its Proposed Electric Service)	ANTHONY J. YANKEL
Schedules and Electric)	FOR THE COMMITTEE OF
Service Regulations)	CONSUMER SERVICES

September 27, 2006

TABLE OF CONTENTS

Introduction	1
Relationship of Residential Monthly Usage to Coincident Peak.....	4
Regulatory Principles to be Applied	7
Historical Rate Designs for Residential Customers in Utah	10
Consideration of Regulatory Principles	15
Options for Residential Rate Design.....	21
CCS Rate Design Recommendation.....	31

1 **INTRODUCTION**

2
3 **Q. PLEASE STATE YOUR NAME, OCCUPATION, AND BUSINESS**
4 **ADDRESS.**

5 A. I am Anthony J. Yankel. I am President of Yankel and Associates, Inc. My
6 address is 29814 Lake Road, Bay Village, Ohio, 44140.

7 **Q. WOULD YOU BRIEFLY DESCRIBE YOUR EDUCATIONAL**
8 **BACKGROUND AND PROFESSIONAL EXPERIENCE?**

9 A. I received a Bachelor of Science Degree in Electrical Engineering from
10 Carnegie Institute of Technology in 1969 and a Master of Science Degree in
11 Chemical Engineering from the University of Idaho in 1972. From 1969
12 through 1972, I was employed by the Air Correction Division of Universal Oil
13 Products as a product design engineer. My chief responsibilities were in the
14 areas of design, start-up, and repair of new and existing product lines for
15 coal-fired power plants. From 1973 through 1977, I was employed by the
16 Bureau of Air Quality for the Idaho Department of Health & Welfare, Division
17 of Environment. As Chief Engineer of the Bureau, my responsibilities
18 covered a wide range of investigative functions. From 1978 through June
19 1979, I was employed as the Director of the Idaho Electrical Consumers
20 Office. In that capacity, I was responsible for all organizational and
21 technical aspects of advocating a variety of positions before various
22 governmental bodies that represented the interests of the electrical
23 consumers in the State of Idaho. Since that time, I have been in business
24 for myself. I am a registered Professional Engineer in the states of Ohio

25 and Idaho. I have presented testimony before the Federal Energy
26 Regulatory Commission (FERC), as well as the State Public Utility
27 Commissions of Idaho, Montana, Ohio, Pennsylvania, Utah, and West
28 Virginia.

29 **Q. ON WHOSE BEHALF ARE YOU TESTIFYING?**

30 A. I am testifying on behalf of the Utah Committee of Consumer Services
31 (Committee or CCS).

32 **Q. DO YOU HAVE A SUMMARY OF THE KEY ISSUES AND CONCERNS**
33 **ADDRESSED IN YOUR TESTIMONY?**

34 A. Yes I do. My testimony addresses Rate Design issues for customers taking
35 service under Residential Schedule 1. There are three components to
36 Schedule 1 that I specifically address: the Customer charge; the Minimum
37 charge; and the Energy charges.

38 It is often said that Rate Design is more of an art than a science.
39 However, Rate Design should not be done without a sound knowledge of
40 the cost causation principles, as well as a good understanding of other
41 regulatory principles that come into play. Because of the importance of
42 cost causation, my testimony starts with a discussion of the relationship
43 between monthly residential usage and contribution to summer system
44 peaks. Because the costs being allocated to Utah are increasingly more
45 dependent on a growing summer coincident peak demand, it is imperative
46 that Rate Design be developed with knowledge of the relationship between

47 Residential monthly usage and Residential contribution to system peak
48 demand.

49 My testimony next addresses the various regulatory principles that
50 should be applied when designing rates, given the relationship that has
51 been demonstrated between Residential monthly usage and coincident
52 peak demand (cost causation).

53 I then present a history of Residential Rate Design in Utah over the
54 last 60 years, where a host of different combinations of a Minimum charge,
55 Customer charge, and various energy rate structures (declining, flat, and
56 inverted) have been utilized by past Utah Commissions.

57 Next, I present testimony regarding several Residential Rate
58 Design alternatives and show the impact on bills under each option.

59 I conclude my testimony with the Committee's recommended
60 Residential Rate Design for this case. In particular, I discuss why
61 the Committee's Rate Design recommendation is superior to
62 alternative proposals.

63

64
65
66

**RELATIONSHIP OF RESIDENTIAL MONTHLY USAGE TO
COINCIDENT PEAK**

67 **Q. IS IT POSSIBLE TO DEMONSTRATE A RELATIONSHIP BETWEEN**
68 **MONTHLY RESIDENTIAL USAGE DURING THE SUMMER MONTHS**
69 **AND CONTRIBUTION TO SYSTEM PEAK DEMAND?**

70 A. Yes, it is. During a Cost-of-Service task force in 2002, I empirically
71 demonstrated using the Company's load research data for the Residential
72 Class, there was a strong correlation between the amount of monthly
73 Residential usage and the contribution to system peak demand during the
74 summer months. I simply assembled each of the approximately 150 sample
75 customers in ascending order of monthly usage. I then noted the coincident
76 load factor (average monthly usage divided by usage at time of system
77 peak) of each of these customers during a given month. This coincident
78 load factor data was then averaged by ranges of monthly usage as
79 summarized below for the summer of 2000:

<u>kWh Range</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sept</u>
0-400	173%	161%	176%	160%	165%
0-600	175%	146%	151%	161%	143%
601-1000	156%	117%	117%	114%	128%
1001 +	120%	86%	75%	84%	78%

80

81 The higher the coincident load factor, the better the cost causation
82 relationship for the group. If the coincident factor is greater than 100%, it
83 means that the average usage is greater than the demand at the time of
84 system coincident peak (the customer/group has a lower "on-peak" load

85 than its average usage). Coincident factors less than 100% suggest “on-
 86 peak” users that contribute more to the system peak than to average usage.

87 As shown in the above table, these customers generally become
 88 more “on-peak” (more expensive to serve) as monthly usage levels
 89 increase. The above table strongly supports the present three-tiered,
 90 inverted block rate structure that is used for the Residential Class today.
 91 The more energy these customers use, the more they contribute to
 92 coincident peak summer demand, which drives the need for more
 93 expensive system resources and a greater allocation of these costs (based
 94 upon coincident demand allocators) to Utah and to the Residential Class.

95 Because the data from this task force could be considered stale, I
 96 conducted the same analysis on 2004 summer data (the most recent load
 97 research data available) and obtained the following results:

kWh Range	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sept</u>
0-400	156%	240%	154%	201%	160%
0-600	134%	121%	146%	171%	140%
601-1000	137%	80%	118%	76%	94%
1001 +	103%	77%	82%	66%	73%

98

99 This data reveals the same pattern as the 2000 data.

100 In its 2004 IRP, the Company predicted¹ that the energy growth rate
 101 in Utah would be 3.5%, but the coincident peak growth rate would be
 102 4.58%. In part, this forecast is based on the increasing air-conditioning
 103 load. In my opinion, this growth in load and associated increase in costs

¹ Company’s 2004 IRP page 44

104 should be kept foremost in the minds of those developing an appropriate
105 Residential Rate Design.

106 The above tables contain a line for monthly consumption for the
107 range of 0-400 kWh and a line for 0-600 kWh. The first block of the inverted
108 rate structure presently only covers 0-400 kWh. The coincident load factor
109 data for the 0-600 kWh range is not that dissimilar from that for the 0-400
110 kWh range. Both ranges have been provided here because I will later
111 propose to expand the size of the first block from its present 0-400 kWh
112 range to a 0-600 kWh range.

113

114

REGULATORY PRINCIPLES TO BE APPLIED

115

116 **Q. WHAT REGULATORY PRINCIPLES SHOULD BE APPLIED WHEN**
117 **DEVELOPING THE RESIDENTIAL RATE DESIGN?**

118 A. There are a host of regulatory principles that rate analysts should apply in
119 developing a Rate Design proposal. At a minimum, Rate Design and the
120 resulting rates should:

- 121 1. Promote economic and efficient use of electricity, while protecting
122 the long-range interest of the consumers to obtain adequate levels of
123 service at the lowest cost practical;
- 124 2. Provide for just and reasonable rates such that the utility has an
125 opportunity to meet its revenue requirement;
- 126 3. Be easy to understand and administer;
- 127 4. Promote continuity of rates such that customers can have
128 reasonable expectations from year to year;
- 129 5. Protect against wasteful use of electricity; and
- 130 6. Provide a fair apportionment of costs among customers, taking into
131 consideration the other principles.

132 **Q. IS IT POSSIBLE TO SATISFY ALL OF THESE PRINCIPLES AT THE**
133 **SAME TIME?**

134 A. No, it is not possible to satisfy all of these principles to the same degree at
135 the same time. This is why Rate Design is considered more of an art than a
136 science. For example, it is impossible to promote a fair apportionment

137 among all customers when there is diversity in the customer class and rates
138 are being designed in order to be relatively simple. A Rate Design with a
139 hundred different levels/components may better define specific cost
140 causation to a variety of customers, but the complexity of such a structure
141 would be clearly inappropriate. Additionally, there are usually three general
142 cost categories recognized in electric utility rate making: Customer/Fixed;
143 Energy; and Demand. The Demand component is not even measured for
144 the Residential Class so this category of costs must be picked up under one
145 of the remaining two rate components (Customer/Fixed or Energy).

146 **Q. IF YOU WERE TO DESIGN A HIERACHY OF RATE DESIGN**
147 **PRINCIPLES, WHICH ONES WOULD YOU CONSIDER MOST**
148 **IMPORTANT?**

149 A. I believe that the most important principle in Rate Design is the
150 establishment of rates that (in combination) are designed to collect the
151 assigned revenue requirement to the customer group. If this principle is not
152 followed, the rate structure is useless.

153 The next important principle would be the development of a design
154 that promotes the economic use of electricity in order to insure that utility
155 service over the long run is provided at the lowest practical cost. What is
156 important here is that an eye be kept on the future as well as the present
157 relationship between costs and usage. For example, Residential customers
158 could simply be charged a fixed fee for service (eliminating the need for a

159 meter and meter reading), but such a design would not promote the wise
160 use of energy and ultimately may result in inefficient use of electricity.

161 Continuity of rates is clearly another major principle. Rates (and
162 Rate Design) will likely change over time, but those changes need to be as
163 gradual as possible. Appliance purchases and customer behavior are
164 based upon reasonable expectations of the future. If a customer cannot
165 have a reasonable expectation of the future because there is a lack of
166 continuity of rates, any price signal a Commission may send via a change in
167 Rate Design will be lost.

168 Simplicity is another principle that needs to be considered in
169 designing rates, but its order of importance follows those listed above.

170

**HISTORICAL RATE DESIGNS FOR RESIDENTIAL
CUSTOMERS IN UTAH**

171
172
173

174 **Q. WHY IS A HISTORICAL PERSPECTIVE OF RESIDENTIAL RATE**
175 **DESIGN IMPORTANT?**

176 A. Generally speaking, it is easy in a case such as this to get caught up in and
177 confused by arguments that are made on all sides of a given issue. A
178 historical perspective, places the importance of various arguments into long-
179 term relationships that have some distance from the issues raised by
180 various parties during a single case.

181 In its initial testimony, the Company proposed that the Customer
182 charge be increased from \$0.98 to \$3.40 per month, that each of the Energy
183 rates be increased by the same amount (\$0.00974 per kWh), and that the
184 Minimum charge of \$3.67 per month for single-phase service be dropped
185 (while retaining the \$11.01 per month Minimum charge for three-phase
186 service). Other parties may offer other Rate Design proposals. By looking
187 at the history of the Residential Rate Design in Utah, it is possible to put
188 some perspective on these proposed changes.

189 **Q. HAS THE RESIDENTIAL RATE DESIGN ALWAYS INCLUDED A**
190 **CUSTOMER CHARGE?**

191 A. No. From data provided by the Company, it appears that a Customer
192 charge was not implemented until July 1985. At that time it was set at \$1.00
193 per month. Over the last 20 years (with the exception of a short period of

194 time when it was \$0.94 per month) the Residential Customer charge has
195 been either \$0.98 or \$1.00 per month. It is presently \$0.98 per month.

196 **Q. HOW LONG HAS THE MINIMUM BILL BEEN IN EFFECT?**

197 A. The Minimum bill has been around for 60 years, or 40 years longer than the
198 Customer charge. Over time it has varied more than the Customer charge.
199 In 1945, the Minimum bill started out at \$0.75 per month. Over the last 60
200 years it hit a high of \$5.46 per month. Today it is at \$3.67 per month. In a
201 broad sense, the Minimum bill has undergone changes that seem to track
202 the overall change in energy rates.

203 **Q. HOW HAVE ENERGY RATES VARIED OVER THE LAST 60 YEARS?**

204 A. Residential energy rates contain two major changes over the last 60 years.
205 These changes appropriately reflected changes in the electric industry and
206 the Utah Commission's policy for developing rates that promote a more
207 efficient use of electricity.

208 In 1945 the Residential Schedule 1 contained a three-tier declining
209 block energy rate (with a Minimum bill). The structure was as follows:

210 3.5 cents per kWh for the first 60 kWh;
211 2.5 cents per kWh for the next 140 kWh;
212 1.5 cents per kWh for all additional kWh

213 By today's standards, this would be considered very steeply declining if it
214 were not for the fact that the third block was reached after only 200 kWh.

215 This Rate Design stayed in effect for 37 years with the tailblock continuing
216 to start at 200 kWh. This Rate Design was appropriate at the time, given
217 the economies of scale that were being realized from the construction of

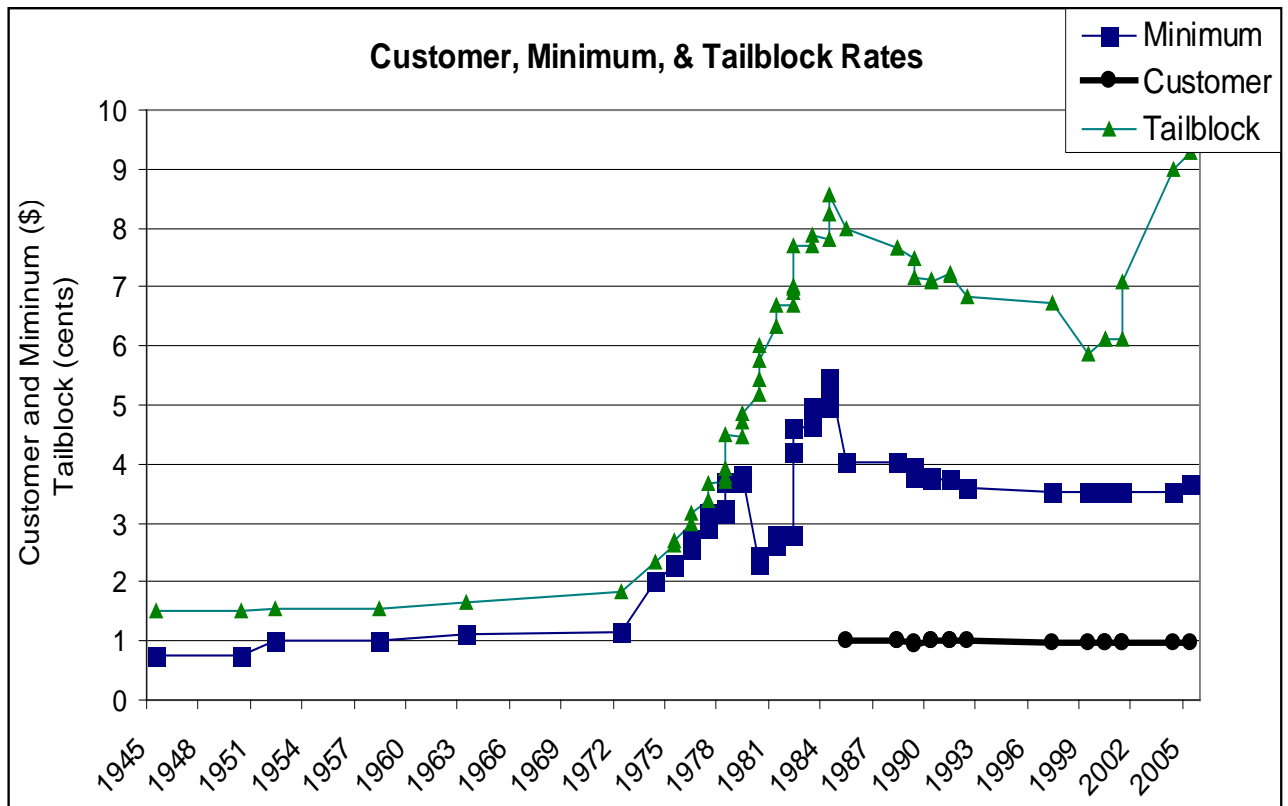
218 new generation facilities. Furthermore, increases in electric prices
219 remained well below the rate of inflation for at least the first 25 years of this
220 period.

221 The first major change in the Residential rate structure came in 1982.
222 The previous 5-10 years was represented by substantial increases in
223 electric rates stemming from the electric industry's need to build new
224 generation plant and the disappearance of economies of scale associated
225 with generation plant. New generation was starting to bring additional
226 electricity onto the grid at higher prices per unit of consumption. In 1982 the
227 Utah Commission adopted a flat energy rate structure, while maintaining a
228 Minimum charge. This flat rate structure was utilized for approximately 20
229 years. The Customer charge (while maintaining the Minimum charge) came
230 into existence three years later in 1985.

231 The second major change in the Residential energy rate structure
232 came in November 2001 when the Commission adopted an inverted energy
233 block rate structure during the summer months for the Residential Class.
234 The purpose of this Rate Design was to reflect the increases in coincident
235 peak demand that was being placed upon the system because of the rapid
236 growth in air-conditioning load

237 **Q: CAN YOU PROVIDE MORE DETAILED INFORMATION REGARDING**
238 **THE CHANGE IN THE VARIOUS RATE COMPONENTS OVER THE**
239 **LAST 60 YEARS?**

240 A. Yes. Exhibit CCS-3.1 lists the dates of components of each rate structure
 241 that went into effect over the last 60 years. In addition, the following graph
 242 provides a simplified representation of the rates that were in effect at
 243 various times:



244
 245 This graph illustrates the history of the Customer charge, Minimum charge,
 246 and the highest (tailblock) energy rate. As can be seen from the graph, the
 247 Customer charge has been virtually unchanged since its inception in 1985.
 248 The tailblock energy rate stayed relatively flat for 30 years, increased
 249 dramatically from 1975-1985 due to increases in general rates, decreased
 250 from 1986-1999 due to decreases in general rates, and has increased over
 251 the past five years as a result of increases in general rates and the
 252 implementation of the three-tiered energy rate structure. The Minimum

253 charge has generally followed the overall pattern demonstrated by the
254 energy tailblock rate.

255

256 **CONSIDERATION OF REGULATORY PRINCIPLES IN ASSOCIATION WITH**
257 **RESIDENTIAL USAGE AND COINCIDENT DEMAND**

258

259 **Q. HOW DOES MONTHLY RESIDENTIAL USAGE, IN COMBINATION WITH**
260 **THE COINCIDENT DEMAND THAT IT CAUSES, IMPACT THE**
261 **REGULATORY PRINCIPLES TO BE CONSIDERED WHEN DESIGNING**
262 **RESIDENTIAL RATES?**

263 A. I have outlined a number of regulatory principles that I believe to be most
264 important. These included: collection of the revenue requirement; long-
265 range economic use of electricity; continuity of rates; and simplicity. Out of
266 these four principles, the one that requires a more detailed analysis and
267 evaluation is the establishment of rates that reflect the long-term economic
268 use of electricity. It is this principle that I will address in detail.

269 As pointed out above, there have only been two major changes to
270 the Residential energy rate structure in the last 60 years: 1) the flattening of
271 the rate structure when the economies of scale were lost; and 2) the
272 inverting of the rate structure when peak demand started to greatly out-pace
273 the growth in energy usage because of the rapid increase in air-conditioning
274 load. The need to recognize the cost of peak growth continues, so there is
275 no need to consider another major shift in the overall Residential Rate
276 Design. However, the Company's load research data for the Residential
277 Class demonstrates that high use customers during the summer tend to be
278 on-peak users and have worse coincident load factors than low-use

279 customers. Basically, the load research data shows that higher use
280 customers are disproportionately adding to Utah's "peak demand" problem.
281 Therefore, refinements to the current Residential rate structure should be
282 made to send stronger price signals to high-use customers in the summer
283 months to encourage greater energy conservation.

284 **Q. WHAT IS THE PURPOSE OF THE MINIMUM CHARGE?**

285 A. The Minimum charge is designed to recover a "minimum of fixed expenses"
286 associated with providing service. It provides the Company with the ability
287 to collect these costs, whether or not a customer uses any energy. The
288 Commission best described the purpose of the Minimum charge in its Order
289 dated April 12, 1982, when it replaced the declining block rate structure with
290 a flat energy rate structure:

291 ... the purpose of a minimum bill is to permit recovery of certain
292 customer costs ... using as the basis for customer fixed
293 investment costs those of the meter and the service drop, and
294 for customer fixed expenses, those of meter reading, billing and
295 accounting, pursuant to our order of January 16, 1980.
296

297 **Q. WHAT IS THE PURPOSE OF A CUSTOMER CHARGE?**

298 A. A Customer charge serves the same purpose as a Minimum charge—to
299 collect the costs that the Company incurs for items such as billing and
300 metering, even if a customer uses zero energy.

301 The basic difference between a Minimum charge and a Customer
302 charge is that the Customer charge is a fixed charge that is collected from
303 everyone, while the Minimum charge is only applied to those customers that
304 use no energy or very little energy.

305 **Q. WHAT ARE THE ADVANTAGES AND DISADVANTAGES OF A**
306 **CUSTOMER CHARGE COMPARED TO A MINIMUM CHARGE?**

307 A. Basically, both charges are targeted at the same expense items. The
308 advantage of a Customer charge over the Minimum charge is that every
309 customer causes a meter to be read and bill to be sent every month.

310 The disadvantage of a Customer charge over the Minimum charge is
311 that the more that is collected in the Customer charge from all customers,
312 the less of the total class revenue requirement will be collected in the
313 energy rates. If a \$3.40/month Customer charge was assessed on 612,000
314 Residential customers, the Company would collect \$25 million annually from
315 Residential customers for something over which they have no control. By
316 removing \$25 million from the energy charges, the Commission would
317 directionally move away from addressing this growing peak demand
318 problem.

319 **Q. IS THERE A NEED FOR BOTH A CUSTOMER CHARGE AND A**
320 **MINIMUM CHARGE?**

321 A. No. This is like wearing suspenders and a belt. Either one is effective, but
322 both are a bit redundant.

323 Although the Customer charge may have a great deal of appeal to a
324 rate analyst, they do not make much sense to a customer. Most consumers
325 simply do not like the Customer charge and make statements like; "I do not
326 have to pay a Customer charge for walking into a grocery store, why should
327 I pay one to the utility?" There is more consumer support for a Minimum

328 charge, because there is an understanding in the non-utility environment
329 that sometimes people are expected to make minimum purchases. By
330 contrast, the Customer charge is paid equally by the largest and the
331 smallest user.

332 The case that the Commission has made in the past for having both
333 a Customer charge and a Minimum charge can be found in the Order in
334 Docket No. 99-035-10 where the Commission stated:

335 The combination of a small customer charge and a minimum bill
336 allows the Company to collect a significant share of the
337 customer-related costs while minimizing the ratepayer
338 misunderstanding of these charges. In addition, a smaller
339 customer charge promotes energy conservation and its
340 associated social benefits which are enjoyed by all.
341

342 This statement succinctly outlines the alternatives and the impacts of
343 those alternatives. From a policy standpoint, the Committee believes that
344 the Commission needs to send stronger price signals to Residential
345 customers that air-conditioning load is expensive to serve. Therefore, I
346 propose that there be no increase in the Customer Charge (consistent with
347 its 20 year history) so that as much emphasis can be placed on the energy
348 rate structure (and preferably the tailblock) as possible. This Rate Design
349 proposal is set forth in more detail later in my testimony.

350 **Q. IN THIS CASE THE COMPANY INDICATED THAT IT CONDUCTED A**
351 **SURVEY OF THE CUSTOMER CHARGES OF 13 OTHER ELECTRIC**
352 **UTILITIES IN UTAH AND FOUND THAT THE AVERAGE CUSTOMER**
353 **CHARGE WAS \$5.39 PER MONTH. HOW RELEVANT IS THIS SURVEY**

354 **TO THE COMMISSION’S DECISION REGARDING THE LEVEL OF THE**
 355 **CUSTOMER CHARGE?**

356 A. The “average” of what other utilities charge should not serve as a basis for
 357 increasing the Residential Customer charge in this case. Would the
 358 Company suggest that its Residential energy rates should be set based
 359 upon the average Residential energy rate of these same 13 utilities? I
 360 assume that all of the Company’s Residential customers would be willing to
 361 have their rates based upon the average of these rates.

362 In spite of the inappropriateness of using this “average” Customer
 363 charge as the basis for setting rates in this case, some insight can be
 364 gained from a review of the data that the Company provided. The data from
 365 these utilities shows the following:

366	Utility	Customer Charge	Minimum Charge
367	Price City	\$0.97	\$3.50
368	RMP	\$0.98	\$3.67
369	Bountiful City	\$1.62	\$3.84
370	Springville City	\$2.00	N/A
371	Murray City	\$2.79	N/A
372	Provo City	\$3.00	N/A
373	Spanish Fork	\$3.50	N/A
374	Morgan City	\$4.54	N/A
375	Dixie-Escalante REA	\$6.00	N/A
376	Moon Lake Electric	\$6.50	\$16.00
377	Washington City Power	\$8.50	N/A
378	St. George City	\$9.66	N/A
379	Garkane Power	\$12.50	\$18.75
380	Bridger Valley Electric	\$13.00	N/A

381 The first thing to observe from this data is the fact that most of the
 382 utilities do not have a separate Minimum charge. Without a Minimum
 383 charge, a Customer charge is necessary to cover some of these basic

384 expenses. The second thing to observe is that when the Minimum charge is
385 used, it is designed to collect more than just the Customer charge because
386 the Customer charge is apparently insufficient to cover all of these basic
387 costs. If the basic cost of providing Residential service is \$3.40 per month,
388 as calculated by the Company, this is more than covered by the present
389 Minimum charge of \$3.67. If Moon Lake Electric or Garkane Power think
390 that their basic costs are \$16 or more, then so be it, but that is no reason to
391 charge Rocky Mountain Power's residential customers a higher Customer
392 or Minimum charge.

393

394

395

OPTIONS FOR RESIDENTIAL RATE DESIGN

396

397 **Q. EARLIER YOU INDICATED THAT YOU WOULD PROVIDE VARIOUS**
398 **RATE DESIGN ALTERNATIVES. ARE YOU PRESENTING THESE**
399 **OPTIONS AS OPPOSED TO MAKING A SPECIFIC**
400 **RECOMMENDATION?**

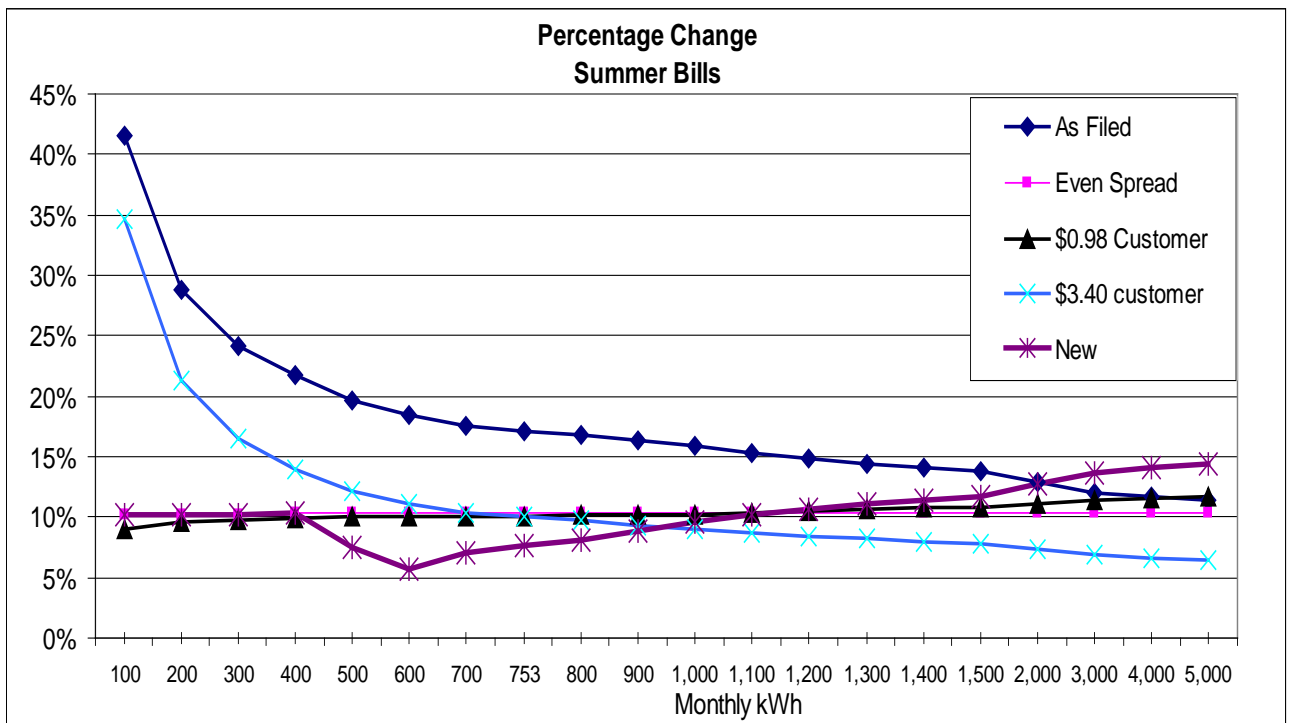
401 A. No. I will make a specific Rate Design recommendation, but first I will
402 present different Rate Design options. By reviewing what each Rate Design
403 (combination of different rates) produces, the appropriate choice of a Rate
404 Design that best fits the circumstances in this rate case becomes clearer.
405 Additionally, given the fact that Rate Design is more of an art than a
406 science, a review of the impact of various combinations of rates will provide
407 the Commission with information regarding the impacts on low, medium and
408 high use segments within the Residential Class, as opposed to simply
409 making a specific proposal.

410 **Q. WHAT OPTIONS ARE YOU GOING TO ADDRESS?**

411 A. I assume that the Commission will be offered different Rate Design
412 proposals that address a wide range of Customer charge levels, as well as
413 different proposals regarding the rate level of each of the energy blocks.
414 Because the percentage increase for the Residential Class is fixed at
415 10.31%, the change in one component necessitates a change in some other
416 component(s) in order to meet the target increase level. I will present five
417 options:

- 418 1) The Rate Design proposed by the Company in its Direct
- 419 Testimony;
- 420 2) An even spread of the increase across all rate components;
- 421 3) Maintaining the Customer charge at \$0.98;
- 422 4) Increasing the Customer charge to \$3.40; and
- 423 5) Increasing the range of the 1st energy block up to 600 kWh.
- 424

425 In order to fully present the differences between these various options and
 426 their impacts on segments within the overall Residential Class, I have
 427 developed a graph of the percentage change in summer bills under each
 428 option:



429 The above graph shows how the combination of all rate components
 430 impacts a customer’s monthly summer bill along a continuum (low to high)
 431 of usage levels. By seeing how bills change as usage increases/decreases,
 432 it is easier to understand how different Rate Design proposals may affect
 433 customers’ decisions relating to electricity usage and energy conservation.
 434

435 The rates associated with each of these options are listed in Exhibit CCS-
436 3.2. The bills that result from each of these rates and serve as the basis for
437 the above graph can be found in Exhibit CCS-3.3.

438 **Q. PLEASE DESCRIBE THE COMPANY'S PROPOSED RESIDENTIAL**
439 **RATE DESIGN WHICH I WILL REFER TO AS THE "AS FILED" OPTION.**

440 A. The "As Filed" option increases the Customer charge from \$0.98 to \$3.40.
441 Each of the summer energy blocks are increased by the same 0.974
442 cents/kWh. This "equal-cents", as opposed to an "even-percentage",
443 increase results in a 14.0% increase in the rates to the first summer energy
444 block and only a 10.5% increase to the summer tailblock (usage greater
445 than 1,000 kWh per month). Because the first summer energy rate is also
446 the flat winter energy rate, this means that all energy consumption in the
447 winter is increased by 14.0% as well.

448 The "As Filed" option is the highest line on the above graph. This
449 location is only partially related to the fact that it is based upon the
450 Company's original rate request for the Residential Class of 17.35% as
451 opposed to the stipulated 10.31% increase for the Residential Class. Given
452 the revenue requirement settlement in this case, but maintaining the
453 Company's same Rate Design proposal (\$3.40 Customer charge and an
454 "equal-cents" increase), the curve would start at the same location, but
455 would decline more steeply, with the ultimate increase in bills for the highest
456 usage customers substantially less than shown here (on the order of 5%).
457 In short, the Company's proposed Rate Design proposal results in half of

458 the rate increase being taken up by increasing the Customer charge to
459 \$3.40, which allows for only a small increase in energy rates and associated
460 price signals.

461 Given the fact that I believe the Commission should be sending
462 stronger price signals to Residential customers that high usage levels
463 during the summer peak months is causing a disproportionate increase in
464 system costs, I believe this steeply declining percentage increase in bills for
465 high-use customers is inappropriate.

466 **Q. PLEASE DESCRIBE THE “EVEN SPREAD” OPTION.**

467 A. Under the “Even Spread” option, I simply increased all rate components by
468 the stipulated 10.31% increase for the Residential Class. This increases
469 the Customer charge from \$0.98 to \$1.08, the Minimum charge from \$3.67
470 to \$4.05, and all energy blocks by 10.31%.

471 The “Even Spread” line on the above graph is perhaps the least
472 interesting of all the alternatives because it is simply a straight line at
473 10.31%—every bill is increased by the same percentage from the smallest
474 to the largest customer.

475 Given the fact that this option gives all customers the same
476 percentage increase in their bills, it basically maintains the status quo. In
477 other words, it does not send an additional price signal to high-use
478 customers to conserve energy, nor does it encourage high-use customers
479 to consume more power by giving them a price break.

480 **Q. PLEASE DESCRIBE THE “MAINTAIN THE \$0.98 CUSTOMER CHARGE”**
481 **OPTION.**

482 A. This option simply maintains the Customer charge at \$0.98. In addition, the
483 Minimum charge, the first two summer energy rate blocks, and the flat
484 winter energy rate are all increased by 10.31% (the class average
485 increase). Because the Customer charge is left at \$0.98 and the overall
486 increase remains the same, the small shortfall must be taken up by the
487 tailblock summer energy rate. This option results in the third block
488 increasing by 11.98%. This option could be varied considerably depending
489 on the Commission’s Rate Design objectives. For example, the Customer
490 charge could be eliminated (lowered to zero) and the revenue shortfall could
491 be recovered in the energy blocks.

492 The “Maintain the \$0.98 Customer Charge” line on the above graph
493 closely tracks the 10% increase line. It results in slightly less than a 10%
494 increase for low-use customers and approximately an 11% increase to
495 customers using more than 1,000 kWh per month in the summer.

496 Given the fact that this option places a slightly greater increase upon
497 those using over 1,000 kWh per month, it is sending a better (albeit small)
498 price signal to these larger users. As I stated above, this option can be
499 varied in order to make this price signal stronger than demonstrated here.

500 **Q. PLEASE DESCRIBE THE “\$3.40 CUSTOMER CHARGE” OPTION.**

501 A. The “\$3.40 Customer charge” option raises the Customer charge from
502 \$0.98 to \$3.40 and eliminates the Minimum charge. Unlike the “As Filed”

503 option, this option is geared to meet the target increase of 10.31% and it
504 increases all energy block rates by the same percentage (5.98%) as
505 opposed to using equal-cents increases. The 5.98% increase in energy
506 rates is substantially lower than the 10.31% overall increase, but this
507 smaller percentage increase is necessary, once the revenue requirement is
508 fixed and the Customer charge is set at \$3.40. Increasing the Customer
509 charge by \$2.42 (from \$0.98 to \$3.40) may appear to be insignificant, but it
510 results in half of the Residential rate increase being taken up in the
511 Customer charge such that the percentage increase to the energy rates is
512 only half the average rate increase.

513 The "\$3.40 Customer charge" line on the above graph follows a path
514 similar to that of the "As Filed" line. The line starts at a 35% increase for the
515 lowest users (100 kWh per month) and then declines very steeply to a 7-9%
516 increase for those customers using 1,000 kWh or more per month.

517 As pointed out above, I believe the Commission should be sending
518 stronger price signals to Residential customers that high usage levels
519 during the summer peak months is causing a disproportionate increase in
520 system costs. I believe this steeply declining percentage increase in bills for
521 the customers using air-conditioning is inappropriate.

522 **Q. PLEASE DESCRIBE WHAT YOU HAVE LABELED AS THE "NEW"**
523 **OPTION.**

524 A. The option increases the range of the lowest priced summer rate block to
525 include all consumption from 0-600 kWh per month as opposed to the

526 present 0-400 kWh blocking. There are primarily two considerations that
527 support changing the summer energy rate blocking. First, it fits with load
528 research data showing that the customers in the 0-600 kWh range have
529 similar coincident factors compared to those in the 0-400 kWh range; thus,
530 this extra 200 kWh should be similarly priced. Second, by expanding this
531 block, more low-end usage is put under the first energy block. Thus, it
532 forces rates to be raised for higher usage levels in order to meet the class
533 revenue requirement.

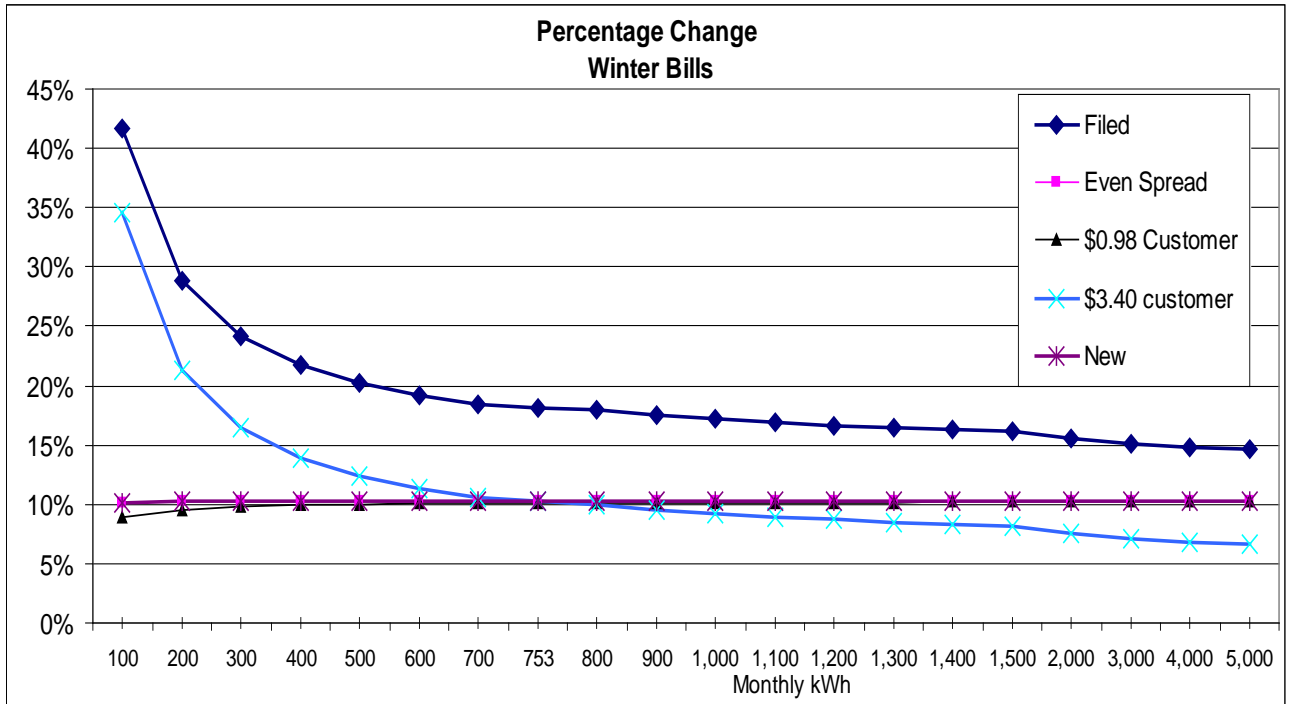
534 Under the "NEW" option, the Customer charge and the first summer
535 energy block (now 0-600 kWh) would be increased by 10.31% (the class
536 average increase). The Minimum charge and the winter energy rate would
537 also be increased by 10.31%. The remaining revenue requirement would
538 be collected via a 15.1% increase in the second summer energy block rate
539 (601-1000 kWh) and a 15.3% increase in the third summer energy block
540 rate (1,000 kWh and above).

541 The "NEW" line on the above graph has a noticeable dip in the
542 percentage increase in the 500-700 kWh range. It starts off at an increase
543 of 10.31% until the 400 kWh level is passed. At this point it dips to a low of
544 5.7% at 600 kWh. From here it begins a steady, although not steep,
545 increase with additional usage. The "New" line crosses the "Even Spread"
546 (10.31% increase) line just past 1,100 kWh. At 5,000 kWh (an extremely
547 high usage level for a Residential customer) the bill increase is 14.3% (less
548 than 40% greater than the average increase).

549 As I previously stated, I believe the Commission should be sending
550 price signals to Residential customers that high usage levels during the
551 summer peak months is causing a disproportionate increase in system
552 costs. The “NEW” option sends a strong price signal, while not being
553 disruptive. For continuity purposes, I believe bills to any given customer
554 should not generally exceed 50% of the average increase—this option
555 meets that objective.

556 **Q. PLEASE BRIEFLY DISCUSS WHAT RATES WOULD RESULT DURING**
557 **THE WINTER UNDER THESE VARIOUS RATE DESIGN OPTIONS?**

558 A. Under all of these options I maintained two principles: (1) that the Customer
559 charge and the Minimum charge would be the same for both winter and
560 summer; and (2) the first summer energy block would be the same rate as
561 the flat, winter energy rate. Based upon these principles, I produced the
562 following graph (supporting data on Exhibit CCS-3.2 and Exhibit CCS-3.3).



563

564

565

566

567

568

Q. HOW ARE BILLS IMPACTED ON AN ANNUAL BASIS BY THESE OPTIONS?

569

570

A. The following graph sums the winter and summer bills together and

571

presents a description of what happens under each option on an annual

572

basis. As can be seen from the following graph, the only two lines that

573

greatly deviate from the 10.31% increase on an annual basis are the “As

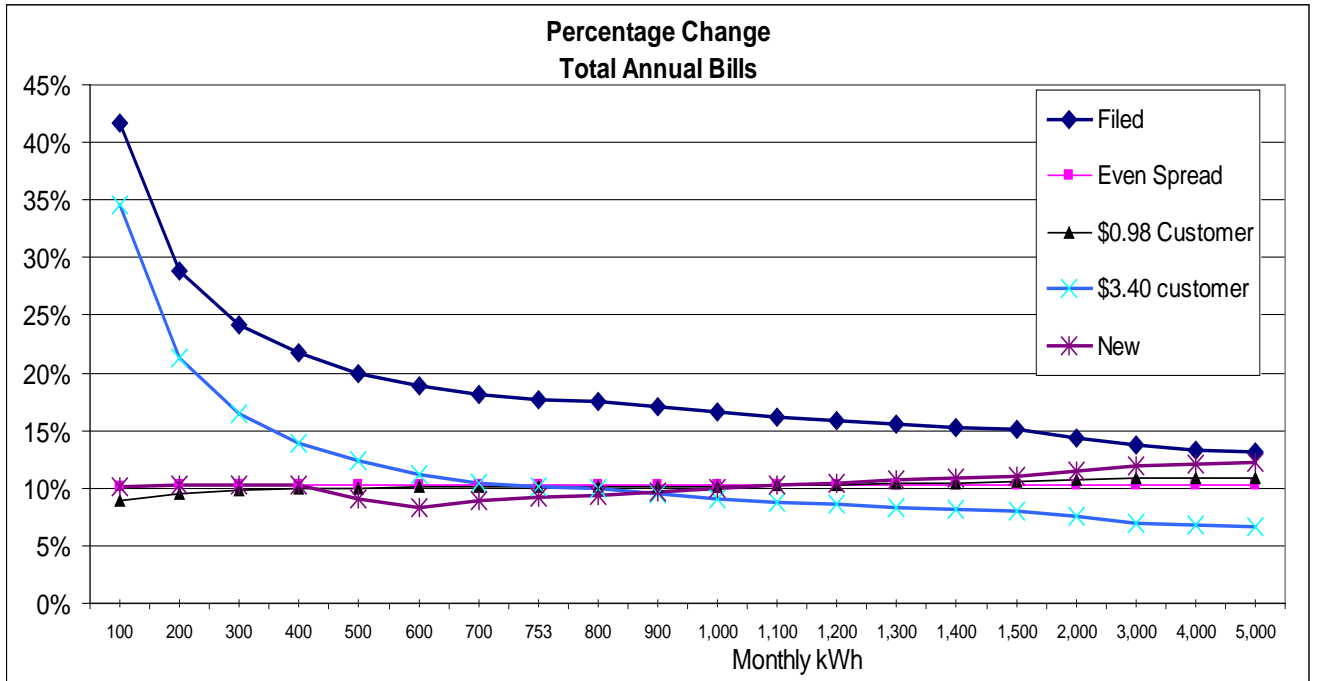
574

Filed” option and the “\$3.40 Customer charge” option. The “NEW” option

575

demonstrates very little deviation from this 10.31% line—something that is

576 desirable because it attempts to influence customers' behavior more during
577 the summer months, when peak demand is high..



578

579

580

CCS RATE DESIGN RECOMMENDATION

581

582 **Q. YOU INDICATED THAT YOU WOULD MAKE A RECOMMENDATION**
583 **WITH RESPECT TO RESIDENTIAL RATE DESIGN AFTER YOU**
584 **PRESENTED VARIOUS OPTIONS. PLEASE MAKE THAT**
585 **RECOMMENDATION NOW.**

586 A. The Committee's position is that Residential rates should be developed that
587 place a higher percentage increase on the summer tailblock rate than the
588 average percentage increase. Although the present summer inverted block
589 rates are sending the customers a price signal that air-conditioning load is
590 expensive to serve, the present rates are not sending a strong enough
591 signal. Lower-use customers (that are not extensively using air-
592 conditioning) should not be punished for the cost increases that are being
593 imposed by these larger users. Any increase in the Customer charge or
594 less than average percentage increase to the summer tailblock rate will be
595 doing just that—putting more of the burden of the present rate increase
596 upon the smaller users and not the ones causing the problem.

597 The Committee recommends the following:

598 (1) High -use Residential customers (especially those using over
599 1,000 kWh per month during the summer) should realize a higher
600 percentage increase in their bills than those using 600 kWh or less. There
601 are a number of ways for the Commission to accomplish this. However,
602 given the stipulated increase of 10.31%, it becomes much more difficult to

603 accomplish this if the Customer charge is even increased by a small
604 amount. Therefore, the Committee proposes that the Customer charge
605 remain at \$0.98 per month (or even be decreased), so that more of the
606 increase in the Residential revenue requirement can be collected from the
607 higher energy blocks during the summer.

608 (2) The Minimum charge be increased by the class average increase
609 of 10.31% (Minimum charge would increase from \$3.67 up to \$4.05 per
610 month). As long as the Commission maintains the Minimum charge, there
611 will be recovery from all customers of certain basic costs including the
612 investment cost of the meter and the service drop, as well as the fixed
613 expenses of meter reading, billing and accounting.

614 (3) The range of the summer first energy block be increased from its
615 present range of 0—400 kWh to a range of 0—600 kWh. Additionally, the
616 Committee proposes that the first energy block rate be increased by 10.31%
617 (6.9360 cents/kWh to 7.6511 cents/kWh). Effectively what this means is
618 that a customer's first 400 kWh will be increased by 10.31%, but the rate for
619 his usage from 400—600 will slightly decrease from the present 7.8720
620 cents/kWh to the new first block rate of 7.6511 cents/kWh.

621 (4) As is now the case, the winter energy rate would equal the
622 summer first block rate. Thus, the winter energy rate would be increased by
623 10.31% (6.9360 cents/kWh to 7.6511 cents/kWh).

624 (5) The level of second and third summer energy block rates be
 625 increased by 16.15%, which produces rates of 9.143 cents/kWh and 10.769
 626 cents/kWh, respectively.

627 The Committee’s recommendation can be summarized as follows:

	<u>Rate</u>	<u>% Increase</u>
628 Customer charge	\$0.98	0%
629 1 st energy block (0—600)	\$0.07651	10.31%
630 2 nd energy block (601—1000)	\$0.09143	16.15%
631 3 rd energy block (+1000)	\$0.10769	16.15%
632 Winter rate	\$0.07651	10.31%
633 Minimum charge	\$4.05	10.35%

634
 635
 636

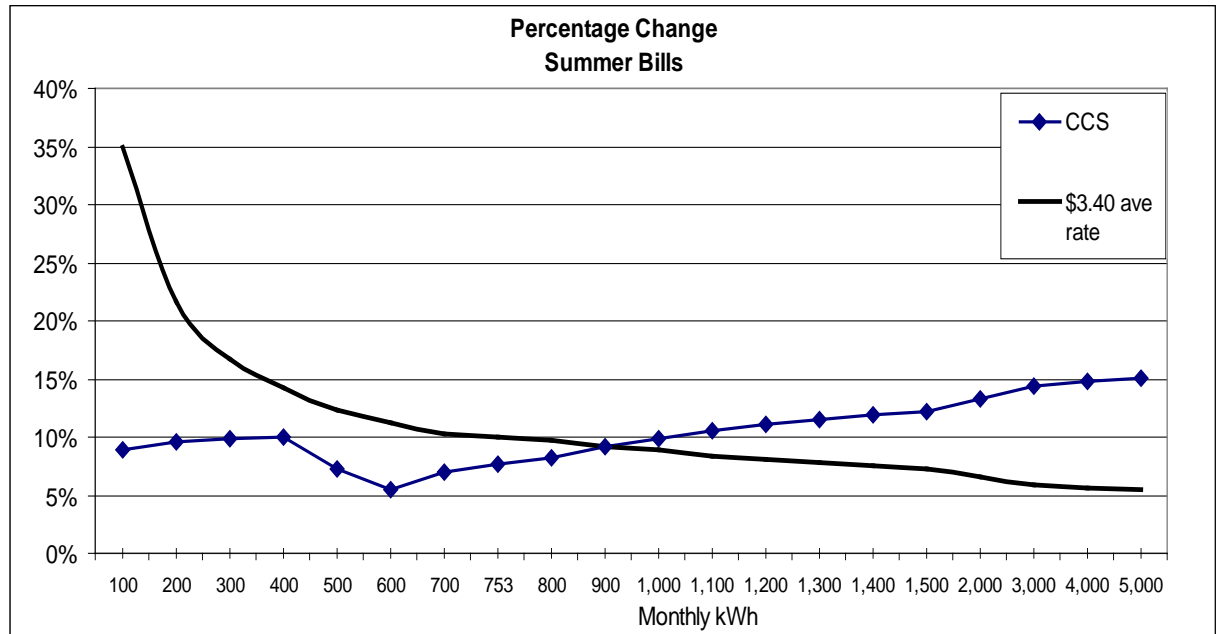
637 **Q: HAVE YOU PREPARED GRAPHS THAT COMPARE AND CONTRAST**
 638 **THE COMMITTEE’S AND THE COMPANY’S RESIDENTIAL RATE**
 639 **DESIGN PROPOSALS FOR THE SUMMER AND WINTER PERIODS?**

640 Yes. I have developed graphs that compare and contrast the
 641 Committee’s and Company’s Residential Rate Design Proposals. Under
 642 the Company’s proposal, the Customer charge would be increased to \$3.40
 643 and the remaining 10.31% increase collected by an “even-cents” increase to
 644 the energy rate blocks. Specifically, the following rates would result:

	<u>Rate</u>	<u>% Increase</u>
645 Customer charge	\$3.40	246.94%
646 1 st energy block (0—400)	\$0.07374	6.31%
647 2 nd energy block (401—1000)	\$0.08310	5.56%
648 3 rd energy block (+1000)	\$0.09710	4.72%
649 Winter rate	\$0.07651	6.31%
650 Minimum charge	\$0.00	NA

651
 652
 653
 654

655 The following graph for the summer period demonstrates the sharp
 656 difference in these two Rate Design proposals on Residential customers'
 657 bills:

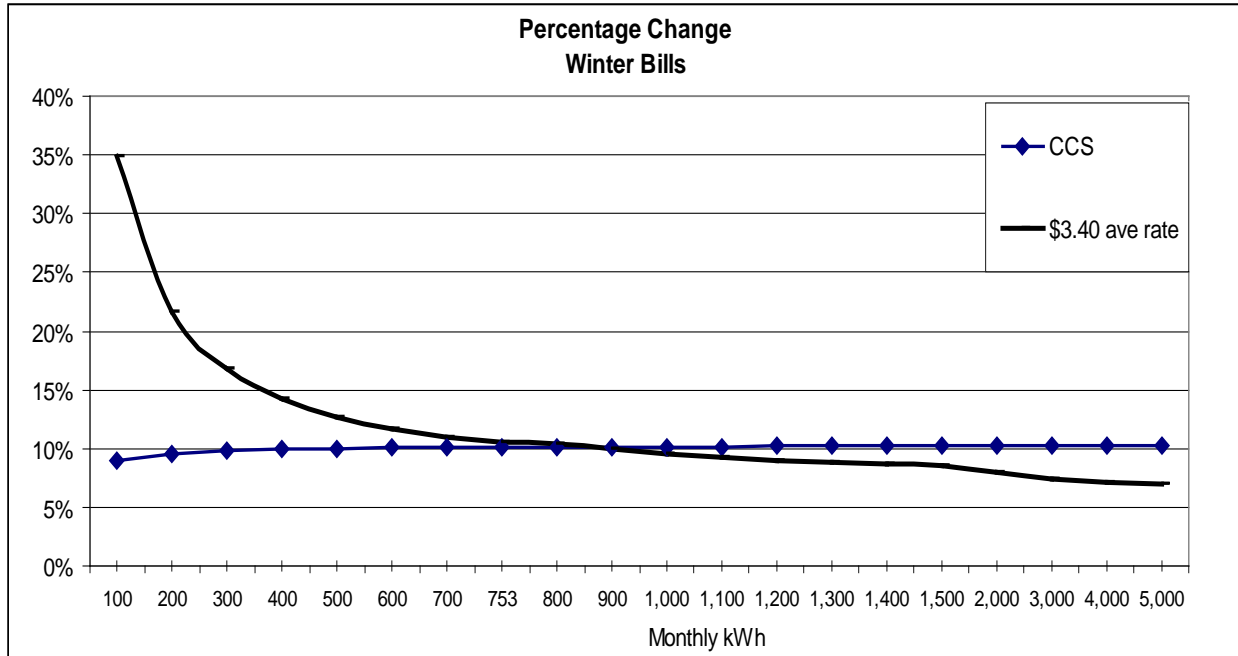


658
 659 As shown in the above graph, the Committee's Rate Design proposal
 660 results in all customers using more than 1,050 kWh per month in the
 661 summer getting more than the class average increase. Even at 5,000 kWh,
 662 the bills are still slightly less than 50% above the class average increase.

663 By contrast, the Company's Rate Design Proposal results in
 664 customers using more than 700 kWh per month in the summer receiving
 665 less than the class average increase. At the 5,000 kWh level, bills would
 666 reflect something on the order of only a 5% increase.

667

668 Turning to the Winter period, the Committee's Rate Design proposal
 669 produces almost the same increase (10.31%) to customers over all usage
 670 levels.



671
 672 By contrast, the Company's proposal places less emphasis on the
 673 energy rate so that during the winter months low use customers realize
 674 larger bill increases, while high use customers receive smaller bill
 675 increases. In fact, under the Company's proposal any customer using less
 676 than 800 kWh would receive more than the average rate increase.

677 **Q. DOES THIS CONCLUDE YOUR PREFILED TESTIMONY?**

678 **A.** Yes, it does.