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BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

In the Matter of the Application of Rocky Mountain Power for Authority to Increase its Retail Electric Utility Service Rates in Utah and for Approval of Its Proposed Electric Service Schedules and Electric Service Regulations.

Docket No. 20-035-04

**PREFILED REBUTTAL TESTIMONY AND EXHIBITS OF
JUSTIN BIEBER**

The Utah Association of Energy Users (“UAE”) hereby submits this Prefiled Rebuttal Testimony of Justin Bieber in this docket.

DATED this 16th day of October 2020.

JAMES DODGE RUSSELL & STEPHENS

By: 

Phillip J. Russell
Counsel for the Utah Association of Energy Users

CERTIFICATE OF SERVICE
Docket No. 20-035-04

I hereby certify that a true and correct copy of the foregoing was served by email this 16th day of October 2020 on the following:

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REBUTTAL TESTIMONY AND EXHIBITS OF

JUSTIN BIEBER

On Behalf of the

Utah Association of Energy Users

October 16, 2020

1

REBUTTAL TESTIMONY OF JUSTIN BIEBER

2

3 **Introduction**

4 **Q. Please state your name and business address.**

5 A. My name is Justin Bieber. My business address is 111 E Broadway, Suite
6 1200, Salt Lake City, Utah, 84111.

7 **Q. Are you the same Justin Bieber who pre-filed direct testimony in the cost-of-**
8 **service phase of this docket on behalf of the Utah Association of Energy Users**
9 **(“UAE”)?**

10 A. Yes, I am.

11

12 **Overview and Conclusions**

13 **Q. What is the purpose of your rebuttal testimony?**

14 A. My rebuttal testimony responds to the direct testimony of the Utah Office
15 of Consumer Services (“Office”) witness Ron Nelson and the Division of Public
16 Utilities (“Division”) witness Bruce R. Chapman.

17 **Q. Please summarize your recommendations to the Commission.**

18 I recommend that the Commission disregard the results of Office witness
19 Mr. Nelson’s alternative embedded cost of service study (“ECOSS”). Although
20 Mr. Nelson declines to provide a specific rate spread recommendation in his direct
21 testimony,¹ he nevertheless recommends that the Commission consider his

¹ Direct Testimony of Ron Nelson, p. 58.

22 modified ECOSS results to inform the rate spread between customer classes.² Mr.
23 Nelson's modified ECOSS incorporates three changes to the ECOSS cost allocation
24 methodology that are unsubstantiated and significantly skew the results of the
25 study. Specifically, Mr. Nelson proposes the following changes:

- 26 1. He proposes to change the classification of production and transmission
27 from 75% demand-related and 25% energy-related to 40% demand-related
28 and 60% energy-related;
- 29 2. He proposes to increase the proportion of distribution plant that is
30 considered primary by 10%; and
- 31 3. He proposes to re-functionalize metering costs as 1/3 production, 1/3
32 transmission, and 1/3 distribution.³

33 Mr. Nelson's proposed modification to re-classify production and
34 transmission plant as 40% demand-related and 60% energy-related is arbitrary, and
35 he does not provide any evidence that this modification would more accurately
36 represent the Company's production and transmission assets. It would also
37 represent a significant departure from the long-standing practice and past
38 Commission precedent in Utah on this issue. Similarly, Mr. Nelson does not
39 provide any evidence to support his proposal to re-functionalize distribution plant
40 by increasing the amount of primary distribution plant by 10% while reducing the
41 sub-functionalization of secondary distribution plant by the same amount. Further,

² Id, p. 50.

³ Id, p. 49.

42 Mr. Nelson's proposal to functionalize meter costs as 1/3 production, 1/3
43 transmission, and 1/3 distribution is not aligned with cost causation.

44 Division witness Bruce Chapman explains that the method that Rocky
45 Mountain Power ("RMP") proposes to use in its ECOSS for the classification of
46 distribution costs is different from the common industry practice. RMP classifies
47 meters and service lines as customer-related while all other distribution costs are
48 classified as entirely demand-related. This method differs from common industry
49 practice because it does not recognize the fact that much of the distribution system,
50 including poles, underground conduit, conductors, and transformers, have both
51 demand-related and customer-related components. Mr. Chapman identifies two
52 alternative approaches outlined in the National Association of Regulatory Utility
53 Commissioners Electric Utility Cost Allocation Manual ("NARUC Manual"), the
54 "Minimum Size Method" and the "Minimum-Intercept Method," that properly
55 recognize that much of the distribution system has both demand-related and
56 customer-related properties.⁴ To the extent that the Commission considers changes
57 to RMP's ECOSS methodologies, I recommend that it direct RMP to utilize one of
58 the two methods identified by Mr. Chapman as outlined in the NARUC Manual,
59 which would properly recognize the fact that these distribution costs have both a
60 customer-component and demand-related component.

61

62

⁴ Direct Testimony of Bruce R. Chapman, pp. 12-13.

63 **Response to Office Witness Ron Nelson**

64 **Q. Please explain the alternative ECOSS model presented by Office witness Ron**
65 **Nelson.**

66 A. Mr. Nelson provides an alternative ECOSS model that proposes three
67 modifications to RMP's ECOSS. Mr. Nelson's first modification would change
68 the classification of production and transmission from 75% demand-related and
69 25% energy-related to 40% demand-related and 60% energy-related. In Mr.
70 Nelson's second modification, he makes an adjustment to the sub-functionalization
71 of distribution plant to increase the amount of distribution plant in certain FERC
72 accounts that is sub-functionalized as primary by 10%. Mr. Nelson's third
73 modification would re-functionalize meter costs as 1/3 production, 1/3
74 transmission, and 1/3 distribution.⁵

75 **Q. Please summarize the results of Mr. Nelson's alternative ECOSS.**

76 A. Mr. Nelson's modifications to the ECOSS result in very significant changes
77 relative to the Company's proposed study. These alternative results indicate that
78 the cost of service deficiency for the Residential class would be decreased by
79 ~5.5%, while the costs for all other classes, except General Service – Small, would
80 be increased by varying amounts. The resulting differences in the cost of service
81 for some customer classes would be very significant if Mr. Nelson's proposed
82 changes were to be adopted. Table JDB-1R below summarizes the results of Mr.
83 Nelson's alternative ECOSS model and compares it to RMP's proposed ECOSS.

⁵ Direct Testimony of Ron Nelson, p. 49.

84
 85
 86

Table JDB-1R
Office Alternative ECOSS Results Relative to RMP's Proposed ECOSS
At RMP's Proposed Revenue Requirement

<u>Customer Class</u>	<u>RMP</u> <u>ECOSS % Change</u> <u>to = ROR</u>	<u>Office</u> <u>ECOSS % Change</u> <u>to = ROR</u>	<u>Office ECOSS</u> <u>Increase/(Decrease)</u>
Residential	12.8%	7.3%	-5.5%
Commercial and Industrial			
Schedule 23	-4.5%	-5.7%	-1.2%
Schedule 6	-2.6%	-1.5%	1.1%
Schedule 8	-0.6%	3.6%	4.2%
Schedule 9	7.2%	13.9%	6.7%
Irrigation	5.7%	12.2%	6.5%
Lighting Schedules	-21.9%	-13.7%	8.3%
Overall System Average	4.8%	4.8%	

87

88 **Q. Does Mr. Nelson recommend that his alternate ECOSS be considered to**
 89 **inform the rate spread between customer classes?**

90 A. Yes, he does.⁶ However, Mr. Nelson does not offer a specific rate spread
 91 recommendation in his direct testimony. He explains that he plans to provide a
 92 rate spread recommendation in surrebuttal testimony that will allow him to factor
 93 into his analysis whether the revenue requirement differences have narrowed and
 94 evaluate any updated data that RMP provides.⁷

95 **Q. What is your assessment of Mr. Nelson's alternative ECOSS?**

96 A. I have significant concerns with Mr. Nelson's proposed modifications to
 97 the ECOSS. He does not provide any evidence to support his proposed

⁶ Id, p. 50.

⁷ Id, p. 58.

98 modification to classify production and transmission as 40% demand-related and
99 60% energy-related or to support his modification to increase the amount of
100 distribution plant sub-functionalized as primary by 10%. Further, Mr. Nelson's
101 proposed re-functionalization of meter costs is not aligned with cost causation
102 principles. Viewed singly, and as a whole, each of his three changes appear to be
103 solely intended to shift costs away from residential customers onto other customer
104 classes, without any basis in cost causation. I will address each of these proposed
105 modifications below.

106 **Q. Mr. Nelson states that he is waiting to provide a rate spread recommendation**
107 **until surrebuttal testimony so that he can factor revenue requirement**
108 **differences and updated data into his recommendation.⁸ How do you**
109 **respond?**

110 A. Since Mr. Nelson has not offered a recommendation on rate spread at this
111 time, I cannot provide a direct response. But it seems to me that his strategy of
112 withholding a recommendation until he files his surrebuttal testimony places other
113 parties at an unfair disadvantage, in that there is no opportunity for parties to
114 respond to his proposal in prefiled testimony. His justification for holding back
115 on presenting a recommendation until more is known about revenue requirement
116 differences is unpersuasive, as parties, including the Office, made their revenue
117 requirement recommendations known one week prior to Mr. Nelson's testimony
118 filing. These concerns notwithstanding, I will demonstrate that Mr. Nelson's

⁸ Id.

119 alternative ECOSS is unsubstantiated and should not be relied upon to inform the
120 rate spread between customer classes.

121

122 *Classification of Production and Transmission Costs*

123 **Q. How does the Company allocate production and transmission costs in its**
124 **ECOSS?**

125 A. As I explain in my direct testimony, the Company's proposed ECOSS
126 classifies production and transmission plant as 75% demand-related and 25%
127 energy-related.⁹ The demand-related portion is allocated using the 12-monthly
128 peaks ("12 CP") coincident with the Company's total system firm peak.¹⁰

129 **Q. Please describe Mr. Nelson's concerns with RMP's proposed classification of**
130 **production costs.**

131 A. Mr. Nelson explains that he is concerned with the fact that RMP's
132 classification of production as 75% demand-related and 25% energy-related treats
133 all production resources the same, regardless of whether it is a solar facility, gas
134 turbine, or coal generator. According to Mr. Nelson, this fails to acknowledge
135 that investment in different resources reflects specific needs on the power system.
136 He therefore concludes that RMP should not classify production costs uniformly
137 without evaluating the specific mix of production plant resources on its system.¹¹

138

⁹ See Direct Testimony of Justin Bieber, p. 5.

¹⁰ Direct Testimony of Robert M. Meredith, p. 7.

¹¹ Direct Testimony of Ron Nelson, pp. 28-29.

139 **Q. How does Mr. Nelson recommend that RMP classify production plant?**

140 A. Mr. Nelson asserts that there are several classification approaches
141 presented in industry literature that he believes would more specifically and
142 accurately classify RMP's production costs to align with its planning needs and
143 data. According to Mr. Nelson, the Probability of Dispatch method is superior to
144 most other methods because it allows for time-differentiated cost allocation. He
145 also claims that the Equivalent Peaker method is one of the more reasonable
146 approaches.¹²

147 **Q. Does Mr. Nelson perform any analyses of the alternative production and**
148 **transmission cost allocation methods that he recommends, such as the**
149 **Probability of Dispatch or Equivalent Peaker methods?**

150 A. No, he does not. Mr. Nelson explains that given the Commission's
151 previous rulings, he determined not to conduct those analyses.¹³ However, he
152 does provide a sensitivity analysis which he includes in his alternative ECOSS
153 study that modifies the production and transmission classification from 75%
154 demand-related and 25% energy-related to 40% demand-related and 60% energy-
155 related. Mr. Nelson explains that his sensitivity analysis is intended to
156 "demonstrate that higher demand-related classification imposes more costs on
157 residential customers."¹⁴

¹² Id, pp. 36-37.

¹³ Id, p. 37.

¹⁴ Id, pp. 33-34.

158 **Q. As you explain above, Mr. Nelson asserts that “RMP should not classify**
159 **production costs uniformly without evaluating the specific mix of production**
160 **plant resources on its system.”¹⁵ Does Mr. Nelson perform an evaluation of**
161 **RMP’s specific mix of production plant resources to support his proposed**
162 **modification to classify production plant as 40% demand-related and 60%**
163 **energy-related?**

164 A. No, he does not. Although Mr. Nelson claims that the 75% demand-related
165 and 25% energy-related split does not appropriately reflect certain categories of
166 generation units in RMP’s production fleet,¹⁶ he does not provide any evidence to
167 support his statement that a 40% demand-related and 60% energy-related split
168 better reflects cost causation. In response to discovery on this topic, the Office
169 confirms that Mr. Nelson did not perform any quantitative analysis of RMP’s
170 generation portfolio to support this statement. Instead, Mr. Nelson relied on his
171 own qualitative analysis of production related information within the ECOSS.¹⁷

172 **Q. What is your assessment of Mr. Nelson’s proposed modification to classify**
173 **production plant as 40% demand-related and 60% energy-related?**

174 A. Mr. Nelson does not provide any quantitative evidence to show that his
175 proposed 40% demand-related and 60% energy-related split is appropriate and his
176 reliance on his own “qualitative” analysis of production related information is
177 subjective. He asserts that RMP should not classify production costs uniformly

¹⁵ Id, p. 29.

¹⁶ Id, p. 34.

¹⁷ Office Response to UAE Data Request 1.2, Reproduced in UAE Exhibit COS 4.1, attached hereto.

178 without evaluating the specific mix of production resources on the system, yet he
179 proposes an alternative classification without performing any quantitative analysis
180 himself.

181 Further, Mr. Nelson's proposed 40% demand-related and 60% energy-
182 related split is inconsistent with his own recommendations regarding an appropriate
183 production cost allocation methodology. He claims that he is concerned with
184 RMP's cost allocation methodology because it treats all production resources the
185 same, yet his proposed modification would also treat all production resources the
186 same. He also asserts that other production cost allocation methods such as the
187 Probability of Dispatch and Equivalent Peaker are more reasonable cost allocation
188 methods, although he does not conduct any analyses on those cost allocation
189 methodologies.

190 Given Mr. Nelson's lack of evidence and analyses to support his proposed
191 modification, and considering his own claims that other cost allocation methods
192 would actually be more reasonable, I disagree that Mr. Nelson's "sensitivity
193 analysis" utilizing a 40% demand-related and 60% energy-related weighting for
194 production allocation should be considered to inform the rate spread between
195 customer classes in this case.

196 **Q. Do you have any other concerns with Mr. Nelson's proposed modification to**
197 **classify production plant as 40% demand-related and 60% energy-related?**

198 A. Yes, I do. Mr. Nelson's proposed modification would be a significant
199 departure from RMP's long-standing practice and Commission precedent in Utah

200 on this issue. Further, it would not be consistent with the Company's inter-
201 jurisdictional cost allocation methodology for production costs to the Utah
202 jurisdiction. This would result in a misalignment between the cost causation
203 contribution of each customer class towards the Utah system inter-jurisdictional
204 allocation of production costs and the allocation of production costs to that class in
205 the ECOSS.

206 **Q. Has the Commission previously provided guidance on the standard of review**
207 **for advocating alternative production cost allocation methods?**

208 A. Yes, it has. In RMP's 2009 general rate case, the Commission approved
209 the Company's use of the 75% demand-related and 25% energy-related
210 classification and rejected allocation methods proposed by other parties, including
211 the Office. In doing so, the Commission cited three reasons for using the 75%
212 demand-related and 25% energy-related classification: 1) it "recognizes the
213 design capability of meeting both peak demand and to generate lower cost
214 energy"; 2) "the Commission has previously decided that this classification is
215 reasonable"; and 3) "no other thorough analysis has been submitted that supports
216 a change from the current classification split."¹⁸

217 As Mr. Nelson points out,¹⁹ the Commission went on to note in that order
218 that "[a]ny party who would like to propose an alternative to the approved
219 methods must provide analysis to demonstrate the proposed method is also

¹⁸ Docket No. 09-035-23, Rocky Mountain Power 2009 General Rate Case, Phase I Order on Revenue Requirement and Cost of Service using June 2010 Forecast Test Period, February 18, 2010, ("2009 Phase I Order") at 122.

¹⁹ Direct Testimony of Ron Nelson, p. 31.

220 appropriate and viable at the interjurisdictional level. This analysis must include a
221 level of detail to determine the impacts to Utah and other states in the PacifiCorp
222 system of a proposed change in classification and allocation methods.”²⁰

223 **Q. Does Mr. Nelson provide any analysis to demonstrate that his proposed 40%**
224 **demand-related and 60% energy-related production classification**
225 **methodology would be appropriate at the inter-jurisdictional level?**

226 A. No, he does not. Mr. Nelson claims that since the 2020 Protocol is
227 moving away from dynamic allocations toward fixed allocations, that would
228 appear to obviate the need for such analysis because RMP is moving towards a
229 state-specific allocation approach.²¹

230 **Q. How do you respond to Mr. Nelson’s claim that the 2020 Protocol obviates**
231 **the need for any analysis that his proposed 40% demand-related and 60%**
232 **energy-related production classification methodology would be appropriate**
233 **at the inter-jurisdictional level?**

234 A. My reading of the 2020 Protocol indicates that it will continue to use the
235 current inter-jurisdictional system generation factors that classify production
236 resources as 75% demand-related and 25% energy-related through the Interim
237 Period,²² which will likely extend through December 31, 2023.²³ Given that the
238 current inter-jurisdictional methodology will likely be in place for three years

²⁰ 2009 Phase I Order at 123.

²¹ Direct Testimony of Ron Nelson, pp. 31-32.

²² Docket No. 19-035-42, Application of Rocky Mountain Power for Approval of the 2020 Inter-Jurisdictional Cost Allocation Agreement, Exhibit RMP__(JRS-1), p. 10.

²³ Id, p. 8.

239 after the effective date of this case, this current methodology is clearly still a
240 relevant consideration in this case.

241 Moreover, my reading of the 2020 Protocol is that the fixed costs of
242 existing resources allocated to Utah after the interim period will be based on an
243 average of the system generation factors from the prior four years.²⁴ Thus, costs
244 will likely be incurred by Utah as a jurisdiction for the foreseeable future based on
245 a production classification methodology that closely mirrors the current 75%
246 demand-related and 25% energy-related classification. Any change to the current
247 production classification methodology for intra-class allocations in RMP's
248 ECOSS would create a mismatch between cost causation and cost allocation. Mr.
249 Nelson's proposed production classification methodology in this case is
250 inconsistent with cost causation resulting from an inter-jurisdictional cost
251 allocation method agreed to by the Office and the other parties in the 2020
252 Protocol, both before and after December 31, 2023.

253 **Q. Are there any commonly accepted energy weighted production cost allocation**
254 **methods that could reasonably utilize a higher energy weighting?**

255 Yes. The Average and Excess ("A&E") production allocation method is a
256 well-established and commonly accepted energy weighted cost allocation method
257 that can properly be used to allocate a utility's entire generation fleet. The A&E
258 method, as described in the NARUC Manual, allocates production plant based on
259 the average energy use and a measure of excess demand. Excess demand is equal

²⁴ Id, p. 100.

260 to peak demand less average demand. According to the manual, the energy
261 weighting is equal to the system load factor and the excess demand weighting is
262 equal to one minus the system load factor.²⁵

263 It is important to understand that the appropriate weightings of energy and
264 demand components differ depending on the cost allocation method that is used.
265 Structurally, there are some similarities between the A&E method and RMP's
266 proposed classification of production as 75% demand-related and 25% energy-
267 related in that they are both energy weighted cost allocation methodologies.
268 However, one important difference between RMP's method and the A&E method
269 is that the former utilizes a measure of peak demand, while the latter uses a measure
270 of excess demand. Given this key difference, it is not appropriate to "mix and
271 match" the energy and demand weightings between these two methods.

272 **Q. What is your recommendation if the Commission does determine it is**
273 **appropriate to modify its past precedent regarding production cost allocation**
274 **in RMP's ECOSS?**

275 A. As I stated in my direct testimony, I am not recommending any changes to
276 the current 75% demand-related and 25% energy-related production allocation
277 method in RMP's ECOSS. However, to the extent that the Commission determines
278 it is reasonable to increase the energy component weighting for the classification
279 of production costs, then it should also utilize the A&E cost allocation method

²⁵ National Association of Regulatory Utility Commissioners Electric Utility Cost Allocation Manual, pp. 49-50.

280 which more appropriately utilizes a measure of excess demand to allocate capacity
281 costs.

282

283 *Sub-Functionalization of Primary and Secondary Distribution Costs*

284 **Q. Please describe Mr. Nelson's concerns regarding the sub-functionalization of**
285 **distribution costs between primary and secondary for FERC Accounts 364-**
286 **368.**

287 A. Mr. Nelson claims that RMP does not explain in testimony its
288 methodology for determining whether distribution infrastructure is primary or
289 secondary, and that in response to discovery RMP failed to explain its
290 methodology and its data. According to Mr. Nelson, without a transparent
291 quantitative explanation of the costs, there is no way to know whether RMP's
292 primary/secondary split calculations are accurate.²⁶

293 **Q. Please explain Mr. Nelson's proposed adjustment to the sub-**
294 **functionalization of primary and secondary distribution plant which he**
295 **includes in is his alternative ECOSS.**

296 A. Mr. Nelson explains that because RMP did not meet its burden to
297 demonstrate the split of secondary and primary distribution, he provides an
298 adjustment in his alternative ECOSS to increase the proportion of distribution
299 plant in FERC accounts 365, 366, and 367 that is sub-functionalized to primary
300 by 10%.

²⁶ Direct Testimony of Ron Nelson, pp. 25-26.

301 **Q. Does Mr. Nelson provide any evidence that indicates that his adjustment to**
302 **increase the proportion of distribution plant that is sub-functionalized as**
303 **primary is accurate?**

304 A. No, he does not. Mr. Nelson does not provide any evidence in his direct
305 testimony to show that this 10% adjustment more accurately represents RMP's
306 distribution plant. In response to discovery, the Office explains that the reason
307 Mr. Nelson does not provide any evidence is because he did not have data
308 available to calculate an alternative.²⁷

309 **Q. Does Mr. Nelson explain why he only includes a 10% adjustment for**
310 **distribution plant in FERC accounts 365, 366, and 367, but does not include**
311 **an adjustment to FERC Account 364 or 368?**

312 A. No. Mr. Nelson explains his concern that RMP does not provide sufficient
313 evidence regarding the sub-functionalization of distribution costs between
314 primary and secondary for FERC Accounts 364-368, but he only includes FERC
315 Accounts 365-367 in his proposed adjustment.²⁸

316 **Q. How is the distribution plant in FERC Account 368 sub-functionalized**
317 **between primary and secondary in RMP's ECOSS?**

318 A. RMP's ECOSS sub-functionalizes all distribution plant in FERC Account
319 368 Line Transformers as secondary. According to the Company's cost of service

²⁷ Office Response to UAE Data Request 1.1, Reproduced in UAE Exhibit COS 4.1, attached hereto.

²⁸ Direct Testimony of Ron Nelson, pp. 25-27.

320 procedures, only customers taking service at secondary voltage are allocated
321 transformer costs.²⁹

322 **Q. What proportion of distribution plant in FERC Account 364 is sub-**
323 **functionalized as primary in RMP's ECOSS?**

324 A. RMP's ECOSS sub-functionalizes 99.86%, or virtually all, of the
325 distribution plant in FERC Account 364 Poles, Towers, and Fixtures as primary
326 distribution plant.³⁰

327 **Q. What is your assessment of Mr. Nelson's sensitivity analysis that increases**
328 **the sub-functionalization of primary plant in FERC Accounts 365 through**
329 **367 by 10%?**

330 A. Mr. Nelson provides absolutely no evidence to indicate that his proposed
331 sensitivity analysis would result in a more accurate allocation of RMP's
332 distribution plant. Further, he selectively excludes FERC Account 364, for which
333 99.86% of distribution plant is already sub-functionalized as primary, from his
334 proposed adjustment.

335 Despite the alleged lack of evidence from RMP regarding the split
336 between primary and distribution plant, basic logic would indicate that at least
337 some amount of poles, towers, and fixtures in FERC Account 364 should be
338 considered secondary, especially given that there is a substantial amount of
339 secondary plant in FERC Account 365 for overhead conduit and devices. It
340 would be more appropriate to include an adjustment to FERC Account 364 to re-

²⁹ Exhibit RMP__(RMM-3), p. 8.

³⁰ Id, p. 180.

341 functionalize some reasonable amount of distribution plant in this account as
342 secondary, before any arbitrary and unsubstantiated adjustments are made to re-
343 functionalize distribution plant in other FERC accounts.

344

345 *Functionalization of AMI Costs*

346 **Q. How does RMP treat meter costs in its ECOSS?**

347 A. In RMP's ECOSS, meters are included in the distribution function and
348 classified as customer-related. The meter allocation factor is developed using the
349 installed costs of new metering equipment for different types of customers.³¹ For
350 example, RMP's average meter cost per Schedule 1 customer is \$111, while the
351 average meter cost per Schedule 9 customer is \$22,612.³²

352 **Q. How does Mr. Nelson recommend that meter costs should be treated in the**
353 **ECOSS?**

354 A. Mr. Nelson recommends that metering costs should be functionalized as
355 1/3 production, 1/3 transmission, and 1/3 distribution. He claims that Advanced
356 Metering Infrastructure ("AMI") capabilities can create benefits by avoiding
357 energy and demand-related costs and therefore should be allocated similarly to
358 production and transmission costs.³³ According to Mr. Nelson, traditional cost
359 causation would indicate that the customer who needs a meter incurs the meter
360 cost and therefore should pay for all of it. However, he asserts that the principle

³¹ Direct Testimony of Robert M. Meredith, p. 7.

³² Exhibit RMP (RMM-3), p. 171.

³³ Direct Testimony of Ron Nelson, p. 42.

361 of “beneficiary pays” better accommodates AMI costs and benefits because it
362 recognizes that those who benefit from the cost are not always those who cause
363 it.³⁴

364 **Q. How do you respond to Mr. Nelson’s recommendation?**

365 A. I recommend that the Commission reject Mr. Nelson’s proposal to re-
366 functionalize meter costs as 1/3 production, 1/3 transmission, and 1/3 distribution.
367 I agree with Mr. Nelson’s statement that traditional cost causation principles
368 indicate that the customer who needs the meter incurs the meter cost and therefore
369 should pay for it. However, I find Mr. Nelson’s “beneficiary pays” logic to be
370 flawed in this case.

371 To the extent that certain customer classes leverage the benefits of AMI to
372 reduce costs on the system by reducing their coincident peaks, that will reduce the
373 costs that would be allocated to that customer class in an ECOSS. Similarly,
374 customers that utilize AMI to provide demand response would be compensated
375 for the demand response that they provide. Thus, the same customers causing the
376 AMI costs would also be the beneficiaries.

377 While it is possible that there may be some production and transmission
378 investments that can be avoided or deferred due to changing customer behavior,
379 those are hypothetical avoided costs. However, an *embedded* cost of service
380 study allocates actual embedded costs, not hypothetical avoided costs.

381

³⁴ Id, p. 19.

382 **Response to Division Witness Bruce Chapman**

383 *Classification of Distribution Costs*

384 **Q. What issue does Division witness Bruce Chapman identify with respect to**
385 **RMP's classification of distribution costs?**

386 A. RMP classifies distribution meters and service lines as customer-related,
387 while all other distribution costs are considered demand-related. Mr. Chapman
388 explains that this approach is different from common industry practice for costs
389 other than those related to services and meters and substations. The standard
390 practice acknowledges that much of the distribution system, including poles,
391 underground conduit, conductors, and transformers, have both demand-related
392 and customer-related properties that should be reflected in the classification
393 methodology.³⁵

394 **Q. According to Mr. Chapman, what are the standard distribution classification**
395 **methodologies?**

396 A. Mr. Chapman explains that the NARUC Manual identifies two
397 approaches. The "Minimum Size Method" classifies a hypothetical distribution
398 system that services all accounts but only at minimum load as customer-related,
399 with the residual cost considered demand-related. The second approach is the
400 "Minimum-Intercept Method" that statistically analyzes each component of the
401 existing system by regressing equipment size or capacity on cost to determine the
402 zero-capacity cost per unit for the component. The number of units multiplied by

³⁵ Direct Testimony of Bruce R. Chapman, pp. 12-13.

403 this cost yields the customer-related share of cost, while the residual is demand-
404 related.³⁶

405 **Q. What does Mr. Chapman recommend regarding the classification of**
406 **distribution costs?**

407 A. Mr. Chapman infers that RMP would strengthen its ECOSS methodology
408 by producing a methodological defense of its approach to classifying distribution
409 costs or by investigating whether one of the approaches identified in the NARUC
410 Manual would improve its classification procedure for distribution costs.

411 **Q. What is your assessment of Mr. Chapman's recommendation regarding the**
412 **classification of distribution costs?**

413 A. RMP's practice of classifying all distribution costs, other than those related
414 to services and meters, as entirely demand-related is inconsistent with cost
415 causation. Specifically, the classification of all distribution plant in accounts 364
416 through 368 solely as demand-related fails to recognize that a significant portion of
417 the investment in these facilities is primarily related to the number of customers.
418 The Minimum Size Method or Minimum-Intercept Method that Mr. Chapman
419 describes would properly allocate those customer-related costs in alignment with
420 cost causation.

421

³⁶ Id, p. 13.

422 **Q. What do you recommend regarding the classification of distribution costs in**
423 **this case?**

424 A. To the extent that the Commission considers any modifications to RMP's
425 ECOSS methodologies in this case, then it should direct RMP to adopt a
426 commonly accepted distribution classification methodology such as the Minimum
427 Size Method or Minimum-Intercept Method.

428 **Q. Does this conclude your rebuttal testimony?**

429 A. Yes, it does.