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I. INTRODUCTION

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Q. Please state your name and occupation.

A. My name is Dr. Joni S. Zenger. I am employed by the Division of Public Utilities (Division) of the Utah Department of Commerce as a Technical Consultant.

Q. What is your business address?

A. Heber M. Wells Office Building, 160 East 300 South, Salt Lake City, Utah, 84114.

Q. On whose behalf are you testifying?

A. The Division of Public Utilities.

Q. Please describe your education and work experience.

A. I completed my Doctorate degree in economics at the University of Utah in early 2001. Prior to that, I earned my Bachelor's degree and Master's degree, also in economics from the University of Utah. I began working for the Division in the fall of 2000. In addition, I taught various economics and statistics courses for a ten-year period from 1996 through 2006, first at the University of Utah and then at the University of Phoenix.

Q. Have you previously submitted testimony on the issue of test year selection before the Public Service Commission (Commission) of Utah?

21 A. Yes. In Rocky Mountain Power's (the Company) prior rate case, Docket No. 07-035-93,
22 I submitted testimony on behalf of the Division regarding the appropriate test year. I also
23 provided test year testimony in Questar Gas Company's rate case filing, Docket No. 07-
24 057-13. Please see my attached Exhibit DPU 1.1 for a complete listing and dates.

25 **II. PURPOSE AND RECOMMENDATION**

26 **Q. What is the purpose of the testimony that you are now filing?**

27 A. My testimony generally addresses the selection of the test period filed by the Company
28 that is used to determine the revenue requirement for this case. In addition, my testimony
29 specifically responds to Company witness Mr. Steven R. McDougal's testimony as it
30 pertains to the test period selection, as well as his recommendation to include an end-of-
31 period adjustment in calculating the revenue requirement for this case.

32
33 **Q. What is the Division's recommendation with respect to the two aforementioned**
34 **purposes?**

35 A. For reasons that I will describe in my testimony, the Division does not oppose the
36 Company's test period beginning July 1, 2008 and ending June 30, 2009. Second, the
37 Division recommends that the Commission reject the Company's inclusion of an end-of-
38 period rate base adjustment, which the Company states is used to compensate for
39 regulatory lag.¹ Instead, the Division recommends the Commission approve a test period
40 based on average rate base. The averaging concept produces a matching of the rate base

¹ Direct Testimony of Steve R. McDougal, p.11, lines 259-260.

41 investment, expenses, and revenues during the test period. The Division finds it
42 unworkable to try to make substantial, difficult, and complex adjustments to test year
43 revenues and expenses necessitated by end-of-year rate base in the manner proposed by
44 the Company.

45

46 **III. BACKGROUND AND STATUTORY FRAMEWORK**

47 **Q. Please describe the Company's Application as it pertains to the test period selection.**

48 A. On July 17, 2008, the Company filed an application with the Commission for an increase
49 to its retail rates in Utah to recover additional annual revenues of approximately \$160.6
50 million above the currently effective rates, without reference to any incorporation of
51 revenue increases requested by the Company in the 2007 general rate case. At the time
52 the Company filed this rate case, although hearings on the prior case had been concluded,
53 no Commission Order had been issued. The Commission Order on revenue requirement
54 in the prior rate case, Docket No. 07-035-93, was issued August 11, 2008, and on
55 September 10, 2008, the Company filed certain updated information for this case.

56 The Company requests a total revenue requirement of approximately \$1.592 billion and
57 the approval of its proposed electric service schedules and electric service regulations to
58 become effective March 14, 2009. The Company's request was based on a return on
59 equity (ROE) of 10.75 percent and a forecasted test year beginning July 1, 2008 and
60 ending June 30, 2009. The Company's forecasted test period data are based on an
61 historic base period ending December 31, 2007.

62

63 **Q. Would you please briefly present the statutory framework with regard to the**
64 **selection of the appropriate test period?**

65 A. Yes. Section 54-4-4(3) of the Utah Code specifies the statutory charge to the
66 Commission regarding the test period selection:

67 (a) If in the commission's determination of just and
68 reasonable rates the commission uses a test period, the commission
69 shall select a test period that, on the basis of the evidence, the
70 commission finds best reflects the conditions that a public utility
71 will encounter during the period when the rates determined by the
72 commission will be in effect.

73 (b) In establishing the test period determined in Subsection
74 (3)(a), the commission may use:

75
76 (i) a future test period that is determined on the
77 basis of projected data not exceeding 20 months from the date a
78 proposed rate increase or decrease is filed with the commission
79 under Section 54-7-12;

80 (ii) a test period that is determined on the basis of
81 historic data; and adjusted for known and measurable changes; or

82 (iii) a test period that is determined on the basis of a
83 combination of:

84 (A) future projections; and

85 (B) historic data.

86

87 (c) If pursuant to this Subsection (3), the commission
88 establishes a test period that is not determined exclusively on the
89 basis of future projections, in determining just and reasonable rates
90 the commission shall consider changes outside the test period that:

91 (i) occur during a time period that is close in time to the test
92 period;

93 (ii) are known in nature; and

94 (iii) are measurable in amount.

95

96

97

98 **IV. THE DIVISION'S ANALYSIS OF TEST PERIOD SELECTION**

99 **Q. Please explain the reasons that you are not opposing the Company's proposed test**
100 **period?**

101 A. The Division recognizes that, in order for the Company to meet future load growth and
102 the Company's obligation to serve, it must invest in capital projects for generation,
103 distribution, and transmission. Many capital projects have been planned for years and are
104 identified in the Company's Integrated Resource Plan. In Mr. McDougal's testimony and
105 accompanying exhibits, the Company outlines specific projects that are either currently
106 underway or are expected to be in construction at some point during the July 1, 2008 to
107 June 30, 2009 test period. In Mr. McDougal's Exhibit 8, he cites a total of
108 approximately \$1.974 billion of total plant additions that the Company will incur during
109 this test period using the 13-month average and approximately \$2.385 billion for the test
110 period using the year-end rate base methodology.²

111 One such example is the Populus-to-Terminal Transmission line that the Commission
112 recently approved for construction. The transmission line is one small segment a larger
113 future transmission project, the Energy Gateway project, which will accommodate the
114 delivery of renewable energy sources. According to the Company, the project, when
115 completed, will provide multiple options to serve the Company's customer load growth
116 and will also enhance the reliability of the transmission grid. In addition to the

² Direct Testimony of Steve R. McDougal, Exhibit 8, Plant Additions 13-month average calculation, p. 8.11.4.

117 significant capital projects, the Company's net power costs are also a large driver of costs
118 in this case.³

119 The current economic factors and uncertainty in Utah, as well as in the country as a
120 whole, are unfortunately not favorable to the Company's current build cycle and affect
121 the ability to accurately forecast into the future. Many of the of the forecasts made and
122 filed by the Company prior to the recent financial crisis may need to be altered as a
123 clearer understanding of the short and long term effects the crises will have on the
124 Company's operations. Under these circumstances, the Division believes that a 12-
125 month forecast is a reasonable balance of these issues and concerns. Therefore, the
126 Company's proposed test period that projects 12 months into the future (of the 20 months
127 allowed by statute), is reasonable and should allow the Company an opportunity to
128 recover its costs, maintain its return on equity, and serve its current and projected native
129 load while mitigating potential forecast errors.

130 .

131 **Q. You referred above to economic factors. Do economic factors affect the Company's**
132 **load growth?**

133 A. Yes. All other things being equal, we would expect the Company's load growth to grow
134 in direct proportion to customer and economic growth. While we presently appear to be
135 in particularly uncertain economic times, indications are that customer and economic
136 growth will continue in the long run. Given the relatively long lead times required in the

³ Application, Docket No. 08-035-38, July 17, 2008, p. 5, ¶ 9.

137 Company's planning processes, it is reasonable that the Company be allowed to not only
138 meet current demand but anticipate a certain amount of future demand. The relatively
139 short 12-month forecast test period is a reasonable period for such anticipated future
140 growth. Of course, the current uncertainty may have a dampening effect on load growth,
141 and we could see slower growth in the near term than we have seen in the past. The
142 Division's staff, therefore, will scrutinize the Company's forecasts to ensure they are
143 reasonable in the face of such uncertainty.

144

145 **Q. What economic factors are you referring to in the previous response?**

146 There are many economic factors, but I primarily refer to those factors that the
147 Commission identified that should be considered either directly or indirectly in making a
148 test period determination.⁴ The general inflation rate (as measured by the Consumer
149 Price Index) is increasing, construction costs have increased at a rate faster than general
150 inflation, other inputs to build generation and transmission plant have increased, and
151 therefore, utilities are likely in an increasing-cost industry. The current financial crisis
152 has surprised many investors and commentators with its speed and intensity. At the
153 present time, it is difficult if not impossible, to predict how it will play out. This results
154 in a great increase in uncertainty which necessarily affects any forecast based on
155 economic and financial inputs. This argues for shorter-term forecasts and more frequent
156 updates of those forecasts.

⁴ Order Approving Test Period Stipulation, Docket No. 04-035-42, October 20, 2004.

157

158 **Q. How much of an effect have the economic factors played in the Company's need to**
159 **build capital projects or to obtain financing to build plant additions?**

160 A. Let's begin with construction inputs. Iron and steel prices have increased by 8 percent in
161 2003, 10 percent in 2004, and 31 percent in 2005.⁵ Other inputs to production for
162 electric utilities include cement and concrete products. These products, as well as the
163 composite cost index for all construction commodities, have shown similar, but smaller
164 increases in 2005 and 2006. The Energy Information Administration's (EIA) Annual
165 Energy Outlook 2008 states the following:

166 Recent increases in the costs of basic commodities and increases in
167 capital costs for energy equipment and facilities could have
168 significant effects on future energy supplies and consumption.
169 Higher capital costs could change both the competition among
170 fuels and technologies and the marginal costs of new energy
171 supplies. In the electric power industry, costs for individual
172 construction projects to be completed over the next ten years have
173 increased by 50 percent or more in recent years.⁶

174 The Handy-Whitman index for electric utility construction (which is used as a proxy for
175 all electric power industry projects) provides an average cost index for six regions in the
176 United States, beginning with 1973. The index shows the national trend for power plant
177 construction relative to the cost index for construction materials. The sharpest increases
178 in electric utility construction costs occurred over the past three years; the electric utility
179 construction cost index for 2007 is 17 percent higher than its low point in 2000.

⁵ Energy Information Administration Office of Energy Statistics, Annual Energy Outlook 2008 with Projections to 2030.

⁶ Energy Information Administration Office of Energy Statistics, Annual Energy Outlook 2008 with Projections to 2030.

180 Another economic indicator is the unemployment rate, which the Utah Department of
181 Workforce Services reports at 3.7 percent for Utah in August 2008, compared to 6.1
182 percent nationwide for the same time period. Utah's job growth rate is at 0.4 percent,
183 compared to the national rate of -0.1 percent.⁷ However, the Division notes that Utah lost
184 10,900 construction jobs during the period from June 2007 through June 2008.⁸ This
185 means that Utah is still performing better than the national levels, but employment and
186 unemployment are affecting Utah's economic climate. This means that Utah appears to
187 be still performing better than the national levels, but employment and unemployment are
188 affecting Utah's economic climate. Furthermore, similar to, but perhaps more dramatic
189 than the previous rate case, our current economic environment is volatile. In the previous
190 general rate case, the Commission wrote: "We are uncertain how changing economic
191 conditions will affect forecasts of revenues, expenses, and investments."⁹ Therefore, the
192 Division believes that shorter rather than longer forecast periods are appropriate. The
193 Division can still support a 12-month forecast test period as being sufficiently short-term
194 to deal with current uncertainties.

195 Recent increased economic uncertainty and financial crises may lead to reduced
196 economic activity, or a recession. Such reduced economic activity could range from
197 slower growth to actual declines in absolute terms. This suggests that demand for
198 electricity may also grow more slowly or even decline. The relatively higher

⁷ Department of Workforce Services, Employment and Unemployment tables.

⁸ Utah Department of Workforce Services, <http://jobs.utah.gov/opencms/wi>.

⁹ Order on Test Period, Docket No. 07-035-93, February 14, 2008, p. 3.

199 unemployment rates and economic uncertainty than represented in the Company's
200 forecasts may lead to an overstatement in load growth at least over the short-run.

201

202 **Q. What other sources of economic information have you reviewed?**

203 A. I consulted published reports of Demographic and Economic Analysis (DEA) section of
204 the Governor's Office of Planning and Budget to determine the trend in Utah's population
205 growth.¹⁰

206 **Utah Population 2000 – 2007 with Three-Year Projections**

207

Data Type	Year	Population	% Change
Actual	2000	2,246,553	
Actual	2001	2,305,652	2.6%
Actual	2002	2,358,330	2.3%
Actual	2003	2,413,618	2.3%
Actual	2004	2,469,230	2.3%
Actual	2005	2,547,389	3.2%
Actual	2006	2,615,129	2.7%
Actual	2007	2,699,554	3.2%
Estimate	2008	2,781,954	1.7%
Estimate	2009	2,856,158	1.7%
Estimate	2010	2,927,643	1.7%

208

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213 The table above shows that Utah has experienced a steady growth in population over the
214 past ten years, but predicts that the population will increase at a decreasing rate beginning
215 in 2008. Again, population data are important to consider in light of the test year

¹⁰ Source: Governor's Office of Planning and Budget, 2008 Baseline Projections.
<http://governor.utah.gov/dea/popestimates.html>.

216 selection because the Utah population growth determines the need for system expansion
217 and plant additions that the Company must invest in to meet demand and energy needs.
218 Unless there is an offsetting increase in per capita demand in electricity, declining
219 population growth rates suggest that electric load growth rates may also decline. The
220 Company, to this point, does not appear to have included slower population growth in its
221 forecast. Company witness Mr. Peter Eelkema describes the forecasts of the number of
222 customers, usage per customer, load forecast, and system peaks for the twelve-month
223 period ending June 30, 2009.¹¹

224

225 **Q. Are customers using more power or trying to conserve and cut back on usage?**

226 A. This question involves all types of the Company's customers: residential, commercial,
227 industrial, irrigation, street and highway lighting, and public authority. Many residences
228 and business are implementing energy efficiency measures. In Mr. Eelkema's Direct
229 Testimony, he reports slowing sales growth on the residential and commercial side, but
230 notes that requests for industrial service are increasing.¹² However, regarding peak
231 demand, Mr. Eelkema reports that in the Company's jurisdictional serving territory, Utah
232 has the highest growth in contribution to coincident peak both in terms of megawatts and
233 percentage.¹³

234

¹¹ Direct Testimony of Peter Eelkema, pp. 2, 3, 5.

¹² Id. at p. 9, lines 134-147.

¹³ Id. at p. 6, lines 115-116 and p. 7, Table 3.

235 **Q. Overall, what are the effects of these economic and demographic data on the quality**
236 **of forecasts?**

237 A. Generally, the current economic trends and issues suggest that the near-term economic
238 growth will be slowing, probably resulting in reduced growth in electricity demand. The
239 increased uncertainty fed by the current financial crisis highlights the desirability of not
240 locking oneself into long-term forecasts. Given these issues, the Division still supports a
241 12-month forecasted test year as a reasonable balance of the issues or concerns.

242

243 **Q. Please explain how these economic variables apply to the appropriate test period**
244 **selection?**

245 A. Clearly the economy is struggling with weak employment, volatile market conditions,
246 declining home and equity prices, and until recently, surging gasoline prices. However,
247 the economic data show that the Company is in an increasing-cost industry at present.
248 The adverse effect of inflation is described as one of the Commission's test year factors.
249 While general inflation means that the general level of prices is higher, I have also shown
250 that prices directly related to the Company's build cycle have increased and outpaced
251 inflation. While these uncertainties bring into doubt the ability to make accurate
252 forecasts too far into the future, the increasing cost to build suggests the reasonableness
253 of a forecasted test period to a limited degree. Therefore, the balancing of these factors
254 suggests that the Company's proposed test period selection is reasonable.

255

256 **Q. Will you please discuss the factors identified in the its 2004 Order that the**
257 **Commission considers in determining an appropriate test period?**¹⁴

258 A. In the 2004 Order, the Commission identified several factors that need to be considered
259 in selecting a test period. These are the same factors that the Commission looked at as
260 evidence in making its test period determination in the last general rate case (Docket No.
261 07-035-93).¹⁵ In this case, the Division considered each of the factors identified in the
262 Commission's Order, which are listed below:

263 The general level of inflation. The Commission has determined that the adverse impact
264 of inflation justifies the use of a future test year.¹⁶ Inflation is measured by the Consumer
265 Price Index (CPI), which estimates the nationwide rate of inflation for a standard
266 selection of goods and services.¹⁷ The CPI data show that inflation increased to 5.4
267 percent during the period from August 2007 to August 2008.¹⁸ The previous year's
268 inflation rate of 5.6 percent was the largest increase in 17 years.¹⁹ Therefore, we are in
269 an inflationary economy, and the Company can expect costs to increase at or greater than
270 a general level.

271 At this time it is too early to determine how the recent credit fallout and economic crises
272 will affect prices and inflation. The initial reaction of the financial markets was
273 decidedly negative with much speculation of a severe recession. Generally an economic

¹⁴ Order Approving Test Period Stipulation, Docket No. 04-035-042, October 20, 2004.

¹⁵ Order on Test Period, Docket No. 07-035-93, February 14, 2008.

¹⁶ Report and Order, Docket No. 89-057-15, 1989 Test Period Rate Case, November 21, 1990, pp. 3-4.

¹⁷ There is no CPI data specific to Utah, so we use national CPI data for examination.

¹⁸ <http://data.bls.gov/cgi-bin/surveymost>.

¹⁹ Id.

274 downturn will result in reduced commodity prices and reduced inflation rates or even
275 deflation if things get bad enough.

276 Inputs and goods needed to build additional electrical plant are also more costly than in
277 the past. Elevated fuel and purchased power prices continue to drive the need for a rate
278 increase.²⁰ This suggests that the Company's June 2009 test period is reasonable, but
279 projecting any further to the future would possibly unduly shift the risks of uncertainty
280 onto ratepayers rather than shareholders.

281 Changes in the utility's investment, revenues or expenses. On the one hand, as
282 previously stated, the Company is in a construction cycle and its expenses are likely to
283 increase due to inflation (or prices in general), and the fact that costs for inputs to
284 production are outpacing inflation. The general price level (inflation) is beyond the
285 Company's control. Certain major costs can be only partially managed by the Company.
286 For example, the Company can manage fuel costs through hedges and contracts; capital
287 projects can be managed through the timing of the projects' start date; and operating
288 expenses such as non-critical maintenance and repairs can be controlled through delays.
289 However, in order to provide and maintain service, the Company will eventually face
290 these costs at their market rates at some point.

291 Changes in utility services. The Division is uncertain as to the Company's changes in
292 utility services. Mr. McDougal notes the installation of automatic meter readings.²¹ In

²⁰ Chupka, Marc W. and Basheda, Gregory, The Brattle Group, "Rising Utility Construction Costs, September, 2007.

²¹ Direct Testimony of Steve R. McDougal, p.7, lines 156-158 and p. 43, lines 970-976.

293 the Company's September 2, 2008 press release, the Company suggested several changes
294 to its utility services, such as: a hiring freeze, curtailment of contractors, limiting
295 overtime, reducing property tax payments, eliminating discretionary maintenance,
296 discontinuing funding and research for renewable energy and for clean coal technologies,
297 and reviewing its types and levels of philanthropic contributions.²² Therefore, the
298 Division is uncertain at this point as to what changes in utility services will unfold. The
299 Division, and others, have submitted several data requests in this area and will be
300 evaluating the effect on the Company's rate request in this case.

301 Availability and accuracy of data to the parties. Overall, the Company has been
302 cooperative in providing information to the Division in data responses and other queries.
303 I do not think this factor is heavily weighted in this case. However, the Commission
304 identified this factor in the past due to the fact that the Company always maintains
305 control over what information it chooses to provide.

306 Ability to synchronize the utility's investment, revenues and expenses. In its present
307 filings, the Company has made no attempt to synchronize its investments, expenses and
308 revenues. While the Division's accountants work to ensure that the utility's investments
309 and expenses are properly synchronized in a rate case filing, making the necessary
310 adjustments given the Company's proposed end-of-period adjustment, would rather
311 difficult and complex accounting adjustments. The Division argues, since the Company

²² http://www.pacificorp.com/Press_Release/Press_Release84095.html. September 2, 2008.

312 controls the necessary information, it is the Company's burden to provide an auditable
313 synchronized filing.

314 One of the critical underlying principles that governs rate proceedings is the effort to
315 match capital, expenses, and revenues in a test period. In fact, *Accounting for Public*
316 *Utilities* states that: "The selection of the timing of the test year may be the most
317 significant single factor in the rate-making process."²³ Changes in investment, revenue
318 and expenses do not occur in isolation and need to be properly matched or synchronized
319 within a test year. If the components are not properly matched, then a distortion of the
320 relationship between the various ratemaking components will occur. The authoritative
321 book also states:

322 The test period, by nature and by design, is a surrogate for
323 conditions of the period of rate use and, to repeat, is
324 presumed to be representative of future conditions.²⁴

325 While the Division recognizes the difficulty that regulatory lag places on the Company,
326 Utah procedures are designed to balance the risks to all parties, and should not be used as
327 an excuse to allow such distortion. The Division believes that it is ultimately the
328 Company's burden to provide such adjustments that will properly synchronize all aspects
329 of the case, which is why the Division believes the proposed test period is acceptable, but
330 the end-of-period adjustment may be unworkable.

²³ Hahne, Robert L, Aliff, Gregory E., and Deloitte & Touche LLP. *Accounting for Public Utilities* Volume 1, 2007, p. 7-4..

²⁴ Id. at p. 7-11.

331 Whether the utility is in a cost-increasing or cost-declining status. The utility is in a cost-
332 increasing status, as previously described. Many of these costs are beyond the
333 Company's control. Therefore, it is important that the Company use its forecasted test
334 period selection as the basis for calculating the revenue requirement and, in the end, the
335 Company's authorized rate of return. In the previous general rate case, Docket No. 07-
336 035-93, the Division recognized the increasing costs of the utility industry and advocated
337 for a full 20-month forecast for the test period. In this case we still believe that the
338 Company faces a difficult build cycle, but given uncertainties in the current economic
339 climate, we find the Company's proposed 12-month test period (excluding the end-of-
340 period adjustment) acceptable in this case.

341 Incentives to efficient management and operation. Mr. Richard Walje, in his testimony,
342 identified internal cost control efforts, such as reducing Company-paid premiums on
343 health insurance policies, implementing a change to a cash balance pension plan for non-
344 union employees, and achieving cost savings since the Company's acquisition by
345 MidAmerican Energy Holdings Company (MEHC).²⁵ Mr. McDougal also notes that the
346 Company has cut its share of health care expenses. During the time the Company filed
347 the rate case and until the Commission issues its Order approving new rates, the
348 Company has incentives for efficient management and operation as part of its internal
349 cost control efforts. This incentive is one of the positive effects of regulatory lag.

²⁵ Direct Testimony of A. Richard Walje, p. 5, lines 108-109 and p. 6, lines 118-126.

350 Length of time the new rates are expected to be in effect. The Division gives this
351 variable little weight in the current test year determination because there is uncertainty as
352 to the length of time the new rates will be in effect. The current trend in the industry is to
353 have more frequent rate cases.²⁶ However, the Commission noted in its February 14,
354 2008 Order on Test Period, that the purpose of establishing a test period is not to
355 determine the amount of time between rate case, but rather to set just and reasonable rates
356 for the Company and its ratepayers.²⁷ The June 2009 test period allows the Company to
357 project out 12 months, and this might allow the Company a chance to better match its
358 expenses with its revenues rather than a nearer-term test period or one projected out too
359 far in an uncertain economy. Under the present circumstances, more frequent rate cases
360 with near-term forecast periods will help the Company match costs, assist ratepayers in
361 not over/under paying for lengthy time periods, and mitigate the adverse effects of
362 regulatory lag.

363

364 **Q. Are there any other factors or concerns that you wish to address as they relate to the**
365 **appropriate test year?**

366 A. The Commission’s 2004 Order identified several concerns to be considered when making
367 an appropriate test period determination.²⁸ Throughout my testimony I have addressed
368 many of those concerns, but one important concern is the ability of parties to effectively

²⁶ The Electricity Journal, Volume 19, Issue 5, June 2006, pp. 15-26; also see www.tradingmarkets.com “Ameren foresees more frequent rate filings., November 11, 2007.

²⁷ Order on Test Period, Docket No. 07-035-93, February 14, 2008, pp. 3-4.

²⁸ Order Approving Test Period Stipulation, Docket No. 04-035-042, October 20, 2004.

369 analyze the Company's forecasts and the accuracy of the Company's forecasts. The
370 Division and other parties will be able to analyze the results from the 2007 calendar year
371 base period and to project the data to the June 2009 period.

372 In its Order in the 2007 general rate case, the Commission asked the parties to submit a
373 template for a variance report that would serve the purpose of comparing actual results to
374 forecasts. The Division is currently working on this template and plans on submitting it
375 by the November 30, 2008 due date. In addition, we have been collecting historical
376 results as they become available to compare them to Company forecasts. This pertains to
377 the test period determination because the more accurate the Company's forecasts are, the
378 more comfortable the Division is in recommending a test year projected into the future.
379 The Division continues to gather data on the Company's forecasting accuracy, but can
380 presently recommend that the Commission approve the test period going out 12 months.

381 After considering the current regulatory and economic environment, the Commission's
382 factor analysis, and the Company's forecasting ability, the Division does not oppose the
383 Company's proposed test period in this case and recommends that the Commission
384 approve the June 2009 test year.

385

386 **V. THE DIVISION'S ANALYSIS OF**
387 **AVERAGE VERSUS END-OF-PERIOD RATE BASE CALCULATIONS**
388

389 **Q. Company witness Mr. McDougal, in his Direct Testimony, claims that due to the**
390 **fact that the Company selected a test period that does not best align the test period**

391 **with the rate effective period, Adjustment 9.2 End-of-Period Rate Base should be**
392 **used in this case.²⁹ Do you agree?**

393 A. No. The Company has the opportunity to select the most appropriate test period that it
394 chooses to file in a general rate case. On Page 5, Mr. McDougal states:

395 The Company’s proposed Test Period is a conservative choice that
396 balances the need for adequate cost recovery with the need for
397 transparency and risk sharing between the Company and its
398 customers. The primary objective of determining a test period is to
399 develop normalized results of operations based on a period of time
400 that will best reflect the conditions during which time the new rates
401 will be in effect.”³⁰

402 The Company has already proposed to use the test period ending June 2009 as its test
403 year selection (as stated above) in this case. The Division understands and does not
404 contest that the choice of which year to file is a policy decision within the Company’s
405 discretion, as long as it conforms to Utah law.

406 The Company implies that an end-of-year rate base more accurately reflect conditions
407 expected when new rates will be in effect than would an average-of-year rate base. The
408 Company is proposing this new adjustment because of regulatory lag.³¹ The Division
409 recognizes the existence of regulatory lag as a delay in cost recovery due to the
410 regulatory process. However, the effects of regulatory lag are mitigated by the use of a
411 forecasted test year. Therefore, the existence of regulatory lag is not a compelling reason

²⁹ Direct Testimony of Steven R. McDougal, Docket No. 08-038-38, July 17, 2008. See page 12: “Using a test period ending December 31, 2009. . . would have better aligned the test period with the rate effective period of this rate case.”

³⁰ Id., at lines 117-122.

³¹ Id. at p.11, lines 259-260.

412 for including some end-of-period adjustments to the rate base used to calculate the
413 revenue requirement.

414

415 **Q. Please state your objections to using an end-of-period rate base adjustment?**

416 A. As briefly mentioned above, an end-of-period rate base requires numerous adjustments to
417 be made to revenues and expenses. Second, an end-of-period rate base represents a single
418 point in time, which our Commission has objected to in the past:

419 An end-of-year rate base is a mere snapshot, a potentially
420 misleading picture of rate base at one point in time. An
421 end-of-year rate base requires that substantial, difficult
422 adjustments, fraught with policy implications, be made to
423 revenues and expenses.³²

424 According to an often-referenced book, *Accounting for Public Utilities*, in the past many
425 commissions were required by statute to use historic data in revenue requirement
426 calculations. Therefore, the year-end approach was used to produce the effect of moving
427 test period forward by a full six months.³³ In the present case, the practical effect of the
428 Company's proposed end-of-period rate base, approximately achieves an average rate
429 base with a 2009 calendar year test period, without matching other expenses and revenues
430 that the calendar year would provide.

³² Report and Order, 1989 Test Period Rate Case, Docket No. 89-057-15, November 21, 1990, p. 8.

³³ Hahne, Robert L, Aliff, Gregory E., and Deloitte & Touche LLP. *Accounting for Public Utilities* Volume 1, 2007, see pp. 7-4 through 7-6.

431 However, when using forecasted data, such as in this case, the rate base investment is
432 most often averaged over a 12-month period and related to the results of operations for
433 the period. The authors further make the following statements:

434 This averaging concept produces a matching of the rate
435 base investment with the revenues generated by the
436 investment and the costs incurred in the process. If the
437 period forecasted coincides with the period in which the
438 new rates will be in effect, the matching of investment
439 levels to operating results should produce the earnings
440 levels authorized. Any deviation should be solely due to
441 the inability to forecast with perfect foresight.³⁴

442 The Commission also cited several reasons for its preference for average rate base: The
443 Commission has relied on average rate base in the past and recent cases, there has not
444 been any compelling reason to depart from that practice, and end-of-year rate base
445 requires difficult adjustments be made to revenues and expenses.”³⁵

446 The Division conducted a hypothetical example to show a different perspective on the
447 revenue requirement increase the Company is requesting. The Company’s current
448 request of a \$114.5 million rate increase is based on a test year that utilizes a year-end
449 rate base with an ROE of 10.75%. If the Company had filed a “normal” average rate
450 base test year with an ROE of 12% (11.99482%), the same revenue requirement of
451 \$114.5 million would have resulted. An ROE of 12% would most likely be seen as

³⁴ Id. at p. 7.5.

³⁵ Report and Order, Docket No. 89-057-15, 1989 Test Period Rate Case, November 21, 1990, p. 8.

452 unreasonable by most parties. Even the Company itself has not requested an ROE of
453 more than 11.25 percent in the last ten years.³⁶

454

455 **Q. Will you provide an example of the proposed effect on ratepayers using the end-**
456 **of-period adjustment method?**

457 A. Rates are based on the conditions during a future test year that are assumed to best
458 represent the rate effective period. These conditions include a rate base with generation
459 plants that provide benefits to customers. Accordingly, ratepayers should pay for the
460 benefit received from a generation plant. If during the test year a new generation plant is
461 built the last month of the test year, the customers will only be receiving that benefit for
462 one month of the test year. Therefore, customers should only pay for one month of
463 benefit received.

464 Under the average rate base methodology that the Company normally uses, 1/13 of the
465 new generation cost would be added to rate base. For example, assume that a generation
466 plant of \$100 million is estimated to come online the very last month of the test year.
467 Utilizing the average rate base methodology, customers would be paying a return on a
468 rate base that would only include \$7.7 million of the generation plant addition. The
469 Company's current filing utilizes a year-end rate base, which means that customers
470 would be paying the return on a rate base that includes in this example all \$100 million of
471 the new generation addition. In other words, customers will be paying as if the plant had

³⁶ Docket No. 97-035-01. (The Company asked for 11.25% and received 10.50% ROE.)

472 been online for the entire duration of the future test year and not just one month. This
473 violates the principle of matching what the customer pays for with the benefit the
474 customer receives.

475

476 **Q. On the other hand, will you please describe the appropriateness of using an average**
477 **rate base?**

478 A. The Division recommends an average-of-period rate base for several reasons. First, this
479 is what has been used most often in past and recent rate cases by the Commission. The
480 Commission writes the following:

481 Second, an average-of-year rate base provides an
482 appropriate basis for matching the annual flows of revenue
483 and expenses to the average annual stock of plant and
484 equipment employed by the utility and to the manner in
485 which the utility has been operated.³⁷

486 Finally, an average rate base eliminates the need for complex adjustments that would
487 have to be made using the end-of-period (or Adjustment 9.2) calculation of rate base.
488 Due to the fact that the Commission is already faced with the complication of
489 overlapping rate cases and an overlapping test year, rate base should be averaged over the
490 test period upon which the Company has proposed.

491

492 **Q. Has the Company provided calculations of all the components of revenue**
493 **requirement calculations using the end-of-period approach?**

³⁷ Id.

494 A. No. This is the problem in this case. The Company annualizes rate base data as of the
495 June 2009 test period, but other data have not been annualized the same way. In response
496 to the Committee of Consumer Service's (CCS) Data Request 4.6, the Company states
497 that it has not even conducted such analysis. Therefore, components such as year-end
498 customer count and usage levels, reflection of the full year's renewable energy tax
499 credits, effects on power costs, the Chehalis plant, etc. have not been calculated and filed
500 consistently in this case. The Company would have to provide this information, and it
501 would almost take a refilling of the rate case to bring all items to the end-of-year.

502

503 **VI. THE DIVISION'S RECOMMENDATIONS AND CONCLUSION**

504 **Q. What test year does the Division recommend be used for this rate case?**

505 A. The Division has no objections to the use of the test period proposed by the Company
506 beginning July 1, 2008 and ending June 30, 2009, subject to the conditions explained
507 below. Although there will always be increased uncertainty and perhaps controversy
508 with a forecasted test period, the Division believes that its auditors and other staff can
509 reasonably make appropriate accounting adjustments that may arise. The Company's
510 proposed test year, if adjusted appropriately, can reasonably reflect the conditions the
511 Company is likely to encounter during the rate effective period.

512 **Q. What does the Division recommend with respect to the Company's proposed end-of-**
513 **period rate base adjustment?**

514 A. The Division disagrees with using the Company's suggested end-of-period rate base
515 adjustment and recommends that the Commission use average rate base in the
516 determination of the revenue requirement for this case due to the difficulty involved in
517 trying to synchronize year-end and average rate base data. The Division asserts that it is
518 the Company's burden to produce a test year that is completely synchronized, and that
519 this burden should not be shifted to regulators and other parties. In this case utilizing an
520 average rate base methodology reduces the Company's requested increase of \$114.5
521 million to \$67.1 million.³⁸

522

523 **Q. Does this complete your testimony?**

524 A. Yes it does.

³⁸ These figures were calculated using the JAM model. See Exhibit 1.2.