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BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

In the Matter of the Application of Rocky Mountain Power for Authority to Increase Its Retail Electric Utility Service Rates in Utah and for Approval of Its Proposed Electric Service Schedules and Electric Service Regulations	Docket No. 13-035-184
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PREFILED DIRECT TESTIMONY OF KEVIN C. HIGGINS

[REVENUE REQUIREMENT]

PUBLIC VERSION

The UAE Intervention Group (UAE) hereby submits the Prefiled Direct Testimony of Kevin C. Higgins on revenue requirement issues.

DATED this 1st day of May, 2014.

/s/ Gary A. Dodge
Gary A. Dodge,
Attorney for UAE

BEFORE
THE PUBLIC SERVICE COMMISSION OF UTAH

Direct Testimony of Kevin C. Higgins

on behalf of

UAE

Docket No. 13-035-184

[Revenue Requirement]

PUBLIC VERSION

May 1, 2014

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DIRECT TESTIMONY OF KEVIN C. HIGGINS

INTRODUCTION

Q. Please state your name and business address.

A. My name is Kevin C. Higgins. My business address is 215 South State Street, Suite 200, Salt Lake City, Utah, 84111.

Q. By whom are you employed and in what capacity?

A. I am a Principal in the firm of Energy Strategies, LLC. Energy Strategies is a private consulting firm specializing in economic and policy analysis applicable to energy production, transportation, and consumption.

Q. On whose behalf are you testifying in this proceeding?

A. My testimony is being sponsored by the Utah Association of Energy Users Intervention Group (“UAE”).

Q. Please describe your professional experience and qualifications.

A. My academic background is in economics, and I have completed all coursework and field examinations toward a Ph.D. in Economics at the University of Utah. In addition, I have served on the adjunct faculties of both the University of Utah and Westminster College, where I taught undergraduate and graduate courses in economics. I joined Energy Strategies in 1995, where I assist private and public sector clients in the areas of energy-related economic and policy analysis, including evaluation of electric and gas utility rate matters.

22 Prior to joining Energy Strategies, I held policy positions in state and local
23 government. From 1983 to 1990, I was economist, then assistant director, for the
24 Utah Energy Office, where I helped develop and implement state energy policy.
25 From 1991 to 1994, I was chief of staff to the chairman of the Salt Lake County
26 Commission, where I was responsible for development and implementation of a
27 broad spectrum of public policy at the local government level.

28 **Q. Have you previously testified before this Commission?**

29 A. Yes. Since 1984, I have testified in thirty-one dockets before the Utah
30 Public Service Commission on electricity and natural gas matters.

31 **Q. Have you testified previously before any other state utility regulatory**
32 **commissions?**

33 A. Yes. I have testified in approximately 150 other proceedings on the
34 subjects of utility rates and regulatory policy before state utility regulators in
35 Alaska, Arizona, Arkansas, Colorado, Georgia, Idaho, Illinois, Indiana, Kansas,
36 Kentucky, Michigan, Minnesota, Missouri, Montana, Nevada, New Mexico, New
37 York, North Carolina, Ohio, Oklahoma, Oregon, Pennsylvania, South Carolina,
38 Texas, Virginia, Washington, West Virginia, and Wyoming. I have also filed
39 affidavits in proceedings at the Federal Energy Regulatory Commission.

40

41 **OVERVIEW AND CONCLUSIONS**

42 **Q. What is the purpose of your testimony in this proceeding?**

43 A. My testimony addresses certain revenue requirement issues in this general
44 rate case. As part of my testimony, I make recommendations to adjust the
45 revenue requirement proposed by Rocky Mountain Power (“RMP,” “Company,”
46 or, as applicable, “PacifiCorp”). As I have not undertaken an exhaustive audit of
47 all test period revenue, expenses, and other projections of RMP, absence of
48 comment on my part regarding a particular issue does not signify support (or
49 opposition) toward the Company’s filing with respect to the non-discussed issue.

50 **Q. What revenue increase is RMP recommending for the Utah jurisdiction?**

51 A. In its direct filing, RMP proposed a revenue increase of \$76,252,101, or
52 4.1% percent on an annual basis. On April 10, 2014, RMP updated its net power
53 costs, which had the effect of reducing net power costs allocated to Utah by
54 approximately \$5.0 million.

55 **Q. Please summarize the revenue requirement adjustments you are**
56 **recommending.**

57 A. In total, my recommended revenue requirement adjustments reduce Utah
58 base revenue requirement deficiency by **\$27,302,497**, after taking account of
59 certain expenses that I am recommending be recovered outside of base rates.
60 These adjustments are presented in Table KCH-1 below. My recommended
61 adjustments are as follows:

- 62 • Revenues from Renewable Energy Credit sales should be increased to reflect new
63 sales agreements that have been consummated since the date of the Company's
64 filing. This adjustment results in a reduction to the Utah revenue requirement
65 deficiency of **\$427,153**.
- 66 • RMP has not fully accounted for increased special contract revenues that are
67 scheduled to be recovered during the test period. Correcting for this omission
68 results in a **\$269,085** reduction to the Utah revenue requirement deficiency.
- 69 • The inflation escalator applied by RMP to its test period non-labor O&M expense
70 is unwarranted and should be removed. This adjustment reduces the Utah
71 revenue requirement deficiency by **\$2,444,855**.
- 72 • I have revised downward RMP's projected Lakeside Unit 2 overhaul expenses for
73 the July 2014 to June 2018 period to adjust for the Company's tendency to
74 overestimate projected generation overhaul costs for ratemaking purposes. This
75 adjustment reduces the Utah revenue requirement deficiency by **\$161,535**.
- 76 • RMP's generation overhaul costs should also be adjusted by removing the
77 historical expenses associated with the Carbon Plant, which will be retired before
78 the end of the test period. This adjustment reduces the Utah revenue requirement
79 deficiency by **\$274,160**.
- 80 • The test year level of FAS 87 pension expense should be adjusted to reflect the
81 impact of RMP's revised 2014 plan expense. This adjustment reduces RMP's
82 Utah revenue requirement deficiency by **\$214,350**.

- 83 • The test year level of other post retirement benefits – FAS 106 (“PBOP”) expense
84 should be adjusted to reflect the impact of RMP’s revised 2014 plan expense.
85 This adjustment reduces RMP’s Utah revenue requirement deficiency by
86 **\$123,236.**
- 87 • Certain legal expenses incurred by the Company that pertain exclusively to
88 shareholder interests should not be recovered from customers in rates. Removal
89 of these expenses reduces RMP’s Utah revenue requirement deficiency by
90 **\$1,455,098.**
- 91 • RMP inadvertently included in its revenue requirement costs associated with
92 recovery of unpaid accounts that is now handled by collection agencies.
93 Correcting this error reduces Utah revenue requirement deficiency by **\$451,308.**
- 94 • RMP’s employee count has declined relative to the June 2013 date the Company
95 used for establishing the baseline for its test period wage and benefits expense. I
96 recommend basing wage and benefit expense for the test period on more recent
97 January 2014 employment levels. Accordingly, I have reduced test period wage
98 and benefits expense to account for a reduction of 9 full-time equivalent
99 employees (“FTEs”) at the Carbon Plant and 17 FTEs elsewhere in the Company.
100 This adjustment reduces Utah revenue requirement deficiency by **\$1,155,605.**
- 101 • Because the Carbon Plant will be retired before the end of the test period, O&M
102 expenditures and wage and benefits expenses incurred at that facility should be
103 viewed as non-recurring in nature and should be removed from base rates,
104 although the Company should still be permitted to recover these costs, to the

105 extent they are prudently incurred, either through a rider that expires in twelve
106 months or amortized as part of a regulatory asset. These adjustments would
107 reduce the Utah revenue requirement reflected in base rates by **\$1,912,027** for
108 non-labor O&M expenditures and **\$2,489,639** for Carbon-related wage and
109 benefits expense that is incremental to the wage and benefits adjustment discussed
110 above.

111 • The opportunity cost of holding incremental reserves to provide wind integration
112 is recovered from retail customers as part of net power cost. However, these
113 opportunity costs are not recovered from third-party wind facilities on the
114 Company's system through PacifiCorp's Open Access Transmission Tariff
115 ("OATT"), resulting in a cross subsidy from retail customers. I recommend
116 adjusting net power costs to assign a pro rata share of wind integration costs to
117 third-party wind facilities. This adjustment reduces Utah revenue requirement
118 deficiency by **\$1,034,310**.

119 • I recommend that the Commission disallow recovery of the costs attributable to
120 the DC Intertie Agreement because the cost is unreasonable in relation to the
121 benefit. This adjustment reduces Utah revenue requirement deficiency by
122 **\$2,002,665**.

123 • I recommend setting base net power costs in this case based on the Company's
124 planned extension of the Naughton Unit 3 coal operations. This adjustment
125 reduces the Utah revenue requirement deficiency by **\$5,206,700**. If, for some
126 reason, the Company's proposed extension is rejected by regulatory authorities,

127 the incremental costs attributed to that rejection can be deferred for future
128 ratemaking treatment.

129 • RMP is proposing to change the way prepaid pension assets are treated for
130 ratemaking purposes in Utah by including its prepaid pension asset and accrued
131 other post-retirement liability in rate base, net of accumulated deferred income
132 taxes (“ADIT”). The Commission should reject this change. From a process
133 standpoint, the Company’s proposal suffers from being a prime example of
134 adverse selection, in which the Company’s specialized knowledge of its
135 circumstances makes it far more likely to suggest a change in regulatory treatment
136 under conditions in which the change inures to its benefit than when such a
137 change inures to its disadvantage. The Company’s proposal also raises serious
138 concerns with respect to notice and retroactivity and its adoption would result in
139 an unreasonable transfer of risk to customers. This adjustment reduces Utah
140 revenue requirement deficiency by **\$7,493,354**.

141 • I recommend an adjustment to remove contingency costs for new investments that
142 had been included in the Company’s filing, but which since have been revised
143 downward based on the Company’s actual experience since the filing date. This
144 adjustment reduces Utah revenue requirement deficiency by **\$187,417**.

145

146 I will explain the basis for each of these adjustments in the following sections.

Table KCH-1

Summary of Revenue Requirement Impact of UAE Adjustments

	<u>Adjustment</u>
REC Revenue Adjustment	(427,153)
Special Contract Revenue Adjustment	(269,085)
O&M Expense Escalation Adjustment	(2,444,855)
Generation Overhaul Expense Adjustment - Lake Side 2	(161,535)
Generation Overhaul Expense Adjustment - Carbon	(274,160)
Pension Expense Adjustment	(214,350)
Post-Retirement Benefits Other than Pensions (PBOP) Exp. Adjustment	(123,236)
Legal Expense Disallowance Adjustment	(1,455,098)
Collection Expense Adjustment	(451,308)
Wage & Benefit Expense Adjustment	(1,155,605)
Carbon O&M Expense Adjustment - Non-Labor*	(1,912,027)
Carbon Labor Expense Adjustment*	(2,489,639)
Third Party Wind Integration Adjustment	(1,034,310)
DC Intertie Expense Adjustment	(2,002,665)
Naughton Unit 3 Extended Coal Operation Adjustment	(5,206,700)
Prepaid Pension Asset Adjustment	(7,493,354)
Contingency Reserve Adjustment	(187,417)
Total UAE Test Period Adjustments	(27,302,497)

* Removed from base rates; proposed recovery through an alternative ratemaking mechanism.

147 **Q. Have you calculated the net change in Utah revenue requirements associated**
148 **with your recommended adjustments in combination with the cost of capital**
149 **recommendations in this case?**

150 **A.** Yes. I have calculated the net change in Utah revenue requirements using
151 the cost of capital proposed by RMP, the Division of Public Utilities ("DPU"), the
152 Office of Consumer Services ("OCS"). This information is summarized in Table
153 KCH-2, below.

Table KCH-2

Required Base Rate Increase to Achieve Recommended Rate of Return on Rate Base				
RMP As-Filed	RMP With NPC Update	UAE Adjustments With RMP ROR	UAE Adjustments With DPUROR	UAE Adjustments With OCS ROR
\$76,252,101	\$71,252,101	\$43,950,178	\$ 4,663,317	\$ 4,230,345

154 In addition to the base rate increases shown in Table KCH-2, my
 155 recommendations provide for an additional \$4,401,666 of Utah revenue
 156 requirement related to the operations of the Carbon plant to be recovered through
 157 an alternative ratemaking mechanism.

158

159 **RENEWABLE ENERGY CREDIT REVENUES**

160 **Q. Generally, what role do renewable energy credits play in setting rates for**
 161 **RMP?**

162 A. RMP is able to sell certain renewable energy attributes associated with the
 163 generation output of renewable generation facilities such as wind, geothermal, and
 164 small hydro plants. These attributes have value to certain other utilities and
 165 parties that are required to procure specified amounts of renewable energy
 166 pursuant to state statutes and regulations. When these attributes are sold in the
 167 marketplace, the exchanged product has come to be known as Renewable Energy
 168 Credits (“RECs”). Because REC sales are made using assets that are paid for by

169 customers, the revenues from REC sales are appropriately treated as a revenue
170 credit against the revenue requirement recovered from customers.

171 One hundred percent of projected REC sales in the test period have been
172 credited to customers. The projected REC sales will eventually be trued up to
173 actual through the REC Balancing Account (“RBA”) for later refund or credit,
174 with the balance earning a carrying charge equal to the Company’s approved
175 long-term cost of debt. In order to provide RMP an incentive to make REC sales,
176 the stipulation approved in the last general rate case, Docket No. 11-035-200,
177 allows RMP to retain 10 percent of incremental REC revenues received under
178 contracts entered after July 1, 2012, starting June 1, 2013.¹ RMP indicates that
179 the Company will account for the 10 percent retention through the RBA.²

180 **Q. What level of REC sales has RMP projected in the test period in this case?**

181 A. In its filing, RMP has projected test period REC revenues of \$3,679,955
182 on a total Company basis. This is a substantial reduction relative to past years.
183 For example, REC revenues were \$50.8 million in 2009, \$101.1 million in 2010,
184 \$72.8 million in 2011, and \$81.3 million in 2012, before declining to just \$7.6
185 million in 2013.³

186 **Q. What adjustment are you recommending for REC revenues?**

¹ See paragraph 39 in Stipulation approved in Docket No. 11-035-200. For the period between October 12, 2012 and May 31, 2013, RMP was permitted to keep 10 percent of the REC revenues that were incremental to the \$25 million, Utah-allocated, test period REC revenue projected in the 11-035-200 rate case.

² RMP Exhibit (SRM-3), page 3.4, Description of Adjustment.

³ Sources: May 24, 2011 RMP Compliance Filing in WA Docket UE-100749, Redacted Attachments 1 & 2; Exhibit RMP_(SRM-1 through 3), page 3.2, WY Docket 20000-411-EA-12 and RMP response to UAE Data Request 2.4, Attachment UAE 2.4 in Docket 13-035-184.

187 A. According to RMP's Supplemental Response to UAE 2.2, there has been a
188 small increase in REC sales projected for the test period since the date of the
189 Company's filing. This increase should be recognized in the Utah revenue
190 requirement. This adjustment is presented in UAE Exhibit RR 1.1 and results in a
191 reduction to Utah revenue requirement deficiency of **\$427,153**.

192

193 **SPECIAL CONTRACT REVENUES**

194 **Q. Please explain the basis for your adjustment for special contract revenues.**

195 A. RMP has not fully accounted for increased special contract revenues that
196 are scheduled to be recovered during the test period. Specifically, [REDACTED]
197 [REDACTED] is subject to a [REDACTED] percent base rate increase on January 1, 2015, per
198 the terms of its contract. In addition to this [REDACTED] percent increase, [REDACTED]

199

200 [REDACTED].⁴

201 While RMP has appropriately incorporated [REDACTED]

202

203

204

205 **Q. Has the Company provided an explanation for why [REDACTED]**

206 [REDACTED] was not included in its filing?

⁴ Confidential: See Electric Service Agreement between PacifiCorp [REDACTED]
[REDACTED]

207 A. RMP indicated in discovery that the [REDACTED] was not
208 reflected in its filing because the Company is proposing a rate effective date of
209 September 1, 2014 in this case, while the [REDACTED] will not be
210 effective until January 1, 2015.⁵

211 **Q. Do you agree with the Company's rationale for not including this revenue in**
212 **its filing?**

213 A. No, I do not. The [REDACTED] is
214 a known and measurable change that will occur during the test period ending June
215 2015. Therefore, it properly should be recognized as revenue in the determination
216 of the test period revenue deficiency in this case.

217 **Q. What is your proposed ratemaking treatment for the revenues resulting from**
218 **this [REDACTED]?**

219 A. I have estimated the revenue impact of this change by applying this
220 [REDACTED] estimated by
221 RMP. Since the [REDACTED] will occur January 1, 2015, which is mid-
222 test period, I have reflected approximately one-half of the annualized increase,
223 based on the proportion of kilowatt-hours projected for [REDACTED]
224 [REDACTED] relative to total test year kilowatt-hours for [REDACTED]
225 [REDACTED] as forecast by RMP.

226 I note that since the [REDACTED] will occur January 1, 2015,
227 which is after the proposed rate effective date in this case, it is likely that this

⁵ See RMP's response to UAE Data Request 9.1 (Confidential).

228 increase will be applied [REDACTED]
229 My revenue adjustment excludes these potential incremental revenues, and thus is
230 conservative. I recommend that any incremental revenue increase, [REDACTED]
231 [REDACTED] be
232 addressed as part of the rate spread considerations in this case.

233 **Q. What is the revenue requirement impact of your adjustment to special**
234 **contract revenues?**

235 A. The resulting impact from my special contract revenue adjustment is a
236 **\$269,085** reduction to the Utah revenue requirement deficiency. This adjustment
237 is presented in UAE Exhibit RR 1.2.

238

239 **O&M EXPENSE ESCALATION**

240 **Q. What adjustment are you proposing with respect to non-labor O&M**
241 **expense?**

242 A. I am proposing an adjustment to remove the inflation escalator applied by
243 RMP to its test period non-labor O&M expense.

244 **Q. Please explain the basis for your adjustment.**

245 A. The non-labor O&M expense projected by RMP for the test period
246 contains a cost escalation component to reflect projected inflation for the period
247 extending from June 2013 to June 2015. To apply this cost escalator, RMP starts
248 with its actual non-labor O&M expense for the base period, July 2012 to June
249 2013. RMP then applies a series of escalation factors to the base-period cost of its

250 materials and services, typically using indices for electric utility costs produced
251 by Global Insight.

252 From a ratemaking perspective, I have two serious concerns with this
253 approach.

254 First, at a broad policy level, I have concerns as an economist about
255 regulatory pricing formulations that reinforce inflation. This occurs when
256 *projections* of inflation are built into formulas that are used to set
257 administratively-determined prices, such as utility rates. Such pricing
258 mechanisms help to make inflation a self-fulfilling prophecy. As a matter of
259 public policy, this is a serious concern. It is one thing to adjust for inflation after
260 the fact; it is another to help guarantee it. For this reason, I believe that regulators
261 should use extreme caution before approving prices that guarantee inflation before
262 it occurs.

263 **Q. What is your second major concern?**

264 A. A related, but distinct, concern involves the building of this “cost cushion”
265 into the Company’s test period costs. Allowing this type of systemic uplift in
266 rates goes well beyond the basic rationale advanced by advocates for using a
267 projected test period, which is to ameliorate the effect of regulatory lag on the
268 recovery of investment in new plant.

269 **Q. Please explain.**

270 A. This Commission had a long practice of requiring utilities to use historic
271 test periods in setting rates, preferring the certainty of information that comes

272 with using actual expenses, revenue, and investment as the basis for setting rates.
273 The Commission has only relatively recently begun to allow utilities to use
274 projected test periods in setting rates. The primary justification for this practice is
275 to allow a utility with expanding rate base the ability to avoid regulatory lag; that
276 is, the use of a projected test period is intended to provide a utility a better
277 opportunity to recover its investment cost than might occur with an historic test
278 period. Since first allowing projected test periods in 2008,⁶ utility test periods in
279 Utah have reached increasingly further into the future; in the instant case, RMP's
280 projected test period extends 18 months beyond the Company's filing date.

281 With its inflation adjustment, RMP is attempting to go well beyond simply
282 aligning the test period with its projected 2014-15 investment to mitigate
283 regulatory lag; the Company is also attempting to gain an additional benefit by
284 inflating its baseline costs by applying an indexed inflation factor through the
285 middle of 2015. RMP should not be rewarded for the use of an aggressively-
286 forward test period with a windfall mark-up of its baseline costs under the guise
287 of an inflation adjustment. The Commission should not allow the setting of a
288 future test period to also become a vehicle for utility recovery of such "pseudo
289 costs."

290 The best evidence of what it costs RMP for non-labor O&M is the
291 Company's actual costs recorded in the base period, adjusted for certain known

⁶ The Commission departed from its previous practice of requiring historic test periods in Docket No. 07-035-93, in which the Commission approved a projected test period extending approximately 12½ months beyond the utility's filing date.

292 and measurable changes. The cost increases represented by the escalation factors
293 may or may not come to fruition. In any case, RMP should be expected to strive
294 to improve its O&M efficiency on a continuous basis, and thereby lessen the net
295 impact of inflation on its O&M costs. It is not reasonable to simply gross up the
296 Company's base period costs by an index factor and pass these costs on to
297 customers.

298 **Q. Have you prepared an analysis that demonstrates how RMP's approach**
299 **creates an unreasonable cost cushion for the Company?**

300 A. Yes, I have. The results of this analysis are presented in Exhibit UAE RR
301 1.3. The analysis focuses solely on RMP's non-labor costs, excluding net power
302 cost, as the latter and labor expense are not covered by RMP's inflation
303 adjustment. In preparing the analysis, I examined each of the categories of
304 expense allocated to Utah that were subject to an inflation adjustment by RMP in
305 the last general rate case, Docket No. 11-035-200. These categories of expense
306 are presented in Column (a) of page 1 of the exhibit. Column (b) shows the
307 escalation percentages used by RMP to derive its proposed revenue requirement
308 in that case for the test period, which was June 2012 to May 2013. Column (c)
309 shows RMP's *effective* inflation adjustment for each expense category, after
310 taking account of the fact that certain subsets of expenses were subject to
311 standalone adjustments by RMP outside the generic inflation adjustment. Column
312 (d) shows RMP's proposed revenue requirement for each category of expense as
313 presented in the Company's direct filing in that case, which includes the

314 Company's inflation adjustment. Column (e) shows RMP's proposed revenue
315 requirement in that case for each category of expense *with the Company's*
316 *inflation adjustment removed*. Column (f) shows RMP's adjusted *actual* expense
317 for each category as filed in this case for the base period July 2012 through June
318 2013, which is congruent with the projected test period used in the last rate case
319 for eleven months. This congruence means that the timing of the projected test
320 period in the last rate case and the timing of the base period in this case provide a
321 reasonable basis for comparing RMP's projected costs from the last rate case,
322 with and without projected inflation, to the actual adjusted costs incurred by the
323 Company for substantially the same time period. My analysis shows that RMP's
324 inflation adjustment provides the Company an unnecessary cost cushion in rates
325 that unduly increases electricity prices to customers.

326 **Q. Please explain.**

327 A. Column (g) on page 1 of UAE Exhibit RR 1.3 shows the difference
328 between actual adjusted expenses for the year ending June 2013 and the escalated
329 cost projection that RMP provided in the last rate case for the year ending May
330 2013. This column shows that actual adjusted expenses were lower than the
331 escalated projected expenses for the majority of expense categories and that,
332 overall, actual adjusted expenses were \$46.9 million lower (total Company) than
333 the escalated projected expenses.

334 **Q. Did you examine how actual adjusted expenses compared to RMP's test**
335 **period projections with the Company's inflation adjustment removed?**

336 A. Yes. Column (h) on page 1 of the exhibit shows the difference between
337 actual adjusted expenses for the year ending June 2013 and the cost projection
338 that RMP provided in the last rate case for the year ending May 2013 *with the*
339 *Company's inflation assumptions from that case removed*. This column shows
340 that actual adjusted expenses were lower than the un-escalated projected expenses
341 for the majority of the major expense categories and that, overall, actual expenses
342 were \$39.4 million lower (total Company) than RMP's projected costs from that
343 case *with projected inflation removed*.

344 **Q. What is your conclusion from this analysis?**

345 A. The analysis shows that RMP's projected non-labor expenses in the last
346 rate case were more than sufficient to recover the Company's actual test period
347 costs without the inflation adder proposed by the Company. RMP's adjustment
348 for projected inflation in the last rate case would have added over \$4 million to
349 Utah rates that was completely unnecessary.⁷ This result supports my contention
350 that inflation adjustments should not be incorporated into future test periods for
351 ratemaking except under certain extraordinary conditions in which inflation itself
352 is a major problem in the economy.

353 **Q. What are the limited situations in which projected inflation should be**
354 **considered in ratemaking?**

⁷ The Utah revenue requirement in the last general rate case was resolved through a stipulation approved by the Commission which did not specifically address the inflation adjustment. Therefore, I do not contend that RMP's proposed inflation adjustment was actually included in Utah rates.

355 A. The United States experienced major inflation during the late 1970s. In
356 that type of severe increasing-cost environment, some consideration for O&M
357 inflation in a projected test period would probably be necessary. However, we are
358 very far from such a cost environment. Inflation in the United States has been at
359 very low levels for several years. The prospects for core inflation, which
360 excludes the relatively volatile pricing components of energy and food, remain
361 subdued.

362 **Q. Can you cite to any independent sources to support your contention that the**
363 **prospects for core inflation remain subdued?**

364 A. Yes. I have reviewed the Minutes of the Federal Reserve Open Market
365 Committee for March 18-19, 2014. The published Minutes of that meeting
366 indicate that the Fed's central tendency forecast for core personal consumption
367 expenditures (PCE) inflation is in the range of 1.4% to 1.6% for 2014 and 1.7% to
368 2.0% for 2015.⁸ The Congressional Budget Office (CBO) February 2014 forecast
369 for core inflation is 1.6% to 1.9% in 2014 and 1.8% to 2.2% in 2015.⁹ The CBO
370 February 2014 estimate of 2013 core PCE inflation is 1.1%, which is even milder
371 than the February 2013 forecast of 1.5%.¹⁰

372 **Q. What alternative for establishing non-labor O&M expense for the projected**
373 **test year do you recommend?**

⁸ Minutes of the Federal Open Market Committee March 18–19, 2014, Table 1.

⁹ The Budget and Economic Outlook: 2014 to 2024, Table 2-1, inflation forecast for Core PCE price index and Core consumer price index.

¹⁰ February 2013 forecast for core PCE inflation from The Budget and Economic Outlook: Fiscal Years 2013 to 2023, Table 2-1.

374 A. I recommend adjusting RMP's non-labor O&M expense to remove its
375 projected cost escalation increase for the test period.

376 **Q. Are there any exceptions to your removal of projected inflation from RMP's**
377 **test period expense?**

378 A. Yes. For a number of line items, such as thermal O&M, wind and hydro
379 O&M, Klamath implementation O&M, Little Mountain expense removal, and
380 regulatory asset amortization expense, RMP has projected test period O&M
381 expense on a standalone basis and compared that result to the inflation-adjusted
382 result (i.e., the base period adjusted actual expense multiplied by the cost
383 escalation factor) for the same line item. The Company then performs an
384 adjustment that effectively replaces the inflation-adjusted line item forecast with
385 the standalone line-item forecast. For these line items, I have not applied my
386 escalation adjustment in order to avoid a potential double-counting of a portion of
387 my adjustment.

388 **Q. Do you believe that RMP is *not* applying an inflation adjustment to these line**
389 **items?**

390 A. No, not entirely. While RMP appears not to be using the Global Insight
391 inflation forecast for these line items, the Company does escalate monthly line
392 item costs in a manner that suggests that annual cost escalation factors were used.
393 For example, for a number of thermal facilities, constant monthly expense in 2014
394 is increased discretely in January 2015 and then remains constant for each month

395 thereafter.¹¹ However, because the Company's cost projections for these line
396 items are associated with specific facilities and may also include operational
397 changes, I am refraining from proposing an inflation removal adjustment to these
398 line items in this proceeding.

399 **Q. What is the impact of your recommended adjustment on Utah revenue**
400 **requirement?**

401 A. This adjustment is presented in UAE Exhibit RR 1.4. It reduces the Utah
402 revenue requirement deficiency by **\$2,444,855**.

403

404 **GENERATION OVERHAUL EXPENSE – LAKE SIDE 2**

405 **Q. Please explain your adjustment to generation overhaul expense for the Lake**
406 **Side 2 plant.**

407 A. In determining test period generation overhaul expense, RMP uses the
408 normalized cost of generation overhauls over a four-year period, rather than the
409 actual budgeted expense in the test period. For most generating units, RMP uses
410 the most recent four-year historical period, adjusted for inflation, to derive the
411 normalized cost. In this proceeding, RMP uses overhaul expenses for the period
412 July 2009 to June 2013 for this purpose. This normalization approach is used
413 because the generation overhaul schedule for each generating facility follows a
414 multi-year cycle. Consequently, for a given plant, a year in which overhaul
415 expense is particularly great may be followed by years of little or no expense. For

¹¹ RMP Response to UAE Data Request 13.1, Attachment UAE 13.1.

416 ratemaking purposes, it is preferable to use a normalization technique for this
417 expense item because the actual overhaul expense in a given test period may not
418 be representative of annual overhaul expense over time. In general, I find the
419 approach used by RMP to estimate its overhaul expense for the projected test
420 period to be reasonable.

421 For new generating plants, or plants that have not been owned by RMP
422 during the prior four years, there may not be four years of historical overhaul
423 expense data to utilize for normalization purposes. This is the case for RMP's
424 new Lake Side 2 generating plant. For this facility, RMP estimates annual
425 overhaul expense by using four years of *projected* annual costs for the period July
426 2014 to June 2018.

427 Conceptually, I do not object to this approach. However, based on my
428 review of RMP's past projections of generation overhaul costs, I have concluded
429 that RMP has tended to overestimate its projected overhaul costs for new plants in
430 rate case proceedings. Consequently, in calculating the four-year average for the
431 Lake Side 2 plant, I have revised downward RMP's projected overhaul expenses
432 for the July 2014 to June 2018 period to adjust for this tendency.

433 **Q. Please explain this adjustment in greater detail.**

434 A. I examined the projections of Currant Creek and Lake Side overhaul
435 expenses for 2007-11 that RMP presented in previous Utah rate cases, Docket
436 Nos. 06-035-21 and 08-035-38. I then compared those projections with the actual
437 overhaul expense incurred by RMP for those years. The comparison is

438 summarized in Table KCH-3, below. It shows that RMP materially overstated its
439 projected overhaul expense for these two plants in those previous rate filings.

440

441

Table KCH-3

**Currant Creek and Lake Side Overhaul Expenses
 Projections vs. Actual**

Previous UT Rate Cases (\$Constant)						
<u>Plant</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>Average</u>
Currant Creek	3,490,875	1,725,000	7,079,000	1,833,000	1,393,000	3,104,175
Lake Side	1,875,000	650,000	1,818,000	612,000	2,838,000	1,558,600
Total	5,365,875	2,375,000	8,897,000	2,445,000	4,231,000	4,662,775

Actual Costs (\$Nominal)						
<u>Plant</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>Average</u>
Currant Creek	1,522,998	1,216,000	5,120,775	410,074	155,629	1,685,095
Lake Side	0	544,000	1,001,480	349,018	4,294,224	1,237,744
Total	1,522,998	1,760,000	6,122,255	759,092	4,449,853	2,922,840

442 Based on this history, I believe it would be ill-advised to simply accept RMP's
 443 overhaul expense projections for its new plant at face value in this proceeding.
 444 Accordingly, I have made an adjustment that reduces the Company's projected
 445 overhaul expense using a ratio derived from the comparison of the actual Currant
 446 Creek and Lake Side costs for 2007-11 to RMP's projections of these costs in the
 447 referenced previous Utah rate case. This adjustment factor scales back RMP's
 448 projected overhaul expense for Lake Side 2 to 62.7% of the Company's projected
 449 cost over the period July 2014 to June 2018.

450 **Q. Do you believe that this type of adjustment is consistent with the guidance**
 451 **the Commission has given with respect to the use of forecasted test periods?**

452 A. Yes. In its test period order issued March 30, 2011 in Docket No. 10-035-
 453 124, the Commission approved a test period proposed by RMP that extended 17¼

454 months beyond the filing date, over the objections of parties that argued for a test
455 period closer in time. In making this decision, the Commission acknowledged
456 that forecast accuracy was an open issue with respect to setting rates using
457 forecasted test periods and stated the Commission's receptiveness to substantiated
458 adjustments to the Company's forecasts when appropriate:

459 We note, however, the validity of the Company's forecasts remains to be
460 established on this record. We trust and expect the reservations and even
461 skepticism expressed by some parties will result in thorough evaluation of the
462 Company's cost and revenue forecasts and, where appropriate, the proposal of
463 substantiated adjustments and alternatives. [Order at 8.]

464 By adjusting for a long-term tendency by the Company to overestimate
465 forecasted generation overhaul expense in rate cases, my approach is consistent
466 with the guidance offered by the Commission.

467 **Q. What is the revenue requirement impact of your adjustment?**

468 A. This adjustment is presented in UAE Exhibit RR 1.5. This adjustment
469 reduces the Utah revenue requirement deficiency by **\$161,535**.

470

471 **GENERATION OVERHAUL EXPENSE – CARBON**

472 **Q. Please explain your adjustment to generation overhaul expense for the**
473 **Carbon Plant.**

474 A. The historical four-year average of generation overhaul expenses used by
475 RMP to depict representative test period costs in this proceeding includes
476 historical costs incurred at the Carbon Plant, which is scheduled for retirement by
477 April 2015, prior to the end of the test period. The average overhaul costs for

478 Carbon included in RMP's proposed generation overhaul expense is \$633,903.¹²
479 This figure reflects a 25% reduction to account for the expectation that Carbon
480 will not be operational for the full test period. However, because the Carbon
481 Plant is being retired, and will not be subject to overhaul expenses either in the
482 test period *or any other future period*, the historical costs of overhauling this plant
483 should not be included *at all* in determining representative overhaul costs for the
484 test period ending June 2015.

485 **Q. What is your recommendation to the Commission?**

486 A. RMP's generation overhaul costs should be adjusted by removing the
487 historical expenses associated with the Carbon Plant. This adjustment is
488 presented in UAE Exhibit RR 1.6. This adjustment reduces the Utah revenue
489 requirement deficiency by **\$274,160**.

490

491 **PENSION EXPENSE**

492 **Q. Please explain your adjustment to pension expense.**

493 A. I recommend adjusting the test year level of FAS 87 pension expense to
494 reflect the impact of RMP's revised 2014 plan expense. In its response to UAE
495 Data Request 7.4, RMP provided an updated 2014 electric operations pension
496 expense (i.e., net of mining-related expense) to include the effect of actual 2013
497 asset and claims experience that became known since the date of the Company's
498 filing. This revision to RMP's 2014 plan expense produces an overall test year

¹² See RMP Exhibit SRM-3, p. 4.8.2.

499 pension expense amount of \$12.6 million, as compared to \$14.1 million in the
500 Company's direct filing. RMP's revenue requirement should be based on this
501 more updated information.

502 **Q. Do you have any additional observations regarding RMP's test period**
503 **pension expense?**

504 A. Yes. RMP's test period straddles the 2014 and 2015 calendar years. The
505 updated pension information that RMP requested from its actuary pertains only to
506 2014. It seems plausible that the factors causing the reduction in projected 2014
507 expense would also cause projected 2015 expense to come down, but the
508 Company failed to request the updated information from its actuary that would
509 confirm this assumption.

510 RMP is not forced to use a test period that extends aggressively into the
511 future: the Company prefers to do so. The Commission should direct the
512 Company that in future rate cases all requests to its actuaries to update pension
513 expense projections should extend through the entirety of the test period that
514 forms the basis of the revenue requirement the Company is seeking.

515 **Q. What is the revenue requirement impact of your recommendation?**

516 A. My recommendation reduces RMP's Utah revenue requirement deficiency
517 by **\$214,350**. The impact of this adjustment on net operating income is shown in
518 UAE Exhibit RR 1.7.

519

520 **POST-RETIREMENT BENEFITS OTHER THAN PENSIONS EXPENSE**

521 **Q. Please explain your adjustment to other post retirement benefits – FAS 106**
522 **expense.**

523 A. I recommend adjusting the test year level of post-retirement benefits other
524 than pensions (“PBOP”) expense to reflect the impact of RMP’s revised 2014
525 plan expense. In its response to UAE Data Request 7.2, RMP provided an
526 updated 2014 electric operations PBOP expense (i.e., net of mining-related
527 expense) to include the effect of actual 2013 asset and claims experience that
528 became known since the date of the Company’s filing. This revision to RMP’s
529 2014 plan expense produces an overall test year post retirement benefit-FAS 106
530 expense amount of \$(1.3 million), as compared to \$(0.5) million in the
531 Company’s direct filing. RMP’s revenue requirement should be based on this
532 more updated information.

533 **Q. Do you have any additional observations regarding RMP’s test period PBOP**
534 **expense?**

535 A. Yes. As I noted above, RMP’s test period straddles the 2014 and 2015
536 calendar years. Just as occurred with respect to pension expense, the updated
537 PBOP expense information that RMP requested from its actuary pertains only to
538 2014. It seems plausible that the factors causing the reduction in projected 2014
539 PBOP expense would also cause projected 2015 expense to come down, but the
540 Company failed to request the updated information from its actuary that would
541 confirm this assumption.

542 Just as I am recommending with respect to pension expense updates, the
543 Commission should direct the Company that in future rate cases all requests to its
544 actuaries to update PBOP expense projections should extend through the entirety
545 of the test period that forms the basis of the revenue requirement the Company is
546 seeking.

547 **Q. What is the revenue requirement impact of your recommendation?**

548 A. My recommendation reduces RMP's Utah revenue requirement deficiency
549 by **\$123,236**. The impact of this adjustment on net operating income is shown in
550 UAE Exhibit RR 1.8.

551

552 **LEGAL EXPENSE**

553 **Q. Please explain your adjustment to legal expense.**

554 A. The legal expense embedded in RMP's proposed revenue requirement for
555 the test period is based on the Company's actual base period expenses escalated
556 by an inflation factor. As discussed above, I have already removed the inflation
557 factor applied to these expenses. However, a further adjustment is required to
558 remove certain legal expenses incurred by the Company that pertain exclusively
559 to shareholder interests. These legal expenses should not be recovered from
560 customers in rates.

561 **Q. What legal expenses are you recommending be disallowed for recovery**
562 **because they pertain exclusively to shareholder interests?**

563 A. The expenses concern three cases: (1) USA Power v. Jody L. Williams et
564 al; (2) Deseret Power Electric Co-op (Hunter 2); and (3) Deseret Power Electric
565 Co-op (Turbine).

566 The USA Power case involves a complaint filed in Utah's Third District
567 Court alleging, among other things, that in developing its Currant Creek
568 generating facility, PacifiCorp breached a confidentiality and non-disclosure
569 agreement with USA Power and misappropriated trade secrets of USA Power.¹³
570 It is my understanding that, on May 21, 2012, a Utah jury found in favor of USA
571 Power and awarded the plaintiff over \$130 million in damages, finding, among
572 other things, that PacifiCorp's misappropriation of USA Power's trade secret was
573 "willful and malicious." It is my understanding that these damages have since
574 been modified by the Court to \$115 million.¹⁴

575 **Q. Why are you recommending disallowance of these expenses?**

576 A. There is no stretch of reasoning by which the legal expenses incurred to
577 defend PacifiCorp in the USA Power case can be construed to be a customer
578 responsibility. One of the Utah jury findings against PacifiCorp was that of
579 "unjust enrichment." The cost of defending the conduct of the Company's
580 management against claims of unjust enrichment in a case such as this is entirely
581 a shareholder responsibility. Similarly, the cost to defend against claims of theft
582 or misappropriation should not be borne by ratepayers. Perhaps the Company

¹³ Case No. 050903412.

¹⁴ These figures were reported in PacifiCorp's Form 10-K filing for Dec. 31, 2013, filed March 3, 2014, p. 94.

583 will argue that, if legal expenses are properly borne by ratepayers, so should the
584 jury's judgment. I cannot conceive of a proper basis for charging ratepayers for
585 damages awarded against the company for theft of trade secrets. For the same
586 reason, PacifiCorp's legal defense in this type of case should not be underwritten
587 by customers under any circumstances.

588 **Q. What is your understanding of the nature of the litigation with Deseret**
589 **Power?**

590 A. Deseret and PacifiCorp are two of three joint owners of the Hunter Unit 2
591 power plant that is operated by PacifiCorp pursuant to contract. As I understand
592 it, the contract between Deseret and PacifiCorp requires PacifiCorp to obtain
593 Deseret's consent before making certain capital improvements above a certain
594 cost. In the absence of such consent, PacifiCorp can submit the matter to
595 arbitration and proceed with the capital improvement at its own risk and expense.
596 If the arbitrator determines that the capital improvement was consistent with
597 reasonable utility practice as defined by the contract, Deseret is required to pay its
598 share of the contested capital expenses. If the arbitrator determines that the
599 capital improvement was not consistent with reasonable utility practice, Deseret is
600 not required to pay its portion of the contested expenses.

601 **Q. With respect to the Deseret-related legal expenses that you recommend be**
602 **disallowed, what capital projects were at issue?**

603 A. As I understand it, there were two separate arbitration hearings involving
604 three capital improvement projects at Hunter Unit 2. The first hearing involved a

605 scrubber upgrade and a conversion of Hunter Unit 2's electrostatic precipitator to
606 a baghouse. The second arbitration hearing involved a turbine rotor upgrade.

607 **Q. What were the results of the arbitration hearings?**

608 A. I understand that the arbitrator in the first hearing found that the scrubber
609 upgrade was not consistent with reasonable utility practice, but that the baghouse
610 conversion was. In the second hearing, my understanding is that the arbitrator
611 found that that rotor upgrade was not consistent with reasonable utility practice.
612 My understanding is that both parties continued to litigate their dispute in court
613 subsequent to the arbitrators' findings.

614 **Q. Have PacifiCorp and Deseret Power resolved their dispute?**

615 A. Yes. Company data responses indicate that a settlement was reached late
616 last year.

617 **Q. Why are you recommending disallowance of the legal costs associated with
618 these disputes?**

619 A. This type of contract litigation with co-owners of a plant is for the benefit
620 or detriment of PacifiCorp and its owners, not its ratepayers. Perhaps the easiest
621 way to illustrate this point is to consider that PacifiCorp's ratepayers do not
622 benefit from a PacifiCorp win in the arbitration or in court – a win simply means
623 that Deseret will pay for a share of the capital costs associated with its ownership
624 in the plant – and PacifiCorp's ratepayers do not suffer if PacifiCorp loses – a loss
625 means that PacifiCorp is required under its operating contract to pay for the co-
626 owner's share of expenditures determined not to be consistent with reasonable

627 utility practice. Capital expenditures associated with an upgrade to a portion of
628 the plant owned by another utility cannot properly be passed on to PacifiCorp's
629 ratepayers. PacifiCorp's ratepayers do not receive value from a portion of the
630 plant owned by another company, and cannot properly be asked to pay capital
631 costs or other expenses associated with that portion. Because ratepayers do not
632 stand to gain or lose from the outcome of this type of litigation, it follows that
633 they cannot properly be expected to pay the legal costs associated with the
634 litigation, regardless of the outcome. To underscore this point, consider that [REDACTED]

635 [REDACTED]
636 [REDACTED]
637 [REDACTED]
638 [REDACTED]
639 [REDACTED]

639 [REDACTED] This response confirms that the
640 legal expense was incurred solely for shareholder interests.

641 **Q. Are you saying that legal costs associated with litigation with co-owners can**
642 **never properly be considered in Utah rates?**

643 A. No, any such litigation would have to be evaluated on its own merits under
644 the relevant circumstances. Where, as here, the litigation involves PacifiCorp's
645 alleged contractual failure as operator of a plant to act in a manner consistent with
646 reasonable utility practice vis-à-vis a portion of the plant owned by another

¹⁵ See Confidential Attachment OCS 9.18-1.

647 company, and where ratepayers do not stand to gain or lose from the outcome, the
648 legal expenses should be borne by PacifiCorp and not its ratepayers.

649 **Q. What is the impact of your recommended adjustment on Utah revenue**
650 **requirement?**

651 A. This adjustment is presented in Confidential UAE Exhibit RR 1.9. It
652 reduces Utah revenue requirement deficiency by **\$1,455,098**.

653

654 **COLLECTION EXPENSE**

655 **Q. Please explain your adjustment to collection expense.**

656 A. RMP included in its revenue requirement costs associated with recovery of
657 unpaid accounts. According to RMP's Response to OCS 4.12, recovery of unpaid
658 accounts is now handled by collection agencies. In its discovery response, RMP
659 indicates that the absence of an adjustment to remove the cost of recovering
660 unpaid accounts was an oversight. This oversight should be corrected by
661 removing these costs from the revenue requirement.

662 **Q. What is the impact of your recommended adjustment on Utah revenue**
663 **requirement?**

664 A. This adjustment is presented in UAE Exhibit RR 1.10. It reduces Utah
665 revenue requirement deficiency by **\$451,308**.

666

667 **WAGE AND BENEFITS EXPENSE**

668 **Q. Please describe your adjustment to RMP's proposed wage and benefits**
669 **expenses.**

670 A. RMP indicates that its wage and benefits expense for the test period is based
671 on its employee count as of June 2013 of 5,364.5 FTEs.¹⁶ However, as shown in
672 UAE Exhibit RR. 1.11, by September 2013, RMP's FTE count had declined from
673 its June 2013 level by about 30 FTEs and it remained at this lower level through
674 January 2014, before decreasing slightly the following month. It appears that 4 of
675 the 30 FTEs are associated with the facility closure at Little Mountain, which
676 have been taken into account by the Company in its adjustments.¹⁷ Further, it
677 appears that 9 of the 30 FTEs that were reduced subsequent to June 2013 are
678 associated with the Carbon plant, which is scheduled to be retired in April 2015.¹⁸

679 I recommend that test period wage and benefits expense be based on the
680 more recent January 2014 FTE level, which better reflects the Company's
681 employment levels than RMP's initial filing. Accordingly, I have reduced test
682 period wage and benefit expense to account for a reduction of 9 FTEs at the
683 Carbon plant and 17 FTEs elsewhere in the Company.

684 **Q. What is the revenue requirement impact of your adjustment to wage and**
685 **benefits expense?**

¹⁶ See RMP Response to MFR R746-700-20.C.3.a and RMP Response to OCS Data Request 4.3.

¹⁷ See RMP Exhibit SRM-3, p. 5.3.

¹⁸ Derived from RMP Responses to UAE Data Requests 6.1(a) and 6.1(b).

686 A. The resulting impact from my wage and benefits expense adjustment is a
687 **\$1,155,605** reduction to Utah revenue requirement deficiency. This adjustment is
688 shown in UAE Exhibit RR 1.12.
689

690 **CARBON O&M EXPENSE – NON-LABOR**

691 **Q. Please describe your adjustment to Carbon non-labor O&M expense.**

692 A. RMP projects that it will incur \$4.33 million in non-labor O&M expense
693 at the Carbon Plant during the test period prior to the plant's scheduled retirement
694 in April 2015.¹⁹ Because of that planned retirement, test period O&M
695 expenditures at the Carbon Plant should be viewed as non-recurring in nature and
696 should be removed from base rates, although the Company should still be
697 permitted to recover these costs to the extent they are prudently incurred.

698 **Q. If RMP should still be permitted to recover these costs why should they be
699 removed from base rates?**

700 A. If these costs are recovered in base rates, then they will continue to be
701 charged to customers well after the Carbon plant is retired and they are no longer
702 being incurred, until superseded by rates established in a subsequent rate case.

703 **Q. What ratemaking treatment do you recommend to address this situation?**

704 A. There are two alternatives the Commission can employ in this situation,
705 either of which is reasonable. The first option is to move the test period Carbon
706 non-labor O&M expense from base rates into a rider that would expire after
707 twelve months. This approach would allow RMP to recover its prudently-
708 incurred test period expense while ensuring that these costs do not remain in rates
709 after they are no longer being incurred. The second option is to convert the test
710 period expenses into a regulatory asset and recover them over a specified period

¹⁹ See Exhibit SRM-3, p. 4.9.1.

711 of time. Carbon-specific deferred accounting treatment has already been
712 established for the purpose of recovering prudently-incurred plant removal costs
713 and for recovering the plant's remaining depreciation balance over the period
714 2015-2020.²⁰ The Carbon non-labor O&M expenses could be rolled into a
715 comparable regulatory asset and recovered over the same time period.

716 **Q. What is the impact on base rates of your recommendation?**

717 A. My recommended adjustment to base rates is shown in UAE Exhibit RR
718 1.13. This adjustment would reduce the Utah revenue requirement reflected in
719 base rates by **\$1,912,027**, although these costs would still be recovered from
720 customers through another mechanism as discussed above.

721

722 **CARBON LABOR EXPENSE**

723 **Q. Please describe your adjustment to Carbon labor expense.**

724 A. RMP's proposed revenue requirement includes \$6.9 million in labor
725 expense at the Carbon plant during the test period that will be incurred prior to the
726 plant's scheduled retirement in April 2015.²¹ These projected costs include the
727 costs of the 9 FTEs that I have removed in my wage and benefits expense
728 adjustment. Because of the planned retirement of the Carbon Plant, the remaining
729 test period labor expenditures at that plant (after the removal of the 9 FTEs)
730 should be viewed as non-recurring in nature and should be removed from base

²⁰ See Docket No. 11-035-200 et al, Order, Sept. 19, 2012 at 15-16, 28-29.

²¹ RMP Response to UAE Data Request 6.1(d).

731 rates, although, as in the case of non-labor O&M, the Company should still be
732 permitted to recover these costs to the extent they are prudently incurred.

733 **Q. If RMP should still be permitted to recover these costs why should they be**
734 **removed from base rates?**

735 A. As is the case for non-labor O&M expense, if these costs are recovered in
736 base rates, then they will continue to be charged to customers well after the
737 Carbon Plant is retired and they are no longer being incurred, until superseded by
738 rates established in a subsequent rate case.

739 **Q. What ratemaking treatment do you recommend to address this situation?**

740 A. I recommend adopting either one of the two alternatives I proposed for
741 Carbon non-labor O&M expense: (1) moving the remaining test period Carbon
742 labor expense from base rates into a rider that would expire after twelve months,
743 or (2) converting the remaining test period expenses into a regulatory asset and
744 recovering them over a specified period of time.

745 **Q. What is the impact on base rates of your recommendation?**

746 A. My recommended adjustment to base rates is shown in UAE Exhibit RR
747 1.14. This adjustment would reduce the Utah revenue requirement reflected in
748 base rates by **\$2,489,639**, although these costs would still be recovered from
749 customers through another mechanism as discussed above.

750

751 **NET POWER COSTS**

752 **Third-Party Wind Integration Costs**

753 **Q. Does PacifiCorp's OATT include any charges for wind integration services?**

754 A. PacifiCorp's OATT provides for charges for reserves for transmission
755 customers, but it does not provide any charges for wind integration services that
756 are comparable to the wind integration costs included in net power costs and
757 charged to retail customers. Specifically, the OATT does not include any
758 recovery of the opportunity cost of holding back reserves to support wind
759 integration that are recovered in net power costs, but only includes the fixed
760 (capital-related) costs associated with providing wind integration to wholesale
761 customers.²²

762 **Q. Does RMP charge retail customers for the opportunity cost of wind**
763 **integration?**

764 A. Yes. These costs associated with wind integration are incorporated into
765 net power costs whenever base net power cost is set in a general rate case. This
766 cost represents the opportunity cost of the capacity that RMP holds back to
767 provide reserves to follow the variations of the Company's wind fleet. That is,
768 when capacity is held back to accommodate the variability in wind, it is not
769 available to make off-system sales. This cost is distinct from the fixed cost of the
770 reserves themselves, which is recovered in rate base. For example, in this case,
771 RMP has included wind integration costs of \$14.4 million in net power costs
772 (total Company) to recover this opportunity cost component of wind integration
773 costs.

²² RMP Response to UAE Data request 3.5.

774 **Q. Did PacifiCorp provide wind integration services to wind projects that do not**
775 **serve RMP retail load?**

776 A. Yes. During the test period, the Company will provide integration
777 services to several wind projects that do not serve RMP retail load.²³

778 **Q. How does RMP propose to recover the opportunity costs associated with**
779 **providing wind integration services to third-party wind projects?**

780 A. The opportunity costs of providing wind integration for these customers
781 are embedded in the net power cost that is projected for the test period. Because
782 these costs are not recovered in PacifiCorp's OATT, the Company is attempting
783 to have retail customers absorb these costs in retail rates. This cross subsidy is
784 both unjust and unreasonable, as the Company should not be allowed to require
785 retail customers to absorb the cost of providing wholesale services to non-retail
786 customers. I recommend adjusting net power cost to assign a pro rata share of
787 wind integration costs to third-party wind facilities.

788 **Q. Have regulators in other states disallowed recovery of opportunity costs**
789 **associated with third-party wind integration?**

790 A. Yes. The Idaho Public Utilities Commission disallowed these costs and
791 expressly found that "the responsibility for recovery of wind integration costs
792 from wholesale transmission customers resides with the Company, not its retail
793 customers."²⁴

²³ See, for example, RMP 2014 GRC Filing Requirement Attachment R746-700-23.C.1-3 CONF.

²⁴ Idaho Public Utilities Commission Docket No. PAC-E-10-07, Order 32196, Page 30.

794 **Q. Why is the recovery of wind integration costs at issue in this proceeding if**
795 **RMP already committed to defer Utah's allocated share of the incremental**
796 **revenues associated with the company's FERC rate case in Docket No. 11-**
797 **035-200?**

798 A. RMP is obligated, according to Paragraph 51 of the Commission-approved
799 Settlement Agreement in Docket No. 11-035-200 et al, to defer for the benefit of
800 its Utah retail customers any incremental revenues associated with its FERC rate
801 case in Docket No. ER11-3643-000. The FERC rate case was filed on May 26,
802 2011, and included updated charges for ancillary services, including a new
803 Schedule 3A governing generator regulation and frequency response service.
804 Interim FERC rates went into effect January 1, 2012 and final rates for Schedule
805 3A were effective March 1, 2013.

806 However, as discussed above, the rates for this ancillary service do not
807 include the opportunity costs associated with wind integration of the sort that are
808 charged to retail customers. As a result, even though increased revenues
809 associated with Schedule 3A will be deferred and included in the 2013 EBA test
810 period, the deferral will not include opportunity costs incurred in support of wind
811 integration for third-party wind projects.

812 **Q. How did you determine the cost for providing wind integration services to**
813 **OATT customers?**

814 A. The cost is based on the wind integration costs included in the net power
815 cost proposed by the Company for recovery from Utah retail customers in this

816 proceeding. As shown in RMP's wind integration cost work papers, RMP derives
817 a wind integration cost of \$2.03/MWH by calculating the opportunity cost of
818 holding incremental reserves for wind by performing a one-off net power cost run
819 that assumes no wind integration reserves.²⁵ The \$2.03/MWH wind integration
820 cost is derived by spreading this cost across the output from wind resources used
821 to serve retail load *as well as third-party wind*. However, these opportunity costs
822 are absorbed only by the retail load – making the effective cost of wind
823 integration to retail customers actually \$2.39/MWH. My wind integration
824 adjustment imputes the \$2.03/MWH wind integration cost calculated by RMP to
825 the third-party wind, thus providing a partial offset to the opportunity costs
826 absorbed by retail customers.

827 **Q. What is the revenue requirement impact of your adjustment?**

828 A. This adjustment is presented in Confidential UAE Exhibit RR 1.15. The
829 adjustment reduces the Utah revenue requirement deficiency by **\$1,034,310**.

830

831 **DC Intertie Agreement**

832 **Q. Please describe the DC Intertie contract.**

833 A. This contract provides 200 MW of transfer capability to import purchases
834 from the Nevada Oregon Border (“NOB”) to PacifiCorp load centers in the
835 Northwest, such as Central Oregon.

²⁵ See RMP 2014 GRC Filing Requirement Attachment R746-700-23.C.1-3 CONF.

836 **Q. Does the simulation produced by RMP's GRID model indicate that this line**
837 **will be utilized during the test period?**

838 A. Yes, but only sparingly. According to RMP's response to UAE Data
839 Request No. 4.2, the DC Intertie might be used to deliver [REDACTED] MWh during the
840 test period. These potential transactions occur in only [REDACTED] hours out of the 8,760
841 hours of the test period, or about [REDACTED] of the time.²⁶ This usage equates to an
842 average usage of [REDACTED] MW of the total 200 MW available [REDACTED]
843 [REDACTED].²⁷ The overall projected average utilization
844 during the test period, including periods of non-use, is [REDACTED] MW, resulting in an
845 overall utilization of [REDACTED] of the purchased DC
846 Intertie capacity.²⁸ The average cost of these deliveries using the test year fixed
847 cost for the DC Interties was in excess of [REDACTED]/MWh, well over [REDACTED] times the
848 average embedded retail cost of RMP's transmission service.²⁹

849 **Q. Does the GRID model ever utilize the full 200 MW of DC Intertie capacity?**

850 A. Yes, but in only [REDACTED] hours during the 8,760 hours of the test period.

851 **Q. Does the GRID forecasted usage reflect actual DC Intertie usage?**

852 A. Yes. During calendar year 2013, the primary use of the contract was to
853 facilitate system balancing transactions, but it was utilized only sporadically, and
854 rarely to its full capacity.³⁰ In response to UAE Data Request No. 4.1, RMP

26 [REDACTED]
27 [REDACTED]
28 [REDACTED]
29 [REDACTED] The average embedded retail cost of RMP's transmission
service proposed for recovery in Utah by the Company in this docket is approximately \$13/MWh. See
RMP Exhibit (JRS-2), p. 7.

³⁰ Source: RMP Response to UAE Data Request No. 4.1.

855 identified only [REDACTED] transactions in 2013 that “could” have utilized the DC Intertie
856 Agreement. These transactions occurred on only [REDACTED] days out of 365 days during
857 the test period and averaged only [REDACTED] MW per hour of the total 200 MW contract
858 during hours in which the intertie was actually being utilized. Total deliveries
859 were only [REDACTED] MWh. This corresponds to an average utilization of less than
860 [REDACTED] MW over the course of the year, meaning the Company utilized [REDACTED]
861 [REDACTED] of the DC Intertie capacity it purchased.³¹ The average
862 transmission cost of these deliveries during 2013, taking into account the test year
863 fixed costs of the DC Intertie contract, would be in excess of [REDACTED]/MWh, which is
864 [REDACTED] the average embedded retail cost of RMP’s transmission service.³²

865 **Q. Did RMP ever utilize the full capacity of its DC Intertie transmission rights**
866 **during 2013?**

867 A. Yes, but the full 200 MW of transfer capability was utilized for [REDACTED]
868 [REDACTED] during 2013.³³

869 **Q. What was the original purpose of this contract?**

870 A. My understanding is that the DC Intertie contract was executed in 1994 to
871 provide deliveries of 200 MW of power from Southern California Edison at the
872 NOB. RMP terminated the associated power purchase effective January 1, 2002,
873 but the DC Intertie contract nonetheless remains in effect, although it is seldom
874 used. It costs the Company and its ratepayers [REDACTED] million per year to purchase

³¹ [REDACTED] ÷ 8,760 hr = [REDACTED] MWh/hr. [REDACTED] MW/hr ÷ 200 MW/hr = [REDACTED]

³² [REDACTED]

³³ Source: RMP Response to UAE Data Request No. 4.1.

875 this transmission. My understanding is that the Company has not undertaken any
876 steps to determine if there are options available to renegotiate, modify, terminate
877 or buy out of the contract.³⁴

878 **Q. What is your recommended adjustment for the DC Intertie Agreement?**

879 A. I recommend that the Commission disallow recovery of the [REDACTED] million
880 attributable to the DC Intertie Agreement because the cost is unreasonable in
881 relation to the benefit. As demonstrated above, the contract provides very few
882 benefits in relation to its costs.

883 **Q. What is the revenue requirement impact of your adjustment?**

884 A. This adjustment is presented in Confidential UAE Exhibit RR 1.16. The
885 adjustment reduces Utah revenue requirement deficiency by **\$2,002,665**.

886

887 **Naughton Unit 3 Extended Coal Operations**

888 **Q. Please describe your adjustment for Naughton Unit 3 extended coal**
889 **operations.**

890 A. As discussed in the direct testimony of RMP witness Steven R.
891 McDougal, the Company prepared its revenue requirement under the assumption
892 that Naughton Unit 3 will cease operations as a coal-fired generating unit in
893 December 2014 and will be converted to a gas-fired peaking unit by May 2015.
894 However, the Company is actively seeking to extend the operation timeframe of
895 Naughton Unit 3 as a coal-fired resource from December 31, 2014, to December

³⁴ Source: RMP Response to UAE Data Request No. 3.2.

896 31, 2017, and has requested the Environmental Protection Agency to consider
897 such an extension as part of its final action on the Wyoming Regional Haze State
898 Implementation Plan.³⁵ But because RMP has not yet received regulatory
899 approval for this extension, the lower net power costs associated with the
900 extension are not reflected in the rate filing. RMP indicates that if, prior to the
901 June 4, 2014 rebuttal testimony date in this case, the Wyoming Department of
902 Environmental Quality (“WDEQ”) grants the Company’s request to amend the
903 Naughton Unit 3 BART permit, the Company will update the revenue
904 requirement request in this case as part of its rebuttal filing. If WDEQ’s decision
905 to modify the Naughton Unit 3 BART permit is issued after the rebuttal testimony
906 date, the Company proposes to measure and defer any cost savings from
907 continued Naughton Unit 3 coal operations past December 2014 for future rate
908 making treatment.³⁶

909 I believe this matter should be handled differently. My recommendation is
910 to set base net power costs in the case based on the Company’s planned extension
911 of the Naughton Unit 3 coal operations. If, for some reason, the Company’s
912 proposed extension is rejected, the incremental costs attributed to that rejection
913 can be deferred for future ratemaking treatment.

914 **Q. What is the revenue requirement impact of your adjustment?**

915 A. This adjustment is presented in UAE Exhibit RR 1.17. The adjustment
916 reduces the Utah revenue requirement deficiency by **\$5,206,700**.

³⁵ See direct testimony of Chad A. Teply, p. 41, 43.

³⁶ See the transmittal letter accompanying the Net Power Cost Update filed by RMP on April 10, 2014.

918 **PREPAID PENSION ASSET AND OTHER POST-RETIREMENT LIABILITY**

919 **Q. What is PacifiCorp's prepaid pension asset?**

920 A. As described in the direct testimony of RMP witness Douglas K. Stuver,
921 the Company's prepaid pension asset represents the amount by which the
922 Company's cumulative contributions to its pension plan have exceeded the
923 cumulative pension expense. In a given year, pension expense differs from cash
924 contributions because pension expense is determined based on accounting
925 guidance while contributions reflect the actual out-of-pocket expenditures in that
926 year. Over the life of a plan, contributions will equal plan expense, but an asset or
927 liability is recorded to account for the timing differences between expense
928 recognition and cash flow. In the case for which cash contributions exceed
929 expense, an asset is recorded (a prepaid pension asset). In the case for which
930 expense exceeds cash funding, a liability is recorded (an accrued pension
931 liability).

932 Mr. Stuver explains that in recent years, as the result of the Pension
933 Protection Act of 2006 and market conditions, RMP's pension plan contributions
934 have outpaced expense recognized for accounting purposes. RMP projects a 13-
935 month average prepaid pension asset of \$312.2 million (total company) for the
936 period ending June 30, 2015.

937 **Q. Does RMP have any accrued liability positions that partially offset the**
938 **prepaid pension asset?**

939 A. Yes. RMP is in an accrued liability position for its post-retirement
940 benefits other than pensions. As explained by Mr. Stuver, PBOP plans are not
941 subject to the same federal regulations and minimum funding requirements as
942 pension plans, but are subject to IRS funding limits and deductibility rules. As
943 such, PacifiCorp's funding policy for its PBOP plan has been to contribute an
944 amount equal to expense plus estimated Medicare Part D subsidies. However,
945 certain one-time charges were taken several years ago for which no matching
946 contributions were made, resulting in a consistent accrued liability position.
947 PacifiCorp projects a 13-month average accrued other post-retirement liability of
948 \$31.2 million (total company) for the period ending June 30, 2015.

949 **Q. How does RMP recover the cost of its pension and other post-retirement**
950 **plans in Utah?**

951 A. Recovery of pension and PBOP plan expenses are included in RMP's
952 revenue requirement for recovery from customers. However, Utah ratemaking
953 practice does not provide for adjustments to Utah rate base to account for prepaid
954 assets or accrued liabilities that result from net differences between contributions
955 and expense for pension and other post-retirement plans.

956 **Q. What is RMP's proposed ratemaking treatment for its prepaid pension asset**
957 **and other post-retirement liability in this case?**

958 A. The Company is proposing to drastically change the way prepaid pension
959 assets are treated for ratemaking purposes in Utah by including its prepaid
960 pension asset and accrued other post-retirement liability in rate base, net of ADIT.

961 According to Mr. Stuver, this treatment is intended to recover prospective
962 financing costs of the net prepaid asset. Based on a 13-month average for the
963 period ending June 30, 2015, the Company's proposal would result in a \$162.0
964 million (total company) net addition to rate base, comprised of the \$312.2 million
965 prepaid pension asset and the \$31.2 million accrued other post-retirement liability
966 (for a net prepaid balance of \$281.0 million), less net ADIT of \$119.0 million.
967 For Utah, RMP's proposal translates into a net increase in rate base of \$68.8
968 million.³⁷

969 **Q. In your opinion, what is the genesis of RMP's proposal?**

970 A. In 2011, one of the gas utilities in Oregon (Northwest Natural Gas
971 Company) requested recognition of its prepaid pension asset in rate base, which
972 was denied by the Oregon Public Utilities Commission ("OPUC"). However, the
973 OPUC opened a special docket to investigate the matter, Oregon Docket No. UM-
974 1633.³⁸ As part of that proceeding, five of the Oregon utilities with prepaid
975 pension assets, including PacifiCorp, formulated a common position that
976 advanced Northwest Natural Gas' arguments.³⁹ Not surprisingly, a sixth utility
977 (Idaho Power), which has a prepaid pension liability, argued for retention of the
978 status quo, i.e., non-recognition of prepaid pension assets or liabilities in its rate

³⁷ See RMP Exhibit SRM-3, p. 8.03.

³⁸ The OPUC denied Northwest Natural Gas Company's proposal to include its prepaid pension asset in rate base in Oregon Docket No. UG-221, Order No. 12-408, initiating a generic docket to review the subject.

³⁹ See the Joint Direct Testimony of Portland General Electric, PacifiCorp, Avista Utilities, Cascade Natural Gas, and NW Natural Gas, filed September 30, 2013, in Oregon Docket No. UM-1633.

979 base.⁴⁰ Now, having staked out a position on this matter in Oregon, RMP argues
980 in this proceeding for the same proposed change in ratemaking treatment in Utah.

981 **Q. What is your assessment of RMP's proposal?**

982 A. I recommend that RMP's proposal be rejected. There are three principal
983 reasons for doing so.

984 First, RMP's proposal is a prime example of adverse selection, in which
985 the Company's specialized knowledge of its circumstances makes it far more
986 likely to suggest a change in regulatory treatment under conditions in which the
987 change inures to its benefit than when such a change inures to its disadvantage.
988 The evidence is clear on this point. From at least 1998 through 2005, the
989 Company was in an accrued pension liability position which averaged \$63 million
990 per year.⁴¹ During those years RMP remained silent on this issue. At no time
991 during that period did RMP propose to *reduce* rate base to the benefit of
992 customers to reflect the Company's accrued liability position.⁴² Now, with the
993 liability having been reversed to an asset, RMP proposes in this proceeding to
994 change the ratemaking treatment. The Commission should be vigilant in fending
995 off selective changes in ratemaking policy that are timed to the Company's
996 advantage.

997 Second, allowing this change would result in an unreasonable transfer of
998 risk to customers. Utah ratemaking practice provides for recovery of prudently

⁴⁰ See the Rebuttal Testimony of Bruce E. MacMahon, filed March 12, 2014, in Oregon Docket No. UM-1633.

⁴¹ Derived from the information in UAE Exhibit RR 1.18.

⁴² RMP Response to UAE Data Request 4.4.

999 incurred pension expense calculated in accordance with FAS 87. For example, in
1000 this proceeding, the basis of RMP's recovery of test year pension costs is the
1001 Company's projected FAS 87 accounting expense. Over the life of the pension
1002 plan, the sum of FAS 87 pension expense and FAS 88 pension expense (which
1003 addresses the termination of the pension plan) equals the total of the Company's
1004 contributions. So the issue is not whether Utah ratepayers fully fund Utah's share
1005 of pension costs. Indeed, Utah customers fully fund these costs.⁴³ Rather, the
1006 issue at the heart of RMP's proposal is one of timing differences – specifically
1007 what happens during periods in which cumulative contributions exceed
1008 cumulative expense. The Company claims it is entitled to earn a return on this
1009 positive difference – paid for by customers. I disagree.

1010 The existence and size of a prepaid pension asset can be affected by a
1011 number of factors, such as discretionary contributions by the Company, the
1012 performance in the market of the Company's pension portfolio, and the
1013 introduction and enforcement of government regulations regarding minimum
1014 contribution amounts, such as occurred with the Pension Protection Act of 2006.
1015 I see no reasonable basis for any of these factors to be a cause for customers to be
1016 required to pay RMP a return on any prepaid pension asset.

1017 For instance, it should be self-evident that customers should not be held
1018 responsible to pay a return to RMP for any discretionary contributions the

⁴³ Of course, rates are not reset every year, so pension expense is not tracked or reimbursed dollar for dollar: that is not how ratemaking is done. Moreover, in the years ending March 2002 and March 2003, the Company's pension expense was actually negative, but rates to customers were not reduced to reflect this negative expense.

1019 Company makes in excess of its pension expense. Otherwise, such contributions
1020 could become a source of open-ended rate base growth, unconstrained by the
1021 requirements typically applied to rate base items that such assets be used and
1022 useful and their costs prudently incurred. Moreover, it is unreasonable on its face
1023 that customers should pay the Company a pre-tax return on equity in the range of
1024 16% in order to fund a pension plan that is projected to earn around 7.5% per
1025 year.⁴⁴

1026 **Q. Does the current size of RMP's prepaid pension asset appear to be the result**
1027 **of discretionary contributions by the Company in excess of FAS 87 pension**
1028 **expense?**

1029 A. No. In fairness, RMP's current situation appears to be driven primarily by
1030 a combination of poor portfolio performance during the Great Recession and the
1031 effects of new regulations regarding minimum contribution amounts that occurred
1032 with passage of the Pension Protection Act of 2006. However, the change in
1033 ratemaking policy advocated by RMP in this case makes no distinction between
1034 earning a return on a prepaid pension asset that was accumulated as a result of
1035 discretionary contributions by the Company versus one that was caused by
1036 contributions triggered as a consequence of poor portfolio performance.

1037 **Q. Please continue explaining your assessment of the Company's proposal.**

⁴⁴ The January 2014 Towers Watson Actuarial Valuation Report (provided in RMP's Response to OCS 3.16, Attachment OCS 3.16-3) assumes an expected long-term return on plan assets of 7.50%. The pretax return on equity requested by RMP in this case is 16.1%.

1038 A. As I stated above, the existence and size of a prepaid pension asset can be
1039 affected by the performance in the market of the Company's pension portfolio, as
1040 well as the introduction and enforcement of government regulations regarding
1041 minimum contribution amounts. For instance, if the Company's pension portfolio
1042 suffers poor or negative returns, as occurred during the Great Recession, then
1043 Federally-required minimum contributions to ensure plan solvency can cause
1044 cumulative contributions to exceed cumulative FAS 87 pension expense.

1045 Paradoxically, *above-normal* returns can *also* cause prepaid pension assets to
1046 increase, because above-normal returns can cause FAS 87 pension expense to be
1047 negative; mathematically, a negative pension expense will always cause the
1048 amount of the prepaid pension asset to increase – even if contributions are zero.

1049 Requiring customers to pay a return on the prepaid pension asset is
1050 unreasonable in either of these two scenarios. If the underlying cause is poor
1051 performance of the pension portfolio, then requiring customers to pay a return on
1052 the excess contributions required to bring the plan into compliance with federal
1053 funding requirements is tantamount to having customers backstop the
1054 performance of the Company's plan in the stock market. This is an unreasonable
1055 transfer of business risk to customers. Customers already fund the pension plan
1056 over the course of its life. The risk that the pension plan may underperform in the
1057 market and require enhanced contributions by shareholders for a period of time is
1058 a business risk facing every major corporation in the country with a defined
1059 benefit plan. For RMP, whose customers ultimately fund the plan, this risk

1060 amounts to managing a timing difference, a risk which currently rests with
1061 shareholders and with whom properly it should remain. The Commission should
1062 not allow RMP to shift this burden to customers. In Utah, utility management is
1063 expected to cope with normal business risks and the operation of economic
1064 forces.⁴⁵

1065 Requiring customers to pay a return on the prepaid pension asset is also
1066 unreasonable for the scenario in which a prepaid pension asset increases due to
1067 above-normal performance of the pension portfolio. In this case, the prepaid
1068 pension asset can increase even if Company contributions are zero because the
1069 above-normal performance results in negative FAS 87 pension expense. Thus,
1070 the prepaid pension asset increases largely due to investment returns; although
1071 these returns may produce a future benefit to customers by reducing future
1072 pension expense, requiring customers to pay RMP a return on the asset balance
1073 would result in an increase in rate base due to the market performance of the
1074 pension portfolio as opposed to increased contributions by the Company.

1075 **Q. Aside from management's responsibility to cope with normal business risks**
1076 **and the operation of economic forces are there additional reasons that the**
1077 **risk of managing the timing difference should remain with shareholders?**

⁴⁵ See for example, Report and Order, In the Matter of the Investigation into the Reasonableness of Rates and Charges of PacifiCorp, dba Utah Power & Light Company. Docket No. 97-035-01, March 4, 1999 at 47-48.

1078 A. Yes. MidAmerican Energy Holdings Company (“MEHC”) purchased
1079 PacifiCorp in 2006⁴⁶ with the full knowledge that the ratemaking practice in Utah
1080 (and other PacifiCorp states) did not provide for an adjustment to rate base for
1081 prepaid pension assets or liabilities. In purchasing PacifiCorp, MEHC took on the
1082 Company’s pension obligation and the timing risks associated with funding it.
1083 This risk should have been reflected in the purchase price of the Company.
1084 Although the Pension Protection Act of 2006 had not yet passed at the time of
1085 MEHC’s acquisition of PacifiCorp, pension reform policymaking was already
1086 underway. In January 2005, the Bush Administration advanced a pension funding
1087 reform proposal and the final legislation retained the policy goals and basic
1088 structure of that proposal.⁴⁷ Moreover, the fact that PacifiCorp’s pension plan
1089 was underfunded at the time of its acquisition by MEHC was expressly
1090 acknowledged by the Commission in its order approving the acquisition in Docket
1091 No. 05-035-54.⁴⁸ Having purchased PacifiCorp with knowledge of the potential
1092 timing risks for funding the Company’s pension obligation, it would be
1093 unreasonable to shift this risk now from MEHC to customers.

1094 **Q. What is the third reason for rejecting RMP’s proposal?**

⁴⁶ MEHC’s purchase of PacifiCorp was completed March 2006, based on an agreement reached in May 2005.

⁴⁷ According to a Congressional Research Service Report to Congress (Oct. 23, 2006), in January 2005, the Bush Administration advanced a proposal for pension funding reform, designed to increase the minimum funding requirements for pension plans and strengthen the pension insurance system. Subsequently in 2005, Senator Charles Grassley introduced S. 1783, the Pension Security and Transparency Act, and Representative John Boehner introduced H.R. 2830, the Pension Protection Act, which was renumbered as H.R. 4. The legislation ultimately passed and signed into law by President George W. Bush on August 17, 2006 was based mainly on these two bills.

⁴⁸ Docket No. 05-035-54, Report and Order at 12.

1095 A. There is a material issue of notice and retroactivity to consider in this
1096 matter. As shown in UAE Exhibit RR 1.18, RMP's prepaid pension asset has
1097 been built up over the past eight years since the Company's prepaid pension
1098 liability crossed over to an asset in 2006. Since that time, six general rate cases
1099 have been conducted in Utah and correspondingly Utah rate base has been
1100 approved six times without the inclusion of the prepaid pension asset. This
1101 proceeding is the first case in which RMP has provided notice to parties and the
1102 Commission that Company believes it is entitled to earn a return on the prepaid
1103 asset balance. It is not reasonable for this \$162 million rate base claim to appear
1104 as if the cost was somehow incurred since the last rate case. Allowing this
1105 amount into rate base now would be analogous to *removing* items from rate base
1106 today that had been approved in years past and for which functionality had not
1107 changed. It would invite significant regulatory uncertainty.

1108 **Q. Please summarize your recommendation to the Commission on this matter.**

1109 A. I recommend that RMP's proposal to include its prepaid pension asset in
1110 rate base be rejected. From a process standpoint, the Company's proposal suffers
1111 from being a prime example of adverse selection, in which the Company's
1112 specialized knowledge of its circumstances makes it far more likely to suggest a
1113 change in regulatory treatment under conditions in which the change inures to its
1114 benefit than when such a change inures to its disadvantage. The Company's
1115 proposal also raises serious concerns with respect to notice and retroactivity. But

1116 even more importantly, adoption of RMP's proposal would result in an
1117 unreasonable transfer of risk to customers.

1118 **Q. What is the revenue requirement impact of your recommendation?**

1119 A. The resulting impact from my adjustment is a **\$7,493,354** reduction to
1120 Utah revenue requirement deficiency. This adjustment is shown in UAE Exhibit
1121 RR 1.19.

1122 **Q. Your recommendation to reject the Company's proposal notwithstanding, do**
1123 **you have any further recommendations in the event the Commission finds**
1124 **some recognition of RMP's claim is warranted?**

1125 A. Yes. Although I firmly believe the Company's proposal should be
1126 rejected in its entirety, in the event the Commission approves some version of
1127 RMP's proposal, it would be necessary to modify the proposal to protect the
1128 public interest. First, if a return is allowed on prepaid pension assets, then the
1129 addition to rate base should be limited to *changes* in the amount of the prepaid
1130 pension asset on a *going-forward* basis. This limitation would address the notice
1131 and retroactivity concerns discussed above in my testimony. Second, the allowed
1132 pre-tax return on RMP's prepaid pension asset should be capped at the long-term
1133 return on the pension assets that is used in calculating the Company's pension
1134 expense.

1135 **Q. Please explain this last point.**

1136 A. As noted above, the projected long-term return on RMP's pension plans is
1137 7.5 percent. In contrast, the cost to customers of paying RMP its pre-tax rate of

1138 return on its prepaid pension asset (at RMP's requested rate of return) is 10.9
1139 percent. In a ratemaking sense, when RMP's contributions exceed its pension
1140 expense, the Company is attempting to force customers to borrow from RMP at
1141 10.9 percent so that the proceeds can be invested in RMP's pension plans at 7.5
1142 percent. Even though the funds invested at 7.5 percent produce future returns, the
1143 upfront cost is clearly too high: borrowing at 10.9 percent in order to invest at 7.5
1144 percent obviously is not a good proposition for the borrower. Indeed, if a prepaid
1145 pension asset were to be included in rate base, it would be unreasonable for
1146 customers to pay anything more to RMP for use of this asset than the long-term
1147 return on RMP's pension plans. Making this adjustment would mean capping the
1148 pre-tax rate of return on the prepaid pension asset at 7.5 percent.

1149

1150 **CONTINGENCY RESERVE COSTS**

1151 **Q. Does RMP include a contingency amount when estimating plant additions in**
1152 **a future test period?**

1153 A. Yes. According to RMP's Response to UAE 11.1, the Company includes
1154 contingency costs on certain projects costing more than \$10 million.

1155 **Q. How does RMP determine what amount of contingency cost to include when**
1156 **estimating the cost of plant additions?**

1157 A. According to RMP's Response to UAE 11.4, when necessary, project cost
1158 estimates include a contingency estimate to reflect identified risks such as the
1159 length of the construction period; the complexity associated with the project; and

1160 unforeseen and unpredictable conditions, such as weather and soil conditions, and
1161 uncertainties within the defined project scope such as commodity prices.

1162 **Q. Do you have any concerns regarding the inclusion of contingency costs in**
1163 **rate base when using a projected test period?**

1164 A. Yes, I do. One of the challenges in using a projected test period is to
1165 ensure that the amount of projected plant additions is accurate. This challenge
1166 can be exacerbated when projections of plant additions include a contingency
1167 factor. Including a contingency factor may make sense when managing a
1168 construction budget for any particular project; however, it does not necessarily
1169 follow that including the sum of contingency costs for all major projects is
1170 reasonable from a ratemaking perspective. It is one thing to have some room in
1171 the construction budget for a given project in case something goes wrong; it is
1172 another thing to charge ratepayers for projected rate base that assumes that
1173 something goes wrong for every major project that is carrying a contingency
1174 component. To do so is to ensure that customers are overcharged.

1175 **Q. Are you recommending an adjustment for contingency costs?**

1176 A. Yes. For purposes of this case, I am recommending a conservative
1177 adjustment applicable only to contingency costs that were included in the
1178 Company's filing, but which since have been adjusted downward based on the
1179 Company's actual experience since the filing date. RMP identified these updates
1180 in its Response to UAE Data Request 11.8. My adjustment incorporates a
1181 reduction in depreciation expense and a reduction in 13-month average rate base

1182 associated with the contingency reserve reductions identified by RMP in the
1183 aforementioned data response.

1184 This adjustment does not address my larger concerns about the inclusion
1185 of contingency costs in rate base in the first instance. As a matter of ratemaking
1186 policy, the Commission should consider excluding projected contingency reserve
1187 costs from rate base for new plant when using a projected test period. If
1188 completion of the project ultimately requires the use of contingency costs, the
1189 added costs can be included in rate base as part of the next rate case to the extent
1190 they were prudently incurred.

1191 **Q. What is the impact of your adjustment on the Utah revenue requirement?**

1192 A. This adjustment is presented in UAE Exhibit RR 1.20. It reduces the Utah
1193 revenue requirement deficiency by approximately **\$187,417**.

1194 **Q. Does this conclude your direct testimony?**

1195 A. Yes, it does.