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BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

In the Matter of Review of Electric Service Schedule No. 38, Qualifying Facilities Procedures, and Other Related Procedural Issues	DOCKET NO. 14-035-140 Utah Clean Energy Exhibit 2.0
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Rebuttal Testimony of Ken Dragoon
on behalf of
Utah Clean Energy

May 28, 2015

RESPECTFULLY SUBMITTED,
Utah Clean Energy

Sophie Hayes
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1 **INTRODUCTION**

2 **Q: Please state your name and business address.**

3 A: My name is Ken Dragoon. My business address is 3519 NE 15th Avenue,
4 #227, Portland, Oregon 97212.

5 **Q: Are you the same Ken Dragoon who filed direct testimony on behalf of Utah
6 Clean Energy in this matter on April 28, 2015?**

7 A: Yes.

8

9 **RESPONSE TO DIRECT TESTIMONY**

10 **Q: Please summarize the issues you will address in your rebuttal testimony.**

11 A: The testimony submitted by Charles Peterson of the Division of Public
12 Utilities (“Division”) concludes that Rocky Mountain Power’s (“the Company”)
13 proposed capacity values for wind and solar appear reasonable. The Division’s
14 reliance on a standard of reasonability seems to be driven by the difficulty in
15 performing a systematic evaluation of the Planning and Risk (“PaR”) model
16 results, are a primary component of the Capacity Factor Approximation Method
17 (“CFAM”) the Company used in its capacity value determination. The PaR model
18 loss of load probability (“LOLP”) results are a critical input into CFAM
19 calculation of the capacity value for renewable resources.

20 Mr. Peterson characterizes the PaR model as a “black box” [at 155].
21 Although Mr. Peterson’s testimony cites a commentary letter from the National
22 Renewable Energy Laboratory (NREL) broadly endorsing the Company’s
23 application of the CFAM method, NREL also states that it did not validate the

24 Company's *assumptions or results* [at 107-108]—effectively leaving the
25 assumptions and results of the Company's PaR model (the “black box”)
26 unexamined. My previous testimony calls to question some of the PaR model's
27 results and assumptions, which we believe the Company has not sufficiently
28 addressed.

29 Altogether abandoning evaluation of PaR and the question of whether its
30 results are valid, the Division's testimony turns to whether the resulting capacity
31 contribution values are at least reasonable compared with other studies of capacity
32 values. However, the Division's testimony used some data from solar resources
33 vastly inferior to Utah's (Portland, Oregon and Toronto), and in one case relied on
34 outdated data that has more recently been significantly increased (Arizona). A
35 more careful review of the available information leads to a different conclusion:
36 that the Company's result for solar capacity value is *low* in comparison with other
37 studies of similar resources, and that the Company's model results should be more
38 carefully validated.

39 My testimony addresses the Division's assessment that the PaR Model is a
40 “Black Box.” I conclude that we need to review and evaluate the outputs of the
41 PaR model to determine if they make sense based upon what we know about
42 PacifiCorp's system before we can rely on its LOLP results as a critical input in
43 CFAM analysis. My testimony also addresses the basis on which the Division
44 concludes that the Company's capacity value proposal is reasonable, and I
45 conclude that it is flawed.

46

47 *The PaR model and loss of load results*

48 **Q: What is your response to the Division’s characterization of the Planning and**
49 **Risk Model (PaR) as a Black Box”?**

50 A: The PaR Model is a very complex analytical tool that is commonly used in
51 utility resource planning studies. Its complexity is a reflection of the complexity
52 of the interactions among loads and resources in a diverse group of utilities
53 throughout the west. The complexity of the model is a natural product of the
54 complexity of the system whose operations it represents. There is a wide range of
55 information that can come out of economic dispatch models such as PaR—
56 including market prices, emission rates, economic analyses of decisions around
57 building or retiring new power plants and transmission corridors. The model
58 requires literally millions of numbers that represent a multitude of assumptions
59 about the current and future state of the power grid. Beyond the sheer volume of
60 data feeding the model, the model itself has a complex of algorithms and
61 modeling options that process the data to produce hundreds of millions of
62 numbers in output. Given that many of the algorithms are actually proprietary to
63 the vendor, it is understandable that anyone not expert (and perhaps some who
64 are) might characterize the model as a “black box.”

65 **Q. What is your experience with the PaR model and other models like it?**

66 A: I received a week of training from the PaR model vendor when I was a
67 PacifiCorp employee, and was charged with overseeing the Integrated Resource
68 Plan modeling group that ran the model for a few months before my departure
69 from PacifiCorp. I have experience with a number of these kinds of models and

70 recently completed developing a vastly simplified version for a client. I would say
71 that I have a general understanding of these kinds of models.

72 **Q: How was PaR used in determining the capacity value of renewable**
73 **resources?**

74 A: Computing capacity values using CFAM involves combining two basic
75 components: the availability of the resources at different hours of the year; and
76 the relative need for power over the hours of the year. The availability and need
77 are multiplied together for each hour. The resulting hourly products are summed
78 over all the hours of the year to determine the average contribution to meeting
79 demand, which is implicitly defined as the capacity value of the resource.

80 The relative need for power in each hour is developed using the PaR
81 model. As an economic dispatch model, PaR simulates the operation of the study
82 region's power plants to meet loads under a range of study assumptions: loads,
83 generator outages, gas prices, transmission constraints, etc. The model is run in a
84 "stochastic" mode whereby different combinations of demand assumptions and
85 unit outages (and some other parameters) are selected at random to examine how
86 the system operates under different conditions. The Company had the model
87 evaluate the system operation over a single year (2017) with 500 different sets of
88 assumptions ("500 iterations") about the stochastic variables (assumptions that
89 change over each iteration).

90 There will almost inevitably be some combinations of loads and unit
91 outages in which the model cannot cover all of the assumed demand. Those
92 instances are counted as "energy not served" events for each of the hours of the

93 year in which they occur. For example, if the model has insufficient resources to
94 meet load on a given hour on three of the 500 iterations, then the number 3 is
95 recorded for that hour. Outside the model, the total number of events are summed
96 for the Company's system and sums over all 500 iterations for each individual
97 hour are also recorded. The individual hour sums are divided by the overall total
98 to get the relative importance of capacity for each hour

99 For example, if there are a total of 715 energy not served events over all
100 the hours in all the iterations, then in the example for the hour where there were
101 three events, that number would be divided by 715 to arrive at a "normalized"
102 relative importance value that is used directly as a multiplier for resource
103 availabilities in the CFAM computation. The set of normalized values for each
104 hour of the year are termed "LOLP" values in the Company's analysis, and the
105 500 iteration PaR model runs are sometimes referred to as the LOLP study.

106 **Q: Did you validate the PaR results in this case?**

107 A: I cannot say that my investigation is complete. I have requested
108 information from the Company to help in that process and not all the numbers I
109 need are available to me. Given that, and the fact that time and resources are
110 limited, it appears unlikely that I will be able to get to the bottom of what is going
111 on with the model results. That said, some of the results I have examined are
112 surprising and certainly warrant more investigation prior to approving capacity
113 values based upon the results of PacifiCorp's analysis.

114 One of the more fundamental concerns I have is that I could not replicate
115 the value the Company used in its normalization process. For example, there are a

116 large number of events occurring in the Colorado area that the Company did not
117 count. However, even taking those events out of the calculation, the remaining
118 energy not served events appear to be higher than the number used by the
119 Company in its normalization— I am still looking through the Company’s
120 responses to our Data Requests to try to understand the apparent discrepancy.

121 **Q. Do you question the validity of the PaR results?**

122 A. Yes. The results of any model should be questioned generally, and it
123 should also be understood that the sheer volume of numbers and sometimes
124 obscure modeling options means that a full validation is rarely, if ever, performed.
125 At some point, analysts come to be comfortable that for the purposes at hand, the
126 results are good enough.

127 **Q. In general, how do analysts arrive at the “good enough” point in validating
128 model results?**

129 A. Ideally, there are automated validation procedures, though limitations in
130 time and resources on the utility side generally mean that those are limited if they
131 exist at all. One of my goals as a manager of modeling groups was to put such
132 automated validation procedures in place, but it was mostly a losing battle
133 competing with other priorities.

134 Most validation is performed by looking at key outputs of model runs and
135 making an assessment of whether the results seem reasonable. If some result is
136 questionable, my philosophy was generally that it was either due to some kind of
137 modeling error or else that our initial intuition was somehow wrong—in other
138 words, we had an opportunity to learn something new about the power system.

139 **Q. In your assessment, are the results of the PaR model correct in this case?**

140 A. I have verified the Company's application of the CFAM and reviewed the
141 post-PaR calculations (i.e, normalization process described above) but must still
142 conclude that I do not know whether the results of PaR's LOLP analysis are valid.
143 The results are surprising, so I have concluded that there has either been a
144 modeling error that we need to find or that we have an opportunity to learn
145 something new about the PacifiCorp system.

146 **Q. What is surprising about the PaR LOLP results?**

147 A. The Company is reporting that there are three time periods in which they
148 are most likely to need peaking resources: the middle of summer, April, and in the
149 winter time. Historically, on the east side of the system, the need for peaking
150 resources has been the summer time when loads are highest, due mainly to high
151 demand for air conditioning loads. So there is nothing at all surprising about loss
152 of load events on the east side of the system in the summer.

153 Most unusual about the PaR results is April, because April loads are not
154 high. My earlier testimony points to how the model likely arrived at that result: an
155 overabundance of maintenance assumed to occur in April. More mystifying is that
156 the April loss of load events occur almost entirely (all but one) in the NE and SW
157 Wyoming regions. This suggests that the issue may be some combination of
158 maintenance schedules and transmission congestion.

159 Energy shortages are simply not expected to occur in April, which is why
160 it is a good candidate for maintenance in the first place. The Company's PaR
161 model had more scheduled maintenance in April than in any other month. That

162 seems completely clear. Merely spreading the maintenance out a bit would
163 eliminate the April loss of load events, which would have a significant impact on
164 the resulting solar resource capacity value.

165 The matter of the winter month loss of load events is more perplexing, and
166 is crucially important to the computed capacity value from the CFAM. The
167 CFAM multiplies the availability of resources by their relative need in various
168 parts of the year. Generally, solar capacity values are relatively high (40-80%) in
169 summer-peaking utilities with high-quality solar resources. At first
170 approximation, Utah seems an ideal case for that, but the Company's application
171 of the CFAM comes to a different conclusion. The reason is mostly because the
172 PaR model output shows winter loss of load events in the NE and SW areas of
173 Wyoming.

174 These PaR results indicate that the Company is short of peaking capacity
175 in the winter time or that it is difficult to get power to these parts of Wyoming to
176 meet load. This is an unexpected result, and merits much closer attention.
177 Unfortunately, the Division appeared not to investigate the outputs of the PaR
178 study to determine whether they comported with their understanding of
179 PacifiCorp's system. They focused instead on examining whether the Company's
180 proposed capacity value numbers are reasonable compared to other utilities'
181 systems.

182 It is my hope that we shed a little more light on the "black box" to
183 understand whether the LOLP results are real, or whether they are due to

184 modeling artifact or error. The Commission’s interest in valid, Utah-specific
185 capacity values warrants credible and transparent analysis.

186 **Q: In your direct testimony, you concluded that the likeliest cause of winter time**
187 **loss of load events was a lack of transmission capacity. Has your conclusion**
188 **changed?**

189 A: Although I initially questioned, based on my understanding of
190 PacifiCorp’s system and the data I had reviewed to that point, that the likeliest
191 cause of wintertime loss of load events was constrained transmission, the model
192 results did not support that conclusions—there were very few loss of load events
193 on the west in the Winter. Rather, the model shows the wintertime shortages are
194 located in Wyoming, which is a surprising enough result that it calls into question
195 the validity of PaR results. It is also unclear which loss of load events were
196 included in the processing of PaR output for the CFAM analysis, or why it is
197 appropriate to leave out some events (e.g. Colorado) and not others (e.g.,
198 Wyoming).

199 **Q: Is it a reasonable course of inquiry for the Division to evaluate the**
200 **‘reasonableness of the CFAM results’?**

201 A: Yes, of course, but equally important is to evaluate the reasonableness of
202 the outputs from the PaR model, which drive the results of the CFAM analysis.

203 **Q. Is it possible that the PaR results for winter time Wyoming outages are**
204 **correct?**

205 A: Unlike the April maintenance issue, this is more difficult to ascertain—it
206 is conceivable that the results are indeed an accurate representation of a feature of

207 the Company's system, but it is at least equally plausible that the results are an
208 erroneous artifact of the modeling. The Company is part of a larger system that
209 includes loads in Oregon and Washington—states where loads are highest in the
210 winter time. I initially thought that the most logical reason for the results had to
211 do with the influence of those loads on the model. However, a closer inspection of
212 the Company's responses to data requests unearthed something very
213 unexpected—there were almost no loss of load events occurring on the west side
214 in the winter time. In other words, what I thought was the most likely explanation
215 was not what was happening.

216 Rather, almost all of the loss of load events occurred in Wyoming. This
217 was again surprising because of Wyoming's relatively small population. My
218 understanding is that most of the load there is from the oil and gas exploration and
219 production industry. It is unclear to me whether it makes sense that this would be
220 a legitimate source of winter time peaking needs. Again, a surprising result that
221 might be due to modeling assumptions or errors, or perhaps represents an
222 opportunity to learn something new about the system.

223 **Q. How might it be possible for this to be an error?**

224 A. There are a number of ways the results could be in error. One macro-scale
225 modeling error might be related to the choice of base year. The model simulates
226 more than 4 million hours of operation (500 iterations times 8760 hours per year),
227 but focuses on less than 0.01% of those hours to calculate capacity value. One of
228 the reasons for the very low number is that 2017 is in the “resource sufficiency

229 period”—a time when the Company is not short on capacity. It would be more
230 logical to choose a year in the insufficiency period for the calculation.

231 Another possibility is that the loads modeled were simply too high, that
232 the variability of industrial Wyoming loads was modeled as being much more
233 volatile than they actually are or that there are insufficient transmission
234 capabilities in these areas of Wyoming to meet the projected load. There are many
235 ways this result could be an error. Or, the results could be valid, but they are
236 unusual enough to merit additional attention to fully explain them, prior to the
237 Commission using them to calculate the capacity value of renewable resources.

238 **Q. If the loss of load events in Wyoming are found to be due to lack of**
239 **transmission transfer capabilities serving those load areas, should those loss**
240 **of load events be included in the calculation of the capacity value using the**
241 **CFAM?**

242 A: No, as I explained in my direct testimony, the CFAM implicitly assumes
243 that the system it is being applied to has no, or at least minimal, congestion. A fair
244 application would be to discount loss of load events occurring in regions where
245 there were binding transmission constraints. Those are events that neither
246 renewable nor traditional resources could address and should not be included in
247 the CFAM calculation. Unfortunately, the Company claims it has no data
248 regarding hours on which there was transmission congestion in the model.

249 **Q. You said that at some point results are deemed “good enough.” In your**
250 **opinion, are the present PaR results good enough to utilize in the CFAM**
251 **analysis?**

252 A. If I were in charge of quality control, I could not accept these results
253 without more fully understanding how and whether they make sense, if they are
254 caused by factors such as transmission constraints, and/or whether they are an
255 artifact of a maintenance schedule that could be modified slightly to avoid loss of
256 load events prior to accepting them as ‘good enough’ for the use in determining
257 the capacity value for renewable resources.

258 The Division referred to the PaR model as a black box and did not review
259 the PaR results feeding into the CFAM analysis; rather, the Division used other
260 states’ capacity valuation studies to evaluate whether the Company’s proposed
261 capacity values were reasonable. While I can see the appeal of this approach, I
262 cannot recommend that the Commission rely on the Division’s analysis or
263 conclusions as support for the Company’s proposed capacity values. There is too
264 much that is questionable about the PaR model results. Furthermore, the
265 Division’s conclusion that the Company’s results are reasonable—based on
266 factors other than the full application of CFAM—is problematic for other reasons,
267 which I discuss below.

268 **Q. The Division cites a statement from NREL endorsing the Company’s**
269 **application of CFAM. What is your response?**

270 A. The NREL statement includes the assertion that NREL’s evaluation of
271 PacifiCorp’s application of the CFAM “did not include verifying PacifiCorp data
272 nor verifying the capacity contribution values.” I believe this means that the PaR
273 model assumptions and results were as unexamined by NREL as they were by the
274 Division.

275 I agree with NREL that the Company did a reasonable job applying the
276 CFAM method, and that the solar capability values established by Black &
277 Veatch are reasonable. On the other hand, I am completely unsure that the
278 Company's PaR model results accurately reflect the timing of the Company's
279 capacity needs. Certainly I question the April figures which seem clearly an
280 artifact of heavy loading of maintenance in that month (e.g., I don't know of any
281 utility that specifically needs to add a resource to cover an April shortfall), and the
282 winter results from Wyoming certainly deserve closer scrutiny.

283 Unfortunately, the CFAM method is equally sensitive to the PaR results as
284 it is to the resource characterization (i.e., the Black & Veatch analysis), so I
285 conclude NREL cannot say with any certainty, and indeed did not say, that the
286 Company's *results* are correct.

287

288 ***Reasonableness of Results***

289 **Q. Do you agree with the Division's conclusion that the Company's capacity**
290 **contribution values "fall within the zone of reasonableness" [at 162].**

291 A. I think the wind capacity values calculated by the company are reasonable,
292 but that the solar values are not.

293 **Q. On what basis do you disagree with the Division's conclusion with respect to**
294 **solar capacity values?**

295 A. The Division appears to have relied on two main sources of information
296 with respect to whether the Company's proposed solar capacity values are
297 reasonable. These were the data provided by the Company [at 71-81, including

298 Table 1], and a 2012 study by Mills and Wisner [at 168-185, including chart on
299 page 10]. I agree that it makes sense to look at values determined by other studies;
300 however, some additional scrutiny of that data is warranted.

301 The two biggest factors in ascertaining a capacity value for solar is the
302 quality of the solar resource and the extent to which a utility is short of capacity
303 during the sunny months or during the winter months. Additionally, care needs be
304 taken to ensure that the most recent results available are considered because the
305 understanding of the issues is evolving relatively rapidly (as evidenced by the
306 newness of this proceeding).

307 The Division's analysis falls somewhat short in these regards. It includes
308 data from Oregon, Washington, and Canada where the solar resource is a fraction
309 of what it is in Utah and other parts of the Southwest, and where loads are highest
310 in the winter time. Those facts explain why those regions have lower solar
311 capacity values than other places. For example, the solar radiation in Portland
312 during January when loads tend to peak is roughly one-fifth the June solar
313 radiation in Salt Lake City.¹ That may sound like an unfair comparison, but if
314 Portland peaks in January and Utah peaks in June, then that is the correct
315 comparison.

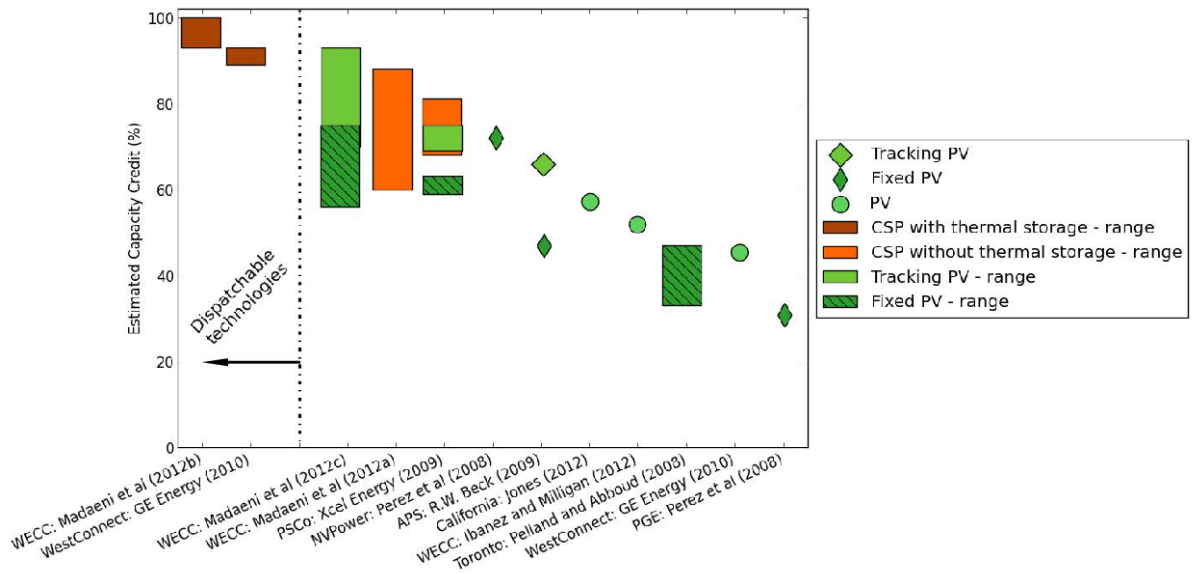
¹ Data from www.Porta-energy.com/insolation_usa.htm.

316 Moreover, the Mills and Wisser chart on which the Division bases its
317 conclusion not only includes representations for poorer quality resources (PGE
318 and Toronto), but also includes data from a now dated study from Arizona Public
319 Service (“APS”). A newer study for APS shows a much higher capacity value at
320 the penetration level depicted in the Mills and Wisser Chart²—approximately 50%
321 higher capacity value at the 5% penetration level than the older results depicted in
322 the 2012 Mills and Wisser report.

323 If the data from lower quality solar resources is removed from the Mills
324 and Wisser chart (or conversely, increased by a factor of five to adjust for the
325 relative quality of the resource), and the APS data is updated, the Division might
326 well reconsider its conclusion, as of course I would urge it to do, and find that the
327 Company’s results do not fall within the zone of reasonableness.

328 It should also be pointed out that the methodologies used to determine
329 capacity values in the Mills and Wisser chart the Division used were not
330 necessarily of equivalent merit to CFAM or other LOLP methods. Another chart
331 in the same Mills and Wisser paper includes only those analyses that were based
332 on LOLP methods, as shown in Figure 1 below:

² 2013 *Updated Solar PV Value Report*, Table 2-2, p. 2-7 (statement based on “Expected Case” values).



333

334 **Figure 1** Estimated capacity credits at low penetration from studies that use LOLP-based methods (Mills &
 335 Wisner 2012, p. 22)

336 This figure clearly shows that the Company’s value of 34.1% is at the low
 337 end of these studies, and that the low end is represented by the lower quality solar
 338 resource in PGE’s system. From this chart, the Division could well have come to
 339 the opposite conclusion—that the Company’s proposed solar capacity value is
 340 indeed not reasonable for Utah’s solar resource and system attributes.

341 **Q. Why do you challenge the solar capacity valuation but not the wind capacity**
 342 **valuation?**

343 A. First of all, the wind capacity values do fall into a reasonable zone. There
 344 are lower numbers for places where the resource is not as good, but there are
 345 higher numbers for resources that are better. The value the Company comes up
 346 with in this analysis are reasonably close to the ones I personally calculated as a
 347 PacifiCorp employee. It should also be pointed out that because average wind
 348 resource availability varies relatively little by hour of the day and day of the year,

349 errors in the timing of the need for capacity (e.g., winter or summer) are far less
350 important in evaluating the capacity value of wind resources than they are for
351 solar. Even though there are concerns with the PaR results, I agree with the
352 Division that the end result for the wind capacity value is within the “zone of
353 reasonableness.”

354

355 **CONCLUSION**

356 **Q: Please summarize your rebuttal conclusions.**

357 A: In short, the Division’s characterization of the PaR model analysis as a
358 “Black Box” is apt—its results are anomalous and cannot be relied upon as a
359 dependable input for solar capacity value analysis without further investigation.
360 The Division’s approach to ignore the PaR results and instead base their support
361 of the proposed capacity values on a comparison with other capacity value studies
362 is problematic for the reasons outlined herein.

363 Furthermore, the Division’s conclusion that the proposed solar capacity
364 values fall into a “zone of reasonableness” is flawed because:

- 365 1. It relies on data from regions with a far lower quality solar resource
366 than Utah.
- 367 2. It relies on data that has since been updated to reflect a significantly
368 higher solar capacity value.
- 369 3. The 2012 Mills and Wisner examination of other studies that used
370 LOLP methods in low solar penetration areas shows that the
371 Company’s solar capacity value falls well below the most comparable

372 results (see Figure 1), and is close only to the lowest end of capacity
373 values, representing relatively poor resource areas that are unlike Utah
374 (Portland and Toronto).

375 The Company's solar capacity values do not fall within a zone of
376 reasonableness. However, I agree with the Division's conclusion that the
377 Company's proposed wind capacity values are within the zone of reasonableness.

378 **Q: What are your recommendations for the Commission?**

379 I recommend the following:

- 380 • The Commission should not accept or approve the Company's
381 proposed solar capacity values until questions about the anomalous
382 results of the PaR model are addressed.
- 383 • The Commission should continue to use the currently effective
384 "interim" capacity values for solar resources until further review
385 and analysis of the company's PAR model results is complete.
- 386 • After the anomalous results from the PaR analysis are corrected, or
387 adequately explained, the CFAM for both wind and solar should be
388 re-run. If the NE and SW Wyoming events are the result of
389 transmission constraints to these areas, these events should not be
390 included in CFAM analysis.

391 **Q: Does that conclude your testimony?**

392 A: Yes.