

1 **Q. Please state your name, business address and present position with PacifiCorp,**  
2 **dba Rocky Mountain Power (“Company”).**

3 A. My name is Cindy A. Crane. My business address is 1407 West North Temple, Suite  
4 310, Salt Lake City, Utah 84116. My position is Vice President, Interwest Mining  
5 Company and Fuel Resources for PacifiCorp Energy.

6 **Qualifications**

7 **Q. Briefly describe your business experience.**

8 A. I joined PacifiCorp in 1990 and have held positions of increasing responsibility,  
9 including Director of Business Systems Integration, Managing Director of Business  
10 Planning and Strategic Analysis and Vice President of Strategy and Division  
11 Services. My responsibilities have included the management and development of  
12 PacifiCorp’s ten-year business plan, assessing individual business strategies for  
13 PacifiCorp Energy, managing the construction of the Company’s Wyoming wind  
14 plants and assessing the feasibility of a nuclear power plant. In March 2009, I was  
15 appointed to my present position as Vice President of Interwest Mining Company and  
16 Fuel Resources. In my position I am responsible for the operations of Energy West  
17 Mining Company and Bridger Coal Company as well as overall coal supply  
18 acquisition and fuel management for PacifiCorp’s coal plants.

19 **Purpose and Summary**

20 **Q. What is the purpose of your testimony?**

21 A. I explain the Company’s overall approach to providing the coal supply for the  
22 Company’s coal plants and support the level of coal costs included in fuel expense in  
23 this case. I will further explain that third party costs have significantly increased.

24 Several of the Company's very favorably priced long-term coal purchase agreements  
25 either terminated and were replaced with new agreements at prevailing market prices  
26 or contained market reopener provisions that allowed reset of the contract price. As  
27 these contracts expire they must be renegotiated and replaced at prices reflective of  
28 the current market.

29 **Q. Please summarize your testimony.**

30 A. My testimony:

- 31 • Explains the coal cost increases reflected in the Utah general rate case for the 12  
32 month period ending June 2012 and describes the primary reasons for the  
33 increases;
- 34 • Provides background on the third-party coal contract revisions that are driving the  
35 majority of the increase in coal costs in this case;
- 36 • Reviews the Company's affiliate mine coal costs and compares them to other  
37 supply alternatives; and
- 38 • Demonstrates that customers benefit from the Company's diversified coal supply  
39 strategy.

40 **Overview of the coal supplies for the Company's coal plants**

41 **Q. How does the Company plan to meet fuel supplies for its coal plants in this test**  
42 **period?**

43 A. The Company employs a diversified coal supply strategy. The Company will meet  
44 approximately 67 percent of its fuel requirements from third-party multi-year  
45 contracts and 33 percent with coal from the Company's affiliate mines.

46 **Q. What percentage of the Company's third-party coal contracts are fixed and**  
47 **what percentage are indexed?**

48 A. Approximately 33 percent of the Company's total coal requirements are supplied  
49 under fixed-price contracts and 34 percent of the coal supply is supplied under  
50 contracts that escalate or de-escalate based on changes to producer and consumer  
51 price indices.

52 **Q. Please identify which Company coal plants are supplied by the affiliate mines.**

53 A. Coal production from the Company's Bridger mine is dedicated to the Jim Bridger  
54 power plant. The Deer Creek mine supplies a portion of the coal requirements for the  
55 Hunter and Huntington power plants and the Trapper mine is dedicated to the Craig  
56 power plant.

57 **Coal cost increases in the July 2011 – June 2012 Utah General Rate Case**

58 **Q. Do coal costs in this case reflect an increase above cost levels in the July 2009 –**  
59 **June 2010 general rate case?**

60 A. Yes. Coal costs have increased by approximately \$140 million on a total Company  
61 basis. Average coal costs have increased from \$25.06 per ton in the prior rate case to  
62 \$30.88 per ton in for the test period ending June 2012, an increase of \$5.82 per ton.

63 **Q. What are the primary drivers of the cost increases in this case?**

64 A. Approximately \$35 million of the increase is associated with the affiliate mines; the  
65 remainder of the increase, \$105 million, is associated with third party coal purchases  
66 and transportation costs.

67 **Q. Please explain the increase associated with the affiliate mines.**

68 A. Deer Creek costs have increased from [REDACTED]

69 [REDACTED] Bridger mine  
70 costs have [REDACTED]  
71 [REDACTED]. Trapper mine costs have [REDACTED]  
72 [REDACTED]

73 **Q. Please identify the major cost increases in third-party coal supplies.**

74 A. During this test period, the Company expects third-party coal supply cost increases at  
75 all of the plants. The primary factors are:

- 76 • The majority of the Hunter and a portion of the Huntington's power plant  
77 requirements are supplied by the Sufco mine under the Company's long-  
78 term coal supply agreement with Arch Coal Sales. Approximately [REDACTED]  
79 [REDACTED] of the overall test period increase is associated with an increase in  
80 the Sufco coal price pursuant to the 2011 contract price re-opener.
- 81 • [REDACTED]  
82 [REDACTED]  
83 [REDACTED].
- 84 • The Naughton power plant is supplied under a long-term coal supply  
85 agreement with Chevron Mining's Kemmerer mine. The contract price  
86 was reset effective July 2010 pursuant to a price re-opener provision. The  
87 overall impact on test period results is approximately [REDACTED]
- 88 • The Company will experience an increase in the delivered cost of Black  
89 Butte coal to the Jim Bridger power plant due to higher rail and coal cost  
90 expense of approximately [REDACTED]
- 91 • The Company will experience an increase of approximately [REDACTED]

92 in Dave Johnston power plant costs as a result of fixed price increases  
93 under three multi-year coal supply agreements, higher rail rates and higher  
94 spot coal prices.

95 • The Company will experience an increase of approximately [REDACTED]  
96 in Cholla power plant costs as a result of escalation of contract indices  
97 under the long-term coal supply agreement with Peabody.

98 • The Company will experience an increase of approximately [REDACTED]  
99 in Colstrip power plant costs as a result of increased operating costs under  
100 the long-term coal supply agreement with Westmoreland's Rosebud mine.

101 **Coal cost increases related to contract price-reopeners**

102 **Q Please describe the Arch Coal Sales (Arch) contract price-reopener.**

103 A. The Company's long-term coal supply agreement with Arch for Sufco coal extends  
104 through 2020 and contains several price re-openers. The contract provided for a price  
105 reopener effective January 1, 2011. Pursuant to the contract, the Company and Arch  
106 exchanged estimates of the prevailing market price for Sufco coal for 2011. The  
107 differential between the two estimates exceeded the five percent threshold. If the  
108 estimates were within five percent of each other, the 2011 price would be set to the  
109 average of the two estimates.

110 **Q. Does the contract stipulate an alternate price reset mechanism?**

111 A. Yes. The 2011 contract price would be determined pursuant to a three factor formula.

112 [REDACTED]

113 [REDACTED]

114 [REDACTED]

115

[REDACTED]

116 **Q. Please explain Arch's position of the price reopener provision.**

117 A.

[REDACTED]

118

[REDACTED]

119

[REDACTED]

120

[REDACTED]

121

[REDACTED]

122

[REDACTED]

123

[REDACTED]

124 **Q. Please explain the methodology the Company employed in determining the Sufco**  
125 **price for the test period.**

126 A.

[REDACTED]

127

[REDACTED]

128

[REDACTED]

129

[REDACTED]

130

[REDACTED]

131 **Q. What price is included in the test period ending June 2012?**

132 A.

[REDACTED]

133

[REDACTED]

134

[REDACTED]

135

[REDACTED]

136 **Q. Has the Company entered into any other supply arrangements for Utah coal?**

137 A.

Yes, the Company has entered into two other coal supply agreements. [REDACTED]

138

[REDACTED]

139

[REDACTED]

140

[REDACTED]

141

[REDACTED]

142

[REDACTED] The Company also contracted with America West Resources, Inc. for coal

143

from the Horizon mine for 2011 through 2015, [REDACTED]

144

[REDACTED]

145 **Q.**

**How do these prices compare to the current Utah coal price?**

146 **A.**

[REDACTED]

147

[REDACTED]

148

[REDACTED]

149

[REDACTED]

150

[REDACTED]

151

[REDACTED]

152

[REDACTED]

153 **Q.**

**Please explain the [REDACTED] cost increase under the Naughton contract.**

154 **A.**

The delivered price of coal from the Kemmerer mine to the Naughton power plant has

155

increased from [REDACTED] per ton in the prior test period to [REDACTED] per ton for the 12

156

month period ending June 2012. The increase is primarily due to the price increase

157

established under the July 2010 contract price reopener.

158 **Q.**

**Please describe the price reopener related to the Naughton contract.**

159 **A.**

Originally, the Company's long-term coal supply agreement with Chevron Mining's

160

Kemmerer mine extended through 2016 and contained several market price re-

161 openers. The next market price re-opener was scheduled to occur on January 1, 2011.  
162 [REDACTED] Chevron Mining requested that the  
163 Company consider advancing the market price re-opener date. The contract provided  
164 for an initial period of time for the parties to arrive at a negotiated price and if the  
165 parties were unable to agree to a new contract price, the Company would then be  
166 required to issue a solicitation for both coal supplies and transportation service.  
167 Chevron Mining then would have the option to match the resulting bid price for a five  
168 year period starting January 2011.

169 **Q. Did the Company evaluate alternative supply options?**

170 A. The Company evaluated alternative supplies for the Naughton plant. [REDACTED]  
171 [REDACTED]  
172 [REDACTED]  
173 [REDACTED]  
174 [REDACTED]  
175 [REDACTED]  
176 [REDACTED]  
177 [REDACTED]  
178 [REDACTED]

179 **Q. Was the Company able to negotiate a new contract price?**

180 A. The Company successfully negotiated a new coal price with Chevron that eliminated  
181 the 2011 market price reopener provision. [REDACTED]  
182 [REDACTED]  
183 [REDACTED]



184

[REDACTED]

185 **Q. Please summarize the supply agreements with Chevron Mining.**

186 A. In September 2010, the Company and Chevron Mining restructured the coal supply  
187 arrangement to the Naughton power plant. [REDACTED]

188

[REDACTED]

189

[REDACTED]

190

[REDACTED]

191

[REDACTED]

192

[REDACTED]

193

[REDACTED]

194

[REDACTED]

195

[REDACTED]

196

[REDACTED]

197

[REDACTED]

198 **Q. Please explain the [REDACTED] million increase in the delivered cost of Black Butte coal.**

199 A. The delivered cost of Black Butte coal to the Jim Bridger power plant has increased  
200 for the 12 month period ending June 2012 to [REDACTED] per ton from [REDACTED] per ton in  
201 the prior test period. The Company entered into a new coal supply agreement with  
202 Black Butte and a new rail agreement with the Union Pacific Railroad starting in  
203 January 2010. Approximately [REDACTED] million of the increase is associated with higher  
204 rail rates and rail transportation requirements. The remaining increase, [REDACTED] million,  
205 is a result of the new contract price, effective January 2010, and escalation of specific  
206 producer and consumers price indices since January 2010. In the prior test period, 40

207 percent of the Black Butte coal supply was priced under the new coal supply  
208 agreement; the remaining 60 percent was priced at incremental pricing under the  
209 previous coal supply agreement.

210 **Q. Please explain the [REDACTED] million increase in Dave Johnston power plant coal**  
211 **supply costs.**

212 A. In the spring of 2009, the Company released a solicitation for Powder River Basin  
213 coal supplies for the Dave Johnston power plant. The Company sought replacement  
214 coal supplies for contracts terminating in 2009 and 2010. [REDACTED]

215 [REDACTED]  
216 [REDACTED]  
217 [REDACTED]

218 **Q. Please explain the [REDACTED] million increase in Cholla power plant coal supply costs.**

219 A. In the prior test period, the Cholla plant was supplied by both Chevron Mining's  
220 McKinley mine and Peabody's Lee Ranch/El Segundo mining complex. The  
221 McKinley mine ceased production in December 2009 with the depletion of its  
222 economic reserves. The plant is now solely supplied by the Lee Ranch/El Segundo  
223 complex. The increase in current test period costs relate to the increased price of coal  
224 from Lee Ranch/El Segundo due to escalation of contract specific producer and  
225 consumer price increases and higher rail rates, [REDACTED] million, offset by the savings of  
226 [REDACTED] million associated with the termination of the McKinley coal supply agreement.

227 **Q. Please explain the [REDACTED] million increase in Colstrip power plant coal supply costs.**

228 A. The Colstrip plant is supplied under a long-term coal supply agreement with  
229 Westmoreland's Rosebud mine. Test period coal costs are per the approved Annual

230 Operating Plan prepared by Westmoreland and approved by the Colstrip plant  
231 owners. On annual basis, the Colstrip plant owners' review and approve Rosebud's  
232 mine plan. Current test period costs are higher due to increases in labor and supply  
233 costs and, increased current reclamation expense and in-pit inventory levels.

234 **Coal costs related to the Company's affiliate mines**

235 **Q. Please describe the reasons for the approximately [REDACTED] million increase in Deer**  
236 **Creek Mine costs.**

237 A. As noted above, Deer Creek costs are projected to increase from [REDACTED] per ton in the  
238 prior case to [REDACTED] per ton for the 12 months ending June 2012. There are three  
239 primary drivers for the Deer Creek cost increase: changes in ratio of continuous miner  
240 to total production, increased post retirement costs and reduced coal quality. First, in  
241 the prior test period, approximately 19 percent of Deer Creek's production was  
242 produced by continuous miners; in the current test period approximately 26 percent of  
243 the production was supplied by continuous miners. Continuous miner production is  
244 more labor intensive and consumes more supplies than longwall production. Second,  
245 pension and post retirement welfare costs prepared by Hewitt Associates resulted in  
246 an increase of [REDACTED]. Finally, in December 2010, Deer Creek's longwall  
247 system resumed operation in the lower Hiawatha seam after reconstruction/rebuild of  
248 the longwall system. In the prior test period, the longwall system operated in the  
249 upper Blind Canyon seam. The projected heat content in the lower Hiawatha seam is  
250 considerably less than the coal produced in the upper Blind Canyon seam, [REDACTED]

251 [REDACTED]

252 [REDACTED]

253 **Q. Please describe the Deer Creek Mine longwall system reconstruction investment.**

254 A. The Company's investment in reconstruction of the Deer Creek Mine longwall  
255 system totals approximately \$32 million during the test period. Reconstruction of the  
256 longwall system was necessary to facilitate the recovery of Deer Creek's remaining  
257 longwall coal reserves. The existing longwall system was purchased and originally  
258 placed in service in 1998. After considerable testing and consultation with the  
259 original equipment manufacturer and third party consultants, the Company concluded  
260 that continued operation of the longwall system past 2010 could result in structural  
261 failure of the longwall system. The project included reconstruction of 130 longwall  
262 shields, face conveyor line pans, power centers and master controls, and acquisition  
263 of components of the longwall handling system, face communication system, and  
264 crusher haulage system. The revenue requirement impact of these investments has  
265 been included in Mr. Steven R. McDougal's direct testimony.

266 **Q. What is the basis for justification of this investment?**

267 A. Almost half of the coal requirements for the Company's Utah coal plants are supplied  
268 by the Deer Creek mine. Ratepayers will benefit from the continued supply of coal  
269 from the Deer Creek mine and avoid the costs associated with purchase of higher cost  
270 coals.

271 **Q. How do Deer Creek mine costs compare to the Company's other Utah supplies.**

272 A. Deer Creek test period mine costs are considerably lower than the Company's other  
273 contracted supplies.

274 **Q. Please describe the change in Bridger Coal costs between 2010 and 2011.**

275 A. Bridger Coal Company costs increase from [REDACTED]

276 [REDACTED] The  
277 increase is due to higher surface and underground mining costs.

278 **Q. What are the principal factors affecting the surface mine?**

279 A. Test period surface mine costs are impacted by inventory accounting required per  
280 EITF 04-6. The current test period reflects approximately 127,000 tons of coal  
281 uncovered by the draglines but not extracted from the coal seam. Due to accounting  
282 pronouncement EIFT04-6, monthly production costs can be only assigned to coal  
283 extracted. The increase in surface costs is partially due to the additional stripping  
284 costs incurred to uncover the 127,000 tons of exposed coal. In the prior test period,  
285 more coal was extracted from the coal seam than uncovered by the draglines which  
286 resulted in lower surface mine costs,

287 **Q. Have Bridger Coal taxes and royalties increased from the prior test period?**

288 A. Yes, both the surface and underground operation are subject to increased production  
289 taxes and royalty payments due to [REDACTED]

290 [REDACTED]

291 [REDACTED]

292 **Q. Has Bridger Coal Company staffing requirements changed?**

293 Yes, between the mine's workforce and contractors, staffing requirements have  
294 increased with mine development, conveying and blending requirements. Improving  
295 coal conveying reliability and equipment maintenance availability are critical to  
296 maximizing coal production and minimizing costs. With enhanced coal handling  
297 capabilities, the longwall system can continue to operate even during periods of high  
298 ash coal production which could otherwise limit production. In July 2011, Bridger

299 Coal will deploy a third continuous miner section which requires additional staffing.  
300 The third miner is necessary to ensure timely development of longwall panels and  
301 complete required underground mine construction projects.

302 **Q. What other drivers are causing Bridger mine costs to increase?**

303 A. Other contributing factors include:

- 304 • Increases in labor costs due to increases in wages and benefits,
- 305 • Commodity cost increases such as diesel fuel and electricity,
- 306 • Higher operating and maintenance costs for underground mining  
307 equipment,
- 308 • Increases in depreciation, depletion and amortization expense  
309 associated with additional mine infrastructure, and
- 310 • Increased contribution for final reclamation activities. The first six  
311 months of the prior test period, July 2009 through December 2009, did  
312 not reflect a contribution to the BCC final reclamation trust. The trust  
313 fund is utilized to perform final reclamation and monitoring activities  
314 required under the Surface Mine Control and Reclamation Act.

315 **Q Please compare Bridger mine costs relative to other supply options.**

316 A. Bridger mine test period costs of [REDACTED] remain considerably less than any  
317 available market alternative. While Kiewit Mining currently has [REDACTED] tons of  
318 uncommitted Black Butte production capacity in 2011, the delivered cost of this  
319 uncommitted tonnage to the Jim Bridger power plant is approximately [REDACTED] in  
320 2011. Similarly, any Kemmerer coal that becomes available, as part of the Naughton  
321 contract amendment, is [REDACTED]

322

[REDACTED]

323 **Q. How does the Company's Trapper mine compare to other alternatives?**

324 A. Trapper's test period cost is [REDACTED] per ton delivered to the Craig power plant. This  
325 delivered price is considerably less than the Company's other Colorado coal supplies.

326 The price is over [REDACTED]

327 [REDACTED].

328 **Summary**

329 **Q. Please summarize the benefits of the Company's coal supply strategy.**

330 A. Customers have significantly benefited from the Company's diversified fueling  
331 strategy. Test period costs demonstrate the benefits of the Company's affiliate mines.  
332 Although the affiliate mine supply represents approximately 33 percent of the plant  
333 supply requirements, it accounts for only 25 percent of the overall coal cost increase.  
334 Relative to the affiliate mines, third-party coal supply costs have increased primarily  
335 due to the timing of long-term coal contract reopeners.

336 **Q. Please summarize your testimony.**

337 A. The Company has pursued a diversified coal supply strategy, relying on fixed  
338 contracts, indexed contracts and affiliate-owned coal mines to meet the fuel needs of  
339 its coal fired power plants. While coal costs have increased significantly in this case,  
340 the company's strategy has resulted in a long-term, stable and low-cost supply of coal  
341 for its customers.

342 **Q. Does this conclude your direct testimony?**

343 A. Yes.