DPU Exhibit 6.0 George W. Evans Docket No. 09-035-23

PUBLIC

BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

In the Matter of the Application of Rocky)	
Mountain Power For Authority to Increase)	DOCKET NO. 09-035-23
its Retail Electric Utility Service rates in)	DOCKET NO. 09-055-25
Utah and for Approval of its Proposed)	
Electric Service Schedules and Electric)	DPU EXHIBIT 6.0
Service Regulations.)	

PRE-FILED DIRECT TESTIMONY

GEORGE W. EVANS

ON BEHALF OF THE

UTAH DIVISION OF PUBLIC UTILITIES

October 8, 2009

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1	Pre-f	FILED DIRECT TESTIMONY
2	GEOR	GE W. EVANS
3	Divis	ION OF PUBLIC UTILITIES
4		
5		INTRODUCTION
6		
7	Q.	Please state your name, business address, employer, and current position or
8		title for the record.
9	A.	My name is George W. Evans, and my business address is 358 Cross Creek Trail,
10		Robbinsville, North Carolina 28771. I am a Vice President with Slater
11		Consulting.
12	Q.	For whom are you providing testimony in this case?
13	A.	I am providing testimony on behalf of the Utah Division of Public Utilities (DPU
14		or Division).
15	Q.	Please describe your education and work experience.
16	A.	I received a Bachelor of Science in Applied Mathematics from the Georgia
17		Institute of Technology in 1974. In 1976, I received a Master of Science in
18		Applied Mathematics, also from the Georgia Institute of Technology. My area of
19		concentration was probability and statistics. In 1980 I joined Energy
20		Management Associates, Inc. (EMA), the company responsible for the
21		development of the premier electric utility modeling tools, PROMOD [®] ,
22		PROSCREEN [®] , PROVIEW [®] and MAINPLAN [®] . While at EMA, I worked with
23		some fifty (50) major electric utilities in the United States and Canada in the

24		application of these modeling tools for generation expansion planning, the
25		development of net power costs, fuel budgeting, the analysis of power purchases
26		and the development of optimal maintenance schedules for generating units.
27		In 1989 I left EMA to join GDS Associates, Inc., a consulting firm located in
28		Marietta, Georgia. At GDS I was a principal and the Manager of System
29		Modeling. In this position I was primarily responsible for performing analyses
30		and presenting expert testimony concerning integrated resource planning, the
31		forecasting of system production costs, developing estimates of the likelihood of
32		service interruptions, developing estimates of replacement power costs and related
33		activities.
34		In August of 1997 I left GDS to join Slater Consulting as a Vice President. A
35		copy of my résumé is included in DPU Exhibit 6.1.
36	Q.	Where have you testified before?
37	A .	I have provided expert testimony on 35 previous occasions, before the public
38		utility commissions in Pennsylvania, Georgia, Michigan, Arkansas, South Dakota,
39		Colorado, Illinois, Mississippi, Alabama, Delaware, South Carolina and
40		Oklahoma; and also before the FERC (Federal Energy Regulatory Commission),
41		and in state court and federal court. A complete list of the proceedings that I have
42		testified in is in DPU Exhibit 6.1.

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43	Q.	Have you appeared before the Public Service Commission of Utah
44		(Commission) in the past?
45	A.	No, I have not.
46		
10		
47		PURPOSE OF TESTIMONY
48	Q.	What is the purpose of your testimony in this proceeding?
49	A.	The purpose of my testimony is to identify and quantify certain recommended
50		adjustments to the Company's Net Power Costs (NPC) as proposed in the current
51		Utah rate case. In this rate case PacifiCorp, which does business in Utah as Rocky
52		Mountain Power (the Company), proposes a rate increase of \$66.9 million over
53		the forecasted test period July 1, 2009 through June 30, 2010. My recommended
54		adjustments total approximately -\$40 million, with approximately -\$16 million
55		allocated to Utah.
56	0	What is the amount that the Commons has filed as a Total Commons NDC for
56 57	Q.	What is the amount that the Company has filed as a Total Company NPC for the test year?
	•	·
58	A.	As identified in the direct testimony of Company witness Mr. Gregory N. Duvall
59		(page 2, line 38), the Company's normalized NPC for the test year are
60		approximately \$999 million, with approximately \$410 million of these costs
61		allocated to Utah.
62	Q.	What recommendations are you making in this filing?
	ו	······································

63	А.	I am recommending six adjustments to the Company's filed NPC, as summarized
64		below:
65		1. Coal Forced Outage Rates - An adjustment of -\$16,800,867 (-\$6,895,251 for
66		Utah) to reflect coal unit forced outage rates in line with national averages.
67		2. Planned Outages on Coal Units – An adjustment of -\$338,957 (-\$139,112) for
68		Utah) to cause the planned outage schedule to better reflect historical planned
69		outage schedules.
70		3. Wyodak Heat Rate Correction – An adjustment of -\$1,006,149 (-\$412,934 for
71		Utah) to reflect a correction to the heat rate curve for the Wyodak coal plant.
72		4. Wind Integration Costs – An adjustment of -\$19,776,992 (-\$8,116,683 for
73		Utah) to reduce the Company's wind integration charge to only the inter-hour
74		charge.
75		5. Startup Energy – An adjustment of -\$2,065,518 (-\$847,710 for Utah) to
76		recognize energy produced during the startup of gas generating units.
77		6. Coal Costs – An adjustment to be quantified at a later date, reflecting consistent
78		inflation assumptions and updated commodity prices. A quantification cannot be
79		produced at this time, due to the Company's failure to provide electronic copies of
80		the coal pricing spreadsheets. We continue to seek this information and will
81		address the issue again in rebuttal testimony.

82		Detailed descriptions of each of these adjustments are presented below.
83		COAL FORCED OUTAGE RATES
84	Q.	What are forced outage rates?
85	A.	Forced outage rates quantify the percent of time that a generating unit is
86		unavailable because of unforeseen, that is, not planned, outages and reductions in
87		capability. For example, if a generating unit has a forced outage rate of 10%, the
88		unit can be expected to be available for operation 90% of the time at full capacity,
89		exclusive of any planned outages.
90	Q.	What problem have you found with the Company's historical forced outage
91		rates?
92	A.	Some of the Company's coal generating units have experienced exceptionally
93		high forced outage rates when compared to units of similar size around the
94		country. DPU Confidential Exhibit 6.2 compares the historical forced outage rates
95		of the Company's coal units to the average forced outage rates taken from the
96		NERC Generating Availability Data System (GADS) for units of similar size. In
97		some cases, the Company's coal units have experienced forced outage rates that
98		are more than 50% greater than the national average.
99	Q.	What recommendation are you making concerning coal unit forced outage
100		rates?

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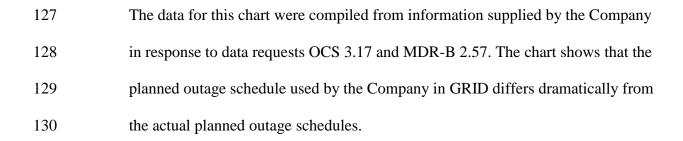
120	X.	units?
119	Q.	Why have you recommended an adjustment for the planned outages on coal
118		PLANNED OUTAGES ON COAL UNITS
117		NPC. The dollar adjustment is -\$16,800,867, with -\$6,895,251 for Utah.
116		Company. The modified GRID results were then used to develop a modified
115		coal unit, in place of the unit specific historical forced outage rates used by the
114	A.	I reran the Company's GRID model, using the GADS forced outage rates for each
113	Q.	How have you quantified your recommended adjustment?
112		in the GADS data average 38 years.
111		shown in DPU Confidential Exhibit 6.2), while the age of the coal units included
	11.	
110	A.	No – the average age of the Company's coal units is 35 years as of 2008 (as
108 109	Q.	Could the age of the Company's coal units explain the high forced outage rates?
107		units with high forced outage rates.
106		outage rates, and incent the Company to improve the performance of those coal
105		recommendation would both reward the Company for better than average forced
104		embeds these excessive forced outage rates in customer rates. My
103		the Company. Continued use of the unit specific historical forced outage rates
102		used in place of the unit specific historical forced outage rates currently used by
101	A.	I'm recommending that the average national forced outage rates (from GADS) be

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121	А.	The Company has created a normalized planned outage schedule (see Mr.
122		Duvall's direct testimony, line 201 on page 9 to line 259 on page 12) that is used
123		in the GRID model to produce the filed NPC. The chart below compares coal
124		capacity on planned outages in the GRID schedule to the average of the actual
125		planned outages over the previous four calendar years.

€ 600 13 15 23 25 33 35 43 45 49 51 Week

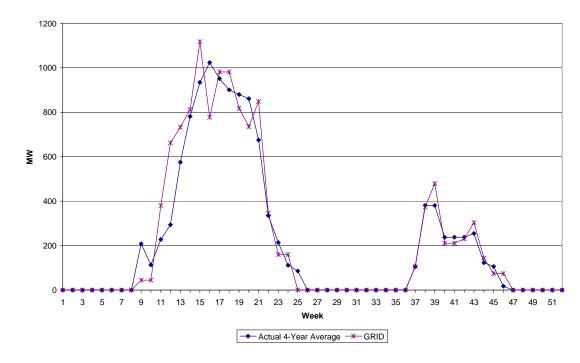
Coal Capacity on Planned Outage Actual 4-Year Average versus Pacificorp's GRID Modeling



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131 **Q.** How have you corrected this problem?

- 132 A. I manually adjusted the planned outage schedule for use in GRID so that the
- 133 GRID schedule would align more closely with the actual historical outages. The
- 134 following chart compares the adjusted GRID schedule to actual schedules.



Coal Capacity on Planned Outage Actual 4-Year Average versus Adjusted GRID Modeling

136 **O. How did you g**

135

Q. How did you quantify this adjustment?

A. I reran the GRID model using the adjusted planned outage schedule, and
developed a modified NPC, using the adjusted GRID results. The dollar
adjustment is -\$338,957, with -\$139,112 for Utah. Costs are reduced using the

140 adjusted outage schedule because additional planned outages are shifted into low

141 cost periods.

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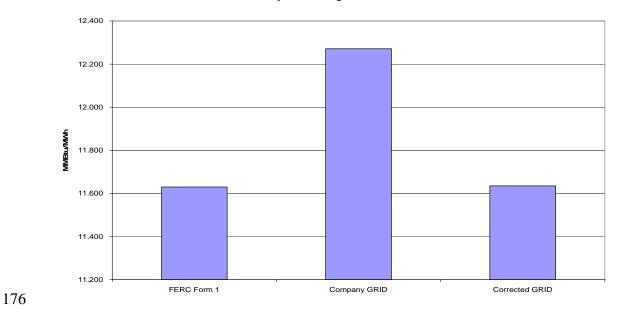
142 WYODAK HEAT RATE CORRECTION

143	Q.	What is the issue involving Wyodak?
144	A.	There is a discrepancy between the actual historical heat rate at the plant and the
145		heat rate produced by the GRID model.
146	Q.	How did the Wyodak heat rate issue arise?
147	A.	A comparison of the actual historical heat rate at the Wyodak coal plant to the
148		heat rate produced by the GRID model showed that, over the past five calendar
149		years, Wyodak's heat rate has averaged 11.63 MMBtu/MWh, while the
150		Company's GRID model shows an average heat rate of 12.271 MMBtu/MWh
151		(see page 12 of Mr. Duvall's Exhibit GND-1).
152	Q.	What source did you use for actual historical data?
153	A.	I utilized the data filed by the Company in the FERC Form 1 for the calendar
154		years 2004-2008. These data are shown in DPU Exhibit 6.3.
155	Q.	Have you questioned the Company on this issue?
156	A.	Yes, I have. The question and the Company's response are shown in DPU Exhibit
157		6.4. In its response, the Company claims that the high Wyodak heat rate is a result
158		of "unit dispatch", that is, the simulated generating levels at which the unit was
159		operated within GRID.

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161	A.	No – the heat rate curve developed by the Company for Wyodak will produce
162		average heat rates above 12.0 MMBtu/MWh at any level of unit dispatch. The
163		Company's Wyodak heat rate curve is shown in DPU Confidential Exhibit 6.5.
164		Using the Company's heat rate curve for Wyodak, it would be impossible to
165		produce heat rates that approach actual historical heat rates.
166	Q.	Have you been able to ascertain the problem with the Company's heat rate
167		curve for Wyodak?
168	A.	Yes – Wyodak is a jointly owned generating unit, with the Company having an
169		80% ownership. Along with other data, the Company uses annual historical
170		generation and fuel burn data to develop the heat rate curves for use within GRID.
171		It appears that for two historical years, the Company used 80% of the total unit
172		generation while using 100% of the total fuel burn. Correcting this problem, and
173		re-running GRID with the corrected heat rate curve, produces an average heat rate
174		for Wyodak of 11.635 MMBtu/MWh, which lines up nicely with historical data,
175		as shown in the following chart.

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Wyodak Average Heat Rate

177 Q. Was your quantification of this adjustment based on this GRID result?

178 A. Yes, it was. I replaced the Company's Wyodak heat rate curve in GRID with the

179 corrected Wyodak heat rate curve, and produced the adjusted NPC from the

180 adjusted GRID results. The dollar quantification of this recommended adjustment

181 is -\$1,006,149, with -\$412,934 for Utah.

182

183		WIND INTEGRATION COSTS
184 185	Q.	What wind integration costs has the Company included in NPC for Company owned wind facilities?
186	A.	The Company has included over \$28 million for wind integration costs, which is
187		based on a charge of \$6.91 per megawatt hour. That is, for each megawatt hour of
188		energy produced by the Company's owned wind facilities, the Company has
189		included \$6.91 in NPC.
190	Q.	Were these charges produced by the GRID model?
191	A.	No, they were not. The Company adds these charges to the total costs produced
192		by GRID. This is worrisome in itself, since the Company claims that GRID is an
193		accurate simulation of the operation of the Company's generating system, and
194		these claimed costs are additional fuel costs and purchase power costs that are
195		supposed to arise during the operation of the generating system.
196	Q.	Do these claimed wind integration charges line up with historical charges?
197	A.	The Company is unable to produce any recorded historical wind integration
198		charges, so comparing these claimed charges with actual costs is impossible. See
199		the Company's response to DPU Data Request 34.2, which is included here as
200		DPU Exhibit 6.6.
201 202	Q.	How did the Company come up with its \$28 million charge for wind integration?

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203	A.	The Company performed several statistical analyses using spreadsheets to
204		estimate the hourly wind integration charge, which the Company claims to be
205		\$6.91 per megawatt hour. The first analysis estimated the inter-hour (or hour to
206		hour) costs, which came to \$2.08 per megawatt hour. The second analysis
207		estimated the intra-hour (or within the hour) costs, which came to \$4.83 per
208		megawatt hour. Adding these two costs gives the total claimed wind integration
209		charge of \$6.91 per megawatt hour.

210 Q. What problems do you see in the Company's analyses?

A. There are a number of significant problems in the Company's intra-hour analysis.
The primary problem is that the Company has assumed that additional reserves
must be added to accommodate wind resources, without ever evaluating the actual
level of reserves that would be carried without the wind resources.

215 **Q.** Please explain.

216 A. Reserves, including those for regulation, are carried on an electric generating 217 system to allow the system to quickly respond to intra-hour changes in customer 218 demand, and interruptions on the system, such as generator failures and 219 transmission problems. The Company is claiming that wind resources will always 220 require additional reserves (in the form of regulating reserves) due to the 221 uncertainty of wind generation. However, nowhere in the analysis does the 222 Company consider whether the reserves carried to cover other uncertainties are 223 sufficient to cover the added uncertainty of wind. So the Company has never

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224		established the need for the claimed additional reserves. Instead the Company has
225		assumed that there will always be such a need. In fact, the Company is unable to
226		produce any evidence that additional reserves are being carried in response to
227		added wind capacity - see the Company's response to DPU Data Request 34.4 in
228		DPU Exhibit 6.7.
229	Q.	What level of reserves does the Company claim to need for wind generation?
230	A.	The Company claims that it must carry intra-hour reserves equivalent to 23% of
231		installed wind capacity; compared to 5% for hydro and 7% for thermal resources.
232		Clearly the Company's reserve requirement for wind is excessive.
233	Q.	What other issues do you have with the Company's intra-hour analysis?
234	A.	The Company essentially assumes that any change in wind generation must be
235		covered by other generating units. This problem is best illustrated with excerpts
236		from Mr. Duvall's testimony. On page 17, in lines 370-373 of his direct
237		testimony, Mr. Duvall states that "As generation from the wind plants increases
238		during the hour, other plants must reduce generation (regulate down), and as
239		generation from the wind plants decrease during the hour, other plants must
240		increase generation (regulate up)." Then on page 21, in lines 450-452 of his direct
241		testimony, he claims that "When wind energy moves up within an hour, other
242		generation resources are required to reduce their output to compensate for this
243		intra-hour energy deviation." Neither of these statements are necessarily correct.
244		In fact, just as wind generation varies during an hour, customer demand varies

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245		during an hour, hydro generation varies during an hour, and even fossil generation
246		will vary within an hour. One has to consider the net impact of all of these
247		potential variations before claiming that other generating resources must
248		compensate for all changes in wind generation. The Company has concentrated
249		solely on the variability of wind, ignoring all other sources of intra-hour
250		variability.
251	Q.	What other problems do you see in the Company's intra-hour analysis?
252	А.	The Company's analysis is based on 10-minute wind data from the period
253		September 2008 through April 2009, only eight months of data, and does not
254		include any summer data. In addition, two additional wind facilities are expected
255		to begin commercial operations in October 2009, and are not included in the basic
256		data for this analysis.
257 258	Q.	How did the Company model the wind facilities that started operations in October 2009?
259	А.	Lacking any operating data for these new wind plants, the Company assumed that
260		the new wind facilities would operate just as the existing wind facilities operate,
261		that is, the Company increased wind generation proportionally, assuming the new
262		facilities would operate identically as existing facilities.
263	Q.	Is this a problem?
264	А.	Yes, it is. Wind facilities in different areas will follow different hourly patterns of
265		production, with one facility possibly increasing generation when another facility

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266		is decreasing generation. The Company has assumed that this is not the case with
267		these new wind facilities. Instead the Company has made the worst possible
268		assumption – that the new wind facilities will precisely follow the hourly
269		generating patterns of the existing wind facilities.
270	Q.	Are other DPU witnesses testifying on this issue?
271	A.	Yes - please see DPU witness Dr. William Powell's testimony for additional
272		discussion on the intra-hour wind integration analysis.
273	Q.	What are you recommending on wind integration charges?
274	A.	The DPU is recommending that the Commission only allow the inter-hour wind
275		integration charge of \$2.08 per megawatt hour. This is an adjustment of
276		-\$19,776,992, with -\$8,116,683 for Utah.
277		

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278 **STARTUP ENERGY**

279 **Q.** What is startup energy?

A. When a gas-fired generating unit begins operating after an idle period, there is a
short period in which the plant is producing electricity, but has not yet reached its
typical minimum operating level. This period is known as the startup period, and
the energy produced is the startup energy.

284 Q. What is the issue with this startup energy?

A. In the requested NPC, the Company includes the cost of this startup energy for its
Lakeside, Currant Creek, Chehalis and Hermiston gas-fired plants, but does not
include any credit for the startup energy itself. That is, the cost of the fuel that is
burned to produce the startup energy is included, but the energy itself is ignored.
The ratepayer is asked to pay for the fuel without receiving the benefit of the
energy produced.

291 **Q.** What do you recommend?

A. I recommend that a credit be included in NPC for the startup energy, at the
average price of coal energy. This method would assume that the startup energy
results in a reduction of coal energy, which is a reasonable assumption, and was
suggested by the Company in the previous rate case. The startups generally occur
in early morning hours, causing coal units to reduce output. My computation of

297	the adjustment is shown in DPU Confidential Exhibit 6.8. The recommended
298	dollar adjustment is -\$2,065,518, with -\$847,710 for Utah.

299 COAL COSTS

- 300 Q. What issue do you have concerning coal costs?
- A. To develop coal costs in the test year, the Company makes assumptions
- 302 concerning general inflation, escalation of wages and benefits, the cost of
- 303 commodities such as diesel fuel, natural gas and other petroleum products.
- 304 Comparing the Company's responses to Data Request OCS 6.1 and OCS 6.7, it
- 305 appears that the Company has used inconsistent assumptions for general inflation.
- 306 In the Company's response to DR OCS 6.1, the inflation forecast for 2009 is
- 307 and for 2010, while is used for general inflation in the
- 308 Company's response to DR OCS 6.7. In addition, the forecasted costs of
- 309 commodities such as natural gas have recently fallen. For example, actual natural
- 310 gas prices in July and August 2009 at the Henry Hub were approximately
- 311 lower than what the Company predicted.

312 Q. Have you updated the Company's coal costs to reflect these changes?

A. No, we have not. The Company has not provided the spreadsheets in electronic
form that would allow such an update so, accordingly, we are waiting for the
Company to produce revised coal costs in response to our data request. We have

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- 316 submitted a data request (DPU DR 50.1) asking the Company to update coal
- 317 costs, and may submit an adjustment in rebuttal testimony.
- 318 Q. Does this complete your testimony?
- 319 A. Yes it does.