

BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

In the Matter of the Application of Rocky Mountain Power for Authority to Increase Its Retail Electric Utility Service Rates in Utah and for Approval of Its Proposed Electric Service Schedules and Electric Service Regulations)	Docket No. 11-035-200
)	
)	Direct Revenue
)	Requirement Testimony
)	of Donna Ramas
)	For the Office of
)	Consumer Services

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CONFIDENTIAL INFORMATION REDACTED

June 11, 2012

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1 **INTRODUCTION**

2 **Q. WHAT IS YOUR NAME, OCCUPATION AND BUSINESS ADDRESS?**

3 A. My name is Donna Ramas. I am a Certified Public Accountant licensed in
4 the State of Michigan and a senior regulatory analyst at Larkin &
5 Associates, PLLC, Certified Public Accountants, with offices at 15728
6 Farmington Road, Livonia, Michigan 48154.

7

8 **Q. PLEASE DESCRIBE THE FIRM LARKIN & ASSOCIATES, PLLC.**

9 A. Larkin & Associates, PLLC, is a Certified Public Accounting Firm. The firm
10 performs independent regulatory consulting primarily for public
11 service/utility commission staffs and consumer interest groups (public
12 counsels, public advocates, consumer counsels, attorneys general, etc.).
13 Larkin & Associates, PLLC has extensive experience in the utility
14 regulatory field as expert witnesses in over 600 regulatory proceedings,
15 including numerous electric, water and wastewater, gas and telephone
16 utility cases.

17

18 **Q. HAVE YOU PREPARED AN EXHIBIT SUMMARIZING YOUR**
19 **QUALIFICATIONS AND EXPERIENCE?**

20 A. Yes. I have attached Appendix I, which is a summary of my regulatory
21 experience and qualifications.

22

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23 **Q. ON WHOSE BEHALF ARE YOU APPEARING?**

24 A. Larkin & Associates, PLLC, was retained by the Utah Office of Consumer
25 Services (OCS) to review Rocky Mountain Power's (the Company or
26 RMP) application for an increase in rates in the State of Utah and to make
27 recommendations in the areas of rate base and operating income
28 (expense and revenue). Accordingly, I am appearing on behalf of the
29 OCS.

30

31 **Q. HAVE YOU PREPARED ANY EXHIBITS IN SUPPORT OF YOUR**
32 **TESTIMONY?**

33 A. Yes. I have prepared Exhibits OCS 3.1D through 3.20D, which are
34 attached to this testimony.

35

36 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

37 A. I present the overall revenue requirement recommended by the OCS and
38 sponsor specific adjustments to the Company's filing for the future test
39 period ending May 31, 2013. The overall revenue requirement presented
40 in the summary schedules, specifically Exhibits OCS 3.1D and OCS 3.2D,
41 includes the impact of recommendations of other witnesses testifying on
42 behalf of the OCS. It includes the recommended return on equity and
43 capital structure presented by OCS witness Daniel Lawton, as well as
44 specific adjustments recommended by OCS witnesses Michele Beck and
45 Randall Falkenberg.

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46 **Q. PLEASE DISCUSS HOW YOUR EXHIBITS ARE ORGANIZED.**

47 A. Exhibit OCS 3.1D presents the overall revenue requirement and summary
48 schedules. Each of the pages in Exhibit OCS 3.1D is based on the 2010
49 Protocol allocation method.

50

51 In preparing Exhibit OCS 3.1D, I used the Company's Jurisdictional
52 Allocation Model, flowing each of the OCS recommended adjustments
53 through the model.

54

55 **Q. PLEASE DESCRIBE THE ORGANIZATION OF THE REST OF YOUR**
56 **EXHIBITS.**

57 A. Exhibit OCS 3.2D includes a summary schedule that lists all of the OCS
58 recommended adjustments in one schedule on a Utah basis using the
59 2010 Protocol allocation factors calculated by RMP in its filing. While I am
60 recommending an adjustment that impacts the allocation factors in this
61 case, Exhibit OCS 3.2D was calculated based on RMP's proposed
62 allocation factors for ease of comparison. The full revenue requirement
63 impact will not tie directly into the summary schedule on Exhibit OCS 3.1D
64 as the amounts on this schedule do not include the cash working capital
65 impact and interest synchronization impact of each of the adjustments.
66 Those impacts flow automatically through the Jurisdictional Allocation
67 Model. Exhibit OCS 3.2D also excludes amounts that are considered

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68 confidential as well as the impact of the change in the allocation factors
69 which flow through the Jurisdictional Allocation Model.

70

71 Exhibits OCS 3.3D through 3.19D, consist of the supporting calculations
72 for the specific adjustments that I recommend the Commission adopt.

73 These supporting exhibits are presented using the top-sheet approach,
74 showing the specific adjustments on a total Company and Utah allocated
75 basis with brief descriptions of the adjustments at the bottom of each
76 exhibit.

77

78 In determining the Utah allocated impact of each adjustment presented in
79 Exhibits OCS 3.2D through 3.19D, as well as the discussion in this
80 testimony of the Utah impacts of the individual adjustments, the
81 jurisdictional allocation factors contained in Company Exhibit
82 RMP__(SRM-3) are used so that the adjustments are comparable to the
83 basis presented by the Company in its exhibits. The impact of the OCS'
84 recommended adjustment impacting the jurisdictional allocation factors
85 discussed later in this testimony is incorporated in the Jurisdictional
86 Allocation Model used in determining the overall revenue requirement
87 presented in Exhibit OCS 3.1D.

88

89 Exhibit OCS 3.20D consists of a press release and a Special Verdict Form
90 from a legal matter discussed later in this testimony.

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91

92 **Q. BASED ON THE OCS' ANALYSIS OF ROCKY MOUNTAIN POWER'S**
93 **FILING, WHAT IS THE OCS' RECOMMENDED CHANGE TO THE**
94 **CURRENT LEVEL OF UTAH REVENUE REQUIREMENT?**

95 A. Rocky Mountain Power's filing shows a requested increase in revenue
96 requirement of \$172,267,339 based on the 2010 Protocol allocation
97 method¹. Based on the OCS' analysis, the Company's request is
98 significantly overstated by an amount of \$98,861,579. As shown on
99 Exhibit OCS 3.1D, page 1 of 3, the Office of Consumer Services
100 recommends an increase in the current level of Utah revenue requirement
101 of \$73,405,760.

102

103 **Q. IN WHAT ORDER WILL YOU PRESENT YOUR RECOMMENDED**
104 **ADJUSTMENTS TO ROCKY MOUNTAIN POWER'S REQUEST?**

105 A. I first present my recommended rate base adjustments. I then discuss the
106 recommended modification that impacts the jurisdictional allocation factors
107 in this case, followed by recommended adjustments to net operating
108 income.

109

¹ Consistent with the 2010 Protocol Agreement, the Hydro Endowment and Klamath adjustments called for in the 2010 Protocol have been zeroed out. Thus, the results are the same under either the 2010 Protocol or the Rolled In allocation methods for Utah.

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110 **RATE BASE ADJUSTMENTS**

111 **Q. WHAT ADJUSTMENTS TO RATE BASE DO YOU SPONSOR?**

112 A. First, I am sponsoring adjustments to RMP's projected pro forma plant
113 additions for the Casper Service Center and the Lakeside II
114 Interconnection project along with the associated impact on accumulated
115 depreciation; cash working capital; and accumulated deferred income
116 taxes. I also present the impacts of Ms. Beck's recommended removal of
117 the Klamath settlement costs and accelerated depreciation of the
118 remaining Klamath net plant balance.

119

120 **Casper Service Center Buy-Out**

121 **Q. ARE THERE ANY PLANT ADDITIONS INCLUDED IN THIS CASE**
122 **WHICH ARE ALLOCATED TO THE UTAH JURISDICTION THAT**
123 **SHOULD NOT BE?**

124 A. Yes. Exhibit RMP__(SRM-3), at page 8.6.27, identifies a project titled
125 Casper Service Center Lease Buy-Out at a cost of \$2.95 million. OCS
126 Data Request 8.26 asked what the project was for and why the amount
127 added to plant for this project was being allocated to Utah using the SO
128 factor. In response the Company indicated, in part, that the Casper
129 Service Center Lease Buy-Out project should have been assigned to
130 Wyoming and not allocated based on the SO factor. As part of the

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131 response, RMP indicated that the estimated project costs would be
132 replaced with actual costs and assigned to Wyoming in its rebuttal filing.

133

134 **Q. ARE YOU RECOMMENDING ANY ADJUSTMENT AT THIS TIME**
135 **ASSOCIATED WITH THIS PROJECT?**

136 A. Yes. On Exhibit OCS 3.3D I provide the adjustment needed to remove
137 this project from the test year as it should not be allocated to the Utah
138 jurisdiction. As shown on this exhibit, test year plant in service allocated
139 under the SO allocation factor should be reduced by \$2.95 million on a
140 total Company basis and \$1,264,193 on a Utah allocated basis. Based on
141 the composite depreciation rate contained in the filing for General Office
142 plant allocated using the SO factor of 6.44%, depreciation expense should
143 be reduced by \$189,980 (\$81,414 Utah basis). The average test year
144 accumulated depreciation balance should be reduced by \$174,148
145 (\$74,629 Utah), which is calculated based on the 6.44% depreciation rate
146 and RMP's assumption used in the filing that it would be placed into plant
147 in service in December 2011.

148 **Lake Side II Interconnection Transmission Plant**

149 **Q. SHOULD ANY FURTHER PROJECTED PLANT ADDITIONS BE**
150 **REMOVED FROM PLANT IN SERVICE IN THIS CASE?**

151 A. Yes. I recommend that the amount the Company incorporated in the filing
152 under the transmission plant additions for the Lake Side II Interconnection

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153 Project be removed. At page 21 of his direct testimony, Company witness
154 Darrell Gerrard indicates that this project is for the construction of a new
155 345 kV point of interconnection substation to interconnect the Lake Side II
156 generation facility into the existing 345 kV Camp Williams-Hunter/Emery
157 transmission line. Mr. Gerrard also indicates at pages 21 and 22 of his
158 testimony that PacifiCorp Energy, an affiliated entity, is the interconnection
159 customer and that the interconnection must be completed by May 1, 2013
160 to "...provide electrical back feed approximately one year ahead of the
161 generation plant in-service date." RMP has included \$19,233,313, the
162 projected costs of the transmission interconnection expected to be placed
163 in service in May 2013, in Exhibit RMP__(SRM-3), page 8.6.24. Since the
164 project is reflected as being added in the final month of the test year, the
165 impact on the average test year plant in service balance associated with
166 this project is an increase of \$1,479,486. I recommend that this amount
167 be removed from test year plant in service in this case.

168

169 **Q. WHY DO YOU RECOMMEND THAT THESE COSTS BE REMOVED**
170 **FROM THE TEST YEAR IN THIS CASE?**

171 A. Utah ratepayers will not begin to receive a benefit from this
172 interconnection until such time that the Lake Side II generation facility is
173 placed into service and is being used and useful in providing energy to
174 customers. In response to OCS Data Request 6.18(b), RMP indicated
175 that the interconnected facilities will be used and useful to customers in

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176 advance of the generation plant being placed into service "...because
177 these transmission facilities are necessary to provide electrical service
178 necessary for final construction, testing, control and start up of the plant."
179 I disagree that this qualifies as being used and useful in the provision of
180 service to customers and recommend that the interconnection facility cost
181 not be placed into rate base until such time as the Lake Side II facility is
182 used and useful in serving customers in Utah. In response to OCS Data
183 Request 6.18(a), the Company indicated that the anticipated in-service
184 date for the Lake Side II plant is not until June 2014, which is more than a
185 year beyond the end of the test year in this case.

186

187 **Q. WHAT ADJUSTMENT IS NEEDED TO REFLECT YOUR**
188 **RECOMMENDED REMOVAL OF THE LAKE SIDE II**
189 **INTERCONNECTION PROJECT FROM RATE BASE?**

190 A. As shown on Exhibit OCS 3.4D, average test year plant in service should
191 be reduced by \$1,479,486 (\$638,472 Utah). Similarly, depreciation
192 expense should be reduced by \$15,148 (\$6,537 Utah), accumulated
193 depreciation should be reduced by \$1,165 (\$503 Utah), and accumulated
194 deferred income taxes should be reduced by \$34,651 (\$14,954 Utah).
195 Each of these amounts was provided by the Company in its response to
196 OCS Data Request 6.18(d).

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197 **Cash Working Capital – Lead/Lag Study**

198 **Q. COULD YOU BRIEFLY DESCRIBE WHAT CASH WORKING CAPITAL**
199 **IS AND WHY IT IS INCLUDED IN RATE BASE?**

200 A. Yes. Cash working capital is an amount of cash a company needs to
201 have on-hand in performing its day-to-day operations. A good description
202 is provided in the introduction section of the Company's lead/lag study
203 filed in this case, at page 1.1, as follows:

204 In this NOPR, FERC indicates that cash working capital is the
205 amount of cash needed on-hand by a public utility to pay its day-to-
206 day operating expenses, for the time period during which the utility
207 has provided electric service to its customers and has not yet
208 received payment for that service. If, on average, the time
209 difference between providing service and collecting the associated
210 revenue exceeds the time difference between providing service and
211 paying the associated expense, the utility experiences a "net
212 revenue receipt lag." This requires funding a working cash
213 balance. On the other hand, if the lag in payment of expenses is
214 longer than the lag in collection revenues the utility experiences a
215 "net expense payment lag," meaning the collection of revenues
216 occurs in advance of paying expenses. A utility experiencing a "net
217 revenue receipt lag" requires working cash in its revenue
218 requirement.

219
220 In other words, a cash working capital requirement could be either positive
221 or negative depending on the lag calculation specific to a company. If, on
222 average, the expenses need to be paid prior to revenues being received,
223 then the resulting positive cash working capital requirement is funded by
224 the Company's investors. Under that situation, the cash working capital
225 requirement is added to rate base to allow a return to be earned on the
226 provision of those funds. However, if the opposite occurs and the

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227 company receives its revenues in advance of needing to pay its expenses,
228 then a cost-free source of capital results that is used to offset rate base.

229

230 **Q. DID THE COMPANY PROVIDE A NEW LEAD/LAG STUDY IN THIS**
231 **CASE FOR THE PURPOSES OF CALCULATING THE CASH**
232 **WORKING CAPITAL TO BE INCLUDED IN RATE BASE?**

233 A. Yes. In Filing Requirement R736-700-22.D.43 the Company provided a
234 new lead/lag study along with some of the supporting workpapers for that
235 study that were used to calculate the cash working capital in this case.

236 This lead/lag study was calculated using 2010 data. The results of the
237 2010 lead/lag study show a revenue lag for the Utah jurisdiction of 40.76
238 days and a total expense lag of 35.84 days, resulting in net lag days for
239 Utah of 4.92 days. The resulting net lag days of 4.92 days are then
240 applied to the Company's average daily cost of services to obtain the
241 amount of cash working capital that is added to rate base. In Exhibit
242 RMP__(SRM-3), pages 8.1 and 8.1.1, the Company shows the impact of
243 applying the 4.92 net lag days to the adjusted average daily amount for
244 expenses² incorporated in its filing, resulting in its adjusted test year cash
245 working capital request of \$18,657,920. This amount is on a Utah specific
246 basis. The application of the net lag days to the average daily expenses is
247 included as an automatic calculation within the Company's Jurisdictional

² The expenses the lag is applied to includes O&M expense, taxes other than income and the portion of the Federal and State income taxes identified as current.

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248 Allocation Model in this case. Within that model there is a section in which
249 the Utah revenue lag days and Utah expense lag days are inserted
250 resulting in the net lag days. The resulting net lag days are automatically
251 applied to the average daily expense contained within the model.

252

253 **Q. DO YOU HAVE ANY CONCERNS WITH THE LEAD/LAG STUDY**
254 **PRESENTED BY THE COMPANY WHICH NEED TO BE ADDRESSED?**

255 A. Yes. Based on a review of the 2010 lead/lag study as well as the
256 responses to several data requests directed at that study, I am
257 recommending several revisions to the Company's calculation of the net
258 lag days. First, I recommend that the net revenue lag for Utah be reduced
259 by one day to shorten the billing lag that is incorporated in the 2010
260 lead/lag study. I am also recommending several modifications to the
261 calculation of the "Other O&M Expense" lag, which impacts the total
262 expense lag, to address several significant problems with the method
263 used by the Company in its study.

264

265 **Q. SINCE YOU ARE RECOMMENDING THAT THE REVENUE LAG DAYS**
266 **BE REDUCED, WOULD YOU PLEASE FIRST DESCRIBE THE**
267 **COMPONENTS THAT ARE USED TO CALCULATE THE REVENUE**
268 **LAG DAYS?**

269 A. Yes. The revenue lag is made up of three separate components
270 consisting of the service lag, the billing lag and the collection lag. As an

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271 example, I will discuss the Company's calculation of the revenue lag for
272 the General Business Revenues category. For this category of revenues,
273 the service lag used by the Company in its analysis is 15.2 days and
274 consists of the average time period between when the customer begins
275 receiving service for a billing cycle and when the customers' meter is read.
276 Given that service is typically provided for and billed on a monthly basis,
277 the average service lag is 15.2 days.

278

279 The billing lag is the period between the date the meter is read and when
280 the invoice is processed in the Company's billing system. The Company's
281 billing lag is presented on page 3.2 of its 2010 lead/lag study, showing a
282 billing lag during 2010 of 2.88 days on average. The amount of billing lag
283 days per month used in deriving that average varies from a high of 3.25
284 days in January 2010 to a low of 2.15 days in December 2010.

285

286 The final component of the revenue lag calculation is the collection lag
287 which is the difference between the invoice date and the date, on average,
288 that a customer pays for service, which was calculated by RMP to be
289 23.91 days for General Business Revenues. Combining the three
290 separate components, that being the service lag, the billing lag and the
291 collection lag, the result is revenue lag of 42.00 days for General Business
292 Revenues.

293

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294 **Q. HAVE ANY CHANGES BEEN MADE TO THE COMPANY'S REVENUE**
295 **BILLING PROCESS THAT WOULD IMPACT THE LAG DAYS**
296 **CALCULATED IN THE 2010 LEAD/LAG STUDY?**

297 A. Yes. Since the lead/lag study is based on 2010 data, the billing lag used
298 by the Company in its analysis would not yet fully reflect the
299 implementation of automated meters in Utah.

300

301 **Q. WOULD YOU PLEASE DISCUSS THE IMPLEMENTATION OF**
302 **AUTOMATED METERS IN UTAH AND HOW THAT WOULD IMPACT**
303 **THE REVENUE LAG CALCULATION?**

304 A. The Company began installing automated meters in Utah in mid 2009 with
305 implementation occurring over a number of years. In the prior rate case,
306 Docket No. 10-035-124, Company Exhibit RMP__(SRM-3), at page 4.13,
307 indicates that beginning in November 2009 the Company completed 9,452
308 new automated meter installations in Tremonton and Laketown Districts,
309 and that in March 2010 the Company began the installation of
310 approximately 29,327 automated meters in the Cedar City and Smithfield
311 districts. Additionally, the current filing, in Exhibit RMP__(SRM-3), at page
312 4.11, indicates that the Company began installing 33,396 meters in August
313 2011 for the remaining Utah service territory. The lead lag analysis was
314 based on 2010 data, and while the Company had begun implementation
315 of the automated meters in mid-2009, the automated meters had not been
316 fully implemented in Utah during the period considered in the lead/lag

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317 study. The implementation of automated meters would serve to reduce
318 the billing lag in that the billing information would be sent automatically to
319 the Company's billing system and the need to manually read the meters is
320 eliminated. This would reduce the average amount of lag days which
321 were calculated to be 2.88 in the 2010 lead/lag study. .

322

323 **Q. WHAT ADJUSTMENT DO YOU RECOMMEND TO THE REVENUE LAG**
324 **DAYS IN THIS CASE?**

325 A. I recommend that the revenue lag days be reduced by one day. The
326 Company should be able to realize efficiencies in the billing process and a
327 reduction in the billing lag days as a result of the full implementation of
328 automated meters in Utah. These additional efficiencies would not be fully
329 reflected in the 2010 lead/lag analysis. As the costs of the automated
330 meters are included in plant in service in this case, and the Company is
331 making an adjustment to reflect additional cost reductions as a result of
332 implementing those meters, the impact on the revenue lag days should
333 also be acknowledge in this case. Consequently I recommend that the
334 revenue lag days incorporated in the Company's analysis of 40.76 days
335 be reduced by one day to 39.76 days.

336

337 **Q. COULD YOU PLEASE NOW DISCUSS YOUR CONCERN WITH THE**
338 **OTHER OPERATIONS & MAINTENANCE LAG DAYS INCLUDED IN**
339 **THE COMPANY'S LEAD/LAG STUDY?**

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340 A. There are several significant problems with the Company's calculation of
341 the lag days for the Other Operations & Maintenance category in the
342 lead/lag study. The Company used the Other Operations & Maintenance
343 lag for all remaining O&M expenses that do not fall into the separate
344 expense categories which the Company used to calculate specific lag
345 days. For example, the Company has calculated coal expense lag days,
346 natural gas purchase lag days, purchase power lag days, and labor and
347 benefit expense lag days. All O&M expenses that do not fall into
348 categories that are being specifically calculated elsewhere in the lead/lag
349 analysis are included in the Other Operations & Maintenance category.
350 However, there is a significant flaw in the method used by the Company in
351 calculating that Other Operations & Maintenance lag days.

352

353 Basically, the Company used an extremely simplistic approach in which it
354 began with the monthly accounts payable balances. The Company
355 removed items that fall into the expense lag categories that it separately
356 accounted for in its lead/lag study as well as payables associated with
357 retention hold outs on capital projects. However, all of the remaining
358 items on the account payable reports were used in the analysis in which
359 the Company calculated the lag days as the difference between the check
360 cash date for the invoice and the date of the invoice. In other words, the
361 Other Operations & Maintenance lag calculation is based on a vast range
362 of payables recorded on the Company's books with the lag calculated as

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363 the difference between the date on the invoice for the cost and the date
364 that the cash was cleared.

365

366 Under the method used by the Company, there are two key flaws. The
367 first is that there is no consideration of the service lag associated with the
368 costs included in the study. The second significant flaw is that there are
369 some significant costs that pertain to capital items, not O&M expense on
370 the Company's books and records. Capital items are already included in
371 rate base to earn a return and should not be included in calculating the lag
372 to apply to O&M expenses in determining the amount of cash working
373 capital to include in rate base.

374

375 **Q. PLEASE DISCUSS THE FIRST ISSUE YOU RAISED PERTAINING TO**
376 **THE SERVICE LAG.**

377 A. The Company's method of beginning the calculation of the lag days with
378 the invoice date is overly simplistic and assumes that the Company
379 received the benefit of the services or the items that are being expensed
380 on the date the invoice was prepared by the vendor. This is not a
381 reasonable or realistic assumption. There are many types of costs
382 incurred by a company that would be recorded in operation and
383 maintenance or administrative and general expenses (i.e., remaining
384 expenses falling in the "Other Operations & Maintenance" category in the
385 lead/lag study) for which the service may be provided over an extended

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386 period of time. For example, for the consulting services received by the
387 Company, it is likely that those services would be billed on a periodic
388 basis, such as a monthly basis. It may also be likely that the invoice date
389 associated with those services would not be dated the very date that the
390 service was completed. For example, if one were to assume that the
391 external auditors bill on a monthly basis, the service lag would be 15 days
392 for the month average service period. Similarly, those external auditors
393 may also wait several days to prepare and issue the invoice after month
394 end.

395

396 In calculating another lead/lag category in its 2010 lead/lag study,
397 specifically the purchase power lag, PacifiCorp included 15.2 days for the
398 product lag to account for the fact that the receipt of energy was assumed
399 to occur evenly throughout the end of the month. The Company did not
400 make any sort of similar assumptions or analysis with regards to the Other
401 Operations & Maintenance category and instead just assumed that the lag
402 would begin with the invoice date.

403

404 **Q. HOW DO YOU SUGGEST THIS PROBLEM BE REMEDIED?**

405 A. I recommend that the calculated Other Operations & Maintenance lag
406 days be increased by seven (7) days. It is my opinion that an assumption
407 of seven service lag days is a conservative estimate as many expenses
408 and services are provided over a monthly period and an average monthly

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409 service period would be 15 to 15.2 days. However, absent the amount of
410 time that would be needed to conduct a detailed lag analysis for the
411 expenses falling into the Other Operations & Maintenance category, a
412 seven day lag is a reasonable assumption at this time.

413

414 **Q. WHAT IS YOUR NEXT MAJOR AREA OF CONCERN WITH REGARDS**
415 **TO THE METHOD BY WHICH THE COMPANY CALCULATED THE**
416 **LAG DAYS FOR THE OTHER OPERATIONS & MAINTENANCE**
417 **CATEGORY?**

418 A. The method used by the Company is not in any way limited to the
419 expenses that fall within the category. In fact, it is not even limited to
420 expense items, but also include capital costs. In response to DPU Data
421 Request 24.5, the Company provided its detailed workpapers for
422 calculating the lag days for the Other Operations & Maintenance category.
423 Also, in response to DPU Data Request 24.11, the Company provided
424 additional information on some specific items included in the Other
425 Operations & Maintenance lag day calculations. Based on the review of
426 these two responses, it is clear that the Company has included some
427 significant costs that are capital in nature and not expenses.

428

429 As an example, for the month of January 2010, the following invoices were
430 included in the Other Operation & Maintenance lag calculation:

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- 431 • \$7,109,555 for a payment on the Dave Johnston Flue Gas
432 Desulfurization Project;
- 433 • \$4,779,410 for a payment on a high-intermediate and low pressure
434 steam turbine retrofit project at the Huntington Plant;
- 435 • \$6,888,509 associated with a transmission line capital project; and
436 • \$27,367,030 associated with the Populus - Terminal 345kV
437 transmission line project.

438

439 **Q. HOW DO YOU RECOMMEND THAT THE SIGNIFICANT FLAWS WITH**
440 **THE OTHER OPERATIONS & MAINTENANCE LAG DAYS**
441 **CALCULATION BE ADJUSTED IN THIS CASE?**

442 A. I am recommending two adjustments. First, I recommend that all amounts
443 exceeding \$2 million that were included in the Company's Other
444 Operations & Maintenance lag day calculations be removed from the
445 analysis. Based on the information I have been able to review to date, it
446 appears that the majority of the items exceeding \$2 million are related to
447 capital projects which clearly should not be included in the Other
448 Operations & Maintenance lag day calculations. The impact of including
449 the projects over \$2 million is a reduction in the Other Operations &
450 Maintenance lag days which causes the cash working capital request to
451 be higher than would otherwise be the case had these projects been
452 excluded from the analysis.

453

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454 **Q. HOW DID YOU QUANTIFY THE IMPACT OF THIS**
455 **RECOMMENDATION?**

456 A. Using the Other Operations & Maintenance lag day workpapers that were
457 provided by the Company in response to DPU Data Request 24.5, I
458 removed all items from each month of the Company's analysis that
459 exceeded \$2 million. In doing this analysis, I was careful to insure that
460 items exceeding \$2 million in which the Company reflected both a credit
461 and debit within the month were removed from both sides of the entry.
462 For example, if a \$2 million item was recorded in the month and shown in
463 the workpapers, but a credit for the exact same amount was shown in the
464 Company's workpapers for the same item I removed both sides of the
465 entry. I am providing my workpapers calculating this adjustment
466 separately with this testimony. Again, in calculating the amounts I used
467 the workpapers provided by the Company in response to the DPU Data
468 Request 24.5 for the Other Operations & Maintenance lag days and
469 removed those items that were included that exceeded \$2 million.

470

471 **Q. WHAT WAS THE RESULT OF THIS REVISION?**

472 A. The Other Operations & Maintenance lag days increased from the 33.54
473 days incorporated in the Company's lead/lag analysis to 35.31 days. This
474 is an increase in the other O&M lag days of 1.77 days.

475

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476 **Q. BASED ON YOUR ADJUSTMENTS, WHAT IS YOUR**
477 **RECOMMENDATION FOR OTHER OPERATIONS & MAINTENANCE**
478 **LAG DAYS?**

479 A. I am recommending that the Company's proposed Other Operations &
480 Maintenance lag days of 33.54 days be increased to 42.31 days. This
481 incorporates the revised Other Operations & Maintenance lag day
482 calculation resulting in 35.31 days plus the application of a seven day
483 service lag, resulting in the 42.31 day recommendation.

484

485 **Q. DO YOU RECOMMEND THAT THIS BE A PERMANENT REVISION TO**
486 **THE COMPANY'S 2010 LEAD/LAG STUDY?**

487 A. No, I am recommending the increase in the Other Operations &
488 Maintenance lag days to 42.31 days be an interim measure for purposes
489 of this general rate case filing. I recommend that the Commission direct
490 the Company to provide a detailed lag study analysis on its Other
491 Operations & Maintenance expense category, using 2010 data consistent
492 with the other lead/lag study calculations, between now and the time of
493 RMP's next Utah rate case filing. In conducting the revised analysis, the
494 Commission should direct RMP to use 2010 invoices that are specific to
495 items that are recorded in the expenses on its books to which the lag is
496 being applied and not a blanket widespread analysis based on its full
497 accounts payable reports. That analysis should not only look at the
498 invoices, but should also take into consideration the service period for the

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499 services or costs that are being charged on the invoices. At the time of
500 the next Utah general rate case filing, RMP should be required to provide
501 the detailed workpapers showing how it derived the detailed Other O&M
502 Expense lag days. In the interim, it is my opinion that increasing the other
503 O&M expense lag to 42.31 days is a reasonable measure until a full and
504 complete analysis based on detailed information and realistic assumptions
505 can be conducted by the Company.

506

507 **Q. WHAT IS THE IMPACT OF YOUR RECOMMENDED REVISIONS TO**
508 **THE OTHER OPERATIONS & MAINTENANCE LAG DAYS ON THE**
509 **OVERALL EXPENSE LAG DAYS?**

510 A. As shown on Exhibit OCS 3.5.D, page 3.5.1, the result is an increase in
511 the overall expense lag days from the 35.84 days presented in the
512 Company's analysis to 38.31 days.

513

514 **Q. WHAT IMPACT DO EACH OF YOUR RECOMMENDED**
515 **MODIFICATIONS TO THE 2010 LEAD/LAG ANALYSIS HAVE ON THE**
516 **NET REVENUE LAG DAYS CONTAINED IN THE COMPANY'S FILING?**

517 A. As shown on Exhibit OCS 3.5.D, page 3.5.1, the impact of my
518 recommendations is that the net lag days calculated by RMP of 4.92 days
519 be reduced to 1.45 days. The 1.45 days is the result of subtracting my
520 recommended expense lag days of 38.31 days from my recommended
521 revenue lag days of 39.76 days. Exhibit OCS 3.5.D shows that the impact

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522 of reducing the net revenue lag days to 1.45 days reduces the cash
523 working capital requirement in Utah from \$18,657,920 to \$5,513,690, or a
524 reduction of \$13,144,230. This amount is based upon the Company's
525 adjusted daily O&M expenses contained in the filing. The final impact of
526 the reduction in the lag days would be automatically calculated in the
527 Jurisdictional Allocation Model based on all of the adjustments to the
528 Company's figures that are included in the model. In calculating the
529 impact of the adjustment it is necessary to adjust the cash working capital
530 input in the Jurisdictional Allocation Model, revising both the revenue lead
531 days and expense lag days, resulting in the recommended net revenue
532 lag of 1.45 days.

533

534 **Accumulated Deferred Income Taxes**

535 **Q. HAVE ANY EVENTS OCCURRED SINCE THE TIME THE COMPANY**
536 **PREPARED ITS FILING THAT WOULD IMPACT THE ACCUMULATED**
537 **DEFERRED INCOME TAX ("ADIT") OFFSET TO RATE BASE FOR THE**
538 **FUTURE TEST YEAR ENDING MAY 31, 2013?**

539 **A. Yes. ***BEGIN CONFIDENTIAL***** [REDACTED]
540 [REDACTED]
541 [REDACTED]
542 [REDACTED]
543 [REDACTED]

Redacted

544 [Redacted]

545 [Redacted]

546 [Redacted]

547 [Redacted]

548 [Redacted]

549

550 [Redacted]

551 [Redacted]

552 [Redacted]

553 [Redacted]

554 [Redacted]

555 [Redacted]

556 [Redacted]

557 [Redacted]

558 [Redacted]

559

560 [Redacted]

561 [Redacted]

562 [Redacted]

563 [Redacted]

564 [Redacted]

565 [Redacted]

566 [Redacted]

Redacted

567 [REDACTED]

568 [REDACTED]

569

570 [REDACTED]

571 [REDACTED]

572 [REDACTED]

573 [REDACTED]

574 [REDACTED]

575 [REDACTED]

576 [REDACTED]

577 [REDACTED]

578 [REDACTED]

579 [REDACTED] *****END CONFIDENTIAL*****

580

581 **Q. DO YOU RECOMMEND THAT THE ABOVE IDENTIFIED ADJUSTMENT**
582 **BE MADE IN THIS CASE?**

583 A. Yes. The adjustment to increase the ADIT offset to rate base is reflected
584 on Confidential Exhibit OCS 3.19D.

585

586 **Q. ARE YOU AWARE OF ANY RECENT GUIDANCE FROM THE IRS**
587 **THAT MAY IMPACT THE AMOUNT OF ADIT OFFSET TO RATE BASE**
588 **INCLUDED IN THE TEST YEAR?**

Redacted

589 A. Yes, in August 2011 IRS Revenue Procedure 2011-43 was issued. The
590 revenue procedure provides a safe harbor method that taxpayers such as
591 PacifiCorp may use to determine whether an expenditure to maintain,
592 replace or improve electric transmission and distribution property must be
593 capitalized. If the expenditure is not required to be capitalized, it can be
594 expensed for tax purposes. The amount expensed for tax purposes may
595 be referred to as the repairs deduction. The revenue procedure also
596 provides procedures for obtaining automatic consent to change to the safe
597 harbor method of accounting. It is my understanding that taxpayers that
598 previously changed their tax accounting for repairs deductions associated
599 with transmission and distribution assets can adopt the safe harbor
600 method under Revenue Procedure 2011-43, which may result in an
601 increase in the amount of repairs deduction for tax purposes.

602

603 PacifiCorp changed its method of tax accounting for repairs deductions
604 effective with its 2008 federal income tax return. This change resulted in a
605 significant increase in the ADIT offset to rate base and was addressed in a
606 stipulation in Docket Nos. 09-035-03 and 09-035-23. As I recently
607 became aware of Revenue Procedure 2011-43, I was unable to determine
608 the impact on the test year ADIT offset to rate base that would result from
609 application of the safe harbor method allowed for by the IRS and whether
610 the impact has been incorporated in RMP's filing in this case. Data
611 requests have recently been issued by the OCS to obtain the information

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612 needed to make this determination. It would be beneficial to the record in
613 this case for RMP to address the safe harbor method of accounting
614 allowed for in Revenue Procedure 2011-43 in its rebuttal filing, and to
615 provide as part of the rebuttal filing the impact of the adoption on the ADIT
616 offset to test year rate base if PacifiCorp either has adopted or plans to
617 adopt the method.

618 **Klamath Hydroelectric Settlement Agreement**

619 **Q. ON EXHIBIT RMP __ (SRM-3), PAGE 8.11, THE COMPANY INCLUDED**
620 **SEVERAL ADJUSTMENTS ASSOCIATED WITH THE KLAMATH**
621 **HYDROELECTRIC SETTLEMENT AGREEMENT. IS THE OCS**
622 **PROPOSING ANY REVISIONS TO THE COMPANY'S ADJUSTMENT?**

623 **A.** Yes. The OCS recommends that the costs included in the adjusted test
624 year by the Company associated with the Klamath relicensing and
625 settlement process costs, the facilities removal costs, and the cost
626 associated with the Klamath Hydroelectric Settlement Agreement
627 ("KHSA") be removed and not passed on to ratepayers in the State of
628 Utah. This recommendation is being presented and supported by the
629 Director of the Office of Consumer Services, Michele Beck, as part of her
630 testimony in this case. While Ms. Beck is presenting the OCS' position on
631 this issue, I provide the quantification of the impact of her
632 recommendation.

633

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634 **Q. WHAT ADJUSTMENTS ARE NEEDED TO REFLECT THE IMPACT OF**
635 **THE OCS' RECOMMENDATION THAT THE KLAMATH RE-LICENSING**
636 **AND SETTLEMENT PROCESS COSTS, THE FACILITIES REMOVAL**
637 **COSTS, AND THE KLAMATH HYDROELECTRIC SETTLEMENT**
638 **AGREEMENT COSTS BE REMOVED?**

639 A. The necessary adjustments are reflected on Exhibit OCS 3.6D and impact
640 rate base and operating expenses in this case. On Exhibit OCS 3.6D, the
641 following adjustments are presented:

- 642 • The operation and maintenance costs resulting from the KHSA
643 included in the Company's adjusted test year in this case of
644 \$3,787,888 on a total Company basis are removed.
- 645 • The facilities removal costs of \$17,200,000 on a total Company
646 basis are removed.
- 647 • The Company's proposed inclusion in rate base of \$81,814,435 for
648 the Klamath re-licensing and settlement process costs are
649 removed.
- 650 • The Company's proposed annual amortization of the Klamath re-
651 licensing and settlement process costs of \$10,788,717 are
652 removed.
- 653 • The Company's proposed acceleration of the depreciation resulting
654 from the early retirement is being removed, resulting in a reduction
655 to depreciation expense of \$5,613,990 on a total Company basis
656 and a \$5,624,883 reduction to the depreciation reserve.

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657 • Amounts added to plant in service since June 2010 as a result of
658 the KHSA have been removed, reducing test year average plant in
659 service by \$3,957,918 and depreciation expense by \$74,567 on a
660 total Company basis.

661

662 **Q. WHY DID YOU REMOVE THE AMOUNTS ADDED TO PLANT IN**
663 **SERVICE SINCE JUNE 2010 FOR THE KLAMATH FACILITY?**

664 A. Most, if not all, of the plant additions made to the Klamath facility since
665 June 2010 would be the result of the KHSA implementation. As shown on
666 Exhibit OCS 3.6D, Page 3.6.1, the Klamath plant balances are projected
667 to increase by \$3,957,918 from June 30, 2010 to the average test year
668 level, going from \$82,161,387 to \$86,119,305. The \$3,957,918 is
669 removed on Exhibit OCS 3.6D.

670

671 In RMP's filing in Docket No. 10-035-124, Exhibit RMP__(SRM-3), at page
672 8.12.2, RMP projected \$2,387,608 in plant additions related to the KHSA
673 implementation from the end of the base year in that case – June 30, 2010
674 – to the end of the test year in that case. In the current case, at Exhibit
675 RMP__(SRM-3), Page 8.11.2, the Company projects adding \$2,195,444
676 between the end of the base year in this case – June 30, 2011 - and the
677 end of the test year. Once projects that appear in both filings are
678 removed, the projected amount of projects related to KHSA
679 implementation between June 2010 and May 2013 is \$4,307,658. Thus,

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680 the majority of, if not all of, the additions to the Klamath plant in service
681 balances from June 2010 through the end of the test year in this case are
682 associated with the KHSA implementation.

683 **JURISDICTIONAL ALLOCATION FACTORS**

684 **Q. DO ANY OF OCS' RECOMMENDATIONS IMPACT THE**
685 **JURISDICTIONAL ALLOCATION FACTORS?**

686 A. Yes. In determining the line loss factors in the GRID model, RMP used a
687 simple five-year average of losses using 2006 through 2010 data. OCS
688 witness Randall Falkenberg recommends in his direct testimony that the
689 data be updated for a more recent five-year period using 2007 through
690 2011 data. Use of the updated five-year average reduces the system
691 energy requirements presented by the Company. Mr. Falkenberg's
692 recommended power cost adjustments incorporate the impact of this
693 update. As use of the updated five-year average line losses reduces the
694 system energy requirements, it also impacts the jurisdictional allocation
695 factors that include system load in determining the allocation percentages
696 between states.

697

698 **Q. WHAT IMPACT DOES CHANGING THE LINE LOSS HAVE ON TEST**
699 **YEAR ENERGY REQUIREMENTS?**

700 A. Exhibit OCS 3.7D provides the impact on the energy requirements for
701 Jurisdictional Allocation by using the more recent five-year average. Total

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702 system energy requirements decrease by 29,335 MWh, or 0.05%. The
703 Utah energy requirements decrease by 47,412 MWh or 0.19%. Since the
704 Utah energy requirements are declining at a greater percentage than the
705 system as a whole when updated to a more recent five-year average line
706 loss factor, the impact is a reduction in several of the jurisdictional
707 allocation factors for the percentage allocated to the Utah jurisdiction.

708

709 Using the amounts presented in Exhibit OCS 3.7D, I incorporated the
710 revised loads for jurisdictional allocation in the Jurisdictional Allocation
711 Model in this case. Thus, the revenue requirements presented by the
712 OCS that result in Exhibit OCS 3.1D include the impact of the updated
713 loads.

714

715 **Q. WHAT IMPACT DID THE CHANGE IN LOADS HAVE ON THE**
716 **PERCENTAGE ALLOCATIONS TO UTAH?**

717 A. Several allocation factors changed as a result of the change in loads. For
718 example, the System Generation (SG) factor for Utah declined from
719 43.1547% in RMP's model to 43.1399% in the revised Jurisdictional
720 Allocation Model. Similarly, the System Energy (SE) factor declined from
721 42.9534% to 42.8944%, and the System Overhead (SO) factor declined
722 from 42.8536% to 42.8410%.

723

Redacted

724 **Q. DID YOU NEED TO MAKE ANY FURTHER MODIFICATIONS TO THE**
725 **AMOUNTS PRESENTED ON OCS 3.7D PRIOR TO INPUTTING THE**
726 **ADJUSTMENT IN THE JURISDICTIONAL ALLOCATION MODEL?**

727 A. Yes. The information provided by the Company for energy sales and
728 system load in response to OCS Data Request 5.2 included the Wyoming
729 jurisdiction on a combined basis, whereas the Jurisdictional Allocation
730 Model separates the Pacific Power and Rocky Mountain Power Wyoming
731 jurisdictions in the model. Since the breakdown between each of the
732 Wyoming jurisdictions was not provided, I allocated the resulting Wyoming
733 load presented on Exhibit OCS 3.7D of 10,030,784 between the Pacific
734 Power and the RMP jurisdiction on the ratio of load between those two
735 jurisdictions contained in the Company's model.

736

737 **NET OPERATING INCOME**

738 **Property Tax Expense Correction**

739 **Q. SHOULD ANY REVISIONS BE MADE TO THE AMOUNT OF**
740 **PROPERTY TAX EXPENSE INCLUDED IN THE TEST YEAR?**

741 A. Yes. In response to OCS Data Request 15.1, the Company
742 acknowledged an error that was made in its calculation of the property tax
743 expense for the test year ending May 2013. In calculating the adjustment
744 to the base year level of property tax expense in Exhibit RMP__(SRM-3),
745 page 7.2.1, RMP input an incorrect amount for the property tax expense

Redacted

746 for the base year ended June 2011. The adjustment was calculated using
747 a base year level property tax expense of \$100,512,228; whereas the
748 response to OCS Data Request 15.1 shows that the corrected amount for
749 the base year should have been \$108,846,558. Consequently, the
750 adjustment to increase property tax expense in the filing should have been
751 \$13,763,109 on a total Company basis and not the \$22,097,439
752 adjustment incorporated in the Company's filing.

753

754 **Q. WHAT ADJUSTMENT NEEDS TO BE MADE TO REFLECT THE**
755 **CORRECTION OF THIS ERROR?**

756 A. Property tax expense should be reduced by \$8,334,330 on a total
757 Company basis and \$3,571,594 on a Utah jurisdictional basis. The
758 calculation of this adjustment is presented on Exhibit OCS 3.8D.

759 **Insurance Expense – Non-T&D**

760 **Q. AS A RESULT OF THE DISCONTINUATION OF THE CAPTIVE**
761 **INSURANCE WITH MEHC EFFECTIVE AT THE END OF MARCH 2011,**
762 **THE COMPANY MADE SEVERAL ADJUSTMENTS TO BOTH ITS**
763 **PROPERTY INSURANCE EXPENSE AND ITS O&M EXPENSE. ARE**
764 **YOU RECOMMENDING ANY REVISIONS TO THE COMPANY'S**
765 **ADJUSTMENTS ASSOCIATED WITH PROPERTY INSURANCE?**

766 A. Yes, I am recommending that the amount of expense associated with non-
767 transmission and distribution ("Non-T&D") plant damage, which has been

Redacted

768 classified by RMP as either an accrual for self insurance expense or
769 maintenance expense in the test year, be reduced.

770

771 **Q. HOW ARE THEY RECORDED?**

772 A. Both the amount accrued as a self insurance expense and the amount
773 RMP identifies as a deductible amount falling under the category of
774 maintenance expense is included in test year expenses. RMP has chosen
775 an internal “deductible” of \$1 million for non-T&D plant damages resulting
776 in damages under the \$1 million deductible on a per event basis being
777 recorded in the maintenance expense accounts. RMP’s prior rate case,
778 Docket No. 10-035-124, was the first case in Utah in which the end of the
779 MEHC Captive Insurance coverage was addressed in a Company
780 proposed adjustment. As that case resulted in a stipulation, the issue was
781 not specifically addressed in the Commission’s decision.

782

783 **Q. COULD YOU PLEASE PROVIDE A TABLE SHOWING THE TOTAL**
784 **NON-T&D DAMAGE COSTS NOT COVERED BY OUTSIDE**
785 **INSURANCE THAT THE COMPANY IS PROPOSING TO IDENTIFY AS**
786 **AN INSURANCE ACCRUAL?**

787 A. Yes. The table below provides a breakout, by year, of the amount the
788 Company is identifying as self insurance expense to be recorded in
789 Account 924 – Insurance Expense, as well as the three-year average

Redacted

790 amount it proposes to include in rates in Account 924. These amounts are
 791 in excess of the Company's selected deductible.

792

	Internal Insurance Portion
<i>"Deductible"</i>	\$ 1,000,000
Apr 2008 - Mar 2009	\$ 5,410,474
Apr 2009 - Mar 2010	\$ 847,444
Apr 2010 - Mar 2011	<u>\$ 411,615</u>
Average	<u>\$ 2,223,178</u>

793

794 **Q. DO YOU KNOW THE AMOUNTS THAT WOULD BE CONSIDERED**
 795 **INTERNAL INSURANCE EXPENSE FOR T&D DAMAGES IN PRIOR**
 796 **PERIODS IF BASED ON PACIFICORP'S NEW APPROACH POST-**
 797 **MEHC CAPTIVE?**

798 A. Yes. According to the response to DPU 36.3, Attachment DPU 36.3, the
 799 amount would be \$0 in each of the twelve month periods ended March 31,
 800 2006, 2007 and 2008. In other words, no events caused damages
 801 exceeded the proposed \$1 million deductible in the years 2006 through
 802 2008.

803

804 **Q. COULD YOU EXPLAIN WHY THE TWELVE MONTH PERIOD ENDED**
 805 **MARCH 2009 IS SO MUCH HIGHER THAN THE OTHER TWO**
 806 **PERIODS PRESENTED IN YOUR TABLE AS WELL AS THE THREE**
 807 **PRIOR YEARS ENDING MARCH 31, 2006, 2007 AND 2008?**

Redacted

808 A. Yes. Included in the total Non-T&D damages cost to the Company for the
809 twelve months ended March 2009 is \$6,410,474 associated with high
810 runoff that caused flooding and a landslide that resulted in damage to the
811 Swift hydro facility powerhouse. After the new assumed \$1 million
812 deductible, the entire remaining balance in the above table for the twelve
813 months ended March 31, 2009 is for this one event. In fact, for the total
814 six year period spanning April 2005 through March 2011, the entirety of
815 the non-T&D damages that would fall under the new self-insurance portion
816 (i.e., amounts after the \$1 million per event deductible) are the result of
817 this one event.

818

819 This event occurred between January 6th and January 8th, 2009 (hereafter
820 referred to as January 8) and has a significant impact on the Company's
821 proposed Non-T&D damages expense requested in this case. Costs for
822 the following year, the twelve month period ended March 2010, included
823 an additional \$847,444 for the same event and costs for the period ended
824 March 2011 included \$411,615 for the event.

825

826 The entire balance of the Company's proposed Non-T&D self insurance
827 expense in Account 924 of \$2,223,178 is the result of this one event. In
828 other words, during that three-year period in the Company's analysis, the
829 entire balances that exceed its proposed \$1 million internal "insurance
830 deductible" threshold related to the January 8, 2009 high runoff event. Of

Redacted

831 the Non-T&D maintenance expense requested by the Company (i.e., the
832 amount it is not proposing to be categorized as self insurance in Account
833 924), \$333,333 is associated with the January 8, 2009 high runoff event
834 calculated as the \$1 million “deductible” divided by 3 for the 3 year
835 average.

836

837 Thus, of the Company’s total forecasted Non-T&D damages expenses not
838 covered by outside insurance, \$2,556,511 is the result of the January 8,
839 2009 high runoff flooding and landslide event with the amounts split
840 between Insurance Expense in Account 924 and Account 553 –
841 Maintenance of Generation and Electric Plant Expense.

842

843 **Q. DO YOU HAVE ANY SPECIFIC INFORMATION REGARDING COSTS**
844 **THAT WERE INCURRED BY THE COMPANY ASSOCIATED WITH THE**
845 **HIGH RUN-OFF EVENT THAT OCCURRED ON JANUARY 8, 2009?**

846 A. Yes. RMP’s response to DPU 22.12 in Docket No. 10-035-124 provided a
847 listing of costs by work order for the past three years for various repair
848 costs, including those identified as Non-T&D expenses. Additionally, in
849 response to DPU Data Request 36.3, Attachment DPU 36.3, the Company
850 identified an additional \$411,615 recorded for this event in the twelve
851 months ended March 31, 2011. In OCS Exhibit 3.9D, page 3.9.2, I
852 provide a listing of items identified by the Company as having to do with
853 the January 2009 Swift River high runoff event.

Redacted

854

855 Additionally, on September 2, 2009, Rocky Mountain Power provided
856 notice to the Commission of two separate sole source contracts, one with
857 JR Merit, Inc. and one with High-Tech Rock Fall Construction, Inc. The
858 notice of sole source contracts with JR Merit, Inc. indicated that PacifiCorp
859 entered into a sole source contract to provide emergency repairs at the
860 Swift hydro facility powerhouse during January 2009. The notice indicated
861 that the costs of the contract, which was estimated to be \$1.45 million, had
862 a final cost of \$4,060,091.

863

864 The notice of sole source contracts with High-Tech Rock Fall
865 Construction, Inc. indicated that the contract was also to provide
866 emergency repairs at the Swift hydro facility powerhouse during January
867 2009. The notice indicated that the cost of the contract was estimated to
868 be \$750,000 and that the final costs were \$1,096,542. Both of these
869 notices of sole source contracts provide the following description of the
870 event: "Beginning early on Tuesday, January 6, 2009 and continuing
871 through January 8, 2009, very heavy rainfall in western Washington
872 combined with warm air temperatures resulted in rapid snowmelt and high
873 runoff causing flooding and a landslide resulting in damage to the Swift
874 hydro facility powerhouse."

875

Redacted

876 **Q. SHOULD THE COST ASSOCIATED WITH THIS EVENT BE INCLUDED**
877 **IN PROJECTING THE COST LEVEL TO INCORPORATE IN RATES**
878 **FOR THE TEST PERIOD?**

879 A. No, the costs associated with this abnormal one-time event should be
880 excluded in determining the amount to include in base rates on a going
881 forward basis. Clearly, the January 8, 2009 high runoff event that caused
882 the flooding and landslide, which resulted in damages to the Swift hydro
883 facility powerhouse is a unique event that would not occur in a typical
884 year. I recommend that this unusual one-time event be excluded in
885 determining the average cost level to include in base rates.

886

887 **Q. WHAT IS THE IMPACT OF THE REMOVAL OF THIS EVENT ON THE**
888 **COMPANY'S REQUEST?**

889 A. On Exhibit OCS 3.9D, page 3.9.1, I removed the impact of this January 8,
890 2009 runoff event for purposes of determining the three-year average cost
891 level. Removing this event in projecting a normalized cost level results in
892 a \$2,333,178 reduction to the Company's proposed internal self insurance
893 expense and a \$333,333 reduction to the Company's proposed Non-T&D
894 maintenance expense associated with potential future damages. In other
895 words, projected test year expenses in RMP's filing should be reduced by
896 \$2,556,511.

897

Redacted

898 **Generation Overhaul Expense**

899 **Q. PLEASE DISCUSS RMP'S ADJUSTMENT TO NORMALIZE**

900 **GENERATION OVERHAUL EXPENSE.**

901 A. In its filing, RMP adjusted the base year generation overhaul expense to
902 reflect a four-year average cost level. In deriving its adjustment, RMP
903 used actual overhaul costs for the past four years, which it escalated to
904 base year levels, on a plant by plant basis for the plants that were owned
905 for the entire four-year period. RMP then added a combination of
906 escalated actual and projected annual costs to derive a four-year average
907 overhaul cost for new plants that were not in service over the entire four-
908 year historic period. The new plants included Lake Side and Chehalis.
909 RMP's adjustment resulted in a \$2,600,573 (\$1,122,253 Utah) reduction to
910 the base year overhaul expense level.

911

912 The inclusion of overhaul costs in rates at an average, normalized level is
913 consistent with past Commission decisions and recognizes that the costs
914 can fluctuate significantly from year to year. However, the method used
915 by RMP in this case, which uses historic amounts that have been
916 escalated to the base year, deviates from the method approved by the
917 Commission in prior cases.

918

919 **Q. HOW DOES RMP'S METHODOLOGY DEVIATE FROM THE METHOD**

920 **APPROVED BY THE COMMISSION IN PRIOR CASES?**

Redacted

921 A. In the Orders in Docket No. 07-035-93, issued August 11, 2008, and
922 Docket No. 09-035-23, issued February 18, 2010, the Commission
923 included overhaul costs in rates based on a four-year average historic cost
924 level for existing plants, excluding escalation, and a combination of actual
925 and projected four-year average cost level for new generation plants. In
926 each of those prior dockets, the Commission disallowed the escalation of
927 the historic costs in determining the normalized cost level for inclusion in
928 rates. In the last rate case, Docket No. 10-035-124, parties reached a
929 settlement that did not specifically address the method for normalizing
930 generation overhaul costs in rates. Therefore, the normalizing treatment
931 was not identified in the Commission's Order in that case. It is worth
932 noting that RMP did not escalate the historic costs in its filing in that case,
933 but instead followed the Commission approved methodology. However,
934 the Division did recommend that the historic costs be escalated prior to
935 determining the average, normalized balance of overhaul costs to include
936 in rates in its prefiled direct testimony.

937

938 **Q. HOW WAS THE ISSUE OF THE ESCALATION OF HISTORICAL**
939 **GENERATION OVERHAUL COSTS FOR PURPOSES OF**
940 **DETERMINING THE NORMALIZED COST LEVEL ADDRESSED BY**
941 **THE COMMISSION IN DOCKET NO. 07-035-93?**

942 A. The Commission addressed this issue in the August 11, 2008 Order in
943 Docket No. 07-035-93, at pages 81 – 82, as follows:

Redacted

944 First, in our recollection, this is the first time escalation within
945 averaging has been proposed. We are not persuaded this is an
946 appropriate approach and are concerned, if accepted here, such a
947 practice would be extended to other cost items, by both PacifiCorp
948 and Questar Gas Company. The basis for using averages of actual
949 costs is because book amounts vary from year to year, and the
950 costs in one year are not considered normal. In the next case,
951 following the precedent established here, the Company will assert
952 this year's actual expense, considered in this case to be abnormal,
953 can be escalated to obtain a reasonable level of expense for the
954 next year. This seems to defeat the purpose of constructing an
955 average, which is to smooth out the year-to-year abnormalities.
956 Escalation in the Company's approach serves merely to inflate the
957 average, and the average is already higher than the budget.
958

959 **Q. HOW DID THE COMMISSION ADDRESS THIS ISSUE IN DOCKET NO.**
960 **09-035-23?**

961 A. In Docket No. 09-035-23, RMP again requested that the historical
962 balances used in deriving the four-year average normalized cost be
963 escalated, while OCS again recommended that the historical amounts not
964 be escalated. In its direct testimony in that Docket, the DPU did not apply
965 escalation to the historical balances in deriving its recommended
966 normalized amount. However, in the surrebuttal testimony filed by DPU
967 witness Artie Powell, the DPU modified its position in that it recommended
968 that the amounts be escalated. The Commission's February 18, 2010
969 Order in Docket No. 09-035-23, at page 96, describes the DPU's position:
970 "According to the Division, the Commission could choose to leave the
971 issue open for more discussion, if needed, in future cases without making
972 any broad policy decisions here, but it recommends the adjustment
973 adopted in the 2007 rate case not be made in this case."

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974

975 At page 97 of its February 18, 2010 Order, the Commission resolved the
976 issue of whether or not the historical amounts should be escalated in
977 determining the normalized amount to include in rates as follows:

978 In addition to those reasons enunciated in our prior order in Docket
979 No. 07-035-93, the Company provides no analysis of how their
980 approach when applied to historical data provides reasonable
981 results over time. The evidence provided in this case, and in other
982 recent cases, is not sufficient to support adoption of the Company's
983 method. For these reasons we do not accept the Company's
984 recommendation, rather we uphold our original decision in Docket
985 No. 07-035-23 and therefore accept the Office's adjustment.
986

987 The Order did not indicate that the issue was being held "open for more
988 discussion, if needed, in future cases" as suggested by the Division in that
989 docket. Rather, it specifically found that the evidence provided in the
990 case, as well as in other then recent cases, was not sufficient to support
991 the escalation of the historical balances in deriving the normalized level to
992 include in rates.

993

994 **Q. HAS RMP PRESENTED ANY NEW EVIDENCE IN THIS CASE IN**
995 **SUPPORT OF ESCALATION OF THE HISTORICAL BALANCES IN**
996 **DERIVING THE NORMALIZED GENERATION OVERHAUL EXPENSE**
997 **LEVEL THAT HAS NOT PREVIOUSLY BEEN CONSIDERED BY THE**
998 **COMMISSION OR THAT YOU FIND PERSUASIVE OR COMPELLING?**

999 A. No. There was nothing new presented by the Company with regards to
1000 this issue that was not previously presented to or considered by the

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1001 Commission in Docket No. 09-035-23. While RMP witness Steven
1002 McDougal contends that the historic values should be escalated for
1003 inflation, he is silent with regards to productivity that would occur over time
1004 that would mitigate or offset the pressures of generation inflationary
1005 factors. There is nothing new presented in this case that should lead to
1006 the conclusion that the historical costs should be escalated in determining
1007 the normalized cost level. The Commission should re-affirm, once again
1008 in this docket, that the historical generation overhaul expenses should not
1009 be escalated for purposes of normalizing generation overhaul expense to
1010 include in base rates.

1011

1012 **Q. WHAT IS THE OCS' RECOMMENDATION WITH REGARDS TO**
1013 **WHETHER OR NOT THE HISTORICAL COST LEVELS SHOULD BE**
1014 **ESCALATED IN DERIVING THE AVERAGE?**

1015 A. The issue of whether or not the historical costs should be escalated in
1016 deriving the normalized amount for inclusion in rates was thoroughly
1017 vetted by the parties in RMP Docket Nos. 07-035-93 and 09-035-23. The
1018 issue was addressed in testimony in both of those cases, and I was cross
1019 examined on this very issue during the hearings in those cases before the
1020 Commission. In each of those cases, the Commission determined that the
1021 historical costs should not be escalated in deriving the normalized cost
1022 level to include in rates. RMP's repeated recommendation that the costs

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1023 be escalated in deriving the normalized generation overhaul expense level
1024 should, yet again, be denied.

1025

1026 As shown on Exhibit OCS 3.10D, test year expenses should be reduced
1027 by \$929,786 (\$401,249 Utah) to remove the impact of the Company's
1028 proposed escalation of the historic costs prior to normalization.

1029

1030 **Incremental Generation O&M (Non-Overhaul)**

1031 **Q. WOULD YOU PLEASE BRIEFLY DESCRIBE THE COMPANY'S**
1032 **ADJUSTMENT FOR INCREMENTAL GENERATION OPERATION AND**
1033 **MAINTENANCE EXPENSE?**

1034 **A.** In this case, RMP has taken a different approach in adjusting its
1035 generation plant operation and maintenance expenses as compared to the
1036 approach it has taken in prior proceedings. In the past several cases,
1037 RMP has proposed specific adjustments to its base year generation and
1038 transmission O&M expenses associated with either the addition of new
1039 facilities, substantive changes made to specific facilities, or known
1040 contract changes. For example, in the prior rate case, Docket No. 10-035-
1041 124, RMP made an adjustment to incremental generation and
1042 transmission O&M as the result of placing three wind facilities and three
1043 new transmission resources in service, as well as the cost impacts of new
1044 pollution control projects that were being placed into service prior to the

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1045 end of the test year in that case. In that case, the Company also
1046 proposed adjustments associated with some contract changes associated
1047 with managing the gas turbine parts and services contract for the Lake
1048 Side plant; switching to a higher SO₂ content coal at Cholla 4; and plans
1049 to retire the Little Mountain plant during the future test year. These
1050 adjustments were based on specific identifiable changes.

1051

1052 While a similar approach that identifies projected cost changes is being
1053 used for the hydro and wind generation facilities in this case, RMP is using
1054 a new approach in which it is adjusting the O&M costs (excluding labor,
1055 net power costs and overhauls) to the budgeted test year level on a plant
1056 by plant basis for the thermal generation plants. The non-labor, non-
1057 overhaul, and non-power cost O&M expenses for all of the coal fired
1058 generation, gas and geothermal generation and partner operated
1059 generation plants are included in the adjusted test year based on
1060 budgeted amounts. Exhibit RMP__(SRM-3), page 4.9.1, shows that when
1061 compared to the escalated base year cost level, the adjustment results in
1062 a \$1,681,495 reduction to the Company owned coal fired generation O&M
1063 expense, a \$2,333,911 reduction to the Company owned gas &
1064 geothermal generation O&M expense and a \$4.95 million increase in the
1065 partner operated generation plant O&M expense. Thus, PacifiCorp
1066 anticipates that the increases above the base year level of operating and
1067 maintaining its owned thermal generation plants (excluding the labor, net

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1068 power and overhaul costs) will be less than the results of simply applying
1069 its proposed escalation factors to the base year costs. However, the
1070 budgets presented by the partner operated thermal generation plants are
1071 projected to increase by more than the inflation level. The net result,
1072 which is shown on Exhibit RMP__(SRM-3), page 4.9.1, is that the O&M
1073 expenses (excluding labor, net power costs and overhauls) for thermal
1074 generation plants are projected to increase \$10,143,199 above the base
1075 year level of \$174,036,384, exceeding the inflation adjustment by
1076 \$935,256.

1077

1078 **Q. DO YOU RECOMMEND ANY ADJUSTMENTS TO THE PROJECTED**
1079 **INCREMENTAL GENERATION O&M EXPENSE?**

1080 A. Yes. I recommend three adjustments be made to RMP's projected
1081 incremental generation O&M expenses. Specifically, I recommend that:
1082 (1) the hydro generation O&M expense be reduced by \$535,209
1083 (\$230,967 Utah) to reflect the impact of updated information received from
1084 FERC regarding Land Use Fees; (2) the expense included for oil changes
1085 at the wind generation facilities be reduced by \$2,029,333 (\$875,759
1086 Utah); and (3) the amount included for materials expenses at the wind
1087 generation facilities be reduced by \$568,024 (\$245,131 Utah). I will
1088 discuss each of these four adjustments below.

1089

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1090 **Q. PLEASE DISCUSS YOUR ADJUSTMENT TO REDUCE THE HYDRO**
1091 **GENERATION O&M EXPENSE.**

1092 A. At the time RMP's testimony was prepared, there was uncertainty
1093 regarding the level of FERC land use fees that the Company would incur
1094 in the test year related to the hydro licenses it holds. According to the
1095 direct testimony of Mark Tallman, at pages 7 – 8, in projecting test year
1096 FERC land use fee expenses, the Company "...used the invoice amount
1097 proposed by FERC in its 2009 revised fee schedule which was vacated in
1098 early 2011 due to a successful appeal by PacifiCorp and other licensees."
1099 The result was RMP's inclusion of \$717,319 in the test year for the FERC
1100 land use fee.³

1101
1102 PacifiCorp received the FERC land use fee invoices in March, with
1103 payment due in April 2012. According to the invoice, the annual fee is
1104 \$182,115⁴, which is significantly lower than the \$717,319 incorporated in
1105 the filing for the test year. As shown on Exhibit OCS 3.11D, test year
1106 expenses should be reduced by \$535,204 (\$230,967 Utah).

1107

1108 **Q. PLEASE DISCUSS THE AMOUNT INCLUDED IN RMP'S FILING FOR**
1109 **OIL CHANGES AT ITS WIND FACILITIES.**

³ Exhibit RMP__(SRM-3), page 4.9.2.

⁴ Response to OCS Data Request 8.16

1110 A. RMP increased base year expenses by \$3,044,000 to reflect the cost of oil
1111 changes on its wind generation turbines at nine of the 13 wind projects
1112 owned by the Company. The cost was estimated assuming 381 wind
1113 turbines having oil changes during the test year at an estimated cost of
1114 \$8,000 per wind turbine.⁵

1115

1116 **Q. IS THE OIL CHANGED ON THE WIND TURBINES ON AN ANNUAL**
1117 **BASIS?**

1118 A. No. The projected oil changes in the test year will be the first oil changes
1119 for the 381 wind turbines. In fact, in response to OCS Data Request 8.14,
1120 the Company indicated that the average manufacturer recommended time
1121 span between oil changes on the Company owned wind turbines is three
1122 years. If RMP waits until the test year to change the oil on all 381
1123 turbines, many will exceed the recommended oil change span. The 381
1124 turbines for which the oil change costs are incorporated in the test year
1125 ended May 31, 2013 were placed into service in the years 2007 through
1126 2010. Thus, the Company projects replacing oil in wind turbines during
1127 the test year that were placed into service over a four year period.

1128

1129 **Q. SHOULD THE AMOUNT INCLUDED IN THE FORECAST TEST YEAR**
1130 **FOR OIL CHANGES BE REDUCED?**

⁵ Response to OCS Data Request 8.14.

1131 A. Yes. Since the manufacturer has recommended the oil changes occur
1132 every three years, and the Company's adjustment assumes that oil will be
1133 changed on wind turbines that were placed into service over a four year
1134 period, the amount of cost in the test year is overstated and not reflective
1135 of a normal cost level. I recommend that 2/3rds of the costs be removed.
1136 As shown on Exhibit OCS 3.12D, test year expenses should be reduced
1137 by \$2,029,333 (\$875,759 Utah). This would allow 1/3rd of the costs as the
1138 oil changes would occur once every three years under the manufacturer
1139 recommendations.

1140

1141 **Q. WHAT AMOUNT IS INCLUDED IN THE ADJUSTED TEST YEAR FOR**
1142 **MATERIALS EXPENSE AT THE WIND FACILITIES?**

1143 A. RMP has projected expenses in the test year associated with replacement
1144 parts and materials on the wind facilities of \$6,389,472, which is an
1145 increase to the base year cost of \$4,811,093. While RMP is projecting a
1146 \$4.8 million increase to this cost, it is also projecting a \$3.4 million
1147 reduction in third-party contract costs at the wind facilities. According to
1148 the direct testimony of Mark Tallman, at page 4, warranties will expire at
1149 ten of the 13 wind projects owned by the Company either before or during
1150 the test period. The Leaning Juniper I and Goodnoe Hills warranties
1151 expired prior to the base period and the Dunlap I and Marengo wind
1152 projects have warranties that expire during the test year. Foot Creek I will
1153 be the only wind project that will have a warranty agreement in place after

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1154 the test year. Thus, costs that were previously covered under the
1155 warranties and third-party agreements will now be covered under
1156 operating expenses.

1157

1158 **Q. HOW DID RMP ESTIMATE THE AMOUNT OF REPLACEMENT PARTS**
1159 **AND MATERIALS EXPENSE AT THE WIND FACILITIES FOR THE**
1160 **TEST YEAR?**

1161 A. Mr. Tallman, at page 4 of his testimony, indicates that the Company used
1162 historical parts and materials costs to arrive at an estimated cost on a per-
1163 turbine basis. The resulting cost per turbine was then applied to the
1164 projects with turbines out of warranty during the test year.

1165

1166 **Q. COULD YOU PLEASE ELABORATE ON HOW THE COST ON A PER**
1167 **TURBINE BASIS WAS DERIVED BY THE COMPANY?**

1168 A. Based on the confidential response to OCS Data Request 8.15b,

1169 Confidential Attachment OCS 8.15b, *****BEGIN CONFIDENTIAL***** [REDACTED]

1170 [REDACTED]

1171 [REDACTED]

1172 [REDACTED]

1173 [REDACTED]

1174 [REDACTED]

1175

1176 [REDACTED]

1177 [REDACTED]

1178 [REDACTED]

1179 [REDACTED]

1180 [REDACTED]

1181 [REDACTED]

1182 [REDACTED]

1183 [REDACTED]

1184 [REDACTED]

1185 [REDACTED]

1186 [REDACTED]

1187 [REDACTED]

1188

1189 [REDACTED]

1190 [REDACTED]

1191 [REDACTED]

1192 [REDACTED]

1193 [REDACTED]

1194 [REDACTED] *****END CONFIDENTIAL*****

1195

1196 **Q. WHAT IS THE RESULT OF YOUR RECOMMENDED REDUCTION TO**

1197 **THE TEST YEAR WIND MATERIALS EXPENSE?**

Redacted

1198 A. As shown on Exhibit OCS 3.13D, I recommend the test year costs be
1199 reduced by 8.89%, which results in a \$568,024 (\$245,131 Utah) reduction
1200 to expense.

1201

1202 **Post-Retirement Benefits – FAS 106 Expense**

1203 **Q. HAS THE COMPANY MADE ANY SIGNIFICANT CHANGES TO ITS**
1204 **EMPLOYEE BENEFIT PLAN OFFERINGS SINCE THE TIME OF THE**
1205 **LAST RATE CASE?**

1206 A. Yes. PacifiCorp has implemented a significant benefit design change to
1207 its post-retirement welfare plan. This change is discussed at page 14 of
1208 the direct testimony of Erich Wilson. The change, which was effective
1209 January 1, 2012, results in the Company now providing an annual
1210 contribution to the health reimbursement account for its retired employees
1211 as opposed to a monthly subsidy structured plan. This has resulted in
1212 significant cost savings with regards to the provision of retirement medical
1213 plan costs. Mr. Wilson's testimony indicates that this change in the benefit
1214 design reduces post-retirement welfare plan costs by \$13.1 million in the
1215 test year. Company Exhibit RMP__(SRM-3), at page 4.2.7 shows the
1216 amount of post-retirement benefits-FAS 106 expense going from
1217 \$15,216,196 on a net of joint venture basis in the base year ended June
1218 2011 to \$2,141,507 in the forecast test year ended May 2013, a reduction
1219 of \$13,074,690.

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1220

1221 **Q. ARE YOU RECOMMENDING ANY FURTHER ADJUSTMENTS TO THE**
1222 **AMOUNT OF POST-RETIREMENT BENEFITS-FAS 106 EXPENSE**
1223 **INCLUDED IN THE ADJUSTED TEST YEAR IN THIS CASE?**

1224 A. Yes. An additional reduction to the amount included in the test year needs
1225 to be made. According to Filing Requirement R746-700-20.C.3.e, the
1226 amount of post-retirement benefits—FAS 106 expense incorporated in the
1227 test year ending May 31, 2013 was based on projected expense of \$1.5
1228 million for the 2012 retirement plan year and \$3.2 million for the 2013 plan
1229 year. Each of these amounts was prorated for the number of months in
1230 the test year to derive the projected test year expense on a gross basis of
1231 \$2,208,333. After application of the percentage of those costs that go to
1232 joint ventures, the amount included in the test year was \$2,141,507. OCS
1233 Data Request 6.12 asked the Company to provide an update to its test
1234 year PBOP expense that would result from the impact of reflecting actual
1235 2011 plan experience as well as use of the actual assumptions that were
1236 selected at the end of 2011 for the 2012 plan year. According to the
1237 Company's response, the revised 2012 PBOP expense is \$400,000 on a
1238 gross basis. Using the factor incorporated in the Company's filing to
1239 determine the net of joint venture amount of 96.974%, the revised 2012
1240 PBOP expense would be \$387,996 for the 2012 plan year which would
1241 include seven months of the test year in this case. This is significantly

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1242 lower than the amount assumed in the Company's filing for 2012 of \$1.5
1243 million prior to allocation to the joint ventures.

1244

1245 **Q. DID THE COMPANY PROVIDE REVISED ESTIMATES FOR ITS 2013**
1246 **PBOP EXPENSE?**

1247 A. No. OCS Data Request 6.12 asked the Company to provide updated
1248 information for both 2012 and 2013. While the Company provided the
1249 revised 2012 PBOP expense of \$400,000 (before netting out joint
1250 ventures), it indicated that "The Company has not performed an analysis
1251 of these impacts on 2013 PBOP expense." Consequently, the Company
1252 has not provided an updated 2013 expense projection.

1253

1254 **Q. WHAT ADJUSTMENT DO YOU RECOMMEND?**

1255 A. I recommend that the amount of PBOP expense incorporated in the test
1256 year in the Company's filing be revised to reflect the updated 2012 PBOP
1257 expense that was provided by the Company in response to OCS Data
1258 Request 6.12. As the Company did not provide the requested update for
1259 the revised 2013 expense and has not justified a cost increase above the
1260 revised 2012 expense amount I recommend that this amount be used for
1261 estimating the test year expense level.

1262

1263 **Q. WHAT ADJUSTMENT IS NECESSARY TO REFLECT YOUR**
1264 **RECOMMENDATION?**

Redacted

1265 A. As shown on Exhibit OCS 3.14D, test year expenses should be reduced
1266 by \$1,240,541 on a total Company basis and \$531,263 on a Utah basis.

1267

1268 **Q. ARE THERE ANY OTHER FACTORS BEYOND THE SIGNIFICANT**
1269 **PLAN CHANGES THAT ALSO CAUSED THE SIGNIFICANT**
1270 **REDUCTION TO THE PBOP EXPENSE IN THE TEST YEAR?**

1271 A. Yes. Since the time of the last rate case the transition obligation
1272 associated with the initial implementation of accounting for post-retirement
1273 benefit on an accrual basis has been fully amortized. This assisted in
1274 greatly reducing the amount of expense going-forward associated with the
1275 post-retirement medical benefit cost.

1276 **Cost Savings Not in Test Year**

1277 **Q. HAS THE COMPANY IDENTIFIED ANY COST SAVING MEASURES OR**
1278 **COST CONTAINMENT ACTIVITIES THAT IT HAS UNDERGONE?**

1279 A. Yes. Company witness Richard Walje discusses several cost containment
1280 measures undertaken by the Company on pages 9 and 10 of his direct
1281 testimony. The majority of the cost containment measures identified by
1282 Mr. Walje were implemented either during or subsequent to the base year
1283 in this case.

1284

1285 **Q. SINCE THE COST SAVING MEASURES WERE IMPLEMENTED**
1286 **EITHER DURING OR AFTER THE BASE YEAR USED BY THE**

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1287 **COMPANY IN PREPARING ITS FILING, HAVE THE COST SAVINGS**
1288 **BEEN INCLUDED IN THE FORECAST TEST YEAR ENDING MAY 31,**
1289 **2013?**

1290 A. No, they have not. Adjustments should be made to the adjusted test year
1291 expenses to reflect the impact of the cost saving or cost containment
1292 measures that have been implemented by the Company.

1293

1294 **Q. WHAT ADJUSTMENT SHOULD BE MADE TO REFLECT THE IMPACT**
1295 **OF THE COST CONTAINMENT MEASURES ON THE TEST YEAR**
1296 **EXPENSES?**

1297 A. I am recommending that five separate adjustments be made to reflect the
1298 impact on test year expenses contained in the filing associated with the
1299 cost containment measures that have been implemented by the Company
1300 either during or subsequent to the base year used in this case. Each of
1301 the recommended adjustments is provided in Exhibit OCS 3.15D and
1302 result in total recommended cost saving adjustments of \$1,222,850 on a
1303 total Company basis and \$777,104 on a Utah basis. Each of the
1304 recommended adjustments on a total Company and a Utah basis is
1305 presented in the table below:

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<u>Cost Savings Measure:</u>	<u>Total Amount</u>	<u>Utah Amount</u>
In-House Electronic Customer Payment Processing	\$ (729,461)	\$ (363,950)
Customers Switching to Electronic Billing	(342,077)	(342,077)
Reduction in Community Organization Memberships	(32,306)	(13,845)
Elimination of Individual Safety Recognition Program	(106,506)	(51,221)
Seminar Travel Savings	(12,500)	(6,012)
	<u>\$(1,222,850)</u>	<u>\$ (777,104)</u>

1306
1307

1308 **Q. WOULD YOU PLEASE GO OVER EACH OF THE COST SAVING**

1309 **MEASURES IDENTIFIED IN THE ABOVE TABLE?**

1310 A. Yes. The first cost saving measure is associated with the Company
 1311 processing customer electronic payments in-house beginning in January
 1312 2011. Based on the Company's response to OCS Data Request 8.1, the
 1313 total cost included in the base year for the vendor that provided the
 1314 outsourced services, which are now done in-house, was \$701,374 in the
 1315 base year. Using the 4.86% escalation factor for Account 903 contained
 1316 in the Company's filing results in adjusted costs incorporated in the test
 1317 year of \$735,461 for the vendor services that will no longer be utilized.
 1318 The response also indicates that the Company will pay a fee of \$6,000 in
 1319 both 2012 and 2013 for its customer service agents to access the vendor's
 1320 agent portal for historical payment transaction data. Thus, the net cost
 1321 savings that will be realized in the test year associated with in-sourcing
 1322 this function is \$729,461 (\$363,950 Utah). The Company indicated in its
 1323 response to OCS Data Request 8.1(a) that it will reflect an adjustment for
 1324 these savings in its rebuttal testimony.

Redacted

1325

1326 The second adjustment presented on the table is to reflect the cost
1327 savings that will result from customers in Utah switching to electronic
1328 billing instead of receiving paper copies of bills through the mail. In
1329 calculating the adjustment on Exhibit OCS 3.15D, page 3.15.1, I applied
1330 the savings per statement identified by the Company of \$0.47 to the
1331 increase in the number of paperless bills that would be distributed in the
1332 test year as compared to those that were distributed in the base year in
1333 this case. This adjustment is based on information provided by the
1334 Company in response to OCS Data Request 8.2 and results in projected
1335 test year savings on a Utah basis of \$342,077.

1336

1337 **Q. WOULD YOU PLEASE DISCUSS THE NEXT COST SAVING MEASURE**
1338 **IDENTIFIED IN YOUR TABLE FOR A REDUCTION IN COMMUNITY**
1339 **ORGANIZATION MEMBERSHIPS?**

1340 A. Yes. At page 10 of his testimony, Mr. Walje indicates that the Company
1341 has reduced its membership in community organizations. In response to
1342 OCS Data Request 8.3, the Company indicated that the reduction in
1343 memberships began in January 2012 and identified the planned
1344 reductions in memberships for the test year. The Company identified total
1345 anticipated cost savings from these reductions of \$31,018 that were
1346 incurred in the base year. After application of the escalation factor used in

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1347 the case, the cost reduction in the test year is \$32,306 on a total Company
1348 basis and \$13,845 on a Utah basis.

1349

1350 **Q. PLEASE DISCUSS THE TWO REMAINING COST SAVING**
1351 **ADJUSTMENTS IDENTIFIED ON YOUR TABLE.**

1352 A. At page 10 of his testimony, Mr. Walje indicated that the Company had
1353 eliminated employee safety recognition gifts for transmission and
1354 distribution employees. Based on the response to OCS Data Request
1355 14.2, the amount of expense included in the adjusted test year for the
1356 individual safety recognition program that has been eliminated is \$106,506
1357 (\$51,221 Utah). These costs that will no longer be incurred should be
1358 removed from the test year.

1359

1360 The final item being adjusted on Exhibit OCS 3.15D is the result of the
1361 Company converting the annual estimator seminar to an on-line forum
1362 thereby eliminating various travel costs, which is discussed on page 10 of
1363 Mr. Walje's direct testimony. According to the response to OCS Data
1364 Request 8.5, the total projected travel related savings is approximately
1365 \$50,000, 25% which is allocated to operation and maintenance expenses
1366 with the remaining costs going to capital. Thus, the projected O&M
1367 expense savings in the test year are \$12,500 ($\$50,000 \times 25\%$) on a total
1368 Company basis and \$6,012 on a Utah jurisdictional basis.

1369

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1370 As shown on Exhibit OCS 3.15.D, these five separate cost saving
1371 adjustments result in total projected cost savings of \$1,222,850 in the test
1372 year (\$777,104 Utah).

1373 **Oregon Rate Dispute Costs (Wah Chang Matter)**

1374 **Q. ARE YOU RECOMMENDING ANY ADJUSTMENT TO REMOVE THE**
1375 **COST ASSOCIATED WITH LEGAL PROCEEDINGS THAT OCCURRED**
1376 **IN THE BASE YEAR IN THIS CASE?**

1377 A. Yes. During the base year ended June 2011, the Company participated in
1378 a jury trial in Oregon that was specific to billing disputes involving an
1379 Oregon industrial customer. The costs associated with this matter were
1380 not removed from the base period, thus they were escalated into the test
1381 year in this case. I recommend that all of the costs included in the
1382 adjusted test year associated with this matter be removed.

1383

1384 **Q. COULD YOU PLEASE PROVIDE SOME BACKGROUND REGARDING**
1385 **THE OREGON BILLING DISPUTE?**

1386 A. Yes. The Company's 10-K for the year ended December 31, 2011, at
1387 page 28, discusses various legal proceedings. Included in that discussion
1388 is the description of several disputes with Wah Chang, which is a large
1389 industrial customer receiving service from PacifiCorp in the State of
1390 Oregon. Two different disputes are specifically discussed regarding Wah

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1391 Chang and PacifiCorp. The 10-K, at page 28, specifically addresses the
1392 dispute with Wah Chang as follows:

1393 In December 2000, Wah Chang, a large industrial customer of
1394 PacifiCorp filed an action before the OPUC asserting that the rates
1395 set by a special tariff with PacifiCorp and approved by the OPUC
1396 were not just and reasonable due to alleged market manipulation
1397 during the energy crisis. In October 2001, the OPUC dismissed
1398 Wah Chang's petition and found that Wah Chang assumed the risk
1399 of price increases under the special tariff. Wah Chang petitioned
1400 the Circuit Court for Marion County, Oregon for review of the
1401 OPUC's order. In June 2002, the Circuit Court for Marion County,
1402 Oregon granted Wah Chang's motion for review and ordered the
1403 OPUC to reopen the record to allow Wah Chang the opportunity to
1404 present new evidence. In September 2009, the OPUC dismissed
1405 Wah Chang's petition and reaffirmed that the rates set by the
1406 special tariff were just and reasonable. In October 2009, Wah
1407 Chang filed with the Oregon Court of Appeals a petition for judicial
1408 review of the OPUC's September 2009 order denying Wah Chang
1409 relief. In July 2010, the Oregon Court of Appeals accepted judicial
1410 review.

1411
1412 In a separate but related proceeding, in December 2000, Wah
1413 Chang filed a complaint in the Circuit Court for Linn County, Oregon
1414 asserting that the OPUC-approved special tariff with PacifiCorp is
1415 subject to rescission based on theories of mutual mistake of fact,
1416 frustration of purpose and impracticability. In April 2011, Wah
1417 Chang's claims were presented during a jury trial, and all claims,
1418 including the claim for punitive damages, were resolved in
1419 PacifiCorp's favor. Wah Chang did not appeal this outcome and
1420 the outcome had no impact on PacifiCorp's consolidated financial
1421 results.

1422

1423

1424 **Q. WHY DO YOU RECOMMEND THAT THESE COSTS BE REMOVED**

1425 **FROM THE TEST YEAR IN THIS CASE?**

1426 A. These costs should be removed for several reasons. First, and foremost,
1427 the costs involve a dispute with a large industrial customer in Oregon.

1428 Any revenues received from that large industrial customer would be

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1429 Oregon jurisdictional revenues and not passed onto customers in Utah.
1430 Thus, any costs incurred by the Company in defending its charges to the
1431 Oregon industrial customer should be assigned situs to Oregon and not
1432 allocated to Utah. When asked why these costs were allocated to Utah in
1433 OCS Data Request 8.8, the Company indicated that “Legal expenses are
1434 generally allocated system-wide unless identified with a state jurisdictional
1435 rate proceeding or state specific issue.” Disputes with Wah Chang, which
1436 is a large industrial customer in Oregon and pertain specifically to the
1437 rates charged in the State of Oregon, is a state specific issue that should
1438 have been assigned directly to Oregon.

1439
1440 The second reason these costs should be removed from the test year is
1441 that they are non-recurring in nature. According to the 10-K language
1442 quoted above, these matters have been largely resolved, thus the costs
1443 should not be incurred in the test year in this case.

1444

1445 **Q. WHAT ADJUSTMENT IS NECESSARY TO REMOVE THE COST**
1446 **ASSOCIATED WITH THE WAH CHANG MATTER FROM THE TEST**
1447 **YEAR IN THIS CASE?**

1448 A. The Company provided an itemization of all costs recorded in the base
1449 year and escalated into the test year associated with the Wah Chang
1450 matter in its confidential Attachment OCS 8.8. The amounts were
1451 provided both on a total Company and on a Utah jurisdictional basis. In

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1452 order to remove these costs from the test year, ****BEGIN**

1453 **CONFIDENTIAL**** [REDACTED]

1454 [REDACTED]

1455 [REDACTED] ****END CONFIDENTIAL**** This adjustment is shown on

1456 Confidential Exhibit OCS 3.16D.

1457

1458 **CWIP Write-Offs**

1459 **Q. DID THE COMPANY REMOVE ANY EXPENSES ASSOCIATED WITH**
1460 **THE WRITE-OFF OF PROJECTS THAT WERE PREVIOUSLY**
1461 **RECORDED IN CONSTRUCTION WORK IN PROGRESS (“CWIP”) IN**
1462 **ITS FILING?**

1463 **A.** Yes. In Exhibit RMP__(SRM-3), at page 4.4, RMP removed \$3,033,000
1464 from base year expenses associated with its write-off of costs incurred for
1465 the Jim Bridger turbine upgrades. The reason the costs were removed
1466 was described by Company as follows:

1467 The contract with the vendor is being renegotiated due to certain
1468 portions of the Jim Bridger turbine upgrade projects being delayed,
1469 deferred and/or potentially cancelled due to project reconfiguration,
1470 scope and timing changes in the projects which result from
1471 transmission constraints and other issues. This should not impact
1472 results of operations.

1473

1474

1475 **Q. ARE THERE ADDITIONAL CAPITAL PROJECTS THAT WERE**
1476 **WRITTEN OFF TO EXPENSE IN THE BASE YEAR THAT SHOULD**
1477 **ALSO BE REMOVED?**

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1478 A. Yes, several additional write-offs should be removed from expense.
1479 These include the write-off of a capital project to replace the switchgear at
1480 the Huntington Units 1 and 2 that was cancelled and the write-off of
1481 electronic security projects at the generation plants that were being done
1482 to comply with NERC/Critical Infrastructure Protection Standards that were
1483 cancelled.

1484

1485 **Q. WHY WAS THE SWITCHGEAR PROJECT AT HUNTINGTON UNITS 1**
1486 **AND 2 CANCELLED?**

1487 A. While preparing for installation of the replacement switchgear, concerns
1488 were raised by management about risks required to install the equipment.
1489 The Company decided to cancel the project after additional engineering
1490 reviews were conducted.⁶ The Company charged \$735,117 to expense in
1491 the base year for this project, which would result in \$788,266 in the test
1492 year after application of the escalation factor incorporated in RMP's filing.
1493 The costs for this cancelled project should be removed from test year
1494 expenses and not passed on to ratepayers.

1495

1496 **Q. PLEASE DISCUSS THE NERC/CRITICAL INFRASTRUCTURE**
1497 **PROTECTION STANDARDS SECURITY PROJECTS THAT WERE**
1498 **WRITTEN-OFF DURING THE BASE YEAR.**

⁶ Response to OCS Data Request 17.6.

1499 A. During the base year, the Company charged \$1,842,475 to expense for
1500 the write-off of electronic security projects that were cancelled at various
1501 generating plants. The costs were escalated resulting in \$1,975,686
1502 included in test year expenses associated with the write-offs. The costs
1503 written-off on a per plant basis is provided in Exhibit OCS 3.17D, page
1504 3.17.1. The costs for the electronic security project that was cancelled
1505 were incurred by the Company in 2009 and 2010 and consist of contractor
1506 costs for installing and configuring software.⁷ In February 2010,
1507 PacifiCorp Energy management and the PacifiCorp information
1508 technology department performed an internal reassessment of the project
1509 and determined the project, for which over \$1.8M of costs had already
1510 been incurred, should be replaced with a different project supported by
1511 internal resources instead of an outside vendor. The replacement project
1512 is now being done in-house by the Company.⁸ Given the fact that the
1513 determination to cancel the project was made in February 2010, which is
1514 several months before the start of the base year, it is not clear why the
1515 write-off of the project to expense occurred during the base year ended
1516 June 30, 2011. The costs associated with the cancelled project should be
1517 removed from test year expenses and not passed on to RMP's ratepayers.
1518

⁷ Response to OCS Data Request 6.2

⁸ Response to OCS Data Request 17.6

1519 **Q. WHAT ADJUSTMENT IS NEEDED TO REMOVE THE COSTS**
1520 **ASSOCIATED WITH THE WRITE-OFFS FROM THE TEST YEAR.**

1521 A. As shown on Exhibit OCS 3.17D, test year expenses should be reduced
1522 by \$2,763,952 on a total Company basis and \$1,192,783 on a Utah
1523 jurisdictional basis.

1524

1525 **Q. DO YOUR RECOMMENDED ADJUSTMENTS, COUPLED WITH THE**
1526 **ADJUSTMENT MADE BY RMP TO REMOVE THE WRITE-OFF**
1527 **ASSOCIATED WITH THE CANCELLED JIM BRIDGER TURBINE**
1528 **UPGRADE, RESULT IN ALL OF THE BASE YEAR CWIP WRITE-OFFS**
1529 **BEING REMOVED?**

1530 A. No. Base Year CWIP write-offs totaled \$8,020,913.⁹ After the
1531 adjustments recommended above and RMP's adjustments are made, the
1532 remaining amount in the Base Year ended June 30, 2011 is \$2,410,321.

1533

1534 **Deseret Power Dispute**

1535 **Q. RMP'S FILING INCLUDES AN ADJUSTMENT TO NORMALIZE THE**
1536 **UNCOLLECTIBLE EXPENSE SPECIFIC TO UTAH. WERE**
1537 **ADDITIONAL COSTS RECORDED IN UNCOLLECTIBLE EXPENSE**
1538 **DURING THE BASE YEAR THAT SHOULD BE EXCLUDED FROM THE**
1539 **TEST YEAR?**

⁹ Filing Requirement R746-700-22-D.2(d).

1540 A. Yes. Base year Uncollectible Accounts expense recorded in Account 904
1541 include \$390,827 that is not state specific and instead allocated using the
1542 CN allocation factor. The \$390,827 was escalated resulting in \$409,839 in
1543 the test year. The base year expense of \$390,827 includes \$375,620
1544 associated with the write-off of interest that had been accrued by the
1545 Company on amounts Deseret Power Electric Cooperative (“DPEC”) had
1546 refused to pay associated with its percentage share of the scrubber and
1547 turbine upgrade projects at the Hunter Unit 2 generation facility. As a
1548 result of an arbitration ruling that was unfavorable to PacifiCorp, the
1549 accrued interest on the outstanding costs was written-off on PacifiCorp’s
1550 books to Account 904 – Uncollectible Accounts. In response to OCS Data
1551 Request 14.3, the Company indicated that it will remove the costs when it
1552 files its rebuttal testimony. As shown on Exhibit OCS 3.18D, the escalated
1553 test year expenses should be reduced by \$393,875 (\$169,977 Utah) to
1554 remove these costs.

1555

1556 **Q. ARE ADDITIONAL COSTS INCLUDED IN THE TEST YEAR**

1557 **ASSOCIATED WITH THE DPEC DISPUTE?**

1558 A. Yes. DPEC is a joint owner with PacifiCorp and another entity in Hunter
1559 Unit 2. A federal lawsuit was filed by DPEC against PacifiCorp in which
1560 DPEC contends that certain capital additions at the Hunter Unit 2
1561 generation facility were not consistent with “Reasonable Utility Practice” as
1562 the term is defined by the Ownership and Maintenance Agreement and is

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1563 refusing to fund its portion of the projects. During 2011, two separate
1564 arbitrations occurred resulting in unfavorable rulings for PacifiCorp with
1565 regards to the scrubber upgrade project and the turbine upgrade project at
1566 the plant. Additional issues in the DPEC dispute are still unresolved and a
1567 trial is scheduled to begin July 8, 2013.¹⁰ Base year expenses included
1568 various costs associated with the dispute. According to RMP’s response
1569 to OCS Data Request 14.4, Confidential Attachment OCS 14.4 -2, base
1570 year expenses include *****BEGIN CONFIDENTIAL ***** [REDACTED]

1571 [REDACTED]
1572 [REDACTED]
1573 [REDACTED]
1574 [REDACTED] *****END CONFIDENTIAL *****

1575
1576 **Q. SHOULD THE ADDITIONAL COSTS IDENTIFIED ABOVE ALSO BE**
1577 **REMOVED FROM THE TEST YEAR?**

1578 A. Yes, they should. The costs recorded in the base year for this matter,
1579 which remain in the escalated test year amounts in RMP’s filing, should
1580 not be included in rates. Since the arbitration rulings against PacifiCorp
1581 found that the capital projects were not consistent with “Reasonable Utility
1582 Practice” resulting in DPEC not being required to fund its portion of the
1583 capital costs, the costs incurred by PacifiCorp in the matter should not be

¹⁰ Responses to OCS Data Requests 14.3 and 14.4.

1584 incorporated in base rates. These costs are removed on Exhibit OCS
1585 3.18D.

1586

1587 **Q. DO YOU HAVE ANY CONCERNS WITH HOW THE COMPANY IS**
1588 **RECORDING THE LEGAL COSTS ASSOCIATED WITH THIS MATTER**
1589 **ON ITS BOOKS?**

1590 A, Yes. According to the response to DPU 10.11, Attachment DPU 10.11, at
1591 page 4 of 8, PacifiCorp recorded legal costs for this matter, as well as
1592 several other legal matters, in Account 557. The attachment indicates that
1593 the expenses in Account 557 include various legal matters, such as the
1594 Deseret dispute, Klamath Settlement, Grant PUD Declaratory Order and
1595 USA Power v. Williams. Typically legal costs are found in Account 923 –
1596 Outside Services. In fact, PacifiCorp has included the legal costs
1597 associated with other cases in Account 923 on its books.

1598

1599 The FERC Uniform System of Accounts for Electric Utilities (“FERC
1600 USOA”) describes costs to be recorded in Account 557 – Other Expenses,
1601 as follows:

1602 A. This account shall be charged with any production expenses
1603 including expenses incurred directly in connection with the
1604 purchase of electricity, which are not specifically provided for in
1605 other production expense accounts. Charges to this account shall
1606 be supported so that a description of each type of charge will be
1607 readily available.

1608

1609 B. Recoveries from insurance companies, under use and
1610 occupancy provisions of policies, of amounts in reimbursement of

Redacted

1611 excessive or added production costs for which the insurance
1612 company is liable under the terms of the policy shall be credited to
1613 this account.
1614

1615 By recording the costs associated with various legal matters in Account
1616 557 – Other Expenses, the costs may be less transparent for regulators
1617 than would be the case if they were recorded with the other legal costs in
1618 Account 923 – Outside Services on PacifiCorp's books.

1619

1620 **Q. ARE THERE ADDITIONAL COSTS FOR LEGAL MATTERS**
1621 **RECORDED IN ACCOUNT 557 DURING THE BASE YEAR THAT**
1622 **SHOULD BE REMOVED?**

1623 A. Yes. According to the response to DPU 10.11, Attachment DPU 10.11, at
1624 page 4, the legal expenses recorded in Account 557 during the base year
1625 includes costs associated with the "USA Power v. Williams" case. This
1626 would be for *USA Power LLC; USA Power Partners, LLC; and Spring*
1627 *Canyon Energy, LCC vs. PacifiCorp; Jody L. Williams and Holme, Roberts*
1628 *and Owen, LLP*, which pertains to USA Power's development of an air-
1629 cooled, natural gas-fired power plant project to be built in Mona, Utah. On
1630 May 21, 2012, a Salt Lake City jury returned a verdict in the matter,
1631 awarding \$133,899,391 against PacifiCorp and Holme Roberts & Owen
1632 law firm in trade secret misappropriation and breach of fiduciary duty. A
1633 copy of a press release issued on the verdict, as well as the Special
1634 Verdict Form in the case, is attached to this testimony as Exhibit OCS

Redacted

1635 3.20D. The costs recorded in the base year and thus included in the
1636 escalated test year incurred by PacifiCorp for this matter should be
1637 removed.

1638

1639 **Q. WHAT ADDITIONAL ADJUSTMENTS SHOULD BE MADE TO REMOVE**
1640 **THE COSTS FOR THE USA POWER MATTER?**

1641 A. I am unable to quantify an adjustment at this time. As of the time this
1642 testimony was prepared, OCS Data Request Set 30, which seeks
1643 additional information regarding the amount included in the test year for
1644 this matter as well as additional information on other legal costs recorded
1645 in Account 557 was outstanding.

1646

1647 **Q. DOES THIS COMPLETE YOUR PREFILED DIRECT TESTIMONY?**

1648 A. Yes.

Redacted