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I. INTRODUCTION

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Q. Please state your name and occupation.

A. My name is Dr. Joni S. Zenger. I am employed by the Division of Public Utilities (Division) of the Utah Department of Commerce as a Technical Consultant.

Q. What is your business address?

A. Heber M. Wells Office Building, 160 East 300 South, Salt Lake City, Utah, 84114.

Q. On whose behalf are you testifying?

A. The Division.

Q. Please describe your education and work experience.

A. I completed my Doctorate degree in economics at the University of Utah in early 2001. Prior to that, I earned my Bachelor's degree and Master's degree, also in economics from the University of Utah. I began working for the Division in the fall of 2000. In addition, I taught various economics and statistics courses for a ten-year period from 1996 through 2006, first at the University of Utah and then at the University of Phoenix.

Q. Have you previously testified before the Public Service Commission (Commission) of Utah?

A. Yes. Please see my attached Exhibit DPU 10.1 for a complete listing and dates.

23

24

II. PURPOSE AND RECOMMENDATION

25 **Q. What is the purpose of the testimony that you are now filing?**

26 A. My testimony has two purposes. The first is to identify and explain an adjustment to rate
27 base that I propose regarding the McFadden Ridge I wind project. The second is to
28 review the prudence of certain Rocky Mountain Power (alternatively, the Company)
29 decisions to acquire wind generating plants and to identify certain concerns to be
30 addressed going forward as the Company continues to acquire additional wind resources.

31

32 **Q. What is the Division's recommendation on those subjects?**

33 A. The Division recommends that the [REDACTED] contingency fee included by the
34 Company in its capital costs for the McFadden Ridge I wind project be disallowed in this
35 case, and that contingency fees be disallowed in future rate cases as they are not a capital
36 cost. Second, the Division recommends:

- 37 • The Company should consider looking at diverse wind characteristics going
38 forward in the acquisition of its wind portfolio.
- 39 • The Company should be required to submit a notification letter to the
40 Commission at the time that each wind plant comes in service.
- 41 • The Commission should review the Company's strategy of building 99 MW wind
42 farms adjacent to each other as separate projects in order to avoid the solicitation
43 process required in Oregon for major resource additions.

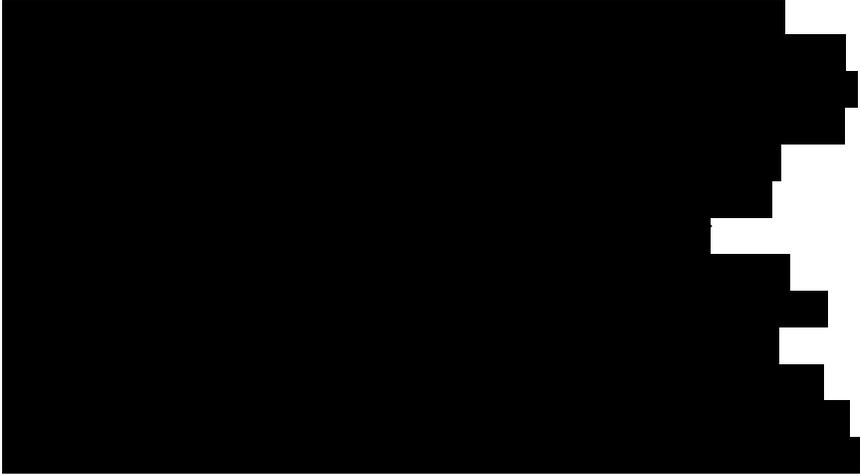
- 44 • The Company needs to report detailed accounting of its capital wind projects
45 rather than lump sum capital costs in order for the Division to complete a full
46 prudence review of future wind projects.

47

48 **III. CONTINGENCY ADJUSTMENT**

49 **Q. Please summarize your rate base adjustment.**

50 A. The Company adds a contingency cost as a line item to each wind project’s capital cost
51 appropriations. These costs are found in forms entitled “Pacific Energy Appropriation
52 Requests for Capital Expenditure” (APR) and in PacifiCorp wind approval documents, as
53 provided to the Division in DPU Data Request #4.1. The total project cost is included in
54 an appropriation request that is sent to upper management for approval for each wind
55 project. The Division asked the Company to justify its use of contingency costs as part of
56 the capital portion of its wind projects. The Company responded to DPU Confidential
57 Data Request #23.32 as follows:

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72 The Division recommends disallowing the [REDACTED] contingency cost on the
73 McFadden Ridge I project as well as all future contingency costs that are not already built
74 into contracts on a going forward basis. For this case, the contingency adjustment is [REDACTED]
75 [REDACTED] with a total Utah revenue requirement impact of [REDACTED].¹ Because all of the
76 other wind plants considered in this rate case have now gone into service, their actual
77 final costs have now been booked into plant-in-service accounts. For McFadden Ridge I,
78 the contingency cost is merely speculative and may never be realized. When final costs
79 for the project are known, these full costs (assuming they are prudent) should then be
80 included in rate base for future rate cases.

81

82 **Q. Will you describe the capital costs associated with the Company's wind projects?**

83 A. Wind projects are basically turn-key projects. The majority of the costs are incurred in
84 the wind turbine generator agreement and in the Balance of Plant (BOP) contract. There
85 are also administrative costs, transmission substation charges, capital surcharges, access
86 roads and communications charges, network integration charges, and other miscellaneous
87 costs relating to getting the wind-generated power to the grid.

88

89 Turbine supply agreements and BOP contracts have extensive contingency clauses built
90 in them in the form of vendor guarantees, damage provisions, project milestones, liability
91 clauses, and so on. As turn-key projects, there is no need to budget for an additional
92 contingency cost. These contingency costs appear essentially to be a device by which to

¹ Please see DPU Confidential Exhibit 10.2 for the calculation of the contingency adjustment on the revenue requirement.

93 avoid having to ask for another appropriation request from upper management if there are
94 cost overruns.

95
96 The contingency costs that have been included as capital costs for projects that went into
97 service during the base year for this rate case are listed below, along with the associated
98 size of the project.

99

100

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102

103

	MW	Contingency
McFadden Ridge I	28.5	\$1,100,000
High Plains	99	5,544,000
Seven Mile II	19.5	487,500
Rolling Hills	99	2,000,000
Glenrock III	39	975,000
Total		\$10,106,500

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The Division currently has an outstanding data request to determine how much of the prior contingency costs were actually used (that is, whether any unanticipated costs are included in the final project cost of each wind project). The Division will study the responses to these data requests and may have additional recommendations regarding the inclusion of contingency funds in rate base. As I previously stated, I recommend disallowing the [REDACTED] McFadden Ridge contingency cost in this case.

The Company has acquired or built more than ten wind farms to date, including purchasing the turbines, finding a BOP contractor, acquiring land leases, and other project work. The capital costs for wind projects should be part of the Company's overall expenditure budget and should be forecasted as accurately as possible, as other capital

115 expenditures are treated. Ratepayers should not be required to pay the capital costs of
116 speculative expenses that may or may not be incurred in the construction of a wind
117 project.

118

119

IV. CONCERNS AND RECOMMENDATIONS REGARDING

120

THE PRUDENCE OF WIND PROJECTS

121

**Q. Did the Division review the prudence of the Company's decision to acquire the
122 McFadden Ridge I plant?**

123

A. Yes. We first reviewed the testimony of Company witness, Mr. Lasich, who requested a
124 favorable prudence review of only the McFadden Ridge I project in this particular
125 general rate case and asked that all associated project costs be placed into rate base.²

126

However, the Division also looked at the Glenrock III, Rolling Hills, Seven Mile Hill II,

127

and High Plains wind projects that were built during the base year. We looked at project

128

need, capital costs, operating and maintenance (O&M) expenses, the decision process to

129

move forward or cancel projects, risk, financial cost of projects, and overall net/benefit to

130

Utah ratepayers. Division witness Mr. Matt Croft will address some of the O&M

131

expenses, and Division witness Mr. Charles Peterson will discuss the financial and cost

132

aspects of the projects. The Division's witness, Dr. Artie Powell, and our consultant, Mr.

133

George Evans, will discuss wind integration costs, and I will report further concerns and

134

recommendations of the Division.

135

² Direct Testimony of A. Robert Lasich, Docket No. 09-035-23.

136 **Q. What kind of standard did you use to determine if the projects were in fact prudent**
137 **choices for the Company to pursue and if the project costs were prudent**
138 **investments on the part of the Company?**

139 A. The Division believes the Company must abide by “the reasonableness standard,” or
140 what one would also consider prudent industry practices. Prudent industry practices
141 include those practices, methods, standards and acts (including those engaged in or
142 approved by a significant portion of the power industry for similar facilities in the United
143 States) that, at a particular time, in the exercise of good judgment, would have been
144 expected to accomplish the desired result in a manner consistent with applicable laws,
145 safety, environmental protection, economy, and expedition.³

146
147 **Q. Then would a decision by the Company to pursue a wind farm that might have less**
148 **then desirable characteristics (such as a low capacity factor) be deemed imprudent?**

149 A. The answer is that “it depends.” Prudent industry practices are not necessarily defined as
150 the optimal standard practice method or act to the exclusion of others, but rather refer to a
151 range of actions reasonable under the circumstances. Utah Code Section 54-4-4(4)(a),
152 below, provides guidance on the prudence standard:

153 (4) (a) If, in the commission's determination of just, reasonable, or
154 sufficient rates, the commission considers the prudence of an action taken
155 by a public utility or an expense incurred by a public utility, the
156 commission shall apply the following standards in making its prudence
157 determination:

³ www.secinfo.com/dC3v.7d.d.htm and also see www.puc.nevada.gov, Rule R142-09, Section 8, and see Long Island Power Authority Power Supply Agreement, p. 6.

- 158 (i) ensure just and reasonable rates for the retail ratepayers of the public
159 utility in this state;
- 160 (ii) focus on the reasonableness of the expense resulting from the action
161 of the public utility judged as of the time the action was taken;
- 162 (iii) determine whether a reasonable utility, knowing what the utility
163 knew or reasonably should have known at the time of the action, would
164 reasonably have incurred all or some portion of the expense, in taking the
165 same or some other prudent action; and
- 166 (iv) apply other factors determined by the commission to be relevant,
167 consistent with the standards specified in this section.

168

169 **Q. Will you please discuss the project need aspect of this case?**

170 A. Mr. Lasich identifies the project need for the McFadden Ridge I project in this case as
171 being determined by the Company's Integrated Resource Plan (IRP).⁴ The IRP uses load
172 growth and resource need as a strategic planning tool that determines, on a long-term
173 basis, an adequate and reliable electric supply at the lowest reasonable cost and in a
174 manner consistent with the public interest. The IRP is supposed to determine the least
175 cost/least risk resource plan under a reasonably wide set of potential future conditions.
176 The result is a preferred portfolio that serves as a roadmap for the Company as to what
177 resources need to be acquired, in what time frame, and which resource mix serves as the
178 preferred portfolio. Mr. Lasich provides an almost identical explanation for the need for
179 the Company's prior ten wind projects in his testimonies filed in Docket No. 07-035-93
180 and in Docket No. 08-035-35, respectively.⁵

⁴ Direct Testimony of A. Robert Lasich, Docket No. 09-035-23, p 9, lines 205-206.

⁵ Prefiled Direct Testimony of A. Robert Lasich, Docket No. 07-035-93 and Direct Testimony of A. Robert Lasich, June 2009, Docket No. 08-035-38.

181
182 His second justification for the need of the McFadden Ridge I project is the merger
183 transaction commitments that MidAmerican Energy Holding Company (MEHC) made to
184 acquire 1,400 MW of cost-effective, new renewable generation resources. Finally, Mr.
185 Lasich states that the decision making process to acquire McFadden Ridge was prudent
186 because the Company went through a methodical process of first determining the project
187 need (as established by the IRP), then making a financial assessment of the project,
188 followed by a consideration of the risks, and finally the overall justification for the
189 project. According to Mr. Lasich, the benefits to Utah ratepayers are the following: the
190 renewable resource will provide a zero incremental cost fuel source, will reduce the
191 impact of individual generator failures, and provide the Company with valuable
192 ownership and experience with utility scale wind projects.⁶

193

194 **Q. Do you foresee any problem with this reasoning?**

195 A. The Division generally supports the Company in pursuing renewable resources and trying
196 to achieve its merger transaction commitments. The Company considered the relevant
197 factors in its justification for the McFadden project, which the Division reviewed and
198 found that the decision making process was prudent. However, the Utah Commission
199 acknowledged neither the Company's 2007 IRP nor the Action Plan that are used in the
200 analysis of need for this project. Disregarding that fact, the IRP is an analytical tool that
201 determines the load and resource balance and the need and timing of the capacity

⁶ Direct Testimony of A. Robert Lasich, June 2009, pp. 8-9.

202 additions needed in the system. With the volatility of fuel prices, the McFadden Wind
203 project would have less risk, cost less, and is consistent with the results of the preferred
204 portfolio. This said, the IRP does not consider specific projects, project locations, or
205 resource characteristics. While the IRP reasonably suggests building wind resources, that
206 alone does not mean that any single project is prudent. The Division believes that Mr.
207 Lasich has demonstrated a need for wind projects, with the caveat that the Division
208 cannot fully rely on the IRP analysis and results when the Commission has not
209 acknowledged the IRP.

210

211 **Q. How did the Company make the decision to move forward with the McFadden**
212 **Ridge I wind project (and other projects as well)?**

213 A. The Company used a similar approach for most of the wind projects that were filed as
214 part of the test year for this case as it did for both of the two prior general rate cases
215 referenced above. There were a total of ten wind projects that went into rate base in the
216 2007 and 2008 rate cases—Leaning Juniper I, Marengo I, Marengo II, Goodnoe Hills,
217 Glenrock, and Seven Mile Hill projects in Docket No. 07-035-93⁷ and Glenrock III,
218 Rolling Hills, Seven Mile Hill II, and High Plains in Docket No. 08-035-38.⁸ In the
219 current docket Mr. Lasich is asking for a prudency finding for McFadden Ridge I. The
220 Company uses the same approach in this case as was used in the past two rate cases, as
221 described below:

⁷ Prefiled Direct Testimony of A. Robert Lasich, Docket No. 07-035-93.

⁸ Direct Testimony of A. Robert Lasich, Docket No. 08-035-38.

222 Upon undertaking a thorough analysis which included (i) reviewing a
223 detailed overview of the project including the contract support and
224 counterparty guarantees, (ii) consideration of the risks, (iii) consideration
225 of the need as established by the IRP, (iv) financial assessments, and (v)
226 consideration of the justification for the project, Company executives
227 made the decision that it would be in the best interests of our customers to
228 proceed with the acquisition of this resource. The Company followed this
229 process in determining that the resource, discussed in more detail below, is
230 prudent and in the public interest.⁹
231

232 **Q. Did the Division review the Company’s process as described above?**

233 A. Yes. When we looked at the wind projects identified above, there were times when we
234 questioned the site location choice, the wind capacity factors, the purchase and choice of
235 wind turbine generators, the sufficiency of wind data from the meteorological towers, and
236 many other factors. However, the Division followed the Commission’s guidelines
237 suggesting that the Company’s decision to pursue the project did not have to be the
238 optimal choice, but rather reasonable and consistent with prudent industry standards at
239 the time the Company had the information that was available.

240

241 **Q. Did the Company acquire any of its wind projects through a Commission approved**
242 **Request for Proposal (RFP) process?**

243 A. None of the wind projects in the current case or the 2008 general rate case were required
244 to go through the major resource acquisition competitive bidding process as each was less
245 than 100 MW. However, the Company did acquire the Three Buttes Power Purchase
246 Agreement through a Company RFP process termed “2008R.”¹⁰ Therefore, for the

⁹ Direct Testimony of A. Robert Lasich, Docket No. 09-035-23, p. 9, lines 203-210.

¹⁰ The Company also obtained the Mountain Wind I, Mountain Wind II, and Spanish Fork wind resources through PPA arrangements.

247 remaining ten wind projects, we do not know if the competitive market would have
248 produced lower cost resources, and there was no Commission-appointed Independent
249 Evaluator to advise the Commission on the fairness of the process.

250

251 **Q. In light of the above, what other aspects of the wind projects did the Division**
252 **investigate?**

253 A. As components of the wind projects themselves, the Division also examined the purchase
254 of wind turbine generators and the balance of plant (BOP) construction agreements for
255 prudent decision making. The Division found that the Company did review several bids
256 for the construction costs for the BOP portion of the wind projects. First, the engineer,
257 procure, construct services (EPC), and collector substation transformer for the Seven
258 Mile Hill II, Glenrock III, and Rolling Hills projects resulted from a PacifiCorp RFP
259 issued by the Company's procurement department, with the winning bid going to Tetra
260 Tech. The High Plains and McFadden Ridge I BOP construction projects were
261 contracted with RES America, as both projects are interspersed on the same site.

262

263 Second, the wind turbine generators utilized at the Rolling Hills, Seven Mile Hill II,
264 Glenrock III, and McFadden Ridge I sites were acquired based on the results of
265 comparative bids that were submitted to the Company's procurement department for
266 review.¹¹ For neither the BOP contracts nor the turbine purchases did the Company

¹¹ Response to DPU Data Request #7.3, August 12, 2009.

267 provide actual proposals from bidders (even though the Division requested them).¹² The
268 Division reviewed the scoring sheets that were made available to us, and the Company
269 appears to have acted reasonably and followed industry standards. However, without
270 having been provided the actual proposals with which to judge whether the Company's
271 scoring was itself reasonable, this remains a provisional conclusion.

272

273 **Q. Please identify the disconcerting issues that the Division discovered in its analysis?**

274 A. In the remaining portion of testimony, I will address those issues in the following order:

- 275 1. The Company's apparent strategy of building 99 MW wind farms adjacent to each
276 other (or other, smaller projects,) as separate projects in order to avoid the
277 solicitation process previously required in Utah and now required in Oregon for
278 major resource additions.
- 279 2. The uniformity of wind characteristics in the Company's portfolio.
- 280 3. Optimizing wind turbine generators for each specific site.
- 281 4. Variances in BOP contracts and final project costs.
- 282 5. Other recommendations to the Commission with respect to what needs to be
283 investigated in order to make a prudence determination for future wind projects.

284

285 **Q. How has the Company pursued its acquisition of wind projects thus far?**

¹² DPU Data Request # 4.6, Data Request #23.20, Data Request #23.21, Data Request #23.22 and Data Request #53.2.

286 A. In his Direct Testimony, Mr. Lasich describes the Company's strategy from the 2007 IRP
287 procurement plan as follows:¹³

288 *"In order to fill this requirement, the company will continue to aggressively*
289 *pursue the acquisition of these resources through various approaches including*
290 *new request for proposals, bi-lateral negotiations, the Public Utilities Regulatory*
291 *Policy Act, and self-development."* (2007 IRP at p. 229).
292

293 Mr. Lasich also notes that all avenues of acquisition have been used, and he cites specific
294 examples in his testimony.¹⁴ In the 2007 General Rate Case, Mr. Lasich asked for a
295 favorable prudency acknowledgment and that costs be placed into rate base for the
296 Leaning Juniper I, Marengo I, Marengo II, Goodnoe Hills, Glenrock, and Seven Mile Hill
297 II projects.¹⁵ In the 2008 General Rate Case, Mr. Lasich asked for a favorable prudency
298 finding for the costs of Glenrock III, Rolling Hills, Seven Mile Hill II, and High Plains.¹⁶
299 In the current docket he is asking for a prudency finding for McFadden Ridge I.

300

301 **Q. What concern does the Division have with the procurement strategy?**

302 A. PacifiCorp's strategy of building wind plants has thus far been one of avoiding the
303 previous Utah and current Oregon competitive bidding requirements under the guidelines
304 for obtaining a major resource acquisition by building 99 MW projects adjacent to one
305 another. In addition to the Glenrock/Rolling Hills projects identified above, the High
306 Plains (99 MW) and McFadden Ridge I wind projects are also adjacent projects on the
307 same or nearby site. However, in an Oregon Docket (UE 200), the Company states in a

¹³ Id at p. 5, lines 94-100; (originally cited in the Company's 2007 IRP at p. 229).

¹⁴ The Division notes that in 2008 the Company also obtained the Mountain Wind I, Mountain Wind II, and Spanish Fork II wind resources via Power Purchase Agreements.

¹⁵ Prefiled Direct Testimony of A. Robert Lasich, Docket No. 07-035-93.

¹⁶ Direct Testimony of A. Robert Lasich, June 2009, Docket No. 08-035-38.

308 data request that it “does not agree that any 99 MW wind project was sized merely to
309 avoid the competitive bidding process.”¹⁷

310
311 Utah Senate Bill 202, which became effective on March 18, 2008, established the revised
312 current framework for the utility to procure new major resources. The guidelines require
313 the Company to first issue an RFP and then, through the oversight of an independent
314 evaluator, review the proposals that are received. The result of that process is that the
315 terms and conditions of competitive bids provide a basis to compare resources and select
316 the most economical choice such that ratepayers get the lowest cost resources available
317 and pay only rates that have been deemed just and reasonable.

318
319 However, Section of the Utah Code 54-17-203 provides an exemption from many of
320 Utah’s competitive bidding requirements for renewable resources up to 300 MW under
321 certain criteria, thereby increasing the procurement limit of 100 MW originally set in
322 Senate Bill 26 in 2004. Oregon’s rules currently require competitive bidding for all
323 projects 100 MW or larger. It therefore appears to be more than coincidental that four 99
324 MW plants were built, rather than larger capacity plants on the same or adjacent sites.
325 The table below groups the projects together by in service dates, lists the megawatt
326 capacity, and identifies the location of each project. The grouping of projects by shaded
327 area signifies those projects that are either adjacent to one another or that are actually
328 interspersed. That these grouped projects have the same or similar in-service dates

¹⁷ In the Matter of PacifiCorp 2009 Renewable Energy Adjustment Clause, Docket No. UE200. ICNU/102 Falkenberg/45.

329 suggests that they either are, *de facto*, single projects, or that they should have been built
330 and planned as single projects.

331	Project	In Service Date	Location	MW
332	Glenrock I	December 31, 2008	Converse County, WY	99
333	Seven Mile Hill I	December 31, 2008	Carbon County, WY	99
334	Seven Mile Hill II	December 31, 2008	Carbon County, WY	18.5
335				
336				
337	Glenrock III	January 17, 2009	Converse County, WY	39
338	Rolling Hills	January 17, 2009	Adjacent to GR	99
339				
340	High Plains	September 13, 2009	Albany and Carbon County, WY	99
341				
342	McFadden Ridge I	October 31, 2009	Same as High Plains	28.5
343				

344 Although technically the Company has not violated Utah guidelines in building adjacent
345 99 MW projects, without the benefit of the competitive market information that would
346 have been provided by the bidding process, we cannot know if a more economical
347 resource choice could have been made. The Division believes the Commission should
348 require that the Company demonstrate that adjacent projects built within a year or two of
349 one another have achieved optimal cost efficiencies and have not incurred extra costs by

350 being split into two or more separate construction phases or reclassified as separate
351 projects.

352

353 **Q. What do you mean when by your previously terminology “an apparent strategy to**
354 **build 99 MW wind farms?”**

355 A. While the Company distinguishes the Rolling Hills and Glenrock projects as separate
356 resources, they are both on the same site, both are 99 MW capacity plants, and both have
357 the same in-service year. The Company did not acquire the Rolling Hills project through
358 the competitive bidding process or request a waiver for the project. In a recent case in
359 Oregon, the Oregon Utility Commission addressed this same issue, but did not rule on
360 whether the Rolling Hills and Glenrock projects should be treated as a single project.¹⁸
361 However, the Commission did rule that Pacific Power failed to demonstrate that it
362 prudently acquired the Rolling Hills project.

363

364 **Q. Do we know if Utah ratepayers would have been better off if the smaller projects**
365 **had been combined into one?**

366 A. No. However, we do know that the Company has tried to take advantage of some
367 economies of scale with the recently built adjacent wind projects. For example, with the
368 Seven Mile Hill II project the Company was able to interconnect to the Freezout
369 substation, which was previously constructed for first Seven Mile Hill project.¹⁹ The
370 Company was also able to avoid building several roads and operations and maintenance

¹⁸ Oregon Public Utility Commission, Order No. 08-548.

¹⁹ Company’s Response to DPU Data Request 23.2, September 10, 2009.

371 centers, as these were previously built for other uses. For the Glenrock project, the
372 Company benefited from cost savings for the project, as the transmission line running to
373 the Windstar substation, the collector substation, the roads, and the operations and
374 maintenance buildings were previously built. With respect to McFadden Ridge I, the
375 transmission line running to the Foote Creek substation and from Foot Creek to Miners,
376 as well as roads, operations and maintenance building, have all previously been built. In
377 each of the instances above, the Company may have realized economies of scale, and
378 thus cost savings to ratepayers, on projects that had transmission and other early
379 construction work completed from prior projects.

380

381 **Q. What were the alternative wind site locations that the Company looked at in making**
382 **its procurement decisions?**

383 A. The Division asked the Company if it had considered alternative wind sites, but the
384 Company responded that the alternative would be an alternate energy source, not an
385 alternative or specific wind site.²⁰ For example, when the Company discovered that the
386 wind capacity factor at Rolling Hills was only █████ percent, the Company's apparent
387 analysis did not examine whether the Rolling Hills wind turbines should be placed at
388 another site, but rather whether the project should be abandoned in favor of market
389 purchases. In his direct testimony, Mr. Lasich addresses the alternative to the McFadden
390 Ridge I wind project considered by the Company:

²⁰ DPU Data Request #34.12

391 Utah customers benefit from the McFadden Ridge I resource
392 because it represents a better-long-term, cost/risk balance for the
393 Company to generate electricity with this resource than to make
394 purchases in the open market.²¹

395
396
397

Q. Will you please describe the Division’s concerns with respect to the operational characteristics of diverse types of wind?

398

399 A. Yes. Mr. Lasich, in all three years of his testimony — 2007, 2008, and the current rate
400 case — emphasizes that Utah customers benefit from each year’s proposed wind plants
401 because they provide us with “multi-shafted generation resources (thus diversifying the
402 impact of individual generator failures). . .”²² While the Division agrees that a diverse
403 portfolio mix of generating units is desirable, what Mr. Lasich fails to mention is the
404 importance of the Company also diversifying its wind portfolio. The Division believes
405 that incorporating large amounts of wind into the generation mix means that the wind
406 portfolio itself needs to be diverse. Recently, the Company has predominantly pursued
407 Wyoming wind resources with somewhat similar operating characteristics.

408

Q. As long as there are sufficient renewable resources being procured, why is the Division concerned about the characteristics of PacifiCorp’s wind portfolio?

410

411 A. Our concerns focus on both the reliability of wind resources and the associated
412 integration costs when those resources have similar or uniform operational
413 characteristics. The Company indicates in its IRP that it intends to continue to acquire
414 200 MW of wind per year over the next ten years or beyond. The Division believes that,

²¹ Direct Testimony of A. Robert Lasich, June 2009, p. 8, lines 182-184.

²² Id at p. 191-192. Also see Docket No. 07-035-93, p. 16, lines 357-360, December 17, 2007 and Docket No. 08-035-38, pp. 7-8, lines 148-152, July 17, 2008.

415 with thousands of megawatts of wind being placed into service to help fill the Company's
416 capacity deficit, we should be concerned about the total wind capacity available at any
417 given hour. The recently built Wyoming resources tend to have wind resources that are
418 strongest in winter and frequently at night. Many are also very close to one another. The
419 Division believes that the Company needs to acquire a diverse mix of wind resources,
420 including wind that is diurnal, some that blows in the winter, some that blows in the
421 summer, some that peaks in afternoon hours and during different years and seasons —
422 overall, wind that has more variation in its characteristics. Geographic diversity is also
423 important in order to decrease the probability that all of its wind resources will be
424 unavailable at the same time. The current resource mix also does not contribute as much
425 as it might to meeting summer peak demand, thus avoiding the need for expensive market
426 purchases or combustion turbine operation.

427
428 The Division asked the Company in DPU Data Request #23.28 if it had looked at projects
429 that had some different operational characteristics from the current projects. The
430 Company responded as follows:

431 The Company makes the decision to acquire each renewable resource on a
432 case by case basis, based on characteristics specific to that individual
433 resource and if acquisition of the resource is expected to benefit
434 customers. These resource specific analyses take into account expected
435 seasonal production and, as such, inherently account for the expected net
436 financial benefit to customers as a result of seasonal production levels. By
437 doing so, it is not necessary for the Company to limit its consideration to
438 resources that produce more energy during certain time periods (i.e.,
439 summer months) since the Company evaluates the overall economic
440 viability of the resource.²³

²³ Response to DPU Data Request 23.38, September 10, 2009.

441
442 The Division believes this is an unacceptable response and expects the Company to
443 diversify its wind portfolio in the future. Not only is this a reliability concern, but the
444 lack of diversity in the operating characteristics may lead to unnecessarily high
445 integration costs for wind generation. In the Company's wind integration cost model, the
446 similar operating characteristics of wind resources amplify the need for incremental
447 reserves, thus, increasing the integration costs for all wind generation. As discussed in
448 the testimony of the Division's consultant, Mr. Evans, the Company's wind integration
449 costs assume the carrying of a [REDACTED] reserve factor, which seems to carry the
450 assumption that many of its wind resources will be unavailable at the same time. Such
451 high reserves are not reasonable and, if they are made necessary by the homogeneity of
452 wind resources in the Company's portfolio, amplify the Division's concern on the need to
453 diversify wind resources and locations.

454

455 **Q. Has the Company evaluated wind integration costs and the capacity planning that**
456 **must be addressed as large quantities if wind resources are added to the system?**

457 A. In Appendix F of PacifiCorp's 2008 IRP, the Company discusses the impact of
458 maintaining system reliability when large quantities of wind are integrated on
459 PacifiCorp's system. PacifiCorp's integration costs involve statistical variability of wind
460 and the costs of balancing this amount in the day and hour ahead, and the incremental
461 reserve costs to do so. If all the wind is blowing at the same time – or more importantly
462 NOT blowing at the same time, the wind integration costs are going to be higher than if
463 the wind being added to the system had a diverse set of operating characteristics. The

464 Company states in Appendix F that it is actively investigating and exploring potential
465 tools and approaches to address the consequences of adding large increments of wind
466 resources to its system, and the Division believes that wind diversity needs to be one of
467 the considerations.

468

469 **Q. Are certain types of wind generator turbines more suitable for some projects than**
470 **others? If so, please explain.**

471 A. Yes. The Division determined that certain types of wind turbine generators models adapt
472 better to certain conditions than other turbines and thus can optimize costs per megawatt
473 hour of projected output. There are currently two 1.5 MW GE models available, as well
474 as other wind turbine manufacturers, such as Clipper Liberty, Vestas, Gamesa,
475 Mitsubishi, and Repower (to name a few). The rated wind speed²⁴ for the GE 1.5sle
476 model is higher than the newer GE 1.5xle (14 versus 11.5 meters per second, or m/s).²⁵
477 The cut-out speed for the GE 1.5sle model is 25 m/s, whereas for the GE 1.5xle, the cut-
478 out speed is 20 m/s.²⁶ What this means is that the GE 1.5sle model can handle stronger
479 wind conditions (such as the Wyoming wind) than the GE1.5xle. The GE 1.5xle is more
480 suitable for slower wind types due to its longer blade length.²⁷ It should be pointed out,
481 however, the 1.5xle model was not available to the Company at the time its turbines for
482 the five projects we have examined were purchased. Other GE 1.5 models were,

²⁴ The rated speed is the minimum speed at which the wind turbine will generate its designated rated power. See www.energybible.com/wind.

²⁵ www.ge-energy.com/wind.

²⁶ Id. At very high wind speeds, most wind turbines cease power generation and shut down. The wind speed at which shut down occurs is called the cut-out speed. See www.energybible.com/wind_energy/wind_speed.html.

²⁷ Id.

483 however, available that were designed to operate in higher-speed wind regimes at lower
484 cost.²⁸

485
486 The Division reviewed data responses to determine that the Company made several large
487 purchases of the same GE 1.5sle wind turbine generators, realizing there are other models
488 and makes of turbines that have their own site suitability based on terrain, wind
489 conditions, wake loss, wind shear, and a myriad of other technical specifications. For
490 instance, the Company used the same turbines for the Seven Mile Hill and Rolling Hills
491 projects. Seven Mile Hill's average wind speed, as determined in CH2M Hill, is [REDACTED]
492 whereas Rolling Hills' wind speed is [REDACTED], suggesting that different turbine models
493 should have at least been considered for these two projects. Through data requests, the
494 Division asked the Company about whether different GE 1.5 models were considered,
495 and also asked the Company why they happened to use the same number of GE 1.5sle
496 turbines (66) for at least four different sites in the following DPU Confidential Data
497 Request #23.18:

498 [REDACTED]
499 [REDACTED]
500 [REDACTED]
501 [REDACTED]
502 [REDACTED]
503 [REDACTED]
504 [REDACTED]
505 [REDACTED]
506 [REDACTED]
507 [REDACTED]

²⁸ Turbines designed for higher winds are able to continue operating in higher winds than others due to shorter blade lengths. Smaller blades make such models impractical for low-wind sites, but their lower cost can result in more-economic projects.

508 The Company responded as follows:

509 [Redacted]
510 [Redacted]
511 [Redacted]
512 [Redacted]
513 [Redacted]
514 [Redacted]
515 [Redacted]
516 [Redacted]
517 [Redacted]
518 [Redacted]

519 The Company also indicated that, due to the combination of the wind turbine availability
520 and a reasonable expectation that purchased turbines could be incorporated into a wind
521 project prior to the expiration of the federal production tax credit, it made the decision to
522 purchase turbines on a sole source contract. Two notification letters were filed with the
523 Commission on June 8, 2007, and on August 1, 2007, respectively. The letters explain
524 and justify the factors that led the Company to make the purchases at the time, as well as
525 the terms of the sole source contracts.

526
527 **Q. Can you spell out the Division’s concerns on these points?**
528 **A.** The Division has concerns regarding using wind turbine generators that are not optimized
529 for each specific site. For the wind turbine generators used at the Rolling Hills site, [Redacted]
530 [Redacted]
531 [Redacted]
532 [Redacted]
533 [Redacted]

534 [REDACTED]

535 [REDACTED]

536 [REDACTED]

537 [REDACTED]

538 [REDACTED] The Rolling Hills site had a relatively low wind
539 capacity factor as compared to average Wyoming wind sites that had a net capacity factor
540 of about 35 percent. The Division cannot determine whether another site or other
541 turbines would have provided a greater benefit to customers. However, we do know that
542 the specific wind turbine generator selected and other manufacturer design changes may
543 impact the efficiency the project.

544 In another example, [REDACTED]

545 [REDACTED]

546 [REDACTED]

547 [REDACTED]

548 [REDACTED]

549 [REDACTED]

550 [REDACTED] here may have been other turbines that would have been more suitable for
551 the site had all options been considered. The Division acknowledges that the turbine
552 supply market was tight at the time and has eased somewhat since, but encourages the
553 Company to optimize the turbine selection for each site in the future.

²⁹ Company's Confidential Data Response to DPU Data Request #23.3-2.
³⁰ Company's Confidential Data Response to DPU Data Request #50 and McFadden Ridge I Recommendation Memo, April 17, 2009, p. 2.

554 The Division believes that the Company has sufficient experience in developing utility
555 wind scale projects, that it should optimize the choice of turbines for each specific project
556 going forward and diversify its selection of turbine models to be able to use a wider
557 variety of sites and resources.

558

559 **Q. You previously stated that secondary to the wind turbine generator costs, the**
560 **balance of plant construction was one of the major project costs for wind resource**
561 **additions. What are the Division's concerns in this regard?**

562 A. The Division, in its discovery process, has noted large variances in the BOP contract
563 costs versus what has been reported in final project costs. The first instance in which the
564 BOP costs appear are in the Company's appropriation request forms that accompany the
565 wind approval documents for each respective project. The Division next reviewed the
566 contract terms between the Company and [REDACTED], the contractors
567 selected for the wind projects examined. These costs are listed in the table that follows.
568 Finally, there is yet another BOP cost that the Division obtained through DPU
569 Confidential Data Request# 23.10-1, all of which are listed in the table below. The
570 Company needs to explain why the BOP costs would vary this much, especially when the
571 costs are signed and documented in a BOP contract. As illustrated in the table below,
572 Rolling Hills and Glenrock III had a variance of millions of dollars in the amount
573 reported in DPU #23.10-1 compared to what was listed in the BOP contract. These costs
574 differences have not been accounted for as of the date of this filing. The Division is
575 awaiting discovery on this issue (as well as BOP costs for High Plains) and thus we

576 reserve the right to make an adjustment after we have reviewed the Company's data
577 responses on this issue.

	BOP in APR	BOP in contract	BOP in DR #23.10-1	Difference
McFadden	\$11,001,000	\$10,250,000	\$10,277,555	\$751,000
High Plains	\$53,683,000			
Seven Mile II	\$9,808,755	\$9,755,750	\$9,808,755	\$53,005
Rolling Hills	\$50,970,000	\$44,982,976	\$55,579,423	\$4,609,423
Glenrock III	\$29,803,699	\$18,677,300	\$29,803,699	\$11,126,399

578
579

580 **Q. What can you conclude about the prudence of the Company's decisions in acquiring**
581 **wind resources?**

582 A. Inasmuch as the Company has an aggressive strategy to acquire 200 MW of wind each
583 year for the next 10 to 20 years, the Division believes we need to take a close look to
584 make sure that all of the decisions are prudent, the costs are justified, and there is a net
585 benefit to Utah ratepayers on future wind acquisitions. The Division intends to conduct a
586 prudence review of all future wind projects that the Company proposes bringing into rate
587 base. In order to do so, we make the following recommendations to the Commission:

- 588 • The Company should consider looking at diverse wind characteristics going
589 forward in the acquisition of its wind portfolio.
- 590 • The Company should be required to submit a notification letter to the
591 Commission at the time that each wind plant comes in service.
- 592 • The Commission should review the Company's strategy of building 99 MW wind
593 farms adjacent to each other as separate projects in order to avoid the solicitation
594 process required in Oregon for major resource additions.

- 595 • The Company needs to report detailed accounting of its capital wind projects
596 rather than lump sum capital costs in order for the Division to complete a full
597 prudence review of future wind projects.

598

599

V. THE DIVISION'S FINDINGS AND RECOMMENDATIONS

600 **Q. Will you please summarize the Division's findings and recommendations?**

601 A. Based on the reasons discussed above, the Division proposes [REDACTED] contingency
602 adjustment on the McFadden Ridge I wind project and a disallowance of contingency
603 costs on all future wind projects. The Division finds that the McFadden project is a
604 prudent investment and will benefit Utah ratepayers by providing a zero incremental cost
605 fuel source, as well as a demonstrated source of needed renewable energy. Finally, the
606 Division recommends that the Commission continue to evaluate the prudence of wind
607 plants expected to come in service in future years with the information needs and
608 concerns as identified above.

609 **Q. Does this complete your testimony?**

610 A. Yes it does.