

**BEFORE THE UTAH PUBLIC SERVICE COMMISSION**

Application of Rocky Mountain Power  
for Authority to Increase its Retail  
Electric Utility Service Rates in Utah  
and for Approval of its Proposed  
Electric Service Schedules and Electric  
Service Regulations

DOCKET NO. 20-035-04

**REDACTED SURREBUTTAL TESTIMONY**

**AND EXHIBITS**

**OF**

**KEVIN C. HIGGINS**

**On Behalf of**

**Utah Association of Energy Users**

**October 29, 2020**

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**LIST OF EXHIBITS**

UAE Exhibit RR 5.1	Pro Forma Capital Additions Adjustment
UAE Exhibit RR 5.2 CONF	Retired Wind Rate Base Adjustment
UAE Exhibit RR 5.3	Prepaid Pension/PRW Asset Reversal Adjustment
UAE Exhibit RR 5.4	Cholla Unit 4 Closure Costs Adjustment
UAE Exhibit RR 5.5	Non-Labor O&M Inflation Reversal Adjustment
UAE Exhibit RR 5.6	Benefit Expense Error Correction
UAE Exhibit RR 5.7	Wage Increase Adjustment
UAE Exhibit RR 5.8 CONF	Annual Incentive Comp. Expense Adjustment
UAE Exhibit RR 5.9	Employee Count Adjustment
UAE Exhibit RR 5.10	Pension Settlement Loss Adjustment
UAE Exhibit RR 5.11	Reliability Coordinator Expense Adjustment
UAE Exhibit RR 5.12	Colstrip Decommissioning Error Correction
UAE Exhibit RR 5.13 CONF	Pryor Mountain Wind Plant Adjustment
UAE Exhibit RR 5.14	Return on Equity Adjustment
UAE Exhibit RR 5.15	Retired Wind Assets – Allowed Return Adjustment
UAE Exhibit RR 5.16	Craig Unit 2 SCR - Allowed Return Adjustment
UAE Exhibit RR 5.17 CONF	TB Flats Wind Plant Adjustment
UAE Exhibit RR 5.18 CONF	Confidential Data Responses Relied Upon

1           **I.       INTRODUCTION AND SUMMARY**

2           **Q.       PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

3           A.       My name is Kevin C. Higgins. My business address is 111 East Broadway, Suite 1200,  
4           Salt Lake City, Utah, 84111.

5           **Q.       BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

6           A.       I am a Principal in the firm of Energy Strategies, LLC, a private consulting firm that  
7           specializes in economic and policy analysis applicable to energy production,  
8           transportation, and consumption.

9           **Q.       ARE YOU THE SAME KEVIN C. HIGGINS WHO PREVIOUSLY FILED**  
10           **DIRECT AND REBUTTAL TESTIMONY ON BEHALF OF THE UTAH**  
11           **ASSOCIATION OF ENERGY USERS (“UAE”) IN THIS PROCEEDING?**

12          A.       Yes.

13          **Q.       WHAT IS THE PURPOSE OF YOUR SURREBUTTAL TESTIMONY?**

14          A.       My surrebuttal testimony responds to the rebuttal filing made by Rocky Mountain Power  
15          (“RMP or the “Company”) in this docket. Primarily, it addresses the appropriate test period  
16          revenue requirement in light of the new adjustments and additional information provided  
17          in the Company’s rebuttal filing.

18          **Q.       PLEASE   SUMMARIZE   YOUR   PRIMARY   CONCLUSIONS   AND**  
19          **RECOMMENDATIONS   CONCERNING   REVENUE   REQUIREMENT   AS**  
20          **ADDRESSED   IN   YOUR   SURREBUTTAL   TESTIMONY.**

21          A.       I offer the following conclusions and recommendations:

22                   1) I agree with RMP’s acceptance of 11 specific adjustments proposed by UAE  
23                   and the Office of Consumer Services (“OCS”) enumerated below in my  
24                   surrebuttal testimony.

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- 2) I do not oppose the following RMP rebuttal adjustments, which are listed in Table KCH-2S in Section II of my testimony: (a) Wheeling Revenue Update, (b) Transmission Power Delivery Uncollectible Update; (c) Insurance Premium Update, (d) Wildland Fire O&M Update; (e) Rebuttal Net Power Cost Alignment; (f) Nodal Pricing Model Update; (g) Property Tax Update; (h) Pro Forma Tax Data Update; (i) Removal of TCJA Deferred Balances – Correction; and (j) Repowering Capital Additions.
- 3) I agree with RMP’s acceptance of my Pro Forma Capital Additions adjustment and do not oppose RMP’s expansion of that adjustment to: (a) include new plant that is expected to be in service during the test period that was not included in plant in service in the Company’s direct filing; (b) update the costs of its new wind projects coming into service; and (c) remove the delayed plant associated with Phase 2 of the TB Flats and Pryor Mountain wind projects.
- 4) I recommend that the Commission reject RMP’s proposal to calculate the revenue requirement for the delayed portions of the TB Flats and Pryor Mountain wind plants using a full-year’s worth of costs rather than the costs that reflect their expected service during only part of the test period. RMP’s proposal is inconsistent with the conventional practice for treating plant that is in service for only part of a fully projected test period on an average-of-period basis.
- 5) I recommend that the delayed portion of the TB Flats project be included in rate base at its average-of-period value, reflecting an expected in-service date of June 2021, with comparable pro rata treatment for expenses and benefits. This adjustment results in a Utah revenue requirement reduction of [REDACTED] relative to RMP’s rebuttal filing.
- 6) The delay in the Pryor Mountain project schedule does not change my recommendation that RMP be paid \$26.00/MWh for each MWh that the Pryor Mountain project produces for 20 years, and that the PTC and REC revenues be retained by the Company. This pricing is consistent with the 20-year levelized avoided cost pricing that RMP was calculating for Wyoming wind Qualifying Facilities (“QFs”) at the time RMP acquired and developed the Pryor Mountain project. My adjustment results in a Utah revenue requirement reduction of [REDACTED] relative to RMP’s rebuttal filing.
- 7) The accumulated depreciation reserve associated with the 11 repowered wind projects approved by the Commission, plus Leaning Juniper, should be adjusted to reflect the depreciation expense associated with the retired assets that customers have continued to pay in rates between the time each of the wind assets was retired and January 1, 2021. This adjustment reduces

66 the Utah revenue requirement by **\$1,902,795** relative to RMP's rebuttal  
67 filing.

68 8) RMP's request to include its prepaid pension and post-retirement welfare  
69 ("PRW") assets in rate base should be rejected. This adjustment reduces  
70 the Utah revenue requirement by **\$10,486,552** relative to RMP's rebuttal  
71 filing. In the alternative, if the Commission approves RMP's request to  
72 include these prepaid assets in rate base, the allowed return on RMP's  
73 prepaid pension and PRW assets should be set at RMP's Expected Return  
74 on Assets for these plans without a tax gross-up. The Commission should  
75 reject RMP's alternative proposal for a pension and PRW cost balancing  
76 account.

77 9) RMP's proposal to recover the cost of Construction Work in Progress  
78 ("CWIP") and obsolete materials and supplies associated with its retiring  
79 Cholla Unit 4 plant should be rejected as these expenditures did not result  
80 in plant that was used and useful. This adjustment reduces the Utah revenue  
81 requirement by **\$960,404** relative to RMP's rebuttal filing.

82 10) The share of RMP's Annual Incentive Plan ("AIP") expense that is related  
83 to Company financial performance should be funded by shareholders, not  
84 customers, consistent with the longstanding ratemaking practices of the  
85 Commission. This adjustment reduces the Utah revenue requirement by  
86 approximately [REDACTED] relative to the Company's rebuttal filing.

87 11) RMP's projected 2021 pension settlement loss should be amortized over 20  
88 years rather than being included in its entirety in test period pension cost.  
89 This adjustment reduces the Utah revenue requirement by **\$3,340,818**  
90 relative to RMP's rebuttal filing

91 12) I present an illustrative revenue requirement adjustment that incorporates a  
92 return on equity ("ROE") of 9.50% rather than the 9.80% ROE requested  
93 by RMP in its rebuttal filing. My illustrative ROE is based on 9.50% ROE  
94 that the Company agreed to in Washington as part of a stipulation dated July  
95 17, 2020 in Docket No. UE 191024, et al., before the Washington Utilities  
96 and Transportation Commission. The Utah revenue requirement reduction  
97 from such an adjustment is **\$15,967,234** relative to the Company's rebuttal  
98 filing.

99 13) The authorized rate of return on common equity applicable to the  
100 undepreciated balance of the retired plant (inclusive of associated  
101 accumulated deferred income taxes ["ADIT"]) associated with RMP's wind  
102 repowering projects should be reduced by 200 basis points to better balance  
103 the benefits from these projects between customers and the Company. This  
104 adjustment reduces the Utah revenue requirement by **\$3,129,591** relative to

105 the rate of return on rate base incorporating the illustrative ROE described  
106 in my testimony.

107 14) RMP should be allowed to recover the cost of the Craig 2 Selective Catalytic  
108 Reduction (“SCR”) investment in rates but should earn less than a full return  
109 on rate base for this project. Specifically, I recommend that the ROE for  
110 this project be set equal to the cost of long-term debt, plus a tax gross up.  
111 This adjustment reduces the Utah revenue requirement deficiency by  
112 **\$420,203** relative to the rate of return on rate base incorporating the  
113 illustrative ROE described in my testimony.

114 15) RMP’s proposal to use deferred tax benefits to offset **\$6,777,197** in  
115 projected Deer Creek Mine recovery royalties should be rejected. Instead, I  
116 recommend that customers be credited with these funds (plus carrying  
117 charges) through the Schedule 197 in proportion to the two-year payout  
118 proposed by RMP in its rate mitigation proposal.

119 16) RMP’s proposal to include variations in PTC benefits in the Energy  
120 Balancing Account (“EBA”) should be rejected.

121 **Q. PLEASE SUMMARIZE THE IMPACT OF UAE’S ADJUSTMENTS TO RMP’S**  
122 **PROPOSED REVENUE INCREASE.**

123 A. The impacts of UAE’s recommended adjustments are summarized in Table KCH-1S  
124 below.

125 As shown in Table KCH-1S, UAE’s adjustments reduce RMP’s Utah base  
126 revenue requirement deficiency by **\$54,040,611** relative to RMP’s rebuttal filing. UAE’s  
127 final base revenue requirement results in a **\$18,009,296** increase relative to current base  
128 rates in Utah. This contrasts with the base rate increase of **\$72,049,907** requested by  
129 RMP following Step 2 of its proposed two-step rate increase.

130 In addition, I recommend that the Commission reject RMP’s proposal to offset  
131 projected Deer Creek Mine recovery royalties with deferred tax benefits. Instead, I  
132 recommend that the associated **\$6,777,197** (plus carrying charges) be credited to customers  
133 through Schedule 197, in proportion to the two-year payout proposed by RMP in its rate



136 **II. RMP'S REBUTTAL REVENUE REQUIREMENT PROPOSAL -**

137 **OVERVIEW**

138 **Q. PLEASE SUMMARIZE THE KEY ELEMENTS OF RMP'S REBUTTAL**  
139 **REVENUE REQUIREMENT PROPOSAL.**

140 A. RMP's rebuttal revenue requirement proposal has six major elements: (1) a reduction in  
141 RMP's requested return on equity from 10.2% to 9.8%; (2) acceptance of several  
142 adjustments proposed by UAE and OCS; (3) significant updates to the expected plant in  
143 service for the 2021 test period, including delayed and canceled projects, as well as new  
144 projects that are expected to be in service in the test period, but which were not included  
145 in RMP's direct filing; (4) a proposed revision to the test period structure, in which the  
146 full-year costs of the delayed portions of the TB Flats and Pryor Mountain wind projects  
147 would be included in rates, despite being in service for only part of the projected test  
148 period; (5) a two-step base rate increase, the second of which would correspond to the  
149 expected in-service date of the delayed TB Flats and Pryor Mountain facilities; and (6)  
150 cost and revenue updates and additional corrections.

151 **Q. WHAT IS RMP'S UPDATED REVENUE REQUIREMENT REQUEST AS**  
152 **PRESENTED IN ITS REBUTTAL TESTIMONY?**

153 A. RMP is now requesting a base revenue increase of \$49.5 million on January 1, 2021 and  
154 another \$22.5 million on July 1, 2021, following the in-service date of the delayed  
155 portions of the TB Flats and Pryor Mountain wind projects, for a total base revenue  
156 increase of \$72.0 million, as compared to an increase of \$95.8 million in RMP's direct  
157 filing. In addition, RMP proposes a two-year continuation of Schedule 197, through  
158 which a portion of the remaining benefits from the Tax Cuts and Jobs Act ("TCJA")

159 would be credited to customers in the amount of \$62.7 million over two years. After  
160 inclusion of interest, approximately \$38.2 million would be returned in 2021 and \$26.8  
161 million in 2022.<sup>1</sup>

162 RMP's rebuttal revenue requirement proposal is summarized in Table KCH-2S,  
163 below, which replicates the information presented in Table 1 in the Rebuttal Testimony  
164 of Steven R. McDougal.<sup>2</sup>

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<sup>1</sup> Rebuttal Testimony of Steven R. McDougal, lines 1279-1281.

<sup>2</sup> *Id.* at line 137.

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**Table KCH-2S**

**RMP Rebuttal Proposed Revenue Requirement**

<b>RMP Rebuttal Adjustments to Its Direct Filing</b>	<b>\$ Millions</b>
RMP As-Filed Rate Increase	\$95.80
Capital Cost - Cost of Debt	(0.7)
Capital Cost - Cost of Equity	(22.3)
O&M Escalation Removal	(3.6)
Wheeling Revenue Update	2.3
REC Revenues Update	█
NTUA Revenue Correction	(0.1)
M&S Inventory Sales Revenue Correction	(2.8)
Schedule 300 Fees	(0.7)
Reliability Coordinator Fees	(1.4)
Transmission Power Delivery Uncollectible Expense	(0.3)
Insurance Premium Update	1.8
Wildland Fire O&M Update	1.5
WEBA - Full-Time Equivalent	(1.4)
WEBA - UMWA Correction	(0.7)
WEBA - CY 2021 Annualization	(0.7)
Rebuttal Net Power Cost Alignment	3.4
Nodal Pricing Model Update	0.0
Other Decommissioning Cost – Colstrip - Correction	█
Electric Plant Acquisition Adjustment	(2.2)
Property Tax Update	4.4
Pro-Forma Tax Update	6.6
Removal of TCJA Deferred Balances - Correction	0.3
Pro-Forma Plant Data Update	(28.9)
Repowering Capital Additions	0.3
<b>January 1, 2021 Price Change</b>	<b>49.5</b>
Pryor Mountain and TB Flats - Phase 2	22.5
<b>July 1, 2021 Cumulative Price Change</b>	<b>\$72.00</b>

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RMP’s rebuttal filing also responds to the proposed adjustments by UAE, OCS, and the Division of Public Utilities (“Division”) with which the Company disagrees.

169 **III. UAE AND OCS ADJUSTMENTS ACCEPTED BY RMP**

170 **Q. WHICH UAE AND OCS ADJUSTMENTS WERE ACCEPTED BY THE**  
171 **COMPANY?**

172 A. RMP accepted the following adjustments presented by UAE and OCS in their respective  
173 Direct filings:

- 174 1. Removal of O&M cost escalation as proposed by UAE in my Non-Labor  
175 Inflation Reversal Adjustment, resulting in a Utah revenue requirement decrease  
176 of approximately \$3.6 million;<sup>3</sup>
- 177 2. Recognition of a reduction in 35.2 full-time equivalent employees that has  
178 occurred since the end of the base period, as proposed by UAE in my Employee  
179 Count Reduction adjustment, resulting in a Utah revenue requirement decrease of  
180 approximately \$1.4 million;
- 181 3. Correction of RMP's wage annualization adjustment as proposed by UAE in  
182 my Wage Increase adjustment, resulting in a Utah revenue requirement decrease  
183 of approximately \$0.7 million;
- 184 4. Correction of certain errors related to wage and benefits as proposed by UAE in  
185 my Wage and Benefit Expense Correction, resulting in a Utah revenue  
186 requirement decrease of approximately \$0.7 million;
- 187 5. Reduction in reliability coordinator expense as proposed by OCS and UAE in  
188 my Reliability Coordinator Expense adjustment, resulting in a Utah revenue  
189 requirement decrease of approximately \$1.4 million;

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<sup>3</sup> RMP indicates that the Company disagrees with my arguments for this adjustment, but has nonetheless adopted the same adjustment "due to the overall uncertainty of escalation as a result of COVID-19." Rebuttal Testimony of Steven R. McDougal, lines 823-830.

190 6. Correction of Renewable Energy Credit (“REC”) revenues as recommended by  
191 OCS, resulting in a Utah revenue requirement decrease of approximately [REDACTED]

192 [REDACTED]

193 7. Correction of Navajo Tribal Utility Authority (“NTUA”) revenues as  
194 recommended by OCS, resulting in a Utah revenue requirement decrease of  
195 approximately \$0.1 million;

196 8. Correction of materials and supplies inventory sales revenue as recommended  
197 by OCS, resulting in a Utah revenue requirement decrease of approximately \$2.8  
198 million;

199 9. The inclusion of Schedule 300 fee changes as recommended by OCS, resulting  
200 in a Utah revenue requirement decrease of approximately \$0.7 million;

201 10. Correction of decommissioning expense related to the Colstrip plant as  
202 proposed by OCS and UAE in my Colstrip Decommissioning Expense Error  
203 Correction, resulting in a Utah revenue requirement decrease of approximately

204 [REDACTED] and

205 11. The buy-down of the remaining electric plant acquisition regulatory asset  
206 associated with the Hayden and Craig plants as recommended by OCS, resulting  
207 in a Utah revenue requirement decrease of approximately \$2.2 million.

208 **Q. DO YOU CONCUR WITH RMP’S INCORPORATION OF THESE**  
209 **ADJUSTMENTS?**

210 A. Yes, I do. For ease of exposition, I have decided to use RMP’s rebuttal filing as the point  
211 of departure for UAE’s surrebuttal recommendations. As the UAE adjustments that were

212 accepted by RMP are incorporated into RMP's rebuttal revenue requirement proposal, I  
213 no longer present the accepted items as going-forward adjustments.<sup>4</sup>

214 In addition to RMP's acceptance of the aforementioned adjustments by UAE and  
215 OCS, RMP revised its requested ROE downward from 10.2% to 9.8%. While the  
216 Company's revision does not connote acceptance of positions advocated by other parties  
217 regarding ROE, it represents a step in the direction of other parties' recommendations.  
218 As I stated in my direct testimony, UAE defers to the ROE recommendations of OCS and  
219 the Division. For presentation of my revenue requirement recommendations, I have used  
220 an illustrative ROE of 9.5%. This adjustment is presented in UAE Exhibit RR 5.14.

221 **Q. HAS RMP MADE ANY OTHER ADJUSTMENTS IN RESPONSE TO**  
222 **PROPOSALS BY OTHER PARTIES THAT DIFFER FROM THE ACTUAL**  
223 **ADJUSTMENTS PROPOSED BY THOSE PARTIES?**

224 A. Yes. I am aware of two such adjustments. The first is a proposed adjustment made by  
225 OCS witness Donna Ramas regarding the uncollectible expense associated with  
226 transmission power delivery. While RMP did not agree with the full adjustment  
227 proposed by Ms. Ramas, the issue she raised caused the Company to reconsider the  
228 manner in which it treated these costs, resulting in a Utah revenue requirement decrease  
229 of approximately \$0.3 million.

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<sup>4</sup> For consistency of presentation, the UAE adjustments accepted by RMP are included in my surrebuttal exhibits in their original sequence, but show a revenue requirement impact of nil.

230 **Q. ARE YOU INCLUDING RMP'S TRANSMISSION POWER DELIVERY**  
231 **ADJUSTMENT IN UAE'S RECOMMENDED REVENUE REQUIREMENT?**

232 A. Yes, although in doing so I am not indicating that I agree with this adjustment to the  
233 exclusion of the remaining portion of the adjustment that Ms. Ramas has proposed.

234 **Q. WHAT IS THE OTHER ADJUSTMENT RMP MADE IN RESPONSE TO A**  
235 **PROPOSAL BY ANOTHER PARTY THAT DIFFERS FROM THE ACTUAL**  
236 **ADJUSTMENT PROPOSED BY THAT PARTY?**

237 A. RMP accepted my recommendation that all post-2021 and canceled plant and associated  
238 depreciation expense should be removed from the 2021 revenue requirement. By itself,  
239 this adjustment reduces the Utah revenue requirement by approximately \$7.1 million.  
240 However, RMP expanded this adjustment to: (a) include new plant that is expected to be  
241 in service during the test period that was not included in plant in service in the  
242 Company's direct filing; (b) update the costs of its new wind projects coming into  
243 service; and (3) remove the delayed plant associated with Phase 2 of the TB Flats and  
244 Pryor Mountain wind projects. The Phase 2 costs of these latter two projects are  
245 reincorporated into RMP's proposed revenue requirement in a separate adjustment.

246 Consequently, RMP's "Pro-Forma Plant Data Update" adjustment reduces the  
247 Utah revenue requirement by \$28.9 million<sup>5</sup> and then adds back in \$22.5 million for its  
248 "Pryor Mountain and TB Flats – Phase 2" adjustment.<sup>6</sup>

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<sup>5</sup> RMP Exhibit SRM-2R, p. 10.20.

<sup>6</sup> RMP Exhibit SRM-2R, p. 10.22.

249 **Q. DOES UAE OBJECT TO RMP’S PRO-FORMA PLANT DATA UPDATE**  
250 **ADJUSTMENT?**

251 A. No. RMP’s Pro-Forma Plant Data Update adjustment subsumes the Proforma Capital  
252 Additions adjustment I recommended in my direct testimony and I do not object to  
253 RMP’s update for new plant or capital costs. However, I do not support RMP’s “Pryor  
254 Mountain and TB Flats – Phase 2” adjustment, which I will address in the next section of  
255 my testimony.

256 **IV. TB FLATS AND PRYOR MOUNTAIN SCHEDULE DELAYS**

257 **Q. PLEASE DESCRIBE THE SCHEDULE DELAYS FOR THE TB FLATS AND**  
258 **PRYOR MOUNTAIN WIND PROJECTS AS REPORTED BY RMP.**

259 A. As described in the Rebuttal Testimony of Timothy J. Hemstreet, a portion of the TB  
260 Flats project will not be in service by the end of 2020, as originally expected. Instead,  
261 approximately 194 MW of nameplate capacity will be delayed until late spring or early  
262 summer 2021. Approximately 309 MW of nameplate capacity is expected to be in  
263 service at the start of the 2021 test period.<sup>7</sup>

264 Similarly, as described in the Rebuttal Testimony of Robert Van Engelenhoven, a  
265 portion of the Pryor Mountain project will not be in service by the end of 2020, as  
266 originally expected. Instead, approximately 60 MW of nameplate capacity will be  
267 delayed until mid-year 2021. Approximately 180 MW of nameplate capacity is expected  
268 to be in service at the start of the 2021 test period.<sup>8</sup>

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<sup>7</sup> Rebuttal Testimony of Timothy J. Hemstreet, lines 130-134.

<sup>8</sup> Rebuttal Testimony of Robert Van Engelenhoven, lines 66-68.

269 **Q. HOW DO THESE DELAYS IMPACT THE REVENUE REQUIREMENT THAT**  
270 **RMP IS REQUESTING IN THIS CASE?**

271 A. RMP is proposing to “carve out” the delayed portions of the TB Flats and Pryor  
272 Mountain projects from the originally proposed test period of January 1, 2021 through  
273 December 31, 2021. RMP removes the delayed portions of both projects from the  
274 revenue requirement proposed for the rate effective date of January 1, 2021. Instead,  
275 RMP requests a second step rate increase effective July 1, 2021, or 30 days after the final  
276 in-service date for the projects if there are further delays beyond the Company’s control.<sup>9</sup>  
277 The second step rate increase would recover RMP’s proposed incremental revenue  
278 requirement for the delayed plants measured on an annualized basis.<sup>10</sup>

279 **Q. WHAT DO YOU MEAN BY THE PHRASE “MEASURED ON AN ANNUALIZED**  
280 **BASIS”?**

281 A. RMP is proposing that the revenue requirement for the delayed wind plants be calculated  
282 for a full-year’s worth of costs rather than the costs that reflect service during only part of  
283 the test period. The latter is the conventional practice for treating plant that is in service  
284 for only part of a fully projected test period, which is what RMP is using in this case.  
285 Under RMP’s proposal, the effective test period for the delayed facilities is July 1, 2021  
286 through June 30, 2022, whereas the test period for all other aspects of the case is January  
287 1, 2021 through December 31, 2021. In essence, RMP is superimposing a second, single-  
288 issue test period on top of the test period otherwise being used in this case.

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<sup>9</sup> Rebuttal Testimony of Joelle R. Steward, lines 188-192.

<sup>10</sup> Rebuttal Testimony of Steven R. McDougal, lines 575-579.

289 **Q. HAS RMP ANNUALIZED THE BENEFITS AS WELL AS THE COSTS FOR**  
290 **THE DELAYED WIND PROJECTS?**

291 A. No. It appears that RMP has not annualized the benefits for the delayed wind projects,  
292 but only the costs. For example, RMP’s adjustment for the megawatt-hours produced by  
293 TB Flats and Pryor Mountain in 2021 reflects the lower output associated with partial  
294 year service for Phase 2 of these projects.<sup>11</sup> Similarly, PTC benefits reflect the lower  
295 output associated with partial year service for Phase 2.<sup>12</sup>

296 **Q. DO YOU CONSIDER RMP’S PROPOSAL TO ANNUALIZE COSTS BUT NOT**  
297 **BENEFITS TO BE AN IMPROPER MISMATCH?**

298 A. Yes, although I expect that RMP would respond that the full-year benefits would be  
299 captured in the EBA if the Company’s proposal to include PTCs in the EBA is approved  
300 by the Commission.

301 **Q. ARE YOU PROPOSING AN ADJUSTMENT TO ANNUALIZE THE BENEFITS**  
302 **FOR PHASE 2 OF TB FLATS AND PRYOR MOUNTAIN?**

303 A. No, not as my primary recommendation, because I also object to the annualization of the  
304 costs of these two delayed projects as I will discuss below.

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<sup>11</sup> See RMP Responses to UAE Data Request 10.1, CONFIDENTIAL Attachment 10.1-2 and UAE Data Request 11.1, CONFIDENTIAL Attachment 11.1-2 (included in CONFIDENTIAL UAE Exhibit RR 5.18) in combination with RMP Work Paper “UTGRC20 – TB and PM COD NPC CONF,” “NPC” worksheet, lines 589, 592 and 593, which together demonstrate that RMP is using the pro forma, not annualized, MWh for calculating its test period net power cost benefits for Phase 2 of the delayed wind projects.

<sup>12</sup> See RMP Responses to UAE Data Request 10.1, CONFIDENTIAL Attachment 10.1-2 and UAE Data Request 11.1, CONFIDENTIAL Attachment 11.1-2 (included in CONFIDENTIAL UAE Exhibit RR 5.18) in combination with RMP Exhibit SRM-2, p. 10.18.3, which together demonstrate that RMP is using the pro forma, not annualized, MWh for calculating its test period PTC benefits for Phase 2 of the delayed wind projects.

305 **Q. WHAT IS YOUR RESPONSE TO RMP'S PROPOSAL FOR DETERMINING**  
306 **THE REVENUE REQUIRMENT FOR THE PORTIONS OF THE TB FLATS**  
307 **AND PRYOR MOUNTAIN PROJECTS THAT ARE DELAYED UNTIL AFTER**  
308 **THE START OF THE 2021 TEST PERIOD?**

309 A. I disagree with the Company's proposed treatment for both projects. The test period  
310 proposed by RMP in this case is fully projected, running from January 1, 2021 through  
311 December 31, 2021. The end of the test period is nearly 20 months beyond RMP's filing  
312 date, distinguishing this test period as particularly "aggressive" in the sense that it  
313 extends far into the future relative to the date of the Company's application. The use of  
314 such an aggressive test period invites the risk that significant components projected in the  
315 filing are going to be wrong, particularly in a case in which significant plant is being  
316 added.

317 In my opinion, the appropriate treatment for dealing with the delayed plant is to  
318 incorporate it into the calendar year 2021 test period on an average-of-period basis, with  
319 comparable pro rata treatment for expenses and benefits. This approach is consistent  
320 with conventional ratemaking practice and is what would have been expected had the  
321 original schedules for these facilities anticipated a mid-2021 in-service date. The fact  
322 that these facilities are delayed from their original in-service dates should not convey an  
323 advantage to the Company in terms of ratemaking treatment (i.e., annualization) that  
324 otherwise would not have been warranted had the original in-service dates for a portion  
325 of the projects been mid-2021.

326 **Q. IS YOUR PROPOSED TREATMENT CONSISTENT WITH STANDARD**  
327 **RATEMAKING PRACTICES IN UTAH?**

328 A. Yes. In my experience, Utah ratemaking consistently uses average-of-period rate base  
329 applied to a 13-month test period in general rate cases.

330 **Q. WHAT IS YOUR SPECIFIC RECOMMENDED REVENUE REQUIREMENT**  
331 **ADJUSTMENT FOR TB FLATS IN RESPONSE TO RMP'S REBUTTAL**  
332 **PROPOSAL?**

333 A. I recommend that the delayed portion of the TB Flats project be included in rate base at  
334 its average of period value, reflecting an expected in service date of June 2021, with  
335 comparable pro rata treatment for expenses and benefits. I present this adjustment in  
336 CONFIDENTIAL UAE Exhibit RR 5.17. It results in a Utah revenue requirement  
337 reduction of [REDACTED] relative to RMP's rebuttal filing.

338 **Q. WHAT IS YOUR SPECIFIC RECOMMENDED REVENUE REQUIREMENT**  
339 **ADJUSTMENT FOR THE PRYOR MOUNTAIN PROJECT IN RESPONSE TO**  
340 **RMP'S REBUTTAL PROPOSAL?**

341 A. As I explained in my direct testimony, I am recommending that RMP be paid  
342 \$26.00/MWh for each MWh that the Pryor Mountain project produces for 20 years, and  
343 that the PTC and REC revenues be retained by the Company. This pricing is consistent  
344 with the 20-year levelized avoided cost pricing that RMP was calculating for Wyoming  
345 wind QFs at the time RMP acquired and developed the Pryor Mountain project.

346 The delay in the Pryor Mountain project schedule does not change my  
347 recommendation, but rather reinforces it. As my proposal is to pay RMP only for actual  
348 megawatt-hours produced by this facility and to allow RMP to retain the PTC benefits,

349 the delay in the project does not require the Commission to consider any special  
350 annualization of rate base, expenses, or benefits. Moreover, my approach to paying for  
351 the power is consistent with how a QF would be compensated for a project that was  
352 delayed (under a best-case scenario for the QF). Additionally, the projected cost of the  
353 Pryor Mountain project has increased from [REDACTED] to [REDACTED].<sup>13</sup> Whereas  
354 RMP proposes to pass this cost increase on to customers, my proposal would require the  
355 Company to absorb these higher costs, just as a QF would have to do.

356 For modeling purposes, I have removed the Pryor Mountain project from rate  
357 base and its associated expenses from the cost of service, just as I did in my direct  
358 testimony. I then substitute into the revenue requirement the equivalent of a power  
359 purchase agreement (“PPA”) at \$26.00/MWh. Going forward, I recommend that the cost  
360 recovery for this project be treated in this manner, with the \$26.00/MWh cost included in  
361 net power cost and subject to the EBA. I present this adjustment in CONFIDENTIAL  
362 Utah Exhibit RR 5.13. It results in a Utah revenue requirement reduction of [REDACTED]  
363 relative to RMP’s rebuttal filing.

364 **Q. IF YOUR RECOMMENDED RATEMAKING TREATMENT FOR THE**  
365 **DELAYED TB FLATS AND PRYOR MOUNTAIN PROJECTS IS ADOPTED BY**  
366 **THE COMMISSION, DOES THAT OBTIATE THE NEED FOR A SECOND**  
367 **STEP RATE INCREASE IN THIS CASE AS PROPOSED BY THE COMPANY?**

368 **A.** Yes, it does.

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<sup>13</sup> Rebuttal Testimony of Robert Van Engelenhoven, lines 53-55.

369 **Q. WHAT WAS RMP'S RESPONSE TO YOUR PROPOSED TREATMENT OF**  
370 **PRIOR MOUNTAIN IN THE COMPANY'S REBUTTAL TESTIMONY?**

371 A. RMP witness Rick T. Link argues that my comparison of QF pricing to the Pryor  
372 Mountain project costs is inappropriate. He asserts that the Company's economic  
373 analysis of the Pryor Mountain project demonstrates that it will benefit retail customers,  
374 and the Company's decision to move forward with the project was prudent. He also  
375 argues that the Pryor Mountain project should not be treated as a PPA because it is a  
376 Company-owned generating asset that should be included in rate base.<sup>14</sup> Mr. Link also  
377 takes exception to my characterization of the substantial terminal value of \$106.7 million  
378 for the project at the conclusion of its projected life in 2050 as "speculative." Mr. Link  
379 maintains that RMP's terminal value estimates are not speculative and should be included  
380 in the calculation of customer benefits for the project.<sup>15</sup>

381 **Q. HOW DO YOU RESPOND TO RMP'S CRITICISM OF YOUR PROPOSAL?**

382 A. I explained the basis for my recommendation in detail in my direct testimony and will not  
383 repeat it all here. In short, the Commission's consideration of what constitutes prudent  
384 cost recovery for this project should be informed by the fact that the cost of this fast-  
385 tracked, Company-developed project has turned out to be considerably more expensive  
386 than the avoided cost pricing that RMP was calculating for Wyoming wind QFs at the  
387 time this project was developed. It is particularly noteworthy that we are able to make

388 [REDACTED]  
389 [REDACTED]

<sup>14</sup> Direct Testimony of Rick T. Link, lines 362-369.

<sup>15</sup> Direct Testimony of Rick T. Link, lines 256-285.

390 [REDACTED]. RMP's development of this project has  
391 turned out to be [REDACTED] % more expensive than the avoided cost rate calculated by RMP for  
392 similarly situated QF projects. I see no justification for charging Utah customers this  
393 premium over the avoided cost rate that RMP calculated.

394 RMP appears to subscribe to the view that so long as a Company study indicates a  
395 forecasted net benefit of \$1 for a project, then RMP should be able to recover whatever  
396 costs are required to generate that \$1 of benefit.<sup>16</sup> I disagree. Lower costs for the same  
397 project produce greater net benefits, all other things being equal. The 20-year avoided  
398 cost pricing produced by the Company's own models for Wyoming wind QFs indicates  
399 that a lower level of cost recovery than what RMP is requesting is appropriate for Pryor  
400 Mountain.

401 **Q. HOW DO YOU RESPOND TO MR. LINK'S CRITICISM OF YOUR**  
402 **DISCUSSION OF THE TERMINAL VALUE RMP ASSUMED FOR THIS**  
403 **PROJECT?**

404 A. In my direct testimony I pointed out that RMP's economic analysis of Pryor Mountain  
405 includes a substantial terminal value of \$106.7 million for the project at the conclusion of  
406 its projected life in 2050. This large terminal value is added as a benefit to customers in  
407 RMP's calculation. It is important for the Commission to recognize that the Company's  
408 claim that this project will produce net benefits for customers under its Low Gas/Zero  
409 Carbon ("LN") scenario depends entirely on the assumed terminal value benefits coming  
410 to fruition and being passed on to customers some thirty years from now.

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<sup>16</sup> See, for example, Rebuttal Testimony of Rick T. Link, lines 142-149.

411 Mr. Link criticizes my characterization of these forecasted terminal benefits as  
412 “speculative,” but I stand by it. In my experience, long-term forecasting of energy  
413 values, while it may be necessary in certain analyses, is extremely challenging.<sup>17</sup> It is not  
414 that I believe terminal values must necessarily be removed from the analysis, as Mr. Link  
415 states. But I consider it a red flag if the benefits to customers depend on the terminal  
416 value and disappear without it. I would be remiss if I did not point out to the  
417 Commission that this is the case for the Pryor Mountain project under the LN scenario.

418 **Q. ARE THE OTHER ARGUMENTS OFFERED BY MR. LINK TO WHICH YOU**  
419 **WISH TO RESPOND?**

420 A. Yes. Mr. Link complains that my pricing proposal is based on a 20-year levelized  
421 avoided cost even though the Pryor Mountain has an expected 30-year life.<sup>18</sup> This  
422 complaint is rich in irony given RMP’s strident insistence just a few years ago that the  
423 Commission should limit the contract terms for QFs to just three years, despite the longer  
424 operating lives of those facilities.<sup>19</sup> Although the Commission rejected RMP’s draconian  
425 contract-term proposals, the Commission ultimately reduced QF standard contract terms  
426 from 20 years to 15 years.<sup>20</sup> Thus, the 20-year term I am proposing is more generous to  
427 RMP than what is available to QFs today, but it is based on the terms available in

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<sup>17</sup> To cite just one example of the challenges in long-term price forecasting, PacifiCorp’s 2003 Integrated Resource Plan (“IRP”), which was issued 17 years ago, not 30 years ago, projected 7x24 wholesale power prices in excess of \$60/MWh and average Utah natural gas prices of \$5.70 per MMBtu in 2020 (2003 IRP, Appendix C, pp. 198, 226), well above what prices have turned out to be. I point this out not as a criticism of the IRP projections, but to add some perspective to the difficulty of forecasting a terminal value for the Pryor Mountain wind project 30 years from now.

<sup>18</sup> *Id.*, lines 324-332.

<sup>19</sup> Docket No. 15-035-53, Direct Testimony of Paul Clemens, lines 17-29.

<sup>20</sup> Docket No. 15-035-53, Order issued January 7, 2016 at 21.

428 Wyoming around the time RMP took over the Pryor Mountain project from the QF  
429 developers that had previously owned the project.

430 On a similar theme, Mr. Link also complains that the QF pricing I am using as a  
431 benchmark has been superseded by his more recent analysis.<sup>21</sup> However, the pricing I am  
432 relying on is contemporaneous with RMP's takeover of the Pryor Mountain project.  
433 Indeed, as I detailed in my Direct Testimony, the \$26.00/MWh price I recommend is  
434 consistent with [REDACTED]

435 [REDACTED]. [REDACTED]

436 [REDACTED]

437 [REDACTED]

438 [REDACTED]

439 Mr. Link also attempts to differentiate Pryor Mountain as a Company-owned  
440 resource from a QF by noting that under RMP ownership, Pryor Mountain would be  
441 dispatchable.<sup>22</sup> However, this argument falls short. As a zero marginal cost facility,  
442 Pryor Mountain would be expected to be operating whenever physical conditions allow,  
443 except during special circumstances in which energy is priced at a substantially negative  
444 value in short-term markets. Anticipating this situation, the recommendation I made in  
445 my direct testimony has a provision that retains the economic incentives to curtail output  
446 from Pryor Mountain to the benefit of customers (and without economic harm to the  
447 Company) whenever such beneficial curtailments can be made under my \$26.00/MWh  
448 pricing proposal. There is no good reason for Utah customers to pay a [REDACTED] premium

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<sup>21</sup> Rebuttal Testimony of Rick T. Link, lines 336-349.

<sup>22</sup> *Id.*, lines 350-355.

449 over the QF rate to achieve the alleged benefits of “dispatchability” that RMP claims  
450 would inure under Company ownership. As I demonstrate in my direct testimony, the  
451 same benefits – to the extent they exist – can be achieved without paying such a  
452 premium.

453 **Q. DO YOU HAVE ANY CONCLUDING COMMENTS REGARDING THE PRYOR**  
454 **MOUNTAIN PROJECT IN RESPONSE TO RMP’S REBUTTAL?**

455 A. Yes. Viewed strictly in “black and white” terms, there is a strong case for disallowing  
456 the costs of the Pryor Mountain project completely from rates. After all, under the LN  
457 scenario, if the substantial terminal value projected for 2050 is removed, the project does  
458 not produce benefits for customers over its lifetime. In recommending to pay RMP  
459 \$26.00/MWh for the output of the project, I am attempting to find a constructive middle  
460 ground, one which would likely provide a modicum of benefits for customers, while  
461 compensating the Company fairly for the generation the project will produce.

462 **V. OTHER RMP REBUTTAL COST AND REVENUE UPDATES AND**  
463 **CORRECTIONS**

464 **Q. IS UAE OBJECTING TO ANY OF THE OTHER RMP REBUTTAL COST AND**  
465 **REVENUE UPDATES OR ADDITIONAL CORRECTIONS LISTED IN TABLE**  
466 **KCH-2 ABOVE?**

467 A. UAE is not objecting to the following RMP rebuttal adjustments shown in Table KCH-2,  
468 above: (1) Wheeling Revenue Update, (2) Insurance Premium Update, (3) Wildland Fire  
469 O&M Update; (4) Rebuttal Net Power Cost Alignment; (5) Nodal Pricing Model Update;  
470 (6) Property Tax Update; (7) Pro Forma Tax Data Update; (8) Removal of TCJA  
471 Deferred Balances – Correction; and (9) Repowering Capital Additions.

472 **VI. RESPONSE TO RMP OBJECTIONS TO ADJUSTMENTS**

473 **RECOMMENDED IN MY DIRECT TESTIMONY**

474 *Rate Base Associated with Retired Wind Assets*

475 **Q. WHAT IS RMP'S OBJECTION TO YOUR ADJUSTMENT FOR RATE BASE**  
476 **ASSOCIATED WITH RETIRED WIND ASSETS?**

477 A. In my direct testimony and in testimony I filed in Phase II of Docket No. 18-035-36, I  
478 argued that rather than effectively freezing the value of the retired wind assets (associated  
479 with wind repowering projects) when each asset is retired until the rate effective date of  
480 this case, the *de facto* "value" of the retired assets should continue to be reduced through  
481 that time to reflect the depreciation expense associated with these assets in current rates.  
482 This treatment would ensure that customers get the proper benefit from continuing to pay  
483 off these assets between the retirement date and the rate effective date.

484 RMP objects to my recommendation, arguing that it is "inconsistent with normal  
485 practice" and ignores "the new capital placed in-service due to the retirement."<sup>23</sup> RMP  
486 characterizes my proposal as single-issue ratemaking.<sup>24</sup>

487 **Q. WHAT IS YOUR RESPONSE TO RMP'S OBJECTIONS?**

488 A. Firstly, it is not "normal practice" to retire \$785 million in net plant some 20 years before  
489 the end of its useful life, which is what has occurred as a result of repowering. The  
490 Commission should pay careful attention to how this enormous asset retirement is  
491 handled for ratemaking purposes. Secondly, it would be more accurate to describe the  
492 asset retirement as occurring *due to the new capital placed in service* rather than "the new

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<sup>23</sup> Rebuttal Testimony of Steven R. McDougal, lines 964-974.

<sup>24</sup> *Id.*, lines 1016-1022.

493 capital being placed in service due to the retirement,” as RMP has described it. The  
494 distinction between cause and effect is relevant because the retirement of these assets has  
495 been forced by the Company’s plan to invest in the repowering assets. Given this forced  
496 retirement, and given the fact that customers will be required to pay for the full recovery  
497 of these assets plus a return, it is a matter of fundamental equity that customers be given  
498 proper credit for paying down the cost of these assets through the depreciation expense  
499 they are currently paying in rates between the time of the assets’ retirement and the rate  
500 effective date of this case. RMP’s treatment deprives customers of this credit.

501 RMP witness Steven R. McDougal contends that my recommendation is not  
502 correct because I am not considering the new capital placed in-service subsequent to the  
503 retirement. However, I am fully cognizant of the new repowered plant being placed into  
504 service. In fact, I interpret RMP’s approach to this issue as one in which the Company is  
505 attempting to obtain cost recovery for a portion of its new repowered plant prior to the  
506 rate effective date of this case. It is, in effect, a “workaround” of the regulatory lag that  
507 would otherwise apply to plant that comes into service prior to rate effective date of a rate  
508 case. The Company is basically “swapping” the revenues paid by customers that had  
509 been applied to recovering the cost of the now-retired assets for recovery of the new  
510 repowered assets. This “swapping” occurs between the date of each asset’s retirement  
511 and the rate effective date of this case, after which the depreciation expense for both the  
512 retired assets and the new repowering assets are included in rates and are applied going  
513 forward to the remaining plant balances of both. I do not disagree with RMP on what  
514 occurs after the rate effective date. But prior to the rate effective date, I believe it is  
515 equitable and reasonable for the depreciation expense that customers currently pay in

516 rates toward the now-retired wind assets to continue to be credited against the remaining  
517 balance of those assets. In his rebuttal testimony, Division witness Gary L. Smith  
518 expressed the Division's agreement with me on this point.<sup>25</sup>

519 Finally, I do not consider my proposal to be an example of single-issue  
520 ratemaking. If anything, RMP's attempt to freeze the effective book value of these assets  
521 on the dates of their retirement subjects them to single-issue treatment. I am simply  
522 trying to ensure that customers are not deprived of getting proper credit for paying off  
523 these assets.

524 **Q. WHAT IS THE REVENUE REQUIREMENT IMPACT OF YOUR**  
525 **SURREBUTTAL ADJUSTMENT?**

526 A. My Retired Wind Asset Balances adjustment reduces the Utah revenue requirement by  
527 **\$1,902,795** relative to RMP's rebuttal filing. This adjustment is presented in  
528 CONFIDENTIAL UAE Exhibit RR 5.2.

529  
530 *Prepaid Pension and Post-Retirement Welfare ("PRW") Assets*

531 **Q. DOES RMP CONTINUE TO PROPOSE THAT ITS PREPAID PENSION ASSET**  
532 **AND PRW ASSET BE INCLUDED IN RATE BASE?**

533 A. Yes. RMP objects to my recommendation and the recommendation of OCS witness  
534 Donna Ramas that the prepaid pension asset and PRW asset continue to be excluded from  
535 rate base. RMP also proposes that the Commission consider authorizing a balancing  
536 account for all pension and other postretirement costs, including events such as pension

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<sup>25</sup> Rebuttal Testimony of Gary L. Smith, lines 17-32.

537 settlements, with any resulting regulatory asset or liability being included in the net  
538 prepaid pension and other postretirement asset at the Company's weighted average cost  
539 of capital.<sup>26</sup>

540 **Q. HAS RMP'S REBUTTAL CAUSED YOU TO MODIFY YOUR**  
541 **RECOMMENDATIONS?**

542 A. No. The prepaid pension asset and PRW asset are currently not in rate base. Including  
543 these items in rate base would add more than \$10 million per year to the Utah revenue  
544 requirement at RMP's requested ROE. As I explained in my direct testimony, RMP's  
545 prepaid pension asset has been growing, caused largely by negative pension accounting  
546 costs, which causes the prepaid pension asset to increase even when Company  
547 contributions to the plan are zero (while customers continue to pay rates that assume  
548 positive pension costs). If the prepaid pension asset is included in rate base, customers  
549 would be required to pay the Company a return on the growth in the asset due to higher  
550 expected returns in the market. I believe this is an unreasonable shift of risk to  
551 customers. The Commission should reject RMP's proposal to include these items in rate  
552 base.

553 However, in the event the Commission approves some version of RMP's  
554 proposal, I would recommend that the Commission set the allowed return on the  
555 Company's prepaid assets equal to the Expected Return on Assets for its pension and  
556 PRW plans, as explained in my direct testimony.

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<sup>26</sup> Rebuttal Testimony of Nikki L. Kobliha, lines 206-218.

557 **Q. WHAT IS YOUR RESPONSE TO RMP'S BALANCING ACCOUNT OPTION?**

558 A. UAE does not support establishing a pension and post-retirement plan tracking account,  
559 as it would be an unwarranted exercise in single-issue ratemaking. I recommend that the  
560 Company's alternative pension cost balancing account proposal be rejected.

561 **Q. WHAT IS THE REVENUE REQUIREMENT IMPACT OF YOUR**  
562 **SURREBUTTAL ADJUSTMENT?**

563 A. My Prepaid Pension/PRW Asset adjustment reduces the Utah revenue requirement by  
564 **\$10,163,554** relative to RMP's rebuttal filing. This adjustment is presented in UAE  
565 Exhibit RR 5.3.

566

567 *Cholla Unit 4 Closure Costs*

568 **Q. WHAT IS RMP'S RESPONSE TO YOUR RECOMMENDATION TO EXCLUDE**  
569 **CWIP AND OBSOLETE MATERIALS AND SUPPLIES ("M&S") FROM THE**  
570 **AMORTIZATION OF CHOLLA UNIT 4 CLOSURE COSTS?**

571 A. RMP opposes my recommendation.<sup>27</sup> Mr. McDougal also indicates that when the  
572 Company included the amount of CWIP for purposes of the original filing, there was an  
573 estimated \$1.8 million balance. RMP later determined that \$526 thousand of the total  
574 balance was actually moved out of CWIP and into Electric Plant in-service in December  
575 2019.<sup>28</sup>

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<sup>27</sup> Rebuttal Testimony of Steven R. McDougal, lines 1201-1214.

<sup>28</sup> *Id.*, lines 1216-1221.

576 **Q. DO YOU CONTINUE TO RECOMMEND THAT CWIP AND OBSOLETE M&S**  
577 **BE EXCLUDED FROM THE AMORTIZATION OF CHOLLA UNIT 4**  
578 **CLOSURE COSTS CHARGED TO CUSTOMERS?**

579 A. Yes. As these items were never used to serve customers, I recommend that they be  
580 excluded from cost recovery.

581 **Q. HAVE YOU MODIFIED YOUR ADJUSTMENT TO TAKE ACCOUNT OF THE**  
582 **REVISION TO CWIP IDENTIFIED BY RMP?**

583 A. Yes. My revised Cholla 4 Closure adjustment reduces the Utah revenue requirement by  
584 **\$960,404** relative to RMP's rebuttal filing. This adjustment is presented in UAE Exhibit  
585 RR 5.4.

586

587 *Annual Incentive Compensation*

588 **Q. WHAT ARE RMP'S OBJECTIONS TO YOUR ADJUSTMENT FOR ANNUAL**  
589 **INCENTIVE COMPENSATION?**

590 A. RMP objects to my recommendation that shareholders – and not customers – fund the  
591 share of RMP's annual incentive expense that is related to the Company's financial  
592 performance. As I discussed in my direct testimony, the 2019 Annual Incentive Plan  
593 ("AIP") included PacifiCorp goals tied to [REDACTED] and  
594 [REDACTED], weighted at  
595 approximately [REDACTED] and [REDACTED], respectively.<sup>29</sup> I recommend that the AIP expense

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<sup>29</sup> RMP response to UAE Data Request 5.2, Confidential Attachment UAE 5.2, PacifiCorp 2019 Scorecard CONF, previously included in Confidential UAE Exhibit RR 1.18.

596 included in rates exclude these components, which together comprise ██████% of the basis  
597 for the AIP awards.

598 In response, RMP witness Julie Lewis confirms that ██████% of the AIP is tied to  
599 financial performance,<sup>30</sup> but Ms. Lewis defends the inclusion of these costs in customer  
600 rates on the grounds that customers also benefit from strong utility financial performance  
601 and achievement of ROE objectives.<sup>31</sup> Ms. Lewis also states that AIP is not a “bonus”  
602 but a form of “at-risk” compensation.<sup>32</sup>

603 **Q. WHAT IS YOUR RESPONSE TO RMP’S REBUTTAL?**

604 A. As I stated in my direct testimony, I do not object to the inclusion of annual incentive  
605 compensation plans in utility rates, but only to the extent that the compensation in such  
606 plans is not excessive and to the extent that the goals of such plans are not tied to utility  
607 financial performance, but rather to goals such as customer satisfaction, operating  
608 efficiency, and safety. While rewarding employees for *financial* performance can be  
609 entirely appropriate, the responsibility for funding such awards rests most appropriately  
610 with shareholders, who are the primary beneficiaries of meeting or exceeding financial  
611 targets.

612 In support of the Company’s position, Ms. Lewis notes that the Washington  
613 Utilities and Transportation Commission has concluded that the AIP is an appropriate  
614 method of implementing incentive-based compensation.<sup>33</sup> Of course, my adjustment  
615 does not disallow the AIP *per se*, but only the fraction of its expense related to financial

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<sup>30</sup> Rebuttal Testimony of Julie Lewis, lines 62-76.

<sup>31</sup> *Id.*, lines 122-127.

<sup>32</sup> *Id.*, lines 114-117.

<sup>33</sup> *Id.*, lines 128-133

616 performance. But fundamentally, RMP fails to respond to my extensive citation to this  
617 Commission's longstanding and consistent requirement that incentive compensation tied  
618 to financial performance must be funded by shareholders. RMP's proposed treatment is  
619 squarely at odds with the stated policy of the Commission on this subject and should be  
620 rejected.

621 **Q. MS. LEWIS EMPHASIZES THAT THE AIP IS NOT A BONUS. DO YOU EVER**  
622 **CHARACTERIZE THE AIP AS A BONUS IN YOUR TESTIMONY?**

623 A. No. I understand that the AIP is a form of at-risk compensation. However, consistent  
624 with the Commission's previous findings, I believe the portion tied to financial  
625 performance should be funded by shareholders, who are the primary beneficiaries when  
626 RMP's financial performance meets or exceeds expectations.

627 **Q. WHAT IS THE REVENUE REQUIREMENT IMPACT OF YOUR**  
628 **SURREBUTTAL ADJUSTMENT?**

629 A. My Annual Incentive Compensation adjustment reduces the Utah revenue requirement by  
630 [REDACTED] relative to RMP's rebuttal filing. This adjustment is presented in  
631 CONFIDENTIAL UAE Exhibit RR 5.8.

632

633 *Pension Expense – Settlement Loss*

634 **Q. WHAT IS RMP'S REBUTTAL RESPONSE TO YOUR ADJUSTMENT FOR**  
635 **SETTLEMENT LOSSES RELATED TO PENSION EXPENSE?**

636 A. As I explained in my direct testimony, I recommend that the recovery of RMP's  
637 projected test period pension settlement loss be amortized over 20 years rather than being  
638 included in its entirety in annual pension cost in this case. OCS witness Donna Ramas

639 makes a similar proposal.<sup>34</sup> RMP does not accept our adjustments as an alternative to its  
640 proposal to recover this projected expense in a single year, although RMP witness Nikki  
641 L. Koblaha indicates the Company would ultimately be willing to accept authorization to  
642 defer all future pension settlement losses and to amortize them if the Company's primary  
643 proposal is not accepted by the Commission. However, RMP's first alternative  
644 recommendation is to establish a balancing account to address both pension settlement  
645 losses and on-going net periodic benefit cost, as noted above in my discussion of the  
646 proposed prepaid pension asset. Specifically, RMP's preferred alternative is to establish  
647 a balancing account to track both on-going net periodic benefit cost of its pension and  
648 other post-retirement plans, pension settlement losses and any other potential settlement  
649 or curtailment gains or losses in the plans.<sup>35</sup>

650 **Q. WHAT IS YOUR RESPONSE TO RMP'S ALTERNATIVE PROPOSAL?**

651 A. As I explained above in my discussion of the proposed prepaid pension asset, UAE does  
652 not support establishing a pension and post-retirement plan tracking account, as it would  
653 be an unwarranted exercise in single-issue ratemaking. I recommend that the Company's  
654 alternative pension cost balancing account proposal be rejected.

655 **Q. WHAT IS THE REVENUE REQUIREMENT IMPACT OF YOUR**  
656 **SURREBUTTAL ADJUSTMENT?**

657 A. My Pension Expense – Settlement Loss adjustment reduces the Utah rebuttal revenue  
658 requirement by **\$3,340,818** relative to RMP's rebuttal filing. This adjustment is  
659 presented in UAE Exhibit RR 5.10.

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<sup>34</sup> Direct Testimony of Donna Ramas, lines 505-515.

<sup>35</sup> Rebuttal Testimony of Nikki L. Koblaha, lines 38-70.

660 *Retired Wind Assets – Allowed Return*

661 **Q. WHAT IS RMP’S REBUTTAL RESPONSE TO YOUR ADJUSTMENT FOR THE**  
662 **ALLOWED RETURN ON THE WIND ASSETS THAT ARE RETIRED DUE TO**  
663 **REPOWERING?**

664 A. RMP opposes my recommendation. Mr. McDougal contends that my recommendation  
665 would have been better addressed in the cost of capital phase of this case.<sup>36</sup> He also  
666 contends that I never provided testimony challenging the overall prudence of the projects  
667 or the economic analysis that Mr. Link prepared in support of these investments, leading  
668 him to characterize my recommendation as an “unsupported disallowance.”<sup>37</sup>

669 **Q. WHAT IS YOUR RESPONSE TO THESE CRITICISMS?**

670 A. My recommended disallowance is fully supported. I was a witness in Docket No. 17-  
671 035-39, in which RMP sought preapproval for the wind repowering projects, and contrary  
672 to Mr. McDougal’s assertion, I most certainly did challenge the overall prudence of the  
673 repowering projects as proposed by the Company, recommending that the Commission  
674 deny preapproval for the repowering projects as a whole.<sup>38</sup> In particular, I singled out the  
675 Glenrock 3, High Plains, McFadden Ridge, Dunlap Ranch, Rolling Hills, Leaning  
676 Juniper, Marengo I, Marengo II, and Goodnoe Hills projects as not warranting  
677 preapproval because these projects failed to provide net benefits over a 20-year period  
678 using the measurement metrics in the IRP, i.e., real levelized PTC values, for one or both  
679 of the gas/CO<sub>2</sub> scenarios.<sup>39</sup>

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<sup>36</sup> Rebuttal Testimony of Steven R. McDougal, lines 1046-1057.

<sup>37</sup> *Id.*, lines 1059-1061.

<sup>38</sup> Docket No. 17-035-39, April 2, 2018 Response Testimony of Kevin C. Higgins, lines 23-32.

<sup>39</sup> *Id.*, lines 642-647.

680 I also challenged the economic analysis prepared by Mr. Link in that case,  
681 particularly his decision to change the methodology for evaluating PTC benefits midway  
682 through the case.<sup>40</sup>

683 In that case, I noted the significant disparity between the benefits to RMP from its  
684 expected earnings on its investment in the repowered wind projects compared to the  
685 projected benefits to customers.<sup>41</sup> To mitigate this disparity, I recommended a reduction  
686 of 200 basis points to the authorized rate of return on common equity applied to the  
687 undepreciated balance of the plant that RMP would retire to install the repowering  
688 investment – the same recommendation I making in this case. I laid the groundwork for  
689 this reduction as follows:

690 RMP’s wind repowering proposal is not a typical utility investment  
691 proposition. Utility generation projects are typically driven by the need to  
692 meet reliability requirements, load growth, and/or to replace retired plant  
693 that has come to the end of its useful life. That is not the case here. I have  
694 described the wind repowering project as an “opportunity” investment that  
695 seeks to take advantage of the availability of PTCs before federal tax credits  
696 begin to phase out.

697 If approval of the repowering project is based on public necessity,  
698 then clearly it should be rejected because the project is simply not needed  
699 to meet utility service requirements. Not even RMP, the chief advocate for  
700 the project, has ventured to make the claim that the project is needed to  
701 serve customer load requirements. Indeed, in some respects, the project is  
702 the antithesis of need, in that its core activity involves taking an action that,  
703 but for an expiring tax policy, would not make economic sense in the first  
704 place: namely, prematurely replacing 10-year-old wind generating  
705 equipment that has 20 years remaining on its useful life.

706 If public necessity cannot reasonably be the basis for approval of  
707 this project, then what should be considered – if it is to be considered  
708 beyond that threshold? In my direct testimony, I addressed that question by  
709 recommending that the relative benefits to customers, taking account of the  
710 range of risks to customers, in relation to the benefits to RMP, should be

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<sup>40</sup> *Id.*, lines 229-509.

<sup>41</sup> *See, e.g., id.* at lines 72-80 and 778-797.

711 considered as part of the Commission’s review. My conclusion at this  
712 juncture of the proceeding is that the overall equities are not sufficiently  
713 balanced or reasonable to support approval – particularly in light of the large  
714 capital cost required, the lack of public necessity for this project, the ad hoc  
715 deviation from the IRP process surrounding this project, and the  
716 uncertainties that may impair the realization of projected customer  
717 benefits.<sup>42</sup>

718 Even though in Docket No. 17-035-39, the Commission granted preapproval to 11  
719 of the 12 repowering projects proposed by RMP, the Commission reserved the question of  
720 the appropriate return on the retired assets for this general rate case.<sup>43</sup>

721 I do not subscribe to the view that so long as a Company study indicates a  
722 forecasted net benefit of \$1 for a project, then RMP should be able to recover whatever  
723 costs are required to generate that \$1 of benefit. My proposed 200-basis point reduction  
724 is a means to mitigate the imbalance in potential benefits between customers and the  
725 Company associated with these “opportunity” projects. In my direct testimony in this  
726 case, I updated my comparison of these potential benefits between customers and the  
727 Company and demonstrate that my proposal achieves a more equitable result.

728 Finally, my 200-basis point reduction to the ROE applied to the retired plant  
729 balance is independent of the overall ROE authorized by the Commission in this case and  
730 future cases, and is not based on the factors the Commission is being asked to consider in  
731 determining the Company’s overall authorized ROE. My adjustment is a partial  
732 disallowance to a specific cost item – plant that is no longer used and useful – and it

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<sup>42</sup> *Id.* at lines 657-683.

<sup>43</sup> *See* Docket No. 17-035-39, Report and Order issued May 25, 2018 at 26. “[W]e reserve for consideration in an appropriate future ratemaking proceeding the degree, if any, to which the rate of return on those [retired] assets should be adjusted.”

733 properly should be considered as part of the revenue requirements phase of this case, as  
734 distinct from the cost of capital phase.

735 **Q. WHAT IS THE REVENUE REQUIREMENT IMPACT OF YOUR**  
736 **SURREBUTTAL ADJUSTMENT?**

737 A. My adjustment to the allowed return on the Retired Wind Assets reduces the Utah  
738 revenue requirement by **\$3,145,085** relative to RMP's rebuttal filing. This adjustment is  
739 presented in UAE Exhibit RR 5.15.

740

741 *Craig Unit 2 SCR – Allowed Return*

742 **Q. WHAT IS RMP'S REBUTTAL RESPONSE TO YOUR ADJUSTMENT FOR THE**  
743 **ALLOWED RETURN ON THE CRAIG UNIT 2 SCR INVESTMENT?**

744 A. RMP opposes my recommendation that the Company should earn less than a full return  
745 on rate base for this project. RMP contends that it should be able to earn a full return  
746 because the Company financed this investment under its capital structure and the project  
747 provides customer benefits.<sup>44</sup>

748 **Q. DO YOU CONTINUE TO RECOMMEND THE ADJUSTMENT PROPOSED IN**  
749 **YOUR DIRECT TESTIMONY?**

750 A. Yes. Utah customers are being asked to pay for an investment that was not cost effective,  
751 indeed not prudent, at the time it was made. At the same time, RMP's actions to  
752 independently evaluate the economics of the SCR investment and its decision to vote no  
753 on moving forward with the investment are mitigating factors in the Company's favor.

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<sup>44</sup> Rebuttal Testimony of Steven R. McDougal, lines 1176-1182.

754 In light of these competing equities, I continue to recommend that RMP be allowed to  
755 recover the cost of the Craig 2 SCR investment in rates but should earn less than a full  
756 return on rate base for this project. Specifically, I recommend that the return on equity  
757 for this project be set equal to the cost of long-term debt, plus a tax gross up. I believe  
758 this approach strikes a reasonable balance between the interests of customers and  
759 shareholders.

760 **Q. WHAT IS THE REVENUE REQUIREMENT IMPACT OF YOUR**  
761 **SURREBUTTAL ADJUSTMENT?**

762 A. My adjustment to the allowed return on the Craig SCR investment reduces the Utah  
763 revenue requirement by **\$420,203** relative to RMP's rebuttal filing. This adjustment is  
764 presented in UAE Exhibit RR 5.16.

765

766 *Deer Creek Mine Closure Royalties*

767 **Q. HAS RMP RESPONDED TO YOUR RECOMMENDATION TO NOT APPROVE**  
768 **RMP'S REQUEST TO USE EXCESS DEFERRED INCOME TAXES ("EDIT")**  
769 **RESULTING FROM THE TCJA TO OFFSET PROJECTED RECOVERY**  
770 **ROYALTIES ASSOCIATED WITH THE DEER CREEK MINE CLOSURE?**

771 A. Not directly. However, RMP opposes a similar recommendation from Ms. Ramas.<sup>45</sup>

772 **Q. HAVE YOU CHANGED YOUR RECOMMENDATION?**

773 A. No. RMP has not paid these recovery royalties and the final amount will not be known  
774 until negotiations are underway and settled with the ONRR.<sup>46</sup> Therefore I do not believe

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<sup>45</sup> Rebuttal Testimony of Steven R. McDougal, lines 1128-1134.

<sup>46</sup> See RMP Response to UAE Data Request 4.10, previously included in UAE Exhibit RR 1.17.

775 it is appropriate to utilize EDIT funds – or any customer funds – to pay for projected  
776 royalties at this time. Instead, I recommend that the EDIT that RMP proposes to apply to  
777 the recovery royalties be returned to customers through Schedule 197.

778 In its rebuttal filing, RMP revised the amount of recovery royalties it is seeking to  
779 recover from customers from \$5,249,190 to \$6,777,197.<sup>47</sup> Accordingly, and consistent  
780 with my proposal in my direct testimony, I am revising the amount of my adjustment to  
781 remove **\$6,777,197** from the proposed Deer Creek buy-down and instead credit this  
782 amount (including carrying charges) to customers through Schedule 197, in proportion to  
783 the two-year payout proposed by RMP in its rate mitigation proposal. Since I recommend  
784 that this credit be effectuated through Schedule 197, this adjustment does not impact the  
785 base revenue requirement.

786

787 **VI. PROPOSED CHANGES TO THE EBA**

788 **Q. WHAT IS RMP'S RESPONSE TO YOUR RECOMMENDATION TO REJECT**  
789 **THE COMPANY'S PROPOSAL TO INCLUDE PTCS IN THE EBA?**

790 A. RMP witness David G. Webb defends the Company's proposal and maintains that its  
791 proposal to include PTCs in the EBA is not about transferring risk to customers, but  
792 rather about ensuring that customers' rates reflect the full costs and benefits of these wind  
793 resources. Mr. Webb also stresses the variability of wind output in justifying inclusion in  
794 the EBA.<sup>48</sup>

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<sup>47</sup> See Rebuttal Testimony of Steven R. McDougal, lines 1124-1127 and Exhibit RMP SRM-2R, p. 10.23.1.

<sup>48</sup> Rebuttal Testimony of David G. Webb, lines 216-235.

795 **Q. ARE YOU PERSUADED BY RMP'S REBUTTAL ARGUMENTS?**

796 A. No. The variability of wind generation is one of the risks inherent in the Company's  
797 decision to move forward with its Repowering and EV2020 wind investments. Customers  
798 did not propose these projects. RMP did. Customers will not earn a rate of return on the  
799 billions invested in these projects. RMP will. The variability in wind output already  
800 exposes customers to the full risk of acquiring replacement power when wind production  
801 is below expectations. Including PTCs in the EBA would only add to that customer risk  
802 exposure. The risk in PTC variability is most fairly borne by the Company. RMP's  
803 proposal should be rejected.

804

805 **VII. DOCUMENTATION OF DATA RESPONSES RELIED ON**

806 **Q. HAVE YOU PROVIDED COPIES OF THE DATA RESPONSES YOU RELIED**  
807 **UPON IN PREPARING YOUR ANALYSIS?**

808 A. Yes. The responses that I relied on are provided in CONFIDENTIAL UAE Exhibit RR  
809 5.18.

810 **Q. DOES THIS CONCLUDE YOUR SURREBUTTAL TESTIMONY?**

811 A. Yes, it does.