

1 **Introduction and Background**

2 **Q. Please state your name, occupation, business address, employer and job title.**

3 A. My name is Donald S. Roff. I am President of Depreciation Specialty Resources,
4 a consulting firm serving the utility industry. My business address is 2832
5 Gainesborough Drive, Dallas, Texas 75287-3483.

6 **Q. On whose behalf are you testifying?**

7 A. I am testifying on behalf of PacifiCorp (“the Company”).

8 **Q. Please state your qualifications.**

9 A. My qualifications are described on Exhibit RMP____(DSR-1).

10 **Q. Have you previously testified before this or any other regulatory body?**

11 A. Yes. A list of my regulatory appearances and related jurisdictions is attached as
12 Exhibit RMP____(DSR-2).

13 **Q. What is the purpose of your testimony?**

14 A. I have been asked by the Company to testify as to the recommended depreciation
15 rates to be used by it for the accrual of depreciation expense.

16 **Q. Please summarize your testimony.**

17 A. Based upon my depreciation study, a copy of which is attached to my Direct
18 Testimony as Exhibit RMP____(DSR-3), conducted as of December 31, 2006, I
19 recommend changes to the depreciation rates currently in use by using the
20 remaining life rates recommended in the depreciation study, which provide for
21 full recovery of net investment adjusted for net salvage over the future useful life
22 of each asset category, and that are consistent with past practice of the Company.
23 The proposed rates are illustrated by the following comparison:

	<u>Function</u>	<u>Existing</u>	<u>Recommended</u>
		%	%
26	Steam Production Plant	3.14	2.01
27	Hydraulic Production Plant	2.42	2.82
28	Other Production Plant	3.42	3.56
29	Transmission Plant	2.12	2.15
30	Distribution Plant	2.74	3.26
31	General Plant	4.69	4.54
32	Mining Operations	5.87	3.52
33	Total Electric Plant	2.91	2.69

34 This summary is taken from Table A, page 3 of Exhibit RMP____(DSR-3).
35 Application of my recommended rates to the December 31, 2006 depreciable
36 balances results in a decrease in annual depreciation expense of \$30,577,422. The
37 following sections of my testimony discuss the depreciation study procedure, life
38 analysis, interim activity, salvage and cost of removal analysis, and the results for
39 steam, hydraulic and other production plant, transmission, distribution and general
40 plant, and mining operations and my recommendations.

41 **Q. What are the primary reasons for the change in depreciation that you**
42 **recommend?**

43 A. There are two factors that influence the level of depreciation expense change that
44 I recommend. The first factor is recognition of more negative net salvage for
45 transmission and distribution plant asset categories, reflective of current
46 experience, which increases annual depreciation expense. The second element is
47 longer life spans for the thermal generating units, which decreases annual
48 depreciation expense.

49

50 **Depreciation Study Procedure**

51 **Q. What is depreciation?**

52 A. The most widely recognized accounting definition of depreciation is that of the
53 American Institute of Certified Public Accountants, which states:

54 “Depreciation accounting is a system of accounting which aims to
55 distribute the cost or other basic value of tangible capital assets, less
56 salvage (if any), over the estimated useful life of the unit (which may be a
57 group of assets) in a systematic and rational manner. It is a process of
58 allocation, not of valuation.”¹

59 **Q. What is the significance of this definition?**

60 A. This definition of depreciation accounting forms the accounting framework under
61 which my depreciation study was conducted. Several aspects of this definition
62 are particularly significant, including the following: (1) salvage (net salvage) is to
63 be recognized; (2) the allocation of costs is over the useful life of the assets; (3)
64 grouping of assets is permissible; (4) depreciation accounting is not a valuation
65 process; and (5) the cost allocation must be both systematic and rational.

66 **Q. Please explain the importance of the terms “systematic and rational”.**

67 A. Systematic implies the use of a formula. The formula used for calculating the
68 recommended depreciation rates is shown on Page 16 of Exhibit RMP__(DSR-
69 3). Rational means that the pattern of depreciation, in this case, the depreciation
70 rate itself, must match either the pattern of revenues produced by the asset, or
71 match the consumption of the asset. Since revenues are determined through
72 regulation and are expected to continue to be so determined, asset consumption

1 Accounting Research Bulletin No. 43, Chapter 9, Section C, Paragraph 5 (June 1953).

73 must be directly measured and reflected in depreciation rates. This measurement
74 of asset consumption is accomplished by conducting a depreciation study.

75 **Q. Are there other definitions of depreciation?**

76 A. Yes. The Federal Energy Regulatory Commission Uniform System of Accounts,
77 followed by the Company, provides a series of definitions related to depreciation
78 as shown on Page 8 of Exhibit RMP____(DSR-3). These definitions of
79 depreciation make reference to asset consumption, and therefore relate very well
80 to the accounting framework for depreciation. These definitions form the
81 regulatory framework under which my depreciation study was conducted.

82 **Q. How does your depreciation study recognize asset consumption?**

83 A. Asset consumption in my depreciation study is recognized in two different ways,
84 depending upon the type of asset. For mass property, asset consumption
85 (retirement dispersion) is defined by the use of Iowa type curves and related
86 average service lives. For life span property (power plants), asset consumption is
87 recognized through the use of interim activity factors, which provide a form of
88 retirement dispersion.

89 **Q. What is retirement dispersion?**

90 A. Retirement dispersion merely recognizes that groups of assets have individual
91 assets of different lives, i.e., each asset retires at differing ages. Retirement
92 dispersion is the scattering of retirements by age around the average service life
93 for each group of assets.

94

95 **Q. Please describe how these elements were determined and utilized in your**
96 **depreciation study.**

97 A. A depreciation study consists of four distinct yet related phases - data collection,
98 analysis, evaluation and rate calculation. Data collection refers to the gathering of
99 historical accounting information for use in the other phases. Company personnel
100 assisted with this effort and provided me with a large amount of historical
101 accounting data. Analysis refers to the statistical processing of the data collected
102 in the first phase. There are two separate analysis procedures, one for life and one
103 for salvage and cost of removal. The evaluation phase incorporates the
104 information developed in the data collection and analysis phases to determine the
105 applicability of the historical relationships developed in these phases to the future.
106 The rate calculation phase merely utilizes the parameters developed in the other
107 phases in the computation of the recommended depreciation rates.

108 **Q. What are the parameters used in the calculation of your recommended**
109 **depreciation rates?**

110 A. The parameters are the estimated retirement date for production plants or average
111 service life for transmission, distribution and general plant; retirement dispersion
112 defined by interim addition and retirement factors for production plant and by
113 Iowa curves for the mass accounts; and interim and terminal net salvage factors
114 for production plant and terminal net salvage factors for the mass accounts. Also
115 used are the depreciable plant balance, the accumulated provision for
116 depreciation, and the average remaining life. How these factors are used in the
117 calculation is discussed on Pages 15 and 16 of Exhibit RMP__(DSR-3).

118 Individual parameters are shown on Schedule 2 of Exhibit RMP____(DSR-3).

119 **Life Analysis**

120 **Q. Please explain the life analysis phase of your study of production plant.**

121 A. There are two parts to the life analysis phase of my study of production plant.

122 The first is the determination of the estimated retirement date for each plant

123 suitable for the calculation of depreciation rates. The second part is the

124 determination of interim retirement ratios and interim addition factors from an

125 analysis of historical experience.

126 **Q. What was the basis for the retirement dates used in your depreciation study**
127 **of production plant?**

128 A. These retirement dates were provided to me by the Company's planning

129 personnel, and are contained on Exhibit RMP____(DSR-3), Schedule 2. It is my

130 understanding that these estimated retirement dates give consideration to the age

131 of the plant, its operating characteristics, and economic and environmental

132 constraints.

133 **Q. Are these dates reasonable and consistent with your knowledge and**
134 **experience?**

135 A. Yes. These retirement dates produce life spans, which are reasonable and

136 consistent with my experience. It is my understanding that these dates reflect the

137 current best estimate of when the generating units will retire, giving due

138 consideration to each unit's age, location, operating characteristics, ongoing

139 capital replacements and expected future usage, and therefore represent the

140 appropriate period over which the allocation of cost should occur.

141 **Q. Please describe the life analysis procedure utilized for non-production plant**
142 **asset categories.**

143 A. For most asset categories, the Company maintains vintage accounting records,
144 that is, the age of property retired and property surviving is known. The
145 exception is Account 370, Meters and the Distribution line accounts in Utah and
146 Idaho (Account 364 – Account 373). For the aged asset categories the actuarial
147 method of life analysis was utilized. For the unaged asset categories, the
148 Simulated Plant Record (“SPR”) method was utilized.

149 **Q. Please Describe Actuarial Analysis.**

150 A. Actuarial analysis uses the age information contained in the historical property
151 records to determine life tables (survivor curves) for various bands of experience.
152 These plots of percent surviving as a function of age are then compared to
153 standard distributions (Iowa curves) to arrive at an historical average service life
154 and curve shape.

155 **Q. Please describe SPR analysis.**

156 A. SPR analysis determines retirement dispersion and average service life
157 combinations for various bands of years that best match the actual retirements
158 and/or balances for each asset category. The simulated balances procedure
159 consists of applying survivor ratios (portion surviving at each age) from Iowa-
160 type dispersion patterns in order to calculate annual balances, and then comparing
161 the calculated balances with the actual balances for several periods, followed by
162 statistical comparisons of differences in balances. The simulated retirement
163 procedure is similar, except that the retirement frequency rates of the Iowa

164 patterns are utilized to calculate annual retirements, and the comparisons are to
165 actual retirements rather than to balances. Tabulations of the best ranking curves
166 were made and this became the starting point for the evaluation phase of my
167 depreciation study.

168 **Interim Activity**

169 **Q. What are interim retirements?**

170 A. Interim retirements are the retirements of plant components between the date of
171 original installation and the date of final retirement of a plant or unit.

172 **Q. What are interim additions?**

173 A. Interim additions are the replacement of retired plant components or the addition
174 of new plant components between the date of original installation and the date of
175 final retirement of a plant or unit that were not originally necessary.

176 **Q. Is the analysis of interim activity, that is, both interim additions and interim
177 retirements, an accepted analytical procedure?**

178 A. Yes. These accounting histories are readily available, sufficient, and provide
179 useful information upon which to base meaningful conclusions. A description of
180 this analysis process is provided in Exhibit RMP____(DSR-3) at Page 11.

181 **Q. Why should interim additions and retirements be included in the calculation
182 of depreciation rates for production plant?**

183 A. Interim retirements occur over the life of a production unit as items are replaced
184 or retired. This is clearly evident from a review of historical investment
185 experience. Recognition of the effect of these interim retirements in the
186 depreciation rate calculation is necessary to ensure that these interim retirements

187 are fully depreciated by the time they occur. Similarly, interim additions occur
188 over the life of a production unit as items are replaced or new items are installed.
189 This activity is also clearly evident from a review of historical investment
190 experience. Recognition of the effect of these interim additions in the
191 depreciation rate calculation is necessary because the estimated retirement dates
192 cannot occur without the replacement activity, and the estimated retirement dates
193 assume this activity will occur.

194 **Q. What interim activity factors were developed in your depreciation study?**

195 A. The interim retirement ratios and interim addition factors utilized in my
196 depreciation study are shown in Exhibit RMP____(DSR-3), Schedule 2.

197 **Q. Were these factors used in the calculation of your recommended depreciation
198 rates for production plant?**

199 A. My recommended depreciation rates for Production Plant include both an interim
200 addition factor and an interim retirement factor.

201 **Q. Why were interim additions included?**

202 A. While it would be appropriate to include all interim additions, they were only
203 included in the depreciation rate calculations for the next five years and were
204 limited to the amount of interim retirements.

205 **Q. What would be the effect of including all interim additions in the
206 depreciation rate calculation?**

207 A. The recommended depreciation rates for Production Plant would have been
208 substantially higher.

209 **Q. What is the effect on the annual depreciation rate of ignoring certain of these**
210 **interim additions?**

211 A. Initially, the depreciation rate would be slightly lower, but would increase at each
212 recalculation. This ever-increasing pattern of depreciation rates would be
213 appropriate only if asset consumption is ever increasing. This is the reason that
214 interim additions or replacements were included for the next five year period.

215 **Salvage and Cost of Removal Analysis**

216 **Q. Please discuss the cost of removal and salvage analysis portion of your study**
217 **of production plant.**

218 A. There are two separate components of cost of removal and salvage for Production
219 Plant: interim and terminal. Interim net salvage refers to the cost of removal net
220 of salvage related to interim retirements. Terminal net salvage refers to the net
221 demolition cost of a plant or unit at final retirement. Interim net salvage factors
222 were determined based upon an analysis of historical experience. Terminal net
223 salvage factors were projected based upon a review of the site-specific demolition
224 cost estimates of other companies.

225 **Q. How were the interim net salvage factors for production plant determined?**

226 A. Primary account summaries of retirements, salvage and cost of removal were
227 provided by Company personnel. I examined the ratio of salvage, cost of removal
228 and net salvage to retirements and looked at the trends over time. I then selected
229 an interim net salvage factor for each primary account.

230 **Q. How were the terminal net salvage factors for production plant determined?**

231 A. I have collected the site-specific demolition cost estimates of over 500 units,

232 which are in the public record. For each unit I have computed the net demolition
233 cost per kW of generating capacity by fuel type. This average figure is about
234 \$54/kW in 2006 price levels for coal-fired units. Exhibit RMP___(DSR-4)
235 provides a summary of the site-specific demolition cost studies. I conservatively
236 used an estimate of \$50/kW for coal units to recognize the ongoing environmental
237 control facilities additions. This number is conservative because additional
238 pollution control requirements are expected which will increase this unit cost.
239 The net demolition amounts were then allocated to accounts on the basis of plant
240 investment, and used in the depreciation rate calculations. A similar process was
241 used for the units that are not coal-fired. It should be noted that the Company has
242 developed some site-specific demolition cost estimates for certain of its plants.
243 This study was conducted in 2004 by Black & Veatch. This study supports my
244 estimated unit cost. Terminal net salvage has not been recognized for most
245 hydraulic production plants. A decommissioning reserve has been proposed for
246 plants which have a definitive decommissioning agreement, as well as for small
247 plants for which the Company has estimated some probability of being
248 decommissioned in the next ten-year period.

249 **Steam Production Plant Results**

250 **Q. Please summarize your results for steam production plant.**

251 A. Use of the parameters described above results in a composite depreciation rate of
252 2.01 percent, which produces an annual depreciation expense decrease of
253 \$52,800,000, or about 36 percent below the existing rate.

254

255 **Q. What is the reason for this decrease in depreciation expense?**

256 A. The primary reason for the decrease is longer life spans for the thermal units. The
257 basis for these retirement dates is discussed in the testimony of Mr. Mark C.
258 Mansfield.

259 **Hydraulic Production Plant Results**

260 **Q. Please discuss the results of your depreciation study for hydraulic production**
261 **plant.**

262 A. Retirement dates were tied to license expiration dates or expected license renewal
263 dates. Interim activity has been limited, and interim additions equal to interim
264 retirements were included for the period 2007 through 2011, although a figure
265 greater than one is justified by historical experience. The composite depreciation
266 rate for Hydraulic Production Plant increased from 2.42 percent to 2.82 percent,
267 primarily due to the effect of some relatively new investments. Note that this
268 depreciation rate comparison incorporates a decommissioning reserve provision.
269 A decommissioning reserve has been proposed for plants which have a definite
270 decommissioning agreement as well as small hydraulic plants which the Company
271 has estimated as having some probability of being decommissioned in the next
272 ten-year period. The net change in annual depreciation for Hydraulic Production
273 Plant is an increase of approximately \$2,033,000.

274 **Other Production Plant Results**

275 **Q. Please discuss the results of your study of other production plant.**

276 A. The composite depreciation rate for Other Production Plant increased from 3.42
277 percent to 3.56 percent, reflecting little change to existing parameters. The

278 change produced an increase in annual depreciation expense of \$1,108,000, or
279 about 4 percent, primarily attributable to Hermiston and Little Mountain.

280 **Transmission, Distribution and General Plant**

281 **Q. Please discuss the life analysis procedure for transmission, distribution and**
282 **general plant.**

283 A. For most asset categories the age of both surviving and retired property is known,
284 and actuarial analysis was utilized for these property groups. Actuarial analysis is
285 described on Page 12 of Exhibit RMP___(DSR-3). For some asset groups, the
286 age of property retired is not known, and a simulated plant record analysis was
287 performed. The SPR method determines retirement dispersion and average
288 service life combinations for various bands of years that best match the actual
289 retirements and balances for each asset category.

290 **Q. What are Iowa-type curves?**

291 A. The Iowa-type curves were devised empirically over 60 years ago by the
292 Engineering Research Institute at what is now Iowa State University to provide a
293 set of standard definitions of retirement dispersion. Retirement dispersion merely
294 recognizes that groups of assets have individual assets of different lives, i.e., each
295 asset retires at differing ages. Retirement dispersion is the scattering of
296 retirements by age around the average service life for each group of assets.
297 Standard dispersion patterns are useful because they make calculations of the
298 remaining life of existing property possible and allow life characteristics to be
299 compared.

300 The Engineering Research Institute collected dated retirement information

301 on many types of industrial and utility property and devised empirical curves that
302 matched the range of patterns found. A total of 18 curves were defined. There
303 were six left-skewed, seven symmetrical and five right-skewed curves, varying
304 from wide-to-narrow dispersion patterns. The Iowa-curve naming convention
305 allows the analyst to relate easily to the patterns. The left-skewed curves are
306 known as the “L series”, the symmetrical as the “S series” and the right-skewed as
307 the “R series.” A number identifies the range of dispersion. A low number
308 represents a wide pattern and a high number a narrow pattern. The combination
309 of one letter and one number defines a unique dispersion pattern.

310 **Q. How were the Iowa curve shapes and average service life selections made?**

311 A. Summaries of the individual asset category life analysis indications were prepared
312 and discussed with Company personnel. Anomalies and trends were identified
313 and engineering and operations input was requested where necessary. A single
314 average service life and Iowa curve was selected for each asset category reflecting
315 the combination of the historical results and the additional information obtained
316 from the engineering, accounting and operations personnel. This process is a part
317 of the evaluation phase of the depreciation study.

318 **Q. Please explain the salvage and cost of removal analysis.**

319 A. Annual salvage amounts, cost of removal and retirements were provided by
320 functional group for the period 1992 though 2006. Annual salvage, cost of
321 removal and net salvage percentages were calculated by dividing by the
322 retirement amounts. Rolling and shrinking bands were also developed to illustrate
323 trends. A special analysis was conducted for the effect of third-party

324 reimbursements for the period 2004 – 2006. Retirements, salvage and cost of
325 removal related to these third-party reimbursements were eliminated from the
326 analyses. This treatment resulted in slightly more negative net salvage factors.

327 **Q. Please summarize your results for transmission, distribution and general**
328 **plant.**

329 A. In general, average service lives have increased, and net salvage factors have
330 become more negative. The composite depreciation rate for transmission plant
331 increased slightly from 2.12 percent to 2.15 percent, an annual expense increase
332 of about \$668,000, or about 1 percent. The primary reasons are marginally longer
333 average service lives and slightly more negative net salvage.

334 The composite depreciation rate for Distribution Plant increased from 2.74
335 percent to 3.26 percent, an annual expense increase of over \$23,900,000, or about
336 19 percent. Increased average service lives were more than offset by more
337 negative net salvage.

338 The composite depreciation rate for General Plant decreased from 4.69 percent to
339 4.54 percent, an annual expense decrease of roughly \$901,000, or about 3 percent.

340 The primary reason for the decrease is slightly longer average service lives.

341 **Mining Operations**

342 **Q. Please summarize your results for mining operations.**

343 A. The composite depreciation rate decreased from 5.87 percent to 3.52 percent.
344 Average service lives have both increased and decreased, as have net salvage
345 allowances.

346

347 **Total Change in Annual Depreciation**

348 **Q. What is the total change in annual depreciation indicated by your study?**

349 A. At the total Company depreciable investment level, the decrease in annual
350 depreciation expense indicated by my study is about \$30,600,000.

351 **Summary and Recommendations**

352 **Q. Please summarize your recommendations.**

353 A. I recommend that PacifiCorp adopt the depreciation rates shown in Column 12 of
354 Schedule 1 of Exhibit RMP___(DSR-3), and that this Commission approve their
355 use. I base this recommendation on the fact that I have conducted a
356 comprehensive depreciation study, giving appropriate recognition to historical
357 experience, recent trends and Company expectations. My study results in a fair
358 and reasonable level of depreciation expense which, when incorporated into a
359 revenue stream, will provide the Company with adequate capital recovery until
360 such time as a new depreciation study indicates a need for change.

361 **Q. Does this complete your direct testimony?**

362 A. Yes, it does.