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BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

In the Matter of the Application of Rocky Mountain Power for Authority to Increase its Retail Electric Utility Service Rates in Utah and for Approval of Its Proposed Electric Service Schedules and Electric Service Regulations

Docket No. 09-035-23

PREFILED DIRECT TESTIMONY OF KEVIN C. HIGGINS

[REVENUE REQUIREMENT, COST OF SERVICE, RATE SPREAD]

The UAE Intervention Group (“UAE”) hereby submits the Prefiled Direct Testimony of Kevin C. Higgins on revenue requirement, cost of service and rate spread issues.

DATED this 8th day of October, 2009.

/s/ _____
Gary A. Dodge,
Attorneys for UAE

CERTIFICATE OF SERVICE

I hereby certify that a true and correct copy of the foregoing was served by email this 8th day of October, 2009, on the following:

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BEFORE
THE PUBLIC SERVICE COMMISSION OF UTAH

Direct Testimony of Kevin C. Higgins

on behalf of

UAE

Docket No. 09-035-23

[Revenue Requirement, Cost of Service, Rate Spread]

October 8, 2009

22 Prior to joining Energy Strategies, I held policy positions in state and local
23 government. From 1983 to 1990, I was economist, then assistant director, for the
24 Utah Energy Office, where I helped develop and implement state energy policy.
25 From 1991 to 1994, I was chief of staff to the chairman of the Salt Lake County
26 Commission, where I was responsible for development and implementation of a
27 broad spectrum of public policy at the local government level.

28 **Q. Have you previously testified before this Commission?**

29 A. Yes. Since 1984, I have testified in twenty-three dockets before the Utah
30 Public Service Commission on electricity and natural gas matters.

31 **Q. Have you testified previously before any other state utility regulatory**
32 **commissions?**

33 A. Yes. I have testified in over one hundred other proceedings on the
34 subjects of utility rates and regulatory policy before state utility regulators in
35 Alaska, Arkansas, Arizona, Colorado, Georgia, Idaho, Illinois, Indiana, Kansas,
36 Kentucky, Michigan, Minnesota, Missouri, Montana, Nevada, New Mexico, New
37 York, Ohio, Oklahoma, Oregon, Pennsylvania, South Carolina, Texas, Virginia,
38 Washington, West Virginia, and Wyoming. I have also filed affidavits in
39 proceedings at the Federal Energy Regulatory Commission.

40 A more detailed description of my qualifications is contained in
41 Attachment A, attached to my direct testimony.

42

43 **OVERVIEW AND CONCLUSIONS**

44 **Q. What is the purpose of your testimony in this proceeding?**

45 A. My testimony addresses several revenue requirement, cost of service, and
46 rate spread issues in the general rate case filed by Rocky Mountain Power
47 (“RMP,” “Company” or “PacifiCorp”).

48 In my revenue requirements testimony I recommend several adjustments
49 to the Company’s proposed revenue requirement in support of a just and
50 reasonable outcome. My recommended adjustments are concentrated on a limited
51 number of issues. Absence of comment on my part regarding a particular revenue
52 issue does not signify support (or opposition) toward the Company’s filing with
53 respect to the non-discussed issue.

54 **Q. What are your primary conclusions and recommendations with respect to
55 revenue requirements?**

56 A. I am recommending the following adjustments to RMP’s Utah revenue
57 requirement:

58 (1) Net power cost should be re-calculated with the following changes:

59
60 (a) Application of RMP’s most recent forward price curve, dated June
61 30, 2009; and

62
63 (b) Replacement of the Company’s proposed wind integration charge
64 of \$6.91/MWh with a wind integration charge of \$3.02/MWh.

65
66 The impact of these adjustments reduces net power costs by \$21.2
67 million, which in turn reduces Utah revenue requirement by
68 approximately \$8,703,071.

69
70 (2) RMP’s projected 401(k) matching contribution expense should be
71 adjusted to better line up with the Company’s 2009 projections for this

72 item. The estimated impact on Utah revenue requirement is a
73 reduction of \$1,102,258.

74
75 (3) The projected cost of the High Plains wind project has been reduced
76 from \$245.5 million to \$236.4 million. Utah revenue requirement
77 should be reduced to recognize this reduction. The estimated impact
78 on Utah revenue requirement is a reduction \$466,330.

79
80

81 **Q. Please summarize the impact of your proposed adjustments to RMP's**
82 **revenue increase.**

83 A. Taken all together, my recommended adjustments reduce RMP's proposed
84 Utah revenue increase of \$66,883,665 by \$10,271,658. These results are
85 summarized in Table KCH-1, below.

86

Table KCH-1

87

Summary of UAE Recommended Adjustments

88

89 Description Est. Utah Revenue Impact Cumulative Impact

90

91 Net Power Costs

92 Updated forward price curve \$(2,157,046) \$(2,157,046)

93 Wind integration – inter-hour \$(3,512,501) \$(5,669,547)

94 Wind integration – intra-hour \$(3,033,523) \$(8,703,071)

95 401(k) contribution expense \$(1,102,258) \$(9,805,328)

96 High Plains capital cost reduction \$(466,330) \$(10,271,658)

97

98 Total \$(10,271,658)

99

100 **Q. What are your primary conclusions and recommendations with respect to**
101 **cost of service?**

102 A. I offer the following recommendations and conclusions with respect to
103 cost of service issues:

104 (1) RMP's depiction of class cost of service at the rate mitigation cap
105 revenue requirement is conceptually incorrect. Under the Company's
106 approach, the class cost-of-service responsibility for the distribution
107 function varies between the Rolled-in revenue requirement and the
108 MSP cap revenue requirement, despite the fact that the only difference
109 between the Rolled-in revenue requirement and the MSP Revised
110 Protocol revenue requirement is the allocation of generation-related
111 costs to Utah. As a result of this incorrect approach, the Company's
112 depiction of Utah generation cost of service is overstated. Because the
113 various Utah rate classes do not bear the same share of generation
114 costs as they do distribution costs, RMP's calculation results in a
115 distorted depiction of class cost responsibility under the MSP cap. In
116 particular, RMP's calculation typically overstates the cost
117 responsibility of Schedule 9.

118
119 I recommend that the Commission order RMP to correct its depiction
120 of Utah class cost of service such that cost of service for the
121 distribution function does not vary between the Rolled-in and MSP cap
122 revenue requirements. This problem can be corrected by determining
123 class cost-of-service by function using RMP's model at the (true)
124 target rate of return for all functions at the unconstrained Revised
125 Protocol revenue requirement, and then adjusting the generation cost-
126 of-service downward to meet the constraint of the rate mitigation cap.

127
128 (2) RMP's practice of allocating income taxes rather than calculating them
129 overstates the expenses for a class that is earning below the overall
130 average return, and vice versa. Consequently, it distorts relative rates
131 of return at current revenues: the relative return ratio is overstated for
132 classes earning above the average return and it is understated for
133 classes earning below the average return.

134
135 I recommend that the Commission require RMP in future rate cases to
136 *calculate* class income tax expense at current revenues based on class
137 operating revenue for return, rather than allocating income tax expense
138 as RMP currently does. This change will produce a more accurate
139 depiction of class relative returns at current revenues.

140
141 (3) Just 170 meters are used to estimate the hourly demands for
142 approximately 710,000 Residential customers for the purpose of
143 determining class loads during the hours of system coincident peak
144 demand. I am concerned that these small samples may not be
145 producing sufficiently accurate class cost allocations. This concern is
146 magnified in light of the fact that the Company no longer calibrates its
147 non-census estimates to match up with the Utah jurisdictional loads.

148 To gauge whether measurement error is potentially causing significant
149 shifts in cost-of-service responsibility assigned to classes, I performed
150 a sensitivity analysis in which I reran RMP's cost-of-service study
151 using the jurisdictional loads assigned to Utah, rather than the sample
152 estimates. The results show that the costs allocated to the census-
153 measured Schedules 8 and 9 are materially reduced when costs are
154 allocated using the Utah jurisdictional loads. For Schedule 9, the
155 revenue deficiency is reduced by more than \$8 million relative to
156 RMP's cost-of-service study.

157
158 The decision not to calibrate non-census loads to the Utah
159 jurisdictional load represents a methodology change that was
160 introduced several years ago. Previously, the Company had routinely
161 calibrated hourly load research estimates obtained from all non-census
162 rate groups to the hourly Utah jurisdictional system loads. I believe it
163 is necessary to revisit this change in light of the material and
164 unexplained "gap" between the measured loads allocated to Utah for
165 inter-jurisdictional purposes and the sum of Utah loads derived using a
166 combination of census data and sample estimates. In my opinion, the
167 decision to no longer reconcile the latter to the former is causing an
168 unreasonable detrimental impact on census-measured classes.
169

170 **Q. What are your primary conclusions and recommendations with respect to**
171 **rate spread?**

172 A. I offer the following recommendations and conclusions with respect to
173 rate spread:

174 (1) I support the rate spread proposal put forward by RMP witness
175 William R. Griffith. According to his proposal, at RMP's requested
176 revenue requirement, Schedules 6 and 23, as well as Lighting, would
177 receive an increase of 5.03 percent, approximately equal to the system
178 average increase excluding special contracts. Schedules 8 and 9, as
179 well as Irrigation customers, would receive an increase that is 1.0
180 percent greater, or 6.03 percent. Residential customers would receive
181 the smallest increase of 4.03 percent. The proposal is reasonable in
182 that it recognizes the direction of change indicated by RMP's cost-of-
183 service study, as classes earning returns below the system average
184 receive percentage rate increases that are above the average, and vice
185 versa, while classes earning close to the average retail return receive
186 an increase that approximately equal to the system average increase.

- 187 At the same time, Mr. Griffith's proposal properly does not adhere
188 rigidly to the class revenue deficiencies indicated by RMP's cost-of-
189 service study.
190
- 191 (2) The Commission should not adhere strictly to class revenue
192 deficiencies indicated by RMP's cost-of-service study for a number of
193 reasons, including the need to apply the principle of gradualism in the
194 context of a major recession that is severely impacting Utah
195 businesses.
196
- 197 (3) The Commission should also take into consideration that the cost of
198 paying for growth is being disproportionately assigned to classes that
199 are not growing. For the test period in this case, Utah industrial load is
200 actually projected to decline relative to Calendar Year 2008 levels by
201 more than 7 percent.
202
- 203 (4) The decision several years ago to stop calibrating estimated loads to
204 the measured jurisdictional loads is causing an unreasonable
205 detrimental impact on Schedules 8 and 9 in the cost-of service study.
206 Re-running RMP's cost-of-service study using the jurisdictional loads
207 assigned to Utah results in significantly smaller revenue deficiencies
208 for these two rate schedules. Indeed, the revenue deficiency of 6.85
209 percent derived in this manner for Schedule 9 is very close to the rate
210 increase recommended by Mr. Griffith for this class. This is an
211 important additional reason to not go beyond the 6.03 percent rate
212 increase proposed by Mr. Griffith for Schedule 9.
213
- 214 (5) If the revenue requirement approved by the Commission is less than
215 that requested by RMP, then the rate spread proposed in UAE Exhibit
216 1.6 (KCH-6), should be the starting point for spreading the approved
217 revenue change. Specifically, the revenue apportionment produced by
218 that rate spread should be used as the basis for spreading the smaller
219 revenue change.
220

221 **REVENUE REQUIREMENTS**

222 **Net Power Costs**

223 **Q. What issues do you address with respect to RMP's net power costs?**

224 A. I present an update to net power costs using RMP's most recent forward
225 price curve, dated June 30, 2009. In addition, I make adjustments in RMP's
226 GRID model for wind integration costs.

227 The combined impact of these adjustments is summarized in UAE Exhibit
228 1.1 (KCH-1), page 1. The output of the Net Power Cost study incorporating these
229 adjustments is presented in UAE Exhibit 1.2 (KCH-2). This summary report is
230 comparable to the report presented in the direct testimony of RMP witness
231 Gregory N. Duvall, Exhibit RMP (GND-1).

232 I will discuss each of my net power cost adjustments in sequence. The
233 estimated revenue impact associated with each adjustment is calculated in the
234 sequence of presentation, with each adjustment cumulatively incorporated into the
235 calculation of net power costs.

236

237 **Updated Forward Price Curve**

238 **Q. Please explain the purpose of presenting an updated net power cost result**
239 **using RMP's most recent forward price curve.**

240 A. RMP's filing projects net power costs using forward price curves dated
241 March 31, 2009. Since the filing of the Company's case, more recent forward
242 prices applicable to the test period have become available. In response to UAE

243 Data Request 2.2, RMP provided the information needed to perform an updated
244 GRID run using the Company's more recent forward price curve. The results of
245 the updated GRID run are included in UAE Exhibit 1.2 (KCH-2).

246 **Q. What observations do you have concerning this updated GRID run?**

247 A. The fuel cost for RMP's gas generating units was lower in the summer
248 months than originally forecast, but greater in later months. The net effect of this
249 change is that projected net power costs fall by \$5.3 million in the updated run.

250 **Q. What is your recommendation to the Commission?**

251 A. I recommend using the June 30, 2009 forward price information in GRID
252 to determine net power cost. As indicated above, this reduces net power cost by
253 \$5.3 million, which results in a corresponding estimated reduction in Utah
254 revenue requirement of \$2,157,046. This adjustment is included (along with my
255 other net power costs adjustments) in UAE Exhibit 1.1 (KCH-1), page 1, and in
256 the study results presented in UAE Exhibit 1.2 (KCH-2). The individual impact
257 of each of my net power cost adjustments is tabulated in UAE Exhibit 1.1 (KCH-
258 1), page 3.

259 **Q. In making this recommendation, how do you respond to previous objections
260 from RMP that other parties should not be permitted to use forward price
261 information that is updated from the Company's filed case?**

262 A. In the previous rate case, Docket No. 08-035-38, RMP objected to my
263 recommendation to use an updated forward price curve as part of my direct

264 testimony.¹ RMP objected on the grounds that in the 2007 rate case, the
265 Commission rejected the Company's own proposal to update the forward price
266 curve in its rebuttal testimony, an update which would have increased net power
267 cost. According to RMP's rebuttal testimony in Docket No. 08-035-38, the
268 Commission ruled that such an update required more review than was possible
269 late in the case, and the evidence that the Company was fully hedged mitigated
270 the need for an update. RMP maintained that this reasoning should apply to the
271 forward price curve update that I (and DPU) had proposed, and that our
272 recommended forward price curve adjustment(s) should be rejected.

273 RMP's argument ignores the fundamental difference between the utility
274 updating its own pricing projection and the initial pricing projection suggested by
275 an intervenor in its case-in-chief. It should be noted that RMP determines the
276 date at which it will file a rate case. The Company has the advantage of
277 developing and preparing its case without regard to a statutory clock. The
278 Company can also elect to file, or not to file, a case depending on management's
279 best judgment as to what course of action is to RMP's greatest strategic
280 advantage. In contrast, other parties must respond to the Company's filing and
281 are constrained by a schedule that is determined in significant part by statutory
282 requirements. It would be unduly burdensome for these other parties to have to
283 respond to a moving target. It is thus reasonable in such a situation for the

¹ Rebuttal testimony of Gregory N. Duvall, Docket No. 08-035-38, p.12, lines 258-266. The Utah Division of Public Utilities ("DPU") had also proposed to use an updated forward price curve. RMP objected both to my adjustment as well as DPU's.

284 Commission to preclude RMP from filing late adjustments in its case that further
285 inure to the Company's advantage.

286 At the same time, it is also reasonable, and even essential, that other
287 parties be permitted to prepare their own direct cases using the best information
288 available to them at the time they make their initial filings. This situation is
289 fundamentally distinct from RMP seeking to update in rebuttal the vintage of the
290 forward price curves the Company elected to use in its direct case. RMP already
291 controls the vintage of information used in its direct case; the Company should
292 not be permitted to also control the cut-off date of information used by other
293 parties in preparing their direct cases.

294

295 Wind Integration Charges

296 **Q. What net power cost recovery has RMP proposed for wind integration**
297 **charges?**

298 A. The integration of wind facilities into a control area's operations requires
299 the incurrence of certain additional costs relative to the cost of integrating
300 generating resources with less variable output. The question for purposes of
301 determining net power costs is how to best reflect these projected costs in GRID.

302 PacifiCorp purchases wind integration service for two of its wind
303 facilities, Leaning Juniper and Goodnoe Hills, from Bonneville Power
304 Administration ("BPA"). The remainder, and majority, of wind integration
305 service is self-supplied. In this proceeding, RMP has dramatically increased its

306 estimate of self-supplied wind integration charges from \$1.16/MWh, proposed in
307 the previous rate case, to \$6.91/MWh – an increase of nearly 500 percent. RMP’s
308 proposed recovery of wind integration charges has increased from \$6.1 million in
309 the prior rate case to \$28.3 million in this case. A portion of this increase is
310 attributable to the greater amount of wind-generated megawatt-hours being
311 integrated and a portion is attributable to an increase in the charges levied by
312 BPA. However, the lion’s share of the increase is due to proposed increase in the
313 charge for self-supplied wind integration service that RMP is seeking to recover
314 from Utah customers.

315 **Q. In your opinion, is RMP’s proposal for wind integration charges reasonable?**

316 A. No. After having committed Utah customers to capital cost responsibility
317 for over 1,100 MW of wind generation plant, the Company now claims that the
318 energy cost of integrating the wind plants is actually nearly six times the
319 Company’s prior estimates. Indeed, it is striking that RMP is now seeking
320 recovery for wind generation energy costs that are approaching the per-MWh fuel
321 costs of some of the Company’s coal-fired plants.² I suggest that RMP should
322 have to bear a relatively high burden of proof to justify recovery of its claim of a
323 nearly six-fold increase in costs. As I will explain below, I do not believe the
324 Company has met this burden.

325 **Q. What is the basis for RMP’s claim of such a large increase in wind**
326 **integration charges?**

² For example, the test year projected fuel cost for the Dave Johnston plant is \$8.87/MWh. Exhibit RMP___(GND-1), p. 17.

327 A. As explained in the direct testimony of Gregory N. Duvall, the Company
328 performed a new analysis of the cost of integrating wind generation as part of its
329 2008 IRP filed with the Commission on May 28, 2009. Whereas the Company's
330 2007 IRP wind integration cost analysis was limited to estimating the cost of wind
331 forecast deviations, which is an intra-hour cost, the new analysis considers four
332 additional costs: the reserve cost associated with "regulating up" and "regulating
333 down," which are also intra-hour costs, plus the cost of day-ahead and hour-ahead
334 system balancing, which are inter-hour costs.

335 As explained by Mr. Duvall (and also described in Appendix F of the
336 PacifiCorp 2008 IRP), the Company's wind integration analysis proceeds
337 sequentially, starting with the inter-hour costs and then moving to the intra-hour
338 costs. The basic assumption of the inter-hour cost analysis is that deviations from
339 expectations, i.e., either more wind generation than expected or less wind
340 generation than expected, are resolved through market sales or purchases. In this
341 case, RMP is seeking recovery of inter-hour wind integration costs in the amount
342 of \$2.09/MWh.

343 In the context of this rate case, the underlying expected output of each
344 wind facility is already modeled into the test year GRID run. Conceptually, then,
345 from a MWh standpoint, "planned" inter-hour wind integration sales must equal
346 "planned" inter-hour wind integration purchases – otherwise the underlying MWh
347 modeled in GRID would be incorrect for determining net power cost. At first
348 blush, one might conclude that such offsetting sales and purchases, in the absence

349 of knowledge about when they would occur, should produce a net incremental
350 energy cost of zero. This would clearly be the case if inter-hour deviations from
351 expectations were met using Company-owned resources (although the reserve
352 cost of using Company-owned resources for this purpose would have to be
353 considered, as I will discuss below).

354 However, as noted above, RMP does not assume that inter-hour wind
355 integration is carried out using Company-owned resources; rather, RMP assumes
356 that all inter-hour wind integration occurs through market sales and purchases.
357 This is not a reasonable assumption, as I discuss below. Moreover, even if it were
358 a reasonable assumption, the market-driven costs would still offset to zero
359 incremental cost if the transactions are assumed to occur exactly at the market
360 price. However, the RMP analysis assumes that the Company is a “loser” on each
361 and every transaction, i.e., RMP assumes that it will pay \$0.50/MWh above
362 market for every inter-hour purchase and that it will sell at \$0.50/MWh below
363 market for every inter-hour sale. The Company thus projects inter-hour wind
364 integration charges of \$2.09/MWh, based on its combined assumptions that all
365 inter-hour wind integration occurs in the market *and* that RMP is “always a loser”
366 on the market transactions.

367 **Q. Why is RMP’s assumption that inter-hour wind integration occurs**
368 **exclusively through market transactions unreasonable?**

369 A. In the sequence of RMP’s analysis, evaluation of inter-hour costs occurs
370 before evaluation of intra-hour costs; thus, the Company’s inter-hour analysis

371 ignores the fact that its intra-hour analysis calls for massive amounts of Company-
372 owned generation to be held in reserve to support intra-hour deviations in wind
373 generation. RMP fails to consider these Company-owned reserves in its analysis
374 of inter-hour wind integration costs. Given the magnitude of the assumed reserve
375 requirement needed to support intra-hour wind integration, it is difficult to fathom
376 that these Company-owned reserves would not also be used to support inter-hour
377 wind integration. And, to the extent this support occurs, the Company-owned
378 resources would displace the market transactions on which the Company is
379 assumed always to “lose.”

380 **Q. What is the magnitude of the reserves estimated by the Company to be**
381 **required to support intra-hour wind integration?**

382 A. The Company’s study estimates the incremental reserve requirement
383 needed to support intra-hour integration to be 295 MW, which translates to about
384 26.7 percent of the nameplate capacity of the wind generation that is being
385 integrated through self-provision. This amount of reserve is incremental to the 5
386 percent reserve requirement otherwise applicable to non-hydro resources (the cost
387 of which for wind is already included in GRID). Thus, in total, RMP concludes
388 that it must be compensated for carrying reserves equal to 31.7 percent of the
389 nameplate capacity of its wind generation – which is many times greater than the
390 reserve requirement estimated in the 2007 IRP. As the projected capacity factor
391 of RMP wind generation is in the range of 30.4 to 40.3 percent, RMP’s intra-hour
392 reserve estimate is tantamount to assuming that the Company must carry an

393 amount of reserves approaching the expected hourly output of its wind fleet over
394 the course of the year.

395 If indeed RMP were to carry incremental reserves of 295 MW, such that
396 the Company's total reserve in support of wind generation approached the
397 expected hourly output of its wind fleet over the course of the year, then the
398 notion that none of this reserve would be available to support inter-hour wind
399 integration does not appear credible. Indeed, the opposite would appear to be the
400 case: with such a substantial reserve assumed to be required for intra-hour wind
401 integration, then we should also assume that all inter-hour wind integration can be
402 performed using Company-owned resources already being held in reserve, rather
403 than assuming it requires market transactions on which RMP always loses money.

404 **Q. What is your recommendation to the Commission with respect to the**
405 **treatment of inter-hour wind integration costs?**

406 A. I recommend that RMP's wind integration charges be reduced by
407 \$2.09/MWh to remove the cost of assumed transactional losses for performing
408 inter-hour wind integration.

409 **Q. Do you have any recommended adjustments to RMP's proposed intra-hour**
410 **wind integration charge?**

411 A. Yes. RMP's intra-hour wind integration charge incorporates the cost of
412 reserves needed to support "regulating up" and "regulating down" within the
413 hour. The former is performed when wind generation decreases, the latter is
414 performed when wind generation increases. I agree that "regulating up"

415 represents an incremental cost for a utility that is self-providing intra-hour wind
416 integration. Therefore, I agree that the prudent cost of incremental reserves
417 needed to perform intra-hour “regulating up” should be recovered from
418 ratepayers. For a utility that self-supplies its ancillary services, such as RMP, the
419 capacity cost associated with said incremental reserves is already recovered in the
420 utility’s return on rate base. However, there is an opportunity cost of foregone
421 wholesales sales (or increased purchases) associated with the incremental reserves
422 held back from the market. It is appropriate to include this incremental cost in net
423 power cost.

424 However, the treatment of “regulating down” is a different matter. While
425 I agree that it may be appropriate to charge third parties for regulating down, I do
426 not agree that “regulating down” represents an incremental cost that should be
427 charged to ratepayers. Therefore, I recommend that reserves included in RMP’s
428 intra-hour reserve requirement for “regulating down” be removed from the
429 calculation of the wind integration charge recovered from ratepayers.

430 **Q. Please explain how it may be reasonable to charge a third party for**
431 **“regulating down,” but not reasonable to levy such a charge to ratepayers.**

432 A. “Regulating down” does not cause incremental costs to be incurred to
433 serve ratepayers. When “regulating down,” the utility backs down a generating
434 unit in response to increased wind output. The cost of the facilities required for
435 this action is already recovered from ratepayers. In contrast to “regulating up,”

436 this action does not require withholding resources from the market, and therefore
437 does not result in an opportunity cost that must be recognized in GRID.

438 On the other hand, if a utility is providing wind integration service to a
439 third party (e.g., a third-party seller of wind generation) then it may be reasonable
440 to recognize that the third party realizes a benefit from the utility's ability to
441 absorb variable increases in wind generation by backing down one of its own
442 units. In certain circumstances, a charge for this service may be appropriate. In
443 such a situation, there would be a rebuttable presumption that the revenues from
444 such a third-party charge should be recognized as a revenue credit inuring to the
445 benefit of the customers paying for the facilities used for providing the
446 "regulating down" service. The charge to the third party would not represent
447 recovery of incremental costs, but rather recognition of the value of the third
448 party's reliance on facilities that other parties (i.e., ratepayers) have paid for.

449 The upshot is that RMP's analysis of charges for "regulating down" might
450 be appropriate in some contexts. However, it is not appropriate to export the
451 "regulating down" costs identified in RMP's IRP analysis for application to the
452 Company's retail customers in GRID. Indeed, charging retail customers for the
453 projected "regulating down" costs would represent over-recovery.

454 **Q. What is your recommendation to the Commission with respect to the**
455 **treatment of intra-hour wind integration costs?**

456 A. I recommend that the Commission approve recovery of prudently-incurred
457 incremental costs associated with "regulating up," but not allow additional

458 recovery of costs claimed by RMP for “regulating down.” Using the Company’s
459 workpapers, I have recalculated its intra-hour reserve requirement for wind
460 integration with “regulating down” reset to zero. This produces an incremental
461 reserve requirement of 221 MW instead of 295 MW. This change reduces the
462 intra-hour wind integration charge from \$4.83/MWh to \$3.02/MWh.

463 **Q. Does this adjustment change your conclusion, discussed above, that RMP**
464 **should have sufficient Company-owned reserves from intra-hour wind**
465 **integration to handle its inter-hour wind integration needs with no additional**
466 **costs?**

467 A. No, this adjustment does not change my conclusion. The 221 MW of
468 incremental reserves that I recognize in the derivation of intra-hour wind
469 integration costs chargeable to ratepayers represents 19.9 percent of the expected
470 hourly output of PacifiCorp’s wind fleet supported by self-provision over the
471 course of the year. With this robust level of assumed Company-owned reserves,
472 RMP’s proposal to recover inter-hour wind integration costs from customers
473 based solely on presumed market transactions (always transacted at a loss) should
474 be rejected.

475 **Q. Please summarize your recommendations with respect to the treatment of**
476 **wind integration charges.**

477 A. I agree that the prudent cost of holding incremental reserves needed to
478 perform intra-hour “regulating up” should be included in net power costs to be
479 recovered from ratepayers. However, I do not agree that “regulating down”

480 represents an incremental cost to ratepayers. Therefore, I recommend that
481 reserves included in RMP's intra-hour reserve requirement for regulating down be
482 removed from the calculation of the wind integration charge recovered from
483 ratepayers. This produces an incremental reserve requirement of 221 MW instead
484 of 295 MW. This change reduces the intra-hour wind integration charge from
485 \$4.83/MWh to \$3.02/MWh.

486 RMP's inter-hour wind integration analysis relies solely on assumed
487 market transactions in which RMP "always loses." Given the magnitude of the
488 assumed reserve requirement to support intra-hour wind integration, it is difficult
489 to fathom that these Company-owned reserves would not also be available to
490 support inter-hour wind integration. Therefore, I recommend that RMP's wind
491 integration charges be reduced by \$2.08/MWh to remove the cost of assumed
492 transactional losses for performing inter-hour wind integration.

493 The combined impact of my intra-hour and inter-hour adjustments is to
494 reduce wind integration charges from RMP's recommended \$6.91/MWh to
495 \$3.02/MWh. The resulting charge is still 2.6 times greater than the \$1.16/MWh
496 proposed by RMP in its last rate case. The net impact of my wind integration
497 adjustment in GRID is to reduce net power cost by \$15.9 million. This
498 adjustment is presented in UAE Exhibit 1.1 (KCH-1), page 3. It shows separately
499 the impacts of my inter-hour adjustment and intra-hour adjustment. Taken
500 together, it results in an estimated reduction in Utah revenue requirement of
501 \$6,546,024.

502 **Q. What is the combined impact of the adjustments to net power costs that you**
503 **are recommending?**

504 A. The combined impact of the adjustments I am recommending is a
505 reduction in net power costs of approximately \$21.2 million. The estimated
506 impact on Utah revenue requirement is a reduction of \$8,703,071. This
507 adjustment is presented in UAE Exhibit 1.1 (KCH-1), pages 1-3. As I noted
508 above, the outputs for the Net Power Cost Study incorporating these adjustments
509 are presented in UAE Exhibit 1.2 (KCH-2).

510

511 **401(k) Contribution Expense**

512 **Q. What adjustment are you proposing to 401(k) contribution expense?**

513 A. I recommend adjusting RMP's projected 401(k) matching contribution to
514 better line up with the Company's 2009 projections.

515 In its filing, RMP seeks recovery of \$34,487,345 in 401(k) matching
516 contributions on a total company basis.³ This amount is comprised of total
517 projected costs of \$35,400,000, with an adjustment downward of \$912,655 to
518 remove joint-venture-related contributions.

519 The Company's projected 401(k) contribution expense for 2009, including
520 the joint venture contribution, is \$31,100,000.⁴ My recommendation is to use this
521 projection as the baseline, with an escalation of 1.25 percent to represent 50
522 percent of 2010 projected wage and salary increases. After adjusting to remove

³ RMP Exhibit___(SRM-2), p. 4.2.2

⁴ RMP Response to DPU 36.7.

523 joint venture contributions, my recommended 401(k) matching contribution
524 expense for the test period totals \$30,676,939 on a total company basis. This
525 adjustment is shown in UAE Exhibit 1.3 (KCH-3). The estimated impact on Utah
526 revenue requirement is a reduction of \$1,102,258.

527

528 **High Plains Wind Plant Capital Cost**

529 **Q. What adjustments are you proposing to the High Plains wind plant capital**
530 **cost?**

531 A. RMP had originally projected that capital costs for the High Plains wind
532 project would be \$245.5 million.⁵ This estimate included a contingency cost of
533 \$5.5 million, which ultimately was not needed. According to RMP's Response to
534 DPU 42.6, the revised projected cost for the project is \$236.4 million.

535 I recommend an adjustment that recognizes the reduced plant cost. This
536 adjustment is shown in UAE Exhibit 1.4 (KCH-4). The estimated impact on Utah
537 revenue requirement is a reduction of \$466,330.

538

⁵ RMP Exhibit____(SRM-2), p. 8.10.9.

539 **CLASS COST OF SERVICE**

540 **Overview**

541 **Q. Do you have any comments on the class cost-of-service results presented by**
542 **RMP?**

543 A. Yes. The Company's class cost-of-service results are presented by RMP
544 witness C. Craig Paice in his direct testimony. I have several specific
545 disagreements with RMP's approach that I wish to address in this proceeding.
546 Specifically, I disagree with how RMP translates the effect of the MSP Revised
547 Protocol rate mitigation cap in presenting its Utah class cost-of-service results. I
548 also disagree with RMP's presentation of income tax expense under current
549 revenues. In addition, I have serious concerns over the measurement of customer
550 class loads in RMP's Utah jurisdiction, an issue that has significant implications
551 for the Company's class cost-of-service study results.

552

553 **Treatment of MSP Cap**

554 **Q. Please explain your disagreement with how RMP translates the effect of the**
555 **MSP Revised Protocol rate mitigation cap in presenting its Utah class cost-**
556 **of-service results.**

557 A. The Company presents its class cost-of-service results for the revenue
558 requirement derived using the MSP Revised Protocol rate mitigation cap. I agree
559 that this jurisdictional revenue requirement is the appropriate one to use for
560 determining class cost of service. However, the calculation of class revenue

561 responsibility is incorrect due to a conceptual error in the Company's approach. I
562 discussed this conceptual error at length in Docket No. 04-035-42 and in the task
563 force that was created pursuant to the stipulation and order in that case. I also
564 discussed it in Docket No. 07-034-93. Nevertheless, RMP continues to adhere to
565 its approach. As rate spread has been resolved through settlement since the
566 approval of the MSP Revised Protocol, the Commission has not had the
567 opportunity to rule on this issue.

568 **Q. Please continue. How does the rate mitigation cap affect the allocation of**
569 **costs to Utah customer classes?**

570 A. The MSP Revised Protocol rate mitigation cap constrains the impact of the
571 additional generation costs that are otherwise allocated to Utah under the MSP
572 Revised Protocol. The cap provision of the Revised Protocol currently requires
573 that the revenue requirement impact on Utah from adopting the MSP method be
574 capped at 101 percent of the "Rolled-in" revenue requirement. The only
575 difference between the Rolled-in revenue requirement and the MSP Revised
576 Protocol revenue requirement is the allocation of generation-related costs to Utah.
577 It follows, then, that class cost-of-service responsibility for the distribution
578 function should be identical under "Rolled-in" as under Revised Protocol, and it
579 should be identical, of course, under the MSP cap, as well. This concept is highly
580 intuitive. Yet, under the Company's translation of the rate mitigation cap, the
581 class cost-of-service responsibility for the distribution function does vary between

582 the Rolled-in revenue requirement and the MSP cap revenue requirement – and
583 therein lies the conceptual error with RMP’s approach.

584 **Q. Please explain how the class cost-of-service responsibility for the distribution**
585 **function varies between the Rolled-in revenue requirement and the rate**
586 **mitigation cap revenue requirement under RMP’s calculation.**

587 A. The allocation of distribution costs to Utah is lower under RMP’s MSP
588 cap allocation than it is under Rolled-in, even though the total cost allocation to
589 Utah under the MSP cap is 1.0 percent greater than under Rolled-in. Specifically,
590 Utah’s allocation of distribution costs under Rolled-in is \$352,839,148, whereas
591 under the MSP cap (according to RMP) it is \$352,036,836.⁶ Of course, there is
592 no reasonable basis for Utah distribution costs to be any different under the MSP
593 cap than under Rolled-in – it particularly makes no sense for distribution cost-of-
594 service to decline as the revenue requirement increases from the Rolled-in amount
595 to MSP cap amount.

596 This reduction in cost responsibility for the distribution function is then
597 improperly made up by assigning a greater increase to Utah generation cost.

598 **Q. What are the implications for the class cost of service results of understating**
599 **distribution cost of service while overstating generation cost of service?**

600 A. Because the various Utah rate classes do not bear the same share of
601 generation costs as they do distribution costs, RMP’s calculation results in a
602 distorted depiction of class cost responsibility under the MSP cap. In particular,

⁶ Rolled in source: RMP Response to MDR 1.6. MSP cap source: RMP Exhibit__(CCP-3), TAB 4, p. 2.

603 RMP's calculation typically overstates the cost responsibility of Schedule 9,
604 which, by its terms of service, does not use the distribution system.

605 The impact of the distortion has varied from case to case. In the 2007
606 case, the impact was quite material, as RMP allocated \$13 million more to Utah
607 generation costs than was warranted by the MSP cap. In the current case,
608 however, the distortion is not as great, with the deviation in the allocation of
609 distribution costs amounting to less than \$1 million. In future cases, the impact
610 may again be more significant.

611 **Q. Have you determined how the understatement of distribution costs occurs in**
612 **RMP's calculation?**

613 A. Yes. RMP has chosen to reflect the effects of the rate mitigation cap as an
614 overall reduction in its target rate of return for all functions. That is, even though
615 RMP is requesting a rate of return of 8.54 percent in this proceeding, the
616 Company presents its class cost of service results (at RMP's requested revenue
617 increase of \$66.9 million) using a lower target rate of return of 8.37 percent. This
618 has the effect of assigning the impact of the rate mitigation cap to all functions –
619 even though the Revised Protocol only affects the allocation to Utah of generation
620 costs.

621 The upshot is that RMP's depiction of class cost of service at the rate
622 mitigation cap revenue requirement is conceptually incorrect. Utah's distribution
623 cost-of-service does not change as we move from Rolled-in to Revised Protocol.
624 Because the MSP Revised Protocol allocates more generation costs to Utah than

625 does Rolled-in, its adoption in Utah already has a relatively greater impact on
626 classes for which generation is a relatively large component of rates, such as
627 Schedule 9. RMP's depiction of class cost of service exacerbates this impact by
628 assigning even more costs to generation than is called for by the Revised Protocol.

629 **Q. How can this problem be corrected?**

630 A. This problem can be corrected by determining class cost-of-service by
631 function using RMP's model at the (true) target rate of return for all functions at
632 the unconstrained Revised Protocol revenue requirement, and then adjusting the
633 generation cost-of-service downward to meet the constraint of the rate mitigation
634 cap. This adjustment to generation cost-of-service can be accomplished by
635 reflecting a reduction in generation expense allocated to Utah, which is consistent
636 with the way that the Revised Protocol adjusts Utah generation costs in the first
637 instance (i.e., the Revised Protocol allocates greater generation costs to Utah via
638 increasing generation expense). Alternatively, the adjustment could be made by
639 reducing the target rate of return for generation (while holding the target rate of
640 return for all other functions unchanged) until the constraint of the rate mitigation
641 cap is met.

642 **Q. What is your recommendation to the Commission on this issue?**

643 A. I recommend that the Commission order RMP to correct its depiction of
644 Utah class cost of service such that distribution cost of service does not vary
645 between the Rolled-in and MSP cap revenue requirements. This can be
646 accomplished by following the approach described above in my testimony.

647

648 **Calculation of Class Income Tax Expense**

649 **Q. Please explain your disagreement with RMP concerning the calculation of**
650 **class income tax expense.**

651 A. In RMP's depiction of class cost of service at current revenues, RMP
652 allocates income tax responsibility to customer classes based on each class's
653 allocated share of rate base. This is a non-standard depiction, and in my opinion,
654 it is incorrect. At current revenues, the income tax expense for a given class
655 should be *calculated* based on the operating revenue for return produced by that
656 class. RMP's practice of allocating income taxes rather than calculating them
657 overstates the expenses for a class that is earning below the overall average return,
658 and vice versa. Consequently, it distorts relative rates of return at current
659 revenues: the relative return ratio is overstated for classes earning above the
660 average return and it is understated for classes earning below the average return.

661 **Q. What are the class returns at current revenues as presented by RMP?**

662 A. This information is presented in Table KCH-2, below. It shows RMP's
663 calculation of each class's rate of return at current revenues derived by allocating
664 each class's rate of return.

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Table KCH-2

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EARNED RATE OF RETURN BY RATE CLASS – RMP DEPICTION

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Schedule		Earned Return on	Earned Rate of Return
<u>No.</u>	<u>Description</u>	<u>Base</u>	<u>Index</u>
1	Residential	8.73%	1.16
6	Gen. Service – Large	7.74%	1.03
8	Gen. Service - + 1 MW	7.07%	0.94
7,11,12,13	Street & Area Lighting	17.23%	2.30
9	Gen. Service – High Voltage	5.16%	0.69
10	Irrigation	3.21%	0.43
15	Traffic Signals	6.16%	0.82
15	Outdoor Lighting	42.34%	5.65
23	Gen. Service – Small	7.57%	1.01
25	Mobile Home Parks	8.79%	1.17
SpC	Customer A	1.75%	0.23
SpC	Customer B	-3.71%	-0.50
SpC	Customer C	3.92%	0.52
Total	Utah Jurisdiction	7.49%	1.00

687

Data Source: Exhibit RMP _____ (CCP-3), Tab 4

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Q. Have you recalculated class rates of return at current revenues?

692

A. Yes. This information is presented in Table KCH-3, below. Using the same class cost allocations otherwise presented by RMP, Table KCH-3 shows class rates of return when class income tax expense is calculated based on each class's operating revenue for return, rather than allocated per rate base. As shown in the table, calculating income tax expense at current revenues shows that the range of earned returns is actually narrower than depicted by RMP.

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Table KCH-3

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**EARNED RATE OF RETURN BY RATE CLASS – CLASS INCOME TAXES
 CALCULATED**

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Schedule		Earned Return on Rate	Earned Rate of Return
<u>No.</u>	<u>Description</u>	<u>Base</u>	<u>Index</u>
1	Residential	8.32%	1.11
6	Gen. Service – Large	7.59%	1.01
8	Gen. Service - + 1 MW	7.16%	0.96
7,11,12,13	Street & Area Lighting	12.86%	1.72
9	Gen. Service – High Voltage	6.17%	0.82
10	Irrigation	4.65%	0.62
15	Traffic Signals	6.53%	0.87
15	Outdoor Lighting	32.61%	4.35
23	Gen. Service – Small	7.62%	1.02
25	Mobile Home Parks	8.38%	1.12
SpC	Customer A	3.53%	0.47
SpC	Customer B	0.24%	0.03
SpC	Customer C	4.97%	0.66
Total	Utah Jurisdiction	7.49%	1.00

722

Q. Does allocating class income tax expense at current revenues result in an incorrect calculation of class revenue deficiency?

723

724

A. Sometimes it does, but not in this case. Depending on the steps used by the analyst to derive each class’s revenue deficiency (or sufficiency), allocating income tax expense rather than calculating it can result in an incorrect determination of class revenue deficiency (or sufficiency). Indeed, this has occurred for other Utah utilities in the past.⁷ However, the mechanics of the RMP class revenue deficiency calculation are such that RMP’s (incorrect) depiction of class returns at *current* revenues does not produce an incorrect determination of class revenue responsibility at *proposed* revenues. Thus, the problem with the

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⁷ This was the case for Questar Gas Company until the treatment of class income tax expense was corrected in Docket No. 07-057-13.

732 RMP depiction is more a “problem of first impression.” That is, it gives the
733 impression that the class relative returns are further apart than they really are.

734 **Q. What is your recommendation to the Commission on this issue?**

735 A. I recommend that the Commission require RMP in future rate cases to
736 *calculate* class income tax expense at current revenues based on class operating
737 revenue for return, rather than allocating income tax expense as RMP currently
738 does. This change will produce a more accurate depiction of class relative returns
739 at current revenues.

740

741 **Measurement of Class Loads**

742 **Q. What is your concern with respect to the measurement of class loads for the**
743 **purpose of conducting class cost of service analysis?**

744 A. As explained in the direct testimony of Scott D. Thornton, sample data is
745 used to provide load estimates for the Residential class, Schedule 6, Schedule 23,
746 and the Irrigation class. Loads reported for all other classes are derived through a
747 full census in which the load of the class is directly measured using the load
748 profile meters that are installed for every member of the class. As such, census
749 data is used for Schedule 8 and Schedule 9.

750 Mr. Thornton explains that RMP uses a stratified random sampling
751 technique to reduce the number of load research meters that would be necessary
752 to produce statistically significant results using simple random sampling. The

753 number of load research meters used by RMP for each sampled class and the
754 respective population of customers in the class are shown in Table KCH-4, below.

755 **Table KCH-4**
756 **Load Profile Meters and Population, by Class**

757

758	<u>Class</u>	<u>Load Profile Meters</u>	<u>Population</u>
759	Residential	170	710,496
760	Schedule 6	107	15,463
761	Schedule 23	75	75,383
762	Irrigation	130	2,769
763			

764 As shown in Table KCH-4, just 170 meters are used to estimate the hourly
765 demands for approximately 710,000 Residential customers for the purpose of
766 determining class loads during the hours of system coincident peak demand.

767 I am concerned that these small samples may not be producing sufficiently
768 accurate class cost allocations. This concern is magnified in light of the fact that
769 the Company no longer calibrates its non-census estimates to match up with the
770 Utah jurisdictional loads.

771 Mr. Thornton defends the Company's sample design as meeting or
772 exceeding the standard specified in 1978 by Section 133 of PURPA. While that
773 may be the case, there is still cause for concern. One concern is that the sample
774 kWh for classes varies significantly from the population kWh on a month-to-
775 month basis. For example, as shown in RMP Exhibit___(STD-1), the Residential
776 sample kWh estimate for July 2008 was 17.6 percent below the actual billing
777 kWh for that class. With coincident peak loads measured at a single hour each
778 month, similar shortfalls may well be occurring in the measurement of each

779 class's share of coincident peak responsibility. My chief concern is that if such a
780 shortfall is occurring, it is not being corrected in the cost-of-service analysis, as
781 the Company no longer attempts to calibrate the sum of class loads (adjusted for
782 losses) to the measured jurisdictional loads. Rather, the sample estimates are
783 presumed to be equal to the actual loads at the time of the coincident peaks. In
784 the absence of any calibration of sampled loads to jurisdictional data, it is fair to
785 question whether the current approach is producing accurate results.

786 **Q. Have you tested the reasonableness of the Company's cost-of-service results**
787 **for census-measured classes?**

788 A. Yes. To gauge whether measurement error is potentially causing
789 significant shifts in cost-of-service responsibility assigned to classes, I performed
790 a sensitivity analysis in which I reran RMP's cost-of-service study using the
791 jurisdictional loads assigned to Utah, rather than the sample estimates. I used the
792 jurisdictional allocation model load because it is the basis for the inter-
793 jurisdictional allocation of costs to Utah in the first instance.

794 In the sensitivity analysis, cost-of-service results were derived for the
795 census-measured Schedules 8 and 9, with all other classes aggregated as the
796 difference between the Utah jurisdictional load and the loss-adjusted sum of the
797 Schedule 8 and 9 loads.⁸ The analysis was limited to changing two allocation

⁸ The sensitivity analysis does not differentiate among the sampled-measured classes, and is not intended to draw inferences regarding the costs allocated to these classes on an individual basis. Rather, it is a proper test of the costs assigned to the two census-measured classes – Schedules 8 and 9 – in comparison to all of the other classes combined.

798 factors: F10 (75/25 Coincident Peak, System Factor) and F30 (MWH @ Input,
799 System Factor).⁹

800 The census data for Schedules 8 and 9 are the same in both RMP's cost-
801 of-service study and the sensitivity analysis that I performed. In the former case,
802 the Schedule 8 and 9 census data is summed along with the sample estimates of
803 the other classes to obtain the measurement of Utah retail load, of which
804 Schedules 8 and 9 are apportioned shares. In the sensitivity case, we begin with
805 the Utah jurisdictional load and apportion cost responsibility to Schedules 8 and 9
806 using their respective census data to determine their shares of the jurisdictional
807 load. Conceptually, the Utah retail load should be approximately the same using
808 either approach; that is, the jurisdictional load allocated to Utah in the
809 jurisdictional allocation model should equal the sum of Utah class loads, but in
810 practice, when the historical data is compared, there is a material gap between the
811 two measures that is largely unexplained. That gap remains even when projected
812 data is used for projected test periods, as shown in Table KCH-5, below. Indeed,
813 it is the gap between the two measurements of Utah retail load that gives rise to
814 the concerns over cost allocation that I am addressing here.

815 The key question is: do these two analyses produce materially different
816 results for the census-measured classes? If no, then the question I have raised
817 with regard to the efficacy of the cost allocation results using the sample estimates
818 may not be material. If yes, then there are unanswered questions regarding the
819 accuracy of RMP's cost-of-service results, including the extent to which any

⁹ Secondary factors that use these factors as inputs are also affected.

820 difference in results between the two studies might be due to load measurement
 821 errors.

Table KCH-5¹⁰

**Comparison of Jurisdictional Allocation Model and
 RMP COS Model Loads for Utah**

	JAM CP <u>@ Input</u>	COS CP <u>@ Input</u>	JAM vs COS (%)
823	Jul-09 4,169,459	3,672,684	13.53%
824	Aug-09 4,112,964	3,520,114	16.84%
825	Sep-09 3,799,020	3,003,803	26.47%
	Oct-09 2,656,105	2,921,241	-9.08%
	Nov-09 3,389,846	2,932,144	15.61%
	Dec-09 3,442,319	3,320,859	3.66%
	Jan-10 3,078,722	2,861,350	7.60%
	Feb-10 3,123,245	3,052,238	2.33%
	Mar-10 2,860,167	2,653,122	7.80%
	Apr-10 2,793,625	2,938,896	-4.94%
	May-10 3,590,775	2,953,345	21.58%
	Jun-10 <u>3,951,528</u>	<u>3,548,390</u>	<u>11.36%</u>
826	Total 40,967,775	37,378,187	9.60%

827 **Q. What are the results of your sensitivity analysis?**

828 A. The results are presented in UAE Exhibit 1.5 (KCH-5). The results show
 829 that the costs allocated to the census-measured Schedules 8 and 9 are materially
 830 reduced when costs are allocated using the Utah jurisdictional loads. Specifically,
 831 the revenue deficiency for Schedule 8 (at RMP's requested system revenue
 832 requirement) is reduced from \$7.2 million (a 6.11% rate increase per RMP's cost-
 833 of-service study) to \$2.3 million (a 1.98% increase). For Schedule 9, the revenue
 834 deficiency is reduced from \$19.0 million (11.87% increase) to \$10.9 million
 835 (6.85% increase). These variances are material and troubling. They give rise to

¹⁰ Sources: RMP Exhibit____(SRM-2), TAB 10, p. 10.13; RMP Exhibit____(CCP-3), TAB 5, p.7.

836 serious questions about the accuracy of RMP's cost-of-service results for the
837 census-measured classes.

838 **Q. What are your conclusions and recommendations to the Commission on this**
839 **issue?**

840 A. A cost-of-service analysis is more art than science and should be used only
841 as a general guide in spreading rates. Extra caution is appropriate when, as here,
842 there are serious questions about the data used to perform the study. I recommend
843 that the Commission take the results of my sensitivity analysis into consideration
844 in its review of RMP's cost-of-service results and the determination of rate spread
845 in this proceeding. My analysis shows that significantly different cost-of-service
846 results obtain for census-measured classes depending on whether the study uses
847 measured jurisdictional loads or is based on a combination of census data and
848 sample estimates with no calibration to the Utah jurisdictional load.

849 The decision not to calibrate non-census loads to the Utah jurisdictional
850 load represents a methodology change that was introduced by RMP several years
851 ago, following the issuance of a Load Research Working Group Report in July
852 2002. Previously, the Company had routinely calibrated hourly load research
853 estimates obtained from all non-census rate groups to the hourly Utah
854 jurisdictional system loads. I believe it is necessary to revisit this change in light
855 of the material and unexplained "gap" between the measured loads allocated to
856 Utah for inter-jurisdictional purposes and the sum of Utah loads derived using a
857 combination of census data and sample estimates. In my opinion, the decision to

858 no longer reconcile the latter to the former is causing an unreasonable detrimental
859 impact on census-measured classes.

860

861 **RATE SPREAD**

862 **Q. Have you reviewed the rate spread proposal presented by RMP witness**
863 **William R. Griffith?**

864 A. Yes, I have. The overall rate increase proposed by RMP is 4.54 percent.
865 Excluding special contracts, the proposed increase is 4.83 percent. Mr. Griffith is
866 proposing a rate spread in which Schedules 6 and 23, as well as Lighting, would
867 receive an increase of 5.03 percent, approximately equal to the system average
868 increase excluding special contracts. Schedules 8 and 9, as well as Irrigation
869 customers, would receive an increase that is 1.0 percent greater, or 6.03 percent.
870 Residential customers would receive the smallest increase of 4.03 percent.

871 **Q. What is your assessment of Mr. Griffith's proposal?**

872 A. In my opinion, Mr. Griffith's proposal is reasonable at RMP's requested
873 revenue requirement. The proposal recognizes the direction of change indicated
874 by RMP's cost-of-service study, in that classes earning returns below the system
875 average receive percentage rate increases that are above the average, and vice
876 versa, while classes earning close to the average retail return receive an increase
877 that approximately equal to the system average increase. At the same time, Mr.
878 Griffith's proposal does not rigidly adhere to the class revenue deficiencies
879 indicated by RMP's cost-of-service study. I concur with this approach.

880 I present UAE's recommended rate spread at RMP's requested revenue
881 requirement in UAE Exhibit 1.6 (KCH-6), which is a restatement of Mr. Griffith's
882 proposal.

883 **Q. Why is it reasonable to not adhere strictly to the class revenue deficiencies**
884 **indicated by RMP's cost-of-service study?**

885 A. As a general matter, strict adherence to cost-of-service results is often
886 overridden by applying the principle of gradualism, which takes into
887 consideration the impact of moving immediately to cost-based rates for customer
888 groups that would experience significant rate increases from doing so. In this
889 case, the principle of gradualism is particularly important, given the grave
890 economic circumstances in the economy, with Utah unemployment reaching 6
891 percent, and with major new layoffs announced even this month. A rigid
892 adherence to RMP's cost-of-service results would produce a rate increase of
893 nearly 12 percent for Schedule 9 customers at RMP's requested revenue
894 requirement. This would come on the heels of a 2.49% increase this past
895 September for DSM, which followed a 4.34% increase in May of this year, which
896 itself followed a 2.72% increase in August 2008. With single-item rate cases
897 anticipated in the near future, the cumulative burden on Utah businesses that have
898 been struggling through a major recession cannot be ignored in determination of
899 rate spread in this case.

900 Moreover, in this proceeding, there are additional reasons beyond
901 gradualism to avoid giving significant weight to the specific class revenue
902 deficiencies produced by RMP's cost-of-service analysis.

903 **Q. Please explain.**

904 A. As I discussed in the previous section of my testimony, RMP no longer
905 attempts to calibrate class loads used in its cost-of-service study to the
906 jurisdictional loads allocated to Utah. Instead, class cost allocations are based
907 solely on a combination of census data and sample data, with only 170 meters
908 used for estimating the hourly loads of 710,000 residential customers. Currently,
909 there is a material and unexplained “gap” between the loads allocated to Utah for
910 inter-jurisdictional purposes and the sum of Utah loads derived using a
911 combination of census data and sample estimates. In light of this gap, the
912 decision several years ago to stop calibrating estimated loads to the measured
913 jurisdictional loads is causing an unreasonable detrimental impact on Schedules 8
914 and 9 in the cost-of service study. As I explained above, re-running RMP’s cost-
915 of-service study using the jurisdictional loads assigned to Utah results in
916 significantly smaller revenue deficiencies for these two rate schedules. Indeed,
917 the revenue deficiency of 6.85 percent derived in this manner for Schedule 9 is
918 very close to the rate increase recommended by Mr. Griffith for this class. This is
919 an important additional reason to not go beyond the 6.03 percent rate increase
920 proposed by Mr. Griffith for Schedule 9.

921 **Q. Are there other reasons for being cautious in interpreting the revenue**
922 **deficiencies in RMP’s cost-of-service study?**

923 A. Yes. A consistent and recurring theme in the frequent RMP rate
924 proceedings conducted in the past several years has been the need for the
925 Company to recover the cost of the investments it has been making to

926 accommodate Utah’s growth in demand for electric power. Yet, Utah’s industrial
 927 customers have not been the major contributor to that growth. This is apparent
 928 from a review of Table KCH-6, below, which identifies Utah retail MWH sales
 929 by major customer group since 1997. The table shows that Utah industrial load
 930 grew at about one-third of the annual rate of Residential and Commercial loads.
 931 For the test period in this case, Utah industrial load is actually projected to decline
 932 relative to Calendar Year 2008 levels by more than 7 percent. Nevertheless,
 933 despite declining sales and despite the lowest growth rate of the major Utah
 934 customer groups, the RMP cost of service study would assign Schedule 9
 935 customers one of the largest class rate increases on the system.

Table KCH-6 ¹¹

Annual MWH Sales for Major Utah Customer Groups

	Residential MWh	Residential Growth %	Commercial MWh	Commercial Growth %	Industrial MWh	Industrial Growth %
1997 Total	4,279,332		4,840,806		6,809,086	
1998 Total	4,340,028	1.42%	5,033,571	3.98%	6,841,413	0.47%
1999 Total	4,747,184	9.38%	5,548,796	10.24%	6,889,968	0.71%
2000 Total	4,911,697	3.47%	6,051,214	9.05%	7,149,005	3.76%
2001 Total	5,080,081	3.43%	6,348,218	4.91%	6,597,374	-7.72%
2002 Total	5,250,613	3.36%	6,517,052	2.66%	6,205,029	-5.95%
2003 Total	5,407,852	2.99%	6,371,610	-2.23%	6,672,378	7.53%
2004 Total	5,530,304	2.26%	6,507,363	2.13%	6,871,223	2.98%
2005 Total	5,706,611	3.19%	6,775,714	4.12%	6,943,586	1.05%
2006 Total	6,139,297	7.58%	7,079,238	4.48%	7,311,992	5.31%
2007 Total	6,560,978	6.87%	7,464,604	5.44%	7,603,993	3.99%
2008 Total	6,560,579	-0.01%	7,440,933	-0.32%	7,913,408	4.07%
Compound Growth						
1997-2008		3.96%		3.99%		1.38%
(TY)	6,616,982	0.86%	7,491,422	0.68%	7,314,906	-7.56%
Compound Growth						
1997-TY		3.55%		3.56%		0.57%

938

939 **Q. If growth is driving rate increases, how can such a relatively large revenue**
940 **deficiency be assigned to a class that has exhibited comparatively little or**
941 **even negative growth?**

942 A. This occurs in part because cost-of-service studies do not attempt to assign
943 costs to classes based on the cost impacts the classes may cause as measured from
944 one historical period to another. There is no “cost of growth” component to a
945 cost-of-service study – even though growth may be a major factor in causing rate
946 increases. Instead, cost-of-service studies examine class usage in the test period
947 on a *de novo* basis, i.e., each new test period is a “clean slate,” with no attempt to
948 measure cause and effect *over time*. Consequently, cost-of-service studies can
949 produce counterintuitive results, such as the case here, in which the cost of paying
950 for growth is disproportionately assigned to classes that are not growing.

951 **Q. What are the implications of this statement for determining rate spread?**

952 A. The fact that Schedule 9 is not a major contributor to Utah growth should
953 be given weight by the Commission in determining rate spread. It supports the
954 adoption of the 6.03 percent rate increase for Schedule 9 proposed by Mr. Griffith
955 at the Company’s requested revenue requirement.

956 **Q. What is your recommendation to the Commission if RMP’s proposed**
957 **revenue requirement is not adopted?**

958 A. If the revenue requirement approved by the Commission is less than that
959 requested by RMP, then the rate spread proposed in UAE Exhibit 1.6 (KCH-6),
960 should be the starting point for spreading the approved revenue change.

¹¹ Source: RMP Response to DPU 32.11

961 Specifically, the revenue apportionment produced by that rate spread should be
962 used as the basis for spreading the smaller revenue change.

963 **Q. Please explain your recommendation further.**

964 A. When I refer to the “revenue apportionment” produced by the initial
965 proposed rate spread I am referring to each class’s percentage share of total
966 revenue requirement that results from that spread, exclusive of special contracts.
967 For example, under Mr. Griffith’s proposed spread, Residential customers would
968 pay 41 percent of the total revenue requirement, excluding special contract
969 revenues. If the Commission agrees that this proposed rate spread is reasonable,
970 then by extension, the corresponding revenue apportionment is reasonable as well.

971 My recommendation is to retain the percentage revenue apportionment
972 that results from the initial rate spread and to apply this revenue apportionment to
973 whatever final revenue requirement is approved by the Commission. The
974 advantage of this approach is that it balances the application of gradualism with
975 moving toward cost-of-service. If there is agreement (or a determination) that a
976 given revenue apportionment reasonably accomplishes this balance, then this
977 balance should be retained for a range of different revenue requirements. My
978 recommendation accomplishes this objective.

979 **Q. Do you have an example of how this approach would work?**

980 A. Yes. An example is presented in UAE Exhibit 1.7 (KCH-7) using a
981 hypothetical revenue increase of \$20 million.

982 **Q. Does this conclude your direct testimony?**

983 A. Yes, it does.