- 1 Q. Please state your name, business address and present position with Rocky
- 2 Mountain Power (the Company), a division of PacifiCorp.
- 3 A. My name is Bruce N. Williams. My business address is 825 N.E. Multnomah,
- 4 Suite 1900, Portland, Oregon 97232. My present position is Vice President and
- 5 Treasurer.

#### Qualifications

- 7 Q. Please briefly describe your education and business experience.
- 8 A. I received a Bachelor of Science degree in Business Administration with a
- 9 concentration in Finance from Oregon State University in June 1980. I also
- 10 received the Chartered Financial Analyst designation upon passing the
- examination in September 1986. I have been employed by the Company for 23
- 12 years. My business experience has included financing of the Company's electric
- operations and non-utility activities, responsibility for the investment
- management of the Company's qualified and non-qualified retirement plan assets,
- and investor relations.
- 16 Q. Please describe your present duties.
- 17 A. I am responsible for the Company's treasury, credit risk management, pension
- and other investment management activities. I am also responsible for the
- 19 preparation of PacifiCorp's embedded cost of debt and preferred equity and any
- associated testimony related to capital structure for regulatory filings in all of
- 21 PacifiCorp's state and federal jurisdictions.

### **Purpose of Testimony**

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### Q. What is the purpose of your testimony?

A. I first present a financing overview of the Company. Next, I discuss the planned amounts of common equity, debt, and preferred stock to be included in the Company's proposed capital structure. I then analyze the embedded cost of debt and preferred stock supporting PacifiCorp's electric operations in the state of Utah for the test period. This analysis includes the use of forward interest rates, the historical relationship of security trading patterns, and known and measurable changes to the debt and preferred stock portfolios.

### Q. What time period do your analyses cover?

A. The test period in this proceeding is the twelve months ending June 30, 2010. To match the Company's costs with customer prices during the period, I determined the capital structure and costs of long-term debt and preferred stock using an average of the five quarter ending balances spanning the test period.

## Q. What is the overall cost of capital that you are proposing in this proceeding?

- 38 A. Rocky Mountain Power is proposing an overall cost of capital of 8.54 percent.
- 39 This cost includes the Return on Equity recommendation from Dr. Samuel C.
- 40 Hadaway and the following capital structure and costs:

### 41 Overall Cost of Capital

	Percent of	%	Weighted
Component	Total	Cost	Average
Long Term Debt	48.7%	5.98%	2.91%
Preferred Stock	0.3%	5.41%	0.02%
Common Stock Equity	<u>51.0%</u>	11.00%	5.61%
Total	100.0%		8.54%

### Financing Overview

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- 43 Q. Please explain Rocky Mountain Power's requirements to generate new capital.
- 45 Α. As described in Mr. A. Richard Walje's testimony, Rocky Mountain Power is in 46 the process of completing or adding significant new generation resources as well 47 as local distribution facilities. For example, Rocky Mountain Power is proposing 48 to add over \$2.1 billion in capital additions to its total rate base from the historical 49 base period level. These and future capital additions will require the Company to 50 raise funds by issuing significant amounts of new long-term debt in the capital 51 markets, retaining the earnings from the Company and obtaining new capital 52 contributions from its parent company. The retention of earnings will be made 53 available as the result of the continued freeze in payment of any dividends or 54 distributions by PacifiCorp to its parent company through the end of the test 55 period. Since the acquisition of PacifiCorp by MidAmerican Energy Holdings 56 Company ("MEHC") in March 2006, PacifiCorp has made no common stock dividends or distributions to MEHC. Meanwhile, PacifiCorp has received \$865 57 58 million in additional cash equity contributions from MEHC and \$1.2 billion of 59 earnings have been retained in PacifiCorp. These actions have been critical for PacifiCorp to remain well-positioned to support the additional investments that 60 61 has been and will continue to be made in the Company's system, including the 62 Rocky Mountain Power service territory and the state of Utah in particular.

### Q. How does the Company finance its electric utility operations?

A. The Company finances its regulated utility operations utilizing roughly a 50/50

percent mix of debt and common equity capital. Immediately prior to and during periods of significant capital expenditures, the Company may allow the common equity component of the capital structure to increase. This provides more flexibility regarding the type and timing of debt financing, better access to the capital markets, a more competitive cost of debt, and over the long-run, more stable credit ratings; all of which assist in financing such expenditures. In addition, all else being equal, the Company will need to have a greater common equity component to offset various adjustments that rating agencies make to the debt component of the Company's published financial statements. I will discuss these adjustments in greater detail later in this testimony.

# Q. How does the Company meet its debt and preferred equity financing requirements?

The Company relies on a mix of first mortgage bonds, other secured debt, tax-exempt debt, and preferred stock to help meet its long-term financing requirements. The Company has completed the majority of its long-term financing utilizing secured first mortgage bonds issued under the Mortgage Indenture dated January 9, 1989. Exhibit RMP\_\_(BNW-1) shows that, over the twelve months ended June 30, 2010 the Company is projected to have an average of approximately \$5.7 billion of first mortgage bonds outstanding, with an average cost of 6.38 percent Presently, all outstanding first mortgage bonds bear interest at fixed rates. Proceeds from the issuance of the first mortgage bonds (and other financing instruments) are used to finance the combined utility operation.

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Another important source of financing has been the tax-exempt financing associated with certain qualifying equipment at power generation plants. Under arrangements with local counties and other tax-exempt entities, the Company borrows the proceeds and guarantees the repayment of the long-term debt in order to take advantage of their tax-exempt status in financings. During the twelve months ended June 30, 2010, the Company's tax-exempt portfolio is projected to be \$738 million in principal amount with an average cost of 2.87 percent (which includes the cost of issuance and credit enhancement).

### **Capital Structure**

Α.

# Q. How did the Company determine the capital structure proposed in this proceeding?

The capital structure is based on the actual capital structure at March 31, 2009, and budgeted capital activity, adjusted for known and measurable changes through June 30, 2010. This budgeted capital activity includes maturities of certain debt that was outstanding at March 31, 2009, capital contributions and retained earnings. The known and measurable changes represent revisions to budgeted figures for updates to current and forecasted capital activity since the budget was prepared and maintenance of higher equity levels to sustain current rating levels. This is consistent with the methodology that was used in the Company's most recent general rate case in Docket No. 08-035-38.

108	Q.	why is Rocky Mountain Power using a five quarter average to determine the
109		proposed capital structure rather than an average of the beginning and
110		ending points as in previous cases?
111	A.	As the Company has grown, its capital expenditure programs have increased
112		significantly from historical levels which, in turn, has required new financings to
113		also be typically much larger. These larger financings are usually more efficient
114		through lower transactional costs and better received by investors who value the
115		greater liquidity that larger financings typically offer them. However, the trade-off
116		is greater volatility in the Company's capital structure, particularly at quarter-ends
117		that follow sizable financings. As such, the Company has chosen in this case to
118		use a capital structure which employs an average of the five quarter ending
119		balances over the test period to help smooth out this volatility.
120	Q.	How does this capital structure compare to the capital structure that was
121		stipulated to in Rocky Mountain Power's most recent rate case (Docket No.
122		08-035-38)?
123	A.	The two capital structures are the same with a common equity percentage of 51.0
124		percent in both.
125	Q.	How does the Company determine the amount of common equity, debt and
126		preferred stock to be included in its capital structure?
127	A.	As a regulated utility, PacifiCorp has a duty and an obligation to provide safe,
128		adequate and reliable service to customers in its Utah service territory while
129		prudently balancing cost and risk. Significant capital expenditures for new plant
130		investment, including new renewable resources, environmental control

investments on existing fossil-fired generation units and operating and maintenance costs for new and existing utility plant assets are required for the Company to fulfill this obligation. Through its planning process, the Company determined the amounts of necessary new financing needed to support these activities and to provide financial results and credit ratings that balance the cost of capital with continued access to the financial markets.

# Q. Has the Company's capital structure demonstrated increased amounts of equity in the last three years?

Yes. Following the acquisition by MEHC the Company has received through March 31, 2009 a total of \$865 million of cash capital contributions from MEHC via the Company's direct parent company, PPW Holdings, LLC and has retained \$1.2 billion of earnings as noted earlier in my testimony.

## Q. Why is there the need for additional equity in the capital structure?

PacifiCorp's need for extensive capital expenditures was discussed during the MEHC acquisition. The Company is continuing to follow through on those capital expenditure requirements. The additional equity contained in the capital structure is required due to the credit rating agencies' expectations for credit metrics and balance sheet strength. The bottom line is that the Company cannot finance these expenditures solely with new debt. Additional equity is required along with improved business results and other considerations to support our current senior secured 'A' credit rating from Standard & Poor's ("S&P"), 'A3' rating from Moody's Investors Service ("Moody's"), and 'A-'from Fitch Ratings.

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154	Q.	How does this proposed capital structure compare to comparable electric
155		utilities?
156	A.	The proposed capital structure is in-line with the comparable group that Dr.
157		Hadaway has selected in his estimate of Return on Equity. The Value Line three
158		to five year estimate of common equity ratio for the comparable group is 49.9
159		percent.
160	Q.	Please describe the changes to the amount of debt outstanding and the level
161		of debt financing.
162	A.	During the period ending June 30, 2010, the balance of the outstanding long-term
163		debt will change through maturities and principal amortization. Based upon the
164		long-term debt series outstanding at March 31, 2009, the reduction to the
165		outstanding balances for maturities and principal amortizations which are
166		scheduled to occur during the period totals \$138 million.
167		The Company presently does not expect to issue any new long-term debt
168		prior to June 30, 2010. We do anticipate receiving further capital contributions
169		from our indirect parent company, MEHC, to help maintain a balanced capital
170		structure.
171	Q.	Is the proposed capital structure consistent with the Company's current
172		credit rating?
173	A.	This capital structure is intended to enable the Company to deliver its required
174		capital expenditures although the expected resulting credit ratios, while expected
175		to be stronger than historical ratios, may still be insufficient to maintain our
176		current credit rating. S&P was very clear on this point in their recent assessment

of PacifiCorp in stating "the.... utility's credit metrics are more consistent on a stand-alone basis with a 'BBB' category rating." Clearly, PacifiCorp and our customers have benefited from the higher ratings than the Company would likely be awarded on a stand-alone basis due to the ownership by MEHC and its parent, Berkshire Hathaway. Another important element supporting the Company's current ratings is the rating agencies' expectations that PacifiCorp will receive supportive regulatory treatment including reasonable outcomes in rate proceedings. Absent ownership by MEHC and constructive regulatory treatment, PacifiCorp's credit ratings would likely suffer at least a one rating level downgrade.

Maintaining the existing ratings is becoming more challenging due to the additional amount of adjustments that rating agencies are making to our published financial results. I will discuss these adjustments in more detail later in this testimony.

# Q. How does maintenance of the Company's current credit rating benefit customers?

The credit rating of a utility has a direct impact on the price that a utility pays to attract the capital necessary to support its current and future operating needs. A solid credit rating directly benefits customers by reducing immediate and future borrowing costs related to the financing needed to support regulatory operations.

#### O. Are there other benefits?

Α.

198 A. Yes. During periods of capital market disruptions, higher-rated companies are
199 more likely to have on-going, uninterrupted access to capital and access at lower

costs. This is not always the case with lower-rated companies, which during such periods find themselves either unable to secure capital or able to secure capital only on unfavorable terms and conditions. I will discuss how PacifiCorp's current ratings have assisted it recently in accessing the market for new long-term debt at attractive levels later in my testimony.

In addition, higher-rated companies have greater access to the long-term markets for power purchases and sales. Such access provides these companies with more alternatives when attempting to meet the current and future load requirements of their customers. Finally, a company with strong ratings will often avoid having to meet costly collateral requirements that are typically imposed on lower-rated companies when securing power in these markets.

- Q. Did Standard & Poor's ("S&P") recently change the Company's credit ratings?
- 213 A. Yes. S&P upgraded PacifiCorp's senior secured debt to "A" while it downgraded
  214 PacifiCorp's short-term debt ratings to "A-2".
- 215 Q. Please explain these rating changes.

Α.

The action on the senior secured debt reflects a change in S&P's methodology rather than a change in PacifiCorp's credit quality or financial metrics. S&P changed its approach to estimating the amount of collateral that would be available to senior secured debt holders in the event of a default by PacifiCorp on its first mortgage bonds. S&P continues to be cautious about PacifiCorp credit metrics and, as noted previously, views the Company's credit metrics as more consistent with a "BBB" rating. S&P sustained their current "A-"corporate credit

223	rating	based	on	their	expectation	"that	management	will	achieve	cash	flow
224	metrics	s more	con	sistent	with an 'A'	rating	over the next	severa	al years."		

Indeed, in downgrading the Company's short-term debt ratings, S&P cited a need to take a firmer view on linking PacifiCorp short-term ratings to standalone credit quality.

# Q. Does this rating action change the Company's need to add equity to its capital structure and improve its financial metrics?

A. No. Due to the extensive capital expenditure program, without continued improvement in financial metrics along with supportive rate case outcomes, the ratings direction is likely to be lower rather than higher for PacifiCorp.

### Impacts of Economic Crisis on PacifiCorp

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### Q. How has the recent liquidity or credit crisis impacted PacifiCorp?

Very significantly. Although the Company has been able to continue to fund its working capital and long-term needs, it has been anything but "business as usual." For example, at times during October 2008 the Company was unable to find investors for its commercial paper. Fortunately, the Company had previously arranged multi-year, committed revolving credit agreements and was able to borrow under those facilities in order to provide liquidity and daily cash needs normally met by the commercial paper markets. However, even these credit facilities were impacted by the credit crisis as the banks themselves were struggling to deal with the market conditions. The bankruptcy of Lehman Brothers, Inc. during September 2008 resulted in these agreements being effectively reduced by over \$100 million.

At the times when the commercial paper market was available, rates were significantly higher than just a few months earlier. During November 2008, the Company's commercial paper rates were at an average spread of approximately 250 basis points (2.50 percent) higher than issuances through the middle of July 2008. While recent short-term funding for the Company has modestly improved from these harsh conditions, the Company was largely limited to overnight commercial paper issuances rather than a range of maturities of up to 270 days as in prior markets.

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Similar to the commercial paper market, the market for tax-exempt debt was also "frozen" for a period of time. As I discussed earlier in this testimony, the Company has over \$700 million of typically low-cost tax exempt financing outstanding. A portion of this debt is variable rate and re-prices through periodic remarketings. However, this market also was shaken by the credit crisis resulting in extremely high resets of interest rates or failed remarketings when there was insufficient investor demand. PacifiCorp chose to acquire approximately \$216 million of these obligations to avoid paying rates that were unimaginable just a few months earlier. The Company subsequently completed the remarketing of these bonds following an improvement in their credit enhancements including the addition of letters of credit for the benefit of investors. Other utilities have found this market was totally closed to them and delayed or cancelled previously scheduled tax-exempt bond offerings. Fortunately, PacifiCorp enjoys the benefits of sound credit ratings and was able to lessen the impact on customers by temporarily acquiring the bonds, arranging for these letters of credit despite

269		extremely difficult conditions for the banks themselves and then remarketing the
270		bonds.
271	Q.	Was PacifiCorp able to issue new long-term debt during this period?
272	A.	Yes. In early January 2009, the Company issued \$350 million of first mortgage
273		bonds with a ten year maturity at a coupon rate of 5.50 percent and \$650 million
274		of thirty year first mortgage bonds with a coupon of 6.00 percent.
275	Q.	What are your observations about this long-term debt issuance?
276	A.	First, the issuance demonstrated the importance of PacifiCorp's solid investment
277		grade credit ratings during a period of time in which the markets have been
278		extremely volatile. Many lower rated issuers have not been able to access the debt
279		markets or have found the terms and conditions prohibitive. The Company's
280		sound investment grade rating has allowed it continued access to the credit
281		markets, although at credit spreads higher than historical levels.
282		Second, as noted in Dr. Hadaway's testimony, recent increases in credit
283		spreads have impacted the Company's cost of equity and debt. While the
284		Company's credit spread on its recent long term debt issuance of 3.10 percent
285		above similar maturity treasury securities is better than the range seen in issuances
286		by other utilities during that time period, it is still among the highest credit
287		spreads the Company has experienced.
288	Q.	How do the terms of PacifiCorp's debt issuance compare to other recent
289		utility debt issuances?
290	A.	PacifiCorp was able to issue debt at interest rates below rates that other borrowers
291		have achieved. For example, Nevada Power (rated Baa3/BBB) issued new debt

two days following PacifiCorp and was required by investors to pay a coupon of 7.375% for a five-year maturity. More recently, Puget Sound Energy (rated Baa2/A-) issued new seven year debt at a credit spread over Treasuries of 480.3 basis points resulting in a coupon 6.75 percent. In addition, lower rated borrowers were shut out entirely from the market. For example, Arizona Public Service Company (rated Baa2/BBB-) filed a letter with the Arizona Corporation Commission explaining that the commercial paper market was completely closed to them and, they likely could not successfully issue long-term debt. (See Exhibit RMP (BNW-2).

### Q. What do you conclude from this comparison?

A. This recent period of market volatility has underscored the critical importance to utilities of maintaining solid credit ratings. Lower-rated utilities paid dearly for their more tenuous credit positions because they could not access capital or could do so only at very high prices. This confirms the importance of PacifiCorp's ongoing plan to maintain a balanced capital structure. It also highlights PacifiCorp's need for supportive and constructive treatment from its regulatory commissions.

#### **Purchase Power Agreements**

- Q. Is the Company subject to rating agency debt imputation associated with Purchase Power Agreements?
- 312 A. Yes. Rating agencies and financial analysts consider Purchase Power Agreements
  313 ("PPAs") to be debt-like and will impute debt and related interest when
  314 calculating financial ratios. For example, S&P will adjust the Company's

315 published financial results and impute debt balances and interest expense resulting 316 from PPAs when assessing creditworthiness. They do so in order to obtain a more 317 accurate assessment of a company's financial commitments and fixed payments. 318 Exhibit RMP (BNW-3) is the May 7, 2007 publication by S&P detailing its view 319 of the debt aspects of PPAs. 320 How does this impact the Company? 0. 321 A. During a recent ratings review, S&P evaluated the Company's PPAs and other 322 related long-term commitments. Approximately \$425 million of additional debt

coverage tests solely as a result of PPAs. There were also other adjustments made

and related interest expense of \$27 million were added to the Company's debt and

by Standard & Poor's that resulted in a total of approximately \$1 billion of debt

and \$73 million of interest being imputed into PacifiCorp's credit ratios.

- Q. How would the inclusion of this PPA related debt and these other adjustments affect the Company's capital structure as S&P reviews your credit metrics?
- 330 A. By including the imputed debt resulting from PPAs and these other adjustments,
  331 the Company's capital structure would have a lower equity component as a
  332 corollary to the higher debt component resulting in additional pressure on the
  333 credit ratings. For example, if one were to add the total \$1 billion amount of debt
  334 adjustments that Standard & Poor's makes to the Company's capital structure in
  335 this docket the resulting common equity percentage would decline from 51.0
  336 percent to 47.2 percent.

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### **Financing Cost Calculations**

- 339 Q. How did you calculate the Company's embedded costs of long-term debt and
- 340 **preferred stock?**

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- 341 A. I calculated the embedded costs of debt and preferred stock using the methodology relied upon in the Company's previous rate cases in Utah and other jurisdictions.
- 344 Q. Please explain the cost of long-term debt calculation.
- 345 I calculated the cost of debt by issue, based on each debt series' interest rate and Α. 346 net proceeds at the issuance date, to produce a bond yield to maturity for each 347 series of debt. It should be noted that in the event a bond was issued to refinance a 348 higher cost bond, the pre-tax premium and unamortized costs, if any, associated 349 with the refinancing were subtracted from the net proceeds of the bonds that were 350 issued. Each bond yield was then multiplied by the principal amount outstanding 351 of each debt issue, resulting in an annualized cost of each debt issue. Aggregating 352 the annual cost of each debt issue produces the total annualized cost of debt. Dividing the total annualized cost of debt by the total principal amount of debt 353 354 outstanding produces the weighted average cost for all debt issues. This is the 355 Company's embedded cost of long-term debt.

#### Q. How did you calculate the embedded cost of preferred stock?

357 A. The embedded cost of preferred stock was calculated by first determining the cost
358 of money for each issue. This is the result of dividing the annual dividend rate by
359 the per share net proceeds for each series of preferred stock. The cost associated
360 with each series was then multiplied by the total par or stated value outstanding

for each issue to yield the annualized cost for each issue. The sum of annualized costs for each issue produces the total annual cost for the entire preferred stock portfolio. I then divided the total annual cost by the total amount of preferred stock outstanding to produce the weighted average cost for all issues. This is the Company's embedded cost of preferred stock.

- Q. A portion of the securities in the Company's debt portfolio bears variable rates. What is the basis for the projected interest rates used by the Company?
- 369 A. The Company's variable rate long-term debt in this docket is in the form of tax-370 exempt debt. Exhibit RMP (BNW-4) shows that these securities on average had 371 been trading at approximately 86 percent of the 30-day LIBOR (London Inter 372 Bank Offer Rate) for the period January 2000 through March 2009. Therefore, the 373 Company has applied a factor of 86 percent to the forward 30-day LIBOR Rates 374 during the test period and then added the respective credit enhancement and 375 remarketing fees for each floating rate tax-exempt bond. Credit enhancement and 376 remarketing fees are included in the interest component because these are costs 377 which contribute directly to the interest rate on the securities and are charged to 378 interest expense. This method is consistent with the Company's past practices 379 when determining the cost of debt in previous Utah general rate cases as well as 380 the other states that regulate PacifiCorp.

#### **Embedded Cost of Long-Term Debt**

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### Q. What is the Company's embedded cost of long-term debt?

383 A. The cost of long-term debt is 5.98 percent during the period ending June 30, 2010

384		as shown in Exhibit RMP (BNW-1).
385	Embe	edded Cost of Preferred Stock
386	Q.	What is the Company's embedded cost of preferred stock?
387	A.	Exhibit RMP (BNW-5) shows the embedded cost of preferred stock during the
388		period ending June 30, 2010 to be 5.41 percent.
389	Fulfil	lment of MEHC Commitment
390	Q.	Did PacifiCorp and MEHC make certain commitments concerning cost of
391		incremental long-term debt?
392	A	Yes. During the regulatory approval process related to the acquisition of the
393		Company, MEHC stated that the incremental cost of long-term debt would be
394		reduced as a result of the acquisition by MEHC, due to the association with
395		Berkshire Hathaway. In Docket 05-035-34, MEHC and Rocky Mountain Power
396		made a formal commitment (General Commitment 37) that over the five years
397		following the closing of the transaction, they would demonstrate that incremental
398		long-term debt issuances would be at a spread ten basis points below its similarly
399		rated peers.
400	Q.	Has the Company issued any long-term debt that has not been previously
401		assessed as to whether it satisfied General Commitment 37?
402	A.	Yes. On July 14, 2008, the Company issued \$800 million of new long-term debt.
403		More recently, the Company completed an issuance in January 2009 consisting of
404		\$1 billion of long-term debt.
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406	Q.	Have you assessed whether the MEHC commitment was fulfilled with respect
407		to this long-term debt issuance?
408	A.	Yes. Based on separate studies by banks knowledgeable about the Company's
409		debt issuances, market conditions and long-term debt issuances by other market
410		participants, the Company's issuances of long-term debt not only met, but
411		exceeded, the promised level of savings. Confidential Exhibit No. RMP (BNW-6)
412		and Confidential Exhibit No. RMP (BNW-7) demonstrate that each of these
413		respective issuances of long-term debt fulfilled the requirements of General
414		Commitment 37.
415	Q.	Does this conclude your direct testimony?
416	А	Ves