

1 **Q. Are you the same Joelle R. Steward who presented direct and rebuttal**
2 **testimony in this proceeding?**

3 A. Yes. I am.

4 **Q. What is the purpose of your surrebuttal testimony?**

5 A. I respond to the rebuttal testimony of Tim Woolf, Pamela Morgan and Benjamin
6 Norris for the Joint Parties. I also respond to the rebuttal testimony of Philip Hayet
7 and Michele Beck for the Office of Consumer Services (“OCS”) and Bob Davis for
8 the Division of Public Utilities (“DPU”).

9 **Response to the rebuttal testimony of the Joint Parties**

10 **Q. Before responding to the specific comments of the Joint Parties’ witnesses, do**
11 **you have general comments in response to their rebuttal?**

12 A. Yes. There are two general themes in the Joint Parties’ rebuttal: (1) that the
13 Company’s proposal conflates rate design with cost-effectiveness of distributed
14 generation, and (2) that the Company’s framework does not rely on a
15 “conventional” type of cost-benefit analysis. First, net metering itself conflates rate
16 design with cost-effectiveness. Utah Code Ann §54-15-105.1 (“NEM statute”)
17 requires the Commission to consider the costs and benefits *of net metering*, not
18 distributed generation. Net metering is a billing scheme and financial settlement
19 process that creates incentives for distributed generation entirely dependent on the
20 rate design approved for providing electricity service to customers. In contrast to
21 the assertions by the Joint Parties, the Company’s proposed framework does not
22 conflict with the NEM statute; instead, it explicitly provides a way to evaluate the
23 costs and benefits in consideration of the net metering customers’ dual role of being

24 a customer of the utility and being an energy producer. The Joint Parties proposal
25 ignores consideration about the cost of serving these customers.

26 Second, the Joint Parties are correct that the Company’s proposed
27 framework does not entirely rely on a “conventional” or long-term type of cost-
28 benefit analysis, as is used for evaluating resource acquisitions through integrated
29 resource planning, the demand-side management (“DSM”) tests used for energy
30 efficiency or even the Utah Solar Incentive Program. As Mr. Paul Clements
31 explains, a long-term cost benefit analysis on its own will not inform the decisions
32 the Commission ultimately needs to make under the NEM Statute. The Company’s
33 proposal utilizes avoided costs for the value of the excess energy purchases under
34 NEM, but complements it with an analysis from the cost of service study to better
35 isolate where there may be differences in how NEM customers use the system.

36 **Response to Mr. Tim Woolf for the Joint Parties**

37 **Q. Mr. Woolf claims that the Company’s proposal would cause the following: “(a)**
38 **customers would have much less financial incentive to install PV; (b) there**
39 **would be little, if any, new PV systems installed on customers’ premises; (c)**
40 **millions of dollars of electricity cost savings (in terms of present value revenue**
41 **requirements) would be forgone; (d) the nascent PV industry would leave Utah**
42 **for better opportunities in other states; and the objectives of the NEM statute**
43 **would not be met.”¹ Do you agree?**

44 **A.** No. Mr. Woolf presents no evidence that the Company’s proposal would create this
45 “doom and gloom” scenario for the Utah solar industry. First, the Company’s

¹ Rebuttal Testimony of Tim Woolf, lines 101-105.

46 analysis using the cost of service study has not been completed. The Company will
47 not be able to prepare this study until after the load research study for this group of
48 customers has been substantially completed.

49 Second, I disagree that the Company's rate design concept to make rates
50 more reflective of costs would kill residential solar installations. The conceptual
51 rate design outline I presented in my direct testimony would include demand
52 charges for residential NEM. This is a similar construct to the rate design for non-
53 residential customers. If demand charges were a significant impediment to DG
54 development, we might expect NEM penetration to be substantially less for non-
55 residential customers. This, however, is not the case as seen on Table 1 below.

Table 1

Utah NEM Customers as of August 31, 2015		
Type	Customers	Installed kW
Residential	4,773	23,560
Non-Residential	454	18,057
Utah NEM Customers as a Percentage of Total		
Type	Customers	Installed kW as % of Demand
Residential	0.64%	0.43%
Non-Residential	0.40%	0.40%

56 Table 1 shows that the installed capacity of DG as a percentage of non-
57 coincident peak demand is very close for residential and non-residential (0.43
58 percent for residential versus 0.40 percent for non-residential). Also the total
59 installed capacity of non-residential is significant and is nearly as high as it is for
60 residential (23,560 kW for residential versus 18,057 kW for non-residential). There
61 is no reason to believe that if the Company's proposed framework for calculating
62 costs and benefits and its conceptual rate design for residential NEM were

63 implemented that residential DG development would come to a screeching halt as
64 Mr. Woolf's alarmist assertions indicate.

65 Finally, the scope of this proceeding, consistent with the NEM statute, is
66 consideration of the costs and benefits to the utility and customers due to net
67 metering. The threat that the "nascent PV industry" will leave Utah, which was also
68 made by Vivant Solar witness Mr. Dan Black² has no foundation for consideration
69 by the Commission in this proceeding.

70 **Q. Mr. Woolf argues that the Company has conflated rate design with cost-**
71 **effectiveness and that combining the two in the cost of service study will not**
72 **achieve the statutory goal.³ Do you agree?**

73 A. No. As I previously explained, net metering itself conflates rate design with cost-
74 effectiveness. Since NEM is the law, the Commission is not deciding whether or
75 not net metering should be offered; the Commission's consideration of costs and
76 benefits under the NEM statute is to help determine "a just and reasonable charge,
77 credit, or ratemaking structure." Moreover, the Company's approach will calculate
78 the cost effectiveness of NEM in that it will determine if the costs of providing
79 service to NEM customers, net of the benefits, will exceed the revenues they
80 contribute for the service they are receiving.

81 The Company's proposed framework varies from that of the Joint Parties in
82 that it examines costs and benefits from NEM within a test period timeframe instead
83 of many years into the future, which would be difficult to estimate given the long-
84 term assumptions that must be made. The timeframe that the Company proposes

² Rebuttal Testimony of Dan Black, lines 136-138.

³ Rebuttal Testimony of Tim Woolf, lines 107-128.

85 will be more readily applicable to the NEM statute's second requirement to
86 determine rates. Rates are not set based upon costs and benefits that are projected
87 for many years into the future. It is disingenuous to characterize the Company
88 approach as not being a measure of cost-effectiveness. Cost effectiveness can be
89 measured prospectively, retrospectively or from the current period depending on
90 the purpose of the analysis.

91 **Q. How do you respond to Mr. Woolf when he argues that the Company's**
92 **proposal is misleading since it would not express its results in present value of**
93 **revenue requirements ("PVRR")⁴?**

94 A. Mr. Woolf is unclear as to how this is misleading. As I mentioned earlier, the
95 Company's proposal would examine the costs and benefits within a test period. The
96 present value of several years of revenue requirements is not appropriate for setting
97 rates. Revenue requirement, not PVRR, would be a key output of the Company's
98 proposed approach.

⁴ *Id.* at 129-142.

99 **Q. Mr. Woolf states that “(t)he NEM statute requires that any excess generation**
100 **from a distributed PV system in one monthly billing period be automatically**
101 **rolled over to the next billing period. This means that, for the purposes of costs**
102 **imposed on the electricity system, there will be no excess generation in any one**
103 **hour or any one month. In other words, the Company will not incur any**
104 **additional costs in terms of revenue requirements from NEM in any one hour**
105 **or any one month.”⁵ Please comment.**

106 A. Mr. Woolf’s reasoning is illogical. Excess credits get redeemed either in the same
107 month or in a future month, until they expire at the end of the program year. These
108 excess credits are used to offset energy that the customer receives from the
109 Company at the full retail rate. In essence, NEM customers get to use the utility
110 system like a virtual battery and get financial compensation at the full retail rate for
111 excess generation. While overall revenue requirement with NEM may be the same
112 for all customers, the revenue needed from other non-participating customers
113 increases. To say that additional costs are not incurred due to NEM is misleading
114 and ignores the question of whether or not NEM customers are fairly contributing
115 to the revenue requirement for the costs of the service they are receiving.

116 **Q. Mr. Woolf asserts that a “cost of service study reveals little to nothing about**
117 **the costs and benefits of a resource, in terms of revenue requirements.”⁶ How**
118 **do you respond?**

119 A. The “resource” in question here is the net metering program, not distributed
120 generation resources. NEM is fundamentally different than a resource option. As

⁵ *Id.* at 148-151.

⁶ *Id.* at lines 180-181.

121 previously discussed, NEM is a financial construct where customers consume some
122 of the energy produced from their own generation and are able get credit at the full
123 retail rate of energy for their excess generation. NEM has two distinct features:
124 partial requirements service, which brings with it unique service characteristics, and
125 delivery of excess power to the utility system. Since NEM is paid for through retail
126 rates, analyzing its costs and benefits should be accomplished in a different way
127 than it would be for making a resource acquisition such as building a new gas plant.
128 The benefit and necessity of using the cost of service study is to determine the costs
129 required to actually provide service to these customers. The costs of providing
130 service should be determined before one can accurately and fairly determine if
131 benefits exceed the costs.

132 **Q. Do you agree with Mr. Woolf that “the Company’s proposal will, by design,**
133 **result in a NEM rate design that ensures that there are no negative impacts on**
134 **non-participants”⁷?**

135 A. No. This is a strange assertion because the Company’s proposal is to determine
136 whether the costs of NEM exceed the benefits or vice versa, in order to inform a
137 decision on rates. The purpose of this exercise is to eliminate inequities and not to
138 look the other way in order to encourage the development of distributed generation.
139 The evaluation itself does not change anything, it only informs future potential
140 changes in order to eliminate or minimize impacts on non-participants. I think that
141 addressing any inequities that may exist between NEM customers and non-

⁷ *Id.* at lines 220-221.

142 participants should be viewed as a benefit of a proposal and as following both the
143 letter and intent of the NEM statute.

144 **Q. Mr. Woolf alleges that a fundamental flaw is that “the Company’s proposal to**
145 **use a cost of service study does not account for the benefits that distributed PV**
146 **generation provides to the electricity system in terms of avoided costs (energy,**
147 **generation capacity, transmission, or distribution) for the distributed PV**
148 **generation that is subject to part two.”⁸ Do you agree that the Company’s**
149 **approach would not account for these benefits?**

150 A. No. Inasmuch as the distributed generation from residential NEM customers
151 reduces their cost allocations, the Company’s proposed framework would provide
152 benefits related to energy, generation capacity, transmission and distribution.

153 **Q. Mr. Woolf expresses that “(i)t is not entirely clear how the Company proposes**
154 **to combine the results of parts one and two of its proposal to determine the**
155 **costs and benefits of NEM.”⁹ Please respond.**

156 A. Please refer to Exhibit RMP____(PHC-2SR) for a diagram that shows how the two
157 parts of the Company’s proposed framework would be combined. NEM revenue
158 and the value of excess generation as determined from avoided costs would be
159 credited against the cost of service to NEM customers as determined in the cost of
160 service study. This value would demonstrate what change in revenue requirement
161 would be needed from NEM customers for their costs to be equal to their benefits.

162 A positive value would indicate that the costs exceed the benefits and other

⁸ *Id.* at lines 232-235.

⁹ *Id.* at lines 242-243.

163 customers are bearing the costs of NEM. A negative value would indicate that
164 benefits exceed costs and NEM is bearing the costs of other customers.

165 **Q. Mr. Woolf asserts that the Company’s proposal does not assess the costs and**
166 **benefits of NEM for non-participants.¹⁰ Do you agree?**

167 A. No. The primary result of the Company’s proposed analysis will be the change in
168 revenue requirement needed to bring NEM customers to full cost of service. If an
169 increase in revenue requirement were needed, it would indicate a net cost to non-
170 participants. Conversely if a decrease in revenue requirement were needed, it would
171 indicate a net benefit to non-participants.

172 **Q. On pages 17 through 19 of his rebuttal testimony, Mr. Woolf criticizes the**
173 **arguments you make in your direct testimony that NEM should be evaluated**
174 **differently than DSM. Please summarize these criticisms and respond to each.**

175 A. The following are Mr. Woolf’s criticisms of my direct testimony that NEM should
176 be evaluated differently than DSM along with my responses to those criticisms:

177 1. **Traditional DSM tests are used to determine whether to acquire**
178 **cost-effective resources; they are not used to set rates** - He argues
179 that the Commission’s order is clear that this docket’s purpose is to
180 address cost-effectiveness and this should not be confused with the
181 second part of the NEM statute in which “a just and reasonable
182 charge, credit, or ratemaking structure, including new or existing
183 tariffs” would be determined. I disagree. First, I consider that the
184 Company’s approach is a measure of cost effectiveness. It is

¹⁰ *Id.* at lines 256-273.

185 different from a DSM type test in that it examines only actual test
186 period costs that are the basis for the rates being established for
187 service. Also as I mentioned earlier in this testimony, the two
188 requirements of the NEM statute should not be viewed apart from
189 one another. It is important that the costs and benefits analysis that
190 will be performed to fulfill the first requirement of the NEM statute
191 be useful for fulfilling the second requirement of the NEM statute.

192 **2. DSM participants receive one-time financial incentives along**
193 **with bill savings which differs from NEM whose primary**
194 **incentive is bill reduction** - Mr. Woolf argues that customers
195 primarily undertake DSM measures for the bill savings, not for the
196 incentives, and this is the same reason that customers install DG. My
197 point in drawing the distinction between DSM and NEM, is not
198 necessarily that incentives are more important to customers than
199 potential bill savings, but rather that DSM evaluation tests generally
200 evaluate the program itself and whether an incentive is appropriate.
201 Generally the incentive is a one-time cost in which a lump sum
202 payment is made to the participant for the conservation measure(s)
203 taken. DSM type costs/benefits tests may be appropriate for
204 evaluating whether a one-time incentive will be a cost effective way
205 to acquire a resource, but they should not be used to evaluate NEM
206 which is a rate-based construct that is ongoing.

207 3. **DSM and DG are different, because DG may not align with the**
208 **peak** - Mr. Woolf argues that “it is not accurate to make the blanket
209 distinction that DSM and PV are fundamentally different in terms of
210 whether their reduced usage aligns with peak.” He then provides no
211 justification to dispute my claim, but seems rather to agree by saying
212 that “(m)any efficiency measures save energy during peak hours”
213 and “there may be times when PV systems generate power outside
214 of the system peak.” Demand is the largest driver of costs and the
215 timing of when a resource is available is very important in
216 determining any benefits to the system.

217 In his criticisms, he argues that even if my points were valid, PVRR is the
218 conventional way to measure costs and benefits for evaluating a resource. As I
219 previously discussed, the framework that the Commission approves for evaluating
220 NEM should not be the same as the cost effectiveness tests that might be employed
221 when evaluating whether a resource like a gas plant should be acquired where
222 PVRR is the primary metric.

223 **Q. Mr. Woolf agrees with Mr. Davis of the DPU that inter-jurisdictional**
224 **allocation differences should be included in NEM benefit-cost analysis because**
225 **they could “have a significant impact on the revenue requirements allocated**
226 **to Utah.”¹¹ How do you respond?**

227 A. First, as I explain later in my response to Mr. Davis, changes in allocation factors
228 due to NEM should capture NEM in all states, not just the impact on Utah. Second,

¹¹ *Id.* at lines 578-579.

229 Mr. Woolf appears to contradict himself on this point in that on pages 24 and 25 he
230 argues that lost revenues (or cost shifting) should not be factored into the analysis
231 because they don't result in lower costs. He states: "the purpose of the long-term
232 revenue requirements analysis (i.e., the cost impact analysis) is to indicate the
233 impacts of NEM across all customers; not to indicate the impacts on any one subset
234 of customers."¹² However, changes in inter-jurisdictional allocation factors for
235 Utah under the DPU's proposal would just reflect the cost shift to other states, not
236 an overall reduction in costs, which he argues is the purpose of the analysis.

237 **Q. Mr. Woolf presents a summary of results for his analyses, beginning on page**
238 **35. Have you reviewed his analysis?**

239 A. Yes. And while I don't agree with Mr. Woolf's analysis in principle for the reasons
240 I discuss, it does appear that Mr. Woolf's analysis includes a formula error that
241 results in a slight change in his rate impact analysis. Mr. Woolf's formula for
242 calculating the average residential rate fails to include the summer third tier energy
243 block rate. Correcting his formula slightly increases the rate impacts under the
244 lower avoided cost scenarios and reduces the negative rate impacts under the higher
245 avoided cost scenarios.

246 **Q. Do you agree that a rate impact analysis should be done using the average**
247 **residential rate?**

248 A. No. Using the average residential rate is misleading since NEM customers are not
249 avoiding the average residential rate, but avoiding tiered rates, which provide a
250 higher incentive for large-use customers. If the Commission were to adopt a

¹² *Id.* at lines 461-463.

251 framework that includes with and without NEM scenarios, then a more detailed bill
252 impact study should be conducted to determine what average rate current NEM
253 customers are actually credited, since that will influence potential cost shifting.

254 **Response to the rebuttal testimony of Pamela Morgan for the Joint Parties**

255 **Q. Do you propose collapsing the two requirements of the NEM statute into a**
256 **single investigation as Ms. Morgan claims or that “it would serve the**
257 **Commission poorly to have step two ratemaking consideration dictate the**
258 **inputs or methodologies in the cost/benefit analysis?”¹³**

259 A. No. I do not propose merging these two requirements into a single investigation.
260 But in contrast to Ms. Morgan, I think ignoring the considerations of the step two
261 ratemaking would be problematic if the framework cannot inform step two. After
262 the Commission approves a framework for determining costs and benefits of the
263 NEM program, it will still be necessary for the second requirement of the NEM
264 statute to be fulfilled. I do not believe that the two requirements of the NEM statute
265 should be viewed in isolation or that the framework adopted in this proceeding
266 needs to be adaptable for other uses besides NEM ratemaking, as asserted by Ms.
267 Morgan.¹⁴ Part two of the NEM Statute calls for the governing authority (the
268 Commission) to “determine a just and reasonable charge, credit, or ratemaking
269 structure, including new or existing tariffs, *in light of the costs and benefits.*”¹⁵
270 Since the costs and benefits determined in the first requirement of the NEM statute
271 will inform the second requirement, and are only developed to inform the second

¹³ Rebuttal Testimony of Pamela Morgan at lines 92-94.

¹⁴ *Id.* at lines 88-94.

¹⁵ Italics added for emphasis.

272 requirement, the framework that the Commission approves should be one that will
273 be readily applicable to developing rates. Inasmuch as both requirements of the
274 NEM statute are inextricably linked, I offered in my direct testimony a rough
275 outline of the Company's preferred rate design for residential NEM customers to
276 demonstrate how the Company's proposed framework for determining the costs
277 and benefits of NEM could be applied to rate design.

278 **Q. Ms. Morgan claims that "RMP's proposed framework addresses only solar**
279 **PV and only for residential accounts."**¹⁶ **Does the Company's proposal only**
280 **address solar PV?**

281 A. No. The Company's proposed framework would apply to all generation
282 technologies that NEM customers employ. Mr. Clements and my testimonies focus
283 on solar technology, because 99 percent of DG installations for NEM customers are
284 solar. Similarly, the testimonies from the Joint Parties' witnesses also focus on solar
285 technology.

286 **Q. Does the Company propose that its framework only be applied to residential**
287 **NEM customers?**

288 A. For excess generation, the Company proposes that the avoided cost value be applied
289 consistently for all NEM customers, both residential and non-residential.¹⁷ For the
290 service that the Company provides NEM customers for their energy requirements,
291 the Company proposes only evaluating residential NEM customers (for all
292 generation types) in the cost of service study at this time since that is where the rate

¹⁶ *Id.* at lines 124-128.

¹⁷ Direct Testimony of Joelle Steward, lines 143-149.

293 design does not adequately capture the partial requirements service being provided
294 to these customers.

295 As I discuss on page 7 of my direct testimony, the framework for capturing
296 costs and benefits in NEM for non-residential customers is generally already in
297 place, since their rate designs are better aligned with costs for different aspects of
298 service. The difference in this alignment is illustrated on page 10 on figures 2 and
299 3 in my direct testimony.

300 **Q. Ms. Morgan argues that “(r)atepayers come and go, and change their electrical
301 equipment and use of it all the time. The costs of RMP’s system do not relate
302 to specific ratepayers on a specific tariff.”¹⁸ Do you agree with her?**

303 A. Yes and no. I agree that the Company has in place infrastructure to provide reliable
304 service at all times, including when customers come and go and change their
305 electrical equipment. However, while it may be difficult to directly ascribe a
306 specific cost to an individual customer through average cost ratemaking, there are
307 characteristics of service for customers under the same tariff such as energy and
308 demand usage that in aggregate across the Company’s system relate to the cost of
309 that system. If her statement were narrowly true that the costs of the Company’s
310 system do not relate to customers on a tariff, there would be no need for a cost of
311 service study or for different rate schedules.

312 **Q. Do you agree with Ms. Morgan’s statements that rate design is concerned with
313 sending price signals and “is not about trying to make sure no ratepayer on**

¹⁸ Pamela Morgan Rebuttal, lines 160-161.

314 **the schedule ever shifts costs to any other ratepayer on that schedule because**
315 **all do, at some point or another?”¹⁹**

316 A. Yes. Parties place a lot of emphasis on price signals when developing rate designs,
317 which is why it is imperative to consider whether or not NEM customers are getting
318 the proper price signal with the current residential rate design or if the rate design
319 is properly balancing the costs and benefits for net metering. I would also agree that
320 rates are not designed to ensure that under all circumstances there is never a
321 situation where fixed costs are shifted from one customer to another. The
322 Company’s proposed framework never envisions this. Fixed costs are primarily
323 allocated on customer- and demand-related allocators, which change as the number
324 of customers and peak demands change. The Company’s proposed framework
325 would determine the fixed costs that NEM customers rely on for reliable service.
326 The recovery of fixed costs is an important consideration of rate design, particularly
327 where the vast majority of the fixed costs are embedded within and recovered
328 through volumetric rates. Ms. Morgan attempts to minimize this consideration’s
329 significance in her rebuttal testimony when she discusses how the purpose of rate
330 design should not be to prevent costs from ever being shifted under all
331 circumstances.

332 **Q. Similar to Mr. Woolf, Ms. Morgan argues that the cost of service study is not**
333 **a decision-making tool and is diametrically different from a cost and benefit**
334 **analysis.²⁰ Do you agree?**

¹⁹ *Id.* at 171-177.

²⁰ *Id.* at lines 178-193.

335 A. No. I do not think that a cost of service study and what she calls a cost impact
336 analysis or what could also be called a DSM type cost/benefits analysis are totally
337 different from each other as she purports. Both examine the same types of costs and
338 both generally examine the same types of drivers for those costs. The major
339 difference between the two is timeframe and perspective. A DSM type cost/benefits
340 analysis looks only to future costs and has more of a resource planning perspective
341 – typically used to consider a new program or to purchase a new resource, which is
342 not what is being decided here. In contrast, the cost of service study examines actual
343 costs and benefits and is from a ratemaking perspective.

344 **Q. Why is the Company’s approach better suited to fulfill the requirements of the**
345 **NEM statute?**

346 A. The purpose of the NEM statute is not to determine if the Company should offer
347 net metering, since it is already required by law, but to look at the costs and benefits
348 of the NEM program and create rates that reflect those costs and benefits. A cost of
349 service study is designed to do precisely that.

350 **Q. Ms. Morgan implies that a cost of service based approach may ignore line**
351 **losses and avoided distribution costs.²¹ Do you agree?**

352 A. No. The Company’s cost of service study evaluates the impact of line losses on the
353 cost to serve customers. It also assigns distribution costs based upon customers’
354 distribution coincident peak demand usage and non-coincident demand usage. The
355 Company’s cost of service study would enable NEM customers to avoid these costs
356 inasmuch as their DG reduces their allocators to those costs.

²¹ *Id.* at lines 207-218.

357 **Q. Ms. Morgan claims that there is no difference between how customers who**
358 **invest in DSM and customers with DG use the system.²² What is her rationale?**

359 A. Her argument is that both types of customers use less energy on average during the
360 billing period and receive lower bills. She claims that the only difference may be
361 the degree to which these customers may reduce their usage. She then argues that
362 “(d)ifferences in when these various ratepayers take power are not relevant to their
363 billing interaction with the utility.”

364 **Q. Do you agree with Ms. Morgan?**

365 A. No. As I explain on lines 272 through 287 of my direct testimony, there are many
366 key differences between energy efficiency and DG. Energy efficiency always
367 reduces a customer’s usage (load) when that customer would otherwise use power,
368 but DG does not always generate power at the time the customer requires energy –
369 so it often doesn’t help the Company reduce or avoid planning for peak load. In
370 addition, DG not only reduces energy delivered from the utility, it also exports
371 energy to other customers. This is not a feature of any DSM program. Further, a
372 NEM customer may completely offset all of its energy charges while still
373 substantially relying on the utility system to meet its energy requirements. This
374 same situation does not exist with customers who adopt conservation measures.

375 **Q. Do you agree with her that “(d)ifferences in when these various ratepayers**
376 **take power are not relevant to their billing interaction with the utility?”²³**

377 A. I agree that with the present rate design for residential customers, differences in
378 when power is delivered do not impact the overall bill. This is in large part why the

²² *Id.* at lines 256-272.

²³ *Id.* at lines 275-276.

379 present construct of NEM is so problematic. The timing of when power is delivered
380 to a customer is extremely important for how much it costs to serve that customer.
381 In the class cost of service study, most costs are driven by peak demand either at
382 the time of system peak or distribution system peak. As can be seen on Exhibit
383 RMP___(JRS-1) included with my direct testimony and Table 1 in Mr. Clements’
384 rebuttal testimony, solar DG often does not generate or generates very little at the
385 time of these peaks. Ms. Morgan is confusing the issue when she describes DG and
386 DSM as both reducing *average* usage. The timing of energy usage is very important
387 for utility costs. Interestingly, Ms. Morgan and the Joint Parties support
388 incorporating greater granularity in determining the potential benefits of net
389 metering, but completely dismiss or minimize evaluating with more granularity the
390 different characteristics NEM customers may have that would influence differences
391 in the cost of serving these customers.

392 **Q. Ms. Morgan asserts that it is not good policy to resist DG and argues that**
393 **decisions which slow or stop DG investments would not be good for the**
394 **Company or other ratepayers.²⁴ Is the Company’s proposed framework**
395 **designed to slow, stop or otherwise resist DG?**

396 A. No. The Company’ framework is intended to provide an analysis that will enable
397 the Commission to develop rates for NEM customers that more accurately reflect

²⁴ *Id.* at lines 308-327.

398 the costs and benefits of this program so proper price signals can be developed that
399 will allow NEM to be sustainable without subsidies. The current residential rate
400 structure does not take into account either the costs or the potential benefits from
401 NEM. In fact, because of rate design the current residential rates send a significantly
402 different price signal to residential customers compared to non-residential
403 customers for a solar rooftop facility. A residential customer may receive a benefit
404 of up to 14.4 cents/kWh under NEM; however, a commercial customer with the
405 same facility next door may receive a benefit up to only 11.7 cents/kWh. The
406 current construct for NEM ignores these differences in the price signals and may
407 result in much more costly acquisition of energy.

408 **Q. Ms. Morgan argues that the Company has not presented sufficient**
409 **justification for including residential NEM on its own customer class.²⁵ Do you**
410 **agree?**

411 A. No. Unlike other customers, NEM customers not only receive energy from the
412 Company, they also export it onto the system. Fundamentally, NEM customers take
413 on two distinct roles: partial requirements customer and power producer. Other
414 customers do not interact with the utility in the same way, or where they do, such
415 as for large partial requirements customers on Schedule 31, different rate structures
416 are in place to ensure that the rates better reflect the cost of the service being taken.
417 Moreover, residential NEM customers in particular have rate designs that are not
418 conducive to adequately capturing their cost of service. The vast majority of costs
419 for residential customers are recovered through energy rates. With NEM, a

²⁵ *Id.* at lines 355-367.

420 residential customer may eliminate paying all of these costs from her bill while still
421 having substantial peak demand resulting in considerable use of the Company's
422 facilities. While approving a specific ratemaking structure is not directly actionable
423 by the Commission for this phase of this proceeding, separating residential NEM
424 into its own class will provide the necessary information to determine if a separate
425 rate class and rate structure is appropriate.

426 **Q. Do you agree with Ms. Morgan's claim that "(t)he demand charge construct**
427 **that RMP has put forth would reduce a residential ratepayer's ability to**
428 **respond to price signals for the largest component of their bill?"²⁶**

429 A. No. It would certainly be possible for customers, including residential customers,
430 to reduce their demand charges and thus reduce their overall bill. The average
431 residential customer has a 15 percent load factor. In other words, their average
432 energy usage is only 15 percent of their highest peak demand. This indicates that
433 there may be substantial opportunity for residential customers to improve their load
434 factor particularly if they were subject to demand charges. Higher load factors
435 represent more efficient use of the system in that fewer resources are needed to
436 serve peak demand.

437 Moreover, I do not agree that residential customers who install DG and
438 participate in NEM should be construed as unsophisticated and lacking in the tools
439 to respond to demand charges. These customers have made a decision to invest in
440 their own energy supply, often at a significant cost to themselves, and should
441 therefore be capable of responding to better price signals.

²⁶ *Id.* at lines 460-462.

442 **Response to Mr. Benjamin Norris for the Joint Parties**

443 **Q. On lines 267 through 275 of his rebuttal testimony, Mr. Norris argues that**
444 **there is a mismatch in the Company’s proposed framework, since costs are**
445 **presented for both the energy that the Company provides to NEM customers**
446 **and the excess energy that NEM customers export to the grid, but Mr.**
447 **Clements testimony only addresses the benefits of the excess generation.**
448 **Would the Company proposal provide benefits for a NEM customer’s**
449 **generation that is used to offset its own load?**

450 **A.** Yes. Mr. Clements’ direct testimony focused more on the evaluation of excess
451 energy, while my direct testimony was more focused on the service that the
452 Company provides NEM customer’s for their own energy requirements. As I
453 discuss on lines 125 through 134 of my direct testimony, the Company’s proposed
454 framework would provide benefits for the energy that NEM customers produce for
455 their own requirements by way of reduced allocations. I believe that Mr. Norris
456 may have perceived a mismatch in costs and benefits, because he misunderstood
457 the Company’s proposal. No such mismatch exists.

458 **Response to Robert Davis for the DPU**

459 **Q. DPU witness Mr. Davis indicates that he is unsure how the “Company’s**
460 **framework would demonstrate the benefits to Utah through the inter-**

461 **jurisdictional allocations without running alternative scenarios.”²⁷ How do**
462 **you respond?**

463 A. The Company does not agree that it is necessary to demonstrate or calculate benefits
464 to Utah through inter-jurisdictional allocations. The revenue requirement and cost
465 of service study already capture such benefits, if any. The Company is not aware of
466 any program that incorporates savings (or costs) to Utah due to changes in
467 jurisdictional allocation factors in the cost-effectiveness evaluation of the program.
468 The net metering program exists due to Utah state law, and it exists, by law, in all
469 of PacifiCorp’s other state jurisdictions as well. The evaluation, as proposed by the
470 DPU, would need to factor in how those state programs also impact allocation
471 factors in order to capture the system impact. For example, if proxy load without
472 net metering customers is created in order to develop proxy allocation factors for
473 Utah, then proxy load for all states assuming no net metering customers would need
474 to be created in order to more accurately assess changes in allocation factors due to
475 net metering. Since Oregon also has significant participation in net metering, and
476 in fact as a percent of load exceeds participation in Utah, this would likely offset
477 any changes in allocation factors in Utah under the DPU’s proposal. Furthermore,
478 as I explained in my rebuttal testimony, estimating proxy data that assumes full
479 requirements for net metering customers could be problematic as it requires
480 metering on the customers’ facilities as well. The challenge of getting approval
481 from customers for the installation of these meters on customer facilities exists in
482 most of the other states as well as in Utah.

²⁷ Rebuttal Testimony of Robert Davis, lines 39 through 41.

483 It is also important to note that Utah-allocated costs flow from the JAM
484 model into the cost of service model and these costs are allocated amongst the
485 customer classes in a very similar manner to how they are allocated amongst the
486 states in inter-jurisdictional allocations. Since customer class allocations generally
487 reflect state allocations, inter-jurisdictional allocation impacts would be indirectly
488 reflected in the Company's approach.

489 **Response to Michele Beck and Philip Hayet for the OCS**

490 **Q. OCS witness Mr. Hayet expresses concern that the Company's proposal does**
491 **not clearly show how it would "ensure that it will eliminate the possibility that**
492 **fixed costs will not be shifted to non-net metering customers."²⁸ Will the**
493 **Company's proposed framework ensure that fixed costs are not shifted from**
494 **NEM to non-participating customers?**

495 A. The adoption of any framework by the Commission in this proceeding will not, on
496 its own, ensure that fixed costs are not shifted from net metering customers to non-
497 participating customers. The framework can only inform the extent to which such
498 cost is shifting occurring. Rate design is the key to ensuring that cost shifting is
499 minimized. The Company's proposal to reflect residential net metering as a
500 separate class in the cost of service study will enable the Commission and
501 stakeholders to determine the cost to provide service to net metering customers and
502 whether it differs from the cost to provide service to non-net metering customers.
503 These answers are necessary in order to determine whether cost shifting is
504 occurring. Other parties' proposed frameworks do not directly determine if there is

²⁸ Rebuttal Testimony of Philip Hayet, lines 107-108.

505 a different cost to serve net metering customers. Furthermore, by separately
506 factoring in the avoided cost for excess generation as proposed by the Company,
507 the Commission will be able to design rates that reflect the value of the benefits to
508 the grid of NEM.

509 **Q. OCS witness Ms. Beck responds to the Joint Parties' recommendation to**
510 **establish minimum filing requirements to say that it's premature to make such**
511 **requests at this time.²⁹ Do you agree with Ms. Beck?**

512 A. Yes. The Company is already under the obligation, as are all other parties, to
513 provide workpapers for any filing. Until the framework is established and there is
514 an understanding of what additional data would be necessary to supplement the
515 Company's workpapers, it would be premature to establish minimum filing
516 requirements. The discovery process should suffice for parties to obtain additional
517 data to support their responses.

518 **Q. Ms. Beck recommends that the framework adopted by the Commission also**
519 **be applied to NEM customers on Schedule 23.³⁰ Do you agree with her?**

520 A. The Company is generally supportive of applying the same framework that would
521 be used for residential NEM to NEM customers on Schedule 23. She is correct that
522 most Schedule 23 customers are not subject to demand charges. However, the rate
523 design for Schedule 23 includes a declining block energy rate, which helps mitigate
524 concerns regarding cost shifting due to net metering since fixed cost recovery is
525 less impacted by a reduction in usage or through the crediting process, in contrast
526 to the rate design for residential customers. If the Commission were to order the

²⁹ See Rebuttal Testimony of Michele Beck, lines 40-42.

³⁰ *Id.* at lines 222-224.

527 inclusion of Schedule 23 NEM in a cost of service based approach, it would be
528 necessary to institute a load research study for them. It would take over a year for
529 this data to be available. I recommend that evaluation of residential NEM not be
530 held up while data are being developed for Schedule 23 NEM.

531 CONCLUSION

532 **Q. Why should the Commission approve the Company's proposed framework**
533 **instead of the other proposals in this proceeding?**

534 A. The Company's framework comprehensively accounts for all of the relevant costs
535 and benefits the net metering ("NEM") customers provide to the Company and
536 other customers. It uses two tools, the class cost of service study and avoided costs,
537 which are well known to the Commission. These tools have been refined over
538 numerous years and are depended upon to make decisions that have major financial
539 implications relating to rate spread/rate design and QF pricing. Both tools are
540 regularly updated with the latest information. The Company's proposal is
541 thoughtful, efficient, and dynamic and the Commission should approve it for the
542 purpose of fulfilling the first requirement in the NEM statute, Utah Code Ann §54-
543 15-105.1.

544 **Q. Does this conclude your surrebuttal testimony?**

545 A. Yes.