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Attorneys for US Magnesium LLC

## **BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH**

In the Matter of the Application of Rocky Mountain Power for Authority to Increase its Retail Electric Utility Service Rates in Utah and for Approval of its Proposed Electric Service Schedules and Electric Service Regulations

Docket No. 10-035-124

### PREFILED DIRECT TESTIMONY OF ROGER J. SWENSON

## [REVENUE REQUIREMENT]

US Magnesium LLC hereby submits the Prefiled Direct Testimony of Roger J. Swenson

on revenue requirement issues.

DATED this 26<sup>th</sup> day of May, 2011.

/s/\_\_\_\_\_

Gary A. Dodge, Attorney for UAE

#### **CERTIFICATE OF SERVICE**

I hereby certify that a true and correct copy of the foregoing was served by email this 26<sup>th</sup> day of May, 2011, on the following:

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# BEFORE

# THE PUBLIC SERVICE COMMISSION OF UTAH

**Direct Testimony of Roger J. Swenson** 

on behalf of

**US Magnesium LLC** 

Docket No. 10-035-124

[Revenue Requirement]

May 26, 2011

USM Exhibit RR 1.0 Direct Testimony of Roger J. Swenson UPSC Docket 10-035-124 Page 1 of 10

1	Q.	Can you please state your name and your current business address and
2		employer, your position and who you represent in this matter?
3	A.	My name is Roger Swenson. My current business address is 1592 East 3350
4		South, Salt Lake City, Utah 84106. My employer is E-Quant Consulting LLC and
5		I am a principal of that firm. I represent US Magnesium as an expert in this
6		matter.
7	Q.	Can you provide a brief summary of your education and business
8		experience?
9	A.	I received a degree in Physics from the University of Utah in 1984 and a Masters
10		degree in Industrial Engineering in 1990. I started working in the energy field for
11		a municipal electric utility as the Energy Management Coordinator. I then went to
12		work with Mountain Fuel Supply Company (now Questar Gas) as a Key Account
13		Rep and that work included time in the Rates and Regulatory department. I then
14		worked for a subsidiary of an alternative energy development company,
15		Bonneville Fuels as the Vice President of Energy Marketing. I have been
16		providing consulting for large industrial end user and also working with
17		renewable energy developers in various capacities for the past 10 years. In that
18		work I have provided testimony in various matters.
19	Q.	What is the basis for your testimony in this case?
20	A.	Rocky Mountain Power has proposed to increase rates for industrial customers by
21		a substantial amount in this proceeding. My testimony is in regards to proposing
22		adjustments that will reduce the revenue requirement in this case.

23	Q.	What is your first thought in looking at the revenue requirement issues in
24		this case?
25	A.	I want to give Rocky Mountain Power credit for trying to reduce rates by selling
26		some of its renewable energy resources to utilities willing to buy such power at a
27		premium.
28	Q.	Why do you believe RMP deserves praise for this?
29	A.	I believe it is exactly what should be done, to get the most value from these
30		resources as possible. Because Utah does not have a mandatory renewable
31		portfolio standard, renewable resources do not need to be held or used to serve
32		Utah customers. Utilities that have existing and growing renewable portfolios
33		requirements will pay far in excess of the replacement cost of energy for them. I
34		believe that Rocky Mountain Power has now roughly sold out 33% of the
35		available renewable energy through the test year period.
36	Q.	What can be learned from this experience going forward?
37	A.	One of the most important business strategies for any company is to measure the
38		results of initiatives that have been undertaken and do more of what works and do
39		less of what is not working. Clearly, selling renewable energy to utilities willing
40		to pay a premium is working and is reducing the Utah revenue requirement by
41		millions of dollars. I believe the Company should capitalize on this success going
42		forward by selling even more renewable energy, and for longer terms, to capture
43		high available prices

44 Q. What do you want to see going forward?

# USM Exhibit RR 1.0 Direct Testimony of Roger J. Swenson UPSC Docket 10-035-124 Page 3 of 10

45	A.	I want Rocky Mountain to sell even more of the output from the renewable
46		resources. I believe that the company should continue its efforts and contract to
47		sell the remaining renewable resources to outside entities in the test period.
48	Q.	Are you taking issue with the renewable energy sources that are in rates?
49	A.	No, these renewable resources were developed for good reasons, including
50		mitigating then-projected fuel price risk stemming from natural gas price
51		volatility and risks associated with potential CO2 taxes or costs for fossil fuel
52		plants. Today, however, circumstances have changed dramatically. Abundant
53		new natural gas resources have been tapped, causing natural gas prices to drop
54		significantly. It is highly likely that lower natural gas prices will persist for many
55		years. Also, as acknowledged in the Company's 2011 IRP in regards to
56		greenhouse gas regulations, there seems to be a lull in the pace at which any new
57		CO2 costs will be imposed. This provides the Company with a valuable
58		opportunity for the next 5-10 years to sell its renewable energy into the high-
59		priced markets.
60	Q.	Does the 2011 IRP predict significant new renewable resources over the next
61		few years?
62	A.	No, not until 2018. What that says to me is that, given the existing state of the
63		natural gas market and the CO2 regulatory circumstances, the Company agrees it
64		is time to pull back a little and take more of a wait and see approach on new
65		renewable resource until circumstances change.
66	Q.	What else do you learn from the 2011 IRP?

67	A.	It clearly shows that, given what is known now and what is projected into the
68		future, the Company does not need to hold renewable resources in its supply mix
69		to serve Utah's energy needs. These are very valuable resources to entities with
70		stringent renewable standards and to entities that elect to have a higher degree of
71		renewable energy in their mix. A much higher percentage of these resources
72		should be sold into the market going forward compared to what has been done in
73		the past.
74	Q.	What percentage of the resources should PacifiCorp target to sell?
75	A.	I believe PacifiCorp should sell up to 100% of the renewable resources in the
76		existing resource mix.
77	Q.	Mr. Bird in his testimony mentions that the market for RECs was weak
78		because of uncertain regulatory treatment in the California market. Has
79		anything changed since his testimony was filed?
80	A.	Yes, the regulatory framework for out of state renewable energy deliveries to
81		California has been clarified under California's SBX 1-2.
82	Q.	Can you explain?
83	А.	This legislation divides renewable energy products into three buckets, the last two
84		of which have certain delivery maximum quantity percentages associated with
85		them. The first, and most valuable, bucket is "dynamic" renewable energy,
86		consisting of resources delivered as a dynamic schedule to a California ISO
87		delivery point. This type of out of state resource has no restrictions on quantities

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88		of renewable power that can be used to meet the RPS standards that have been set
89		and will likely be the most valuable. The CAISO defines a dynamic schedule as:
90 91 92 93		A telemetered reading or value which is updated in Real-Time and which is used as a schedule in the CAISO Energy Management System calculation of Area Control Error and the integrated value of which is treated as a schedule for interchange accounting purposes.
94 95		MRTU Tariff, Appendix A, Master Definitions Supplement
96		The second bucket of out of state renewable delivery products is for
97		"shaped" renewable power that cannot be dynamically transferred, thus requiring
98		load shaping or offsetting generation at times to match system transmission and
99		delivery needs. In 2016, up to 35% of renewable energy can come from these
100		sources.
101		The last bucket is for unbundled RECs or "TRECs" as called out in the
102		California legislation that are sold separately from the associated renewable
103		energy. This is the most limited source of out of state renewable resource that will
104		be counted towards RPS mandated quantities Only 15% of the RPS requirements
105		can be satisfied with TRECs after 2016; up to 25% can come from this bucket
106		prior to 2016.
107	Q.	Do you believe PacifiCorp has the capability to make both dynamic and
108		shaped deliveries to California ISO delivery points?
109	A.	Yes, absolutely. Indeed, I am confident that no other entity in the WECC area has
110		as much capability as does PacifiCorp to provide dynamic scheduling of
111		renewable resources to California. PacifiCorp has a significant transmission
112		delivery system, as well as rights on other systems, and it has great experience

dealing with dynamic generation and experience with the resources it owns or hascontrol over.

Q. Are you suggesting that PacifiCorp should never use renewable energy in its
 own system in the future?

- A. Not at all. There may come a time when these resources will be needed for Utah load. For now, however, this valuable renewable energy resource is not needed to meet Utah's load, and can be sold in valuable long-term blocks. I recommend that 50% of the available renewable resources should be sold for 10-year terms, with the remainder for terms of up to 5 year. This will maximize PacifiCorp's returns, with minimal risks to Utah.
- Q. Why would you suggest 10 years for 50% of the renewable production to be
  sold?
- A. Ten year contracts will be the most valuable to the California utilities, as it is my understanding that this may give them the ability to bank some of the renewable purchases for future periods if they exceed current requirements. Moreover, it appears likely that no CO2 tax or cost will become effective prior to 2020.
- Q. Would your suggestion put Rocky Mountain customers at risk if the natural
   gas markets change or CO2 taxes or costs are imposed sooner?

A. There will always be a risk, but I do not believe it is significant. We are fortunate
to have enormous quantities of renewable energy nearby in Utah, Wyoming and
Idaho. It is highly likely that sufficient energy will be available to meet Utah's
needs, and at prices that are significantly lower than prices for renewable energy.

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135		Moreover, with the potential for increased transmission out of Wyoming by 2018
136		when the Gateway transmission line is expected to come on line, we should be
137		able to replace all of what I am proposing to be sold with other renewable
138		resources, if needed. I have no doubt that the Company can find more than 2,000
139		MWs of Wyoming wind generation that could be ready with a few years' notice
140		and could all begin operating on the date the Gateway system is energized. Given
141		the significant potential resource base at the ready, we now have an option that
142		will give us the ability to respond quickly if the dynamics of the market or the
143		value of renewable resources changes significantly to Utah ratepayers.
144	Q.	What about customers who may want a higher percentage of renewable
145		energy in the resource mix?
146	A.	There are several options that can accomplish that result. The Blue Sky program
147		currently gives customers such an option. Moreover, I suggest that we instigate
148		programs to allow customers who want a higher percentage of renewable energy
149		in their supply mix to do so, while covering the corresponding cost. There is no
150		many not to give a supervise first supply to these systems who would appeal it
		reason not to give a greener fuel supply to those customers who want or need it,
151		so long as they pay the costs.
151 152	Q.	
	Q.	so long as they pay the costs.
152	<b>Q.</b> A.	so long as they pay the costs. PacifiCorp provides service in several states, and some such states have

156		renewable resources, while Utah's share of renewable resources should be
157		deployed to the place where they will obtain the highest value.
158	Q	How should your suggestions be reflected in the revenue requirement phase
159		of this proceeding?
160	A.	A revenue requirement adjustment should be made to reflect the forecasted
161		difference in revenue from selling all remaining available renewable resources
162		that are not committed at a reasonable price. I suggest using pricing from a recent
163		contract entered into by RMP, as called out in Exhibit SAB-2 (conf) for 2012.
164	Q.	Are you suggesting that PacifiCorp be at risk for these dollars?
165	A.	No, these revenues will flow through the EBA balancing account. I expect that
166		the 70/30 sharing mechanism and potential payment lag will give PacifiCorp
167		sufficient incentive to move quickly to make these sales.
168	Q.	The test period in this docket begins in July. Is it possible for the company to
169		move that quickly?
170	A.	Yes, new renewable RFPs are issued regularly. Renewable RFPs are currently
171		pending from PG&E, SCE and SDG&E. Moreover, I believe from my experience
172		that SCPPA is constantly searching for alternatives and, since the new legislation
173		pulls the public utilities into the new renewable standards, entities like LADWP
174		will also have a strong appetite for new renewable contracts.
175	Q.	Do you think PacifiCorp would have a good shot at winning RFPs with these
176		utilities?

177	A.	Yes. PacifiCorp could present resources with no development risk or delay. Few
178		potential responders will have operating renewable energy plants available to bid.
179		Also, PacifiCorp has significant experience with RFPs and should be able to
180		easily deal with credit and other issues that may be problematic for other bidders.
181		I believe no other utility in the west is in a better position to answer and win RFPs
182		in short order than PacifiCorp.
183	Q.	When would PacifiCorp have to respond to the pending RFPs?
184	A.	PacifiCorp would need to respond soon, even before this case is finalized. They
185		would need to provide letters of interest within the next month or so.
186	Q.	Shouldn't your proposal be studied further before action is taken?
187	A.	No, further study is not warranted. With the potential for hundreds of millions of
188		dollars in savings to ratepayers and limited risk, taking further time to study the
189		issue would likely result in significant lost opportunities. Moreover, the 2011 IRP
190		confirms that this course of action should be taken without additional analysis,
191		given the hundreds of millions of dollars of opportunity that will otherwise be
192		lost.
193	Q.	Please describe your proposed revenue requirement adjustment.
194	A.	The adjustment that I propose is to reduce the revenue requirement by
195		\$60,871,755. That number was derived by assuming that all renewable energy
196		that is in the Grid model for the test year is sold and I have taken the difference
197		between that model with the total renewable energy sale and the run without the
198		full renewable energy sale. That provided a total revenue requirement reduction of

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199		\$213,473,243. I then took 67% of that amount to come up with \$142,936,069 that
200		represents the remaining estimated sales potential value to the system. I then
201		multiplied that amount by the Utah allocation factor of 42.587% to come up with
202		\$60,871,755. This calculation is shown in USM Exhibit RR 1.1. A Top Sheet
203		explaining this adjustment is attached in USM Exhibit RR 1.2.
204	Q.	Can you summarize your testimony?
205	A.	PacifiCorp should continue on the path it has already undertaken to sell valuable
206		renewable energy resources to the highest priced markets. However, it is time for
207		a significant step forward, by selling much more of the valuable renewable
208		resources on a longer-term basis to utilities willing to pay premium prices, while
209		purchasing any replacement energy needed for Utah load from other lower-cost
210		resources or increasing generation if more economic.
211	Q.	Does that conclude your direct testimony in this matter?
212	A.	Yes it does