BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

In the Matter of the Application of Rocky)	Docket No. 20-035-04
Mountain Power for Authority to Increase its)	
Retail Electric Utility Service Rates in Utah and)	Surrebuttal Testimony
for Approval of its Proposed Electric Service)	of Philip Hayet
Schedules and Electric Service Regulations)	For the Office of
S)	Consumer Services

REDACTED VERSION

October 29, 2020

1 <u>I. INTRODUCTION AND SUMMARY OF POSITIONS</u>

- 2 Q. WHAT IS YOUR NAME, OCCUPATION AND BUSINESS ADDRESS?
- 3 A. My name is Philip Hayet and I am a Vice President and Principal of J. Kennedy
- 4 and Associates, Inc. ("Kennedy and Associates"). My business address is 570
- 5 Colonial Park Drive, Suite 305, Roswell, Georgia, 30075.
- 6 Q. HAVE YOU PREVIOUSLY FILED TESTIMONY IN THIS CASE?
- 7 A. I am the same Philip Hayet who filed direct testimony in this proceeding.
- 8 Q. WHAT IS THE PURPOSE OF THIS TESTIMONY?
- 9 A. I address various arguments raised by Rocky Mountain Power ("RMP") witnesses,
- including Ms. Joelle Steward, Mr. Rick Link, Mr. Robert Van Engelenhoven, Mr.
- Timothy Hemstreet, and Mr. Dana Ralston in their respective rebuttal testimonies
- filed on October 5, 2020. My direct testimony addressed certain GRID modeling
- issues, inclusion of the Production Tax Credits ("PTCs") in the EBA, disallowance
- of wind projects (Foote Creek and Pryor Mountain) that were not pre-approved in
- Docket Nos. 17-035-39/40, and repair costs for the Lake Side 2 and Blundell
- 16 generator outages.
- 17 Q. PLEASE PROVIDE A SUMMARY OF RMP'S REBUTTAL TESTIMONY
- 18 THAT RELATED TO YOUR DIRECT TESTIMONY.
- 19 A. RMP argues that the Pryor Mountain wind project was a prudently incurred
- 20 investment and should receive the same regulatory treatment as pre-approved
- 21 projects, despite having excessive costs, relying on affiliate transactions, and not
- seeking pre-approval for the project. RMP also argues that the project was
- reasonable, albeit acknowledging that there was no market for the safe harbor wind

24		turbine generators ("WTG's") it purchased from its affiliate, Berkshire Hathaway
25		Energy Renewables ("BHER"). RMP disputes the validity of my other adjustments
26		and recommendations.
27	Q.	ARE THERE ANY NEW DEVELOPMENTS RELATED TO THE ISSUES
28		YOU ADDRESSED IN YOUR DIRECT TESTIMONY?
29	A.	Yes. RMP acknowledges in its rebuttal testimony that several of the wind projects
30		have been impacted by COVID 19 related force majeure claims. ¹ The completion
31		date of the full Pryor Mountain project has now been delayed until the end of the
32		second quarter of 2021, ² and the cost of the project has increased from
33		which is a increase in cost. ³
34		Regarding the long Lake Side 2 outage, RMP has now indicated that the
35		Second Root Cause Analysis ("RCA") for the outage has been delayed until
36		December of 2020,4 long after the hearing for this case will be completed, making
37		it impossible for that document to be submitted as evidence in this proceeding. It
38		is worth noting that this report has now been delayed twice.
39	Q.	PLEASE SUMMARIZE YOUR CURRENT CONCLUSIONS AND
40		RECOMMENDATIONS.
41	A.	After review and consideration of RMP's rebuttal testimony, my conclusions and
42		recommendations are as follows: 5

Rebuttal Testimony of Ms. Joelle Steward at l. 13.
 Rebuttal Testimony of Mr. Robert Van Engelenhoven at l. 42.

³ Id. at 1. 53.

⁴ Notification via email from RMP.

⁵ The revenue requirement adjustment I present in this testimony is for illustrative purposes and is based on the RMP's requested rate of return, capital structure and other ratemaking conventions as applicable. OCS

- 1.) The Office of Consumer Services ("OCS") is no longer proposing a disallowance for the Foote Creek repowering project. The OCS continues to support the Pryor Mountain disallowance. Based on the Company's revised filing, this adjustment lowers revenue requirements by approximately \$\figstyle{\text{million}}\$ million on a Utah allocated basis. OCS witness Ramas updates the proposed adjustment to reflect RMP's revised filing. \(^7\)
- 2.) The OCS is no longer pursuing the market cap adjustment for the purposes of this case at this time. The OCS's only remaining Net Power Cost ("NPC") issue is related to the alignment of NPC with the OCS' proposed rate base disallowance of the Pryor Mountain wind project.
- 3.) The OCS withdraws the Blundell outage adjustment. The OCS continues to support the long Lake Side 2 outage disallowance.⁸
- 4.) The OCS no longer opposes a true-up of Production Tax Credits ("PTCs") in the EBA. Due to the delay of the various wind projects, the OCS believes a true-up of PTCs now appears to be more reasonable. While the OCS continues to have reservations about inclusion of PTCs in the EBA, it is an acceptable solution at this time. OCS witness Ramas accounts for this in the revenue requirement calculations that she performs.

PRYOR MOUNTAIN

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Q. PLEASE DISCUSS THE OCS'S POSITION REGARDING THE PRYOR

MOUNTAIN WIND PROJECT.

A. The OCS believes that the Pryor Mountain wind project should be disallowed.

RMP's decision-making process led to an imprudent acquisition of a wind project that is more expensive than other recent acquisitions, and is not strictly necessary to satisfy RMP's resource requirements. RMP's resource acquisition decision not

witness Ramas will input all of the pertinent data into the JAM model to develop the OCS' final recommended revenue requirements.

⁶ See Hayet Workpapers.

⁷ The response to OCS 23.3-1 and 23.3-2 1st Revised was used to derive this adjustment. That response is included in Mr. Hayet's Exhibit OCS 4.1S. As mentioned, OCS witness Ramas has inputted all of the pertinent data into the JAM model to develop the OCS' final recommended revenue requirements.

Note that Mr. Hayet redacted the names of the two units with outages in his Direct Testimony. Since Company Witness Dana Ralston identified the names of the units in his Public Rebuttal Testimony, Mr. Hayet has done the same in this Surrebuttal Testimony. Note also, that Mr. Hayet referred to the Lake Side 2 outage as "Outage 1" and the Blundell outage as "Outage 2" in his Direct Testimony. OCS witness Ramas addresses this adjustment in her JAM modeling.

only bypassed the opportunity for pre-approval consideration, but also involved a "self-dealing" affiliate transaction with BHER, at questionable pricing. Since the Company bypassed the pre-approval process, there was limited initial stakeholder review for another intermittent resource addition that will cost a considerable amount of money, million.

Q. WHAT PROTECTIONS ARE AFFORDED RMP FOR PROJECTS THAT

ARE PRE-APPROVED?

A.

There are two major protections after a project is pre-approved and without those, RMP has to be aware it assumes the risk of its investment without the guarantee of cost recovery. The first protection is that the need for and prudence of a project is established at the start of the project, and that does not have to be proved again after the project investment has been made and cost recovery is sought. The second protection is that project budgets, having been pre-approved, would not be subject to after the fact audits to verify the reasonableness of costs spent as long as RMP does not exceed the pre-approved budget. Only costs in excess of the approved budgets would be subject to review. These protections serve not only to streamline the ratemaking process, but also to protect RMP from the risk that its investment could be disallowed in rates. These protections also benefit customers by providing parties the opportunity to review the utility's plans and either support or oppose them before ground is broken and money has been spent.

Q. WHAT IS RMP'S POSITION GIVEN IT HAS NOT SOUGHT PRE-

APPROVAL FOR PRYOR MOUNTAIN?

RMP argues that the Pryor Mountain project is no different from pre-approved projects and should be treated as if it had been approved already. RMP claims that the only issue that should be considered in determining whether its decision was prudent is whether the decision to go forward with the project was reasonable at the time the decision was made. This is the "reasonable person standard," in other words, would a reasonable person have made the same decision that PacifiCorp (and its parent Company, Berkshire Hathaway) made at the time the decision was reached.

RMP's proposal not only ignores the pre-approval process, but it also ignores the fact that this regulatory paradigm has been in place for the past 15 years. The new Pryor Mountain project amounts to a million dollar investment, an amount comparable to the cost of building RMP's most recent major thermal plants (Chehalis at \$356 million, Currant Creek at \$355 million, Lake Side 1 at \$388 million, and even Lake Side 2 at \$639 million). In have been involved with RMP's major thermal plant acquisitions including Current Creek, Lake Side and Chehalis. I was also involved in Docket Nos. 17-035-39/40, in which RMP sought and received pre-approval to repower existing wind projects, and to construct or procure four new wind resources with a capacity of 860 MW. In every instance, RMP brought its plan to buy or construct these major new resources to the PSC first and only finalized the acquisitions after approval was granted. Additionally, RMP is

⁹ Rebuttal Testimony of Mr. Rick Link at 1. 80.

¹⁰ PacifiCorp 2016 FERC Form 1, included in Mr. Hayet's Exhibit OCS 4.1S.

¹¹ In that instance approval was granted on June 22, 2018, pursuant to Utah Code Ann. § 54-17-302, regarding making a "significant energy resource decision."

currently at the early stages of conducting a competitive solicitation in PacifiCorp's 2020 All Source Request for Proposals ("RFP") process, in which additional intermittent renewable resources could be acquired based on a pre-approval process.

Q. WHY IS PRE-APPROVAL IMPORTANT?

A.

The fundamental reason for pre-approval has been to avoid the controversy of trying to apply the "reasonable person" standard on an after the fact basis. This paradigm has proven to be less than satisfactory through the years. In many of the cases that I referenced above, it was hard enough to determine at the time if a particular resource or plan was the best alternative. Indeed, there was substantial disagreement as to whether the various approved wind projects in Docket Nos. 17-035-39/40 were economical. Now RMP wants the PSC to pretend it is mid-2019 and undertake the same exercise, based solely on what it says was known by RMP at that time. This is all to be undertaken in the midst of a general rate case where there are dozens of other issues and a hard statutory time limit in place. In contrast, the Energy Vision 2020 pre-approval docket 17-035-40 took about a year to complete from the initial filing to the PSC's Order. 12

In effect, RMP contends it deserves the same rate treatment as if Pryor Mountain had been pre-approved, despite the now uncertain in-service date, the increased project cost, and the fact that all other economic variables are in a state of heightened uncertainty due to the COVID 19 pandemic. Furthermore, Pryor

¹² The docket was filed on June 30, 2017 and the order was issued on June 22, 2018.

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132 Mountain is considerably more expensive than other similar wind resources that 133 were acquired through a competitive solicitation process. 134 If the PSC approves RMP's proposal for Pryor Mountain, it would be 135 tantamount to giving RMP the green light to do the same thing again. The PSC 136 should be wary of endorsing this policy proposed by RMP to select some projects 137 for pre-approval, and ignore pre-approval in other cases when the Company finds 138 it inconvenient. 139 RMP ARGUES THE UTAH STATUTE MAKES A REQUEST FOR PRE-Q. 140 APPROVAL OPTIONAL FOR THE UTILITY. PLEASE COMMENT. 141 As discussed earlier, Ms. Steward asserted this by noting, "the Company opted not Α. 142 to seek pre-approval," and she supported the Company's decision by stating: 13 143there is no guarantee that a Commission decision will be issued in 180 144 days as provided in the statute or that a request to treat a matter in an 145 expedited manner can always be granted. Thus, the Company has to weigh voluntarily requesting a resource decision from the Commission against a 146 147 time-sensitive nature of a particular project. 148 149 While Ms. Steward is correct that the statute makes pre-approval optional, the 150 fact that RMP did not avail itself of the protections afforded by the pre-approval 151 process places a significant burden of proof on RMP to prove that its decision 152 making process was prudent, which it has failed to do. 153 Q. WHAT LED YOU TO CONCLUDE THAT PRYOR MOUNTAIN IS NOT A 154 PRUDENT ACQUISITION FOR CUSTOMERS? 155 There are a number of factors that led me to conclude this, including the fact that Α.

¹³ Rebuttal Testimony of Ms. Joelle Steward at 1. 297.

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no demonstration of a critical capacity need was submitted as part of a pre-approval

process nor as part of this proceeding, the acquisition is based on an affiliate transaction, and the project is more expensive than other recently acquired resources. Therefore, I believe the decision to acquire Pryor Mountain is imprudent and will not likely lead to RMP acquiring the least cost set of resources. With regard to cost, PacifiCorp recently received approval to acquire and repower several wind projects at lower cost, ¹⁴ and RMP's economic analysis supporting the acquisition of Pryor Mountain is not compelling.

- 164 MS. STEWARD'S STATEMENT ABOVE ASSERTS THERE WAS NO Q. 165 **GUARANTEE** THE **PSC** WOULD **GRANT EXPEDITED** 166 CONSIDERATION OF PRYOR MOUNTAIN. HAVE THERE BEEN ANY 167 EXAMPLES OF THE PSC GRANTING APPROVAL OF A RESOURCE 168 **ACQUISITION ON AN EXPEDITED BASIS?**
 - Yes, the Chehalis acquisition, which was approved in Docket No. 08-035-35, was an example of a resource PacifiCorp sought based on pre-approval on an expedited basis. It took just four months from the time RMP filed its application to the date the PSC issued its order in that docket. As to Ms. Steward's point that the PSC might not have granted a request for an expedited proceeding, I would note that in the 22 years that I have been involved in Utah proceedings, I cannot recall a time that the PSC did not attempt to reasonably accommodate RMP's requests such as

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¹⁴ See the discussion in Mr. Hayet's Direct Testimony, beginning at l. 645, which explains that Pryor Mountain was per unit of capacity than any of the other new wind projects recently acquired, which were in fact pre-approved.

¹⁵ PSC Order, August 1, 2008, Docket No. 08-035-35, Acquisition of the Chehalis Combined Cycle Plant, In Re: In the Matter of the Request of Rocky Mountain Power for a Waiver of the Solicitation Process and for Approval of Significant Energy Resource Decision.

this, and there is no reason to suspect it would not have done so with regard to an expedited request for Pryor Mountain. Had the PSC rejected such a request, RMP could have still proceeded on the same path that it is on now. However, RMP did not even attempt to do that.

Q. HOW DOES PRE-APPROVAL ADDRESS THE ISSUE OF THE FINAL

PROJECT COST?

A.

The pre-approval process applies not only to the decision to undertake the new project ("planning prudence"), but it also "certifies" the level of expected costs found to be reasonable ("construction prudence"). Indeed, the pre-approval proceeding provides the PSC the opportunity to review the reasonableness of construction costs. By skipping that part of the process, RMP simply contends whatever amounts it actually spent were reasonably incurred. There is already prima-facie evidence that the costs are excessive – Pryor Mountain costs more than the peer group of pre-approved new wind projects on a dollars per megawatt of installed capacity basis. ¹⁶ No RMP witness disputed this in rebuttal testimony. We also know now that the unapproved estimated costs will be even more expensive (by about million) million) than RMP expected when it reached its "go-forward" decision in 2019.

In the case of a pre-approval, RMP knows the cost that has been approved, and often reporting/monitoring requirements are established during the construction period. These regulatory practices act as a "brake" on excessive

¹⁶ See the discussion in Mr. Hayet's Direct Testimony, beginning at l. 645.

¹⁷ Rebuttal Testimony of Mr. Robert Van Engelenhoven at 1. 53.

spending, waste or "gold plating." Absent preapproval, there is no such mechanism to restrain cost, and without a full blown construction cost audit, there is no evidence supporting RMP's claim that the actual project costs were prudently incurred. There is, however, evidence that suggests the contrary is true, given the project cost overrun, and the fact that the cost of Pryor Mountain exceeds the other recently acquired wind projects on a dollars per megawatt basis.

- Q. MR. LINK ASSERTS THE PRYOR MOUNTAIN PROJECT IS NECESSARY AS HE STATES, "THE COMPANY HAS A NEED FOR NEW RESOURCES TO MEET NEAR-TERM ENERGY AND CAPACITY NEEDS." DOES THIS MEAN THE COMPANY HAS A CRITICAL NEED FOR CAPACITY BEGINNING IN 2021.
 - No it does not, and Mr. Link provided no support that such a critical need exists, particularly in his response to DPU Witness Joni Zenger's statement that "...as opposed to traditional resource acquisitions, the Company's development of the Project does not result from a near-term energy, capacity, or Renewable Portfolio Standard compliance need." Mr. Link's response that "the Company's recent IRP shows there is a need for new resources to meet near-term energy and capacity needs," should not be interpreted to mean the Company has a critical need for capacity that justifies rushing into the acquisition of Pryor Mountain. It is indisputable that the long-term history of the PacifiCorp system has been that it has always had a near-term need for capacity, and it has always assured regulators that

¹⁸ Rebuttal Testimony of Mr. Rick Link at l. 173.

¹⁹ Direct Testimony of Dr. Joni Zenger, at l. 277.

Front Office Transactions ("FOTs") could be relied on to satisfy its near-term needs. Table 8.19 of the 2019 IRP actually indicates that PacifiCorp's Preferred Portfolio includes 508 MW of FOTs in order to meet its capacity needs. Pryor Mountain would not change the amount of FOTs needed by a significant amount. When the capacity contribution of wind value from the 2019 IRP (23%) is taken into consideration, the 240 MW Pryor Mountain project actually only affects the amount of FOTs needed in 2021 by 55.2 MW (240 MW * 23%), which means PacifiCorp will still need to depend on FOTs to satisfy a significant amount of its resource needs. ²⁰ Pryor Mountain is simply not needed to satisfy a critical capacity need. Furthermore, if its capacity need situation were so desperate, RMP could have made its case that it had a critical need for capacity in an expedited preapproval request.

- Q. MR. LINK DEFENDED HIS NET BENEFIT ANALYSIS AND DISAGREES
 WITH THE OCS SUGGESTION THAT THE PSC SHOULD FOCUS MORE
 ON THE LOW NATURAL GAS, NO CARBON CASE RESULTS. PLEASE
 COMMENT.
- A. Mr. Link is unreasonable in suggesting the LN (low-gas, zero CO₂) case is the "most conservative, worst-case scenario", which is an attempt to signal to any evaluator that they should disregard the results of that case. This is essentially the case that has existed for the past ten years, and there is no reason to expect that natural gas will suddenly increase sharply in price (other than the increases that would be expected to occur in a low gas forecast), or that CO₂ taxes would be

²⁰ See Table N. 1 in Appendix N of PacifiCorp's 2019 IRP, p. 401, for the 23% capacity value of wind.

implemented any time soon. With regard to CO₂, the PSC should take note of the fact that RMP has now been modeling carbon taxes in its IRP and other studies starting no later than the 2008 IRP. For example, the 2008 IRP included a high carbon tax case that started at \$100/ton beginning in 2013.²¹ RMP has also modeled or considered other mechanisms (including carbon emission standards and PTCs) since at least 2003.²² With each passing IRP, carbon tax scenarios have been modeled but the start date has been pushed out later and later. Aside from periodic congressional PTC renewals (and the concomitant sunset provisions) no carbon tax legislation has passed as yet, and this may not change any time soon.

However, the OCS recognizes that in the past Congress has addressed carbon emissions in a variety of other ways including allowing PTCs, which has been a means of encouraging the installation of zero CO₂ emitting resources. The Company's decision making process assumed PTCs would never be extended, and at the same time it assumed there is a high probability that a carbon tax would be implemented in the near future. History supports the opposite conclusion, in other words, that PTCs could be extended. It is only this one assumption that PTCs would never be extended that supported RMP's decision to embark on a million dollar bet on the Pryor Mountain project. If RMP had assumed there was a reasonable chance that PTCs would be extended or new ones implemented in the

²¹www.google.com/url?sa=t&rct=j&q=&esrc=s&source=web&cd=&ved=2ahUKEwiw183Mxs3sAhXDt1k KHazIDPkQFjAAegQIBhAC&url=https%3A%2F%2Fwww.utc.wa.gov%2F_layouts%2F15%2FCasesP ublicWebsite%2FGetDocument.ashx%3FdocID%3D5%26year%3D2010%26docketNumber%3D100170 &usg=AOvVaw1llVoknatIyUI61zDBJZCc

²² Oregon Public Utility Commission, Docket No. LC-31, Final Order, August 25, 2003, at pages 5-7, https://apps.puc.state.or.us/edockets/docket.asp?DocketID=9930.

future (or that it was at least as likely as carbon taxes being implemented), there				
would have been no need for it to have sought the alleged "time limited				
opportunity" in the first place. In effect, RMP is saying it needed to rush into Pryor				
Mountain absent prior regulatory approval because it was absolutely certain PTCs				
would never be extended or available again in the future, while at the same time, it				
was certain that carbon taxes were reasonably likely to be implemented. While				
both mechanisms support the same policy goals, only one, PTCs, has ever been				
approved by Congress.				
IS THERE ANY OTHER EVIDENCE THAT PTCS COULD BE				
EXTENDED AND THAT CO2 TAX POLICY MAY NOT BE				
IMPLEMENTED ANY TIME SOON.				
Yes, in an evaluation of energy policies that would be implemented under the next				
administration, the Atlantic Council ²³ Global Energy Center concluded that not				
even a Democratic Administration would likely be able to implement a carbon tax				
policy even with a clean sweep in the upcoming election, as it stated: ²⁴				
it is not at all clear that there exists a committed constituency for a carbon pricing mechanism or that the American public would broadly				

support such a measure.

Q.

²³ The Atlantic Council considers itself, a "nonpartisan organization that galvanizes US leadership and engagement in the world, in partnership with allies and partners, to shape solutions to global challenges," https://www.atlanticcouncil.org/about/.

²⁴ "What's at Stake for Energy in the 2020 Election: An Update", Issues Brief, David L. Goldwyn and Andrea Clabough, August 2020, https://www.atlanticcouncil.org/wp-content/uploads/2020/08/AC_GEC_ELECTBRIEF081420_INT-1.pdf

278		There have been other bills introduced in Congress since the start of 2019
279		supporting the continuation of production tax credits. One bill that would apply to
280		renewable and other technologies: ²⁵
281 282 283 284 285		calls for moving past tax credits for specific clean energy sources like solar and wind and toward a technology-neutral tax credit that applies to sources that are 35% cleaner than average and increases the closer the source is to 100% CO2-free.
286	Q.	IN DISCUSSING PRYOR MOUNTAIN, MR. VAN ENGELENHOVEN
287		STATES "AS DISCUSSED BY COMPANY WITNESS MR. RICK T. LINK,
288		EVEN WITH THE INCREASED COSTS AND DELAYED BENEFITS, THE
289		PROJECT STILL DELIVERS SIGNIFICANT BENEFITS TO
290		CUSTOMERS". ²⁶ DID MR. LINK PROVIDE SUCH EVIDENCE?
291	A.	No, Mr. Link presented no new evidence in his rebuttal testimony of the net benefits
292		of the project accounting for the 5% increase in the Pryor Mountain project cost or
293		the reduction in the present value benefits due to the project's construction delays.
294		The only evidence Mr. Link discusses in his testimony was presented in his Table
295		4 on page 16 of his direct testimony, which contains results for a Medium
296		Gas/Medium CO ₂ case, and for a Low Gas/Low CO ₂ case. I continue to support
297		the position that given that no competitive solicitation was performed and no pre-
298		approval sought, and given current conditions, the PSC should focus its

²⁵ Election 2020: Climate Policy Faces a Tough Road Through Congress Regardless of Electoral Outcomes", Utility Dive, October 26, 2020, https://www.utilitydive.com/news/power-shift-climate-policy-faces-a-tough-road-through-congress-regardless/587245/?utm_content=ad-EDIT_NOTE&utm_term=26436&utm_source=Sailthru&utm_medium=email&utm_campaign=Issue:%2 02020-10-26%20Utility%20Dive%20Newsletter

²⁶ Rebuttal Testimony of Robert Van Engelenhoven beginning at 1. 68.

consideration on the LN case, which shows that benefits range from, in fact, a negative \$1 million value to a small positive value of just \$7 million. Had Mr. Link actually performed a new analysis, as Mr. Van Engelenhoven suggested, considering the project delay and the million increase in project cost, the net benefits would have been even less.

Q. MR. HEMSTREET SUPPORTS RMP'S POSITION THAT THE PROCUREMENT OF WTG'S FROM BHER WAS AT A FAIR PRICE BECAUSE THE WTG'S WERE PURCHASED AT COST.²⁷ DID RMP PROVIDE REASONABLE SUPPORT FOR THE COST PAID TO ITS AFFILIATE?

No. Mr. Hemstreet claimed that there is no market for "safe harbor turbines because safe harbor equipment cannot be transferred from one consolidated taxpayer to another and still retain its ability to qualify a wind project as having begun in a certain year." I do not find this supportive of RMP's position that it paid a fair price for the WTGs. If there was no market for the turbines that were sitting in storage, then paying BHER its book cost suggests the affiliate was able to avoid a write-down of the value of the asset. From a ratemaking standard perspective, purchases from an affiliate are typically required to be priced at the lower of cost or market. In this instance that is not the case, and the Company provided no evidence to substantiate its claim that paying cost to its affiliate was appropriate. RMP's claims that there was no market for Safe Harbor WTGs and only BHER

²⁷ Rebuttal Testimony of Timothy Hemstreet, In. 253.

²⁸ Rebuttal Testimony of Timothy Hemstreet, In. 248.

²⁹ Rebuttal Testimony of Mr. Robert Van Engelenhoven, ln. 142.

could provide them, seems all too convenient. It also makes one wonder whose best interests PacifiCorp was trying to serve with regard to BHER's WTGs that were sitting in storage.

Q. DO YOU HAVE ANY FINAL COMMENTS REGARDING THE PRYOR MOUNTAIN PROJECT?

Yes. RMP has focused on the presumed economic benefits of the Pryor Mountain project, but has not proven that this project was needed to meet a critical need for capacity, or that it was the least cost option to satisfy the Company's requirements. There are in fact a great many projects that could be acquired that might provide some ratepayer benefit. However, this one conveniently provided one of PacifiCorp's affiliates the ability to find a home for some unused WTGs it had in storage. One cannot lose sight of the fact that even if the utility has significant access to funds (such as from a parent Company looking for places to invest otherwise idle cash on its balance sheet or from the ability to issue debt at historically low interest rates) ratepayers do not have unlimited needs for new utility resources. As a result, it is vitally important the PSC require utilities to follow a disciplined approach to system expansion, rather than to allow the utility to increase investor profits by chasing after speculative benefits from "time limited opportunities", particularly ones involving non-competitively sourced affiliate transactions. The OCS continues to recommend that the PSC should find that the Company's decision to acquire Pryor Mountain was imprudent and disallow the costs.

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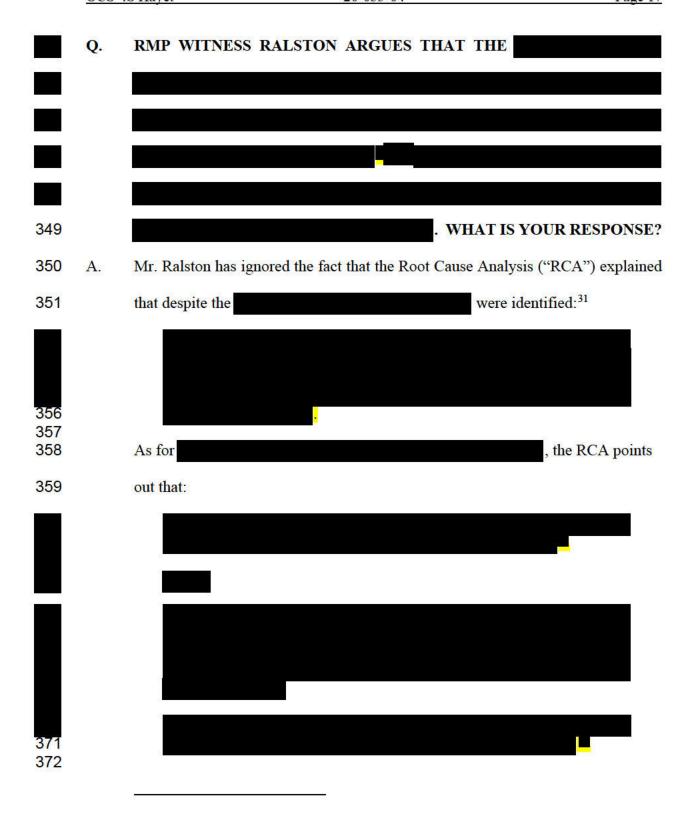
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A.

LONG LAKE SIDE 2 OUTAGE

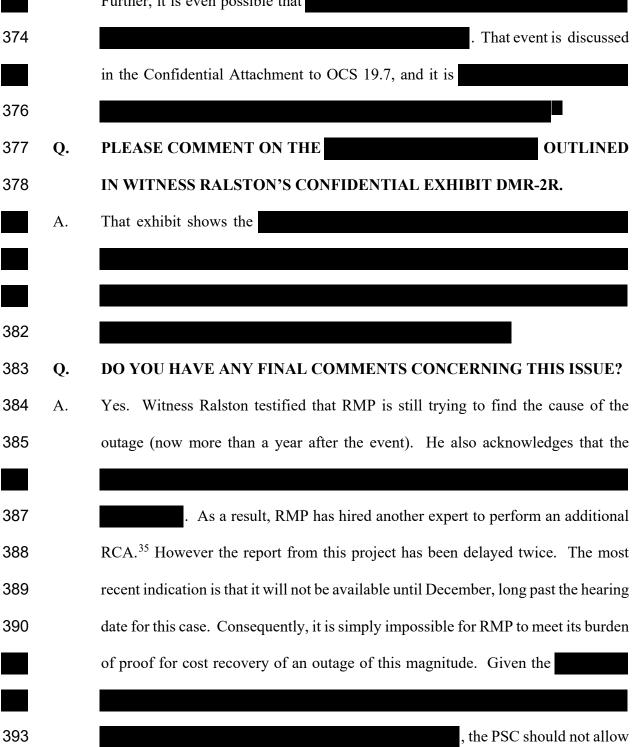


³⁰ Rebuttal Testimony of Mr. Dana Ralston, l. 104.

³¹ OCS Exhibit 4.2D, pdf p. 53.

³² OCS Exhibit 4.2D, pdf p. 77.

³³ OCS Exhibit 4.2D, pdf p. 61.



³⁴ The response to OCS 19.7 included a response to OCS 2.124 from Docket 11-035-200. See pdf page 145. ³⁵Rebuttal Testimony of Mr. Dana Ralston at 1. 88.

394		recovery of the cost of this outage at the present. We do recommend that RMP be
395		allowed to seek recovery in a future GRC if the new RCA provides evidence that
396		the outage was not caused by negligence, imprudence, or improper maintenance
397		practices.
398	Q.	DOES THIS COMPLETE YOUR TESTIMONY?
399	A.	Yes, it does.
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