1

2

Q. Please state your name, business address and present position with Rocky Mountain Power Company (the Company), a division of PacifiCorp.

3 My name is Douglas N. Bennion. My business address is 1407 West North A. 4 Temple, Suite 270, Salt Lake City, Utah 84116. I am the Managing Director of 5 Network Reliability and Investment Delivery for Rocky Mountain Power.

6 **Q**. Please describe your educational background and work experience.

7 A. I received a Bachelor of Science Degree in Electrical Engineering from the 8 University of Utah, and I am a registered professional engineer in the state of 9 Utah. In addition to formal education, I have attended various educational, 10 professional and electric industry seminars. I joined the Company in 1978, and 11 during the 29 years since then I have held various engineering positions of 12 increasing responsibility providing extensive experience working across the 13 Company's service territory prior to assuming my current position.

14 Q. What are your responsibilities as Managing Director of Network Reliability 15 and Investment Delivery?

- I am responsible for Rocky Mountain Power's transmission and distribution 16 A. (T&D) network investment planning and to assure that the Company can provide 17 18 safe, economic, and reliable energy delivery to our customers. This includes 19 prioritizing investments to manage risk and planning future T&D investments to 20 meet customer energy needs as well as industry reliability and operation 21 standards.
- 22

What is the purpose of your testimony in this proceeding? **Q**.

23 A. The purpose of my testimony is to explain the T&D capital expenditures included in the general rate case, including adjustments for major planned investments
through June 2009. My testimony includes an explanation of the Company's T&D
capital investment plan and some challenges Rocky Mountain Power faces with
respect to its T&D projects. I also explain what the Company is doing to minimize
the impact of rising costs during a robust construction period.

29

Q. Please describe Rocky Mountain Power's T&D assets in Utah.

30 A. The Company owns and operates over 360 substations in Utah plus over 6,500 31 miles of transmission lines and 20,200 miles of distribution lines. About 68 percent 32 of the T&D lines are overhead conductors. The overhead transmission lines in 33 Utah are supported by approximately 86,100 transmission poles, and the 34 distribution lines are supported by over 483,800 distribution poles. Over 1000 35 distribution feeder lines originate from Utah substations that serve approximately 36 760,000 Utah customers with over 108,800 overhead distribution transformers and 37 71,450 pad-mount distribution transformers.

38 Q. Please describe the major T&D investments that are being added to rate base 39 in this filing.

A. As explained in Company witness Mr. Steven R. McDougal's testimony detailing
the revenue requirement calculation, the Company is including investments
through June 2009 in the forecasted test year. In my testimony I will highlight a
few individual T&D capital projects with project costs in excess of \$5.0 million
each and show the benefits customers will receive from them. As shown on Page
8.7 of Exhibit RMP___(SRM-1) to Mr. McDougal's testimony, the Company will
place into service \$343.8 million of transmission investment and \$318.3 million of

47		Utah distribution projects through June 2009. A few of the more significant
48		projects include:
49		• \$64 million for interconnection and transmission of power from the Lake Side
50		generation project. This transmission project was placed in-service September
51		2007.
52		• \$24 million for transmission line between Camp Williams and Mona for the
53		Currant Creek generation project. This transmission project was placed in-
54		service October 2007.
55		• \$43 million for the implementation of an automated meter reading system
56		along the Wasatch Front in Utah. This project is well under way and will be
57		placed in-service June 2008.
58		• \$6 million for the Business Depot of Ogden (BDO) distribution substation near
59		Ogden, Utah. This project was placed in-service December 2007.
60	Q.	What benefits will customers derive from the four new capital investment
61		projects named above?
62	A.	Each of these projects is unique, but all have the common customer benefit of
63		improving service quality, reliability, and the delivery of power to meet customer
64		load requirements. For example, the Lake Side project consists of rebuilding
65		approximately 36 miles of 138 kilovolt single and double circuit transmission
66		lines, and modifying 6 to 8 substations, all of which are needed to interconnect and
67		integrate the 548 (average ambient temperature rated) megawatts of power
68		generated at Lake Side near Vineyard, Utah, as a network resource for the
69		Company. Reinforcing the 138 kilovolt transmission system at this location

provides additional south to north transfer capability that will improve high voltage
delivery capability, reliability and service quality.

72 The Camp Williams-Mona 345 kilovolt project consists of installing 73 approximately 42 miles of a new wire on the vacant side of existing double circuit 74 structures, and the construction of six miles of new structures from the southern 75 boundary of the Camp Williams Utah Army National Guard facility to the Camp 76 Williams substation in Utah. This project is required to deliver the 525 megawatts 77 of power generated at Currant Creek near Mona, Utah and provide additional south 78 to north transfer capability that will improve high voltage delivery capability, 79 reliability and service quality.

The mobile automated meter reading project is a new initiative to install approximately 600,000 meters along the Wasatch Front in Utah. The project, which eliminates the need for a meter reader to physically visit each residence, will reduce meter reading costs, reduce estimated meter reads, and increase billing accuracy.

The BDO substation is a new 138 kilovolt to 12.5 kilovolt substation installed in the Business Depot of Ogden area in Ogden, Utah. The substation consists of one 30 MVA transformer. The project will provide additional capacity to serve the rapidly growing load in the area.

Q. Are all of the new T&D capital investment projects included in this filing necessary to provide a reliable system in Utah, even though some of the projects are not located in Utah?

92 A. Yes, transmission facilities 46 kilovolt and greater are considered integrated or

networked across the Company's six-state system. History has revealed that a 93 94 transmission interruption in certain locations, times and other circumstances can disrupt power delivery several states away. It is therefore essential that the 95 96 Company complete the transmission projects included in this filing in order to 97 provide adequate and reliable service to our Utah customers. The physical location 98 of transmission facilities does not limit the efficiency and reliability benefits that 99 all customers realize through an integrated, system-wide, high-voltage 100 transmission system.

101 Q. Please describe the Company's T&D capital investment plan.

102 A. Rocky Mountain Power's T&D capital investment plan includes provisions for
 103 transmission access, system reinforcement and replacement, compliance, reliability
 104 replacements, and new customer connections.

105 Q. Please describe the transmission access investment reason portion of the 106 capital investment plan.

107 Rocky Mountain Power must invest in transmission assets to move Company-A. 108 owned generation to substations and load centers. The Company must also build 109 transmission facilities to move power generated by others (i.e. independent power 110 producers) to substations and load centers. In addition, the Company must build 111 facilities that interconnect with other transmission and generation providers as it enters into contracts with customers, generators and shippers that require 112 113 transmission access. This transmission infrastructure is essential to enhance 114 efficiencies as daily and seasonal loads fluctuate.

115 Q. Please describe the system reinforcement and replacement portion investment
 116 reason of the capital investment plan.

Utah continues to grow both in the number of customers and in capacity 117 A. 118 requirements. Upgrading or replacing transformers and distribution feeders is 119 required when circuit loading exceeds 100 percent of design guidelines. Capital 120 investment is necessary to replace aging assets prior to failure and to upgrade the 121 system in specific areas in order to sustain or improve existing reliability levels. As 122 with many western utilities, a large portion of the Company's existing asset base 123 was installed in the 1950's, 60's, and 70's, and due to the normal aging processes, 124 these assets are nearing the point of replacement, which may be preceded by 125 increased failures and higher maintenance costs. Assets that are targeted for 126 replacement include obsolete oil-type circuit breakers, station transformers, 127 electromechanical station meters and relays, sub-transmission lines, distribution lines, poles and cross-arms, switchgears, and underground cables. As Rocky 128 129 Mountain Power's system ages and demand increases, these factors place 130 additional requirements on the Company's system, and it is imperative that the 131 Company keep pace with the service requirements that customers expect.

132 Q. Please describe the system compliance portion of the capital investment plan.

A. T&D compliance investments are those required by state and federal regulations or
 codes. Examples include environmental programs to mitigate bird and raptor
 mortality, overhead relocations or overhead to underground conversions for road
 construction and public works projects, Federal Communications Commission
 wideband mobile radio conversion to narrow band operation by 2012, and Federal

138

Energy Regulatory Commission substation security initiatives.

139 **Q.** Please describe the reliability portion of the capital investment plan.

140 Reliability is measured in the electric industry with metrics such as System A. 141 Average Interruption Duration Index (SAIDI) and System Average Interruption 142 Frequency Index (SAIFI). In our Service Standards Program and transaction 143 commitments through March, 31, 2008, Rocky Mountain Power has committed to 144 no more than 189 minutes of average customer interruption (SAIDI) and no more 145 than 1.94 average interruptions per year (SAIFI), and the Company has committed 146 to further improve reliability through 2011. To meet these reliability objectives and 147 to ensure reliability to customers the Company must continue its T&D asset 148 replacement (replace aging and deteriorated assets) and reinforcement capital 149 investment program, through a planned asset replacement and reinforcement 150 program. Beginning in 2007, the Company implemented a targeted reliability improvement program. Essentially, by incorporating the outage history of 151 152 individual customers and circuits, we are targeting our resources towards "customers experiencing multiple interruptions" (CEMI). This allows us to more 153 154 efficiently use our resources and make improvements to the pockets on circuits 155 that have shown the worst reliability.

156 Q. Please describe the new connection portion of the capital investment plan.

A. New customer connections include residential, commercial, industrial, irrigation,
other utilities, and street lighting, but residential and commercial customers
typically account for the majority of the new connection costs. During 2006,
Rocky Mountain Power connected about 28,000 new customers of which about

161 22,600 were in Utah. During 2007 (January thru October), we connected about
162 18,900 new customers in Utah, which exceeds the trend in 2006.

163 Q. Please explain the load growth impact on the T&D system when you connect 164 this many customers annually?

165 Each year the Company completes an analysis of its system performance to A. understand the impacts that load growth have had on the transmission and 166 167 distribution system. For purpose of this testimony I will use the Wasatch Front in 168 Utah as an example. An important feature of the Wasatch Front is the impact that 169 temperature plays as a variable with the peak demand. Area planning forecast 170 studies suggest that the impact of extreme temperatures for extended days can 171 cause a 200 megawatt increase in peak demand along the Wasatch Front, Utah. 172 Most recently, between the summer of 2005 and 2007, the Wasatch Front peak 173 load increased 462 megawatts, or close to the size of the new Lake Side plant over 174 a two year timeframe. Thus, this type of growth means system utilization of assets 175 continues to increase, that is, substation transformers and distribution feeders loading is approaching nameplate rating and thermal rating. Therefore, continued 176 177 investment in system reinforcement is necessary to accommodate the new 178 connections and load growth.

179 Q. Please explain how Rocky Mountain Power determines the amount and
180 timing of T&D capital investment that is necessary to meet customer needs.

A. The Company begins with customer service requests and load growth projections
 to carefully prepare budgets for T&D investments. Layered on top of these
 investment requests are reliability initiatives and asset replacement programs.

184 Initial project estimates are developed using estimating software tools to 185 approximate project costs. Once a budget is developed and a need is formally 186 recognized, the process to complete detailed planning, design engineering, and 187 project scheduling to achieve the required in-service date is initiated. This process 188 determines the final project amount and timing to make the investment. When a 189 project moves to the construction phase, internal business controls are used to 190 measure and monitor the progress to ensure projects are delivered within scope and 191 budget. These activities are directed at providing quality and reliability at the 192 lowest long-term cost, meeting industry service standards, and meeting the needs 193 of our customers.

194 Q. What are the primary challenges that Rocky Mountain Power faces with 195 respect to T&D capital projects?

A. The two primary issues facing the Company are: 1) global industrial construction
and 2) commodity price increases. Rocky Mountain Power is one of the many
electric utilities in the United States facing aging plant and customer growth.
Global development is contributing to the demand for materials and supplies,
which results in cost increases and delivery pressure for Rocky Mountain Power
projects.

Examples of significant cost increases that have been experienced by the Company for all its major service components are abundant. In the mid-1990s a typical substation may have cost \$3 million, but today is about twice that amount. This increase is primarily due to the cost of metals, material and property. In the year 2000, steel, a major component of substations and transmission structures,

207cost approximately \$425 per ton. In 2006 steel cost \$893 per ton, a 110 percent208increase over 2000 levels. Between 2002 and 2007, the Company experienced a209275 percent increase in the cost of commonly used 138-12.5 kV transformers, an21083 percent increase in 230 kV capacitor bank costs, and a 79 percent increase in211the cost of conductors.

Q. What is Rocky Mountain Power doing to minimize the impact of rising costs during the current growth and construction cycle?

214 The Company and the electric utility industry in general are in a construction boom A. 215 cycle. Notwithstanding, the Company is actively managing the project lifecycle 216 costs within the investment planning processes by ensuring availability of project 217 material at competitive prices and selecting the appropriate delivery strategy for 218 the construction phase. For instance, the Company uses a multi-year planning 219 process that rigorously adheres to strict policies and procedures in the areas of 220 project definition and/or project scope development, project detail design, creation 221 of a suitable project schedule, and the use of project managers during the 222 implementation phase. The procurement department competitively bids common 223 material agreements with vendors that include aggressive terms and conditions 224 designed to share risk through price controls. Procurement is also engaged in 225 securing sourcing from international markets for transmission and distribution 226 commodities, aggregating like material items from the ten-year business plans into 227 larger market offerings to vendors to obtain discount pricing for volume orders, 228 going to foreign markets for information technology developments when prudent 229 to do so, combining like orders within the MidAmerican Energy Holdings

230 Company group of companies to achieve larger market offerings while strictly 231 adhering to affiliate transaction commitments and requirements. A competitive bid 232 procurement process is also used to identify construction firms that provide the 233 best value in constructing each project and the Company continues to attract new 234 construction resources (i.e. lineman and technicians) into our service territory, 235 which improves the competition and pricing among construction businesses. 236 Finally, the delivery strategy for each project is evaluated against both in-house 237 resources and other engineering-procurement-construct (EPC) vendor agreements 238 to ensure our efforts toward improving service quality and reliability bring the best 239 value to our customers.

- 240 **Q.** Does this conclude your direct testimony?
- 241 A. Yes.