

PUBLIC SERVICE COMMISSION OF UTAH

Docket No. 20-035-04

PUBLIC HEARING REDACTED

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BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

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Application of Rocky)
Mountain Power for Authority)
to Increase its Retail)
Electric Utility Service)
Rates in Utah and for)
Approval of its Proposed)
Electric Service Schedules)
and Electric Service)
Regulations)
)
Application of Rocky)
Mountain Power for Authority)
to Change its Depreciation)
Rates Effective January 1,)
2021)
_____)

DOCKETS 20-035-04 and 18-035-36

REDACTED

PUBLIC HEARING PROCEEDINGS
TAKEN VIA GOOGLE MEET
THROUGH ADVANCED REPORTING SOLUTIONS

*** CONFIDENTIAL SESSION ***

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Taken on Wednesday, November 4, 2020
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1 P R O C E E D I N G S

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3 COMMISSIONER LEVAR: We will go on the
4 record. Good morning, everyone. We are here for the
5 second day of the revenue requirement hearing in
6 Public Service Commission Dockets 20-035-04 and
7 18-035-36, Rocky Mountain Power's general rate case
8 and depreciation case.

9 And we will go to Rocky Mountain Power for
10 your next witness.

11 MS. SHURMAN: Good morning, Mr. Chairman.
12 Rocky Mountain Power calls Rick Link.

13 COMMISSIONER LEVAR: Good morning, Mr. Link.
14 Do you swear to tell the truth?

15 MR. LINK: I do. Good morning.

16 COMMISSIONER LEVAR: Okay. Good morning.
17 Go ahead, Ms. Shurman.

18 MS. SHURMAN: Thank you.

19
20 DIRECT EXAMINATION

21 BY MS. SHURMAN:

22 **Q. Mr. Link, will you please state and spell**
23 **your full name for the record.**

24 A. Yes. Excuse me. My name is Rick Link.
25 It's spelled R-I-C-K, L-I-N-K.

1 Q. And will you please state your employer and
2 your position at the Company.

3 A. Yes. I'm employed with PacifiCorp as vice
4 president, resource planning and acquisitions.

5 Q. And did you cause to be filed in this
6 hearing direct and rebuttal testimony?

7 A. Yes.

8 Q. And do you have any corrections you'd like
9 to make to that testimony?

10 A. No.

11 Q. And if I were to ask you the same questions
12 in your -- in the testimony, your answers, sitting
13 here today, would be the same as those set forth
14 therein?

15 A. Yes.

16 MS. SHURMAN: Mr. Chairman, I move for the
17 admission of the direct and rebuttal testimony of
18 Mr. Link.

19 COMMISSIONER LEVAR: Thank you.

20 If anyone objects to that motion, please
21 unmute yourself and state your objection.

22 I'm not seeing or hearing any objection, so
23 the motion is granted. Thank you.

24 MS. SHURMAN: Thank you.

25 (Testimony admitted.)

1 BY MS. SHURMAN:

2 Q. Mr. Link, have you prepared a summary of
3 your testimony today?

4 A. I have.

5 Q. Okay. Please proceed with your summary.

6 A. Thank you. Good morning, chairmen, and
7 other members of the Commission.

8 As stated earlier, my name is Rick Link. I
9 am vice president of resource planning and
10 acquisitions at PacifiCorp, and in this proceeding,
11 I've provided testimony on the economic analyses that
12 the Company has relied on to support its resource
13 decisions for several different plant investments
14 that are included in this case for recovery and base
15 rates.

16 First, I provided economic analysis for two
17 wind repowering projects: Leaning Juniper and Foote
18 Creek I. Leaning Juniper was considered by this
19 Commission in Docket No. 17-035-39. And in that
20 proceeding, the Commission denied approval of the
21 Leaning Juniper repowering project and determined
22 that if the Company intended to proceed with
23 repowering of that asset, it would need to
24 demonstrate prudence in a subsequent rate case.

25 The Company has subsequently evaluated

1 alternative equipment suppliers and found that
2 capital costs could be reduced while also increasing
3 the expected energy output of that project relative
4 to the previous docket, which subsequently improved
5 net customer benefits. And no party in this
6 proceeding opposes this project at this time. With
7 respect to Foote Creek I, my economic analysis
8 demonstrates that the project will deliver net
9 customer benefits over a range of different price
10 policy scenarios through 2050. And no party opposes
11 the Foote Creek I repowering project in this case.

12 Second, I present in my testimony economic
13 analysis for the conversion of Naughton Unit 3 to
14 burn on natural gas. And this analysis demonstrates
15 that that unit, when fired as a gas fire facility,
16 will provide net benefits relative to early
17 requirement of that asset. And no party opposes the
18 Naughton Unit 3 gas conversion project.

19 Third, my testimony presents the economic
20 analysis for the closure of Cholla Unit 4. This
21 analysis demonstrates that the retirement of that
22 asset by the end of 2020 will generate net customer
23 benefits relative to a scenario where the asset
24 continues to operate through April 2025, when the
25 unit would have otherwise retired for environmental

1 compliance reasons. And no party opposes the cost
2 associated with that Cholla Unit 4 asset in this
3 case.

4 Fourth, I present the Company's methodology
5 for forecasting sales and load, which no party to
6 this proceeding opposes.

7 Finally, my testimony describes the economic
8 analysis supporting the Company's decision to build
9 the Pryor Mountain wind project in Montana. The
10 Pryor Mountain wind facility will benefit customers
11 by helping to offset a capacity need by generating
12 wind production tax credits, or PTCs, at their
13 maximum value, producing zero fuel costs and zero
14 emissions energy, and generating incremental revenues
15 from the sale of renewable energy credits, or RECs,
16 that will partially offset project costs. These
17 revenues are backed by an executed contract with
18 Vitesse. This economic analysis was prepared using
19 the same methodology and the modeling tools that the
20 Company used to evaluate other resources in this
21 proceeding, including the Energy Vision 2020 wind
22 assets.

23 The Pryor Mountain economic analysis shows
24 that system costs are expected to be lower than
25 otherwise would be the case if the Company did not

1 build that wind facility. The analysis shows that
2 Pryor Mountain is a lower cost than other resource
3 alternates, which includes energy efficiency, demand
4 response, other generating assets of all different
5 types, technologies, and the potential for market
6 purchases or FOTs.

7 And I'll note that in this proceeding, there
8 are some parties who are arguing that the front
9 office transactions, or FOTs, should be used to fill
10 the Company's need as opposed to Pryor Mountain. I
11 disagree with that assertion, given the results of
12 the analysis which compares Pryor Mountain to other
13 options, which include market purchases, and that
14 analysis clearly shows that the conclusion of Pryor
15 Mountain is lower cost than all of those
16 alternatives.

17 Specifically, my economic analysis of Pryor
18 Mountain shows that the asset is expected to generate
19 net value present benefits ranging between 69 to
20 \$82 million. With -- that range is dependent upon
21 the level of the projected system benefit or the
22 value of the asset over the last 12 years of Pryor
23 Mountain's operational life.

24 Even under the most conservative price
25 policy scenario where we apply different CO2 and

1 market price assumptions, my economic analysis shows
2 that customers would either be essentially
3 indifferent or continue to enjoy net present value
4 benefits of \$7 million.

5 This conservative case assumes that natural
6 gas prices and power prices will be suppressed.
7 They'll be suppressed below the expected price levels
8 that third-party forecasters have produced and that
9 they will remain suppressed, not for just a short
10 period of time, but for decades. Further, this
11 conservative case assumes that there will be no
12 policies implemented that could impose a cost on
13 greenhouse gas emissions for at least the next three
14 decades.

15 Contrary to the testimony of certain parties
16 in this case, this conservative scenario is not
17 representative of current expectations. In fact, the
18 conservative case clearly demonstrates that the
19 project economics are robust in a worst-case
20 environment and that the Company's decision to build
21 the asset was prudent and in the best interest of our
22 customers.

23 In my rebuttal testimony, I address why it
24 is not appropriate to compare the levelized cost of
25 Pryor Mountain to an indicative qualifying facility

1 power purchase agreement, or PPA. Pricing for that
2 PPA was provided to a previous owner who held the
3 development rights for this project.

4 Most importantly, the critical element here
5 is that qualifying facility developer did not execute
6 a contract at that price. This is evidence that the
7 indicative price was too low to support construction
8 of the asset by that developer. The qualifying
9 facility price is outdated and only a proxy for the
10 more robust modeling used to evaluate Pryor Mountain
11 in my economic analysis, and the qualifying facility
12 pricing ignores customer benefits associated with the
13 value of land rights and facilities that will remain
14 at the end of the operational life of Pryor Mountain.

15 In conclusion, the Company respectfully
16 requests that its -- that its prudently incurred
17 investments in Pryor Mountain and other projects
18 described in my testimony be approved in this case.

19 Thank you.

20 MS. SHURMAN: Thank you. Mr. Link is
21 available for cross and questions.

22 COMMISSIONER LEVAR: Thank you, Ms. Shurman.

23 I'll go to Division of Public Utilities
24 first.

25 Do you have any questions for Mr. Link?

1 MR. JETTER: Hi. I do have just a few
2 questions, Mr. Link. Good morning.

3 MR. LINK: Good morning, Mr. Jetter.
4

5 CROSS-EXAMINATION

6 BY MR. JETTER:

7 Q. Was -- is it a correct understanding of your
8 testimony and in your opening statement this morning
9 that the QF price that is typically represented as
10 the Company's avoided cost is less than the cost of
11 the Pryor Mountain project as it was constructed by
12 the Company?

13 A. It's actually not really comparable to the
14 cost of the project that we're building, for a couple
15 of reasons. You know, I mentioned in my remarks a
16 moment ago that there's a difference in the timing in
17 which the pricing was produced. We've got less
18 current assumptions in the two sets of analyses. But
19 I think critically important to that is the fact that
20 there are different terms associated with the math
21 used to perform that calculation.

22 When you calculate a levelized price, let's
23 say it's the \$26 per megawatt hour, that's a 20-year
24 QF PPA indicative price point. The Company's asset
25 is calculated over a 30-year life. And if one were

1 to compare, for instance, let's say the levelized
2 cost of Pryor Mountain as presented in this case to a
3 1-year PPA contract term that reflects market prices
4 for next year, that price would be significantly
5 different and out of sync with the 30-year asset
6 clause.

7 It's this similar concept where taking a
8 20-year perspective on what an avoided cost might be
9 cannot be directly compared to a 30-year asset cost.
10 It's an apples-and-oranges exercise.

11 **Q. Okay. But it's fair to say that the -- the**
12 **price given to the QF is a price less than what**
13 **customers are being essentially asked to pay for this**
14 **project over that same term; is that correct?**

15 A. I'm not sure that is correct. You know,
16 I've not seen a calculation that tries to somehow
17 account for just a portion of the project costs that
18 would also be only over a 20-year period. In an
19 attempt to do an apples-to-apples comparison, I will
20 concede that numerically, without any consideration
21 of the underlying calculations, you know, certainly
22 the -- one number is less than the other.

23 **Q. Okay.**

24 A. That's a fair math comparison, but they're
25 not comparable.

1 **Q. And it's accurate, though, that the \$26 per**
2 **megawatt price for the QF was represented as the**
3 **value that the utility would have otherwise -- the**
4 **cost of the utility would have otherwise incurred to**
5 **provide the energy as an alternative to the QF; is**
6 **that accurate?**

7 A. I think one might interpret avoided cost
8 pricing that way. My preference, recognizing that
9 there are a lot of different methodologies that the
10 states use to establish avoided cost pricing among
11 jurisdictions, that it's representative of the
12 administratively established avoided cost price,
13 which is conceptually intended to represent -- I'll
14 call it an indifference price, similar to your
15 description, as developed by the State of Wyoming in
16 this case.

17 **Q. Okay.**

18 A. But it is important to note that it's
19 administratively established. It's based off a
20 simplified modeling methodology that's also not
21 comparable to the type of analysis we performed to
22 support Pryor Mountain in this case.

23 **Q. Those are all of my questions. Thank you,**
24 **Mr. Link.**

25 A. Thank you.

1 COMMISSIONER LEVAR: Thank you, Mr. Jetter.
2 I'll go to either Mr. Snarr or Mr. Moore.
3 Do you have any questions from the Office of Consumer
4 Services?

5 MR. SNARR: Yes. This is Mr. Snarr. I have
6 just a few questions.

7
8 CROSS-EXAMINATION

9 BY MR. SNARR:

10 **Q. Good morning, Mr. Link.**

11 A. Good morning.

12 **Q. I think my questions will be focused on the**
13 **Pryor Mountain wind project. And, again, there will**
14 **just be a few questions.**

15 **You've discussed briefly the net benefit**
16 **analysis that you did related to this project; is**
17 **that correct?**

18 A. Yes.

19 **Q. And it's in your testimony. We've looked at**
20 **it, direct testimony pages 16 and 17.**

21 **I'm assuming that that analysis was done**
22 **prior to the construction of the project; is that**
23 **right?**

24 A. Yes.

25 **Q. Have you updated your net benefit analysis**

1 to include the full costs, including cost overruns
2 that have been submitted as part of this rate case
3 filing?

4 A. I have not. The analysis --

5 Q. Okay. Thank you.

6 A. Sure.

7 Q. We've heard testimony in this proceeding
8 that the intended in-service date, while it was
9 spilling over into next year, is going to be further
10 delayed than what was initially proposed in this
11 filing.

12 You're familiar with that delay?

13 A. I am -- I'm aware of it, yes.

14 Q. And with those delays, would it be
15 reasonable to anticipate additional costs might be
16 incurred than what has been presented in the course
17 of this filing?

18 A. That's a question better, I think,
19 positioned for Mr. Bob Engelenhoven, who I believe
20 was on the stand yesterday. He's the primary witness
21 supportive of the project cost and development
22 process.

23 Q. Sure. But you'll agree with me that there's
24 one point in time where we have net benefit analysis,
25 which is associated with the preconstruction point of

1 **time that you have provided; is that right?**

2 A. Yeah. My analysis was done to support the
3 decision-making process to proceed with the --

4 **Q. Thank you. It wasn't -- and it doesn't**
5 **reflect any costs associated with the overruns that**
6 **have currently happened on the project that have been**
7 **presented in this case; is that right?**

8 A. Well, as I stated, it supports the decision
9 which occurs before construction begins. And as a
10 result, it's focused on -- it doesn't capture the
11 changes which have been accounted for in the filing
12 for this case.

13 **Q. Right. What type of analysis is done to**
14 **specifically compare the costs of the Pryor wind**
15 **project, the capital -- with the capital costs of**
16 **other energy sources such as the projects that were**
17 **identified in Docket No. 17-035-39 and 40?**

18 A. So the analysis doesn't compare costs;
19 right? When we're making resource decisions, it's a
20 measure and metric of what are the costs of that
21 asset relative to the benefits the asset would
22 provide, and therefore it's a net benefit analysis
23 for different resource options relative to others.

24 And so it wouldn't be appropriate to simply
25 take a look at cost and ignore the entire other side

1 of the ledger that addresses benefits of different
2 resource options.

3 Q. So that analysis you do at the beginning of
4 each project, then, doesn't really attempt to make a
5 comparison with other options that are available to
6 see which is the least-cost source of energy; is that
7 correct?

8 A. That's not correct.

9 Q. But you just got through testifying you take
10 a single project at a time, determine whether it's a
11 net benefit for that project.

12 What comparisons do you make with other
13 energy resources to see whether you --

14 A. Yeah.

15 Q. Yeah.

16 A. Yeah. So essentially, we run our analysis,
17 a with or without case; with Pryor Mountain and
18 without. And when we run that -- those scenarios, we
19 use the same models we use for planning processes,
20 for procurement processes that allows our entire
21 system portfolio to change when the resource is
22 either added or taking out of our system.

23 And as a consequence of that, inherent in
24 the very analysis we do, just as it is within our IRP
25 where we compare all viable resource options, we're

1 comparing how Pryor Mountain affects the types, the
2 timing, the location, the amount of resources we
3 would need to add to our system.

4 And I believe in my opening comments and
5 summary, I noted that in that analysis, we're
6 evaluating alternatives that include energy
7 efficiency, demand response, other supply-side
8 generating resources, so gas fire resources of
9 different technologies, combined cycle resources, as
10 well, in terms of gas, but a whole host of different
11 combinations. Battery technologies. And then also
12 market purchases.

13 And I would highlight that, to be very
14 clear, what a market purchase represents from a
15 planning perspective is nothing more than having an
16 open position. It's assuming that we're going to go
17 into the future short of the capacity that we need to
18 reliably serve out customers with the expectation
19 that we will be able to, at that time, as we get to
20 time of delivery, be able to fill that open position
21 with purchases from other entities, brokers,
22 marketers, or other players in the market across the
23 West.

24 **Q. So help me understand. Let's say I have a**
25 **wind project that was presented to the Commission**

1 last year and approved based upon your net benefit
2 analysis associated with that wind project. Let's
3 call it Wind Project A. And it comes up with a
4 particular scenario, and you say, "This looks good
5 for us to include in our portfolio."

6 Now, when you do your net benefit analysis
7 for this Pryor Mountain project, if it comes up with
8 a net benefit and you kind of get a signal to
9 yourself, "Let's proceed with this project," is there
10 any chance that the Pryor Mountain project might
11 provide energy at a less cost than the one you
12 approved and went forward with last year?

13 A. So when we performed -- if we were to
14 perform this type of analysis, the -- under this
15 scenario you described, the resource that you I think
16 defined as Resource A, the project procured last
17 year, would already be accounted for and included in
18 the analysis of our assessment of the new project,
19 let's say Pryor Mountain, the second project.

20 **Q. Okay.**

21 A. Just like we include our existing assets
22 like Lake Side and Chehalis and the coal fleet, et
23 cetera. They're part of our system. That sets the
24 baseline. We then would add Pryor Mountain to that
25 portfolio and see what impact it has on all --

1 relative to other resource options, all those I've
2 just listed in my response, I think, to your previous
3 question, those would all move around and change. It
4 would defer, for instance, things like market
5 purchases or energy efficiency programs or demand
6 response or other assets or batteries and things over
7 time.

8 All of that change in portfolio is captured
9 in our assessment so that we're comparing total
10 system costs, accounting for shifts in other resource
11 alternatives to a case with or without Pryor
12 Mountain, and in my analysis, that shows that a case
13 with Pryor Mountain is lower cost, substantially so,
14 than all of those other alternatives.

15 **Q. Hypothetically, is there a chance that my**
16 **Wind Project A that was built last year could get**
17 **bounced out of your portfolio because of a current**
18 **better economic wind project that you can pursue this**
19 **year?**

20 A. I'm assuming -- and maybe make sure I'm
21 clear on this -- your Wind Project A was a project
22 that was procured. It was executed. There was some
23 sort of contract or it's built, is my understanding.

24 **Q. Right.**

25 A. It's not a planning resource, so --

1 **Q. Right.**

2 A. -- no, it would not displace an asset
3 that -- where the decision has already been made.

4 For instance, Pryor Mountain, in this
5 analysis, is not displacing TB Flats, Ekola, the
6 Energy Vision wind assets. Those are executed
7 contracts that are under construction. We're not
8 assuming that Pryor Mountain could displace those
9 facilities. They're treated -- once they're
10 procured, executed, and moving forward, they're
11 essentially treated as an existing resource, hard
12 coded into our fleet, consistent with the terms or
13 the life of that asset once that decision has been
14 made.

15 **Q. So we really don't have a comparison as to**
16 **whether it's a least-cost source of energy as it**
17 **relates to things that are already built and**
18 **committed and brought into your portfolio; is that**
19 **right?**

20 A. I don't even see why that analysis would be
21 germane to a decision to procure a new resource
22 because we're not looking to retire, for instance, an
23 asset that was just procured 12 months ago and
24 determined it was cost effective. The analysis is
25 looking at displacement of other resource options to

1 fill a forward-looking projected need. And Pryor
2 Mountain, in this instance, is a lower cost than
3 those -- all of those other alternatives.

4 **Q. Thank you. I think you've answered my**
5 **question.**

6 A. Thank you.

7 COMMISSIONER LEVAR: Is that all of your
8 questions, Mr. Snarr?

9 MR. SNARR: Yes. That's all I have.

10 COMMISSIONER LEVAR: Okay. Thank you.

11 Mr. Russell, do you have any questions for
12 Mr. Link?

13 MR. RUSSELL: I do.

14

15 CROSS-EXAMINATION

16 BY MR. RUSSELL:

17 **Q. Good morning, Mr. Link. I have some**
18 **follow-up questions to the discussion that you were**
19 **having with Mr. Jetter earlier regarding the**
20 **discussion about avoided cost pricing.**

21 **But just to take a quick step back, you**
22 **understand that this project, prior to the Company's**
23 **involvement in it, had been developed as three**
24 **separate qualifying facilities, wind projects,**
25 **totaling 240 megawatts in essentially the same spot**

1 as the current project; correct?

2 A. Yes.

3 Q. Okay. And you indicated in your summary
4 that the -- that the developer who is developing
5 those projects had received indicative cost pricing
6 but hadn't built it the -- that suggested to you, at
7 least, that the price was too low, the avoided cost
8 price was too low for that developer to build the
9 project.

10 Is that a fair summary of what you said?

11 A. It's a reasonable assessment. Yeah.

12 Q. Okay. And just to -- just to -- you had a
13 discussion with Mr. Jetter about indicative cost
14 pricing being sort of administratively established.

15 And I understand your point there, but isn't
16 the -- isn't the idea that Commissions -- when
17 Commissions establish those indicative cost prices,
18 aren't they trying to aim at the point at which
19 customers would be indifferent as to whether that
20 project is built by that QF developer other whether
21 the company produces the capacity and energy itself?

22 A. It's hard for me to say. I know what my
23 understanding of the requirements under PURPA are as
24 it relates to avoided cost pricing. But I'm taking
25 your question as asking me what the Commissions are

1 attempting to do as they decipher that, and I'm not
2 necessarily sure I can speak on behalf of any
3 Commission. But I do understand, certainly from my
4 perspective, the intent of an avoided cost price is
5 to capture that kind of indifference price. But it
6 may or may not always achieve, perhaps, let's say,
7 that exact objective.

8 And as a case in point, if we were to apply
9 the avoided cost pricing methodologies for each of
10 our six to eight jurisdictions to the same project,
11 where each Commission is, to your point, trying to
12 establish, administratively establish, what that
13 indifference price would be, I would not be surprised
14 at all if we got a different indifference price in
15 every single state using different methodologies
16 established to calculate what that price might be.

17 Which means, by definition, something is
18 awry in calculating the avoided cost; right? There's
19 different interpretations, different approaches to
20 how to interpret that. And that's the point I'm
21 trying to make, I guess, in the fact that it's an
22 administratively established price that may or may
23 not reflect an ivory-tower or truth-in-beauty view of
24 avoided costs through the lense of any single
25 Commission.

1 Q. All right. Thank you for that.

2 Sticking with Pryor Mountain for a moment,
3 I'd like to have the discussion about the -- the
4 expected REC revenues from that project. And I
5 understand that the Company has tried to keep the
6 exact details of the agreement with Vitesse out of
7 the public record. And I don't intend to invade
8 that. But if we need to do that, I guess we can.

9 My initial question relates to your economic
10 analysis and some of the other witnesses who have
11 identified the expected REC revenues from that
12 project.

13 Can you tell me how, if at all, the now --
14 the delays in the project will affect those REC
15 revenues?

16 A. The REC revenues are tied to volume produced
17 by the facility, and as a result, the revenues will
18 tie to the actual production of megawatt hours
19 produced. I hope that tries to get at answering your
20 question. I'm trying to also be sensitive to -- very
21 sensitive to not disclosing terms, but I think that
22 gets to your question.

23 So in other words, if the asset is not at
24 precisely 240 megawatts on January 1st and it
25 generates a certain volume, the REC revenues would be

1 tied to the volume actually produced, not, per se,
2 deemed at the full capacity of the facility.

3 Q. Okay. So the project, as you understand it,
4 would be producing some REC revenues from that
5 contract at the -- I guess it's now 80 megawatts
6 that's expected to be in service by January 1?

7 A. Correct.

8 Q. Okay. And then the more volume that's
9 picked up as more of the project is built out will
10 generate more REC revenues as more of that project
11 comes online?

12 A. Correct. And it's -- since it's tied to the
13 generation, it's -- obviously the amount of turbines
14 online is a key element to that, but the actual wind
15 production is also a key to determining the power.

16 Q. Sure. So the project, as I understand it --
17 or the agreement, as I understand it, is -- from your
18 testimony, is a 25-year commitment?

19 A. Yes.

20 Q. And it's for 25 years, we'll buy all the
21 RECs that that project produces; is that right?

22 A. Correct.

23 Q. And given the -- and that starts when the
24 project first goes online?

25 A. It's an independent contract tied to the

1 volume of the asset. So it has a determined start
2 date and a term, the 25-year term you referenced.

3 **Q. And the asset is the 240 megawatt project;**
4 **right?**

5 A. That's the -- that's the capacity of the
6 asset, but the RECs are tied to megawatt hours
7 produced from the --

8 **Q. Yeah. What I'm trying to get at is it**
9 **sounds like you're telling me that the obligation**
10 **under the contract to purchase begins when the**
11 **project first starts producing RECs, and it will end**
12 **25 years later; right? That's right?**

13 A. Yeah. And the date is established in the
14 contract.

15 **Q. Yeah. And I don't -- we don't need to get**
16 **into the contract terms itself, I don't think.**

17 I'm just wondering, now that -- during that
18 25 years, or at least several months on the front
19 end, there's going to be less megawatt hours produced
20 as a result of the delays in the -- in the
21 construction; right?

22 A. Yeah, assuming normalized wind generation.
23 You know, kind of just to keep that separate, yes.

24 **Q. Yeah, sure. But that doesn't extend the end**
25 **of the agreement, does it?**

1 A. Correct.

2 Q. Okay. All right. That's what I needed to
3 know.

4 Your testimony includes some discussion
5 about terminal values, and I'd like to dive into that
6 just a bit. And just for your reference, it's your
7 rebuttal testimony at line 260, if you need it.

8 A. Yeah. I'll go there. Thanks.

9 Q. Sure.

10 A. Okay. I'm there.

11 Q. Okay. You talk about three different
12 categories of terminal value, and I want to ask you
13 some questions about each one because I want to
14 understand them a little bit better.

15 Before we get there, you indicate that -- at
16 the top, at line 260, you state that terminal value
17 includes three reasonably estimated components.

18 What do you mean by "reasonably estimated"?

19 A. I don't know. I think that -- I think
20 that's the best description I can come up with, that
21 we can estimate that and there are methods to do it.
22 They are methods we've been using for -- boy, I
23 would -- you know, subject to actual calculation, a
24 decade or so, here at the Company, as I've been
25 involved in these sort of things.

1 So by "reasonably estimate," I think it
2 would tie back to the fact that we've been using a
3 very similar approach and methodologies to calculate
4 terminal value for owned assets for many, many years
5 now.

6 **Q. Okay. The first category of terminal value**
7 **that you identify are the transmission assets; right?**

8 A. Yes.

9 **Q. And you say that the value associated with**
10 **transmission assets at the end of the assumed life**
11 **for the generating resource is the value of the**
12 **terminal -- is the terminal value for that category;**
13 **is that right?**

14 A. Yeah. It's essentially trying to capture
15 the -- the fact that transmission assets typically
16 have a longer operational life than a generating
17 asset, that those assets will remain on the system
18 and be used and useful after the operational life of
19 the generating asset. And so we can estimate what
20 the remaining value of those transmission assets are
21 on the system when the generating asset is actually
22 removed from service or assumed to hit the end of its
23 operational life.

24 **Q. Okay. Understood. And the transmission**
25 **assets at issue here are what? And I don't need you**

1 to give me a rundown of those subconductors,
2 et cetera, I just --

3 A. Okay.

4 Q. Just generally speaking, they do what? Is
5 it the -- the network operating is associated with
6 the interconnection? What is it?

7 A. Yeah. That's how I generally think of it,
8 Mr. Russell, is that there are network upgrades
9 associated with interconnection, but there are
10 potentially assets that go beyond that that would be
11 transmission. And so, for instance, if there's a tie
12 line for a project, that wouldn't necessarily fall
13 under transmission network interconnection costs, but
14 yet are transmission assets. Those would also, you
15 know, not necessarily have a life that coincides with
16 the generating asset, and it would remain and have
17 useful life available.

18 A tie line is a perfect example. Let's say
19 when the asset retires or was decommissioned or hits
20 the end of its life, that remaining transmission
21 would be there and could potentially offset the need
22 to develop a similar tie line for a new project
23 somewhere else.

24 Q. And so the way that you account for that tie
25 line and for the other transmission assets is to look

1 at the period in 2050 -- I gather it's 2050 -- and
2 see what's the remaining net book value of those
3 assets; is that right?

4 A. Essentially, yes.

5 Q. Yeah, okay. All right.

6 So the second category that you identify is
7 the value of nontransmission assets remaining at the
8 end of the assumed life. And this, based on your
9 testimony, includes roads, buildings, kind of the
10 land itself; is that right?

11 A. Yes.

12 Q. And over what period of time are those
13 assets depreciated?

14 A. You know, off the -- off the cuff, I don't
15 remember exactly. It's, I believe, less than the
16 transmission, which is north of 60 years, but more
17 than the generation, from what I recall.

18 Q. Well, so I'll have you turn to line 266.

19 A. Okay.

20 Q. In there you state this -- and we're talking
21 about this second component now.

22 This is fully depreciated at the end of the
23 resource's 30-year book life; however, it has
24 a terminal value because the cost of these
25 assets would not need to be incurred by a

1 **successor project or could be sold for value**
2 **in exchange.**

3 A. Right.

4 **Q. So those assets, the roads, the buildings,**
5 **the land, those are going to be depreciated along**
6 **with the generation resource; is that correct?**

7 A. Yeah, that's correct, so I appreciate you
8 pointing me to that -- that section. So essentially
9 what we're saying here is it's part of the operating
10 assets. And so fully depreciated, yet they still
11 remain, physically, on a -- kind of a nonbook or
12 accounting basis, and therefore could be avoided if a
13 successor project is added to that part of the
14 facility.

15 **Q. Right. So for these particular assets,**
16 **unlike the transmission assets, you're not taking the**
17 **net book value of these assets; you're assigning some**
18 **additional value to them for -- that customers might**
19 **need -- might be able to avoid after that 2050 time**
20 **frame; right?**

21 A. Right. Correct.

22 **Q. Yeah. So with the transmission assets, we**
23 **just -- we say, Well, there's this net book value**
24 **left. Customers in 2050 won't need to put those new**
25 **transmission assets in, and so the value is the net**

1 book value. But for these, we're not using net book
2 value.

3 A. Yeah, because the book value would have been
4 as part of the operating asset or the generating
5 facility would have been fully depreciated as part of
6 that asset. Yet they physically remain, and so
7 they're being carved out and handled separately.

8 Q. Well, so if those -- if these assets, the
9 roads, the buildings, et cetera, continue to have
10 value and can be used and useful after the 30 years,
11 why are we depreciating them over 30?

12 Why -- and I guess a different way to ask,
13 why are customers over the next 30 years making that
14 payment that could be extended if customers after
15 that are going to enjoy those benefits?

16 A. Yeah, I -- I don't know. I can't answer.
17 It's kind of a question more for regulatory
18 accounting and bookkeeping, which is not my area of
19 expertise. Sorry.

20 Q. No, it's okay. But for your purposes in
21 putting together the terminal value, you assumed that
22 these assets would depreciate over 30 years and then
23 assigned a value to them after that point.

24 A. Yep.

25 Q. And how do you get to that value? If it's

1 **not net book, what's the basis?**

2 A. So terminal value, I just -- kind of going
3 back to what my testimony states here on line 268,
4 towards the end of that line. So the terminal value
5 of those types of facilities is equal to the original
6 cost adjusted for inflation, so kind of grossed up to
7 account for what the future cost might be. And then
8 half of that value is assumed. That's the 50 percent
9 piece. So for inflation multiplied by the portion of
10 original life remaining, we assume that at
11 50 percent.

12 Q. Okay. So the customers over the next 30
13 years are going to pay the full value of those, but
14 you're assuming that there's an additional half of
15 its life remaining after that, for purposes of
16 calculating terminal value?

17 A. I believe that's the approach we're taking
18 here.

19 Q. Okay. And then with the third category,
20 it's the value of the development rights. Yeah?

21 A. Correct.

22 Q. Okay. And that -- my understanding -- and
23 just starting at line -- halfway through line 270,
24 you say:

25 The third component represents the value of

1 **development rights, which is escalated from**
2 **the current value at inflation.**

3 **So the current value is what?**

4 A. The current value would be what the
5 development rights are. So there's -- and I'm trying
6 to think through. There are instances -- I think for
7 purposes of Pryor Mountain, we used the development,
8 right? We have development rights that we procured
9 for this asset.

10 As a general matter, you know, I know that
11 we've been doing this approach for quite some time.
12 We use kind of a breakdown of the total project
13 costs, what portion is development rights. And we've
14 got a pretty good handle, let's say, on a dollar per
15 (inaudible) basis, what development rights go for
16 these days in the market. Here's a data point,
17 itself, with Pryor Mountain, right? We had to
18 acquire this -- the development rights for this
19 facility from a third party.

20 And conceptually, here, all we're saying is
21 if we want to redevelop this site down the road
22 relative to other options where we might want to
23 procure an asset from a new project or something
24 else, we wouldn't have to buy those -- incur that
25 incremental development right cost for a redeveloped

1 asset. And that value should be accounted for.

2 Q. Sure. I -- I note -- I think in your
3 testimony you indicate that the development rights
4 for this project were acquired in May of 2019; is
5 that right?

6 A. I don't recall if that's in mine or Bob's or
7 even the exact timing. I will say that, you know,
8 subject to check, you're in the right zone.

9 Q. Okay. I think that's accurate. I don't
10 think it's all that important for this question.

11 Can you tell me about what percentage of the
12 assumed costs of the project are tied up in the
13 development rights, if you know?

14 A. I don't know precisely, and I think it would
15 be -- probably we'd have to go to confidential. We
16 could probably work it out, but we know, right, the
17 capital cost is in the testimony, if I recall. And
18 we had -- we could figure out the cost of development
19 rights in the testimony, but I believe all of that
20 would be confidential.

21 Q. Yeah. I tried to ask that as a percentage
22 in an effort to avoid that. But if you can't do
23 it --

24 A. And if you could back calculate, you know,
25 is my concern. If -- even on a percentage basis,

1 there's sufficient data points, perhaps in testimony,
2 to back calculate what that --

3 **Q. Yeah. I think the amounts are confidential,**
4 **but -- okay.**

5 **For this component of terminal value, you**
6 **state that it represents a value of the development**
7 **rights which is escalated from the current value at**
8 **inflation. So you take whatever you pay in the 2019**
9 **time frame and you take that same amount, you**
10 **escalate it for inflation, and that's the amount that**
11 **you assign to terminal value in 2050 or whenever?**

12 **A. That is correct. And so -- and then it gets**
13 **discounted back, right, in our present value**
14 **calculation.**

15 **Q. Right.**

16 **A. From 2050 back to today or close to today.**
17 **Typically the inflation rate is in the neighborhood**
18 **of a couple percent, and our discount rate is**
19 **post-tax WACC, so in the neighborhood of around**
20 **7 percent. So you're escalating it at 2 percent, and**
21 **then when you're discounting this element back, it's**
22 **a discount rate of 7.**

23 **Q. And you discount that back and you -- so you**
24 **add together all of the amounts that you've included**
25 **in terminal value that we've just discussed and then**

1 you discount that back --

2 A. Right.

3 Q. -- to a present value.

4 You indicate in your testimony that the
5 amount of the terminal value is, if memory serves,
6 \$106.7 million; is that right?

7 A. You know, it's in that area, Mr. Russell.
8 I'll take that subject to check, but that is order of
9 magnitude, I think. If not right, it's at least
10 order of magnitude. We're in the right area.

11 Q. Okay. I think that number is right. And I
12 think it's in your rebuttal testimony, but those that
13 are interested can certainly find it. I could point
14 it out if it's necessary.

15 I'd like to have you look at your direct
16 testimony, Figure 4, which is on page 17, if you
17 would.

18 A. Okay. I'm there.

19 Q. So here you present a couple of visuals in
20 Figure 4 that kind of compare the revenue requirement
21 on an annual basis against those two price policy
22 scenarios. And there's a big drop in the revenue
23 requirements for the last year in each of these
24 scenarios.

25 I assume that that big drop is tied up with

1 the terminal value; is that right?

2 A. Yeah. It's certainly the driver behind that
3 step change in value.

4 Q. Is the terminal value affected at all by
5 these price policy scenarios?

6 A. No.

7 Q. Okay. So any difference between those two
8 numbers in that figure, and there is a subtle
9 difference, would just be tied up in the -- I assume,
10 the benefits of the project as of that date through
11 that year; right?

12 A. Correct. And that's going to change
13 depending upon the price policy scenario you're
14 looking at.

15 Q. Sure. Okay.

16 So just at least visually, anyway, it looks
17 as though, you know, at least, you know, a not
18 insignificant portion of the value of this project is
19 tied up in that terminal value.

20 Do you have any way of sort of comparing the
21 amount of the terminal value to the overall value of
22 this project as you've done these for other projects?

23 A. This was a very -- well, when you kind of
24 make the statement in relation to other projects, if
25 we think about the Energy Vision 2020 preapproval

1 proceedings, these charts were produced -- these same
2 types of charts, I should say, were produced in that
3 proceeding and similarly showed this exact phenomenon
4 in the last year for owned assets. PPAs are a
5 different construct.

6 And so yeah, it's -- again, it's just kind
7 of tied back to my earlier statement, that we have
8 been performing this type of projection on terminal
9 value for a long time. It's consistent with how we
10 would have done it there, and it's very -- not
11 uncommon, I should say, for it to be a -- you know,
12 what on the surface may appear to be a, you know,
13 large number -- you know, in this case, 30 years into
14 the future -- on a present value basis.

15 Kind of getting where I thought you were
16 going with your question, so correct me if I'm not
17 heading in the right direction here, but on a present
18 value basis, it's not a material driver. And I think
19 I address this in my rebuttal testimony as well. You
20 know, in the expected case, it doesn't really change
21 the conclusions that this is a project that would
22 produce significant value.

23 So roughly 100 million -- I think you
24 mentioned 106 -- in 2050, discounted back to today
25 dollars, is, you know, roughly call it 10 percent of

1 that nominal piece.

2 Q. It's enough, though, in the -- the
3 Low CO2/No Natural Gas case to flip it from a benefit
4 to a cost to customers, though, right, if you ignore
5 terminal value altogether. And I fully understand
6 you don't agree that that's appropriate. I just --

7 A. Yeah. I'll at least maybe make my own
8 statement in that regard. I don't. I think it's
9 appropriate -- I mean, you know, one can potentially
10 argue there are different ways to do the calculation.
11 There might be different views on that. But I think
12 to have an issue with terminal value is one thing; to
13 assume it doesn't exist at all and that therefore it
14 should be ignored entirely is not reasonable, in my
15 view.

16 And yes, but if you kind of just take that
17 mathematical approach and you completely ignore the
18 fact that there will be any terminal value at any
19 point in the future, in that most conservative case,
20 a case that is, you know, sustained, decades long,
21 really low gas prices, never a policy would be
22 adopted for greenhouse gases, it makes it moderately,
23 in my view -- it does flip the sign.

24 Q. Okay. Let's talk a little bit about one
25 component of the price policy scenarios. And that's

1 the CO2. I'm interested in a comparison of the CO2
2 assumptions that were used for Leaning Juniper versus
3 the one that was used for Pryor Mountain and
4 potentially for Foote Creek. And so I'll just start
5 with a preliminary question.

6 Did you use the same CO2 price policy
7 scenarios for Foote Creek and Pryor Mountain?

8 A. Yes.

9 Q. Okay. And those are in your testimony
10 somewhere.

11 A. Yeah. I was looking for it myself. I
12 believe page 11, line 204.

13 Q. Yeah. Very good. There it is.

14 So that appears to have a CO2 price starting
15 around -- I think the -- I've seen this spreadsheet
16 recently. It's just under \$10, but it looks like
17 it's right around \$10, escalating to something --
18 starting in 2025 and escalating through 2040 to
19 something over \$45 per ton; is that right?

20 A. Yeah, I would agree.

21 Q. Yeah. The numbers are what they are. I'm
22 just -- for purposes --

23 A. Yep.

24 Q. -- of the discussion.

25 So those were the CO2 prices you assumed for

1 your economic analysis that you performed for Foote
2 Creek and Pryor Mountain.

3 Do you recall what numbers were used for the
4 Leaning Juniper project?

5 A. The same.

6 Q. It was the -- this -- these same?

7 A. I think so.

8 Q. Okay. So the Leaning Juniper economic
9 analysis was done in August of 2018; right?

10 A. Subject to check, I believe that's correct.
11 But yeah.

12 Q. Okay. And these were done almost a year
13 later; right?

14 A. Mm-hmm.

15 Q. Okay. And the Leaning Juniper project, as
16 you mentioned in -- in your summary, was part of the
17 repowering docket that was before this Commission.
18 And I think the economic analysis for that was -- in
19 the supplemental direct or whatever version of the
20 testimony it was -- was February of 2018.

21 Does that sound right?

22 A. Yeah. We had the two versions of that, so I
23 think that's correct, yeah.

24 Q. Okay. And were the CO2 prices that you used
25 for the Leaning Juniper in August of 2018 different

1 **than the ones that you used in the February 2018?**

2 A. I don't believe so, at least in a material
3 sense. But I'd have to go back and confirm some of
4 that exact timing and dates, because we're talking a
5 couple years ago, unless you've got a place where you
6 can point me to my testimony where I did clarify
7 that. But I -- if there would be different, my
8 assessment would be that it would have been because
9 of inflation adjustments. You know, slight tweaks as
10 we update our inflation curves over those time
11 frames.

12 But the fundamental underlying assumptions I
13 would expect to have been the same because they
14 should have been tied to, essentially, our base case
15 view, from our point of view, which would have been
16 established in either of those two time frames.

17 Q. Okay. So my understanding is -- and we had
18 asked that -- a data request about this.

19 A. Okay.

20 Q. And that wasn't asking the date; the exact
21 CO2 pricing was asking what the -- what changed from
22 the analysis. And the CO2 pricing, I don't believe,
23 was one of the -- the parts that was indicated. My
24 recollection from the repowering case -- I went back
25 and looked at this, and of course we can get this if

1 we need it, was that the CO2 price -- there was a
2 medium and a high. We don't have the high for these
3 economic analyses, but that the medium price was
4 \$3.41 in 2025, escalating to \$14.40 in 2036.

5 Does that sound way off to you? I mean, do
6 we need to go back and look at that stuff?

7 A. No, I don't think we need to go back. And
8 I -- maybe I misunderstood. If you're referring to
9 the repowering docket, the preapproval docket where,
10 you know, we went through a whole host of repowering
11 projects that included Leaning Juniper, yeah, that
12 analysis was done with different CO2 price points.

13 The change from -- though, when we made our
14 own follow-on assessments, having gone through and
15 talked to alternative suppliers for Leaning Juniper
16 to get different equipment and higher output, we
17 updated, right, all -- all of our assumptions in
18 those two-time steps where we performed the analysis
19 and aligned with our then current projections, which
20 would have been, you know, those that flowed into our
21 '19 IRP. And those would have been updated.

22 Q. So you didn't use the same CO2 assumption in
23 August of 2018 for Leaning Juniper as you did in
24 February. You updated it. And as I understand,
25 you're telling me today, it's the same price as is

1 shown in Figure 1 in your direct testimony that you
2 used for Foote Creek and Pryor Mountain.

3 A. Correct.

4 Q. Okay. So in your view, as a -- going from a
5 February price of \$3.41 starting in 2025 to almost
6 \$10 starting in 2025, what accounts for that
7 increase?

8 A. Sure. So when we go through -- and we're
9 actually going through this process right now, in
10 real time, as we're gearing up for our next plan
11 cycle, the 2021 IRP process, but we routinely go
12 through and make updates to all of our assumptions,
13 CO2 being one of many price assumptions, gas prices,
14 et cetera.

15 And as we went through that process leading
16 into the '19 IRP, which would have been the
17 influencer upon the assumptions made in the analysis
18 for these cases here, we take a look at -- just like
19 we do for gas prices -- our third-party suppliers,
20 third-party projections, review of both timing and
21 price points, expectations, you know, that they're
22 establishing in those assumptions. We review those
23 with stakeholders, as well, through the IRP process
24 and get their input and feedback.

25 And so it's not a simple -- you know, we

1 just -- our process is we go to this document, we
2 pull this price, and then we update it. It's a bit
3 of a review of what's then current and available out
4 in the planning environment, and then our review of
5 that with stakeholders are used to establish timing
6 and price points.

7 So we went through that for the '19 IRP, and
8 that would have been what flowed into these sets of
9 analyses.

10 Q. Okay. So to me that seems like kind of big
11 jump. What you're saying is that it's supported by
12 whatever data that you normally use, I gather?

13 A. Yeah, it's supported by our process.
14 Correct.

15 Q. Okay. There were a couple of questions that
16 I had asked some prior witnesses, and they, you know,
17 deferred to you. Lucky you. One of them related to
18 Craig 2. And this relates to the analysis that was
19 done regarding the selected catalytic -- the SCR
20 analysis that was done at Craig 2. I had asked, I
21 believe it was Mr. Owen, what assumption the Company
22 made in doing its economic analysis regarding the
23 accelerated closure of that plant.

24 Do you remember what year the Company
25 assumed, for purposes of closure, that plant in that

1 **analysis?**

2 A. I don't believe I have any testimony in this
3 proceeding on that topic.

4 **Q. You don't.**

5 A. I shouldn't say I believe I don't. I should
6 have said it more definitively. I don't have any
7 testimony. So I just don't recall, unfortunately,
8 Mr. Russell, because it's been quite some time. I am
9 quite certain, you know, I would have been involved
10 in that analysis. And maybe several years ago, I
11 would have been able to pull that up from memory, but
12 I'm just not comfortable estimating.

13 I do -- I did see your exchange with
14 Mr. Owens, and I do agree with his general assessment
15 that it likely would have been tied to -- you know,
16 the compliance timing of the asset would have been
17 the most likely approach to that.

18 **Q. Okay. All right. That was going to be my**
19 **next question.**

20 **And then nobody's referred this to you yet,**
21 **but I worry that it may get referred back to you.**
22 **There is a discussion about some dollars associated**
23 **with construction work in progress at Cholla 4.**
24 **You've got some testimony related to Cholla 4, and I**
25 **know that Mr. McDougal is the one that addresses the**

1 construction work and progress dollars. I worry that
2 I'm going ask him some of these questions and then
3 he's going to tell me, "You needed to ask those to
4 Mr. Link," so I'm going to ask you now.

5 Can you tell me what projects those
6 investments represent that are tied up in those CWIP
7 dollars?

8 A. I can't.

9 Q. Okay.

10 A. So your inclination is correct. Those would
11 be better suited for Mr. McDougal.

12 Q. Got it. Thank you.

13 MR. RUSSELL: And that's all I have.

14 COMMISSIONER LEVAR: All right. Thank you,
15 Mr. Russell.

16 I'll go to Mr. Holman next. Do you any have
17 questions for Mr. Link?

18 MR. HOLMAN: No questions. Thanks.

19 COMMISSIONER LEVAR: Okay. Thank you.

20 Mr. Sanger?

21 MR. SANGER: No questions, Chair. Thank
22 you.

23 COMMISSIONER LEVAR: Thank you.

24 Mr. Boehm?

25 MR. BOEHM: No questions. Thank you.

1 COMMISSIONER LEVAR: Okay. Ms. Shurman, any
2 redirect?

3 MS. SHURMAN: Sorry. My operator of the
4 mute button walked away on me.

5 Thank you. I do have a few redirect
6 questions.

7
8 REDIRECT EXAMINATION

9 BY MS. SHURMAN:

10 Q. Mr. Link, you were asked some questions
11 about the QF pricing for the Pryor Mountain project,
12 and you indicated that it would be inappropriate --
13 in response to Mr. Jetter's questions, that it would
14 be inappropriate to compare the 20-year indicative
15 price of the QF versus the 30-year price of the
16 Company's asset.

17 Do you have a sense for if you extended the
18 QF price to a 30-year period what that would do to
19 the price?

20 A. It would make it higher. It would increase
21 it because the avoided cost administratively
22 established methodology for essentially calculating
23 avoided cost would be higher the further you go out
24 in time, and it would push that number up from \$26.

25 Q. Okay. And you also mentioned that it was

1 relevant to you that the project was not developed by
2 the prior developers at the QF price that was
3 offered.

4 Can you explain why that makes the
5 comparison inappropriate?

6 A. Yeah. I -- I was trying to think of this
7 the other day, and, you know, it's -- in some ways,
8 it's like suggesting that if someone put an offer in
9 on a house and that offer was not accepted by the
10 seller, that that offer price establishes the market
11 value for a transaction of that home. It's -- the
12 transaction wasn't closed or executed at the price
13 that was available to the QF developer, and in that
14 context, it really has no value in establishing what
15 the cost or the price of that project would have been
16 to make it happen. It never occurred at that price.

17 Q. Thank you. You were asked a question by
18 Mr. Snarr about whether you've updated the economic
19 analysis for Pryor Mountain to reflect any cost
20 overruns or COVID-related issues, and you indicated
21 that you had not updated your analysis.

22 Can you explain why you have not done that?

23 A. Yes. Our -- you know, the analysis that
24 I've presented in testimony and summarized here this
25 morning is focused on laying out the information and

1 the work that we prepared to inform our
2 decision-making process to proceed with the Pryor
3 Mountain facility. And then once the decision is
4 made, we're not necessarily constantly refreshing and
5 calculating what would have happened because it
6 wouldn't change our decision. So an update in the
7 analysis a year after the decision was made doesn't
8 undo the decision to do the project.

9 So my analysis is focused entirely on kind
10 of what was available to us, what we were looking at,
11 what we were thinking about, which, I believe, is the
12 important metric from a prudence standpoint at the
13 time we were making our decisions to proceed with
14 Pryor Mountain.

15 **Q. Okay. Thanks. And can you confirm that the**
16 **economic analysis that you performed of Pryor**
17 **Mountain in this proceeding is the same type of**
18 **analysis that you used to analyze the EV 2020**
19 **project?**

20 A. Yes. I believe I mentioned that in my
21 opening remarks. It's the exact same methodology and
22 modeling tools used to analyze those assets as well.

23 **Q. And did you use the same terminal value**
24 **calculation methodology for Pryor Mountain as you did**
25 **for the EV 2020 project?**

1 A. Yes, the same approach was used for those
2 assets too.

3 MS. SHURMAN: I have no further redirect.

4 COMMISSIONER LEVAR: Thank you, Ms. Shurman.

5 Mr. Jetter, do you have any recross?

6 MR. JETTER: Just briefly. I have a few
7 recross questions.

8
9 REXCROSS EXAMINATION

10 BY MR. JETTER:

11 Q. And these are related to the analogy, I
12 guess, that you used for a transaction on a home.

13 If there were an empty -- in my hypothetical
14 here, there's an empty building site for a new home,
15 and a contractor approaches you about building a new
16 home on that site. And the contractor says, "I can
17 build that house for" -- or let me change this
18 question just a little bit.

19 If you tell the contractor, "I can find
20 other housing for \$26 a square foot. That's the
21 highest price I can pay you to build this house
22 without paying more than I otherwise would have to
23 rent some other facility or rent some other house,"
24 and then shortly after that, you chose to build the
25 house with a different contractor for, let's say, \$30

1 per square foot.

2 That would seem like an inconsistency
3 between those two situations, wouldn't it?

4 A. Well, I don't think that's the right
5 direction on this one. So my analysis -- your
6 assumption there is the builder -- let me try to
7 carry out your hypothetical. The builder I'll call
8 the developer of the QF project approaches -- that
9 didn't happen here. They're not approaching
10 PacifiCorp as a QF and saying, "We would like to
11 build a wind facility, and here's the price we want
12 to do that." It's the other direction.

13 It's -- they're telling us that "We want to
14 build the wind facility," and we're saying here --
15 we're giving them the price that's administratively
16 established by the Wyoming Commission through the
17 methodology adopted in that jurisdiction.

18 So it's not quite the same comparison. And
19 I don't want to get too wrapped around the axle in
20 the analogy. I think my primary point there is that
21 the transaction was not executed at the indicative
22 price offered to the QF developer, which, you know,
23 if they felt that that price was enough to, you know,
24 validate their decision to move forward with the
25 process -- project, accounting for whatever it is

1 they're accounting for, costs for the asset and the
2 return that they're seeking, for whatever reasons,
3 which I don't know, I have no exposure to that, but
4 they did not want to move forward with the project at
5 the price that was available to them. The
6 transaction did not occur at \$26.

7 Q. Okay. And the \$26 is not intended to
8 represent the developer's costs or their opportunity
9 costs or anything related to the project otherwise --
10 other than -- let me just shorten that question.

11 The \$26 isn't intended to represent the cost
12 of construction of that project; is that right?

13 A. It is not. And I'm sorry, I'm not implying
14 that.

15 Q. No --

16 A. But it's their revenue stream to offset
17 their costs.

18 Q. And so a choice to sign the PPA and build
19 the project by the developer is somewhat, I guess,
20 independent of the \$26 in the sense that they could
21 build it if it costs more than \$26 and lose money;
22 they could build it if it costs less than \$26 and
23 make money, but the \$26 isn't calculated based on
24 their costs of construction.

25 A. I agree. My assumption is the former would

1 not happen.

2 **Q. Okay.**

3 A. They would not choose to build the project
4 and lose money.

5 **Q. But the \$26 is -- I think we discussed this**
6 **earlier -- it's intended to represent, at least at**
7 **some level, the Company's alternative costs of**
8 **providing the same energy?**

9 A. From an administratively established PURPA
10 price established by the Wyoming Commission that may
11 or may not represent the actual avoided costs. It
12 was also, to my other point, stale. It was old --
13 older, and it's an estimation of what the true system
14 value of such an asset might be, which we capture in
15 the type of the analysis I'm performing for this
16 case.

17 **Q. Okay. But at least at some level, that's**
18 **the idea of avoided cost, is -- is a ratepayer**
19 **neutrality to that transaction?**

20 A. And there are wildly different
21 interpretations of how to get to that point. As
22 noted earlier, I think if you were to calculate the
23 avoided cost price for the samas asset six different
24 ways depending upon each state's methodology, you
25 would get six different numbers.

1 Q. I'll accept that. And rather than go
2 through more questions, I think we'll call it there.
3 Thank you for your time, Mr. Link.

4 A. Thank you.

5 COMMISSIONER LEVAR: Okay. Thank you,
6 Mr. Jetter.

7 Mr. Snarr, any recross?

8 MR. SNARR: Yes, briefly.

9
10 RE CROSS EXAMINATION

11 BY MR. SNARR:

12 Q. Mr. Link, you clarified the analysis that
13 you've done to arrive at a net benefits analysis, and
14 you've linked that with a decision to go forward with
15 the project.

16 Am I correct in understanding that there's
17 no specific testimony you provide as it relates to
18 prudence associated with cost overruns?

19 A. I do -- it's not my area, so I don't have
20 testimony in that.

21 Q. Okay. Thank you very much.

22 A. Okay.

23 COMMISSIONER LEVAR: Thank you, Mr. Snarr.

24 Mr. Russell, any recross?

25 MR. RUSSELL: Yes, just briefly.

1 REXCROSS EXAMINATION

2 BY MR. RUSSELL:

3 Q. I want to revisit this analysis that you had
4 come up with about the purchase of the home.

5 The analysis that you raise, of course,
6 assumes a free market where both buyer and seller --
7 in this case, the buyer can say no at any price;
8 right.

9 A. Well, who's the buyer? Let's be very clear.

10 Q. Well, so you set up an analogy. We have
11 somebody selling a home and somebody buying a home.
12 And, you know, in that scenario, the -- if the person
13 doesn't want to sell the home, they can say no at any
14 price. And if the person, you know, wants to buy the
15 home, they can offer any price; right?

16 A. Well, not quite the analogy. And again,
17 maybe I should have avoided the analogy and the added
18 confusion. I apologize. But I'm saying it's one
19 transaction. So a -- one transaction. There is a
20 buyer and there is a seller.

21 So I'm not talking about two different
22 scenarios where someone wants to sell and a
23 different -- and that if there's a buyer and a
24 potential seller and the buyer approaches the seller
25 and says, "Hey, I'll offer you \$3 for your house."

1 And I'm going to an extreme intentionally, right,
2 assuming it's a reasonable house. Then, you know,
3 the buyer says, "No, thank you. I can't -- it's not
4 in my financial interest to enter into that
5 transaction at that price," and the deal does not
6 happen. It does not mean, then, that the market
7 value of that transaction is \$3 just because that
8 offer was on the table.

9 And so -- and the analogy I'm trying to make
10 is the developer had, essentially, an indicative
11 offer. Yeah, it's a must -- it's complicated with
12 PURPA and it's not the best analogy, but essentially
13 they have an indicative price offer at a price, and
14 then there -- the seller, in this instance of the
15 home analogy, they said, "You know, I'm not
16 interested in doing the transaction at the price I've
17 got offered to me through the qualifying facility
18 process." And so the transaction did not occur. The
19 asset was not built at that price. That's simply the
20 point I'm trying to make.

21 **Q. Sure. But under the -- and PURPA doesn't**
22 **create, you know, a sort of free market scenario;**
23 **right?**

24 **So under PURPA, if the developer had chosen**
25 **to build that project, that's the price at which the**

1 **Company would have had to have bought the capacity of**
2 **energy from this project; right?**

3 A. If they had chosen to. But the most
4 important point I'm trying to make is they did not,
5 and so this is not the price that we would have paid
6 for that asset.

7 Q. Are you aware of any other wind QFs in
8 Wyoming that did decide to build projects for prices
9 in and around that \$26 number that's identified in
10 Mr. Higgins' testimony at around this same time?

11 A. Not off the cuff, from memory.

12 Q. Okay. But you acknowledge that that is the
13 price that was set by the Wyoming Commission at that
14 time?

15 A. Yeah, it was the indicative price that they
16 had available to them.

17 Q. Okay. All right.

18 MR. RUSSELL: That's all I have.

19 COMMISSIONER LEVAR: Thank you, Mr. Russell.

20 If anyone else has recross, please unmute
21 yourself and indicate your intention to ask more
22 questions.

23 Okay. I'm not seeing or hearing any.

24 Commissioner Allen, do you have any
25 questions for Mr. Link?

1 COMMISSIONER ALLEN: Good morning and thank
2 you. No, I have no questions.

3 COMMISSIONER LEVAR: Okay. Thank you.

4 Commissioner Clark?

5 COMMISSIONER CLARK: Yes, I have a couple
6 questions.

7
8 COMMISSION QUESTIONS

9 BY COMMISSIONER CLARK:

10 Q. Mr. Link, I want to test what I think I
11 heard you say with regard to the decision to go
12 forward with the Pryor Mountain development. I
13 believe there's other witnesses in the case that have
14 questioned whether that decision should have been
15 reevaluated in light of subsequent events; that is,
16 events subsequent to the -- to your decision to go
17 forward. COVID-19, I think you referred to, and its
18 intended economic consequences.

19 And I'm just -- what I'd like you to do is
20 to clarify for me whether you think that the Company
21 has an ongoing responsibility to evaluate its
22 decisions, its resource decisions, in light of events
23 that follow the specific decision, and put that in
24 the context of your Pryor Mountain testimony a few
25 minutes ago.

1 A. Sure. So I think there is an obligation to
2 do so under certain circumstances, perhaps where
3 there are contractual, perhaps, outs as you move
4 through signing and executing an agreement and then,
5 you know, performing under that agreement to
6 construct and develop an asset, including all
7 elements of that. So the construction, the
8 acquisition of turbines and equipment, and all of
9 those contracts that kind of underpin that.

10 And for an asset like this, it's not
11 entirely, I think, common to have those types of
12 outs. You make your decision, you sign the
13 contracts, you issue your notice to proceed, and then
14 you get on with procuring the building and taking
15 deliveries of those assets.

16 And so in this instance, we didn't have kind
17 of this notion that has been the case in previous,
18 let's say, types of work we've done where there's a
19 limited notice to proceed, and then you've got maybe
20 a limited amount of spend, and then you have a final
21 notice to proceed that might be an option in a
22 contract at some point down the road as you move
23 forward in time.

24 And in such a circumstance there, it might
25 and probably does make sense to evaluate or

1 reevaluate at the time of your deadline for that
2 concept of a final notice to proceed, let's say --
3 whether or not it still makes sense, what conditions
4 have changed, have there been material changes in
5 cost or the market environment for steel or gas
6 prices, whatever it may be -- to make sure that it
7 makes sense to not take that option and get -- move
8 down a different path.

9 In this instance, with, you know, needing to
10 move on with building the project to hit that
11 commercial operation date, you know, targeting the
12 end of 2020 to fully qualify for the PTCs and to get
13 the equipment deliveries in place, that type of
14 contract structure was not in place. There was --
15 therefore that -- this is why I made the statement
16 earlier, reassessing how things may have changed in
17 terms of the economic analysis would not have had any
18 ability to influence changing our decision that we
19 obviously made previous to that point, but also to
20 then take an option, let's say, in a contract to get
21 out of an agreement.

22 So we were committed as these things were
23 developing. Money has been -- was being spent, and
24 so we weren't evaluating that type of contract. The
25 structure itself didn't have those types of

1 arrangements built into it to justify, you know, a
2 separate decision point after the initial decision
3 was made.

4 Q. Thank you. And I don't have any further
5 questions. Thanks very much.

6 A. You're welcome.

7 COMMISSIONER LEVAR: Thank you,
8 Commissioner Clark. I have one question.

9
10 COMMISSION QUESTIONS

11 BY COMMISSIONER LEVAR:

12 Q. I certainly understand your testimony
13 regarding the elusive nature of ratepayer
14 indifference. That's a phrase that's easy to write
15 into a statute or a regulation. Much more difficult
16 to implement.

17 As we evaluate the issue that's in front of
18 us, how should we evaluate the baseline of the
19 ratepayer indifferent -- the avoided costs that we've
20 determined to be -- to accomplish ratepayer
21 indifference versus the avoided costs that other
22 states you operate in have adopted? I mean, our
23 adopted rates obviously should be a baseline. But
24 beyond that, how should we consider the other states'
25 rates?

1 A. So obviously I'll offer my perspective on
2 this. Generally, it is that, you know, avoided cost
3 prices are, my view, intended for qualifying
4 facilities. And that's their focus. That's why
5 they're produced. They're required to be produced,
6 and we're all familiar, certainly, with the nuances
7 and approaches and issues around producing an avoided
8 cost price for a QF under PURPA.

9 I think it's dangerous -- I don't know if
10 that's the right word, but it's maybe, perhaps, not
11 always appropriate to then view that
12 PURPA-established avoided cost price as a metric for
13 establishing off-the-shelf value for different types
14 of assets like a wind facility or solar facility for
15 a whole host of reasons.

16 It's very difficult -- to get to your
17 specific question on how to interpret other states'
18 avoided cost prices, that is a very challenging thing
19 to potentially do because there are some pretty
20 substantial differences, I think, between how the
21 states tackle that, and it gets really nuanced very
22 quickly. You know, there are different parameters
23 around standard rates versus nonstandard rates in
24 PURPA. That changes among states. There are
25 different modeling tools and fundamental -- just

1 basic calculation parameters that are very different
2 among states.

3 And so to really get a sense of how things
4 would compare from one jurisdiction to another would
5 require a pretty substantial dive into all of the
6 detailed elements behind a methodology and how rates
7 are calculated in a given jurisdiction for a given
8 type of qualifying facility, accounting for its size,
9 whether it's standard or nonstandard. That -- that
10 would become very difficult to do.

11 And so I -- I sympathize if one is trying to
12 understand, for instance, how the Wyoming price might
13 compare to Utah or to another state. It's just not
14 really possible, I think, to do that simply by
15 looking at numbers. It's really understanding what's
16 underlying those numbers, and that's very cumbersome
17 to do.

18 COMMISSIONER LEVAR: Thank you. I don't
19 have any follow-up questions to that, so thank you
20 for your testimony this morning.

21 And we'll go back to Rocky Mountain Power
22 for your next witness.

23 MR. SABIN: Thank you, Mr. Chair. Rocky
24 Mountain Power would now call Steve McDougal as its
25 next witness.

1 COMMISSIONER LEVAR: Good morning,
2 Mr. McDougal. Do you swear to tell the truth?

3 MR. MCDUGAL: Good morning. Yes.

4 COMMISSIONER LEVAR: Thank you.

5
6 DIRECT EXAMINATION

7 BY MR. SABIN:

8 Q. Mr. McDougal, would you state your full name
9 for the record, please.

10 A. Yes. Steven McDougal.

11 Q. And, Mr. McDougal, what is your position
12 with PacifiCorp?

13 A. I am the director of revenue requirements.

14 Q. Okay. And you have submitted in this
15 docket -- in this phase of this docket both rebuttal
16 and -- or both direct and rebuttal testimony;
17 correct?

18 A. And surrebuttal.

19 Q. And surrebuttal. Excuse me. Thank you.
20 Yes, and surrebuttal.

21 And I have, for your direct testimony,
22 Exhibits SRM-1 through SRM-4. For your rebuttal
23 testimony, I have SRM-1R through SRM -- excuse me --
24 SRM-1R through SRM-8R. And then I don't have any
25 exhibits for your surrebuttal; is that correct?

1 A. Actually, on direct, I have SRM-1 through
2 SRM-9.

3 Q. Thank you. Okay. And then on your
4 rebuttal, do you have SRM-1R through 8?

5 A. Yes.

6 Q. Okay.

7 A. Through 8R.

8 Q. Right. Through 8R. Okay.

9 And do you have any changes to either your
10 direct, rebuttal, or surrebuttal testimony or any of
11 the exhibits attached to it?

12 A. I do have one change to my rebuttal
13 testimony.

14 Q. Okay. Why don't you go ahead and share that
15 now.

16 A. Okay. On page 4 of my rebuttal testimony,
17 line 90, at the end of that line, the \$61.5 million
18 number should be 61.9 million.

19 Q. Okay. Any other changes, Mr. McDougal?

20 A. No.

21 Q. If we were to ask you the same questions
22 that were asked in both your direct, rebuttal, and
23 surrebuttal testimonies, would you provide the same
24 answers today?

25 A. Yes.

1 MR. SABIN: Mr. Chair, I move for the
2 admission of Mr. McDougal's Phase 1 revenue
3 requirement testimony in this matter.

4 COMMISSIONER LEVAR: If anyone objects to
5 that motion, please unmute yourself and indicate your
6 objection.

7 I'm not seeing or hearing any objection, so
8 the motion is granted.

9 (Testimony admitted.)

10 COMMISSIONER LEVAR: And I failed to look at
11 the clock before we moved to Mr. McDougal. It's
12 probably a good time for a break.

13 Is there any objection from you, Mr. Sabin,
14 if we take a break before his summary?

15 MR. SABIN: I was just going to get into his
16 testimony for the depreciation docket, and then we
17 can -- then I would be fine to take a break at that
18 point.

19 COMMISSIONER LEVAR: Okay. Why don't you do
20 that. Thank you.

21 BY MR. SABIN:

22 **Q. Just for the sake of procedural correctness,**
23 **I also want to put in your -- you have testimony in**
24 **the depreciation docket, Docket 18-035-36; correct?**

25 A. Correct.

1 Q. And I have that you have both direct,
2 rebuttal, and surrebuttal in that docket; is that
3 right?

4 A. That is correct.

5 Q. And I don't have any exhibits to that; is
6 that correct?

7 A. That's correct.

8 Q. And is that -- do you have any corrections
9 to that testimony?

10 A. No, I do not.

11 Q. Okay. And if we were to ask you the same
12 questions that are set forth in the direct, rebuttal,
13 and surrebuttal testimonies, would you have the same
14 answers today?

15 A. Yes, I would.

16 Q. Okay.

17 MR. SABIN: Mr. Chair, I would move for the
18 admission of Mr. McDougal's Phase 2 depreciation
19 docket testimony, his direct, rebuttal, and
20 surrebuttal testimonies.

21 COMMISSIONER LEVAR: Thank you.

22 If anyone objects to that motion, please
23 indicate your objection.

24 I'm not seeing any, so the motion is
25 granted. Thank you.

1 (Testimony admitted.)

2 COMMISSIONER LEVAR: And with that, why
3 don't we take a 15-minute break, and then we'll
4 return for Mr. McDougal's summary.

5 MR. SABIN: Thank you.

6 (A brief recess was taken.)

7 COMMISSIONER LEVAR: We'll be back on the
8 record, and we'll go back to Mr. Sabin and
9 Mr. McDougal.

10 BY MR. SABIN:

11 Q. When we left off, Mr. McDougal, we had just
12 admitted your exhibits, and I was about to ask you
13 before we took a break whether you have a summary
14 you've prepared of both your direct rebuttal and
15 surrebuttal testimonies?

16 A. Yes, I have.

17 Q. Okay. Would you please share that with
18 everybody now?

19 A. Yes. Chairman LeVar, Commissioner Allen,
20 Commissioner Clark, my testimony --

21 THE COURT REPORTER: I'm sorry. I'm getting
22 some really bad feedback, and I can't hear.

23 MR. SABIN: We are too.

24 THE COURT REPORTER: Okay. I think it's
25 been corrected.

1 BY MR. SABIN:

2 Q. Okay. Let's start over, Mr. McDougal,
3 because it started right as soon as you started
4 reading. Go ahead.

5 A. Okay. My testimony presents the Company's
6 revenue requirement in this case. As noted by
7 Gary Hoogeveen last week, the Company is very
8 concerned about our customers in such unprecedented
9 times. The revenue requirement in this case has been
10 set at the level needed to provide safe and reliable
11 power to our customers. My revenue requirement
12 direct testimony addressed the following items:

13 First, the calculation of the originally
14 requested \$95.8 million overall rate increase
15 requested in this general rate case representing a
16 total Utah allocated revenue requirement of just over
17 \$2 billion.

18 Two, the main drivers and their impact on
19 this case.

20 Three, the test period utilized in this
21 case.

22 Four, the calculation of the test period
23 revenue requirement and the adjustments made to the
24 unadjusted 12 month historical period ended
25 December 31st, 2019 to arrive at the test period.

1 Five, the 2020 PacifiCorp
2 interjurisdictional allocation protocol methodology
3 used to determine Utah allocated results.

4 Finally, the Company's proposed wildland
5 fire mitigation balancing account.

6 In rebuttal and surrebuttal testimony, my
7 testimony explains and supports the Company's revised
8 overall revenue requirement and the need for a
9 revenue increase of \$72 million in this general rate
10 case. This revised revenue requirement is requested
11 to become effective in rates over two phases.

12 The Company proposes the first phase be
13 effective January 1st, 2021 for \$49.5 million
14 followed by a subsequent rate increase of
15 \$22.5 million effective July 1st, 2021. The second
16 rate change captures the revenue requirement
17 associated with the in-service date of portions of
18 TB Flats and Pryor Mountain.

19 Additionally, the Company proposes to defer
20 the revenue requirement impact of a delay in Pryor
21 Mountain in-service dates from 2020 to 2021 as a
22 result of the latest update discussed by
23 Mr. Van Engelenhoven. The deferral will be
24 calculated on a daily basis and will include all of
25 the revenue requirement components that are not

1 included in EDA including return on rate base,
2 depreciation expense, O&M expense, and possibly PTCs.
3 The Company will make a proposal for amortizing the
4 deferred amount as part of the second rate change to
5 occur on July 1st, 2021.

6 In rebuttal, the Company accepted many
7 adjustments proposed by other parties which were
8 incorporated into the revised revenue requirement. I
9 will not go into all of the accepted adjustments but
10 instead will focus my summary on the adjustments that
11 are still at issue in this case. I would like to
12 briefly go over the outstanding revenue requirement
13 issues in this case and the Company witnesses that
14 have already responded to each issue.

15 First, Ms. Joelle Steward addressed the
16 two-step rate increase. Mr. Rick Link addressed the
17 Pryor Mountain prudence issue. Ms. Julie Lewis
18 addressed the Company's intent of pay issue.
19 Mr. Dana Ralston addressed the Lake Side 2 outage.
20 Ms. Nikki Kobliha addressed the recovery of pension
21 expense and the inclusion of prepaid pension and rate
22 base. Mr. Dave Webb addressed the inclusion of PTCs
23 in the EBA for plants included in rate base.
24 Mr. Curt Mansfield addressed the prudence and
25 benefits of the advanced metering infrastructure

1 investment. I will discuss the following remaining
2 issues:

3 Operation and maintenance escalation;
4 depreciation and return associated with retired wind
5 assets; property tax expense; Cholla Unit 4
6 construction work in progress; and for CWIP and
7 materials and supply or M&S-related closure costs,
8 restating generation overhaul expense to constant
9 dollars, the return on the Craig selective catalytic
10 reduction or SCR investment, lobbying and civic
11 expenses, transmission uncollectible expenses, a
12 balancing account for excess deferred income tax or
13 EDIT amortization expense, and the recovery of Deer
14 Creek royalty payments.

15 I'd like to start with the operations and
16 maintenance escalation. The Company escalated
17 nonlabor O&M expenses in the original filing using
18 factors provided by IHS Markit. The filing was made
19 in May as the State and Company began dealing with
20 issues related to the global pandemic caused by
21 COVID-19.

22 As discussed in my rebuttal testimony, the
23 most recent release of the IHS Markit indexes reflect
24 the impact of the -- the impact of the pandemic on
25 future escalation. However, it is uncertain how that

1 impact may change or how long it will continue to
2 affect the indexes. As such, based on the near-term
3 and long-term uncertainty surrounding COVID-19, the
4 Company made the decision to remove the escalation
5 adjustment proposed in direct testimony. The
6 elimination of all nonlabor O&M expense escalation
7 was reflected in the revenue requirement I supported
8 in my rebuttal testimony. This reduced the Company's
9 requested revenue requirement by \$3.6 million in our
10 rebuttal filing.

11 The COVID-19 pandemic has created
12 unprecedented uncertainty for the Company and its
13 customers. The adjustment proposed by the Office of
14 Consumer Services and supported by the DPU to update
15 O&M expenses with the post-COVID-19 IHS Markit
16 indexes raises concerns about the accuracy of those
17 indexes and would capture only one aspect of the
18 pandemic and does not balance that adjustment against
19 other impacts the ongoing pandemic will have to the
20 Company in the test period.

21 While the Company included an adjustment for
22 nonlabor escalation in its original filing as this
23 case progressed and it became clear that COVID-19 was
24 having unpredictable impacts, at least in the short
25 term, the Company realized that COVID-19 would impact

1 several areas within the Company, including price
2 escalation, loads, revenues, and allocation factors.

3 Because of the uncertainty of the impacts of
4 COVID-19 will have on inflation and the uncertainty
5 it will have on the other issues like loads,
6 revenues, and allocation factors, the Company
7 determined that it would be appropriate to remove the
8 escalation adjustment in rebuttal until it could
9 better determine whether the impacts are real and
10 assess the magnitude of those impacts.

11 Notwithstanding this uncertainty, the
12 Company continues to believe that the revenue
13 requirement proposed in its rebuttal filing reflects
14 a reasonable forecast of cost and revenues expected
15 to occur during the test period. Further reducing
16 the Company's nongeneration, nonlabor O&M for the
17 latest IHS Markit release does not match the
18 treatment given to other aspects of the case that
19 have been or will be impacted by the pandemic.

20 For the depreciation on required wind
21 assets, in order to calculate depreciation expense,
22 the gross plant in-service balance is multiplied by
23 the applicable depreciation rates. To better
24 illustrate the calculation of depreciation expense
25 with regards to repowered wind access, I provide a

1 table in my rebuttal testimony on line 904 called
2 Table 6. I'd like to briefly refer to that table as
3 I explain what the impacts of the retired wind access
4 are.

5 In looking at that table, what we have
6 walked through in that table is first off looking at
7 a hypothetical example looking at existing equipment,
8 then the impact of a retirement, then the impact of
9 capital additions. These are the exact same impacts
10 as what we had in the repowering docket.

11 As we take existing equipment and calculate
12 depreciation expenses, we retire the assets in this
13 example I gave. We say we had existing equipment of
14 1,000, we retire it, it drops the depreciation
15 expense to zero on the retired assets. We then add
16 capital additions -- in my example, 1,050 -- our
17 depreciation expense goes right back to the same
18 level it was before. In my example, slightly higher.

19 This is very similar to what happened as we
20 retired the wind assets. Depreciation expense
21 decreases associated with the retired wind assets,
22 and it increases associated with new investments.
23 There are the two offsetting entries. The Company
24 fully explains this in the repowering docket,
25 No. 17-035-39, and proposed a mechanism to match all

1 of the costs and benefits of repowering.

2 The mechanism specifically called out the
3 change of depreciation associated with the retired
4 wind assets as one of the items to be included in the
5 mechanism. This mechanism was opposed by UAE and
6 Witness Mr. Higgins because he alleged it constituted
7 single item rate making.

8 The Company then proposed a deferral to
9 match benefits and costs associated with the retired
10 assets in Docket No. 19-035-45. This deferral,
11 again, specifically called out the change in
12 depreciation associated with the retired wind asset
13 as one of the items included in the deferral. This
14 deferral was also opposed by Mr. Higgins. Now UAE
15 and Mr. Higgins proposes to somehow carve out one of
16 the benefits, the benefit associated with the
17 depreciation expense decrease, and to put that in as
18 a benefit to customers without including any of the
19 costs. The Company recommends the Commission reject
20 this adjustment.

21 In addition, UAE proposes a 200-basis-point
22 reduction related to the return on the required wind
23 assets, which is also inappropriate because customers
24 are getting the benefits of repowering. The --
25 excuse me -- the Company made a prudent decision for

1 customers. The benefits from the decision will
2 entirely flow to customers. The Company is only
3 recovering its costs. This proposed adjustment is
4 inconsistent with the total Company approach used to
5 determine the Company's authorized ROE and capital
6 structure in this general rate case.

7 One last item on the retired wind assets is
8 Mr. Smith for the DPU proposes a shortened 10-year
9 recovery period for the retired wind assets. In
10 surrebuttal, he suggested that a 10-year amortization
11 is less expensive for customers. However, his
12 analysis does not properly calculate the net present
13 value of the two options. When properly calculated,
14 the two net present values are virtually the same.

15 The Company's concern with this approach is
16 the short-term impact this will have on customers.
17 Therefore, the Company believes this proposal should
18 be rejected unless the Commission adopts Mr. Higgins'
19 reduced return on the wind assets. If this punitive
20 return is accepted, the Company believes the retired
21 wind assets should be recovered over a shorter period
22 of time.

23 The next item still outstanding is property
24 tax expense. DPU Witness Mr. Alder recommends an
25 adjustment to the Company's property tax expense

1 based on \$164 million estimate using a single
2 assumption; namely, the property tax expense will
3 increase during each future year by the 3.5 percent
4 average increase in property tax change based on
5 historical years 2011 through 2019.

6 The DPU's proposed adjustment ignores that
7 the assessed values for the Company's operating
8 property increased from 13.6 billion in 2019 to
9 15.6 billion in 2020, an increase of approximately
10 15 percent. Assessed values for 2020 increased for
11 three primary reasons: One, a \$1.4 billion or
12 7 percent year-over-year increase in the Company's
13 net investment and operating property. Two,
14 year-over-year decreases in the capitalization rate
15 used within the income approach by states to
16 calculate property taxes. And three, the expiration
17 of an adjudicated value mechanism in Oregon which
18 served to limit increases in Oregon's assessed
19 values.

20 The DPU's proposal did not consider any of
21 these factors. Instead of decreasing, the Company
22 anticipates property taxes increasing to 191 million,
23 an increase of \$10 million from the original filing,
24 as a result of changes in the assessed value and
25 discount rates used in the income approach by the

1 states. The Company included this update in its
2 rebuttal case. Mr. Alder did not file surrebuttal
3 testimony addressing this update.

4 On the Cholla Unit 4 closure costs, UAE
5 Witness Mr. Higgins propose two changes to the
6 closure costs: The removal of construction work in
7 progress and the removal of M&S inventory.

8 As part of normal maintenance, the Company
9 regularly spends capital dollars on generation
10 assets. The projects included in CWIP were under
11 construction prior to the decision to close the
12 facility. Once the decision was made to close, the
13 Company prudently stopped all in-progress and future
14 capital projects for Cholla Unit 4. These costs were
15 prudent management decisions and should be
16 recoverable.

17 Secondly, the M&S at Cholla Unit, similar to
18 all M&S at the Company's plants, has been included in
19 rate base and found prudent in all Company rate
20 cases, and the Company should be allowed recovery of
21 these prudently incurred costs. To the extent the
22 Company is able to sell any of the M&S inventory, the
23 Company will accrue those benefits and flow them back
24 to customers by offsetting the decommissioning costs
25 of the plant.

1 On generation overhaul expenses, maintenance
2 of the Company's generation fleet such as overhauls
3 on coal and gas plants can result in variation of O&M
4 expense year over year. To help create a levelized
5 reflection of generation overhaul expense expected to
6 occur in the test period, the Company averages four
7 years of historical overhaul expense. My direct
8 testimony supports this calculation and restates
9 historical expenses to today's dollars. This
10 restatement is done prior to averaging expenses and
11 ensures the Company adequately recovers prudently
12 incurred expenses. This adjustment is supported by
13 DPU Witness Mr. Powell and is necessary for the
14 Company to recover a prudent level of overhaul
15 expense in the test period.

16 For the return on the Craig SCR, as
17 described in the direct testimony of Mr. James Owen,
18 the Company was responsible under the terms of the
19 participation agreement to pay for its joint owners'
20 share of the investment in the Craig Unit 2 SCR.

21 Mr. Higgins proposes that because the
22 Company's analysis did not support the investment in
23 the SCR, the Commission should penalize the Company
24 by reducing the allowed return on this asset. This
25 would penalize the Company for making an investment

1 that the Company was required to make under its joint
2 owner agreement in a facility that has been found
3 prudent by this Commission. It is also similar to
4 the return on the retired wind assets inconsistent
5 with the capital structure and ROE phase in this case
6 where the Commission looked at the appropriate
7 capital structure and return on a total Company basis
8 and not for individual assets, as proposed by
9 Mr. Higgins.

10 On lobbying and civic expenses, the Company
11 disagrees with the surrebuttal testimony for the DPU
12 of Mr. Eric Orton. First, the DPU is continuing to
13 include in its adjustment lobbying and other expenses
14 that were never in the rate case. Second, the
15 remaining expenses cited were prudently incurred
16 expenses and should not be excluded from the case.
17 The Company and customers benefit from maintaining a
18 strong workforce. And contrary to Mr. Orton's
19 argument, the Company's participation in
20 organizations like the Chamber of Commerce does, in
21 fact, provide benefits to customers.

22 Mr. Orton has identified a variety of
23 expenses related to leadership conferences, employee
24 appreciation events, and business trips which he
25 identifies as being related to incentives and perks.

1 Leadership conferences, which account for
2 approximately 133,000 of Mr. Orton's adjustment,
3 provide training, education, and strategic
4 opportunities for the Company's leadership team.
5 Mr. Orton also takes issue with the amounts he claims
6 are excess amounts for particular transactions or
7 trips, but failed to properly understand that while
8 these transactions are on one line item, they can be
9 for multiple employee training events. As such, his
10 assumption that these expenses were for a single
11 individual is incorrect. In addition, Mr. Orton's
12 assertion that employee appreciation expense do not
13 provide a benefit to customers is unfounded.

14 For transmission power delivery
15 uncollectible expense, Ms. Ramas did quote correct
16 that a large -- larger-than-normal uncollectible
17 expense was experienced for transmission in
18 2009 [sic] than occurred in the two prior years.
19 However, expanding this to a larger sample and
20 including additional years, such as 2015 and 2016,
21 illustrates that while 2019 was unique, larger
22 uncollectible expenses are not uncommon. Averaging
23 or deferring is an appropriate treatment of items
24 that experience large relative variations year
25 through year, not disallowing those expenses. Based

1 upon historical transmission uncollectible expense,
2 the Company, in rebuttal, made an adjustment to
3 replace the 2019 balance with a three-year average.

4 Ms. Ramas also proposed the Company
5 established an EDIT balancing account or a balancing
6 account to look at the amortization expense
7 associated with excess deferred income taxes to defer
8 the difference between the amount set in rates
9 through this proceeding and actual edit amortization.

10 EDIT works much like accumulated deferred
11 income taxes and follows specific assets. The
12 Company is currently deferring this amount annually
13 due to the timing of the tax law change. It was
14 always the Company's intent to fully implement the
15 tax law change into rates as part of this rate case,
16 which we are doing. There is no reason to isolate
17 this one component of revenue requirement and track
18 changes.

19 One reason Ms. Ramas cites for the referral
20 is that the amount of amortization was much higher in
21 2020 due in part to the retirement of Cholla. I
22 agree with that statement; however, Cholla is a plant
23 closure, and the change in EDIT amortization is a
24 small part of the impact of closing Cholla. In
25 similar-type situations in the future, the Commission

1 should look at all closure costs for deferral without
2 isolating taxes only.

3 The last item is Deer Creek royalties. On
4 that issue, the Department of the Interior's Office
5 of Natural Resources Revenue requires royalty
6 payments on recoverable costs for coal production,
7 mine closure, and final reclamation costs. The
8 Company does not have a specific timeline when actual
9 royalty obligations will be settled. Issue here is
10 not really of whether it's a prudently incurred cost;
11 it is an issue with the timing of recovery.

12 Since the Deer Creek Mine was closed in
13 2014, nearly seven years ago, and nearly all final
14 reclamation activities have been completed, the
15 Company continues to support a rate mitigation effort
16 to buy down or fully recover these costs through
17 using nonprotected EDIT balances in this rate case.

18 In conclusion, the revenue increase of
19 \$72 million proposed by the Company in rebuttal is
20 fair, just, and reasonable, and should be approved by
21 this Commission.

22 Thanks.

23 MR. SABIN: Thank you, Mr. McDougal.

24 Mr. Chairman, Mr. McDougal is available for
25 cross-examination or for questions from the

1 Commission.

2 COMMISSIONER LEVAR: Thank you, Mr. Sabin.

3 Mr. Jetter or Ms. Schmid, do you have any
4 questions from the Division of Public Utilities for
5 Mr. McDougal?

6 MR. JETTER: I do have some questions.

7

8 CROSS-EXAMINATION

9 BY MR. JETTER:

10 Q. Good morning, Mr. McDougal. I guess I'm
11 going to start with a few questions this morning
12 about the retired wind assets.

13 You would agree with me, wouldn't you, that
14 you could amortize the retired wind asset balances
15 over 10 years or 30 years or potentially another
16 length of time. All of those have enough basis to
17 choose one of those options; is that correct?

18 A. I would agree with that. That is an option.
19 You have to look at all of the impacts on customers,
20 but yes.

21 Q. Okay. And you said in your opening
22 statement today that the net present value would be
23 approximately the same amortizing over 10 years
24 versus 30 years; is that correct?

25 A. Yes, I did.

1 **Q. And did you provide a calculation of that**
2 **somewhere in your testimony or work papers?**

3 A. No, I didn't. But if we look at the
4 exhibit, I -- it's easy to point out where the error
5 is if we wanted to go to the DPU's exhibit.

6 **Q. So I do have the -- let's try to stay out of**
7 **confidential information here. I know that this**
8 **exhibit -- I assume you're looking at DPU**
9 **Exhibit 9.1SR?**

10 A. Yes. And I don't believe, you know, I would
11 need to talk about any of the confidential nature of
12 the amounts.

13 **Q. Okay. And I, you know -- please go ahead**
14 **with your explanation of the -- what you believe is**
15 **an error to this.**

16 A. Okay. When you look at the net present
17 value, you have to look at the net present value of
18 the total costs. What Mr. Orton does -- I mean,
19 excuse me -- Mr. Smith does here in this adjustment
20 is he looks at the net present value difference of
21 the return component only. He does not look at the
22 net present value difference of the payment of the
23 principal amount.

24 So if you look at his Columns 2 and 4, the
25 retired wind equipment amortization over 10 years

1 versus 30 years, he does not consider that there is a
2 net present value difference of those two columns.
3 So in doing his total, he is only looking at the
4 return. If you look at the net present value and you
5 include the principal, the net present value is --
6 depending on your assumptions for discount rate, it's
7 very close to zero.

8 Because of the timing of surrebuttal, we
9 have not filed any testimony since then, so I did not
10 have any calculation I could put forth.

11 **Q. You'll agree with me, wouldn't you, that if**
12 **your weighted average cost of capital exceeds the**
13 **discount rate that you use to calculate a net present**
14 **value, all else equal, can you extend the**
15 **amortization of -- of any value that the net present**
16 **value will be -- I guess, will change with the length**
17 **of time.**

18 **Is that accurate?**

19 A. It could, if your -- if your escalation and
20 your discount rate are different. And that's where
21 you have to look at after-tax dollars in a few items.
22 And if you keep your discount consistent on an
23 after-tax basis, then, you know, looking at after-tax
24 discount rate and after-tax return, you're okay. It
25 all depends on how you look at the pre and after tax.

1 Because even if you use -- you know, if you use the
2 same rates, which you should, they should come out
3 virtually the same.

4 Q. Okay. Do you have the exhibit we were
5 discussing in front of you?

6 A. Yes, I do.

7 Q. And if you look at line 53 and Column H,
8 that represents the Division's recommended weighted
9 average cost of capital in this case.

10 Is that -- do you agree with me on that?

11 A. Okay. I'm looking at a printed copy, and so
12 it doesn't have a line 53 or a Column H, but I assume
13 that the title being "The Weighted Average Cost of
14 Capital," that that is correct.

15 Q. Okay. And you would also -- do you agree
16 with me that the discount rate represented there was
17 the discount rate that was put forth by the Company
18 in its testimony for the repowering docket?

19 A. Yes, that's what its labeled as, and that
20 looks approximately correct.

21 Q. Okay.

22 A. I have not verified it, but based upon my
23 knowledge, yes, it looks within reason.

24 Q. Okay. And I think that the Commission has
25 access to this exhibit and it can take --

1 A. Yep.

2 Q. -- take notice of those numbers that -- they
3 will enter them into the record later. Those are the
4 only -- those are the questions I have regarding the
5 retired wind assets, and I'm going to change gears
6 here a little bit.

7 MR. JETTER: With respect to the property
8 tax calculations, I think I'm going to have to ask
9 the Commission -- make a motion that we move into a
10 confidential part of the hearing. And what I'm
11 wanting to do is show on the screen and ask some
12 questions regarding confidential exhibits from the
13 2011 and then 2013 general rate cases regarding --
14 they're both confidential Exhibit, I think, SRM5.
15 Incidentally, the name is the same in both dockets.

16 COMMISSIONER LEVAR: Okay. Thank you,
17 Mr. Jetter. I think the next step would be to ask
18 Rocky Mountain Power if they can explain the
19 confidential nature of the material you're going to
20 be discussing before we consider a motion to close
21 the hearing.

22 Mr. Sabin, do you have the material that
23 Mr. Jetter is proposing to put on the screen if we go
24 into confidential hearing?

25 MR. SABIN: I do not. I don't know exactly

1 what he's referring to or -- I mean, I know it's an
2 exhibit in a prior rate case, but I haven't gone and
3 pulled all the prior exhibits from prior rate cases,
4 so I don't know what it is he's looking at
5 specifically. I'm happy to -- if he wants to send
6 those over, we're happy to take a break and I can ask
7 the Company to explain to me what those -- what the
8 nature of the confidentiality is. But I couldn't do
9 that in the -- in the abstract.

10 MR. JETTER: Okay. Maybe let me give a
11 brief explanation. These are the exact same exhibit
12 calculation sheets that are also used by Mr. McDougal
13 in direct testimony. And I think it's also
14 Exhibit 5. So it's the tax -- it's the property tax
15 calculation sheet that has -- in this case, it's
16 2019, and then a projection of 2021 property tax
17 calculations.

18 And I don't intend to enter these as an
19 exhibit into the record of this hearing; I'm just
20 using them as an illustrative exhibit for some
21 questions. I can certainly --

22 MR. SABIN: Here's what I would recommend.
23 If -- Mr. Chairman, if this is okay with you, I'd
24 love it if you could just send them so I can quickly
25 confirm that and then discuss with my client what

1 specific information is confidential and whether
2 those prior exhibits are still or should still be
3 treated as confidential, and then we could jump right
4 back on. But I think if I could get those documents,
5 we can do this in a couple of minutes.

6 MR. JETTER: I will send those over. And
7 I'll send them to the Company, I suppose, at this
8 point, and then you can make a decision. And then if
9 your folks want to see them, we can send them out
10 more broadly.

11 COMMISSIONER LEVAR: So does it make sense
12 to take a ten-minute recess right now while we
13 evaluate the documents that Mr. Jetter is proposing
14 to ask questions about?

15 MR. SABIN: That would be my preference.

16 MR. JETTER: Yeah, I think that would make
17 sense.

18 COMMISSIONER LEVAR: Okay. Why don't we
19 take a ten-minute recess, and then we'll readjourn
20 and see where we are. Thank you.

21 (A brief recess was taken.)

22 COMMISSIONER LEVAR: Okay. We'll be back on
23 the record.

24 Mr. Sabin and Mr. Jetter, have we made any
25 progress on this issue?

1 MR. SABIN: Well, I haven't talked to
2 Mr. Jetter, so I'll just let you know what we've
3 looked at. He's forwarded over the documents. They
4 appear to be exhibits from a prior rates proceeding.
5 The -- the figures themselves are not -- because
6 they're past rate cases and they're quite old, the
7 actual figures in the document are not the issue.

8 What's -- what's confidential here is the
9 methodology or the calculation -- well, the
10 calculation methodology for arriving at them. And
11 that's the same methodology we use today. The reason
12 that that's confidential is we're dealing with
13 multiple states, and in each of those states, they
14 calculate the Company's property taxes based on their
15 own methodology. And what we don't want to do is
16 have them be aware of how we estimate our property
17 taxes so that they use that to increase our property
18 taxes unnecessarily, and so we'd like to keep that
19 methodology confidential.

20 And for that reason, I would be okay with
21 Mr. Jetter's suggestion that we go on -- I would not
22 oppose that if you're going to use these things, we
23 would want them to be maintained confidentially. If
24 he is just going to talk about numbers or wants to
25 quote numbers, we don't have any problem with that

1 being done without going into confidential session.
2 But if he's going to look at the chart and talk about
3 and show the methodology, then we do think that needs
4 to be protected.

5 MR. JETTER: So my intention with these is
6 simply to identify a few numbers in there and then, I
7 guess, compare those to applicable filings with FERC.
8 And so maybe if Mr. McDougal has them in front of me,
9 we can move forward in an open session, I think, and
10 I could just reference the number in each of the
11 exhibits and maybe just not put them up on the screen
12 if that would be an easier way to go forward with an
13 open session.

14 MR. SABIN: That's certainly fine with us if
15 you want to do it that way. But if you want -- if
16 you feel like it makes your job easier to put it up,
17 I just -- we'd want that to go into confidential
18 session.

19 COMMISSIONER LEVAR: Okay.

20 MR. JETTER: I'm happy to do it either way.

21 COMMISSIONER LEVAR: Well, Mr. Jetter, do
22 you want to move forward? And I'll leave it to you
23 whether you make that motion so that you're free to
24 put the chart up on the Chair's screen. If you want,
25 we'll try to do it way. That's fine. If you'd like

1 to make the motion, that's up to you.

2 MR. JETTER: I think in an effort to, I
3 guess, preserve the preference for open session,
4 let's go forward with an open session and I'll try to
5 make sure we don't -- we won't talk about details of
6 the method PacifiCorp uses for its calculations.

7 COMMISSIONER LEVAR: Okay.

8 MR. SABIN: Okay.

9 COMMISSIONER LEVAR: Go ahead and go
10 forward. And if that changes and you need to, please
11 feel free to make the motion and then we can address
12 it.

13 MR. JETTER: Okay. Thank you, Mr. Chairman.

14 BY MR. JETTER:

15 Q. Mr. McDougal, what I'm looking at, to start
16 with, is the exhibit that was attached to your direct
17 testimony in Docket 11-035-200, and that was the 2011
18 general rate case. And what I'm looking at,
19 initially, is page 3 of that exhibit.

20 Do you have that in front of you?

21 A. Yes, I do.

22 Q. And let me lay a little bit of foundation
23 here before we go on.

24 Are you familiar with the -- the numbers and
25 the calculations that are included in --

1 (Audio distortion.)

2 (Reporter clarification.)

3 MR. JETTER: Yeah, it's -- hopefully still
4 working. It's called FERC Form 1. And if we're
5 having difficulty hearing me, I can call in, if this
6 becomes an issue, for a different audio connection.
7 But let's maybe see how it goes.

8 BY MR. JETTER:

9 Q. And is it accurate, Mr. McDougal, that a
10 FERC Form 1 is a backward-looking filing that
11 summarizes a prior period financial set of events?

12 A. Yes, it is.

13 Q. And the filings from a FERC Form 1, those
14 represent the -- I guess those represent gross
15 property taxes or a number that would be comparable
16 to the gross property tax estimate on your master
17 property tax worksheets?

18 A. Not necessarily. In the -- it depends on
19 what you're looking at within the FERC Form 1.
20 Because a lot of times within the tax section, it
21 lists what is going to expense, and there's a little
22 bit difference between the expense versus the total
23 because of capitalization.

24 Q. Okay. And so if I were looking at 2011, for
25 example, master property tax estimation worksheet and

1 the estimated gross property tax value is
2 116 million -- and that's not an exact number -- and
3 then I reference the -- that line states property tax
4 that was in the 2011 FERC Form 1 filing at 116,000,
5 there's a variation between those of about \$300,000
6 or roughly 2.5 percent -- or excuse me -- is that
7 right? No, it's about 1/3 of 1 percent.

8 Are those numbers approximately the same --
9 representing the same tax values?

10 A. If you're looking at the expense portion of
11 the FERC Form 1. So I do not have that section up
12 with me to know exactly, but generally, the amount we
13 charge to our property tax expense is not the gross;
14 it's usually the net, which is the 2011 net property
15 tax expense on that sheet. It's the first.

16 Q. Okay.

17 A. And -- and --

18 Q. Go ahead.

19 A. I guess one of the ways to look at it is to
20 say on this sheet, the true property tax expense are
21 really the first column under 2011 and the last
22 column under 2012. The middle columns are all used
23 to calculate those numbers because your state tax due
24 and your bill is based upon the middle two columns,
25 but we capitalize certain parts, and that's where the

1 middle columns are.

2 Q. Okay. And so I guess maybe I'm a little bit
3 confused in this case. The tax value that is in the
4 net property tax column as the final value in 2011
5 doesn't match up to what we've added up, which is a
6 bit of a complicated calculation out of the FERC
7 Form 1 because it's state by state.

8 A. And there are different parts of the FERC
9 Form 1, and that's why I brought out that I don't
10 have the FERC Form 1 in front of me. There are pages
11 that show your total expense, and then there's pages
12 that show your tax going to the jurisdiction. And it
13 depends on which one you look at. And I would have
14 to refresh myself. And I know which pages, and I can
15 picture them in my mind, but without having them up,
16 I'm telling -- that's why I made the clarification
17 that the amount that's actually at expense in this
18 case, and in all of our cases, are usually the net
19 because the other amount gets charged to capital and
20 to other items.

21 Q. Okay. And have you reviewed -- it's
22 **Figure 2 on the direct testimony of Division Witness**
23 **J.J. Alder?**

24 A. I have looked at it. Yes. I have it in
25 front of me now.

1 (Interruption in proceedings.)

2 MR. JETTER: I'm sorry. I'm getting an
3 AMBER Alert. I think everybody else might have had
4 the same AMBER Alert.

5 MR. SABIN: We all got it.

6 BY MR. JETTER:

7 Q. And I believe that those values on -- I'm
8 sorry. You said that -- have you had an opportunity
9 to review that Figure 2, which is a table, and
10 Figure 3 is a graphical representation of that?

11 A. Yes.

12 Q. Did you have a reason to dispute those
13 numbers in the column on that Figure 2 that are
14 property tax charged that were drawn from the -- each
15 year's FERC Form 1?

16 A. They're coming -- I don't dispute that
17 they're coming from the FERC Form 1. What they are,
18 though, these are the gross amounts. And we
19 actually, in response to a data request from the
20 Office, provided the actual property tax expense by
21 year, which is slightly different. But he's looking
22 at a trend here, and I didn't think it was important
23 to get into -- okay. To put it bluntly, I believe
24 that there's so many fallacies in the way this is
25 being done, I didn't want to get into the picky --

1 each number.

2 **Q. Okay.**

3 A. Yes, I can see where he got the numbers, but
4 they don't tie exactly to what I have for property
5 tax expense.

6 **Q. Okay. And maybe let me just walk through**
7 **these as a rough comparison here. And I think I can**
8 **represent our understanding, at least, is that the**
9 **FERC Form 1 numbers used by the Division are the**
10 **estimated or the actual gross property tax values**
11 **from the FERC Form 1.**

12 A. Okay. And the gross property tax values --
13 and that, I believe, they are. But the issue with
14 using gross values is gross values -- one of the
15 issues with this -- they are not what hits expense.
16 Because every year for certain projects that are
17 under construction, you capitalize portions of the
18 property tax which is how come in that confidential
19 exhibit you were looking at, there are columns that
20 take that and adjust the gross to the net expense.

21 But yes, I understand where these numbers
22 come from and what they're being used for.

23 **Q. Okay. And so if we look at the 2011**
24 **estimated gross property tax, that matches what was**
25 **filed. And that's -- that was essentially an**

1 after-the-fact results of operations number that
2 closely matches what was filed in the same year FERC
3 Form 1 at 116 million.

4 Do you agree with me on that?

5 A. I agree that that -- again, I have not
6 traced it back to the FERC Form 1, but I can see that
7 there are both sets of numbers in there. So yes.

8 Q. And then in this case, you had projected
9 2012 to have that same estimated gross property tax
10 figure as 128.5 million; is that -- that's correct?

11 A. Yes, but I would point out that the amount
12 that we were putting in results was the far right
13 column, which was the \$121 million number.

14 Q. Uh-huh.

15 A. Which was the amount included in the rate
16 case.

17 Q. And the FERC Form 1 filing that net year
18 for -- would you accept, subject to check, that it
19 was 124.8 million?

20 A. I think you mean, in this chart, 124.4, but
21 yes.

22 Q. Oh, yes. I'm sorry. I'm using two
23 computers here, and it was a little far away.

24 And so that next year's calculation had a
25 variation of -- in the range of 4 million or -- or

1 somewhere around 3 to 4 percent from what was in the
2 FERC Form 1 filing for that year?

3 A. Yes.

4 Q. And then --

5 A. Again, I would point out that you are
6 looking at the gross, not the net. And in order to
7 really look at whether it impacted the results, we
8 would have to look at that number and see what was
9 capitalized. It was really in the results of
10 operations, but yes.

11 Q. Okay. And then what we see is -- is
12 to fully -- you know, not to sort of cherry-pick the
13 years here, we'll go on to the 2013 forecast. And in
14 2013, the projection was 134 million, and the FERC
15 Form 1 filing after the fact for that year was
16 133.6 million.

17 Do those numbers -- would you accept those
18 two numbers?

19 A. Yes.

20 Q. And so, in fact, the second year out, the
21 further year out was a little closer. And what I'm
22 basically getting at here is in that -- the projected
23 calculations are a forecast, are they not? They're
24 not really a -- they're not as precise as simply a
25 mathematical calculation of assessments that ends up

1 **turning into an exact or nearly exact calculation of**
2 **the future year's tax projection.**

3 A. I would agree they're not precise; they are
4 a forecast. And like all of our forecasts, there are
5 some margin of errors. Like I said earlier, we did
6 do a comparison of all of them for a data request
7 from the Office. When you look at -- I believe it
8 was looking at about six or seven historical years,
9 overall, we were very close.

10 **Q. And some years you're off 4 or 5 percent,**
11 **and some years it's closer than that; is that right?**

12 A. Right. And sometimes in the years you're
13 off, it has to deal -- especially if you look at the
14 Company's books, it has to deal with what happens on
15 our appeals because we are constantly appealing
16 property taxes. In the last 12 years, I'm aware of
17 three or four appeals we have had. And sometimes the
18 Company reserves and releases appeals, and so
19 sometimes when you look at years and see large
20 variabilities, it's because of appeals that are going
21 on at that time.

22 **Q. And I've been a little bit involved in one**
23 **of the recent tax appeals, and I don't want to -- I**
24 **know those are sensitive confidential information**
25 **also. What I just want to ask you about that is if**

1 you -- if the Commission sets a tax value and base
2 rates for a rate effective period based on the
3 Company's projected tax burden and the Company
4 appeals one of those tax decisions and wins, the
5 Company wouldn't typically refund that tax difference
6 to customers, would it?

7 A. I would point that the appeals of --
8 generally run both ways with sometimes winning,
9 sometimes losing, and we've had both sides. And no,
10 those have not been trued up.

11 Q. Okay. Just changing a little -- a couple
12 other quick questions about this property tax issue.

13 You would agree with me that the Company's
14 proposed property tax for base rates now at
15 191 million is approximately 25 percent higher than
16 the prior set at 153?

17 A. Yes. And if you'll look, there's a whole
18 bunch of reasons for that. One of the largest is --
19 and it's one of the things -- one of the problems I
20 have with the DPU's adjustment. We've had major
21 investments in plant. And property taxes are going
22 to go up based upon investments in plant. It's a
23 common occurrence.

24 In addition, there are differences in the
25 way they calculate using discount rates, and their

1 discount rates they've used went down, which, then
2 again, for a centrally assessed company like ours in
3 most of our states, increases the assessed value.

4 **Q. And so that's how you translate a 15 percent**
5 **increase in assessed value to a 25 percent tax**
6 **increase?**

7 A. Right. And that 15 percent assessed value
8 was between two years, '19 and '20. We're
9 forecasting for 2021. And we've had major capital
10 coming in between '20 and '21 also.

11 **Q. Okay. Those are all of my questions related**
12 **to the tax expense, and I have another brief line of**
13 **questions regarding lobbying expenses.**

14 **Is it correct that you've testified that**
15 **it's prudent for the Company to -- to participate and**
16 **contribute financially to social organizations such**
17 **as a Chamber of Commerce?**

18 A. Okay. So are we talking about the Chamber
19 of Commerce or lobbying? Because lobbying, there is
20 no expenses in the case, to begin with. For the
21 Chamber -- yes, there are expenses in the case; and
22 yes, I believe they are prudent.

23 **Q. Okay. And when asked a question by the**
24 **Division in a data request, is it correct that the**
25 **Company could not identify specific actionable**

1 **information that it had received from those**
2 **participations in the Chamber of Commerce, for**
3 **example?**

4 A. Correct. There isn't anything you can say
5 that this one piece of information came from this
6 meeting. But at the Company, being involved in the
7 communities, having those relationships with the
8 other community leaders and getting that interaction
9 with the other parties so that they give us feedback
10 on what's happening, both in our customer service
11 area, reliability, and new additions, there's a lot
12 of valuable information that comes from interacting
13 with other leaders within the community.

14 **Q. And when you meet with those leaders, are**
15 **they telling you about utility reliability metrics or**
16 **that type of information?**

17 A. From my experience, when you get within --
18 whenever you have a personal relationship with
19 somebody, they're honest with you, and they know that
20 you're representing the power company, and so they
21 will generally let you know when they are not
22 satisfied or are satisfied with something that has
23 happened.

24 **Q. Okay. And do you get that information also**
25 **from customers directly through customer --**

1 **customer-facing folks that have been at the utility?**

2 A. You can get that same information from those
3 sources, yes.

4 **Q. Okay. Those are all of my questions. Thank**
5 **you, Mr. McDougal.**

6 COMMISSIONER LEVAR: Are you finished,
7 Mr. Jetter?

8 MR. JETTER: I am finished with my cross.
9 Thank you, Mr. Chair.

10 COMMISSIONER LEVAR: Okay. Thank you,
11 Mr. Jetter.

12 Mr. Snarr or Mr. Moore, any questions from
13 the Office of Consumer Services?

14 MR. SNARR: Yes, we have some questions.

15 COMMISSIONER LEVAR: Okay. Go ahead.

16

17 CROSS-EXAMINATION

18 BY MR. SNARR:

19 **Q. Good afternoon, Mr. McDougal. I'd like to**
20 **ask you some questions --**

21 A. Good afternoon.

22 **Q. Excuse me. I'd like to ask some questions**
23 **about your escalation factors as it relates --**

24 A. Okay.

25 **Q. -- to the nonlabor O&M expenses.**

1 **Now, I'm referring initially to your direct**
2 **testimony. And you have an exhibit there, SRM-3.**
3 **Your original filing increased the based year**
4 **nonlabor expenses by 3,542,567; is that correct?**

5 A. That sounds correct because once it was
6 grossed up, it's around 3.6 million revenue
7 requirement impact, yes.

8 **Q. Okay. And is it true that the Company's**
9 **adjustment that we're referencing was based upon the**
10 **IHS Markit forecast dated February 3rd of 2020?**

11 A. Yes. I don't have the exact date, but it
12 was the end of the year, and that's -- that's the
13 approximate time where it came.

14 **Q. Right. And isn't it true that IHS Markit is**
15 **an S&P 500 company that provides data information**
16 **services to various utility, energy, and financial**
17 **industries including forecasts about economic growth**
18 **for utilities?**

19 A. They provide a lot of information to a
20 variety of clients.

21 **Q. All right. Isn't it also true that**
22 **PacifiCorp has traditionally used information from**
23 **IHS Markit or one of its predecessor organizations as**
24 **a source for nonlabor O&M expense escalation factors**
25 **as evidenced in several years?**

1 A. Yes, we have used that in several years. I
2 noted in my summary and my rebuttal we have done
3 that; we think it's an appropriate thing. However,
4 because of all of the uncertainty right now
5 surrounding the global pandemic, we have elected to
6 eliminate that in our rebuttal testimony.

7 **Q. And that was focused, wasn't it, on the**
8 **first quarter of 2020 market data that you received?**

9 A. Right. In the data we received later, we
10 contacted IHS Markit to see if it was being impacted
11 by the pandemic. They said it was. And we elected
12 to remove it for that reason.

13 **Q. And you provided that report, that forecast**
14 **to the other parties in this proceeding; correct?**

15 A. Yes, as part of a data request.

16 **Q. Let's look at lines 837 through 839 of your**
17 **rebuttal testimony.**

18 A. Give me just a second.

19 Okay. I am there.

20 **Q. Let me just see if I've got the focus on the**
21 **right statement here. As I read that testimony, you**
22 **state:**

23 **The Company has elected to remove all**
24 **nonlabor O&M escalation but reserves the**
25 **right to argue for inclusion of escalation in**

1 **future GRC proceedings.**

2 **Did I read that correctly?**

3 A. Yes. That was done directly in response to
4 some testimony received from Mr. Higgins to try and
5 distinguish our position from his.

6 **Q. Have you reviewed the recently filed**
7 **testimony of OCS Witness Donna Ramas?**

8 A. Yes, I have.

9 **Q. And does your understanding coincide with**
10 **hers, that if the first quarter 2020 IHS Markit**
11 **forecast is applied to the O&M expense levels the**
12 **Company's included in its original filing that the**
13 **effect of applying the new escalation factors would**
14 **cause a reduction to the Company's O&M expense by**
15 **5 million 400-some-odd thousand?**

16 **Is that right?**

17 A. That -- her testimony was comparing it to
18 the original filing. And with that caveat, yes.

19 **Q. Okay.**

20 A. But like I stated in my summary, we have
21 removed 3.6 million already in rebuttal to remove
22 that adjustment.

23 **Q. So it -- just confirming that or stating it**
24 **another way, that would be a 1.9 million reduction if**
25 **we made an adjustment from the Company's current**

1 **position; is that right?**

2 A. Approximately, yes.

3 Q. Okay. So instead of following the latest
4 IHS Markit forecast escalation factors which consider
5 specific factors relating to the pandemic, you're
6 asking this Commission to let you elect to forego
7 that escalation for this rate case; is that right?

8 A. That's correct. As mentioned in my summary,
9 because of the unprecedented conditions that we are
10 right -- currently facing related to the pandemic
11 where we have several changes, we know it's going to
12 impact us and we don't know the length of this
13 impact, we have elected to remove that from the case
14 at this time.

15 Q. So really we're left with -- in an area
16 where we normally escalate factors for rate case
17 consideration, we're left with nothing but historic
18 numbers to rely upon for this particular account; is
19 that right?

20 A. That's correct. We're -- we have removed
21 all escalations, so we're leaving things unadjusted
22 for changes in inflation.

23 Q. All right. Let's turn to another issue.
24 I'm going to ask just a few questions about the Deer
25 Creek Mine closure regulatory asset. You mentioned

1 that in your summary.

2 A. Yes.

3 Q. Now, isn't it true that the Deer Creek Mine
4 closure regulatory asset was something that was
5 proposed to offset the out -- to offset -- to be
6 offset with the outstanding tax benefits as a
7 regulatory liability?

8 Is that correct?

9 A. That is correct.

10 Q. So the possibility of the Company paying
11 recovery royalties is really related to the Company's
12 reclamation efforts associated with the closing of
13 that mine; is that right?

14 A. That is correct.

15 Q. And the mine was closed in 2014; is that
16 right?

17 A. Yes.

18 Q. Have the reclamation efforts largely been
19 completed at this time?

20 A. Yes. For the most part, they are completed.

21 Q. Isn't it true that negotiations with the
22 Office of Natural Resources Revenue have commenced
23 concerning the amount of recovery royalties that
24 you'll ultimately owe on that effort?

25 A. Yes. They -- there has been contact between

1 the two parties.

2 Q. That seems to be proceeding at a rather slow
3 pace, if I can characterize it that way.

4 Would you agree with me?

5 A. I would agree that sometimes there are
6 certain departments that go slower than we would
7 anticipate. And part of it is they wanted to wait
8 until the full reclamation was pretty well done, if
9 you will, before they finished up their part.

10 Q. But you indicated that you have completed
11 the reclamation efforts; is that right?

12 A. They are pretty well -- they are vir- -- you
13 know, there are still some small ongoing things, but
14 for the most part, they are finished.

15 Q. Do you have an idea as to when those
16 negotiations are going to begin with the Natural
17 Resources Revenue group?

18 A. There was some data requests that went out
19 on it, and I cannot remember the exact timing. I
20 don't believe the exact timing has been determined,
21 but it should be, you know, within the next couple of
22 years, yes.

23 Q. And so any payments that might be required
24 pursuant to those negotiations would be at least a
25 year or two or more away; is that right?

1 A. Most likely. It will be in the future. I
2 would agree with that part.

3 **Q. And it's true that no payments have actually**
4 **been made to date on that; is that right?**

5 A. That's correct. But the other issue is,
6 like all of the closure costs, these -- once we know
7 the final amounts, these will be trued up.

8 **Q. But as of yet, you have no idea what the**
9 **amounts are going to be; isn't that correct?**

10 A. We have an estimate, which we have included
11 in the rate case.

12 **Q. And on what basis could we -- in trying to**
13 **determine the known and measurable nature of the**
14 **costs associated with this recovery royalties, what**
15 **evidence do we have to give us a ballpark of what --**
16 **what we're looking at?**

17 A. Like I said in discovery, we've provided
18 estimates and how they were derived. I would agree
19 that they are estimates, and I -- like I said, I
20 would agree that they will be trued up once the final
21 amounts are paid. And we believe that offsetting
22 these with the tax balance is a way to help mitigate
23 this and to provide it so that this is not an amount
24 that customers are having to pay in the future,
25 related to a mine that is already closed, like you

1 stated, in 2014.

2 Q. But it's really not reflecting any current
3 state of negotiations with the Office of Natural
4 Resources Revenue, is it?

5 A. That's correct. It's based upon the
6 proposal to -- that they currently stand.

7 Q. All right. Thank you.

8 I'm going to move to another topic now, if
9 you can go with me there. This relates to some of
10 the pension balancing account issues.

11 A. Okay.

12 Q. In your surrebuttal testimony, starting at
13 line 1244 --

14 MR. SABIN: Do you mean rebuttal or
15 surrebuttal?

16 MR. SNARR: Surrebuttal.

17 MR. SABIN: Line 1244? It only -- mine only
18 goes up to line 155.

19 MR. SNARR: I'm sorry. Maybe I misstated
20 it. Let's look at your rebuttal testimony. Or I've
21 got my lines all --

22 MR. SABIN: Say the line one more time,
23 please.

24 MR. SNARR: 1244.

25 MR. SABIN: I do have a 1244 in the rebuttal

1 testimony.

2 MR. SNARR: I apologize.

3 MR. SABIN: No problem.

4 THE WITNESS: Okay. Yes, that is the
5 section.

6 BY MR. SNARR:

7 **Q. And you explain there the new pension**
8 **balance account alternative that you're advocating;**
9 **is that right?**

10 A. Yes. And I would note at the very first --
11 the very first line says it's addressed in the
12 rebuttal testimony of Ms. Kobliha because she is the
13 one that really discussed this in more detail.

14 **Q. All right. I'm just going to focus on some**
15 **of the accounting questions to you.**

16 **Isn't it true that you state there that the**
17 **Company's proposing to only track the differences**
18 **between actual pension and pension settlement expense**
19 **and the amount paid by customers as a part of a**
20 **regulatory liability or regulatory asset?**

21 **Is that what it states?**

22 MR. SABIN: Can you point us to which line
23 you're reading?

24 MR. SNARR: That's, I think, in the
25 1261, -63 area. Let me just let you look at it.

1 THE WITNESS: Yes. I can see where you
2 quoted that from.

3 MR. SABIN: We found it, Steve. Thanks. Go
4 ahead.

5 MR. SNARR: Okay. All right. Let me ask
6 just a few questions, then.

7 BY MR. SNARR:

8 Q. Would you agree that pension expense has
9 been accounted for on the Company's books and records
10 based on the accrual basis of accounting for over 30
11 years?

12 A. Yes. We always account for -- virtually all
13 of our accounts are an accrual accounting.

14 Q. All right. Would you also agree that the
15 Company has transitioned from a defined benefit
16 pension plan approach to an enhanced 401(k) plan
17 approach for its employees?

18 A. I would agree with that. And again, I would
19 reiterate like I did at the first that
20 Nikki Koblaha's really the expert on pension, which
21 is why she was brought up and, you know, why she
22 testified earlier in this case.

23 Q. Okay. Let me just -- again, following on
24 just a few of the accounting details here, that
25 transition to 401(k) has occurred over a number of

1 **years; is that right?**

2 A. It has occurred over a number of years. I
3 am not sure of the exact transition.

4 **Q. But you accept, subject to check, that the**
5 **pension plans being closed for nonunion employees**
6 **after January of 2008 -- at least that's what you're**
7 **reporting in your 10-K -- would you accept that**
8 **subject to check?**

9 A. I would accept, subject to check, that
10 that's what the 10-K, and I would accept that -- like
11 I said, Nikki Kobliha is familiar with all of these,
12 though --

13 **Q. All right.**

14 A. -- and I would refer -- you know, she knows
15 a lot more about this issue.

16 **Q. All right. Have the pension plans been**
17 **frozen?**

18 A. I'm not aware of all of the plans. And
19 that's where -- I know that some have. I believe all
20 have, but I do not know for sure.

21 **Q. All right. During the long period of time**
22 **that accrual accounting has been used for those**
23 **pension plans, including during the time frame that**
24 **the plans were closed to new participants and**
25 **benefits possibly frozen, did the Company have a**

1 **balancing account for pension expense?**

2 A. We have not had a balancing account prior to
3 this point.

4 Q. So this is a new approach that's being
5 proposed to account for pension costs for regulatory
6 purposes; is that right?

7 A. Yes. As pointed out in the testimony of
8 Ms. Kobliha, it's a new thing because we have the
9 settlements, and costs have been going -- and have
10 been very dynamic and variable over the last several
11 years.

12 Q. All right. I'm going to move on to another
13 subject that will perhaps be more profitable.

14 Let's talk about transmission power delivery
15 bad debt expense for just a minute. And I believe
16 it's --

17 A. Okay.

18 Q. I believe it's in your rebuttal testimony
19 you address the -- that issue, is that right,
20 starting at about page 12?

21 A. Give me just a second. It was in rebuttal,
22 and that sounds -- yes.

23 Q. Okay. And so I'm going to focus on some
24 concepts here and give you a chance to think about it
25 or reference your testimony and exhibits as

1 necessary.

2 Rather than remove the cost as recommended
3 by Ms. Ramas, you instead use a three-year average;
4 is that right?

5 A. That is correct.

6 Q. And if you'll look at your Exhibit SRM-2R,
7 is that where you calculate the three-year average
8 amount you're proposing to include?

9 A. Yes. And it is also listed on that page 13
10 of my rebuttal testimony.

11 Q. All right. Well, let's look at that. Does
12 that three-year average include transmission power
13 delivery bad debt expense of 2,791 for 2017?

14 A. Yes. And I am not sure the page in 2R
15 you're looking at. I'm still looking at page 13 of
16 my rebuttal testimony, but I can see that amount on
17 that line.

18 Q. Let's just check one other amount, then.
19 \$298 in 2018; is that right?

20 A. Yes.

21 Q. It includes 981,923 for the 2019 base year;
22 is that right?

23 A. That's correct. And that's why I believe
24 the three-year average is appropriate, is if you look
25 at those amounts, 2016 also had a \$664,000 increase.

1 And so the amount varies greatly year to year based
2 upon transmission customers and their size.

3 And so rather than ignoring whenever we have
4 a large write-off, I believe the proper way to do it
5 would be to look at some kind of an average, and
6 using a three-year average pulls in one-third of the
7 981. If I would have went to a five-year average, it
8 would have been approximately the same thing, but a
9 three-year average seemed to me to be a reasonable
10 time period.

11 And that way it will capture all of the
12 variabilities; it will capture positives, it will
13 capture zeros, it will capture negatives. I think
14 it's an appropriate regulatory method to recover
15 these expenses.

16 **Q. Let's -- they all -- these bad debt expenses**
17 **all pertain to transmission power delivery; is that**
18 **right?**

19 A. That is correct.

20 **Q. And these costs are allocated to the Utah**
21 **jurisdiction using the CN allocation factor; is that**
22 **right?**

23 A. I -- can you point me to where you're
24 getting that factor from?

25 **Q. Yeah. I believe it's found in your**

1 **Exhibit SRM-2R at page 62.**

2 A. Okay. I'm just trying to -- yes, it is
3 using the CN factor.

4 **Q. And with respect to what gets allocated to**
5 **Utah, that's 47.8 percent, or rounded to that; is**
6 **that right?**

7 A. That is correct.

8 **Q. Now, can you turn to page 144 of that same**
9 **exhibit?**

10 MR. SABIN: I'm sorry. What was that page
11 number one more time?

12 MR. SNARR: 144.

13 MR. SABIN: Okay.

14 THE WITNESS: Okay.

15 BY MR. SNARR:

16 **Q. And this is where you show the**
17 **jurisdictional allocation factors by jurisdiction;**
18 **isn't that right?**

19 A. Yes, it is.

20 **Q. And as you used the CN factor, is this**
21 **showing that -- the allocation is showing that the**
22 **factors are being shared between all the state**
23 **jurisdictions; is that right?**

24 A. That is correct.

25 **Q. Would you agree that this shows that zero or**

1 nothing is being allocated to the FERC jurisdiction?

2 A. Yes.

3 Q. So with the use of your CN allocation
4 factors, all of the costs associated with
5 transmission power delivery bad debt is being shared
6 with the various state jurisdictions with zero going
7 to the transmission customers; is that right?

8 A. No, that's not correct.

9 Q. Well, but you indicated you're showing zero
10 going to -- for FERC. Why is that not correct?

11 A. Because you have to understand what that
12 FERC column is and what it is not. That FERC column
13 is not our transmission-related customers. That FERC
14 column -- and it's why at the very top in its title
15 is called FERC UPL -- is under allocations, as
16 defined within our allocation protocols, they have
17 decided -- they have designed and designated certain
18 full-requirement customers, as defined by FERC, that
19 are located mainly in the State of Utah to be
20 FERC-related customers.

21 They are not transmission-related customers;
22 they are generally small customers -- your
23 Mexican Hat -- a few small customers and small cities
24 that we are a full-requirement supplier for that
25 customer. And so that's how come you will notice

1 that under our allocation factors, that is currently
2 down in the .02 percent. So it's very, very small.

3 **Q. So if there was a bad debt expense with**
4 **those customers, you would reflect it there, though;**
5 **is that right?**

6 A. If they had a bad debt expense, it would be
7 reflected as a -- as a bad debt expense. And I am
8 not 100 percent positive, but I think it would go to
9 that transmission area because for those customers,
10 we are providing both transmission and generation.
11 We haven't had a bad debt, and so I'm a little bit --
12 I would have to check to know exactly where a bad
13 debt related to those customers would go.

14 **Q. All right. Let's move to one final area for**
15 **discussion, if I might. And this is --**

16 A. Okay.

17 **Q. -- relating to the Pryor Mountain wind**
18 **project and some of the information that you present**
19 **as it relates to that.**

20 A. Okay.

21 **Q. Let's look at your rebuttal testimony. And**
22 **I think if we look at page 4 to start with, that will**
23 **get us headed there.**

24 A. Okay. Give me just a second to get to that
25 point.

1 Q. Now, preliminarily, there is some
2 information that touches on confidential amounts.
3 I'm not intending to ask questions in a way that
4 would require any disclosure of that, so just --
5 let's proceed in an open forum unless you or your
6 counsel see a problem or issue. I think we can
7 manage it that way.

8 A. I think on this, we should be able to manage
9 it.

10 Q. Thank you.

11 In your rebuttal filing, you move some of
12 the revenue requirement impacts associated with the
13 Pryor Mountain and TB Flats wind projects from the
14 requested January 1, 2021 rate change to a second
15 step change in rates that would occur sometime later
16 in 2021; is that correct?

17 A. That is correct.

18 Q. And was that due to a delay in placing some
19 of the Pryor Mountain, TB Flats wind projects in
20 service?

21 A. That is correct.

22 Q. And for the requested increase in rates that
23 would be effective January 1, 2021, or the step one
24 increase, you only include the amounts for the wind
25 projects that the Company projected would be placed

1 in service by December 31 of this year; is that
2 right?

3 A. That is correct.

4 Q. And the second rate change would capture the
5 revenue requirements of the delayed wind projects
6 that go into service after December 3 of this year;
7 right?

8 A. Correct. It was the capital-related revenue
9 requirements of that delayed portion.

10 Q. Now, during the hearings, the Company has
11 informed the Commission and parties that less of the
12 Pryor Mountain megawatts would be placed in service
13 by December 31 of this year, and it spelled out an
14 anticipated later or delayed in-service date for some
15 of the various circuits; is that right?

16 A. That is correct.

17 Q. Now, as far as the step one increase
18 presented in your rebuttal filing, that does not
19 factor in the impacts of these additional delays that
20 have been disclosed about Pryor Mountain; is that
21 right?

22 A. That is right. And that's how come on my
23 summary that I gave, I proposed a way to treat that
24 delay, which was I proposed that we defer the revenue
25 requirement impact on a daily basis, looking at the

1 capital cost for all revenue requirement components
2 of that delay, and we take that on a daily delay
3 basis and we defer that revenue requirement impact as
4 a method to give that benefit back to customers. And
5 then as part of the second rate change, the Company
6 would make a proposal for consideration by the
7 parties and by this Commission on how we believe that
8 deferred amount should be given back to customers.

9 And because this is a short-term nature,
10 it's evolving, and the first I heard about it was
11 here at this hearing this week, that is a method that
12 we are proposing to deal with that. It's a very
13 recent development.

14 **Q. And in terms of the accounting for the**
15 **expenditures that you're -- you've summarized and**
16 **talked about, that includes accounting for the**
17 **anticipated expenditures as measured on the initial**
18 **decision basis as described by Mr. Link; is that**
19 **right?**

20 A. It's based upon the amounts included in the
21 rate case because we want to --

22 **Q. Okay.**

23 A. -- tie everything to what we've got
24 included.

25 **Q. And so that would include the amounts in the**

1 **rate case that we've sometimes described as cost**
2 **overruns; is that right?**

3 A. I've heard you use that term, and I have not
4 looked to see how the cost and total compare, but
5 it's based upon the costs as they will be included in
6 rates.

7 **Q. And would it also intend to include the cost**
8 **that might yet be incurred with possible delays in**
9 **the future?**

10 A. No. Any cost -- we are looking at the costs
11 in the rate case. Any costs -- additional costs will
12 be treated just like additional capital costs at
13 these units or any other Company-owned facility, or
14 any additional costs in the future will get included
15 in the next general rate case.

16 **Q. Okay. Thank you for your responsiveness to**
17 **the questions. I have nothing further.**

18 COMMISSIONER LEVAR: Okay. Thank you,
19 Mr. Snarr.

20 I think we'll take a break at this time to
21 give everybody a chance to have lunch and check
22 election updates. And we will return in an hour.
23 Thank you.

24 (A lunch recess was taken.)

25 COMMISSIONER LEVAR: Okay. Why don't we go

1 on the record, and we will go to Mr. Russell next, if
2 you have any questions for Mr. McDougal.

3 MR. RUSSELL: I do. Thank you, Mr. Chair.
4

5 CROSS-EXAMINATION

6 BY MR. RUSSELL:

7 Q. Mr. McDougal, good afternoon.

8 A. Good afternoon.

9 Q. I'd like you to turn to page 4 of your
10 rebuttal testimony, if you would.

11 A. Okay. I'm there.

12 Q. Okay. And on -- pardon me. On this page of
13 your rebuttal testimony, you walk through the
14 Company's proposal for the two-phase rate change;
15 right?

16 A. That is correct.

17 Q. Yeah. So you've requested \$72 million in
18 revenue requirement, but you're doing it in two
19 phases. The first phase is a \$49.5 million increase
20 that would begin on January 1, and the second phase
21 is a \$22.5 million increase -- additional increase
22 that would begin on July 1, 2021; right?

23 A. That's correct.

24 Q. Okay. And you indicate, starting at line
25 78, at the end of that line, that the second rate

1 change captures the revenue requirement of the
2 delayed Pryor Mountain and TB Flats wind projects.

3 Now, that -- the numbers that are tied up in
4 that 49.5 million as of January 1 and 22.5 million as
5 of July 1 assume that 180 megawatts of the Pryor
6 Mountain project would have been in service by
7 January 1; is that right?

8 A. That is correct.

9 Q. And we've now learned that that's not what
10 the Company currently expects; correct?

11 A. Correct.

12 Q. And the Company expects 80 megawatts to be
13 in service as of January 1, another 80 megawatts to
14 go into service sometime, I guess, after the first
15 quarter. I don't exactly remember the testimony.

16 A. It should be very shortly after the end of
17 the year, is what I heard this week.

18 Q. Okay. I -- Mr. Van Engelenhoven's testimony
19 can speak for itself. I frankly don't remember it.

20 And then another 80 megawatts that will
21 go -- be in service by the end of June; is that
22 correct?

23 A. Correct.

24 Q. Okay. So the 49.5 million that you proposed
25 be added into rates by January 1 would include --

1 includes a portion of the Pryor Mountain project that
2 won't be in service as of that date?

3 A. That's correct.

4 Q. Okay. And you have -- you walked us
5 through, a couple of times now -- and I will confess,
6 I don't totally understand it -- the way that the
7 Company proposes to handle the delay portion of Pryor
8 Mountain now. I would just ask you to kind of go
9 through that again. I think it will help aid this
10 discussion.

11 A. Okay. To try and just clarify it a little
12 bit, it will be somewhat similar to what UAE 10 and
13 11 sets of questions were where we went through a
14 revenue requirement calculation for you.

15 What we would do is go and calculate that
16 revenue requirement for Pryor Mountain, and then we
17 would take it to a daily basis. We would look at all
18 the revenue requirement components of those plants,
19 and as it is delayed on a daily basis, we will defer
20 that impact. And then as part of the second rate
21 change on July 1st, 2021, we will bring forward that
22 deferral amount and request an amortization period
23 with the Commission and with the parties.

24 Q. Now, are you proposing this deferral amount
25 only for that portion, that 80 megawatt portion that

1 we now know is not going to be in service that we
2 previously thought was going to be in service?

3 A. Yes.

4 Q. Okay. Your proposal is to treat the other
5 80 megawatts that we have known for some time would
6 not be in service until the end of June, to treat
7 that the same way as you've previously suggested;
8 right?

9 A. Yes.

10 Q. Okay. And I had a short conversation with
11 Ms. Steward about this yesterday morning, but just to
12 clarify, what the Company is requesting with respect
13 to that final 80 megawatts -- and it's making the
14 same request with respect to the delayed portion of
15 TB Flats -- is to be allowed to recover the full
16 first year revenue requirement for those delayed
17 portions of those projects; right?

18 A. That is correct. What we're saying is
19 because of this unprecedented situation we're in, to
20 delay those projects and to put their full revenue
21 requirement in on July 1st.

22 Q. Okay. And this probably goes without
23 saying, but I'll say it anyway. Those projects will
24 not be in service for the full test period; correct?
25 Those delayed portions of the project. Excuse me.

1 A. Correct. But they will be in service for
2 that 12-month period that we are calculating the
3 revenue requirement for.

4 **Q. And that 12-month period is when?**

5 A. Well, it's basically starting July 1st. So
6 they will be 100 percent in by July 1st, and that's
7 what we're putting in is 100 percent of the revenue
8 requirement effective July 1st.

9 **Q. So -- yes. So starting July 1st of 2021 and**
10 **going through the end of June of 2022, I gather?**

11 A. Right. We are calculating and -- it's like
12 what we do to your major plant additions or anything
13 where you look at 12 months of depreciation expense
14 and the full rate base associated with the plant.

15 **Q. Okay. And looking at line 82 of your**
16 **rebuttal testimony -- and there are some confidential**
17 **numbers here. I don't want you to say those so we**
18 **can stay -- we don't need to go into confidential**
19 **session.**

20 **But the second of those two confidential**
21 **numbers is the portion of the prior amount in revenue**
22 **requirement that would be expected to be in service**
23 **at the end of June of 2021; right?**

24 A. That is correct.

25 **Q. Okay. And -- and that's the full one-year**

1 revenue requirement associated with that portion;
2 right?

3 A. Yeah, with the capital piece of that.

4 Q. Okay. And then you made a correction in
5 line 90 of -- on this page where you indicate that if
6 the prorated portions -- if we don't do the full year
7 and we do the average of period accounting for that
8 portion of these two projects, TB Flats and Pryor
9 Mountain, that the number would be 61.9 million that
10 would go into effect on January 1; right?

11 A. That is correct. In responding to data
12 requests, we noticed that there was a typographical
13 error.

14 Q. Okay. And how does the Commission go about
15 accounting for that 80 megawatts that were -- that we
16 talked about earlier of the Pryor Mountain project
17 that would go into effect sometime after the end of
18 2020 but it's, you know, that middle portion that
19 will go in?

20 If it doesn't want to give you the full
21 first year of revenue requirement, if it doesn't want
22 to impose rates for portions of the plant that are
23 not in service, how does the Commission revise these
24 numbers to account for that?

25 A. It would happen just the same way as what I

1 just described. We would look at the full revenue
2 requirement for the plant that is being delayed. We
3 would look at that daily revenue requirement
4 associated with that delay, and we would defer that
5 daily revenue requirement.

6 **Q. Well, that's your proposal. I'm just trying**
7 **to get to what the January 1 revenue requirement**
8 **number would be if the Commission wants to use an**
9 **average of period rate base for those two portions of**
10 **the Pryor Mountain project that will not be in**
11 **service as of January 1.**

12 **A. Okay. I guess I'm not completely following**
13 **what you're asking because what the 61.9 million**
14 **would be, would be a full annual revenue requirement**
15 **for the 160, and then that half year or the partial**
16 **year for the 80. So if any parts of the 160 are**
17 **delayed, whether -- regardless of how it's done --**
18 **and I believe that the two-step approach we have**
19 **proposed is the correct method. But regardless, what**
20 **we would do is look at the revenue requirement impact**
21 **of that five-day, ten-day delay, whatever that is, on**
22 **whatever that megawatts are that are not in service.**

23 **Q. Okay. And I guess I will say that my**
24 **understanding from the testimony yesterday was that**
25 **the delay was more than a few days. But again, we**

1 don't need to relitigate that.

2 A. Yeah.

3 Q. It's fine.

4 A. Yeah. My understanding is it would be
5 probably a very short-term nature.

6 Q. Okay. And let's get back for a second to
7 your proposal to use the full first year revenue
8 requirement for those portions of Pryor Mountain and
9 TB Flats that will not be in service as of January 1.

10 The Company made -- and this is in your
11 rebuttal testimony, starting, I believe, at around
12 line 495, but some additional -- after its direct
13 testimony, it made some additional adjustments to the
14 test period revenue requirement for plant that would
15 be placed in service during the test period; is that
16 right?

17 A. Yes, we did make some adjustments. I have
18 not looked at the pages, but that sounds about right.

19 Q. Yeah. And I think you term it the pro forma
20 capital additions. And I'm happy to go through the
21 testimony, I just -- we can shorten --

22 A. Yeah. Like I said, that sounds -- I know we
23 made those adjustments and it was in my testimony.

24 Q. Okay. So for those portions of the
25 pro forma capital additions that will be added during

1 the 2021 test period that has been approved in this
2 case, the Company uses an average of period rate base
3 number for those additions; right?

4 A. Other than these portions of TB Flats and
5 Pryor Mountain, yes.

6 Q. Right. And you're asking the Commission to
7 make an exception for those two -- those two
8 projects?

9 A. Yes. Well, like we are stating, this --
10 because of the unprecedented nature, we're trying to
11 teach this -- to treat this similar to what we would
12 a major plant or any type of an addition to just try
13 and fairly capture the benefits and costs of these
14 projects once they go in service.

15 Q. Okay. And let's talk a minute about --
16 we've talked a bit about the cost. Let's talk about
17 the benefits there.

18 Your testimony endeavors to remove -- and
19 testimony of some other Company witnesses endeavors
20 to remove from the revenue requirement during the
21 test period the benefits associated with the delayed
22 portions of those two projects; right?

23 A. Yes.

24 Q. And I'll be more precise.

25 It attempts to remove from the benefits

1 calculated during the test period for the period of
2 time in which the delayed portions are not in
3 service?

4 A. That's correct.

5 Q. Okay. You haven't requested that the
6 Commission impose in rates starting on July 1 using
7 an assumption -- using the same, you know, full
8 year -- full first year assumption about benefits as
9 you have with respect to the costs?

10 A. That is correct. Because the benefits I
11 think you're talking about in that power cost, if you
12 were to remove that net power cost, it would raise
13 it. But that will be trued up as part of the energy
14 balancing account or EBA.

15 The second benefit is really the PTCs, and
16 the Company is proposing that be trued up by the --
17 in the same EBA, and I think it was noted in
18 Mr. Higgins' testimony that that was -- if you treat
19 it that way, it will all flow back to customers.

20 Q. Yeah, I think Mr. Higgins indicated that
21 would be your response.

22 A. Yes.

23 Q. Yeah.

24 What about REC revenues? How are those
25 accounted for?

1 A. REC revenues, we have done a similar thing.
2 And REC revenues are trued up. And even under the
3 proposal outlined by Ms. Ramas, which we have agreed
4 to, we would defer any difference between REC
5 revenues and actual REC revenues occurring during
6 each year. So those would all flow back to
7 customers.

8 **Q. Through the various manners of balancing**
9 **accounting, but they're not equal in the base rates**
10 **that you're requesting here.**

11 A. No. They would be -- you know, and REC
12 revenues are a very small portion of your revenue
13 requirement. But you are right, there would be a
14 very minimal impact.

15 **Q. Well, but the same holds true, though, that**
16 **there's a mismatch in the period that you're asking**
17 **for the Commission to give you base rates for cost as**
18 **there is for the benefits.**

19 You're saying it will all come out in the
20 **balancing account wash at some point; right?**

21 A. Yes.

22 **Q. Okay.**

23 A. As far as what customers actually pay -- or
24 ultimately pay for all of the resources, the
25 customers will get the benefits; the customers will

1 get the costs. And that's all we're trying to seek
2 is that balance so that the customers don't -- aren't
3 harmed and neither is the Company. We're just trying
4 to make a fair balance.

5 Q. I'm going to switch gears to another topic.
6 Let's discuss the excess deferred income tax
7 treatment for the Deer Creek Mine royalty payments.
8 You had a discussion with Mr. Snarr about this, and I
9 don't intend to replot that same ground. It might be
10 useful for you to turn to your rebuttal testimony.
11 It starts at line 1- -- let's see. 1119.

12 A. Okay.

13 Q. You indicate throughout your discussion here
14 that the -- the dollar figure that you're proposing
15 to include in rates is this \$6.7 million royalty
16 figure; right? And that's in line -- that's at
17 line 1126.

18 A. Yes.

19 Q. Okay. And you indicate kind of throughout
20 this discussion in your rebuttal testimony that
21 that's a preliminary number, that it is a projection
22 based on what may happen based on your discussions
23 with the ONRR; right?

24 A. That is correct.

25 Q. And you covered a lot of this ground with

1 Mr. Snarr earlier, but I want to point your -- point
2 your attention to the statement on line 1132 where
3 you say:

4 This causes intergenerational equity problems
5 by putting the burden of past costs on future
6 ratepayers.

7 And this is your assertion that not
8 including this in rates would create this
9 intergenerational equity; right?

10 A. Yes.

11 Q. Or intergenerational inequity, I guess. But
12 the notion that these are past costs is not the case;
13 right? These are not costs that have been incurred,
14 these are costs that the Company expects may be
15 incurred in the test period but maybe not; right?

16 A. Well, whether they're past or future, you
17 are right. They are costs that will be paid in the
18 future, but they're actually related to the mining
19 activities that occurred in the past.

20 Q. Sure. But those costs had not yet been
21 incurred. They may be incurred during the test
22 period. That still remains to be seen; right?

23 A. Correct. And that's where eventually -- I
24 am not proposing that this is a final estimate and
25 that the Company, you know, if it comes in over or

1 under, that the Company collects or does -- you know,
2 profits from this. I am proposing that we eventually
3 true this up to the final cost.

4 Q. Okay. I want to switch gears once more to a
5 discussion that you and Mr. Higgins had in the
6 prefiled testimony related to the construction work
7 in progress or CWIP associated with Cholla Unit 4. I
8 asked Mr. Link; he deferred to you.

9 Can you tell me what it is that the --
10 there's some dollar figures associated with some
11 investment at Cholla Unit 4 that were tied up in that
12 CWIP number. Can you tell me what that investment
13 was for?

14 A. The investment in all of our plants, there
15 is a constant balance of CWIP that causes constant
16 balance, and it fluctuates all the time, just because
17 there is always ongoing projects associated with the
18 prudent operations of the plant in that you are
19 always doing some kind of capital project to replace
20 items that fail or to improve items.

21 And so there's just this constant
22 construction work in progress that happens as part of
23 the prudent operations of a plant.

24 Q. And you indicate in your testimony that
25 those operations ceased when the Company made the

1 **decision to close Cholla 4 at the end of 2020; right?**

2 A. Correct. These were prudent expenditures on
3 projects that we had started. So we started them
4 using, you know, making prudent management decisions.
5 As soon as the decision was made to cease operations,
6 the then prudent course of action was to stop any
7 further work on these projects.

8 **Q. And that's because these projects were not**
9 **needed to be done if the plant was going to close at**
10 **the end of 2020; right?**

11 A. Correct. So you had prudently started them,
12 but because you were closing the plant, there was no
13 reason to continue those. But we still have these
14 prudent costs that we have incurred and we have
15 accumulated within that account.

16 **Q. Can you tell me when these investments were**
17 **made that were still tied up in that CWIP number?**

18 A. I don't have the exact timing, but I -- it
19 would have been probably over the prior period that
20 would have been started. Some of it would have been
21 preliminary type of investigation of options. I
22 don't have all the details. It was many accounts.
23 That --

24 **Q. And when -- can you tell me when the**
25 **decision to close Cholla 4 at the end of 2020 took**

1 **place?**

2 A. I don't know the exact date, but like you --
3 it was -- I don't have the exact date. I think it
4 was near the end of 2019, but I don't know the exact
5 date.

6 **Q. Okay. So the decision to invest this money**
7 **to potentially keep Cholla 4 open beyond the end of**
8 **2020 would have been made before that decision, but**
9 **you can't tell me when it was made?**

10 A. Correct. And I'm sure that there's a
11 variety of projects. The decisions would have been
12 made at various times. But it's something that you
13 had to make those investments, those -- and you had
14 to continue to prudently operate the plant to give it
15 the option or the ability to keep running. And you
16 had to keep doing that until a decision was made to
17 close it, at which time you would stop that.

18 **Q. Well --**

19 A. Because prior to that decision, you don't
20 know whether you're going to need these investments
21 or not.

22 **Q. But isn't it the case that the Company, in**
23 **its 2017 IRP, had indicated in its preferred**
24 **portfolio that it would close Cholla 4 at the end of**
25 **2020?**

1 A. I'm not completely familiar with what that
2 IRP said.

3 **Q. Okay.**

4 A. And I know -- I know that we had to close it
5 and the depreciation study had it going out past
6 then, but I do not believe that a final decision had
7 been made.

8 MR. RUSSELL: I would like to use a portion
9 of the 2017 IRP update just to kind of walk through
10 this. I can either show it or I can email it around.
11 What is the most useful way for the Commission to
12 have this?

13 COMMISSIONER LEVAR: If you have it
14 available to share a screen, that probably is the
15 easiest way to do it.

16 MR. RUSSELL: Okay. I do. But then I've
17 got to figure out how to share my screen. So let's
18 do that.

19 COMMISSIONER LEVAR: If you're on a Chrome
20 browser, there's a "Present Now" button near the
21 bottom right.

22 MR. RUSSELL: That's not it. There we go.

23 BY MR. RUSSELL:

24 **Q. Are you able to see that?**

25 A. Yes.

1 Q. Okay. So this is, I will represent, a
2 portion of the 2017 IRP update. And I just want to
3 walk through a few statements that are related to
4 this -- in this IRP update that are related to Cholla
5 Unit 4. And I'm going to highlight them as I go
6 through.

7 This portion that I've highlighted here
8 indicates that:

9 With consideration of environmental
10 compliance in unit economics, the 2017 IRP
11 preferred portfolio assumed Cholla Unit 4
12 retires in 2020.

13 And, of course, this is IRP update. And as
14 you indicated that there -- there was some
15 consideration about maybe converting it to a gas
16 plant. And that's what's discussed in this portion
17 that I'm kind of scrolling through. But ultimately,
18 the decision was made not to convert it and to
19 continue to close it in 2020. And I've highlighted a
20 portion towards the end of that discussion on page 80
21 of the IRP update.

22 However, these results still show that it is
23 a lower cost to retire Cholla Unit 4 in 2020.

24 And so the reason I wanted to walk through
25 that is that, you know, I'm trying to figure out

1 what -- what could possibly have been going on at
2 Cholla given that the Company had, in its preferred
3 portfolio, decided we're going to close this at the
4 end of 2020. But it sounds like what these -- the
5 projects that were tied up in this CWIP were an
6 effort to keep it open or weren't necessary to close
7 it by 2020.

8 And I guess I'm wondering if you can give me
9 a little more background of what it was that was
10 being done and when those decisions were made.

11 A. I don't really have any more detail in front
12 of me of the exact timing. But what I would point
13 out is that all of those say that that's the
14 assumption, that there are always contractual issues
15 around the coal and other contracts, and my
16 understanding is the final decision to close was not
17 made until the end of 2019.

18 And so, you know, there was definitely
19 investigation going on earlier of that possibility,
20 as indicated in the IRP. But it's my understanding
21 that that was not a final decision.

22 Q. Okay.

23 A. And that is somewhat shown even in the
24 depreciation study that the Company filed. That was
25 not in the original depreciation study, that they

1 said it was closing.

2 Q. And the last depreciation study would have
3 been when, 2015?

4 A. It was filed in 2018, I believe.

5 Q. Oh, you're talking about the one that we're
6 currently --

7 A. Yes. The one that we're currently in
8 phase 2 on. In that original filing, it did not have
9 it retiring in 2020.

10 Q. I don't dispute that. I think there are --
11 I think the party -- didn't the parties agree for
12 purposes of depreciation that the depreciation on
13 certain plant would run past the time when the
14 Company currently plans to close those?

15 A. There was that agreement as far as -- as
16 part of the final settlement, yes.

17 Q. Yeah. And all that is to say that the --

18 A. I could have been -- I cannot -- I know that
19 was discussed. I don't know if it was actually in
20 the final.

21 Q. Okay. And all that is to say is that the
22 depreciation placed into the -- the expected
23 termination date of a plant that's placed into a
24 depreciation study isn't necessarily the date that
25 the Company intends to close the plant; right?

1 A. At times, there are different dates for
2 different states. Of course, it's not always the
3 date you anticipate closing the plant.

4 Q. Sure. Okay. I've got one last area of
5 inquiry, and it relates to the depreciation docket.
6 And it's this -- it relates to this discussion that
7 you and Mr. Higgins have had about the depreciation
8 of the retired plant from the repowering projects.
9 And as I noted, you had this discussion in the
10 prefiled testimony. I don't want to belabor it.

11 Your rebuttal testimony indicates that you
12 don't think Mr. Higgins has taken into account the
13 new plant placed in service after the retirement;
14 right?

15 A. That is correct. He has not.

16 Q. And isn't it true that new plant placed in
17 service, whether it's with respect to these
18 repowering projects or with respect to new plant for
19 the Pryor Mountain or TB Flats or any of the other EV
20 2020 new wind, those will depreciate until up the
21 rate effective date of the next general rate case;
22 right?

23 A. Correct. And that's where you got the --
24 you've got the two offsetting things where you have
25 those depreciating and you have others stopping. So

1 you have starting and stopping between cases.

2 Q. Well, you don't have -- you don't have the
3 stopping with respect to the new wind plant; right?
4 It's just new stuff. It depreciates until the rate
5 effective date.

6 A. Right. Right. It's where -- like I showed
7 on that table that I walked through in my summary
8 where, on the repowering, you had depreciation stop
9 on the retired wind assets and start on the new wind
10 assets. And you have those two basically offsetting.

11 And where Mr. Higgins is only looking at the
12 half that he is picking out and saying, Hey, I didn't
13 like considering the full project in the repowering
14 docket or in the referral, but now I want part of the
15 benefit to customers.

16 Q. Well, and I think Mr. Higgins would probably
17 disagree with you that he hasn't considered the new
18 plant. I suspect what he'd say is he wants you to
19 treat it just like any other new plant. But we can
20 ask Mr. Higgins that later.

21 A. Right. We would want to treat that just
22 like any new plant, but he's saying, Hey, we don't
23 want to treat this other just like any retired plant;
24 we want to sort of, lack of a better term,
25 cherry-pick those things that we like rather than

1 looking at -- the Company proposed to look at all
2 impacts of repowering in two different dockets.

3 **Q. Tell me what happens with production tax**
4 **credits that are generated by a new plant up until**
5 **the rate effective date.**

6 A. Production tax credits currently are just
7 set as part of base rates. And that's part of the
8 thing where we want to change. And we think the
9 production tax credits would be better included as
10 part of the EBA.

11 **Q. Well, the production tax credits for the**
12 **EV 2020 new wind projects, are those part of base**
13 **rates?**

14 A. No, they are not. But neither are the costs
15 of the -- you know, any of the rate base depreciation
16 expense or the other items. All of that was proposed
17 to be captured by the Company in their -- in the
18 individual dockets that we filed as part of the
19 mechanism.

20 **Q. Understood.**

21 **That's all the questions I have for you.**

22 **Thank you, sir.**

23 COMMISSIONER LEVAR: Thank you, Mr. Russell.

24 We'll go to Mr. Holman now.

25 MR. HOLMAN: No questions. Thank you.

1 COMMISSIONER LEVAR: Okay. Thank you,
2 Mr. Holman.

3 Mr. Sanger?

4 MR. SANGER: No questions, Your Honor.

5 COMMISSIONER LEVAR: Okay. Thank you.

6 Mr. Boehm?

7 MR. BOEHM: (No audible response.)

8 COMMISSIONER LEVAR: Okay. I'll go back to
9 Mr. Sabin.

10 Do you have any redirect for Mr. McDougal?

11 MR. SABIN: Yes. Thank you.

12
13 REDIRECT EXAMINATION

14 BY MR. SABIN:

15 Q. Mr. McDougal, I want to go back to -- I'll
16 start with the property tax expense items that you
17 were asked about by several people earlier.

18 A. Okay.

19 Q. Do you recall that issue?

20 A. Yes.

21 Q. While you were being asked by Mr. Jetter
22 about the Division's position on property tax
23 expenses, you stated that you -- that you believe
24 there were various fallacies -- I think that's the
25 word you used -- in the Division's property tax

1 analysis, or Mr. Alder's property tax analysis. And
2 you were specifically referring to his chart in his
3 direct testimony on that issue.

4 Do you remember that?

5 A. Yes.

6 Q. Can you turn to that chart? I think it was
7 page -- let's see. I think it was Table 2, but let
8 me just verify that.

9 A. Looks like you've labeled it -- I think
10 you're referring to Figure 2 --

11 Q. Figure 2. Excuse me.

12 A. -- on page 6.

13 Q. So you were asked about Figure 2 and also
14 information on that page. And I'm not sure whether
15 the fallacies you're talking about are just in that
16 figure or not. I don't want to limit you to that,
17 but would you please describe for the Commission,
18 what are the problems you have with Mr. Alder's
19 analysis of the property tax issue?

20 A. Well, like I stated in rebuttal and in
21 response to those questions, one, these are the gross
22 property taxes. They are not what's really in
23 expense, which means there are a portion of those
24 property taxes that are capitalized. Two, he's
25 looking at the average change year on year. He's not

1 taking into account the assessed values, the new
2 plant that goes into service, or any of the discount
3 rates used. And so he's not looking at property
4 taxes the way they're really calculated.

5 **Q. So let's pause there for a second, and I'll**
6 **come back to the remaining issues you have, but I**
7 **want to make sure you clarify.**

8 **When you say "the assessed values," what are**
9 **you referring to specifically?**

10 A. All of the states come up with what they
11 call an "assessed value," which is what they charge
12 their property tax rate -- you know, they take the
13 property tax rate times by the assessed value, which,
14 for your home, is usually a market value or close to
15 it. But for a centrally assessed property tax like
16 the Company, they use a variety of different
17 approaches including an income approach, a cost
18 approach. There's very different -- you know,
19 considerably different approaches that they use.

20 **Q. So when you say Mr. Alder has not looked at**
21 **the assessed values or the actual discount rates,**
22 **what do you mean?**

23 A. That's -- the discount rates are used to
24 come up with the assessed value. And so he's not
25 looking at, really, the method that property taxes

1 are using. He's saying that property taxes are going
2 up by an equal amount every year, but he's ignoring
3 all these other things that will impact the property
4 taxes, like assessed values, like all the new plant
5 additions we have in this case.

6 **Q. Okay. So let's talk about that issue,**
7 **that -- the -- in what ways is Mr. Alder ignoring or**
8 **not taking into account the new plant that's going**
9 **into rates?**

10 A. Well, he's looking purely at a historic
11 period. And if you look at his numbers going up in a
12 historic period, he's not looking to say, "What did
13 plant do? What did rate base plant in service --
14 what happened to the underlying plant each of those
15 years?"

16 **Q. And how would you characterize the -- if you**
17 **were to look historically at the chart he's used,**
18 **which goes back, I think, to, what, 2011, versus**
19 **what's happened, say, in the last two years, how**
20 **would you characterize the difference?**

21 A. It's dramatically larger. If you notice, we
22 have not had the size of capital additions in the
23 last -- well, since 2011 that we are projecting and
24 that we have actually put in service related to the
25 repowered wind, the new wind, the transmission. Our

1 investments over the last two years have been
2 considerably higher than the historic level in any of
3 those years.

4 **Q. And for the Commission's benefit, how does**
5 **the magnitude of the increase impact the property tax**
6 **assessments for purposes of your estimates in the**
7 **test period?**

8 A. Well, we take those and then we look at
9 them, and really it's coming up with the assessed
10 value. And that value is going up. And because of
11 that increase, the amount of property tax we are
12 paying will go up considerably more than the historic
13 rate.

14 **Q. So I don't want to be overly simplistic, but**
15 **is it as easy as this, that when the amount of**
16 **capital projects that you're anticipating putting in**
17 **or are putting in right now dramatically increases,**
18 **that that will have a similar -- not necessarily**
19 **one-to-one, but it will have a similar type of**
20 **increase on property taxes?**

21 A. Yes. A simple point of view, yes.

22 **Q. Okay. Are there other issues we haven't**
23 **covered that you think Mr. Alder has overlooked in**
24 **his property tax analysis?**

25 A. I think we've covered the issues.

1 Q. Okay. Great. I want to move on to
2 escalation factors just very quickly.

3 Traditionally, is it your view or the
4 Company's view that these IHS factors are a reliable
5 indicator of escalations or of inflation or deflation
6 in the market?

7 A. On a historic point of view, with a stable
8 market, yes.

9 Q. And why is that your position?

10 A. We know that inflation is real. We see it
11 all -- in everything we buy. And IHS Markit is a
12 reliable source for that.

13 Q. So what about the current climate with the
14 pandemic going on causes you to reassess that view
15 for purposes of this rate case only?

16 A. As mentioned in my summary and in answers
17 for the questions, right now, because of the
18 pandemic, there's a lot of uncertainties. And those
19 are reflected in the latest IHS Markit updates, but
20 we're not really sure what all those uncertainties
21 are. And there's a lot of other areas within the
22 case -- loads, revenues, allocation factors are the
23 three that I pointed out -- where there's
24 uncertainties that we don't know completely at this
25 point what all of them will be or what their impact.

1 And so right now, we believe the best option is to
2 remove it at this point until we get a clear
3 direction of what's going to happen to this.

4 Q. So I'm going to use a term that's my term
5 that -- I'm going to use the term "levers." There's
6 multiple levers in my -- in my terminology for a rate
7 case revenue requirement calculation. There's things
8 that could be moving up, moving down. It just
9 depends on the particular item.

10 Do you follow me?

11 A. Yes.

12 Q. Okay. Is -- would you -- is it a fair
13 characterization that these IHS factors are one lever
14 that could impact, one way or the other, a revenue
15 requirement calculation?

16 A. Yes.

17 Q. You've referenced a few others. Is it a
18 fair characterization that those are other levers
19 that could move one way or the other and affect a
20 revenue requirement calculation?

21 A. Yes.

22 Q. Has Ms. Ramas, in her analysis, where she's
23 reflecting the current IHS Markit factors, is she
24 adjusting one lever, or is she following it through
25 to adjust all of those levers at -- to reflect the

1 **impact of the pandemic on the revenue requirement**
2 **calculation?**

3 A. She's just looking at that one lever, the
4 impact on inflation, without incorporating these
5 other issues.

6 **Q. And why, in your estimation, is that not the**
7 **appropriate way to review it?**

8 A. I believe we have to look at the appropriate
9 revenue requirement in the test period, and I believe
10 that our original projections are valid and our best
11 case -- you know, our best projection at this time.

12 **Q. Okay. Let me move on. I want to move to**
13 **transmission delivery bad debt expense.**

14 A. Okay.

15 **Q. Just very quickly. I want to understand the**
16 **difference between your position and Ms. Ramas'**
17 **position.**

18 **As I understand it, her position is there**
19 **should be no amount included for that expense item;**
20 **is that correct?**

21 A. Correct.

22 **Q. And your position is there should be a**
23 **three-year average for those expenses?**

24 A. Correct. Because of the volatility, I
25 believe that when you see an account that's going up

1 and down dramatically, your best option is either to
2 defer or to do an average. And I am proposing a
3 three-year average, which I think will fairly reflect
4 the revenue requirement.

5 Q. And is that -- the idea of an average for
6 expenses that vary year to year a great deal, is --
7 is the idea of averaging those, is that common in the
8 way you deal with other items like that in a revenue
9 requirement case?

10 A. Yes. Because you want to set it on a
11 normalized basis. And I agree that the historic
12 numbers seemed abnormal.

13 Q. So if you used -- in the data that you
14 looked at for purposes of this revenue requirement
15 calculation, has there been any year during the
16 period you looked at where the expense amount was
17 zero?

18 A. No. It's got very minimal, but not zero.

19 Q. Okay. All right. I want to move to the
20 Cholla CWIP question just quickly and ask one
21 follow-up there.

22 So these -- is there any information that
23 you're aware of that the Company started any of these
24 CWIP projects at any time after the Company made the
25 decision to retire Cholla?

1 **Do you understand my question?**

2 A. Correct. No, I do not have anything that
3 indicates we started a project after the decision was
4 made.

5 **Q. Okay. And during discovery in this matter**
6 **or any of the data requests that were asked, has**
7 **there been any evidence, to your knowledge, put**
8 **forward identifying any project that would have been**
9 **started after the date a decision was made?**

10 A. Nothing to my knowledge.

11 **Q. Okay. I think that's all I have. Thank**
12 **you.**

13 MR. SABIN: Mr. Chair, that's all I have for
14 redirect.

15 COMMISSIONER LEVAR: Thank you, Mr. Sabin.
16 Mr. Jetter, any recross?

17 MR. JETTER: I have no recross. Thank you.

18 COMMISSIONER LEVAR: Okay. Thank you.

19 Mr. Snarr?

20 MR. SNARR: No recross.

21 COMMISSIONER LEVAR: Okay. Thank you.

22 Mr. Russell?

23 MR. RUSSELL: No recross. Thank you.

24 COMMISSIONER LEVAR: Okay. Thank you.

25 Does anyone else have recross? No one else

1 had cross, but I'll just give you a chance to let me
2 know if you have recross from the other attorneys?

3 I'm not hearing any indication from them, so
4 I'll go to Commissioner Allen next.

5 Do you have any questions for Mr. McDougal?

6 COMMISSIONER ALLEN: I do have a brief
7 question.

8

9 COMMISSION QUESTIONS

10 BY COMMISSIONER ALLEN:

11 Q. Good afternoon, Mr. McDougal.

12 A. Good afternoon.

13 Q. In the process of looking at some of your
14 worksheets and spreadsheets, I noted that when we
15 talk about depreciation and early requirement of
16 plant equipment, I'm always concerned about looking
17 at what salvage value looks like because it can be a
18 moving target, as you know. It's often -- it's
19 estimated and then you don't really know what it is
20 until you get to the checks.

21 So I guess just from a 40,000-foot level,
22 from looking through those worksheets back in the
23 spring all the way up to the other notes for
24 repowering, on salvage, have the numbers been
25 consistent? Do we have those numbers on a lockdown,

1 or do we still expect to get more income from
2 salvage --

3 (Audio distortion.)

4 (Reporter clarification.)

5 MR. MCDUGAL: You cut out there after you
6 talked about salvage. Like you were still talking.

7 COMMISSIONER ALLEN: Yeah, as it applies to
8 depreciation and deconstruction.

9 COMMISSIONER LEVAR: I'm sorry. I'll jump
10 in.

11 Ms. Harmon, do you need any of that
12 repeated?

13 THE COURT REPORTER: I do. I think it cut
14 out for me the same time that it did for
15 Mr. McDougal.

16 COMMISSIONER LEVAR: Commissioner Allen,
17 we're getting some feedback. So when you repeat,
18 Commissioner Allen, I don't know if you're -- turning
19 your volume down might help.

20 COMMISSIONER ALLEN: How's that? Is that
21 better?

22 COMMISSIONER LEVAR: Maybe, Mr. McDougal,
23 could you turn your volume down a little bit too, and
24 your speaker volume? We might be getting an echo
25 from that.

1 MR. SABIN: Done. We've done it.

2 MR. MCDUGAL: Okay.

3 COMMISSIONER ALLEN: So do I need to ask the
4 question, or were you trying to get Mr. McDougal's
5 answer, Ms. Harmon?

6 THE COURT REPORTER: If you can reask the
7 question, that would be helpful.

8 COMMISSIONER ALLEN: Okay. I'll see if I
9 can remember it or not.

10 BY COMMISSIONER ALLEN:

11 Q. I'm talking about the accounting now, and
12 going back to worksheets that go to coal strip and
13 the demolition costs, and -- and I'm talking about
14 salvage here, what you get when everything's left
15 over and the place is cleaned up. Then going into
16 the wind repowering projects, the -- my understanding
17 is that salvage and those kinds of income streams
18 during a project are often estimates and they're
19 constantly moving.

20 Do we have some confidence now that the
21 numbers we have in the latest filing are what the
22 salvage ended up being?

23 A. I have had nothing that has indicated to me
24 that we were going to get any more salvage than
25 what's in the case.

1 **Q. Okay.**

2 A. What I will commit to is if we do, we would
3 be happy to accumulate that and to make sure that it
4 is given back to customers.

5 **Q. Okay. You anticipated my second part of**
6 **that question, so thank you very much. That's all I**
7 **have.**

8 COMMISSIONER LEVAR: Thank you,
9 Commissioner Allen.

10 Commissioner Clark, do you have any
11 questions for Mr. McDougal?

12 COMMISSIONER CLARK: I have some questions
13 in the area of Pryor Mountain. And I'm hearing a
14 tremendous echo, so...

15 COMMISSIONER LEVAR: I'm hearing the echo
16 also. If it's possible, Mr. McDougal, to turn your
17 volume down a little bit more.

18 COMMISSIONER CLARK: I'm doing that for me
19 as well, and I'm still hearing the echo.

20 MR. MCDUGAL: Okay. We have turned ours
21 down.

22 COMMISSIONER CLARK: I'll address my
23 question, but I'm hearing my own voice as loud,
24 coming back to me as my initial speech. Is anyone
25 else having that challenge?

1 MR. SABIN: We're not hearing the echo over
2 here.

3 COMMISSIONER LEVAR: I am hearing it where I
4 am, so I think it probably is -- I'm looking at who
5 has their microphones on, and it must be
6 Mr. McDougal's microphone picking up his speaker when
7 Commissioner Clark speaks. At least that's my best
8 guess.

9 MR. SABIN: Yeah. We've got all of them
10 turned off. What we'll try and do is just mute the
11 phone while he asks his question. We can see if that
12 helps.

13 COMMISSIONER CLARK: Thank you. Thank you
14 very much. I'm still hearing it, but I'll ask the
15 question and hope it can be understood.

16
17 COMMISSION QUESTIONS

18 BY COMMISSIONER CLARK:

19 Q. Regarding Pryor Mountain, I'm not clear that
20 we've -- completely understand the mechanics of what
21 you've proposed today, even though you went over this
22 subject in some detail with Mr. Russell. I think
23 you're asking us to include in the revenue
24 requirement the 61.9 million that relates to the
25 Pryor Mountain -- all of the Pryor Mountain units

1 including some value for the final 80 megawatts that
2 will be in service sometime later in the year.

3 And so with that as a starting point; is
4 that correct?

5 A. The 61.9 million is not what we are
6 proposing. What we are proposing is the 49.5 million
7 effective January 1st with the additional 22.5
8 million on July 1st. That 61.9 million was in
9 response to Mr. Russell's question. If you take
10 everything back and don't put in the annualized
11 revenue requirement of the parts of TB Flats and
12 Pryor Mountain that will come in in October, it would
13 have changed the first increase to that amount.

14 But our proposal is not to increase on
15 January 1st 61.9, but to increase on January 1st
16 49.5.

17 Q. Will the 49.5 include the full revenue
18 requirement value for the 160 megawatts that
19 initially you thought would be serving customers as
20 of January 1st?

21 A. Yes, it will. And that's where what I am
22 proposing is that between January 1st and when these
23 plants come in service, that we calculate the revenue
24 requirement associated with those plants, how much is
25 included in rates. We defer that amount to give it

1 back to customers.

2 So let's just hypothetically state that it's
3 \$100,000 per day. And I know it's not that much, but
4 it's a hypothetical. And it's ten days. I would
5 defer \$1 million to give back to customers. And then
6 we would show that calculation to all parties as part
7 of our July 1st and state, "Here's the calculation
8 with what's in rates on July -- on January 1st."

9 It's \$100,000 per day, ten days. It's
10 \$1 million. We want to give that million dollars
11 back. And we will make a proposal to the Commission
12 on that July 1st filing saying we want to give that
13 million dollars back over six months or over a year,
14 and then we will leave it to the parties and the
15 Commission to determine exactly the time period that
16 we will give that back so that at the end of the day,
17 we are not overcollecting what we should have
18 collected.

19 **Q. Thank you. That -- now I understand what**
20 **you intend. I appreciate your review of that for me.**

21 A. I'm sorry. Sometimes we talk in accounting
22 speak, and it's hard to grasp. I appreciate the
23 clarification.

24 **Q. Thank you.**

25 COMMISSIONER LEVAR: Okay. Thank you --

1 COMMISSIONER CLARK: No further questions.

2 COMMISSIONER LEVAR: I don't have any
3 additional questions for you, Mr. McDougal, so thank
4 you for your testimony today.

5 MR. MCDUGAL: Thank you.

6 COMMISSIONER LEVAR: And I'll go back to
7 Rocky Mountain Power to see if you have anything
8 further.

9 MR. SABIN: I don't think we have any
10 further witnesses at this time. I guess we will see
11 what happens with the rest the case and reserve the
12 right to ask for leave if we need to for something
13 else later. But for now, that's all of our
14 witnesses.

15 COMMISSIONER LEVAR: Okay. Thank you. I'll
16 go to Division of Public Utilities next.

17 Mr. Jetter or Ms. Schmid, do you have -- are
18 you ready to call your first witness?

19 MR. JETTER: We are ready to get started.
20 Thank you, Mr. Chairman. I'm waiting to see --
21 Brenda Salter will be the Division's first witness.
22 Sorry. I think I see her online, and...

23 MR. MOSCON: Mr. Jetter, this is Matthew.
24 Do you mind if I ask similar to what we did -- and
25 only so that for us playing musical chairs with our

1 materials here, we can try and get an idea. Do you
2 mind if we ask the sequence you intend to call
3 witnesses in? If it's uncomfortable for you to
4 change, I won't hold you to it. I just want to be as
5 least disruptive as possible shuffling things around.

6 MR. JETTER: Yeah. The Division's intended
7 witness order will be Brenda Salter first. We're not
8 going to call Witness Bob -- or Robert David, given
9 that we put all of the proposal on the
10 subscriber solar -- or excuse me, the -- yeah, the
11 subscriber solar program.

12 And so Brenda Salter will be first;
13 Eric Orton, we will call second; J.J. Alder, third;
14 Dr. Powell, fourth; William Smith, fifth; and
15 Joni Zenger -- Dr. Zenger will be our final witness.

16 MR. SABIN: Sorry. You cut out there,
17 Justin. You had Salter, and then who was your
18 second?

19 MR. JETTER: So Salter, Orton, Alder,
20 Powell, Smith, and Zenger.

21 MR. SABIN: Okay. Thank you.

22 MR. JETTER: And those are our -- we filed
23 our witnesses in a numerical order. There's a few
24 that didn't testify in this phase. And they'll all
25 be also in the numerical order with the exception of

1 Dr. Zenger, who will be the final witness.

2 COMMISSIONER LEVAR: Okay. I'll swear in
3 Ms. Salter.

4 Do you swear to tell the truth?

5 MS. SALTER: Yes, I do.

6 COMMISSIONER LEVAR: Okay. Thank you.
7 Go ahead, Mr. Jetter.

8

9 DIRECT EXAMINATION

10 BY MR. JETTER:

11 Q. Hi, Ms. Salter. Would you please state your
12 name and occupation for the record.

13 A. My name is Brenda Salter. I'm a utility
14 technical consultant supervisor with the Division of
15 Public Utilities.

16 Q. Thank you. And in the course of your
17 employment in this docket, have you had an
18 opportunity to review the filing, mainly the
19 application, along with the other filings by all the
20 parties in this docket?

21 A. Yes, I have.

22 Q. And did you create and cause to be filed
23 with the Commission direct rebuttal and surrebuttal
24 testimony in this docket?

25 A. Yes, I did.

1 Q. And along with those testimonies, there were
2 direct exhibits 3.0 Direct through 3.2 Direct, 3.0
3 Rebuttal through 3.1 Rebuttal, and 3.0 Surrebuttal
4 through 3.1 Surrebuttal; is that accurate?

5 A. Yes, it is.

6 Q. Do you have any corrections or changes that
7 you would like to make to your prefiled testimony
8 that I've identified?

9 A. No, I do not.

10 Q. If you were asked the same questions in each
11 of those three prefiled testimony sets today, would
12 your answers remain the same?

13 A. Yes, they would.

14 MR. JETTER: I'd like to move at this time
15 to enter into the record of this hearing the direct
16 rebuttal and surrebuttal prefiled testimonies of DPU
17 Witness Salter.

18 COMMISSIONER LEVAR: Thank you. If anyone
19 objects to that motion, please indicate your
20 objection.

21 I'm not seeing or hearing any, so the motion
22 is granted. Thank you.

23 MR. JETTER: Thank you.

24 (Testimony admitted.)

25 ///

1 BY MR. JETTER:

2 Q. Ms. Salter, have you prepared a brief
3 summary of your testimony and introduction of the
4 Division's witnesses?

5 A. Yes, I have.

6 Q. Please go ahead.

7 A. Good afternoon.

8 On May 8th, 2020, Rocky Mountain Power filed
9 an application requesting an increase to its Utah
10 retail rates of \$95.8 million. This case also
11 incorporates the depreciation rate settlement
12 approved by the Commission in Docket No. 18-035-36.
13 The Company stated that the primary cost drivers of
14 the requested rate increase are the additions of
15 major new capital investments and changes in
16 depreciation rates.

17 In rebuttal testimony, the Company decreased
18 its requested rate increase, requesting a
19 \$72 million -- requesting \$72 million, incorporating
20 certain intervenor adjustments along with a request
21 for a second step increase to include plant cost
22 overages the Company stated were partially due to the
23 pandemic.

24 The Company's proposed rate increase is
25 based on the 12 months ending December 31st, 2019,

1 and a forecasted test period ending December 31st,
2 2021. If approved, the Company requests the changes
3 to the rate schedules become effective January 1st,
4 2020, with a second step in July, 2000- -- oh, excuse
5 me -- 2021. So that's January 1st 2021 and July 1st,
6 or thereabouts, 2021.

7 The recommended changes to the current cost
8 of service and rate design will be addressed under a
9 separate schedule in this docket. My testimony
10 adopts certain positions of the Office of Consumer
11 Service Witness Donna Ramas and Phil -- Philip Hayet;
12 namely, the correction to Schedule 300 fees,
13 Company's nonlabor O&M expense escalation update,
14 adjustments to the RBA, renewable energy credit, the
15 Navajo Tribal Utility Authority revenue corrections,
16 and the Lake Side 2 major plant outage adjustment.

17 In addition, I introduced the witnesses and
18 listed their adjustments.

19 In summary, the Division recommends an
20 overall annual revenue requirement increase of
21 approximately \$25.8 million. The Division's
22 recommendation is the culmination of multiple
23 adjustments totaling an approximate \$70 million
24 decrease to the Company's filed case.

25 The Division's recommended decrease in the

1 revenue requirement includes a decrease to the
2 Company's proposed ROE of 10.2 percent to
3 9.25 percent. The cost of capital phase of this
4 docket was recently completed with the Commission
5 hearings on November -- on October 29th and 30th,
6 2020.

7 That concludes my summary. Thank you.

8 MR. JETTER: Thank you, Ms. Salter.

9 I'm getting a little bit of feedback here.
10 But I have no further questions, and Ms. Salter is
11 available for cross-examination and questions from
12 the Commission.

13 COMMISSIONER LEVAR: Thank you, Mr. Jetter.
14 I'll go to the Office of Consumer Services next.

15 Do you have any questions for Ms. Salter?

16 MR. SNARR: A very few, if we might.

17 COMMISSIONER LEVAR: Okay. Go ahead.

18
19 CROSS-EXAMINATION

20 BY MR. SNARR:

21 Q. I'd like to ask just a few questions to seek
22 clarification on positions that DPU may or may not be
23 taking on a couple of issues.

24 First, you're familiar with the issue that
25 has been raised by OSC related to the unpaid recovery

1 royalties associated with the Deer Creek Mine closure
2 and that being an offset to the outstanding tax
3 benefits in this proceeding.

4 You're familiar with that issue?

5 A. Relatively, although I didn't file any
6 testimony on that.

7 Q. So the DPU has not taken a position on that
8 issue in this proceeding; is that right?

9 A. That is correct, yes.

10 Q. All right. And then one other thing that
11 was raised; Ms. Steward indicated that there's a
12 remaining balance of TCGA deferred taxes that the
13 Commission might consider as an amortized offset to
14 any rate increases that might be approved by the
15 Commission.

16 Are you familiar with that proposal by
17 Ms. Steward?

18 A. In general, in reading her testimony.

19 Q. And has the Division taken any position on
20 that?

21 A. No, we have not.

22 Q. Okay. Thank you. That's all the questions
23 I have.

24 A. Thank you.

25 COMMISSIONER LEVAR: Thank you, Mr. Snarr.

1 I'll go to Mr. Russell next.

2 Do you have any questions for Ms. Salter?

3 MR. RUSSELL: I do not have any questions
4 for Mrs. Salter. Thank you.

5 COMMISSIONER LEVAR: Okay. Thank you.

6 Mr. Holman?

7 MR. HOLMAN: I have no questions. Thank
8 you, Chair.

9 COMMISSIONER LEVAR: Mr. Sanger?

10 MR. SANGER: No questions. Thank you.

11 COMMISSIONER LEVAR: And Mr. Boehm?

12 MR. BOEHM: (No audible response.)

13 COMMISSIONER LEVAR: Okay. Rocky Mountain
14 Power, do you have questions for Ms. Salter?

15 MS. SHURMAN: Yes, we do. Thank you,
16 Mr. Chairman.

17

18 CROSS-EXAMINATION

19 BY MS. SHURMAN:

20 **Q. Ms. Salter, I would like to ask you about**
21 **the recommendation in your surrebuttal testimony that**
22 **the costs associated with the Lake Side 2 Unit 3**
23 **outage be disallowed.**

24 **Is that still the Division's recommendation?**

25 A. Yes, it is.

1 Q. Okay. And I'm going to ask some questions,
2 I -- maybe I have some preliminary questions before
3 we get into the confidential nature of this
4 testimony, so I anticipate we may need to go into a
5 confidential session.

6 Ms. Salter, it's correct that you presented
7 that recommendation for the first time in your
8 surrebuttal testimony; is that correct?

9 A. I did. I adopted the testimony from
10 Mr. Hayet on that adjustment.

11 Q. Okay. And you also reviewed the testimony
12 for Mr. Ralston on behalf of the Company; is that
13 correct?

14 A. Yes, I did.

15 MS. SHURMAN: At this time, Mr. Chairman, I
16 would like to ask some questions about the documents
17 we looked at yesterday with Mr. Ralston, which we --
18 are designated as confidential. So I would make a
19 motion to go into a confidential session at this
20 point.

21 COMMISSIONER LEVAR: It is the same document
22 that we discussed yesterday when we were closed to
23 the public?

24 MS. SHURMAN: Correct, the analysis of the
25 outage.

1 COMMISSIONER LEVAR: Okay. I will go to any
2 parties first, and then I'll go to the other two
3 commissioners.

4 Any questions for Ms. Shurman with respect
5 to this request or comments from parties?

6 I'm not seeing any, so I'll turn to
7 Commissioner Allen.

8 Do you have any questions for Ms. Shurman on
9 this request?

10 COMMISSIONER ALLEN: I don't. Thank you.

11 COMMISSIONER LEVAR: Commissioner Clark?

12 COMMISSIONER CLARK: I have no questions
13 about the request.

14 COMMISSIONER LEVAR: Okay. Well,
15 considering that we dealt with the same issue and the
16 same documents yesterday, I will propose that
17 Commissioner Allen, Commissioner Clark, and I make a
18 finding that it is in the best interest of the
19 public, under Utah Code 54-3-21(4), to close the
20 hearing to the public while we discuss this material.

21 Any objection from Commissioner Clark or
22 Commissioner Allen?

23 COMMISSIONER CLARK: No. I support that
24 finding.

25 COMMISSIONER ALLEN: Yes, exactly. I agree.

1 Thank you.

2 COMMISSIONER LEVAR: Okay. Thank you. I'll
3 ask Ms. Paschal to turn off the streaming.

4 Sorry. Mr. Jetter, did you have a question?

5 MR. JETTER: I was just going to make a
6 quick request while we're still on the public hearing
7 portion, that we, you know, recall how we did it the
8 last time: That if there is redirect, that we
9 conclude that before coming back for purposes of
10 efficiency.

11 COMMISSIONER LEVAR: Oh, thank you. Yes,
12 that makes sense. So we'll plan to proceed that way.

13 So I'll ask Ms. Paschal to turn off the
14 streaming, and then I'll ask everyone just to look
15 over the participant list to ensure that we don't
16 have anyone on that causes anyone any concern. I'm
17 not seeing anything. The one "Unknown" at the bottom
18 of the list, I presume is Mr. Snarr. Is that
19 correct?

20 MR. SNARR: Yes, that's me.

21 COMMISSIONER LEVAR: Okay. I'm not hearing
22 anyone raise concerns with anyone else on the
23 participant list. It looks like we're still
24 streaming, so we'll just wait for a moment for the
25 streaming to discontinue.

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24 COMMISSIONER LEVAR: I'll ask again, does
25 anyone have recross for Ms. Salter on any issue,

1 although I think this is the only issue that would be
2 relevant for recross.

3 I'm not seeing anyone indicating any recross
4 questions, so I'll go to Commissioner Clark. And I
5 apologize, I should have asked if there were
6 commissioner questions on the unplanned outage issue
7 before we restarted the hearing to go into public
8 hearing. If I erred on that, we can correct it.

9 But Commissioner Clark, do you have any
10 questions for Ms. Salter?

11 COMMISSIONER CLARK: No, I don't have any
12 questions. Thank you for the opportunity.

13 COMMISSIONER LEVAR: Okay. Thank you.
14 Commissioner Allen?

15 COMMISSIONER ALLEN: No. It's all good. I
16 don't have any questions. Thank you.

17 COMMISSIONER LEVAR: Okay. Thank you. I
18 don't have any. I don't either, have any questions,
19 so thank you for your testimony this afternoon,
20 Ms. Salter.

21 And why don't we take a ten-minute break
22 right now before the Division of Public Utilities'
23 next witness.

24 (A brief recess was taken.)

25 COMMISSIONER LEVAR: Okay. Thank you.

1 We'll be back on the record, and we will go to the
2 Division of Public Utilities for your next witness.

3 MR. JETTER: Thank you. The Division would
4 like to call and have sworn in Eric Orton.

5 COMMISSIONER LEVAR: Good afternoon,
6 Mr. Orton. Do you swear to tell the truth?

7 MR. JETTER: Mr. Orton, you are still muted.

8 MR. ORTON: That's too bad because that was
9 a very good introduction.

10 Good afternoon. Yes, I will tell the truth.

11 COMMISSIONER LEVAR: Okay. Thank you.

12 Go ahead, Mr. Jetter.

13 MR. JETTER: Thank you.

14

15 DIRECT EXAMINATION

16 BY MR. JETTER:

17 **Q. Mr. Orton, would you please state your name**
18 **and occupation for the record.**

19 A. My name is Eric Orton. I'm a utility
20 technical consultant for the Division of Public
21 Utilities.

22 **Q. Thank you. And in the course of your**
23 **employment, have you had the opportunity to review**
24 **the filings that have been in this case?**

25 A. The ones related to the areas that I was

1 assigned to, yes.

2 Q. Thank you. And did you create and cause to
3 be filed with the Commission direct testimony along
4 with Exhibits 5.0DIR through 5.3DIR, rebuttal
5 testimony and DPU Exhibit 5.0R, and surrebuttal
6 testimony with attached DPU Exhibits 5.0SR through
7 5.2SR?

8 A. That's correct.

9 Q. Do you have any changes or edits that you'd
10 like to make to any of your prefiled testimony?

11 A. I do. I have two corrections.

12 Q. Please go ahead.

13 A. First is in my direct testimony. It's
14 Exhibit 5.3. In that cell G25, the formula that
15 produced that number was incorrect; therefore, the
16 number was incorrect. The number was \$84,936. The
17 number should have been \$178,770. Based on my
18 understanding of the Company's model it uses to
19 calculate -- my understanding, the Company's model
20 uses the total Company figure to calculate, and so
21 that number is correct. The change does not affect
22 the results; it's an adjustment, as that was on a
23 Utah basis.

24 The second correction is in my surrebuttal
25 testimony, line 209.

1 Q. And I had a little break up there. That's
2 line 209; is that correct?

3 A. That's correct. I misspelled the word
4 "claims." Those are all the corrections that I'm
5 aware of.

6 Q. Thank you. And with those corrections, if
7 you were asked the same questions that were included
8 in your prefiled testimony, today, would your answers
9 be the same?

10 A. They would be the same.

11 Q. Thank you. I'd like to move at this time to
12 enter into the record of this hearing the prefiled
13 direct, rebuttal, and surrebuttal testimony of
14 Mr. Orton along with the exhibits that I've
15 identified a few moments ago.

16 COMMISSIONER LEVAR: If anyone objects to
17 that motion, please indicate your objection.

18 I'm not seeing or hearing any, so the motion
19 is granted. Thank you.

20 (Testimony and exhibits admitted.)

21 BY MR. JETTER:

22 Q. Mr. Orton, have you prepared a brief summary
23 of your testimony?

24 A. I have.

25 Q. Please go ahead.

1 A. Thank you.

2 In my direct testimony, I recommended
3 removing some expenses in three areas related to
4 lobbying, civic goodwill, and incentives and perks on
5 the basis that the Company's expenditures for those
6 items are discretionary, benefit Company personnel
7 and the Company, and are not necessary to provide
8 safe and reliable utility electric service to captive
9 ratepayers. I show the results of these adjustments
10 in Exhibits 5.1, 5.2, and 5.3 respectively.

11 In my rebuttal testimony, I supported and
12 adopted the adjustment of Ms. Ramas representing the
13 Office of Consumer Services where she pointed out
14 that the AMI project, as explained by the Company,
15 was not used and useful in the test year. She is
16 correct; and therefore, I supported her position and
17 adopted her recommendation.

18 In my surrebuttal testimony, I again showed
19 that the AMI project is not used and useful in the
20 test year, and as such, cannot provide all the
21 claimed benefits to ratepayers and therefore should
22 not be paid for by them.

23 In my surrebuttal testimony, I address the
24 Company's recommendation to disregard my lobbying
25 adjustment. I did accept Mr. McDougal's

1 representation that the invoiced amount from Edison
2 Electric Institute should have been \$1 million
3 instead of \$2.2 million because the latter was
4 invoiced to the parent Company and the former to the
5 utility. Therefore, I reran the adjustment with the
6 \$1 million figure, which resulted in a reduction to
7 my proposed adjustment of \$125,210 on a Utah basis.
8 I have that in DPU Exhibit 5.1SR.

9 In my surrebuttal testimony, I address the
10 Company's rejection of my adjustment to civil
11 goodwill. I again pointed out that memberships in
12 these types of organizations benefit corporate
13 executives and the Company itself and are not
14 necessary in today's information age, particularly
15 when considering the Company is a monopoly utility
16 service provider, where there is simply nowhere else
17 for people to go for utility electric service in its
18 territory.

19 In my surrebuttal testimony, I needed to
20 address the Company's rejection of my adjustment to
21 disallow some incentive and perk expenses. I showed
22 some examples of these types of expenses that should
23 not be laid on the backs of captive ratepayers, like
24 lodging for a leadership conference, some other
25 costly trips, family trips, gifts, and amusement park

1 admittance. Additionally, I accepted Mr. McDougal's
2 adjustment that approximately \$5,000 of that amount
3 was already removed by the Company in its regional
4 filing. Therefore, I made an adjustment to my
5 original recommendation by \$6,000 on a total Company
6 basis which resulted in a difference of \$2,658 on a
7 Utah allocated basis. These adjustments are
8 identified in Exhibit DPU 5.2SR.

9 Finally, I point out that among other
10 reasons, certain expenses are not recoverable because
11 they were in the prior period. The Company disagrees
12 because it will now reclassify these expenses as an
13 estimated expense, and therefore, they are
14 appropriate to include in the test year. This
15 practice of changing the classification of an
16 out-of-period expense to a future estimate does not
17 now somehow make it appropriate to include it in the
18 test year data as a reasonable expense.

19 In summary, the AMI is not used and useful
20 in the test year, and therefore not recoverable on
21 rates. The discretionary expenses of lobbying, civic
22 goodwill, incentives, and perks do not provide a
23 direct quantifiable benefit to customers and are not
24 necessary in providing safe and reliable electric
25 service to customers and therefore should not be a

1 burden hoisted on the back of captive ratepayers.

2 That concludes my summary. Thank you.

3 MR. JETTER: Thank you, Mr. Orton. I'm
4 getting a little feedback here.

5 COMMISSIONER LEVAR: We're getting a lot of
6 feedback, Mr. Jetter. Is Mr. Orton ready for
7 cross-examination?

8 MR. JETTER: Yes, I wanted to ask him one
9 follow-up question, if --

10 COMMISSIONER LEVAR: The feedback is gone,
11 so go ahead.

12 MR. JETTER: Great.

13 BY MR. JETTER:

14 **Q. With respect to the AMI meters, is it**
15 **accurate that you're not disputing that they would be**
16 **recoverable when they become used and useful, just**
17 **that they are not used and useful during the test**
18 **period, and so they shouldn't be recovered during the**
19 **test period?**

20 A. That's true. I tried to point that out in
21 my direct testimony, that it's not an issue with
22 advance metering infrastructure at all; it's the
23 timing.

24 **Q. Okay. Thank you.**

25 MR. JETTER: With that clarification, I have

1 no further questions. I'll tender Mr. Orton for
2 cross-examination and Commission questioning.

3 COMMISSIONER LEVAR: Thank you, Mr. Jetter.
4 I'll go to Mr. Snarr next.

5 Do you have any questions for Mr. Orton?

6 MR. SNARR: No questions for Mr. Orton.

7 COMMISSIONER LEVAR: Okay. Thank you.

8 Mr. Russell?

9 MR. RUSSELL: I don't have any questions for
10 Mr. Orton.

11 COMMISSIONER LEVAR: Thank you.

12 Mr. Holman?

13 MR. HOLMAN: No questions. Thank you.

14 COMMISSIONER LEVAR: Mr. Sanger?

15 MR. SANGER: No questions. Thank you.

16 COMMISSIONER LEVAR: Mr. Boehm?

17 MR. BOEHM: (No audible response.)

18 COMMISSIONER LEVAR: Mr. Moscon, any
19 questions for Mr. Orton?

20 MR. MOSCON: Thank you. We have just a few.
21 I have moved computers, as you can see, so I'm at the
22 designated power company witness computer. And for
23 that reason, I'm going to ask my colleague,
24 Mr. Sabin, to send an email to parties. I assure you
25 it's not because I would disconnect if I did it, but

1 for other reasons, I'm going to have him send an
2 email that are designated as Orton Cross Exhibits.

3 I will indicate to you, Mr. Orton, as these
4 are coming through, that what we're going to be
5 looking at is Attachment DPU13.1 and then your
6 Exhibit 5.3. But I was going to have this put on the
7 display screen for us just because it's probably
8 easier for us to look at because -- and where we'll
9 start is with Attachment 13.1, which is the Edison
10 Electric invoices.

11 Okay. Is that -- can everyone see the
12 screen there? I'm going to have Mr. Sabin go all the
13 way down. Keep going down. Go to page -- that one
14 right there.

15
16 CROSS-EXAMINATION

17 BY MR. MOSCON:

18 **Q. Is that page visible to you, Mr. Orton?**

19 **Page 2 of 2 of DPU13.1.**

20 A. I can see the page. I can't read anything
21 on it except EEI.

22 **Q. Okay.**

23 A. There we go.

24 **Q. Do you have access to this document from**
25 **your own materials if it's easier for you to read**

1 somewhere else?

2 A. I don't.

3 Q. I'll note to you that you have a copy of
4 this email to you if you'd rather look at your own
5 email.

6 A. It was good when he had it pulled up and
7 when he had it enlarged.

8 Q. Okay. Perfect. So when you went through in
9 your summary, you identified three topics -- or
10 excuse me -- three areas or categories of
11 disallowance. And I noted those down as lobbying,
12 goodwill, and perks. The first area that I want to
13 talk about is the lobbying disallowance.

14 A. Mm-hmm.

15 Q. You indicated already, and so I want to just
16 make sure that you and I are on the same page as to
17 where you end at the conclusion of your surrebuttal
18 testimony.

19 Initially, you had a disallowance based on
20 this full 2,000,238, which was the invoice. And then
21 after Mr. McDougal's rebuttal pointing out that went
22 to the larger Company, you've adjusted that to the
23 million-dollar figure that we see over here on the
24 right-hand page; is that correct?

25 A. That's pretty close, yeah.

1 Q. Okay. And of that amount, just making sure
2 I'm clear, the bulk of that -- again, I'm going to
3 round and call it the million-dollar figure, but
4 approximately \$800,000 of that is actually -- is dues
5 that the Company pays -- there we are. Right
6 there -- to be a member of the Edison Institute. And
7 if I'm understanding, you have not included that in
8 your disallowance, the dues portion; is that correct?

9 A. Just a minute. That's -- that's right. I
10 took the 13 percent that he said was already included
11 in rates and took that out of the calculation for the
12 surrebuttal.

13 Q. Okay. So the portion that remains in your
14 proposed disallowance are the two categories --
15 looking in front of us here, what is Column C,
16 Lobbying, and on the other side, Column D,
17 Contributions. And I'm not saying that's your entire
18 disallowance; I'm just saying as far as this invoice
19 goes, that's what we're worried about.

20 Is that correct?

21 A. That's pretty close.

22 Q. Okay. So you've indicated that Ms. -- or
23 you've seen, I'm sure, or heard Mr. McDougal today
24 indicate that, in fact, the Company is not seeking to
25 have customers pay for lobbying expense or

1 contributions.

2 Did you understand him to provide that
3 testimony?

4 A. Yeah, that's what I heard him say today.

5 Q. Okay. And you're familiar, generally, with
6 FERC accounts, are you -- aren't you?

7 A. Very generally.

8 Q. Okay. In these columns, the C, B, and D
9 that we see, if we look at B, which has the 800,000,
10 which is the dues portion that we've indicated is not
11 disputed, you'll see that that has a FERC account
12 which is the 930264.

13 Do you see that?

14 A. I do.

15 Q. Okay. Would you agree with me that the
16 lobbying expense and the contributions expense have
17 been logged to a different account, which is a 426
18 account? One is 426411, and one is 426131.

19 Do you see that?

20 A. I see that.

21 Q. Would you agree with me that a 426 account
22 is a FERC account, and that is a designation that
23 those are expenses that are not passed through to
24 customers and that are not part of a filing?

25 A. I'm not that familiar with the accounting

1 numbers. However --

2 Q. Okay.

3 A. -- I do recall that he said that in his
4 rebuttal testimony, that -- that's where I took the
5 13 percent. Because my understanding was he said
6 that was a part that was above the line, and it was
7 already taken out. So I accepted that that's what
8 those account numbers represented.

9 Q. Okay. But I guess I want to clarify then.

10 When you indicate today in your summary that
11 you're still opposed -- your first topic was
12 lobbying. If I represent to you -- in fact, the
13 Commission has heard Mr. McDougal indicate today in
14 his live testimony as well as in his prerecorded
15 testimony that the lobbying expense that was in
16 Column C and the contribution expense which is in
17 Column D, that those dollars were never included in
18 the Company's filing, would you agree with me that it
19 would be an improper deduction from revenue
20 requirement to remove them again?

21 A. Let me make sure. Yes. I don't believe he
22 said -- talked about the columns specifically, but he
23 did say that there were no lobbying expenses. And
24 from the information I had before this morning, based
25 on his rebuttal testimony, it looked like there was

1 still some. But if there are no lobbying expenses to
2 be requested for recovery, then it would be improper
3 for there to be some sort of adjustment if there are
4 no costs. And I would not propose that there would
5 be one if that were the case.

6 Q. Wonderful. Thank you. I might, just as
7 long as we have this page, have Mr. Sabin go back to
8 page 1 of 2 just right above it there. This is not a
9 large amount, but it goes to the same topic. If you
10 see this, one of the disputed issues or disallowances
11 were -- was payment to the National Hydropower
12 Association.

13 Do you recall having a disallowance for
14 that?

15 A. I do, yeah.

16 Q. If you go to the very top -- and it was
17 small, \$6,000, but as long as we're right here, if
18 you go to that Section 1B, which is that membership
19 renewal for the National Hydropower, the \$6,000
20 thing, would you agree with me that the billed FERC
21 account is the same 426.4 account for the hydropower
22 membership?

23 A. I could do that if you'd enlarge it a bit.

24 Q. Can you see that the --

25 A. Looks like it's a 546 account.

1 Q. 4264?

2 A. Okay. 4264.

3 Q. Again, subject to check, if we agree that a
4 426 account is an account that is not included in
5 costs attributable to customers, you would similarly
6 agree with me that there should not be a disallowance
7 based upon the hydropower membership if it was billed
8 to a 426 account and was not included in revenue
9 requirements; is that correct?

10 A. If there are no lobbying expenses, then
11 there should be no adjustment.

12 Q. All right. The next thing -- the topic that
13 you brought up was goodwill. And by this, I assume
14 we're talking about the -- basically Chamber of
15 Commerce, that type of membership.

16 Is that what we're talking about?

17 A. That's right.

18 Q. And if I understand your testimony
19 correctly, your position is that because the Company
20 is a monopoly, it doesn't have any competitors, so it
21 doesn't need to be out there on the streets
22 glad-handing corporate America to try and get
23 business.

24 I know those aren't your exact words, but
25 just paraphrasing; is that a fair general

1 **description?**

2 A. They were my words until they were edited
3 out.

4 Q. Okay. All right. We can thank Justin for
5 that.

6 Would you agree with me that there could
7 be -- well, let's back up.

8 You don't argue in your materials and you
9 wouldn't state today, would you, that the
10 shareholders of the Company get any actual monetary
11 benefit from belonging to a Chamber of Commerce, do
12 they?

13 A. Any monetary benefit? Do they make money
14 off it? Is that what you're asking me?

15 Q. Yeah. Is there any -- yeah. Is there a
16 benefit to the shareholders that you're alleging by
17 virtue of these memberships in the Chamber of
18 Commerce?

19 A. I don't know that there's a monetary
20 benefit, but there could be a goodwill-type benefit.
21 I think that's accurate. I think it's true.

22 Q. Okay. Would you -- wouldn't you agree that
23 in addition to the Company being able to interconnect
24 directly with the business community to hear what the
25 business community has planned in terms of

1 development, it's equally true that it could be
2 beneficial for customers of the utility to have
3 direct access not just to a 1-800 number but to an
4 actual Company executive and to interface with that
5 executive in that type of setting to ask questions or
6 to express concerns that they have about commercial
7 utility practice?

8 A. So if I understand your question, you're
9 asking me if a regular customer benefits from having
10 direct access to a Company executive through a
11 Chamber of Commerce-type meeting. Is that accurate?

12 Q. I'm asking wouldn't you agree that some --
13 for instance, the Company has commercial or corporate
14 or industrial customers; right?

15 A. They do.

16 Q. And would you agree -- I know that none of
17 us have put in the record a complete membership
18 roster of the Chamber of Commerce, but would you
19 agree with me that it's something we could all
20 surmise that many of the members of the Chamber of
21 Commerce are, in fact, customers of Rocky Mountain
22 Power?

23 A. I think many of the members of the Chamber
24 of Commerce are customers of Rocky Mountain Power.

25 Q. Okay. And wouldn't you agree with me that

1 the Company has filed testimony saying it's good for
2 us to be able to hear from them directly as to
3 projects they have coming up? And you've already
4 responded to that in testimony, so I'm now flipping
5 it in my question and I'm saying, wouldn't you agree
6 that it could also be beneficial for those customers
7 to have direct access, in that type of a setting, to
8 an executive of the power company where they can
9 express concerns, ask questions, try and understand
10 what's happening at the Company as far as it impacts
11 their business?

12 A. Inasmuch as they become -- I think the term
13 used today was a "personal relationship" with Company
14 executives. Any sort of, you know, communication
15 between personal relationships, I guess, between
16 businesses and Company executives are beneficial for
17 those businesses. I doubt it's beneficial for the
18 majority of the customers.

19 Q. Okay. Would you -- actually, before I go to
20 that set of questions, that will apply to this other
21 category, so let's go back to the other category,
22 which was the -- I think you called it "perks," but
23 it's the executive training, you identified a couple
24 of business trips that -- I know there's more than
25 that, but a series of items. Instead of --

1 A. I know what you're talking about.

2 Q. Okay. Thank you. You would agree with me,
3 in general, wouldn't you, that the power company has
4 an obligation to train its employees? And I don't
5 mean that limited; I mean linemen, the person that
6 answers the phone. Just in general, employee
7 training is a prudent activity.

8 Would you agree with that?

9 A. It is unless you can hire them already
10 trained.

11 Q. Okay. Would you agree with me that training
12 is also appropriate for people in executive roles?
13 Not just linemen, but executives could also be
14 trained or continue to have ongoing training?

15 A. They can have that.

16 Q. Okay. And so it's not inherently imprudent
17 for the Company to engage in leadership training for
18 its executives; correct?

19 A. It's not inherently imprudent for them to
20 get trained.

21 Q. Okay. Now, a couple of the items that you
22 flagged you indicated looked like large-ticket-item
23 trips for individuals. A Cindy Crane business
24 expense trip and a Gary Hoogeveen business expense
25 trip.

1 I wonder if you heard Mr. McDougal, today,
2 clarify when he said those, in fact, were not, like,
3 individual trips, but were for such training
4 activities where, like, there would be a charge just
5 on their card. So if there's a training session and
6 they go to a hotel or whatever and they put it on one
7 person's card, and it shows up as one expense item.
8 Were you here and heard whatever Mr. McDougal's words
9 were -- I'm not trying to substitute my words for the
10 record, but you heard that description?

11 A. I heard him say that today.

12 Q. Okay. You don't have any evidence to
13 contradict that, in fact, that's what those charges
14 were, that, in fact, that this was somehow a single
15 individual trip by Mr. Hoogeveener and Mr. Crane --
16 or by Ms. Crane, do you?

17 A. I don't. I had to rely on what was
18 provided.

19 Q. Okay. I think that wraps up my questions.
20 Thank you, Mr. Orton.

21 A. Thank you.

22 COMMISSIONER LEVAR: Thank you, Mr. Moscon.
23 Mr. Jetter, any redirect for Mr. Orton?

24 MR. JETTER: I do not have any redirect.

25 Thank you, Mr. Chairman.

1 COMMISSIONER LEVAR: Okay. Thank you,
2 Mr. Jetter.

3 Commissioner Allen, do you have any
4 questions for Mr. Orton?

5 COMMISSIONER ALLEN: Thank you. I do not
6 have any questions.

7 THE WITNESS: Thank you.

8 COMMISSIONER LEVAR: Commissioner Clark?

9 COMMISSIONER CLARK: I have no questions.
10 Thank you.

11 COMMISSIONER LEVAR: And I don't either, so
12 thank you for your testimony this afternoon,
13 Mr. Orton.

14 MR. ORTON: Thank you very much.

15 COMMISSIONER LEVAR: And I'll go back to the
16 Division of Public Utilities for your next witness.

17 MR. JETTER: The Division would like to next
18 call Division Witness J.J. Alder and ask that he be
19 sworn in.

20 COMMISSIONER LEVAR: Mr. Alder? Do you
21 swear to tell the truth?

22 MR. ALDER: Yes.

23 COMMISSIONER LEVAR: Okay. Thank you.

24 Go ahead, Mr. Jetter.

25

1 DIRECT EXAMINATION

2 BY MR. JETTER:

3 Q. Good afternoon, Mr. Alder. Would you please
4 state your name and occupation for the record of this
5 hearing.

6 A. I'm J.J. Alder, and I am a utility analyst
7 for the Division of Public Utilities.

8 Q. Thank you. And in the course of your
9 employment with the Division, did you have the
10 opportunity to review the testimony and prefiled
11 exhibits by the various parties that were relevant or
12 necessary to create your testimony?

13 A. Yes.

14 Q. And did you create and cause to be filed
15 with the Commission in this docket direct testimony
16 along with confidential Exhibits 6.0DIR and -- I
17 believe there -- actually, it was only the one
18 confidential exhibit; is that accurate?

19 A. Yes.

20 Q. And do you have any corrections or changes
21 you'd like to make to that testimony?

22 A. No, not at this time.

23 Q. If you were asked the same questions that
24 are contained in your prefiled direct testimony,
25 would your answers be the same?

1 A. Yes.

2 Q. Thank you. I'd like to move at this time to
3 enter into the record of this hearing direct
4 testimony along with Exhibit 6.0DIR filed by
5 Mr. Alder.

6 COMMISSIONER LEVAR: If anyone objects to
7 that motion, please indicate your objection.

8 I'm not seeing or hearing any, so the motion
9 is granted. Thank you.

10 (Testimony and exhibit admitted.)

11 BY MR. JETTER:

12 Q. And, Mr. Alder, have you prepared a summary
13 statement of your testimony?

14 A. I have.

15 Q. Please go ahead and read that into the
16 record.

17 A. Good afternoon, Commissioners.

18 My testimony today addresses adjustments of
19 concern that the Division has with the Company's
20 forecasted property tax expense for the test year.
21 The Company's original application includes a
22 forecast for a property tax expense of \$181.3 million
23 for the test year and a revised value of
24 \$191.4 million.

25 The calculation and methodology used by the

1 Company are outlined in the Company's confidential
2 Exhibit RMP SRM-5 and SRM-4R. The data I utilized to
3 determine that the Company's forecast -- forecasted
4 property tax expense was reasonable, that the actual
5 property tax charged from the years 2011 to 2019 as
6 filed in FERC Form No. 1 by the Company. For
7 comparison, the base property tax amount for 2019 is
8 \$4.3 million higher in the FERC Form 1, and this
9 higher amount is what was used as a starting point
10 for the Division's comparison.

11 Actual property tax charged in each
12 jurisdiction is based on how that jurisdiction values
13 the Company, typically referred to as an income
14 approach, cost approach, self-comparison approach, or
15 some sort of weighting of the approaches. These
16 values can fluctuate based upon a multitude of
17 reasons such as the individual performing the
18 appraisal, jurisdictional exceptions, public policy,
19 capitalization rates, new and depreciated assets,
20 values as of the lien date.

21 In my analysis, I make the extraordinary
22 assumption that actual property tax charged over the
23 last nine years is an indication of the Company's net
24 asset value and jurisdictional assessment trends
25 moving forward. These actual values are outlined in

1 Figure 1 and Figure 2 of my direct testimony.
2 Year-over-year percent changes and actual property
3 tax charged range from 7.46 percent to minus
4 1.03 percent with an average of 3.49 percent.

5 These year-over-year changes are not just
6 stale numbers. Rather, they encompass the change in
7 assessment value which includes but is not limited to
8 the factors I've previously stated such as changes in
9 jurisdictional exceptions, capitalization rates, and
10 new and depreciated asset values as of the lien date.

11 While it is impossible to know how each
12 jurisdiction will appraise the Company as of the
13 future lien date, the Division finds it a sensible
14 approach to consider this overall year-over-year
15 average trend that has -- that historically has been
16 reasonable -- a reasonably accurate predictor of
17 future year tax obligations when considering a fair,
18 just, and reasonable property tax expense for the
19 test year.

20 The Division recommends a property tax
21 expense of \$164 million to be used for the test year
22 based on the rounded year-over-year average increase
23 of 3.5 percent. This value represents a decrease of
24 \$17.3 million from the Company's original forecasted
25 property tax expense. While the Division's proposed

1 amount represents a decrease from the Company's
2 estimates, it represents a reasonable estimate for
3 property tax expense in the test period. When the
4 property tax adjustment is loaded into the Company
5 model, the result is a reduction in revenue
6 requirement of \$7.6 million.

7 That concludes my summary. Thank you.

8 MR. JETTER: Thank you, Mr. Alder. The
9 Division has no further direct questions, and we'll
10 tender Mr. Alder for cross-examination and questions
11 from the commissioners.

12 COMMISSIONER LEVAR: Thank you, Mr. Jetter.

13 Mr. Snarr, do you have any questions for
14 Mr. Alder?

15 MR. SNARR: No questions for Mr. Alder.

16 COMMISSIONER LEVAR: Okay. Thank you.

17 Mr. Russell?

18 MR. RUSSELL: No questions. Thank you.

19 COMMISSIONER LEVAR: Okay. Thank you.

20 Mr. Holman?

21 MR. HOLMAN: No questions. Thank you.

22 COMMISSIONER LEVAR: Mr. Sanger?

23 MR. SANGER: No questions. Thank you.

24 COMMISSIONER LEVAR: Okay. And just for
25 what it's worth, Mr. Sanger, we are getting some echo

1 whenever you come on. That could become an issue
2 if -- during a section when you have questions for a
3 witness.

4 Mr. Boehm, do you have any questions for
5 Mr. Alder?

6 MR. BOEHM: (No audible response.)

7 COMMISSIONER LEVAR: Okay. Does Rocky
8 Mountain Power have any questions for Mr. Alder?

9 MR. MOSCON: Just a very few.

10

11

CROSS-EXAMINATION

12

BY MR. MOSCON:

13

Q. Good afternoon, Mr. Alder. Do you have
14 handy the rebuttal testimony of Mr. Steve McDougal?
15 Is that something you have access to?

16

A. Yeah. Give me just one second.

17

Q. No problem. While you're getting that, I
18 think that will be useful because your testimony is
19 marked confidential. And I know that's for my
20 client's purposes. And some things in there are or
21 are not confidential, but I -- I know that
22 Mr. McDougal's testimony has some nonconfidential
23 responses, so I feel like I'm safe if I refer us all
24 to that, and we can stay in a public session.

25

A. Okay.

1 Q. Would you turn to page 23 of Mr. McDougal's
2 rebuttal testimony?

3 And let me know when you're there.

4 A. Okay.

5 Q. Okay. Now, before we begin, if I understand
6 correctly, you're proposing a 3.5 percent increase
7 from 20 -- or going forward, in property tax, based
8 your analysis of what has happened historically;
9 correct?

10 A. Correct.

11 Q. Okay. Would you read for us, beginning on
12 line 443, the question that begins "Did the assessed
13 values" and end on 446 that ends at "15 percent."

14 Would you read that out loud?

15 A. Yes.

16 "QUESTION: Did the assessed values
17 increase by 3.5 percent from 2019 to 2020 as
18 Mr. Alder's method inherently assumes?

19 "ANSWER: No. The assessed values for
20 the Company's operating property increased
21 from 13.6 billion in 2019 to 15.6 billion in
22 2020, an increase of approximately
23 15 percent."

24 Q. Okay. And you did not file any surrebuttal
25 testimony; is that right?

1 A. I did not.

2 Q. Okay. So you have not put forward any
3 evidence that would contradict the testimony of
4 Mr. McDougal that the reason for the increase in a
5 property tax is based largely on such a swing in the
6 operating property value; is that right?

7 A. Sorry. Can you repeat that?

8 Q. You haven't put in -- there's no evidence in
9 the record that would dispute this conclusion by
10 Mr. McDougal; is that correct?

11 A. Correct.

12 Q. Thank you. I don't have any other
13 questions.

14 COMMISSIONER LEVAR: Thank you, Mr. Moscon.
15 Mr. Jetter, any redirect?

16 MR. JETTER: No redirect, Mr. Chairman.

17 COMMISSIONER LEVAR: Okay. Thank you.
18 Commissioner Clark, do you have any
19 questions for Mr. Alder?

20 COMMISSIONER CLARK: No, I don't have any
21 questions. Thank you very much.

22 COMMISSIONER LEVAR: Okay. Thank you.
23 Commissioner Allen?

24 COMMISSIONER ALLEN: No questions. Thank
25 you.

1 COMMISSIONER LEVAR: I also do not have any
2 questions, so thank you for your testimony this
3 afternoon, Mr. Alder.

4 And, Mr. Jetter, you can call your next
5 witness.

6 MR. JETTER: Great. Thank you. The
7 Division would like next to call and have sworn in
8 Dr. William Artie Powell.

9 COMMISSIONER LEVAR: Good afternoon,
10 Dr. Powell. Do you swear to tell the truth?

11 DR. POWELL: I do.

12 COMMISSIONER LEVAR: Thank you. Okay. Go
13 ahead.

14

15 DIRECT EXAMINATION

16 BY MR. JETTER:

17 Q. Dr. Powell, would you please state your name
18 and occupation for the record.

19 A. My name is Artie Powell, A-R-T-I-E,
20 P-O-W-E-L-L. I'm the director of the Division of
21 Public Utilities.

22 Q. Thank you. And in the course of your review
23 of this docket, have you had the opportunity to
24 review the relevant testimony and prefiled exhibits
25 that are relevant to your testimony?

1 A. Yes.

2 Q. And did you create and cause to be filed
3 with the Commission direct testimony along with
4 Exhibits 7.0 and 7.1DIR and 7.2DIR as well as
5 rebuttal testimony along with DPU Exhibit 7.0R?

6 A. Yes, that's correct.

7 Q. Do you have any corrections or changes you'd
8 like to make to your prefiled testimony?

9 A. No.

10 Q. And if you were asked the same questions in
11 that prefiled testimony that I've identified, would
12 your answers be the same?

13 A. They would.

14 Q. Thank you.

15 MR. JETTER: I'd like to move at this time
16 to enter the prefiled direct and rebuttal testimony
17 of Dr. Powell along with the exhibits I've
18 identified.

19 COMMISSIONER LEVAR: If anyone objects to
20 that motion, please indicate your objection.

21 I'm not seeing or hearing any, so the
22 objection -- I'm sorry -- the motion is granted.

23 MR. JETTER: Thank you.

24 (Testimony and exhibits admitted.)

25 ///

1 BY MR. JETTER:

2 Q. Dr. Powell, have you prepared a summary of
3 your testimony?

4 A. Yes, I have.

5 Q. Please go ahead.

6 A. Okay. Good afternoon, Commissioners.

7 My testimony is limited to one issue: The
8 method of estimating generation overhaul expense for
9 the test year.

10 In my direct testimony, I support the
11 Company's proposal to escalate four historical years
12 to a common monetary base. Or, in other words,
13 restating the values in real terms prior to
14 averaging. In my direct testimony, I refer to this
15 method as Method 2. Alternatively, Method 1 averages
16 the four historical values and then escalates the
17 average to arrive at an estimate of the test year
18 generation overhaul expense.

19 In my direct testimony, I compare the two
20 methods, both from a theoretical point of view and an
21 empirical view. Both of these exercises indicate
22 that Method 1 will systematically underestimate test
23 year generation overhaul expense while Method 2 will,
24 on average, accurately estimate the test year value.

25 In my rebuttal testimony, I address the

1 Office of Consumer Services Witness Ms. Donna Ramas'
2 criticism that Method 1 should be utilized to account
3 for potential efficiency gains the Company realizes
4 between rate cases. I disagree with this approach.

5 I point out in my rebuttal testimony that to
6 the extent efficiency gains are realized, these
7 efficiencies are better reflected by adjusting or
8 netting the inflation rate in Method 2. This netting
9 approach is common in performance-based regulation.

10 In conclusion, the method proposed by the
11 Company, that is Method 2, is superior to Method 1,
12 and the Division supports using Method 2 as a
13 reasonable method to estimate the generation overhaul
14 expense for the test period.

15 That concludes my prepared remarks.

16 MR. JETTER: Thank you. And I have no
17 further direct examination questions, and I will
18 tender Dr. Powell for cross-examination and
19 Commission questions.

20 COMMISSIONER LEVAR: Thank you, Mr. Jetter.

21 Does the Office of Consumer Services have
22 any questions for Dr. Powell?

23 MR. SNARR: Just two or three questions, if
24 I might.

25 COMMISSIONER LEVAR: Go ahead.

CROSS-EXAMINATION

BY MR. SNARR:

Q. Dr. Powell, you suggest that both economic and statistical theory supports your recommended approach; is that correct?

A. Yes.

Q. And isn't it true that the escalation factors used by Rocky Mountain were not just year-over-year inflation rates but different specific escalation factors that Rocky Mountain applied to different types of overhauls?

A. I have no direct knowledge of that. I didn't take a position on the inflation rates that the Company uses when it calculated its estimate. My testimony is strictly dealing with the two methods that have been proposed.

Q. So you did not examine each of the escalation factors that they were utilizing in their approach?

A. No, I did not.

Q. Did you review this issue, also, and consider the effect of efficiencies that the Company has achieved in more recent years and the effect those efficiencies might have upon escalating the historic data?

1 A. Only to the extent that I summarized in my
2 opening comment. I disagree with Donna Ramas that
3 Method 1 should still continue to be used to account
4 for, somehow, these efficiency gains. I just think
5 that's improper. It won't affect the theoretical or
6 the empirical outcome of the two methods. Method 1
7 will always systematically underestimate the test
8 year generation overhaul expense.

9 **Q. Thank you. I have --**

10 A. Method 2 will, on average, equal the actual
11 amount that you're trying to estimate in the test
12 period.

13 MR. SNARR: I have no further questions.

14 COMMISSIONER LEVAR: Thank you, Mr. Snarr.

15 Mr. Russell, any questions for Dr. Powell?

16 MR. RUSSELL: No questions. Thank you.

17 COMMISSIONER LEVAR: Thank you.

18 Mr. Holman?

19 MR. HOLMAN: No questions. Thank you,
20 Chair.

21 COMMISSIONER LEVAR: Mr. Sanger?

22 MR. SANGER: No questions. Is this any
23 better in terms of an echo?

24 COMMISSIONER LEVAR: Let me say something to
25 you, and then I'll see. I'm still getting my own

1 voice feeding back. So hopefully we can resolve it
2 at -- before your witness or if you have questions
3 for another witness.

4 It's actually quite a bit better now, and
5 I'm not hearing it anymore.

6 MR. SANGER: Yeah. I put my -- I muted my
7 mic, so that might be the way to do it.

8 COMMISSIONER LEVAR: Okay. Yeah, I'm not
9 noticing it at all at this point. Thank you for
10 addressing that.

11 Mr. Boehm, do you have any questions for
12 Dr. Powell?

13 MR. BOEHM: (No audible response.)

14 COMMISSIONER LEVAR: Okay. Rocky Mountain
15 Power?

16 MR. MOSCON: The Company has no questions.
17 Thank you.

18 COMMISSIONER LEVAR: Okay. Thank you.

19 Mr. Jetter, any redirect from Mr. Snarr's
20 questions?

21 MR. JETTER: And I have no redirect
22 questions.

23 COMMISSIONER LEVAR: Okay. Thank you.

24 Commissioner Allen?

25 COMMISSIONER ALLEN: No questions. Thank

1 you.

2 COMMISSIONER LEVAR: Thank you.

3 Commissioner Clark?

4 COMMISSIONER CLARK: No questions. Thank
5 you.

6 COMMISSIONER LEVAR: And I don't have any
7 questions either, so thank you for your testimony
8 this afternoon, Dr. Powell.

9 DR. POWELL: Thank you.

10 COMMISSIONER LEVAR: And by the way,
11 congratulations. I think this is the first time
12 you've testified to us in your new role, so I'll give
13 you that congratulations.

14 DR. POWELL: I tried to avoid testifying,
15 so -- but thank you. I appreciate that confidence.

16 COMMISSIONER LEVAR: Mr. Jetter?

17 MR. JETTER: The Division would like to next
18 call and have sworn in Division Witness Gary Smith.

19 COMMISSIONER LEVAR: Good afternoon,
20 Mr. Smith. Do you swear to tell the truth?

21 MR. SMITH: Yes.

22 COMMISSIONER LEVAR: Okay. Thank you.

23 Go ahead. Mr. Jetter.

24 ///

25 ///

1 DIRECT EXAMINATION

2 BY MR. JETTER:

3 Q. Mr. Smith, would you please state your name
4 and occupation for the record.

5 A. Gary Smith. I'm a technical -- a utility
6 technical consultant for the Division.

7 Q. Thank you. And, Mr. Smith, in your -- in
8 the course of your employment with the Division, have
9 you had the opportunity to review the relevant
10 prefiled testimony and exhibits from various parties
11 in this docket?

12 A. Yes, I have.

13 Q. And after reviewing those and conducting
14 your analysis, did you create and cause to be filed
15 with the Commission direct testimony along with
16 DPU Exhibit 9.0DIR, rebuttal testimony along with
17 Exhibit 9.0 -- 9.0R, and surrebuttal testimony along
18 with DPU Exhibits 9.0 and 9.1SR?

19 A. Yes.

20 Q. Have you -- do you have any corrections or
21 edits that you'd like to make to that testimony?

22 A. I do not.

23 Q. If you were asked the same questions in
24 those exhibits, would your answers remain the same?

25 A. Yes, they would.

1 Q. Thank you. And with respect to Depreciation
2 Docket 18-035-36 that has been consolidated for
3 hearing, are you also testifying in that docket in
4 your capacity today?

5 A. Yes, I am.

6 Q. Have you --

7 MR. JETTER: Actually, I'm going to stop at
8 this point, and I would like to move for the
9 Commission to enter into the record the prefiled
10 testimony and exhibits that I've identified earlier.

11 COMMISSIONER LEVAR: Okay. Thank you.

12 If anyone objects to this motion related to
13 Mr. Smith's testimony and exhibits in the rate case,
14 please indicate your objection.

15 I'm not seeing or hearing any, so the motion
16 is granted.

17 (Testimony and exhibits admitted.)

18 COMMISSIONER LEVAR: Mr. Jetter?

19 MR. JETTER: Thank you. And I believe I
20 need to enter -- I guess I just need to identify for
21 the record, maybe, that some of Gary Smith's --
22 Witness Smith's testimony was the same testimony
23 entered also into the record as direct testimony in
24 Docket 18-035-36. And I think I -- hopefully I've
25 laid the same foundation for that. I'd like to also

1 enter it into the record of that docket.

2 COMMISSIONER LEVAR: If anyone has an
3 objection to that motion, please indicate your
4 objection.

5 I'm not seeing or hearing any objections, so
6 the motion is granted.

7 MR. JETTER: Thank you.

8 (Testimony admitted.)

9 BY MR. JETTER:

10 **Q. Mr. Smith, have you prepared a brief summary**
11 **of your testimony in -- I guess in both of the**
12 **dockets?**

13 A. Yes, I have.

14 **Q. Please go ahead.**

15 A. Good afternoon. On June 30, 2017, Rocky
16 Mountain Power applied for approval to repower wind
17 facilities consisting of approximately 1.1 billion in
18 improvements to requalify them for federal production
19 tax credits, or PTCs.

20 In 2018, the Commission approved 11 of the
21 proposed projects and allowed the Company to continue
22 to depreciate the discarded wind assets but left the
23 method of depreciation for future discussion. It was
24 later decided to review the treatment of the replaced
25 wind assets concurrent with the Company's general

1 rate case. The Company has proposed depreciating
2 these replaced assets that are no longer in use for
3 30 years, the same as the depreciation of the new
4 wind assets.

5 The Division recommends an alternative
6 treatment for consideration. The benefits of the
7 production tax credits will only be realized by
8 ratepayers in the first 10 years of the operating
9 repowered facilities, creating a source of inequality
10 to customers in years 11 to 30, who will not receive
11 any benefit from the expected tax credits. The PTCs
12 were the primary driver for the retiring of the
13 assets, so those customers in the out years would pay
14 for equipment that provides no PTC value to them.

15 The Division recommends that the
16 depreciation of the replaced wind assets match the
17 receipt of these tax credits to minimize the effect
18 of the asymmetrical benefit customers will receive in
19 the first 10 years. Information provided by the
20 Company confirms that the annual estimated amount of
21 the tax credits would exceed the cost of the 10-year
22 annual depreciation. Although the decision to
23 amortize the retired assets to match the receipt of
24 the tax credits would produce upward pressure on
25 rates during their amortization, it would produce

1 significant long-term benefit savings --

2 (Audio distortion.)

3 (Reporter clarification.)

4 MR. SMITH: -- to customers while minimizing
5 the asymmetrical benefit of the tax credits, and
6 therefore should be considered.

7 The Division has reviewed Rocky Mountain
8 Power's proposal to add over \$850 million in
9 estimated Utah allocated production tax credits to
10 the energy balancing account, or EBA, and recommends
11 the Commission disallow the request. The EBA was
12 initiated by the Company in Docket 09-035-15 and
13 approved as a pilot program in 2011. The EBA
14 functions as a rate mechanism designed to allow the
15 Company to collect or credit the differences between
16 the actual net power costs incurred to serve
17 customers in Utah and the amount collected from
18 customers in Utah through rates set in general rate
19 cases.

20 The Company's actual prudently incurred
21 power costs, including fuel, purchase power, and
22 wheeling expenses constitute the components of the
23 EBA. A 70/30 risk-sharing band was used to allocate
24 risk and costs sufficiently between the Company and
25 ratepayers.

1 Over time, the EBA has changed. Among other
2 things, the 2016 legislation removed the sharing band
3 from the EBA and also removed the program's pilot
4 designation. What was initially a risk and cost
5 allocator now enables the Company to recover
6 100 percent of its net power costs, thus eliminating
7 the Company's net power cost recovery risk. While
8 the Division generally supports the Company's energy
9 balancing account, the Division has expressed
10 concerns that the EBA is no longer in the public
11 interest based on the elimination of the sharing
12 band.

13 Utah Code limits the EBA by definition and
14 does not expressly consider tax credits in the EBA.
15 Production tax credits are considered, normally, a
16 non-NPC item. PTCs are generally considered, let's
17 see, and have not been included in the EBA or the
18 approved account list of the EBA Schedule 94 since
19 the EBA's inception, and have not been included in
20 any of the EBA prior filings.

21 Since the Company can recover 100 percent of
22 NPC through EBA, the risk of lower generation and
23 higher NPC is shifted to ratepayers. With PTCs
24 included in the EBA, ratepayers would again be
25 required to assume the additional risk and cost of

1 unrealized PTCs in addition to the risk of lower
2 generation in a higher NPC they already bear.

3 Requiring ratepayers to assume virtually all
4 risk associated with unrealized generation,
5 nonreceipt of NPC -- or PTCs and higher-than-forecast
6 NPCs appears to depart from the public interests.

7 Ratepayers are typically captive in regard to most
8 costs and risk and rely upon the regulatory process
9 to allocate risk and return for risk-taking and --
10 for risk-taking appropriately.

11 Accepted standards of regulation do not
12 insulate utilities from all risk. The Company
13 assumes risk and receives an assigned rate of return
14 according to the level of risk formed by the utility.
15 Given the nature and risks associated with PTCs along
16 with the confidence in meeting PTC targets expressed
17 by the Company wind-seeking approval for the
18 resources, it appears to be a true business
19 investment risk that should continue to be borne by
20 the Company and its shareholders.

21 The risk of unrealized PTCs should remain
22 with the risks incorporated in the Company's rate of
23 return and not transferred and borne by ratepayers.
24 The Company is in a much better position to manage
25 risks, including PTC risks, than ratepayers.

1 This concludes my statement.

2 MR. JETTER: Thank you. I have no further
3 questions, and I will offer Mr. Smith for
4 cross-examination and questions from the Commission.

5 COMMISSIONER LEVAR: Thank you, Mr. Jetter.

6 Why don't we take a ten-minute recess, and
7 then we'll come back for any cross-examination
8 questions for Mr. Smith. Thank you.

9 (A brief recess was taken.)

10 COMMISSIONER LEVAR: Okay. We'll go back on
11 the record, and I'll go to the Office of Consumer
12 Services.

13 Do you have any questions for Mr. Smith?

14 MR. SNARR: No questions. Thank you.

15 COMMISSIONER LEVAR: Okay. Thank you.

16 Mr. Russell, do you have any questions for
17 Mr. Smith?

18 MR. RUSSELL: I do.

19 COMMISSIONER LEVAR: Okay. Go ahead.

20

21 CROSS-EXAMINATION

22 BY MR. RUSSELL:

23 Q. Okay. Mr. Smith, my questions pertain to
24 the conversation that you and Mr. Higgins have had in
25 the prefiled testimony related to the length of time

1 that the retired assets from the repowering projects
2 should be depreciated in rates.

3 The -- I take it from your surrebuttal
4 testimony that you acknowledge that there are
5 benefits associated with the repowering projects
6 other than the PTCs; is that right?

7 A. The fact that the repowered assets are part
8 of the project is sort of -- I mean, that just came
9 with it. With the repowering, there are benefits
10 that the -- the new components of the facilities will
11 generate for a long period of time, of course, than
12 had they not been repowered.

13 Q. Okay. I'm not sure I -- that I got a clear
14 answer, so I'll try to ask it again.

15 You've identified that there are some PTC
16 benefits associated with the repowering projects. I
17 gather, from your response, you would agree that the
18 PTCs would not have been generated but for the
19 decision to retire the assets that have been retired
20 at those repowered sites, but you acknowledge that
21 there are other benefits aside from the PTCs; yes?

22 A. Yeah. The projects, obviously, as repower
23 will have benefits.

24 Q. And those will include things like reduced
25 net power costs; right?

1 A. Correct.

2 Q. And REC revenues, if there are any?

3 A. Yeah.

4 Q. And potential benefits associated with
5 enhanced reliability?

6 A. It's assumed that the new additions will
7 make it last longer with less problems.

8 Q. When you say "make it last longer," what are
9 you referring to?

10 A. The projects that repower. So if you're
11 comparing the old project had the -- not been
12 repowered to the new project that is repowered, I
13 mean, one of the reasons why it was done was to
14 promote reliability.

15 Q. Okay. Sure. And those benefits that we
16 just talked about will extend beyond the 10-year
17 period of time in which the PTCs will be generated
18 from the new -- the newly installed plant; correct?

19 A. That assumes that what was done to the
20 projects and how it was marketed would match the
21 reality, yes. I mean, it's possible that they
22 installed this project and there are issues with them
23 so they won't last, but the idea is that they will,
24 yes.

25 Q. Okay. And in your -- I believe it's your

1 direct testimony, you identify this -- the terms
2 "intergenerational equity" and "the matching
3 principle"; is that right?

4 A. Yes.

5 Q. Okay. Do you mind just running through that
6 with us?

7 A. Well, my testimony in that aspect focused
8 specifically on the benefits of the PTCs, which are a
9 10-year life. And so the matching principle was to
10 match the benefit of the PTCs that will only be
11 incurred in the first 10 years to the
12 no-longer-in-service retired wind assets. And the
13 idea behind that is to take those out, since they're
14 no longer helping anybody, and match that 10-year --
15 use the 10-year PTC benefits to get those out. So
16 that's the matching part. So matching the PTC
17 benefit with the retirement of those assets.

18 The intergenerational was addressing the
19 fact that the asymmetrical benefit that the customers
20 will receive in those first 10 years doesn't match
21 the future benefit -- or the future nonbenefit to the
22 other 11 through 30 rate period they receive.

23 Q. And I gather by the use of the term
24 "asymmetrical benefit," what you're -- the concept
25 that you're trying to convey is that the PTCs have

1 **much greater value than the other benefits.**

2 **Is that the point?**

3 A. No. It's not a point of evaluating benefits
4 here compared to benefits here. It's just saying
5 that the ratepayers in the first 10 years will
6 receive a benefit that the other later ratepayers
7 will not.

8 **Q. Well, so you acknowledge, though, that the**
9 **assets that were retired had been in service for 10**
10 **years; right?**

11 A. The assets that were retired -- yeah. I
12 mean, some, I don't know the exact installment date
13 and when they were retired, but I would say it's
14 probably safe to say that they were at least 10 years
15 old.

16 **Q. Yeah, approximately 10 years.**

17 **And the -- those assets would have had a**
18 **30-year expected useful life; correct?**

19 A. I believe that that's what it was assessed
20 at. Obviously, reading the documents, there was some
21 concern that they would not last that long. But
22 that's what their useful life was set up to be.

23 **Q. Okay. And so by replacing them at around**
24 **approximately the 10-year mark, you're extending the**
25 **life of those assets by approximately 10 years; isn't**

1 that correct?

2 A. So repowering them, you're saying, is going
3 to extend them at least 10 years?

4 Q. From -- from the original date, if you don't
5 do the repowering --

6 A. Yeah.

7 Q. -- you have those assets for 30 years.
8 You're already 10 years in, so you've got 20 years
9 left; right?

10 A. Right.

11 Q. Okay. So by repowering them at year ten,
12 you extend the end of those projects by an additional
13 10 years; isn't that right?

14 A. In theory, yeah.

15 Q. Okay. Yeah, we're -- you know, we're still
16 here in 2020. We'll see what happens 20 or 30 years
17 from now, I'm sure.

18 But don't you agree that in theory, the
19 customers that are around from years 20 through 30
20 are going to experience some benefits that the
21 customers in year -- in the next 10 years won't have
22 gotten, which is the ability to utilize these wind
23 plant that wouldn't have otherwise been there had
24 they not done the project?

25 A. I'm not sure I completely understand that,

1 so maybe if you could rephrase that question.

2 Q. Sure. It was probably the most convoluted
3 way I could try to ask that question, so I'll try it
4 again.

5 The customers in years 20 through 30 will
6 have gotten a benefit of having access to this wind
7 that they would not have otherwise gotten; isn't that
8 correct?

9 A. Without the repowering, yeah, probably not.
10 They receive an additional benefit from the
11 repowering.

12 Q. Sure. And doesn't it -- doesn't it make
13 sense, then, to have those customers pay the
14 depreciated portion or pay to depreciate the retired
15 portion of the wind that's taken off to allow the
16 repowering project to proceed?

17 A. They will -- the new portion of that, I
18 would say definitely a 30-year amortization, if
19 that's what is decided, is fine. What we're dealing
20 with is an unusual event in that we are talking about
21 continuing to depreciate assets that wouldn't
22 normally be depreciated. So it's hard to say what
23 would normally happen because we're talking about a
24 situation is that not normal, if that makes sense.

25 Q. Yeah. I don't disagree with you that this

1 situation is somewhat unusual, but the question, I
2 guess, that we are faced with is how to react to it.
3 And the specific questions facing us, of course, is,
4 which customers is it equitable to impose those costs
5 on?

6 And I guess my question to you is, isn't it
7 equitable to impose the costs on the customers in
8 years 20 through 30 who are going to be receiving the
9 benefit of having the wind that they wouldn't have
10 otherwise had but for these projects?

11 A. Well, my testimony didn't address that. It
12 specifically addressed the benefits that would result
13 from the PTCs. And those benefits from the PTCs are
14 probably more than double in estimate than the
15 amortization that would occur annually for the
16 10-year proposed amortization.

17 Q. Okay. Those are the only questions I have.
18 Thank you, Mr. Smith.

19 A. You bet. Thanks.

20 COMMISSIONER LEVAR: Thank you, Mr. Russell.
21 Mr. Holman, do you have any questions for
22 Mr. Smith?

23 MR. HOLMAN: No questions. Thank you.

24 COMMISSIONER LEVAR: Okay. Thank you.

25 Mr. Sanger?

1 MR. SANGER: No questions. Thank you.

2 COMMISSIONER LEVAR: Thank you.

3 Mr. Boehm?

4 MR. BOEHM: (No audible response.)

5 COMMISSIONER LEVAR: Okay. Mr. Moscon?

6 MR. MOSCON: No questions. Thank you.

7 COMMISSIONER LEVAR: Mr. Jetter, any
8 redirect?

9 MR. JETTER: Just pop back on here. I have
10 no redirect. Thank you.

11 COMMISSIONER LEVAR: Okay. Thank you.

12 Commissioner Clark?

13 COMMISSIONER CLARK: No questions. Thank
14 you.

15 COMMISSIONER LEVAR: Thank you.

16 Commissioner Allen?

17 COMMISSIONER ALLEN: Also no questions.

18 Thank you.

19 COMMISSIONER LEVAR: Thank you. And I do
20 not have any questions, so thank you for your
21 testimony this afternoon, Mr. Smith.

22 MR. SMITH: Thank you.

23 COMMISSIONER LEVAR: And, Mr. Jetter, we'll
24 go back to you.

25 MR. MOSCON: Mr. Chairman and -- excuse me,

1 Mr. Jetter. I apologize to both of you for
2 interrupting. Can I, before we move to the next
3 witness, point out that I should have asked the Chair
4 to admit Rocky Mountain Cross Exhibit No. 9. That
5 was the document we went through with Mr. Orton. We
6 looked at it and everyone's received it, but I simply
7 never asked those magic words. So with apologies, I
8 wonder if I might ask that of the Chair now?

9 COMMISSIONER LEVAR: Certainly. If anyone
10 objects to that motion, please indicate your
11 objection.

12 I'm not seeing or hearing any, so the motion
13 is granted.

14 (Exhibit admitted.)

15 MR. MOSCON: Thank you. And, again, I
16 apologize for the -- being out of sync.

17 COMMISSIONER LEVAR: Thank you.

18 Mr. Jetter?

19 MR. JETTER: The Division would like to call
20 and have sworn in Dr. Joni Zenger.

21 COMMISSIONER LEVAR: Okay. Good afternoon,
22 Dr. Zenger. Do you swear to tell the truth?

23 DR. ZENGER: There we go. One -- one
24 moment.

25 MR. JETTER: We can hear you very well, but

1 we can't see you.

2 THE WITNESS: You can't see me? Let me just
3 take off the -- there.

4 MR. JETTER: Okay. There we go.

5 THE WITNESS: Yes, I do swear to tell the
6 truth.

7 COMMISSIONER LEVAR: Okay. Thank you.
8 Go ahead, Mr. Jetter.

9

10 DIRECT EXAMINATION

11 BY MR. JETTER:

12 Q. Dr. Zenger, would you please state your name
13 and occupation for the record.

14 A. Dr. Joni S. Zenger. I'm a technical
15 consultant with the Division of Public Utilities.

16 Q. Thank you. And in the course of your
17 employment with the Division, did you have the
18 opportunity to review the various filings by the
19 parties relevant to your testimony?

20 A. Yes, I did.

21 Q. And did you create and cause to be filed
22 with the Commission direct testimony along with
23 Exhibits 8.0 Direct -- and that came in a
24 confidential and redacted version -- and surrebuttal
25 testimony, again, with one exhibit, 8.0SR, that was

1 **both filed confidential and redacted?**

2 A. Yes, I did.

3 **Q. And do you have any corrections or edits**
4 **you'd like to make to your testimony?**

5 A. Yes, I have one correction on my direct
6 testimony. It is footnote -- oh, I thought it was a
7 footnote. Let's see. Excuse me. It's on page 6,
8 and it's footnote 17. And on "Mr. Timothy J.
9 Hemstreet," I'd like to delete one of those Es. I
10 have three Es. So my apologies to Mr. Hemstreet. So
11 that's the only correction I have.

12 **Q. Thank you. And I'm just going to pause for**
13 **just a moment to let folks -- whoever might need to**
14 **find that and note that correction.**

15 A. Yes. And while you're pausing, I need to
16 let you know that I'm going to have to jump to my
17 screen to read my summary and come back and forth.
18 I'm down to one monitor.

19 **Q. Okay. That's perfectly fine.**

20 **Okay. If you were asked the same questions**
21 **that were in your prefiled direct and surrebuttal**
22 **testimonies, would your answers be the same today?**

23 A. Yes, they would.

24 MR. JETTER: I'd like to move, at this
25 point, to enter into the record of the hearing the

1 direct and surrebuttal testimonies along with the
2 previously identified exhibits.

3 COMMISSIONER LEVAR: Please indicate if
4 anyone has an objection to this motion.

5 I'm not seeing or hearing any objections, so
6 the motion is granted.

7 MR. JETTER: Thank you.

8 (Testimony and exhibits admitted.)

9 BY MR. JETTER:

10 **Q. Dr. Zenger, did you prepare a prefiled -- or**
11 **excuse me -- a summary of your prefiled testimony?**

12 A. Yes, I did.

13 **Q. Please go ahead.**

14 A. Okay. A little patience with me right now.

15 My testimony addresses the issues associated
16 with the Company's Pryor Mountain wind project,
17 ultimately reaching the conclusion that the Company's
18 decision to procure this project was impetuous and
19 imprudent.

20 In my direct testimony, I found that the
21 project was time sensitive, high risk, and was
22 performed outside of any least-cost planning and
23 request for proposal processes. However, because of
24 the benefits the Company sets forth, the Division has
25 attempted to evaluate the project in a judicious

1 manner. The Division's view of this evaluation is
2 not to punish the Company for acting without
3 preapproval, but rather to fairly and objectively
4 evaluate whether the project decisions were prudent
5 and whether it is just and reasonable to include the
6 project in customer rates.

7 At the time of my direct testimony, I was
8 still reviewing discovery from the Company. I was
9 also trying to determine if the Company's
10 Schedule 272 agreement in Oregon posed any harm to
11 the Company's remaining cost of service customers. I
12 knew that the project must be carefully evaluated to
13 determine whether there was a high probability that
14 customers would be better off with the project than
15 without it.

16 And in my surrebuttal, I show that the
17 Company acted hastily with poor planning in tight and
18 unrealistic deadlines with costs falling through the
19 cracks and within a very compressed time frame; that
20 the Company, with its own experience constructing
21 wind farms, should have known at the time it was
22 unreasonable or unrealistic. Factors leading to the
23 Division's conclusion that the project should be
24 disallowed in its entirety include the fact, as I
25 investigated this, this project has been in various

1 stages for the past 10 years, and the Company does
2 state it was a late-stage project.

3 The previous owner had put the project on
4 hold for four years just for the purpose of trying to
5 obtain one permit from the U.S. Fish and Wildlife
6 department on a bald eagle protection. And at this
7 time, the Company still has not obtained this bald
8 eagle protection permit. At least it is not filed in
9 any -- any further information that it has in this
10 case.

11 And then second, when the Company purchased
12 the three separate 80-megawatt projects, the project
13 was not in the Company's 2019 business plan. Not
14 only was the project unbudgeted, but also the
15 approval documents requesting authorization to
16 proceed with the project with a very significant
17 amount, as contained in the Company's filing, these
18 were not signed, indicating that the project was not
19 internally approved officially by the authorizing
20 person, William Furman, CEO of PacifiCorp.

21 And then the Company had little time to
22 obtain the remaining wind turbine generator
23 equipment -- so WTG for short -- to transport the
24 cranes, the blades, and other WTG equipment to the
25 site location in Montana. The Company had to

1 negotiate a turbine supply agreement to find an EPC
2 contractor, mobilize all of the equipment to the site
3 for roads, construct the project before the end of
4 the year. In fact, this had to be done before winter
5 because, as the Company has told us, it cannot work
6 under certain wind conditions and during the part of
7 the year where there are no protections in place.

8 Another fact is that the Company did not
9 include any contingency costs for this project in its
10 2020 plan. And, again, this is a risky proposition.
11 The project would not be economic without the PTCs,
12 which is admittedly the case in some of the other
13 companies in progress.

14 In the Company's economic evaluation and
15 appraisal documents, the Company did not even attempt
16 to evaluate an alternative, the next best
17 alternative, so we cannot know what that next best
18 alternative would have been to compare it to.

19 The Company must have ultimately had to pay
20 a huge premium on the WTG equipment that it did
21 procure because the Company had to try to go out on
22 the market and procure the remaining WTG equipment to
23 complete the project. And this all right before the
24 PTCs were set to expire, keeping in mind that this
25 time, the IRS had not issued the one-year extension

1 on continuity of work.

2 So Berkshire Hathaway Energy resources, as
3 you read in testimony, they provided some of the wind
4 turbine generator equipment, the nacelles and hubs
5 for some of the -- some of the turbines. But they
6 did not have enough equipment to supply the 114
7 required WTG equipment for the project, so the
8 Company had to act at a time when practically every
9 other project planner was looking for equipment and
10 the supply market was extremely competitive. This
11 action is not what a reasonable utility would have
12 done.

13 Additionally, the project costs are up, at a
14 minimum, I estimate, about \$25,000, and most of this
15 is not COVID-related. We don't know right now, at
16 the time, if there is a little portion that is
17 COVID-related, but we would expect -- so I'm strictly
18 talking about pre-COVID.

19 The transmission costs have jumped by a
20 double-digit number. The Company's required to pay
21 Carbon County, Montana \$6 million in fees, and I
22 understand they played -- they paid 4 million of
23 this. And I don't believe these costs have been
24 included in the project economics, nor have the
25 additional new transmission-related expenses.

1 The Company thought these would be minimal,
2 and that's what they wrote in their appropriation
3 documents, yet this is another example of a reckless
4 mistake. Because the Company couldn't get all of the
5 best equipment that was designed for this project, it
6 required another Large Generator Interconnection
7 Agreement, LGIA, to take -- take into account the
8 four GE wind turbines that the Company had purchased
9 on the market.

10 And then the Company also had to file
11 another system impact study due to the
12 reconfiguration of the project with the new turbine
13 generators and in order to move the point of
14 interconnection about 15 miles north, closer to the
15 tie line in Montana, rather than connecting the
16 project near Frannie, Wyoming.

17 Now, Mr. Van Engelenhoven admitted yesterday
18 that he did not know what the additional costs would
19 be to go through and precommission each wind turbine
20 generator one by one, hook up the power to it, turn
21 it off, have it authorized and commissioned by the
22 IRS, eligible for PTCs, then go to the next one, turn
23 it on, power it off, and possibly -- the Company
24 stated it may be able to do these in groups, and then
25 it would also have to go row by row, keeping in mind

1 that there's 114 of these WTGs that need to be
2 certified in order to receive the full 100 percent
3 production tax credit.

4 And so the Company knew that they would not
5 have their transmission facilities constructed in
6 time to get these winter wind generators commissioned
7 by the IRS, so this is the cost that the Company
8 should have prudently managed or eliminated in the
9 project. A prudent utility would have planned to
10 have the necessary transmission infrastructure in
11 place prior to completing the project in well advance
12 of December 31st, 2020.

13 Uniquely, REC benefits were included in the
14 Pryor Mountain wind project's benefits. Importantly,
15 without the REC revenue, this project would be
16 uneconomic in half the price policy scenarios. And
17 comparing this project to the half of the cases
18 studied by the Company in September of 2019, and with
19 updated economics, this project would probably not be
20 economic in most scenarios. And the Company knew
21 this at the time when it made its decision to proceed
22 with this project. There's a high probability that
23 once we know what the true costs of the projects are
24 and the full project costs are known, customers would
25 be better off without the project than with it.

1 So I ask whether the Company used a
2 reasonable decision-making process to arrive at the
3 course of action to procure the project in a
4 reasonable manner, given all the facts, just a few of
5 which I've elaborated here, that the Company knew or
6 should have known at the time it made the decision.
7 The Company knows that without the PTCs, the project
8 doesn't produce any net benefits to customers, so
9 this should not have been a decision to be taken
10 lightly or hurriedly. It should be weighted against
11 the enormity of the project costs. A prudent utility
12 would have found that the project is too risky to
13 pursue.

14 In response to Ms. Steward's comments at the
15 hearing on November 3rd, 2020, yesterday, related to
16 my surrebuttal testimony, I note that I stated in my
17 direct testimony that if the Division is able to
18 determine the project produces customer benefits, the
19 Division may recommend the Commission approve
20 significant risk mitigation assurances to protect
21 ratepayers. So this was no surprise silver bullet or
22 anything. I've stated it right in my testimony. My
23 surrebuttal testimony recommends risk mitigation
24 conditions if the Commission approves the project,
25 but recommends that the Pryor Mountain wind project

1 costs be disallowed.

2 In conclusion, if the project were approved,
3 ratepayers would pay costs that were not prudently
4 incurred. The project selection and implementation
5 path was unusual. Critical costs have not been
6 updated. Without the inclusion of REC revenues, the
7 project would be uneconomic, even in half of the
8 scenarios used by Mr. Link in his Table 4. The
9 Division recommends that the project be disallowed in
10 its entirety. The Company cut corners, did not
11 include the project in its 10-year business plan or
12 its 2019 capital budget. In its investment appraisal
13 documents, the Company did not evaluate any
14 alternatives, as I previously mentioned, and -- nor
15 did the Company plan for any amount of contingency in
16 its project budgets.

17 In conclusion, if the Pryor Mountain wind
18 project were to be approved by the Commission,
19 ratepayers would pay costs that were not prudently
20 incurred. I've stated that twice because I believe
21 that's an important point. The project selection and
22 implementation path was very unusual. Excuse me.
23 Some of the costs that I did put forth in my
24 testimony, inasmuch as the Commission may find the
25 project prudent, would be repair protections over

1 risks that, again, ratepayers have no control over.
2 That would be the cap the project costs that was
3 originally proposed in the Company's opening
4 testimony, and a guarantee that the project qualifies
5 and receives the full 100 percent PTCs, and a
6 guarantee of the project's projected expected net
7 capacity factor as put forth in the Company's
8 proposal. And then, finally, similar reporting
9 requirements as those in the wind repowering docket.

10 And that concludes my testimony.

11 MR. JETTER: Thank you.

12 No further direct questions for Dr. Zenger.
13 And she will be now available for cross-exam and any
14 questions from the Commission.

15 COMMISSIONER LEVAR: Thank you, Mr. Jetter.
16 Mr. Snarr, do you have any questions for Dr. Zenger?

17 MR. SNARR: No questions for Dr. Zenger.

18 COMMISSIONER LEVAR: Thank you.

19 Mr. Russell?

20 MR. RUSSELL: No questions. Thank you.

21 COMMISSIONER LEVAR: Okay. Thank you.

22 Mr. Holman?

23 MR. HOLMAN: No questions. Thank you.

24 COMMISSIONER LEVAR: Mr. Sanger?

25 MR. SANGER: No questions. Thank you.

1 COMMISSIONER LEVAR: Okay. Thank you.

2 Mr. Boehm?

3 MR. BOEHM: (No audible response.)

4 COMMISSIONER LEVAR: Okay. I'll go back to
5 Rocky Mountain Power now.

6 Do you have any cross-examination questions
7 for Mr. Zenger -- sorry -- Dr. Zenger. I apologize
8 for my misspeaking. We have about -- you know, we're
9 approaching 5:00 p.m., so I'll ask you -- whoever's
10 doing the cross-examination for this witness -- do
11 you feel like we should start now, or would now be a
12 good time to adjourn and start at this point tomorrow
13 morning?

14 MS. SHURMAN: Oh, am I -- okay. Yeah, we do
15 have a fair amount of questions for Dr. Zenger,
16 Mr. Chairman, so I think this might be a good time to
17 adjourn rather than get started and have to stop and
18 restart.

19 COMMISSIONER LEVAR: Okay. Well, we will
20 adjourn for the afternoon, then, and we will be back
21 at 9:00 a.m. tomorrow to continue with questions from
22 Rocky Mountain Power for Dr. Zenger.

23 Thank you, everyone, today.

24 (Public hearing proceedings were
25 adjourned at 4:40 p.m.)

REPORTER'S CERTIFICATE

STATE OF UTAH)
)
COUNTY OF UTAH)

I, KIMBERLY A. HARMON, a Certified Shorthand Reporter and Registered Professional Reporter, hereby certify:

THAT the foregoing proceedings were taken before me at the time and place set forth in the caption hereof; that the witnesses were placed under oath to tell the truth; that the proceedings were taken down by me in shorthand and thereafter my notes were transcribed through computer-aided transcription; and the foregoing transcript constitutes a full, true, and accurate record of such testimony adduced and oral proceedings had, and of the whole thereof.

I further certify that I am not a relative or employee of any attorney of the parties, nor do I have a financial interest in the action.

I have subscribed my name on this 12th day of November, 2020.



Kimberly A. Harmon, RPR, CSR

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