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BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

In the Matter of the Application of) Questar Gas Company to Increase) Distribution Non-Gas Rates and) Charges and Make Tariff Modifications)

 Docket No. 07-057-13
 Pre-filed Direct
 Test Year Testimony of
 Eric Orton
 For the Committee of Consumer Services

April 21, 2008

1 INTRODUCTION

2		
3	Q.	WHAT IS YOUR NAME, OCCUPATION AND BUSINESS
4		ADDRESS?
5	Α.	My name is Eric Orton. I am a utility analyst on the staff of the
6		Committee of Consumer Services (Committee). My business
7		address is 160 East 300 South Salt Lake City, Utah.
8		
9	Q.	HAVE YOU PREVIOUSLY TESTIFIED IN THIS PROCEEDING?
10	A.	Yes. I presented testimony in the Test Year portion of this docket.
11		
12	Q.	WHAT IS THE PURPOSE OF YOUR TESTIMONY?
13	Α.	My testimony (1) presents the Committee's overall revenue
14		requirement recommendation in this case, which is explained in
15		greater detail in the testimony of Committee witness, Helmuth W.
16		Schultz III; (2) introduces the Committee's expert witnesses that
17		sponsor various adjustments in specific revenue requirement areas
18		(cost of capital, feeder line replacement, revenue, rate base, etc.);
19		(3) addresses process issues that the Committee recommends the
20		Public Service Commission (Commission) adopt; (4) makes policy
21		recommendations on certain rate case issues; (5) recommends
22		changes that need to be made to Questar's tariff; and (6) makes
23		conclusions and summarizes recommendations.

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26	<u>I.</u>	Overall Recommendation
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28	Q.	PLEASE DESCRIBE THE COMMITTEE'S OVERALL
29		RECOMMENDATION FOR THE APPROPRIATE REVENUE
30		REQUIREMENT IN THIS DOCKET.
31	Α.	Based on the Committee's analysis of Questar Gas' testimony and
32		the evidence provided in this case to date, we recommend that the
33		Company's revenue requirement for the Test Period 2008 be
34		increased from its current amount by \$97,637. In other words,
35		instead of the Company having a revenue requirement deficiency of
36		the \$22,157,542, the actual revenue requirement deficiency is
37		\$97,637, an adjustment of \$22,059,905.
38		
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40	<u>II.</u>	Introduction of Expert Witnesses
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42	Q.	PLEASE INTRODUCE THE COMMITTEE'S EXPERT
43		WITNESSES THAT PROVIDE REVENUE REQUIREMENT
44		TESTIMONY IN THIS PROCEEDING.
45		

46	A.	Four Committee witnesses provide expert testimony on revenue
47		requirement issues in this case.
48		
49		Ms. Donna DeRonne sponsors testimony recommending specific
50		adjustments in the areas of net operating income and rate base.
51		
52		Mr. Helmuth Schultz III, provides testimony on the overall financial
53		impact of the Revenue Requirement adjustments of all CCS
54		witnesses along with various recommendations to labor costs, labor
55		overhead, pipeline integrity costs, and various other operating and
56		maintenance expenses.
57		
58		Ms. DeRonne and Mr. Schultz are both part of Larkin and
59		Associates, PLLC. The Committee has relied upon the expertise of
60		the Larkin team for many proceedings. They have significant
61		experience both with Utah Regulation and the Utah Utilities.
62		
63		Dr. Randall J. Woolridge is a renowned expert often quoted in
64		financial press. His testimony examined the critical element of the
65		capital costs in today's market, looked at the proper set of
66		comparable companies to QGC, analyzed the capital structure of the
67		Company, determined the cost of common equity capital, and refuted
68		some of the errors in the Company's ROE testimony.

69		
70		Thomas J. Norris P.E. was retained by the Committee to objectively
71		and thoroughly analyze Questar's accelerated pipeline replacement
72		and capital expenditure proposal in this docket. Mr. Norris is a
73		professional engineer with significant and relevant experience in
74		the field. His expert analysis shows that Questar has not fully
75		justified its accelerated pipeline replacement plan. His
76		recommendation is for the Company to provide additional support
77		in its rebuttal testimony. If that evidence is not forthcoming, then an
78		additional adjustment would need to be made.
79		
80	Q.	HAVE THESE EXPERTS WORKED ON BEHALF OF THE
80 81	Q.	HAVE THESE EXPERTS WORKED ON BEHALF OF THE COMMITTEE IN PREVIOUS CASES?
	Q . A.	
81		COMMITTEE IN PREVIOUS CASES?
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- 91 Α. Yes. The Committee would like to make recommendations 92 regarding the treatment of test year determinations and the filing of 93 adequate evidence and supporting material in this and future rate 94 cases.
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- 96

WHAT ARE THE COMMITTEE'S CONCERNS REGARDING Q. 97 **TEST YEAR DETERMINATION?**

Anticipating the filing of the rate case, the Committee had their 98 Α. 99 expert team under contract before the case was actually filed. 100 Work had begun and was progressing nicely when a test period 101 decision changed the parameters of the playing field. Changing the test period after the case was filed necessarily required the 102 103 Company to file new testimony changed the MDRs and other data 104 requests. This took more time than we had expected. In hindsight, 105 such a process put Committee's experts, and presumably all other 106 intervenors, at a severe disadvantage.

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108 The Committee's policy remains the same as we presented in the 109 Test Year hearing: early resolution of the issue will certainly provide 110 more efficient utilization of parties' resources. However, after this 111 recent experience, we recommend that the Commission give 112 further consideration to how the Test Year issue gets resolved in 113 the future. Some possibilities include:

114 developing a format for presentation of evidence such that a 115 test year does not need to be determined in order for 116 intervenors to present adjustments in a comparable fashion; establishing a process for test year determination outside of 117 118 the 240 day time clock; 119 putting the 240 day time clock on hold during the time that 120 the Company prepares an updated filing. 121 The Committee is not making a specific recommendation at this 122 time. However, it would like to highlight that a change is necessary. 123 It is contrary to good public policy to have a situation where 124 intervenors must either accept unchallenged the test year proposed 125 by the Company or knowingly disadvantage its own analysis 126 (through the compressed schedule that would result from a different 127 test year being ordered). 128 129 Q. WHAT ARE THE COMMITTEES RECOMMENDATIONS 130 **REGARDING SUPPORTING EVIDENCE AND DOCUMENTATION?** 131 132 Α. Our first recommendation relates to the evidence the Company files 133 with its application. In order for parties to effectively analyze and 134 investigate the Company's filing, adequate information, such as that 135 contained in the Master Data Requests, must be provided in a 136 timely manner. The Committee's view is that the primary set of

information accepted as necessary for review of the Company's
rate case should be filed in entirety before the rate case is
considered to be a complete filing. Thus, the 240-day clock should
not start ticking before this information is available to intervening
parties.

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143 A related issue has also been of concern to the Committee is the 144 level to which individual issues within the filing have been 145 supported with evidence. Assertions made by the Company, 146 however strongly the beliefs are held or put forth, are not sufficient. 147 The Committee recommends that the Commission require the 148 Company to explain and support, in direct testimony and supporting 149 documentation, any proposal made in an application for increased 150 rates. Company proposals, no matter how reasonable they may 151 seem, should never be accepted absent the appropriate level of supporting material. 152

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IV. <u>Policy Recommendations</u>

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157 Q. WHAT IS THE PURPOSE OF THIS SECTION OF YOUR 158 TESTIMONY?

159	Α.	In this section, I would like to provide an overview of the
160		Committee's philosophy as well as a few specific policy
161		recommendations.

162

163Q.BY PROPOSING SUCH A SIGNIFICANT LEVEL OF164ADJUSTMENTS TO THIS CASE, IS THE COMMITTEE165UNDERMINING THE COMPANY'S OPERATIONS?

166

Α. Not at all. Quite the opposite is true. The Committee fully supports 167 the Company's need for investment in facilities which provide for 168 169 the necessary services to ratepayers in Questar Gas' service 170 territory. We simply think that request is overstated. With respect 171 to the largest capital investment project incorporated in this case, 172 the feeder line replacement, our witness is not recommending a 173 specific adjustment, rather asking for additional evidence to provide 174 an appropriate level of evidentiary support for the project. While the Committee supports appropriate investment, it also believes 175 176 strongly that the responsibility is on the Company to provide 177 adequate support for its requests.

- 178
- 179Q.DO YOU HAVE OTHER SPECIFIC POLICY180RECOMMENDATIONS?

181	Α.	Yes. I will make policy recommendations regarding the
182		appropriateness of consumers bearing the costs associated with
183		Boards of Directors, the appropriate treatment of certain regulatory
184		expenses, and the appropriate use of research and development
185		funds.
186		
187	Q.	WHAT ARE YOUR CONCERNS REGARDING THE COMPANY'S
188		BOARDS OF DIRECTORS?
189	Α.	As addressed in Mr. Schulz's testimony, the Company wants
190		ratepayers to reimburse the costs for two Boards of Directors:

191Questar Corporation and Questar Gas Company. I would like to192raise a related policy issue.

193

194 The membership of Questar Gas' Board is a subset of Questar 195 Corporate Board (with the addition of Mr. Allred). Since Questar Gas Company's Board does not have different membership, it 196 197 raises the significant question of independence from Questar 198 Corporation. The Committee is not making a recommendation 199 regarding whether the Questar Gas Company's Board should be 200 independent. However, the benefits of Questar Gas Company's 201 Board to ratepayers is particularly murky when it does not have 202 independence from the Corporate Board.

203

204 Given the potential divergence of the larger Questar Corporation 205 goals from the Questar Gas Company's ratepayer interests, 206 ratepayers should not bear the costs of a Board absent strong 207 demonstration that it results in ratepayer benefits. Questar Gas 208 Company's Board minutes should not be redacted from regulatory 209 review if Board expenses are being asserted to be in the ratepayer 210 interest. Regulators, especially the Committee acting as small 211 consumer advocates, cannot fulfill their legislative mandate without 212 full and complete access.

213

214 Regarding the Questar Corporation Board, the ratepayers should 215 only bear the expense to the extent that the corporate Board was 216 considering Questar Gas Company business in a manner that 217 could reasonably be found to be resulting in potential ratepayer 218 benefit. Only those items that have no relation to Questar Gas 219 should be allowed to be redacted from Questar Corporation board 220 minutes. Enough substance must remain to determine the potential 221 benefit to ratepayers of Board actions. Absent such demonstration, 222 all corporate Board costs should be disallowed. The Committee will 223 continue to follow this issue in future cases. For now, we 224 recommend that the Commission send a strong signal to the 225 Company regarding the necessity of demonstrating ratepayer 226 benefit in order to have ongoing inclusion of Board costs in rates.

227 228 Q. WHAT ARE YOUR CONCERNS REGARDING THE APPROPRIATE TREATMENT OF CERTAIN REGULATORY 229 230 EXPENSES? 231 232 Α. In this case, the Committee has recommended adjustments to 233 disallow funds specifically allocated toward promoting the CET. As 234 described in Ms. DeRonne's testimony, the Committee believes this 235 is an inappropriate use of ratepayer funds, since the benefits accrue to the shareholders. We recommend that the Commission 236 237 send a stronger signal to the Company regarding what types of 238 regulatory costs are appropriate to include in rates. 239 Q. WHAT ARE YOUR CONCERNS ABOUT THE USE OF 240 241 **RESEARCH AND DEVELOPMENT FUNDS?** 242 Α. The Committee has always supported responsibly spent research and development (R&D) funds for the future betterment of the 243 244 industry and thereby the ratepayers. However, in the past these 245 funds were used as discretionary money by the Company. For 246 example, one year they used some of it as seed money to fund 247 their CET DSM program. It is not appropriate for the Company to 248 use these particular funds that ratepayers appropriate as 249 investment into their future betterment to shift around and do with

250		what they want. It is particularly troubling when the Company uses
251		the excess to support activities that overtly benefit shareholders
252		over ratepayers. In this case, the Company proposes to use excess
253		R&D funds to fund DSM programs. While the Committee does not
254		object to the use of R&D funds for other programs that benefit
255		ratepayers, we do not support the process being followed. The
256		Company should forecast more carefully what it needs separately
257		for R&D and DSM, rather than creating specific plans for its missed
258		forecasts.
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261	<u>V.</u>	Tariff Changes
261 262	<u>V.</u>	Tariff Changes
	<u>v.</u> Q.	Tariff Changes THE COMPANY PROPOSES TO CHANGE SOME OF ITS TARIFF
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262 263 264 265	Q.	THE COMPANY PROPOSES TO CHANGE SOME OF ITS TARIFF LANGUAGE. DOES THE COMMITTEE HAVE TARIFF CHANGE PROPOSALS ALSO?
262 263 264 265 266	Q.	THE COMPANY PROPOSES TO CHANGE SOME OF ITS TARIFF LANGUAGE. DOES THE COMMITTEE HAVE TARIFF CHANGE PROPOSALS ALSO? Yes. We recommend changes to three sections of the tariff: Section 7.02
262 263 264 265 266 267	Q.	THE COMPANY PROPOSES TO CHANGE SOME OF ITS TARIFF LANGUAGE. DOES THE COMMITTEE HAVE TARIFF CHANGE PROPOSALS ALSO? Yes. We recommend changes to three sections of the tariff: Section 7.02 Liability and Legal Remedies, Section 6 Equipment Leasing, and section
262 263 264 265 266 267 268	Q.	THE COMPANY PROPOSES TO CHANGE SOME OF ITS TARIFF LANGUAGE. DOES THE COMMITTEE HAVE TARIFF CHANGE PROPOSALS ALSO? Yes. We recommend changes to three sections of the tariff: Section 7.02 Liability and Legal Remedies, Section 6 Equipment Leasing, and section

272 Α. Yes. Questar's Tariff section 7.02 Liability and Legal Remedies states: 273 "The customer will indemnify, save harmless, and defend the Company 274 against all claims, demands, cost or expense for loss, damage or injury to 275 persons or property in any manner directly or indirectly connected with or 276 growing out of the serving or use of gas service by the customer, at or on 277 the customer's side of the point of delivery." I am not a lawyer and do not 278 pretend to understand the legal consequences from the tariff, though I do 279 know that the Committee has opposed Questar's past attempts to expand 280 the customer's responsibilities for what the Committee views as the duties 281 of a prudent monopoly provider of a necessary service.

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283 This tariff provision greatly overstates the burden a customer should be 284 expected to bear. It arguably assigns to the customer, the risks inherent 285 with use of a hazardous commodity, including the utility's acts and 286 omissions, negligent, reckless or otherwise. The Commission should carefully consider whether any tariff is necessary to allocate responsibility 287 between the utility and every customer, or what allocation is proper. For 288 289 example, would such a provision be appropriate for consequential 290 economic loss, but inappropriate if the tariff makes the customer liable for 291 the utility's acts, or acts of a third party. Consideration of these issues by 292 the Commission should be informed by soliciting legal analysis of this 293 complex issue from all interested parties. Until a new tariff is drafted, this 294 tariff language should be eliminated.

296	Q.	WHAT CHANGES REGARDING EQUIPMENT LEASING WOULD YOU
297		LIKE TO PROPOSE?
298	A.	My understanding, based on discussions with the Company, is that they
299		no longer lease equipment. Therefore, the entire section six of the tariff
300		should be eliminated.
301		
302	Q.	WHAT CHANGES ARE YOU RECOMMENDING REGARDING
303		COMPLAINT PROCEDURES AND CUSTOMER SERVICE?
304	A.	In section 9.06 referring to the resolution of disagreements, the Committee
305		recommends that the contact information for the Division and Commission
306		be included in the tariff.
307		
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309	<u>VI.</u>	Conclusion and Recommendations
310		
311	Q.	PLEASE SUMMARIZE YOUR CONCLUSIONS AND
312		RECOMMENDATIONS.
313	A.	The Committee supports the Company having enough capital and
314		operating income to run a good system. However, we believe the amount
315		they have requested is overstated and have recommended appropriate
316		adjustments based on our analysis.
317		

318	I addressed three areas in my testimony: Process, Policy and Tariff
319	changes.
320	
321	My process recommendations are:
322	The Commission should consider a new process for determining
323	Test Year. Any process should ensure that the analysis of
324	intervenors is not unfairly disadvantaged.
325	• The 240-day clock should not begin until the Company's filing is
326	complete with all necessary supporting material.
327	All rate and policy proposals within future rate cases should be fully
328	explained and supported with appropriate documentation. The
329	Commission should reject any issues without proper support.
330	
331	My policy recommendations are:
332	Ratepayers should only pay for Questar Corporation Board
333	expenses to the extent that it is making decisions that impacts
334	Questar Gas Company and could reasonably be found to be a
335	benefit to ratepayers.
336	 Ratepayers should only pay for Questar Gas Company's Board
337	expenses to the extent that it is independent from the corporate
338	Board and could reasonably be found to be a benefit to ratepayers.
339	Using ratepayer funds to hire outside consultants to benefit the
340	shareholder is inappropriate.

341		• R&D investment should be properly forecasted and used for R&D.
342		Excess R&D funds should never go toward programs that benefit
343		shareholders over ratepayers.
344		
345		My recommendations for tariff changes are:
346		Section 7.02 should be deleted until the Commission has had the
347		opportunity to give these customer liability provisions full
348		consideration informed by a complete legal briefing of the issues.
349		Section 6 should be deleted reflecting the fact that the Company no
350		longer leases equipment.
351		Section 9.06 should be changed to include the contact information
352		for the Division and the Commission.
353		
354		
355	Q.	DOES THIS CONCLUDE YOUR DIRECT TESTIMONY ON REVENUE
356		REQUIREMENT ISSUES?
357	A.	Yes.