BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

In the Matter of the Application) Docket No. of Questar Gas Company to Increase) 07-057-13 Distribution Non-Gas Rates and) Charges and Make Tariff) Modifications.

TRANSCRIPT OF HEARING PROCEEDINGS

Public Service Commission 160 East 300 South, Room 403

Salt Lake City, Utah

DATE: May 21, 2008

TIME: 9:07 a.m.

TAKEN AT:

REPORTED BY: Kelly L. Wilburn, CSR, RPR

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- 1 MAY 21, 2008 9:07 A.M.
- 2 PROCEEDINGS
- 3 COMMISSIONER BOYER: This is the time and
- 4 place duly noticed for the hearing In the Matter of
- 5 the Application of Questar Gas Company to Increase
- 6 Distribution Non-Gas Rates and Charges and Make Tariff
- 7 Modifications in Docket No. 07-057-13.
- 8 Now, earlier I was told that the Committee
- 9 witness had to leave early today. Is that still an
- 10 issue or not?
- 11 MR. PROCTOR: That was yesterday. And we --
- 12 COMMISSIONER BOYER: That was yesterday?
- MR. PROCTOR: Yeah.
- 14 COMMISSIONER BOYER: Okay, so that resolved
- 15 itself yesterday. Very well. All of you should have
- 16 received a letter from us last week indicating how we
- 17 had decided to divide the witnesses. And without
- 18 attaching any pejorative names to the classification,
- 19 but we basically distinguished between technical kinds
- 20 of witnesses and policy witnesses.
- 21 And we decided to hear the technical
- 22 witnesses first. What we're really interested in is
- 23 the cross examination. We've read all of the
- 24 testimony, as we've said in the past, and we read it
- 25 again.

- 1 So, and we've defined and classified the
- 2 following witnesses as technical witnesses:
- 3 Messrs. Curtis, Hevert, Peterson, Powell, Woolridge,
- 4 and McKenna. And then the policy witnesses would be
- 5 Messrs. Allred, Reed, Higgins, and Ball.
- 6 We intend to put the prefiled written
- 7 testimony on at the beginning of the hearing. So to
- 8 the extent you have corrections, if you would bring
- 9 that to my attention. And if we need to lay more
- 10 foundation or whatever through the witnesses we can
- 11 swear them and get that done. We can get all that
- 12 evidence into the record.
- We anticipate that all parties will be able
- 14 to participate in the cross examination process. I
- 15 guess in addition I should say that not only have we
- 16 read the written prefiled testimony but we heard a lot
- 17 about the same subjects: CAPM, discounted cash flow
- 18 modeling, risk premiums, Value Line, and on, and on,
- 19 and on yesterday. Much of it from the same witnesses
- 20 as today, so -- not exclusively.
- 21 So we have some familiarity and some
- 22 foundation in these matters. We're asking for short
- 23 summaries, inasmuch as we have read the testimony.
- 24 And I'm thinking five minute -- a five minute summary
- 25 at the beginning of each witness. And then we'll put

- 1 them on and let the witnesses be cross examination --
- 2 cross examined, rather.
- 3 As I've said in past hearings, we strongly
- 4 discourage you from trying to prove your case with
- 5 cross examination, because it, it rarely works and it
- 6 is fairly time consuming. We don't intend to issue a
- 7 separate Rate of Return order after this hearing and
- 8 after we've deliberated on the evidence we receive.
- 9 But rather we'll include that in our final order in
- 10 the case in chief.
- 11 Are there any questions about that? Oh,
- 12 Mr. Ball asked about the schedule. To give our
- 13 reporter a break, we plan to break about 10:30. That
- 14 is, we'll go about an hour and-a-half, take a ten
- 15 minute break. We'll break at noon. We'll come back
- 16 at 1:30.
- I mean, if you'll forgive me, I'll take a
- 18 little poetic license with that. It might be, you
- 19 know, 12:02, or 12:13, or something like that. But
- 20 around noon, an hour and-a-half break. And then
- 21 mid-afternoon we'll take another break.
- 22 And we fully believe that we can, if
- 23 everybody is parsimonious, we can get through this
- 24 today and close up shop at about the normal time;
- 25 about 5:00, if possible. So that's how we envision

- 1 the schedule going forward.
- With that, let's take appearances. And let's
- 3 start with Ms. Bell.
- 4 MS. LARKIN BELL: Yes. Good morning Chairman
- 5 Boyer. Colleen Larkin Bell and Gregory B. Monson on
- 6 behalf of Questar Gas Company.
- 7 COMMISSIONER BOYER: Thank you.
- 8 Ms. Schmid?
- 9 MS. SCHMID: Patricia E. Schmid from the
- 10 Attorney General's Office on behalf of the Division of
- 11 Public Utilities.
- 12 COMMISSIONER BOYER: Mr. Proctor?
- MR. PROCTOR: Paul Proctor representing the
- 14 Utah Committee of Consumer Services.
- 15 COMMISSIONER BOYER: Thank you.
- Mr. Dodge?
- MR. DODGE: Gary Dodge on behalf of the UAE
- 18 Intervention Group.
- MR. BALL: Roger Ball on my own behalf.
- 20 MR. EVANS: William Evans of Parsons, Behle &
- 21 Latimer for the Industrial Gas Users Intervention
- 22 Group. And Mr. Chairman, if I might. We don't have a
- 23 witness in this phase of the case, nor do we intend to
- 24 cross, so if I might be excused from the hearing
- 25 today?

- 1 COMMISSIONER BOYER: You may. You're welcome
- 2 to stay as well, Mr. Evans, but we understand you may
- 3 have other scheduling requirements.
- 4 Okay. With that, let's proceed to get the
- 5 written prefiled testimony into the record. And we'll
- 6 begin with Ms. Bell. Then we'll go to the Division,
- 7 the Committee, Mr. Dodge, and Mr. Ball.
- 8 MS. LARKIN BELL: And Chairman Boyer, are you
- 9 intending that we put on all of our prefiled testimony
- 10 at this time, or just for each witness one at a time?
- 11 COMMISSIONER BOYER: My -- yes, my intention
- 12 would be that we would do it for all of the witnesses.
- MS. LARKIN BELL: Okay.
- 14 COMMISSIONER BOYER: But we have to do that
- 15 individually, I guess, to the extent there may be
- 16 corrections or objections. So first witness, second
- 17 witness, third witness, fourth witness, and so on.
- 18 MS. LARKIN BELL: The Company's first witness
- 19 will be David M. Curtis. We don't have any
- 20 corrections to his testimony. He was already admitted
- 21 and sworn. He was already sworn in this proceeding
- 22 and had some testimony admitted for the test period.
- 23 The testimony today that needs to be admitted
- 24 is his updated direct testimony that he filed on
- 25 February 28, 2008. And we premarked this as QGC

- 1 Exhibit 5.0U, with attached Exhibits 5.1U through
- 2 5.23U.
- 3 He also filed Rate of Return rebuttal
- 4 testimony on April 28, 2008. And we pre-marked this
- 5 testimony as QGC Exhibit 5.0R. With one attached
- 6 exhibit, 5.21U-2.
- 7 COMMISSIONER BOYER: Very well. Do you wish
- 8 to move its admission?
- 9 MS. LARKIN BELL: Yes, I would move for its
- 10 admission.
- 11 COMMISSIONER BOYER: Are there any objections
- 12 to the admission of Mr. Curtis' direct -- or updated
- 13 direct testimony and Rate of Return rebuttal testimony
- 14 together with exhibits?
- MR. PROCTOR: No.
- MS. SCHMID: No.
- 17 COMMISSIONER BOYER: Seeing none, they are
- 18 admitted into evidence.
- 19 I guess you've given me a list of testimony.
- MS. LARKIN BELL: We tried to provide a list.
- 21 COMMISSIONER BOYER: Yes, thank you. I see
- 22 it now.
- MS. LARKIN BELL: All right.
- 24 COMMISSIONER BOYER: Okay.
- 25 MS. LARKIN BELL: And our second witness is

- 1 Mr. Robert B. Hevert. Mr. Hevert filed direct
- 2 testimony on Rate of Return in this proceeding on
- 3 December 19, 2007. We pre-marked this testimony as
- 4 QGC Exhibit 3.0, with attached Exhibits 3.1 through
- 5 3.15.
- 6 And he also filed Rate of Return rebuttal
- 7 testimony on April 28, 2008. We pre-marked this
- 8 testimony as QGC Exhibit 3.0R, with attached Exhibits
- 9 3.1R through 3.16R.
- 10 COMMISSIONER BOYER: Very well. And were
- 11 there any corrections to either of those?
- MS. LARKIN BELL: No.
- 13 COMMISSIONER BOYER: Okay.
- 14 MS. LARKIN BELL: So I would move for its
- 15 admission.
- 16 COMMISSIONER BOYER: Are there any objections
- 17 to the admission of Mr. Hevert's direct testimony and
- 18 Rate of Return rebuttal testimony? Seeing none, they
- 19 are admit into evidence together with their exhibits.
- 20 MS. LARKIN BELL: Our third witness is
- 21 Mr. Alan K. Allred. He also has filed some testimony
- 22 in this proceeding which has been admitted. It was
- 23 part of the test year testimony. But I'm going to go
- 24 ahead and offer all of it today, to the extent that
- 25 some of that was only offered for the purpose of test

- 1 period.
- 2 He filed direct testimony on December 19,
- 3 2007. We premarked this as QGC Exhibit 2.0, with
- 4 attached Exhibits 2.1 through 2.9. Mr. Allred also
- 5 filed Rate of Return rebuttal testimony on April 28,
- 6 2008. And we premarked this as QGC Exhibit 2.0R, and
- 7 it did not have any attached exhibits.
- 8 COMMISSIONER BOYER: Very well. Any
- 9 corrections to either of those?
- 10 MS. LARKIN BELL: No, not at this time. And
- 11 I would move for its admission.
- 12 COMMISSIONER BOYER: Any objections to the
- 13 admissions of Mr. Allred's direct testimony and Rate
- 14 of Return rebuttal testimony? Seeing none, they are
- 15 admitted into evidence as well. Thank you.
- MS. LARKIN BELL: Our fourth witness in this
- 17 proceeding is Mr. John J. Reed. He filed direct
- 18 testimony on December 19, 2007. And we've premarked
- 19 this as QGC Exhibit 4.0, with attached Exhibits 4.1
- through 4.6.
- 21 He also filed Rate of Return rebuttal
- 22 testimony on April 28, 2008. And we premarked this as
- 23 QGC Exhibit 4.0R. And there are no corrections that
- 24 I'm aware of at this point. And I would move for its
- 25 admission.

- 1 COMMISSIONER BOYER: Are there objections to
- 2 the admission of Mr. Reed's direct testimony and Rate
- 3 of Return rebuttal testimony together with exhibits?
- 4 Seeing none, they are admitted into evidence. Thank
- 5 you Ms. Bell.
- 6 Let's turn now to Ms. Schmid.
- 7 MS. SCHMID: Thank you. The Division has two
- 8 witnesses for this phase of this docket. The first
- 9 exhibit -- or first witness is DPU witness Charles E.
- 10 Peterson. He has prefiled DPU Exhibit No. 2.0, with
- 11 attachments through 2.18, as his prefiled direct.
- 12 Which was filed on March 31, 2008.
- 13 We do have replacement sheets for Exhibit 2.5
- 14 and the first page of Exhibit 2.13. There were rogue
- 15 numbers that showed up, unfortunately. And so we will
- 16 distribute those now. Mr. Peterson also filed his
- 17 prefiled direct erratum testimony, marked DPU Exhibit
- 18 No. 2.0ED, with Exhibit No. 2.15ED on May 1st of 2008.
- 19 Mr. Peterson also filed DPU Exhibit
- 20 No. 2.0SR, is the prefiled surrebuttal testimony of
- 21 Charles E. Peterson on May 12, 2008, with accompanying
- 22 Exhibits 2.1SR and 2.2SR.
- The Division would like to move these
- 24 exhibits, as corrected by the replacement sheets being
- 25 handed out as we speak, to be admitted.

- 1 COMMISSIONER BOYER: Thank you. Have the
- 2 parties had an opportunity to look at the two
- 3 replacement sheets?
- 4 MR. PROCTOR: Mr. Chairman, could the
- 5 Division point out what was changed?
- 6 COMMISSIONER BOYER: Yes, maybe that would be
- 7 helpful to us all. In the errata -- or the correction
- 8 sheets, the replacement sheets.
- 9 MS. SCHMID: I believe that there were some
- 10 numbers on -- I don't have one. Could Mr. Peterson
- 11 speak to that, as he's the witness?
- 12 COMMISSIONER BOYER: Yes.
- 13 Is Mr. Peterson sworn in this case already?
- 14 MS. SCHMID: He is not. Would it be
- 15 appropriate to swear him right now?
- 16 COMMISSIONER BOYER: Why don't we swear you
- 17 right now, Mr. Peterson, because you'll need it later
- 18 anyway.
- 19 (Mr. Peterson was sworn.)
- 20 COMMISSIONER BOYER: Thank you. Would you
- 21 mind, take the witness stand, please, and explain to
- 22 the parties the changes in the two replacement sheets?
- 23 THE WITNESS: Unfortunately it was last night
- 24 I noticed that under --
- 25 COMMISSIONER BOYER: I don't think your mic

- 1 is on, Mr. Peterson.
- THE WITNESS: Is it on now?
- 3 COMMISSIONER BOYER: Here we go.
- 4 THE WITNESS: Okay. Under my risk premium
- 5 model I noticed that there were numbers that were in
- 6 the 25 percent range.
- 7 MS. SCHMID: And Mr. Peterson, is this on DPU
- 8 Exhibit 2.5?
- 9 THE WITNESS: Right. DPU Exhibit 2.5 is
- 10 showing up as like 25 percent. And I got checking and
- 11 it appeared that those had been distributed to the
- 12 Commission. And --
- 13 COMMISSIONER BOYER: I assume the Company had
- 14 no objection to the, those numbers?
- 15 THE WITNESS: I never heard from the Company
- 16 about that, so.
- 17 COMMISSIONER BOYER: Twenty-five percent.
- 18 THE WITNESS: Anyway, they -- there had been
- 19 a missed linkage that had caused the error. On
- 20 Exhibit 2.13 that I also handed out two lines were,
- 21 were miscalculated.
- 22 The first line in the lower -- about
- 23 two-thirds of the way down that says guideline
- 24 companies? Those numbers have been corrected. And
- 25 then also the numbers related to the RP model

- 1 regression have been corrected. And those were the
- 2 numbers that flow through to DPU Exhibit 2.15.
- 3 MS. SCHMID: And Mr. Peterson, your
- 4 corrections were only applicable to page 1 of 1.2 of
- 5 Exhibit -- sorry page 1 of 2 of Exhibit 2.13; is that
- 6 correct?
- 7 THE WITNESS: Yes. And that completes my
- 8 explanation of what changed.
- 9 COMMISSIONER BOYER: Very well. With that
- 10 explanation, are there any objections to the admission
- of Mr. Peterson's prefiled direct testimony together
- 12 with exhibits, the erratum sheets, and the surrebuttal
- 13 testimony with exhibits? Seeing none, they are
- 14 admitted into evidence.
- MS. SCHMID: And just one point of
- 16 clarification. When you were talking about erratum
- 17 sheets were you talking about the sheets that we just
- 18 passed out, or were you also -- did you also include
- 19 the prefiled direct erratum testimony?
- 20 COMMISSIONER BOYER: That's what I was
- 21 referring to. I did not include specifically the
- 22 replacement pages, so let's amend that. Are there any
- 23 objections to the inclusion of the two replacement
- 24 pages together with the remaining testimony? Very
- 25 well, they also are admitted into evidence. Thanks

- 1 for that clarification.
- 2 MS. SCHMID: Thank you. The Division's next
- 3 witness in this matter is Dr. William Powell. He
- 4 filed his prefiled direct testimony on March 31, 2008,
- 5 as DPU Exhibit No. 3.0. With exhibits through DPU
- 6 No. 3.3.
- 7 On April 28, 2008, Dr. Powell prefiled his
- 8 rebuttal testimony, which is marked as Exhibit -- DPU
- 9 Exhibit No. 3.0R. The DPU respectfully requests
- 10 admission of these exhibits.
- 11 COMMISSIONER BOYER: Thank you. Are there
- 12 objections to Dr. Powell's prefiled direct testimony
- 13 together with exhibits and his prefiled rebuttal
- 14 testimony? Seeing none, they are admitted into
- 15 evidence as well.
- 16 Let's turn now to Mr. Proctor.
- 17 MR. PROCTOR: Mr. Chairman, Dr. Woolridge
- 18 will need to be sworn, please.
- 19 COMMISSIONER BOYER: Okay. Dr. Woolridge,
- 20 would you please --
- 21 MR. PROCTOR: No, you can --
- 22 COMMISSIONER BOYER: Does he need to make
- 23 corrections or anything like that?
- MR. PROCTOR: Not at all. We can ask him
- 25 questions from here.

- 1 (Dr. Woolridge was sworn.)
- 2 COMMISSIONER BOYER: Thank you. You may be
- 3 seated.
- J. RANDALL WOOLRIDGE,
- 5 called as a witness, having been duly sworn,
- 6 was examined and testified as follows:
- 7 DIRECT EXAMINATION
- 8 BY MR. PROCTOR:
- 9 Q. Dr. Woolridge, would you state your name and
- 10 your business address, please?
- 11 A. My name is the initial J. Randall Woolridge,
- 12 W-o-o-l-r-i-d-g-e.
- Q. And your business address?
- 14 A. My business address is 120 Haymaker Circle,
- 15 State College, Pennsylvania.
- 16 Q. And you are appearing here today on behalf of
- 17 the Utah Committee of Consumer Services?
- 18 A. Yes.
- 19 Q. And on behalf of the Committee you filed two
- 20 sets of testimony. The first marked as CCS 1D-JRW,
- 21 consisting of 86 pages, together with an appendix and
- 22 Exhibits 1 through 8. In addition you filed
- 23 surrebuttal testimony, marked CCS 1SR-JRW, consisting
- 24 of 18 pages with one exhibit.
- 25 If I were to ask you the questions that you

- 1 answered in those two sets of testimony would your
- 2 answers remain the same?
- 3 A. Yes.
- 4 Q. Do you have any corrections or amendments
- 5 that you wish to make to either the exhibits, the
- 6 appendix, or the testimony itself?
- 7 A. No.
- 8 MR. PROCTOR: The Committee would move for
- 9 the admission of both sets of Dr. Woolridge's
- 10 testimony, please.
- 11 COMMISSIONER BOYER: Are there any objections
- 12 to the admission of Dr. Woolridge's prefiled written
- 13 testimony? Seeing none, they are admitted into
- 14 evidence together with their exhibits. Thank you,
- 15 Mr. Proctor.
- Mr. Dodge?
- 17 MR. DODGE: Thank you, Mr. Chairman. UAE has
- 18 submitted what we labelled as UAE Exhibit ROE 1, the
- 19 direct testimony of Kevin Higgins, and UAE Exhibit
- 20 ROE 1S, the surrebuttal testimony of Mr. Higgins. We
- 21 have no corrections to that, and would move the
- 22 admission.
- 23 COMMISSIONER BOYER: Are there objections to
- 24 the admission of Mr. Higgins' testimony? Seeing none,
- 25 they are admitted into evidence as well. Thank you.

- 1 MR. DODGE: We have also prefiled UAE Exhibit
- 2 ROE 2, the direct testimony of Robert H. McKenna,
- 3 which contains Exhibits UAE ROE 2.1 through 2.10. And
- 4 we do have some corrections to that. Would you like
- 5 Mr. McKenna to make those now?
- 6 COMMISSIONER BOYER: Yes, let's do that. And
- 7 I don't think -- he has not been sworn in, has he?
- 8 MR. DODGE: No, he hasn't.
- 9 Mr. McKenna, why don't you walk up here
- 10 somewhere, if you don't -- mind maybe in the witness
- 11 seat will be easiest -- so you can be sworn.
- 12 COMMISSIONER BOYER: Welcome, Mr. McKenna.
- 13 Please sit.
- 14 (Mr. McKenna was sworn.)
- 15 COMMISSIONER BOYER: Thank you. You may be
- 16 seated.
- 17 THE WITNESS: Yes, one, one minor
- 18 correction -- is this on? On -- in my prefiled
- 19 testimony. The final exhibit, Exhibit UAE ROE 2.10,
- 20 in the definition section it states that for risk free
- 21 Rate of Return the analysis assumes 5 percent.
- 22 Maybe I should speak up.
- 23 COMMISSIONER BOYER: Appears to be on,
- 24 Mr. McKenna. Go ahead.
- 25 THE WITNESS: It states that the -- for my

- 1 analysis the risk free Rate of Return assumed was
- 2 5 percent. There was a mis-link in the spreadsheet
- 3 formula that linked it to a different cell that had a
- 4 .2 percent instead of 5 percent.
- 5 So with that correction made, the variance
- 6 from allowed ROE would be 35 basis points instead of
- 7 the original 37 basis points which was in the original
- 8 testimony.
- 9 ROBERT H. McKENNA,
- 10 called as a witness, having been duly sworn,
- 11 was examined and testified as follows:
- 12 DIRECT EXAMINATION
- 13 BY MR. DODGE:
- 14 Q. Mr. McKenna, can we go to that exhibit and
- 15 make the specific corrections on it?
- 16 A. Sure.
- 17 MR. DODGE: Again, your Honor, this is UAE
- 18 ROE 2.10, the last exhibit to Mr. McKenna's direct
- 19 testimony.
- 20 Q. (By Mr. Dodge) And Mr. McKenna, down in
- 21 the -- the corrections are down in the box at the
- 22 bottom right hand of this exhibit; is that correct?
- 23 A. Correct. On the bottom right-hand corner
- there is a row labelled "Variance From Allowed ROE."
- 25 Currently it reads minus 0.37 percent. With the

- 1 corrected calculation it should be minus 0.35 percent.
- Q. And then the first line in that box, did that
- 3 not also change the 1.451162 number?
- 4 A. Yes.
- 5 Q. Would you also give the corrected number
- 6 there?
- 7 A. Actually it's back at my --
- 8 Q. Subject to check?
- 9 A. Yeah.
- 10 Q. Would you accept that that number is
- 11 \$1,384,872?
- 12 A. Yes.
- 13 Q. And then also should corrections be made on
- 14 pages 9 and 10 of your exhibit to reflect those same
- 15 things?
- 16 A. Correct.
- 17 Q. Starting on line 14, the number 1,451,162 --
- 18 excuse me this is page 9, line 14 -- should be changed
- 19 to 1,384,872, correct?
- 20 A. Correct.
- Q. And the same correction on page 10, line 5?
- 22 A. Correct.
- Q. And then on line 10, page 6, the 37 base
- 24 point reference should be changed to 35; is that
- 25 correct?

- 1 A. Correct. As well as line 8.
- Q. Oh, excuse me, and on line 8. That should be
- 3 35. With those corrections, does the prefiled
- 4 testimony reflect your testimony here in this
- 5 proceeding today?
- 6 A. Yes, it does.
- 7 MR. DODGE: I would move -- well, excuse me.
- 8 In addition, Mr. McKenna filed UAE Exhibit ROE 2S,
- 9 surrebuttal testimony of Robert H. McKenna. With an
- 10 attached Exhibit UAE ROE 2.12S.
- 11 Q. (By Mr. Dodge) Does that also represent your
- 12 testimony here today?
- 13 A. Yes.
- MR. DODGE: With that, your Honor, I'd move
- 15 the admission of both exhibits.
- 16 COMMISSIONER BOYER: Are there objections to
- 17 the admission of Mr. McKenna's direct and surrebuttal
- 18 testimony, together with exhibits as corrected today?
- 19 Seeing none, they are admitted into evidence.
- Thank you, Mr. McKenna. You may take a seat.
- 21 And I believe you just had the two witnesses
- 22 did you not, Mr. Dodge?
- MR. DODGE: Yes, I'm sorry, that's all.
- 24 COMMISSIONER BOYER: Okay.
- 25 Mr. Ball?

- 1 MR. BALL: Thank you, Chairman. On the 31st
- of March, 2008, I filed Rate of Return direct
- 3 testimony marked as RJB Exhibit 3.0, consisting of 13
- 4 pages including a service certificate. On the 28th of
- 5 April I filed Rate of Return rebuttal testimony marked
- 6 as RJB Exhibit 5.0, consisting of 7 pages including a
- 7 service certificate.
- 8 And I have -- I'm aware of one amendment that
- 9 needs to be made to that, Chairman. In the center of
- 10 the cover sheet the date is given as the 31st of
- 11 March, contradicting the 28th of April date in the
- 12 footers and the service certificate. That date should
- 13 be changed to the 28th of April, please.
- 14 On the 20 -- on the 12th of May I filed Rate
- 15 of Return surrebuttal testimony marked as RJB
- 16 Exhibit 6.0, consisting of four pages including
- 17 service certificate. And I ask that these be admitted
- 18 into evidence, please.
- 19 COMMISSIONER BOYER: Very well. We've
- 20 previously ruled on a motion to strike. Having noted
- 21 that, are there objections to the admission of
- 22 Mr. Ball's testimony as corrected today? Very well,
- 23 the Rate of Return direct testimony, rebuttal, and
- 24 surrebuttal testimony of Mr. Ball are admitted into
- 25 evidence.

- 1 Thank you, Mr. Ball.
- 2 MR. BALL: Thank you.
- 3 COMMISSIONER BOYER: And I think with the
- 4 housekeeping completed we can commence with the case
- 5 in chief. And we'll turn the time over to Ms. Bell,
- 6 who's going to demonstrate how to proceed with
- 7 dispatch.
- 8 MS. LARKIN BELL: Thank you. And I will
- 9 proceed with some dispatch. The first witness I would
- 10 like to call is Mr. David M. Curtis. He has already
- 11 been sworn, as I mentioned earlier, in the test period
- 12 proceeding.
- 13 COMMISSIONER BOYER: Welcome Mr. Curtis.
- 14 THE WITNESS: Thank you.
- DAVID M. CURTIS,
- 16 called as a witness, having been duly sworn,
- 17 was examined and testified as follows:
- 18 DIRECT EXAMINATION
- 19 BY MS. LARKIN BELL:
- Q. Good morning Mr. Curtis.
- 21 A. Hi.
- Q. Would you please state your name and business
- 23 address for the record?
- 24 A. My name is David M. Curtis. I work for
- 25 Questar Gas at 180 East First South, Salt Lake City,

- 1 Utah.
- Q. And what is your position at Questar Gas?
- 3 A. I am vice president and controller of Questar
- 4 Gas.
- 5 Q. And did you file 15 pages of updated direct
- 6 testimony with 23 exhibits on February 28, 2008, and
- 7 two pages of Rate of Return rebuttal testimony with
- 8 one exhibit in this case on April 20, 2008?
- 9 A. Yes, that's correct.
- 10 Q. And if I were to ask you the same questions
- 11 today that were asked in each of your filed testimony
- 12 would your answers be the same?
- 13 A. Yes.
- Q. And Mr. Curtis, have you prepared a short,
- 15 concise summary for today?
- 16 A. Yes, yes.
- Q. Would you please proceed with that?
- 18 A. Yes, thank you. I originally filed testimony
- 19 in this case primarily on the capital structure and
- 20 the cost of capital. And I filed some original
- 21 testimony with a forecast of what we would be able to
- 22 get some long-term debt financing at.
- 23 And then once we completed that financing I
- 24 filed rebuttal testimony that updated those numbers.
- 25 On page 1 of my rebuttal testimony is a chart that

- 1 shows the cap co -- cost of capital and capital
- 2 structure that we're using in this case as of
- 3 December 31, 2008.
- 4 The relevant amounts our long-term debt is
- 5 48.62 percent of capital at a cost of 6.72 percent.
- 6 And common equity, 51.38 percent of capital at a cost
- 7 of 11.25 percent. For a weighted overall cost of
- 8 capital of 9.05.
- 9 I had originally assumed that Questar Gas
- 10 would issue 135 million of 30-year notes with a coupon
- 11 rate of 6.5 percent. However, the credit markets
- 12 changed significantly between the time I originally
- 13 filed my testimony and when we were able to actually
- 14 achieve that.
- 15 We were able to issue a hundred million of
- 16 30-year notes at a cost of 7.20 percent, and
- 17 50 million of 10-year notes with a coupon of
- 18 6.30 percent. Questar Corporation contributed an
- 19 additional 30 million of equity into Questar Gas in
- 20 the first quarter, consistent with my previous
- 21 assumption.
- However, because we issued an additional
- 23 \$15 million of notes, the common equity percentage of
- 24 capital decreased from 52.29 percent to 51.38 percent.
- 25 None of the other parties in this case have raised

- 1 concerns about the common equity percentage of
- 2 capital.
- 3 The Company's experience with the recent debt
- 4 issuance show that this is a very difficult credit
- 5 market. Investors were concerned about credit quality
- 6 and liquidity. We had very -- we had difficulty
- 7 finding enough investors willing to purchase our notes
- 8 at the indicating pricing.
- 9 In the end we had to modify our maturities,
- 10 splitting between a 10-year maturity and a 30-year
- 11 maturity, just to fill the order book. The spreads we
- 12 paid for the correspon -- over the corresponding
- 13 treasury notes at 275 basis points for the 10 year and
- 14 285 basis points for the 30 year were the highest that
- 15 I can remember in my 25 years with Questar.
- 16 Mr. Peterson indicated in his testimony that
- 17 if a possible rating downgrade is a serious concern to
- 18 the Commission, then the Commission should award a
- 19 slightly higher authorized Rate of Return in the upper
- 20 half of its range.
- In light of today's difficult credit market,
- 22 that should be a serious concern. Questar Gas
- 23 customers have the benefit among the lowest rates in
- 24 the nation, in part because of Questar Gas's strong
- 25 investment grade credit rating.

- 1 Maintaining these strong ratings should be a
- 2 serious concern to the Commission, because a
- 3 significant downgrade would have a significant and
- 4 immediate impact on Questar Gas's cost of business and
- 5 therefore customer rates.
- 6 This is not merely a hypothetical discussion.
- 7 Mr. Peterson notes a recent Public Service of New
- 8 Mexico case, in which the Commission ordered a
- 9 9.53 percent authorized Rate of Return.
- 10 As a direct result of that decision, a
- 11 subsequent electric rate decision, and several other
- 12 factors, the credit rating for Public Service of New
- 13 Mexico has been downgraded to the lowest level of
- 14 investment grade by Moody's, and below investment
- 15 grade by Standard & Poor's. The parent Company has
- 16 been rated below investment grade.
- 17 Let me outline some of the potential cost
- 18 increases to Questar Gas if we were to experience a
- 19 significant downgrade. The obvious change in costs
- 20 would be for long-term debt. Mr. Peterson assumes
- 21 that since we just completed a long-term debt
- 22 financing we will not need to raise debt for some
- 23 time.
- 24 This is not the case. Questar Gas has a
- 25 significant multi-year program of feeder line

- 1 replacements. This will require additional debt and
- 2 equity capital. We project that over the next four
- 3 years Questar Gas will need to raise approximately
- 4 200 million of additional debt capital and equity
- 5 capital to keep the capitalization in balance. Of
- 6 this amount, a hundred million is needed just to repay
- 7 maturing debt.
- 8 The credit spreads in the current debt market
- 9 are large. And a downgrade below investment grade
- 10 credit could result in increased debt costs in excess
- 11 of the proposed reduced equity terms recommended by
- 12 the Division and the Committee.
- 13 For example PNM Resources, the parent Company
- 14 of Public Service of New Mexico, just last month
- 15 issued 7-year notes carrying an interest rate of
- 16 9.25 percent. This cost of debt is 295 basis points
- 17 above the rate of Questar Gas's recent 10-year notes.
- 18 This cost of debt is the same Rate of Return
- 19 $\,$ as proposed by -- for Questar Gas by Mr. Peterson, and
- 20 25 basis points higher than ROE proposed by
- 21 Dr. Woolridge. If debt cost is at 9.25, this implies
- 22 that cost of equity should be significantly higher.
- 23 Without an investment grade credit rating
- 24 Questar Gas would be unable to access commercial paper
- 25 markets to fund short-term debt needs such as

- 1 construction projects. We would be forced to borrow
- 2 from banks at rates significantly higher than
- 3 commercial paper markets.
- 4 The banks would likely only offer such
- 5 funding with security in the form of pledged
- 6 receivables, inventory, or plants. In difficult
- 7 credit markets like today, debt capital for
- 8 below-investment-grade borrowers may be non-existent
- 9 or exorbitantly priced.
- 10 Every other party that Questar Gas does
- 11 business with would be taking on an additional credit
- 12 risk. This would quickly be reflected in Questar Gas
- 13 costs. For example, our current gas suppliers are
- 14 willing to offer over a hundred million dollars of
- 15 credit during the winter months to, to provide gas
- 16 supply.
- 17 They would be unwilling to offer this credit,
- 18 and Questar Gas would be forced to make deposits or
- 19 prepay. The working capital portion of a rate base in
- 20 a future general rate case could be significantly
- 21 larger.
- 22 Gas pipelines under FERC-approved tariffs
- 23 could be required to obtain credit support from
- 24 Questar Gas in the form of letters of credit or
- 25 deposits. Vendors could require prepayment before

- 1 delivery of goods and services. The rates and charges
- 2 for goods and services may be increased to reflect the
- 3 higher credit risk.
- 4 Communities in which Questar Gas does
- 5 business would be unwilling to accept Questar Gas's
- 6 self-insurance, and would require additional bonding.
- 7 The State of Utah would be unwilling to accept
- 8 self-insurance for workman's compensation.
- 9 Questar Gas's cost of business could increase
- 10 significantly if it were to lose its investment grade
- 11 credit. The State of Utah works hard to maintain its
- 12 credit rating, because it lowers overall the cost of
- 13 providing infrastructure. A downgrade of Questar
- 14 Gas's credit rating should be of serious concern to
- 15 the Commission, for the same reason.
- Mr. Peterson has done a pro forma analysis of
- 17 some bond rating metrics if Questar Gas were be to
- 18 allowed a 9 1/4 or 9.75 percent Rate of Return. I've
- 19 also compared Questar Gas's current financial metrics
- 20 used by Moody's and Standard and Poor's with pro forma
- 21 results if we were to be allowed a significantly lower
- 22 Rate of Return.
- Both my pro forma results and Mr. Peterson's
- 24 results show that Questar Gas would experience a
- 25 significant deterioration in financial position that

- 1 could lead to a reduction in bond ratings. In
- 2 addition the significance of this, not only could
- 3 we -- our financial metrics deteriorate but the
- 4 business position of Questar Gas could deteriorate,
- 5 which requires even stronger financial metrics.
- 6 The -- over time, this deterioration could
- 7 get worse. Coupled with the need to raise significant
- 8 capital over time puts additional pressure on these
- 9 bond ratings. The Utah Code defines --
- 10 COMMISSIONER BOYER: Mr. Curtis, do you have
- 11 a big finish?
- 12 THE WITNESS: Yes. This is my last
- 13 paragraph, sorry.
- 14 COMMISSIONER BOYER: Thank you.
- 15 THE WITNESS: Thank you. The Utah Code
- 16 defines just and reasonable rates both to maintain the
- 17 financial integrity of the public utilities by
- 18 assuring a sufficient and fair return, protect the
- 19 long-range interest of customers in obtaining
- 20 continued quality and adequate levels of service at
- 21 the lowest cost.
- The, the DPU and CCS recommended allowed
- 23 returns may appear to be the lowest cost today, but
- 24 they will not result in the lowest long-range cost.
- 25 Returns at this level will damage the bond ratings for

- 1 Questar Gas, and could make it more costly to attract
- 2 the capital necessary to meet the growth in customers,
- 3 growth in peak day capacity, and aging feeder line
- 4 replacement.
- 5 Mr. Peterson cautions the Commission that
- 6 your recommendation may be too low, and we strongly
- 7 agree. Thank you.
- 8 COMMISSIONER BOYER: Thank you, Mr. Curtis.
- 9 Ms. Bell?
- 10 MS. LARKIN BELL: Mr. Curtis is now available
- 11 for questioning.
- 12 COMMISSIONER BOYER: Very well. Let's begin
- 13 with the Committee -- or rather let's begin with the
- 14 Division, go to the Committee next, Mr. Dodge, and
- 15 then Mr. Ball. In that order.
- MS. SCHMID: Good morning -- sorry.
- 17 COMMISSIONER BOYER: Ms. Schmid, please.
- 18 CROSS EXAMINATION
- 19 BY MS. SCHMID:
- 20 Q. Good morning, Mr. Curtis. I have just a few
- 21 questions. Was the size of the offering a factor in
- 22 the ability of Questar Gas to market its debt in
- 23 March?
- A. Yes, it was.
- 25 Q. Could you explain, please?

- 1 A. Sure. Investors are looking for bond
- 2 issuances that are what they call "index eligible."
- 3 In other words, the various investors have certain
- 4 requirements on, on them that they have to -- for
- 5 liquidity purposes.
- 6 That typically today means an amount over 250
- 7 million. That's a size that, you know, we -- our
- 8 current capital needs can't accumulate enough to get
- 9 to that size. So there was some penalty paid because
- 10 of our small size.
- 11 Q. Thank you. Were you with Questar Gas in and
- 12 around 2001 and 2002?
- 13 A. Yes.
- Q. Do you remember that that was a very
- 15 turbulent time in the gas and the electric industries?
- 16 A. Yes.
- 17 Q. Do you recall that many LGCs and marketers --
- 18 or do you have knowledge that many LGCs and marketers
- 19 were required to prepay or provide letters of credit
- 20 to pipelines?
- 21 A. Yes.
- Q. Did Questar Gas have to do that? If you
- 23 are -- feel comfortable in sharing that?
- A. No, we did not.
- 25 Q. Okay. Was that crisis in 2001/2002 caused by

- 1 low return on equities in the industry?
- 2 A. No. That was caused by a, you know,
- 3 significant run up in prices.
- 4 Q. Thank you. Isn't it true that around the
- 5 last time of the rate case, 7 -- October 17, 2002,
- 6 when testimony was being heard, that Questar Gas
- 7 however was put on credit watch?
- 8 A. That sounds familiar, yes.
- 9 Q. Is Ques -- is Questar Gas still on credit
- 10 watch?
- 11 A. No.
- 12 Q. Okay. Turning now to the New Mexico cases
- 13 that you referenced regarding the Public Service
- 14 Company of New Mexico. Were there other factors in
- 15 the New Mexico situation that led to the ratings
- 16 downgrade, or is it your testimony that only the
- 17 return on equity decisions drove that downgrade?
- 18 A. No. As I stated, there was return on equity
- 19 decisions and other things -- other factors. The on
- 20 return equity was certainly excited by Moody's as one
- 21 of the factors.
- Q. Was one of the other factors a significant
- 23 loss from a power plant that PNM, Public Service
- 24 Company of New Mexico, suffered?
- 25 A. Yes.

- 1 MS. LARKIN BELL: Thank you. That's all my
- 2 questions.
- 3 COMMISSIONER BOYER: Thank you, Ms. Schmid.
- 4 Mr. Proctor?
- 5 MR. PROCTOR: Thank you, Mr. Chairman.
- 6 CROSS EXAMINATION
- 7 BY MR. PROCTOR:
- 8 Q. Mr. Curtis, what is the current corporate
- 9 credit rating for Questar Gas?
- 10 A. Questar Gas is rated A3 by Moody's and A
- 11 minus by Standard & Poor's.
- 12 Q. Is there also an stable rating, or is that
- 13 the "3" number that you referred to?
- 14 A. No, that is a stable rating. The 3 is the
- 15 position in the, in the A rating.
- 16 Q. Okay. What would be considered a rating that
- is below investment grade?
- 18 A. It would be below -- something below -- on
- 19 Moody's it would be double A3, or below triple B minus
- 20 on Standard & Poor's.
- 21 Q. In February 2007 there was an, a rating sheet
- 22 provided. In fact, this was provided by the Company
- 23 in connection with discovery in this matter. And --
- 24 it's Standard & Poor's major rating that's dated
- 25 February 22, 2007. Are you familiar with that

- 1 particular document?
- 2 A. The Standard -- I, I believe I -- Standard &
- 3 Poor's, I believe so.
- 4 Q. In fact, you were the one who provided it to
- 5 the Committee, were you not?
- 6 A. Yes. Yeah. I'm just trying to remember
- 7 dates.
- 8 Q. And one of the things that that points out is
- 9 that the --
- 10 COMMISSIONER BOYER: Mr. Proctor, would you
- 11 pull your mike a little closer?
- MR. PROCTOR: I apologize.
- 13 Q. (By Mr. Proctor) One of the things that
- 14 that -- the rationale for that A minus rating included
- 15 this statement that:
- "Questar Gas's business profile
- 17 score is strong at 3. Which is
- 18 indicative of supportive regulatory
- 19 environment, low gas supply risk, and
- 20 minimal competitive pressures."
- Do you recall reading that yourself?
- 22 A. Yes. Yes, right.
- 23 Q. And that would continue to characterize the
- 24 status of Questar Gas today, would it not?
- A. At today's allowed Rate of Return, yes.

- 1 Q. In addition, the Company's regulatory
- 2 environment is characterized by access to weather
- 3 normalization, periodic gas cost recovery, and the
- 4 ability to reflect in rates specified costs associated
- 5 with the Company's hedging contracts, correct?
- 6 A. Yes.
- 7 Q. And in addition, now there is the CET pilot
- 8 project that is applicable to Questar Gas, correct?
- 9 A. Yes.
- 10 Q. And that CET pilot project is applicable to
- 11 your GS1 class?
- 12 A. Yes.
- 13 Q. What percentage of the Company's revenues
- 14 come from the GS1 class?
- 15 A. I don't have that exact percentage, but it's
- 16 the vast majority.
- 17 Q. Well, what's the vast majority? Ninety-five
- 18 percent?
- 19 A. It's 90-plus percent.
- Q. Okay. And with respect to competitive
- 21 pressures faced or not faced by Questar Gas, is there
- 22 any other natural gas supplier in the state of Utah?
- 23 A. Not publicly. There are municipal suppliers.
- 24 But for the vast majority of the population, no.
- Q. Well, the vast majority again, what

- 1 percentage of the Utah population resi -- does --
- 2 residential customers does Questar Gas supply service
- 3 to?
- 4 A. I would think it would have to be in the high
- 5 90's.
- 6 Q. Would -- okay. Now, in your summary you
- 7 stated that in the event that the credit rating would
- 8 be downgraded to below investment grade, one of the
- 9 impacts that you foresaw -- or foresee, pardon me, was
- 10 that the State Workers Compensation Division would
- 11 refuse Questar's self-insured status. Do you remember
- 12 saying that?
- 13 A. Yes.
- 14 Q. What are the State of Utah's criteria for
- when a business may self-insure for Worker's
- 16 Compensation liability?
- 17 A. You know, I don't know the exact criteria for
- 18 that. But certainly the investment-grade rating would
- 19 be one of those criteria.
- Q. Do you know that for certain, sir?
- 21 A. No.
- Q. Are you guessing, at this point, what those
- 23 criteria are?
- 24 A. I don't know that they're published. I don't
- 25 know that they're available. But as, you know, we, we

- 1 get feedback, you know, at investment rate credit
- 2 rating. And, you know, we feel privileged that we're
- 3 able to use self-insurance.
- 4 Q. But you don't know the criteria for when a
- 5 State may allow you to self-insure?
- 6 A. No.
- 7 Q. And accordingly you would also note when the
- 8 State Labor Commission may pull your certificate for
- 9 self-insurance? Or the criteria they would use?
- 10 A. I didn't understand the question.
- 11 Q. It's a bad question. You don't know why you
- 12 get self-insurance, and you don't know why it would be
- 13 revoked?
- 14 A. We, we know our financial profile is a
- 15 critical part of that.
- 16 Q. But it also may include other things, such as
- 17 your safety program, training, apprenticeships, things
- 18 like that as well?
- 19 A. Certainly, yeah. Certainly yeah.
- 20 Q. And, and also your history and record of
- 21 payment of claims, your claims administration status,
- 22 all of those things?
- 23 A. Yes.
- Q. And would any of those things, such as claims
- 25 administration, be affected by a reduction in your

- 1 Rate of Return?
- 2 A. You would hope not, no.
- Q. Well, you would hope not. Would -- does the
- 4 Company intend to reduce, for example, or eliminate
- 5 its claims administration for Worker's Comp if you get
- 6 a reduced Rate of Return?
- 7 A. No, certainly not.
- 8 Q. In other words, Questar Gas is going to
- 9 continue to operate its business in the same
- 10 supportive regulatory environment, with low gas supply
- 11 risk and minimal competitive pressures, even if the
- 12 Rate of Return is lowered in this particular
- 13 proceeding?
- 14 A. We, we will do our best to operate the best
- 15 we can, yes.
- MR. PROCTOR: Thank you Mr. Curtis.
- 17 COMMISSIONER BOYER: Thank you Mr. Proctor.
- 18 Mr. Dodge, questions for Mr. Curtis?
- 19 MR. DODGE: I have no questions.
- 20 COMMISSIONER BOYER: Mr. Ball, questions for
- 21 Mr. Curtis?
- MR. BALL: I have nothing, thank you.
- 23 COMMISSIONER BOYER: Okay. Commissioner
- 24 Allen.
- 25 COMMISSIONER ALLEN: Thank you Mr. Chair. It

- 1 looks like we're off to an efficient start. Two of my
- 2 questions were answered during cross, but I do have
- 3 one quick one.
- 4 When we look at the financial comparatives to
- 5 other companies in other states, such as when we look
- 6 at what happened in New Mexico, are there any
- 7 particular or specific risks at Questar that would
- 8 differentiate you from other companies that would
- 9 require or argue against the lowering of a rate or
- 10 require a higher rate? Do you have anything that
- 11 stands out as a specific exception to your Company.
- 12 THE WITNESS: I think the fact that we -- one
- 13 of the things that probably protects us is with
- 14 Questar Gas we obtain our own financing. So things
- 15 that would happen in the other parts of Questar I
- 16 think would have minimal impact on, on the Questar Gas
- 17 bond ratings. I think it's, you know, pretty much a
- 18 pure look at our operations.
- 19 COMMISSIONER ALLEN: So you think that you --
- 20 your LGC is operated differently in that respect as
- 21 far as those risks are concerned? Is that what --
- 22 THE WITNESS: I think there's some
- 23 difference, yes.
- 24 COMMISSIONER ALLEN: All right, thanks.
- 25 COMMISSIONER BOYER: Mr. Campbell has no

- 1 questions. I have a question I guess I'll --
- 2 statement first and then a question after. I've had a
- 3 couple of occasions to meet with the rating agencies
- 4 in New York, once before we approved the CET and once
- 5 after.
- 6 And they continually stressed the importance
- 7 of a regulatory environment that encourages business
- 8 and so on and so forth. And they cite many of the
- 9 programs that were referenced by Mr. Proctor.
- 10 And in my meeting with -- and I met with all
- 11 three agencies, by the way, subsequent to our approval
- 12 of the CET. And they gave their usual spiel. And so
- 13 I asked them point blank why hadn't we seen any, any
- 14 modification in Questar's credit rating. And the
- 15 answer was a big shrug from all three rating agencies.
- 16 Do things like that affect -- I mean, do they
- 17 even have any impact whatsoever on, on Questar's
- 18 rating?
- 19 THE WITNESS: Yes, I think they do. But to
- 20 my -- I think we testify later on, this is becoming a
- 21 norm. This is not the exception. Because of the
- 22 drive, for example, for demand side management revenue
- 23 stabilizations methodologies becoming the norm.
- 24 COMMISSIONER BOYER: Yes, I've read your
- 25 testimony. But these are now required to maintain

- 1 ratings and to avoid being downgraded is what your
- 2 position is.
- 3 THE WITNESS: Yeah.
- 4 COMMISSIONER BOYER: And that is your
- 5 position?
- THE WITNESS: Yeah.
- 7 COMMISSIONER BOYER: That's your opinion?
- 8 Okay, very well.
- 9 Ms. Bell, anything further? Any redirect?
- 10 MS. LARKIN BELL: Yes, just a little bit.
- 11 REDIRECT EXAMINATION
- 12 BY MS. LARKIN BELL:
- 13 Q. Mr. Curtis, you were asked on cross with
- 14 regard to your statement in your summary that the
- 15 State of Utah could be unwilling to accept
- 16 self-insurance for Worker's Compensation insurance.
- 17 And I believe that you made the statement as an
- 18 example to show the struggle or difficulties of
- 19 obtaining credit were we downgraded; is that true?
- 20 A. That's true. And I would emphasize the word
- 21 could, you know. It's not a would.
- 22 Q. And can you explain for us the relationship
- 23 between the credit rating we have now, which I believe
- 24 you said was A minus, and a triple B for example?
- 25 What are the steps between going from that level to a

- 1 downgrade?
- 2 A. Basically we're at the bottom of the A range
- 3 for both Moody's and Standard & Poor's.
- 4 The next step is the B double A for Moody's,
- 5 or the triple B for Standard & Poor's. And then that,
- 6 you know, that is -- essentially each, each of them
- 7 have three steps inside each of their ranges. And so
- 8 we were -- we're at the bottom of the A. And, you
- 9 know, basically the investment grade runs through the
- 10 triple B or B double A.
- 11 Q. And it's your testimony today that if that is
- 12 downgraded, our costs will go up. And it will be an
- 13 impact on all of the different things that you listed
- in your summary?
- 15 A. Yes. Specifics are a little unknown because
- 16 we're -- we'd be in a little bit of an unknown world
- 17 with all the impacts. I've just given those as
- 18 examples of potential impacts.
- 19 MS. LARKIN BELL: Thank you.
- 20 COMMISSIONER BOYER: Thank you Ms. Bell.
- 21 Thank you Mr. Curtis. You may step down.
- 22 Let's hear from your next witness.
- 23 MS. LARKIN BELL: Chairman Boyer, I would
- 24 like to call our next witness, Robert Hevert. And in
- 25 keeping with your guidelines to try to be concise we

- 1 have suggested to Mr. Hevert that he limit his
- 2 summary. However, it is longer than five minutes.
- 3 We did attend briefly yesterday's hearing,
- 4 and we believe that our case is significantly
- 5 different than Rocky Mountain Power's. And we would
- 6 like an opportunity to put forward that summary.
- 7 Having said that, we will try to be as concise as can
- 8 be.
- 9 COMMISSIONER BOYER: Okay, make it good.
- 10 Make it good.
- Have you been sworn, Mr. Hevert?
- 12 THE WITNESS: No, I have not.
- 13 (Mr. Hevert was sworn.)
- 14 COMMISSIONER BOYER: Thank you. You may be
- 15 seated.
- 16 THE WITNESS: Thank you.
- 17 ROBERT HEVERT,
- 18 called as a witness, having been duly sworn,
- 19 was examined and testified as follows:
- 20 DIRECT EXAMINATION
- 21 BY MS. LARKIN BELL:
- Q. Mr. Hevert, will you please state your name
- 23 and business address for the record?
- 24 A. My name is Robert Hevert. H-e-v -- "v" as in
- 25 "Victor" -- e-r-t. My business address is 293 Boston

- 1 Post Road, Marlboro, Massachusetts.
- Q. And by whom are you employed and what is your
- 3 position there?
- 4 A. I am president of Concentric Energy Advisors.
- 5 Q. And what are your duties generally in that
- 6 position?
- 7 A. My duties are the day-to-day management of
- 8 the firm, as well as providing consulting services to
- 9 our various clients. The services involve regulatory,
- 10 strategic, and financial advisory services.
- 11 Q. Could you briefly provide a little
- 12 description of your professional background and
- 13 experience as an expert testifying in these
- 14 proceedings?
- 15 A. Yes. I have been working in the utility
- 16 business, excuse me, since about 1983. Largely in the
- 17 areas of revenue, revenue requirements. I joined Reed
- 18 Consulting Group in 1997, after having worked for
- 19 about ten years at Bay State Gas Company, which at the
- 20 time was a publicly-traded natural gas utility.
- 21 I was vice -- excuse me, assistant vice
- 22 president and assistant treasurer at that time. Since
- 23 joining Reed Consulting Group I became a vice
- 24 president, the managing director, and then now am
- 25 president of Concentric.

- 1 I have submitted testimony on a variety of
- 2 issues, including the cost of capital, in I would
- 3 guess approximately 30 proceedings.
- 4 Q. And today for whom are you testifying?
- 5 A. Questar Gas Company.
- 6 Q. Are you the same person who filed 56 pages of
- 7 direct testimony with 15 exhibits on December 19,
- 8 2007, and 103 pages of rebuttal testimony with 16
- 9 exhibits dated April 28, 2008, in this case?
- 10 A. I confess that I am.
- 11 Q. And would you please proceed with your
- 12 brilliant yet somewhat concise summary?
- 13 A. This is a lot of pressure because I have
- 14 rarely been accused of being both. Good morning, and
- 15 I appreciate the opportunity to be here. And I will
- 16 be, I will be as brief as possible. Have the -- we
- 17 have some exhibits that we've prepared to really
- 18 expedite this process. My summary, actually.
- 19 MS. LARKIN BELL: Please proceed. Mr. Monson
- 20 will be handing out the summary exhibits. And what
- 21 I'd like to do is after Mr. Hevert has had an
- 22 opportunity to present his summary, then I'll move for
- 23 their admission.
- 24 THE WITNESS: This is one of those
- 25 circumstances where my upbringing in Northern New

- 1 Jersey is helpful; I can actually speak quickly when I
- 2 have to. At issue here really is the fact that we
- 3 have recommendations that are approximately 200 basis
- 4 points apart with respect to return on equity. And 50
- 5 basis points apart with the expect -- with respect to
- 6 the ends of the ranges of our returns.
- 7 In my view, it's very important to look at
- 8 the recommendations and the methodologies with respect
- 9 to both the reasonableness of the inputs as well as
- 10 the reasonableness of the recommendations, vis-à-vis
- 11 observable market benchmarks.
- 12 Whereas in other proceedings that I've been
- 13 involved in there have been a whole host of issues
- 14 that are at issue, a lot of them are not at issue
- 15 here. You are familiar with the DCF methodology and
- 16 the CAPM and I will not bore you with how those work.
- 17 We do not argue about proxy group here. We
- 18 do not argue about dividend yield. But for small
- 19 issues we do not argue about how we estimate beta in
- 20 this case. We even don't really argue too much about
- 21 the risk free rate using the CAPM.
- We argue a little bit about the growth rates
- 23 to be used in the DCF model. We disagree as to the
- 24 market risk premium in the CAPM. We disagree as to
- 25 the effect of the CET on the Company's cost of

- 1 capital. And to some extent we disagree as to
- 2 benchmarks that ought to be taken into consideration
- 3 in reviewing and arriving at our recommendation.
- 4 My direct testimony set out the range of
- 5 returns of about 10.25 percent to 11.5 percent using
- 6 three methodologies: The DCF, the CAPM, and the risk
- 7 premium. It was based on a group of eight proxy
- 8 companies, all of which had some form of revenue
- 9 stabilization mechanism.
- 10 While my screening criteria did not
- 11 necessarily require those companies to have such
- 12 mechanisms, they all did at the end of the day. I
- 13 looked at the -- several risks once I developed my
- 14 range of results, including the Company's capital
- 15 expenditure program, it's relatively small size, and
- 16 some of the observations made by Mr. Reed in his
- 17 testimony.
- 18 And while I did not make any explicit
- 19 adjustments to my recommendation -- or to my range,
- 20 rather, as a result of those analyses, I did take them
- 21 into consideration with figuring out where I -- my
- 22 recommendation would come in vis-à-vis the range.
- In looking at the CET I looked at qualitative
- 24 information, again such as mechanisms in place of the
- 25 proxy companies, and performed two empirical analyses.

- 1 Both of those types of approaches, qualitative as well
- 2 as the empirical, convinced me that there is no market
- 3 reaction to, to the implementation of decoupling
- 4 mechanisms generally defined. And as a result I did
- 5 not recommend an adjustment to the cost of equity in
- 6 this case.
- 7 I think when you look at my, my
- 8 recommendation, I've looked at it relative to the
- 9 macro economic conditions that were in place at the
- 10 time of the Company's last rate case. And that is in
- 11 fact the subject of QGC Exhibit -- Summary
- 12 Exhibit 3.1.
- 13 You'll see that the interest rates in the
- 14 short term are generally consistent. The ten-year
- 15 treasury rate admittedly is down now since 2002,
- 16 although inflation is up considerably. In my view,
- 17 the fact that the ten-year treasury rate is lower is
- 18 not indicative of more benign macro economic
- 19 environment.
- In my view it is, in fact, indicative of the
- 21 fact that investors have been putting their money in
- 22 the comparatively safer treasury market, as opposed to
- 23 the more risky corporate.
- 24 And, in fact, my view is that whereas several
- 25 years ago perhaps utilities may have been considered

- 1 defensive investments, they're no longer considered as
- 2 defensive as they once were. As a result, investors
- 3 are moving their money -- or had been moving their
- 4 money at least recently into treasury securities.
- 5 My rebuttal testimony addressed a lot of the
- 6 approaches and criticisms and conclusions contained in
- 7 Mr. Peterson's testimony, Dr. Woolridge's testimony,
- 8 and Mr. McKenna's testimony. In my view, Mr. Peterson
- 9 and Dr. Woolridge's recommendations are extremely low.
- 10 And again, I come to this conclusion not only
- 11 based on the results of my analysis but also looking
- 12 at other jurisdictions in terms of realized returns as
- 13 well as market indications of investor risk
- 14 perceptions such as credit spreads.
- We talked a little bit this morning,
- 16 Mr. Curtis did, about the market reaction to PNM
- 17 decisions. Part of what we do at Concentric is a
- 18 financial advisory practice, and as part of that work
- 19 we tend to review analyst reports.
- 20 One of the things that has struck me is that
- 21 Lehman brothers actually noted the difference between
- 22 the authorized returns and authorized returns that
- 23 were -- excuse me, authorized returns in New Mexico
- 24 and those that were prevailing across the rest of the
- 25 country.

- 1 And what struck me was that Lehman actually
- 2 came to the conclusion that because of the vast
- 3 difference between what was recommended in New Mexico
- 4 and the rest of the country, that the recommendations
- 5 actually increased the Company's cost of capital. And
- 6 to me that was very telling, and I think indicative of
- 7 where the market is right now.
- 8 Mr. McKenna established a methodology to, to
- 9 quantify or to attempt to quantify the effect of the
- 10 CET. I appreciate that he brought a new approach to
- 11 this. You've probably read that we have some
- 12 disagreements as to the premise of his approach, which
- 13 we can talk about if you would like later on.
- 14 The disagreements among Mr. Peterson,
- 15 Dr. Woolridge, and me, as I said earlier, fall into
- 16 three areas: The growth rates for the DCF, the
- 17 application of the CAPM, and market conditions.
- 18 Mr. Peterson and Dr. Woolridge believe that it's
- 19 appropriate to look at historical measures of growth,
- 20 whereas I don't.
- 21 For example, if you looked at Mr. Peterson's
- 22 exhibits and used historical dividend growth you would
- 23 get a DCF estimate of about 6.56 percent. Which is
- 24 certainly well below anything that might reasonably be
- 25 expected, given the Company's embedded debt of --

- 1 embedded cost of debt of 6.72 percent, for example.
- 2 We also know that historical growth rates
- 3 that deviate significantly between earnings and
- 4 dividends indicate that some of the, the core
- 5 assumptions inherent in the constant growth DCF model
- 6 do not hold. And therefore I find it difficult to use
- 7 historical growth rates for either dividends or
- 8 earnings for that matter.
- 9 Projected dividend growth rates I think also
- 10 produce unreasonably low results. I think
- 11 Mr. Peterson arrives at an estimate of about
- 12 7.9 percent, which is below the 8 percent threshold
- that he established for reasonableness.
- 14 As it relates to growth, Mr. Peterson and I
- 15 had a disagreement with respect to whether or not or
- 16 how measures of forward-looking GDP growth should be
- 17 used. Mr. Peterson suggested that GDP growth in a
- 18 nominal sense should be used as a ceiling.
- In my view, given the Company's growth and
- 20 especially its capital expenditures going forward, and
- 21 knowing that earnings are based on growth and rate
- 22 base, it's important to consider the effect of
- 23 increases in the cost used to develop that rate base.
- 24 Therefore, I developed a separate growth rate estimate
- 25 looking forward that was in the 7 percent range.

- 1 Dr. Woolridge objects to the use of earnings
- 2 growth on three grounds: That analysts bias their
- 3 estimates. That investor services report historical
- 4 earnings. And that under the assumptions of the
- 5 constant growth DCF, dividends, earnings, growth rate
- 6 all grow at the same rate.
- 7 Dr. Woolridge did an analysis, using Value
- 8 Line estimates, looking at the number of times
- 9 negative growth rates were projected versus the number
- 10 of times negative growth rates occurred. And he
- 11 pointed out -- and correctly pointed out -- that I
- 12 misinterpreted his analysis at the time.
- 13 In order to put a finer point on it I looked
- 14 at it again. And this time looked at the forecast
- 15 accuracy of the ten companies in the -- being used in
- 16 this proceeding. Ten proxy companies. And that is
- 17 the subject of Exhibit 3.2.
- 18 Here we looked at what the forecast earnings
- 19 growth were about five years ago relative to what
- 20 earnings growth actually occurred for these companies.
- 21 And you can see that on average the, the earnings
- 22 growth rate projection was about 5.7 percent, versus
- 23 the observed growth of about 6.75 percent.
- 24 So the Value Line actually somewhat
- 25 underestimated the growth rate. In terms of the

- 1 number observations, they were equally likely to
- 2 underestimate than overestimate. But in terms of the
- 3 extent of under versus overestimation, the
- 4 underestimation was far greater than the extent of the
- 5 overestimation.
- 6 If you'll excuse me for a second I'll try and
- 7 figure out how I can speed this up. Dr. Woolridge
- 8 also, Dr. Woolridge also believes that since
- 9 historical earnings are reported, investors take them
- 10 into consideration. And that is a reason for looking
- 11 at historical growth rates.
- 12 My view, of course -- and I believe
- 13 Dr. Woolridge agreed -- that analysts already take
- 14 historical growth into consideration. And so my
- 15 analyses actually do have a sense of historical
- 16 earnings growth.
- 17 But if, in fact, analysts -- or I'm sorry,
- 18 investors do look at reported information, there's
- 19 lots of information included in SEC disclosure
- 20 documents. Among them are currently-authorized rates
- 21 of return. That is the subject of Exhibit 3.3.
- In 3.3 what we have is the
- 23 currently-authorized ROE among the various
- 24 jurisdictions for the proxy group companies included
- 25 for those that did report. And you'll see that the

- 1 average here was about 10.47 percent.
- 2 My view is that, to the extent analysts are
- 3 going to go ahead and look at historical growth rate
- 4 and they're going to focus on information included in
- 5 some disclosure documents, it seems to me to make
- 6 sense that this type of information also would help
- 7 them frame their expectations.
- 8 In terms of the CAPM, there are a couple of
- 9 areas in which we disagreed. Mr. Peterson and I had a
- 10 slight disagreement as to whether adjusted versus
- 11 unadjusted data should be used. At the end of the day
- 12 it's a minor issue relative to the issue of the market
- 13 risk premium.
- 14 As you know, the market risk premium is the
- 15 difference between the market return and the return on
- 16 long-term treasury bonds. I have used the full
- 17 82-year history of market risk premium reported by
- 18 Morningstar.
- 19 As does Dr. Woolridge, although Dr. Woolridge
- 20 relies more heavily on ex ante approaches.
- 21 Mr. Peterson did look at the 82-year average, although
- 22 he also included shorter time periods, 30 and 50
- 23 years.
- 24 My view is premised on the notion that we
- 25 really cannot predict -- or at least I have no

- 1 confidence in predicting -- that the future is going
- 2 to be significantly different than the past with
- 3 respect to the market risk premium. And it's
- 4 important to take all the data into consideration.
- I have no confidence, quite frankly, in my
- 6 ability to say that the most recent 30 or 50 years is
- 7 more representative of what's going to happen than the
- 8 most recent 82 years. That requires a degree of
- 9 confidence in saying that the events that occurred
- 10 prior to those times will not occur again. But more
- 11 to the point, that conditions that occurred prior to
- 12 that time will not happen again.
- 13 I think all you have to do is look at what
- 14 happened this past August when the market -- when the
- 15 Stock Market started going, as some people referred to
- 16 it as sideways. Volatility increased. Prices went
- 17 different ways.
- 18 And some of the folks that have quantitative
- 19 models that were trading described this as a
- 20 1-in-10,000-year event that happened on three
- 21 consecutive days. To me that's indicative of the fact
- 22 that we can't predict that extreme conditions are not
- 23 going to happen in the future. And as a result I tend
- 24 to rely and I do rely on the full 82-year history.
- 25 Dr. Woolridge, again, focusses on ex ante

- 1 approaches. Which includes a calculation of the
- 2 expected returns based on DCF models, supply side
- 3 models such as his buildup approach, and surveys.
- 4 As to using DCF models I think the practical
- 5 matter, at least from the my perspective, is you look
- 6 at the trouble we're having here today coming up with
- 7 a DCF estimate for one Company. But multiply that by
- 8 500 to come up with an estimate for the S&P 500, and
- 9 that gives you a sense of the type of estimation error
- 10 that's inherent in that type of process.
- 11 With respect to supply side or buildup
- 12 approach, as in my rebuttal testimony, I went through
- 13 an analysis showing how sensitive those results can be
- 14 to changes in some assumptions. I understand that
- 15 Dr. Woolridge has a point of view with respect to what
- 16 the dividend yield may or may not be going forward.
- 17 My point simply is that the analysis is very sensitive
- 18 to assumptions.
- 19 As to the use of surveys, which is the
- 20 subject of Exhibit 3.4, surveys as well I think are
- 21 difficult to rely on. This is the, CFO Global
- 22 Business Survey referred to, I believe, by
- 23 Dr. Woolridge.
- 24 And if you look under the column that says
- 25 "Total" and you go about a little bit more than

- 1 halfway down the page, you'll see over the next ten
- 2 years I expect the average annual S&P 500 return,
- 3 that's about 8.1 percent. Which I think is consistent
- 4 with what Dr. Woolridge reported. But you'll also see
- 5 below that the standard deviation of 4.4 percent.
- 6 That just strikes me as it's very volatile.
- 7 And that's part of the issues with relying on surveys.
- 8 They give you very volatile results. And so the risk
- 9 premium derived from that can range from less than 0
- 10 to over 8. So I think surveys are difficult.
- 11 And I think even professor Ivo Welch, who
- 12 conducts another survey, takes that into
- 13 consideration. In his 2008 survey he made the
- 14 following observation. He said:
- "I do not advocate that the academic
- 16 professorial consensus equity risk
- 17 premium should be seen as the best
- 18 available estimate. Instead this
- 19 consensus estimate should be seen as the
- 20 best common practices estimate for use
- in an academic setting."
- 22 And so, again, I am a little bit nervous and
- 23 leery about using, about using survey results.
- 24 Regarding the use of observable data, in fact
- 25 Mr. Peterson suggests that observed returns are not

- 1 market returns and that they are a poor guide. I
- 2 disagree. Regulation is meant to be a surrogate for
- 3 competition. As we all know, being here today, ROE
- 4 awards are based on market data. And so I don't
- 5 believe that they're disassociated from each other.
- 6 More importantly as a practical matter, in
- 7 Concentric's work on buy side advisory we do a lot of
- 8 valuation, a lot of buy side due diligence work for
- 9 our investors. Including looking at acquiring
- 10 utilities.
- 11 Always their return expectations are framed
- 12 by reference to what is authorized in other
- 13 jurisdictions. And that just makes sense. Why would
- 14 they invest in a utility getting a 9.1 or a
- 15 9.25 percent ROE, when they can get 10 1/2, or 10.75,
- or 11 for a utility of comparable risk somewhere else?
- 17 So to suggest that authorized returns have no
- 18 relevance in framing investor expectations at least is
- 19 not consistent with my practical application in
- 20 advising investors.
- 21 The -- again I'm gonna skip a few items here.
- 22 But in terms of market conditions, Dr. Woolridge also
- 23 noted that while the average return over the past
- 24 couple years had been about 10.25 percent, interest
- 25 rates have fallen since 2008. And he would expect

- 1 therefore that the authorized return to decrease.
- 2 That is what we have in Exhibit 3.5.
- 3 The point there is actually relatively
- 4 simple. On average since the beginning of 2008 the
- 5 ROE has actually slightly increased from 10.25 percent
- 6 to 10.38 percent.
- 7 And then -- since I find myself in the
- 8 uncomfortable position of again admitting
- 9 Dr. Woolridge had a good point -- we were looking at
- 10 the credit spreads over time. And in my rebuttal
- 11 testimony I noted that credit spreads had increased.
- 12 Because I looked at ten year treasury vis-à-vis the
- 13 Moody's long-term bond index.
- 14 Dr. Woolridge suggested that that index is
- 15 actually a longer term than ten years. I checked that
- 16 out. He's right. It's actually 30 years. So when
- 17 recalculating the credit spreads based on 30 years, my
- 18 point is still the same.
- 19 And you'll see in Exhibit 3.6 that -- the
- 20 change through April in credit spreads. Again, the
- 21 A-rated utility index, vis-à-vis the 30-year treasury,
- 22 has increased about 94 basis points from the absolute
- low, and about 75 basis points from the July 2007
- 24 average.
- 25 So you'll see that much of the increase in

- 1 credit spreads has occurred since July 2007. The --
- 2 you'll see I disagree, again Dr. Woolridge -- I'll
- 3 make this very quick. Dr. Woolridge suggests that
- 4 the, the fact that authorized returns are high
- 5 suggests -- and that market to growth ratios are
- 6 greater than one suggests that authorized returns are
- 7 higher than investors require.
- 8 Here again I disagree. This notion I think
- 9 has been constantly and consistently rejected by
- 10 commissions. And in my view again, as a very
- 11 practical matter, no one is gonna buy a stock at
- 12 1.8 times book if they have a sense that the
- 13 Commission is gonna bring it down to 1 times book.
- 14 But more importantly, or almost equally
- 15 important, if you look at the chart that Dr. Woolridge
- 16 has in his testimony -- which is a regression of
- 17 market-to-book ratios and ROEs -- and you actually run
- 18 that regression and get the coefficients, according to
- 19 that data that suggests that investors only require a
- 20 4.0 percent ROE at a market-to-book ratio of 1. And
- 21 that, that just doesn't seem to make a lot of sense to
- 22 me either.
- 23 Finally with respect to Mr. McKenna. Again,
- 24 I think his -- it was an interesting approach that he
- 25 took. And I appreciate that he tried to take a new

- 1 approach here. I don't disagree with his math. I, I
- 2 agree that when you construct a portfolio, as he did
- 3 in his hypothetical portfolio, that the cost would be
- 4 about 35 basis points closer to what I came up with.
- 5 I think the difference is a little bit rounding.
- 6 It's the premise that I disagree with. The
- 7 premise is that in order for there to be a reduction
- 8 in the ROE, two things have to happen: There has to
- 9 be a demonstrable change in the risk. And you have to
- 10 be able to quantify that risk difference directly as a
- 11 result of the CET.
- 12 Neither Dr. Powell nor I were able to find
- 13 empirically any evidence that investors see a
- 14 difference in risk profile for those companies after
- 15 they've implemented a decoupling type of mechanism.
- 16 And in my view the relevant standard here is
- 17 not whether or not the Company's authorize -- or our
- 18 Company's earned return is greater or lesser than it
- 19 otherwise would have been with the CET. The relevant
- 20 issue is, is the Company less risky, vis-à-vis the
- 21 proxy group, with the CET in place.
- 22 And what Dr. Powell and I have found is that
- 23 no, that is not the case. Consequently I don't
- 24 believe that there should be any change or any
- 25 adjustment to the Company's ROE as a result of the

- 1 CET. And I appreciate your putting up with me. And
- 2 that, that's my summary.
- 3 MS. LARKIN BELL: Thank you Mr. Hevert.
- 4 Mr. Hevert is now available for questions.
- 5 COMMISSIONER BOYER: Thank you Ms. Bell.
- 6 Let's begin with Ms. Schmid.
- 7 MS. SCHMID: Thank you.
- 8 CROSS EXAMINATION
- 9 BY MS. SCHMID:
- 10 Q. Good morning.
- 11 A. Good morning.
- 12 Q. Up until a few weeks ago when I thought of
- 13 the word "beta" I thought of a colored fish, so here
- 14 we go. Isn't an 82-year period -- a period that you
- 15 said that you used -- sort of an arbitrary starting
- 16 period for data?
- 17 A. No. I don't think so. You -- it's -- the
- 18 82-year period is the period that consistently has --
- 19 well, let me back up. The 82-year period begins in
- 20 1926, which is the beginning of the period during
- 21 which Morningstar -- formerly Ibbotson & Associates --
- 22 began acquiring that data.
- 23 There have been studies of whether or not the
- 24 risk premium changes, if you look to data longer than
- 25 that, there are some disagreements as to the efficacy

- 1 of that data in earlier periods. But from my point of
- 2 view, putting aside the theoretical arguments and the
- 3 academic arguments as to whether or not longer periods
- 4 have valid data, the question is what does the market
- 5 do ? You know, what do investors actually do?
- 6 And in my experience, investors rely on the
- 7 full 82 years. And I will tell you that, from our
- 8 perspective as a firm, again when we work for
- 9 investors and in fact when we write fairness opinions,
- 10 you know, our firm's credibility and in fact our
- 11 firm's capital is at risk.
- 12 And when we're on the buy side it would be
- 13 very easy for us to use a shorter period and a lower
- 14 market risk premium to justify higher price, but we
- 15 don't do it. We believe that the 82-year period is
- 16 appropriate.
- 17 Q. Didn't data collection or data retention
- 18 change during that period? Wasn't there a point in
- 19 time where there was a perceived survivor bias, but
- then Ibbotson changed?
- 21 A. Yeah. There are -- I think Dr. Woolridge
- 22 does a nice job of pointing out the various issues
- 23 here: The survivor bias, the peso problem. Some of
- 24 the other concerns that people have raised with
- 25 respect to using the full 82-year period.

- 1 The relevant issue to me is this, you know,
- 2 is -- are you better off using the full 82-year
- 3 period, knowing that perhaps there are those biases.
- 4 And my understanding is it's even difficult to
- 5 quantify the effect of some of those biases.
- 6 But again, putting that issue aside, are you
- 7 better off using that observable data or are you
- 8 better off using an ex ante approach? Which, again,
- 9 in my view is inherently volatile. It's inherently
- 10 sensitive to assumptions.
- 11 Q. If 82 years is good, isn't there data
- 12 available going back to the 1800s though?
- 13 A. Again, I think there is. I've heard that.
- 14 And part of the, the issue there, at least from what
- 15 I've read, is there's some question as to the efficacy
- 16 of the results. The validity of the data itself. But
- 17 I think here's one difference in some respects between
- 18 Dr. Woolridge and me.
- 19 I mean, I tend to take, just by virtue of the
- 20 type of work we do, a far more practical view here.
- 21 And as a practical matter, as we work with investors,
- 22 you know, they use the, the full 82-year history from
- 23 Ibbotson.
- 24 And knowing that those concerns are
- 25 interesting, I am at least in my experience not, not

- 1 convinced that that's the way investors actually look
- 2 at it.
- 3 Q. Thank you. I have a few more questions.
- 4 Maybe more than a few, but I'll try and be
- 5 expeditious. If an investor wanted to buy stock in
- 6 Questar Gas Company how would an investor do that?
- 7 A. Well, they would obviously have to buy stock
- 8 in Questar Corporation.
- 9 Q. So Questar Corporation has many family
- 10 members. And Questar Gas Company is, is one amongst
- 11 many?
- 12 A. Yes.
- 13 Q. The others include Questar Pipeline and
- 14 Questar Market Resources that does gathering,
- 15 production, and transmission?
- 16 A. Yes.
- 17 Q. No, sorry. Exploration, production, and
- 18 gathering, and processing?
- 19 A. Yes.
- 20 Q. So if we look at Questar Corp. And I realize
- 21 that we only -- the Public Service Commission only
- 22 regulates Questar Gas. But if we look at how Questar
- 23 Corp. has done over the last five years, do you know
- 24 what its total return has been over the last five
- 25 years?

- 1 A. No, I don't.
- Q. Would you accept, subject to -- just a sec.
- 3 Would you accept, subject to check, that Questar
- 4 Corp's annual -- or total return over five years has
- 5 been 31.6 percent, as stated in Questar Corporation's
- 6 Annual Report?
- 7 A. I would accept that.
- 8 MS. SCHMID: Can we have just one moment?
- 9 (Pause.)
- 10 MS. SCHMID: Can we have just one moment?
- 11 COMMISSIONER BOYER: Yes.
- 12 (Pause.)
- 13 MS. SCHMID: Unfortunately I am short on
- 14 exhibits, so I will apologize and I will make sure
- 15 that everyone receives them.
- 16 Q. (By Ms. Schmid) Would you accept that
- 17 Questar Corp has done very well compared to the
- 18 Standard & Poor's 500 Index?
- 19 A. I, I have no reason to doubt you.
- 20 Q. Okay. Would you accept that the Questar
- 21 Corp. Annual Report showed a 33.4 percent return for
- 22 the last five years, compared to a 12.8 return for the
- 23 Standard & Poor's 500 Index?
- 24 A. I would accept that.
- 25 Q. Okay. Would you accept that Questar

- 1 Gas -- skip that -- contributed 9 percent to Questar
- 2 Corp.'s operating income in 2007?
- 3 A. Yes.
- 4 Q. Do you know if Questar Gas increased the
- 5 number of it's customers over the last year?
- 6 A. I believe it has.
- 7 Q. Would you accept, subject to check, a
- 8 2.4 percent increase in customers from a year ago?
- 9 That was stated in a news release from Questar, which
- 10 I can provide.
- 11 A. I would accept that, yes.
- 12 Q. You've talked about how Questar Gas faces
- 13 risks, including the costs of borrowing. But Questar
- 14 Gas also faces more risks through its affiliation with
- 15 Questar Corp., particularly Questar Market Resources;
- 16 isn't that correct?
- 17 A. Questar Gas faces more risks as a result; is
- 18 that your question?
- 19 Q. Yes.
- 20 A. I'm sorry, I don't follow your question. Is
- 21 your point that, in your view, investors in Questar
- 22 Gas Company face risks as a result of the affiliates?
- 23 Q. Sorry, I was inarticulate. With regard to
- 24 its rating -- I'm referencing the Standard & Poor's
- 25 report that Questar Gas provided in response to a data

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- 1 request dated February 22, 2002. In which it is
- 2 stated:
- 3 "While affiliation with Questar and
- 4 QMR," which stands for Questar Market
- 5 Resources, of course --
- 6 A. Uh-huh (affirmative.)
- 7 Q. -- "serves Questar Gas in the
- 8 current period of high oil and gas
- 9 prices, Standard & Poor's recognizes
- 10 that over the long-term Questar Market
- 11 Resources' non-regulated activities
- 12 expose Questar Gas to the long-term
- 13 cyclical pressure -- pressures of the
- oil and gas sector."
- 15 A. Okay.
- 16 Q. There's also a Moody's report that talks
- 17 about other risks. And they include the properties
- 18 acquired by Questar Market Resources in Louisiana.
- 19 Are you familiar with that report?
- 20 A. No, I am not.
- 21 MS. SCHMID: May I approach the witness?
- 22 COMMISSIONER BOYER: You may.
- Q. (By Ms. Schmid) Do you see that this, which
- 24 I'd like to mark for identification as DPU Cross
- 25 No. 2. And if I may, if I could go back and mark a

- 1 Standard & Poor's report that we will also distribute
- 2 as DPU Exhibit -- Cross Exhibit 1.
- 3 So do you see that what's been marked as DPU
- 4 Exhibit 2 is a credit opinion on Questar Corporation
- 5 from Moody's Investors Service?
- 6 A. Yes, I see that.
- 7 Q. And do you see that at the, the last full
- 8 paragraph from the bottom they talk about the
- 9 Louisiana purchase?
- 10 A. Yes.
- 11 Q. Sorry.
- 12 A. I thought this was a recent report. These
- 13 guys are better than I thought.
- 14 Q. Yep. And do you also see that later on this
- 15 report notes that if Questar Market Resources' credit
- 16 profile were to weaken, that gases ratings could be
- 17 pressured?
- 18 A. I don't see that offhand, but I'm sure it's
- 19 in there.
- Q. Okay. And let's see. Okay, we'll move on.
- 21 In your testimony today and in your written testimony
- 22 you talked about various rates of return from other
- 23 commissions. And in the items that you handed out
- 24 today -- I believe the last page from the back -- you
- 25 provided a sheet entitled: "Rate Case History Past

- 1 Rate Cases"?
- 2 A. Yes.
- 3 Q. Do you see that?
- 4 A. Yes, yes.
- 5 Q. How many of those -- we have three cases from
- 6 Wisconsin and two from Illinois?
- 7 A. Correct.
- 8 Q. And so if we were to remove the three or give
- 9 each a weight, we might get a different number than
- 10 the 10.38 that you have if we did it as state
- 11 reconciliation?
- 12 A. I'm sorry, are you suggesting that the
- 13 Wisconsin numbers are not valid somehow?
- 14 Q. There just seems to be three of them, which
- 15 perhaps gives an undue weight to the Wisconsin
- 16 Commission.
- 17 A. Well the -- yeah, you're right. There are
- 18 three of them. These simply are the cases that have
- 19 been reported since 2008. I would note that there was
- 20 one at the rather ingenious authorized return of 9.99
- 21 as well.
- Q. What we're passing out now is something that
- 23 I would like to mark as DPU Cross No. -- Exhibit
- 24 No. 3. And to identify this, this is a November 2007
- 25 article from Public Utilities Fortnightly.

- 1 A. Okay.
- Q. Are you familiar with that publication?
- 3 A. I am indeed.
- 4 Q. If we turn to the back, the last three pages
- 5 of this exhibit, and we scan down. We see in the last
- 6 column on the right the Newly Authorized Rate. Many
- 7 rate of returns in the 10's, an occasional one in the
- 8 11's, and some in the 9's; is that correct? And
- 9 here's one in the 12.
- 10 A. I think I'm the only person in the room
- 11 without a copy.
- 12 Q. Oh, dear.
- 13 A. I can make it up if you would like.
- Q. That's my job. So.
- 15 A. I'm sorry. Where were we?
- 16 Q. So we're looking at the last column on the
- 17 right, the Newly Authorized Rate. We see quite a few
- in the 9's, some in the 10's, one in the 11 -- at
- 19 least a couple in the 11's, and one out there in the
- 20 12's; is that correct?
- 21 A. Oh, I'm sorry. I was just looking at the
- 22 last page.
- Q. Sorry, the last three pages.
- A. Last three pages?
- 25 Q. Last column on the right.

- 1 A. Yes.
- Q. And would you accept, subject to check, that
- 3 if we did a very unsophisticated counting-noses sort
- 4 of study, realizing that every utility is different,
- 5 that there would be de -- more decreasing returns than
- 6 increasing returns presented on this table?
- 7 A. Let me just be sure I understand the table
- 8 and your question. The, the newly authorized returns
- 9 or reductions from what had been authorized, is that?
- 10 Q. Yes.
- 11 A. Yeah, I have no reason to disagree with that.
- 12 Q. Thank you. Just one moment.
- MS. SCHMID: That's all I have, thank you.
- 14 Oh, could I please move for the admission of DPU Cross
- 15 Exhibits 1, 2, and 3, as previously identified?
- 16 COMMISSIONER BOYER: Are there objections to
- 17 the admission of the DPU Cross Exhibits 1, 2, and 3?
- 18 Seeing none, they're admitted into evidence.
- 19 Ms. Bell, what do you wish to do with your
- 20 hanging shads, the summary exhibits that Mr. Hevert --
- 21 MS. LARKIN BELL: I would like to offer those
- 22 hanging shads.
- MR. PROCTOR: The summary exhibits, I thought
- 24 those were already there.
- 25 MS. LARKIN BELL: I have not yet offered them

- 1 for admission into evidence.
- 2 COMMISSIONER BOYER: I believe these are new
- 3 documents, Mr. Proctor.
- 4 MS. LARKIN BELL: They are. We have
- 5 premarked them.
- 6 MR. PROCTOR: Summary, okay.
- 7 MS. LARKIN BELL: I re -- I --
- 8 MR. PROCTOR: I'm sorry, I'm --
- 9 COMMISSIONER BOYER: Let's mark them first
- 10 and then we'll hear the objections.
- MS. LARKIN BELL: These were --
- 12 COMMISSIONER BOYER: You've already premarked
- 13 them?
- 14 MS. LARKIN BELL: These were exhibits that
- 15 were pre-marked and that Mr. Hevert referred to in his
- 16 summary of his testimony. They have been premarked
- 17 and handed out to all the parties. They are premarked
- 18 as QGC Summary Exhibit 3.1, 3.2, 3.3, 3.4, 3.5, and
- 19 3.6. And I would move for their admission.
- 20 COMMISSIONER BOYER: Okay. Objections to the
- 21 admission? Mr. Proctor has one, I think.
- MR. PROCTOR: Yes. First of all, summaries
- 23 of exhibits are not substantive evidence, they're
- 24 demonstrative evidence -- they're demonstrative
- 25 exhibits. But unless the exhibit itself appeared

- 1 within his direct testimony and his rebuttal testimony
- 2 you can't make up a new one and then provide it and
- 3 say, Oh, it's a summary.
- 4 So the exhibits either have to duplicate what
- 5 has already been admitted, therefore it would be
- 6 unreasonable. Or if he wants to use them for
- 7 demonstrative purposes, that's fine, but they are not
- 8 substantive evidence. So we would object to their
- 9 admission.
- 10 COMMISSIONER BOYER: Does anyone else wish to
- 11 speak to these exhibits? I know Ms. Bell wants to
- 12 respond. Mr. Dodge or?
- MR. DODGE: As a matter of Rules of Evidence,
- 14 I agree with Mr. Proctor.
- 15 COMMISSIONER BOYER: Ms. Bell?
- MS. LARKIN BELL: First I would like to
- 17 clarify, these are not summaries of exhibits. These
- 18 are exhibits that he's put in as demonstrative
- 19 evidence to support his summary of his testimony.
- 20 Further, I would suggest that the rules do
- 21 allow us to rebut, in the form of evidence, what is
- 22 already in the record. And I believe the Commission's
- 23 rules actually do allow that.
- 24 As the moving party, we have the burden of
- 25 proof and we have the last word. And I can point you

- 1 to that rule. And that would be my response.
- 2 MR. PROCTOR: May I, Mr. Chairman?
- 3 COMMISSIONER BOYER: Please, Mr. Proctor.
- 4 MR. PROCTOR: That may be true, they may have
- 5 the last word. And their last word that they chose
- 6 was the rebuttal testimony. There was an opportunity
- 7 for surrebuttal. They never took it. And what
- 8 they're trying to do, I suppose, is to sneak these in
- 9 as sur-surrebuttal, or things that they forgot to
- 10 mention earlier.
- 11 It's just inappropriate. I have no problem
- 12 with if he wishes to utilize them and point to them
- 13 for the purpose of demonstrating what his testimony
- 14 is. But they are not substantive evidence.
- 15 COMMISSIONER BOYER: One moment.
- MS. LARKIN BELL: Chairman Boyer, may I
- 17 respond to Mr. Proctor just briefly?
- 18 COMMISSIONER BOYER: Yes.
- 19 MS. LARKIN BELL: The Commission's schedule
- 20 in this case allowed the parties to prefile evidence.
- 21 We didn't have any discussion in that, that order
- 22 about the Company responding to surrebuttal. However,
- 23 the Commission's rules do contemplate that the moving
- 24 party can, in fact, respond.
- 25 And many of us -- or not many of us. Many of

- 1 what I heard yesterday of the Company's witnesses in
- 2 that proceeding, they were, in fact, responding to
- 3 surrebuttal. I would like to point the parties to
- 4 Rule 746-100-11J, Order of Presentation of Evidence.
- 5 And yes, there's some discretion for the
- 6 Commission certainly. But unless the presiding
- 7 officer orders otherwise, petitioners, including -- I
- 8 don't need to read that part. Shall first present
- 9 their case in chief, followed by other parties in the
- 10 order designating by the presiding officer, followed
- 11 by the proposing party's rebuttal.
- 12 These are merely exhibits that our witness
- 13 has used as part of his summary to demonstrate and
- 14 rebut that which was placed in the record in the
- 15 prefiled testimony. I think, however, that
- 16 Mr. Hevert's summary stands just fine.
- MR. PROCTOR: But by the time --
- 18 Mr. Chairman, if I may. By the time you get to
- 19 sur-surrebuttal you're not adding to your direct
- 20 testimony with new evidence. And that's what these
- 21 documents are.
- The time for that is past. If anything, he
- 23 would be responding only to Dr. Woolridge's
- 24 surrebuttal and Mr. Peterson's surrebuttal. That's
- 25 it. And this goes well beyond this. And these

- 1 document -- the Committee, none of the parties have
- 2 had an opportunity to examine through discovery the
- 3 accuracy or validity of these, or to question their
- 4 significance to this particular issue.
- If that's, if that's how they're described
- 6 then they're inadmissible in their entirety and not
- 7 even for demonstrable purposes.
- 8 MS. LARKIN BELL: Chairman Boyer, if I may
- 9 respond very quickly. They --
- 10 COMMISSIONER BOYER: This would be
- 11 sur-sur-sur-sur-argument. Go ahead.
- MS. LARKIN BELL: This is merely our
- 13 opportunity to respond to Dr. Woolridge and
- 14 Dr. Peterson's evidence that was placed in
- 15 surrebuttal. And we are responding with live
- 16 surrebuttal.
- 17 These are our demonstrative exhibits to
- 18 respond to what has been placed in the record.
- 19 (Pause.)
- 20 COMMISSIONER BOYER: Okay, we've run it over
- 21 and we're gonna take a ten minute break. Our reporter
- 22 needs a rest. We'll come back and we'll rule on the
- 23 objection to the admissibility of this evidence when
- 24 we return.
- 25 But let me make this observation. As I was

- 1 listening to Mr. Hevert -- and no way offense is
- 2 intended here, because he's very articulate and
- 3 admittedly he's responding -- or summarizing many,
- 4 many, many pages of testimony -- which I reread last
- 5 night. It struck me that his presentation was more in
- 6 the nature of a sur-surrebuttal. And what we had
- 7 asked was a summary of testimony.
- 8 We're hopeful that the cross examination
- 9 process will bring out and be able to flush out and
- 10 probe the areas of testimony that is in dispute. And
- 11 the areas of disagreement between Mr. Hevert and the
- 12 other witnesses.
- So having said that, that's, that's my
- 14 impression at this moment. We'll come back and rule
- on the objection to the admissibility when we return
- 16 in ten minutes. Thank you.
- 17 (A recess was taken from 10:42 to 10:54 a.m.)
- 18 COMMISSIONER BOYER: The rules do give us
- 19 some discretion in the way we conduct the proceedings
- 20 and in the way -- and in the order in which we admit
- 21 evidence. In some cases we include in the scheduling
- 22 order a provision for live surrebuttal or
- 23 sur-surrebuttal. In this case we asked for prefiled
- 24 written surrebuttal.
- 25 And for the reasons cited by Mr. Proctor and

- 1 supported by Mr. Dodge, we're going deny admission of
- 2 Questar's Summary Exhibits 3.1 through 3.6.
- 3 Okay. Mr. Proctor, I think you are up for
- 4 cross examination.
- 5 MR. PROCTOR: One additional matter then,
- 6 Mr. Chairman. Would that -- it would also entail then
- 7 a striking of his testimony or the summary to the
- 8 extent it was not summarizing his earlier prefiled
- 9 testimony; is that correct?
- 10 COMMISSIONER BOYER: That was not before me.
- 11 MR. PROCTOR: I understand.
- 12 COMMISSIONER BOYER: Do you wish to make a
- 13 motion to strike?
- 14 MR. PROCTOR: I think I would. Or at least
- 15 that the Commission -- because it would be difficult,
- 16 I understand, to -- for the Commission and anybody to
- 17 segregate what was summary and what was not. Because
- 18 you'd have to basically have memorized his testimony,
- 19 which would be hard.
- 20 So, but I think that to the extent that there
- 21 was new evidence presented then in his -- in the
- 22 process -- or in the course of his summary that the
- 23 Commission should be cautious in relying upon it as
- 24 evidence. And I think that, too, would be within the
- 25 discretion of an administrative body.

- 1 MS. SCHMID: And correspondingly then, if the
- 2 Commission deems it appropriate, perhaps the portion
- 3 of the DPU's cross examination related to the Illinois
- 4 and Wisconsin and other cases and their return on
- 5 equity, it might be proper for the Commission to
- 6 strike that. I do not know.
- 7 MR. PROCTOR: The other resolution, your
- 8 Honor, would -- or pardon me, Mr. Chairman. Would
- 9 be --
- 10 COMMISSIONER BOYER: Ted, whichever.
- MR. PROCTOR: Your Most Worshipfulness.
- 12 Would be to give the Committee witness five minutes to
- 13 address the additional summary. Not the exhibits,
- 14 because those have not been admitted. But the
- 15 additional matters that were beyond the summary of
- 16 testimony.
- 17 COMMISSIONER BOYER: Well, you've actually
- 18 hit on the fundamental problem of letting new evidence
- 19 in at this point in time and offering it. The parties
- 20 have not had an opportunity to examine it, to test it,
- 21 respond to it, and so on and so forth.
- 22 So I think with respect to the oral testimony
- 23 we've received, we'll leave that in the record. We'll
- 24 give it appropriate weight. We'll try to be mindful
- 25 as to whether it's new testimony or a summary of

- 1 existing testimony.
- 2 So I think we'll leave it at that. Thank
- 3 you, Mr. Proctor.
- 4 MR. PROCTOR: Thank you.
- 5 COMMISSIONER BOYER: Would you like to begin
- 6 your cross examination?
- 7 MR. PROCTOR: Mr. Chairman, the Committee has
- 8 no questions.
- 9 COMMISSIONER BOYER: Okay. Mr. Dodge, cross
- 10 examination?
- 11 MR. DODGE: I do. Thank you, Mr. Chairman.
- 12 CROSS EXAMINATION
- 13 BY MR. DODGE:
- 14 Q. Mr. Hevert, you indicated in your testimony
- 15 that you were able to discern no market reaction to,
- 16 to revenue stabilizing mechanisms like the CET,
- 17 correct?
- 18 A. For, sorry, for the proxy group companies.
- 19 Q. For the companies you looked at. Does that
- 20 mean the market or investors don't value rate revenue
- 21 stabilize -- stabilizing measures like the CET?
- 22 A. What it means is that upon the, upon the
- 23 implementation of the CET, the market does not
- 24 consider them -- the companies that implement them so
- 25 different than the other proxy group companies that

- 1 there should be -- or that they recognize a difference
- 2 in the risk and therefore attribute a -- or ascribe a
- 3 difference in their return requirements.
- Q. Now, you accept, Mr. Hevert, that the fact
- 5 that you can quantitatively identify something from a
- 6 small group of companies doesn't prove that it doesn't
- 7 exist, right? That's a tough admission for an
- 8 economist, I understand that. But you'll acknowledge
- 9 that?
- 10 A. My recollection -- let me back up and be sure
- 11 we're sort of clear on, on the analysis. Because I
- 12 think in large part the question goes to -- if I'm
- 13 interpreting it correctly -- the availability of the
- 14 data. And the amount of the data that's available.
- 15 Let's first recognize that the universe of
- 16 gas companies now consists of about 12. And among
- 17 those 12 there are 10, I think, that the witnesses in
- 18 this proceeding considered to be appropriate for
- 19 inclusion. So it's a relatively small group to begin
- 20 with.
- 21 Having said that, the, the analysis that I
- 22 did recognized in fact that there are only a handful
- 23 of companies. Ten at best. And among those ten, I
- 24 think I had eight in my proxy group. And in a way, I
- 25 developed my analysis to include as much data as

- 1 possible, in the sense that we looked at a lot of
- 2 time.
- 3 So I, I agree that there is a handful of
- 4 companies there. I don't disagree with you on that.
- 5 But I specifically developed the analysis to be sure
- 6 that we had far more observations to, in a sense,
- 7 compensate for that.
- 8 Q. That was actually not the focus of my
- 9 question. It was more trying to make sure that you're
- 10 not substituting technique for thinking. In other
- 11 words, take a step back. If I'm an investor I place
- 12 some value, do I not, in the fact that the Company
- 13 I've invested in has just lost a significant risk?
- 14 A. If, if I am an investor what I do is I look
- 15 at that Company and the risks of that Company
- 16 vis-à-vis the other companies. It's not appropriate
- 17 to look at this Company in isolation.
- Q. Well, let's just --
- 19 A. So I disagree with your premise.
- Q. Let's talk about that. On what basis do you
- 21 make the statement that it's inappropriate to look at
- 22 the Company in isolation?
- 23 A. Because when investors, when investors look
- 24 at the return that they require from a Company, the
- 25 return is established by reference to their

- 1 alternative investments. And in that sense --
- 2 And that's why all of the witnesses in this
- 3 proceeding developed screening criteria to develop a
- 4 proxy group. So that we can establish what we believe
- 5 to be a fundamentally comparable group of companies to
- 6 look at.
- 7 So return requirements really are established
- 8 by reference to returns available from other
- 9 investments of comparable risk.
- 10 Q. Now, you say that. And I accept that the
- 11 economists in the room -- none of whom, to my
- 12 knowledge, are lawyers -- have decided that's the way
- 13 they like to look at comparable groups of companies.
- 14 But on what basis do you suggest that that's the only
- 15 way that returns can be set by this Commission?
- Or do you suggest that? Let me start with a
- 17 with a question to set the foundation. Is it your
- 18 view that this Commission cannot properly consider
- 19 Company-specific factors that won't be reflected
- 20 in -- that you can't identify a significant change
- 21 from your proxy group, in other words. Things that
- 22 are just specific to this Company.
- 23 Are you saying it's not appropriate somehow
- 24 for the Commission to consider Company-specific
- 25 factors?

- 1 A. I think it's appropriate to consider
- 2 Company-specific factors relative to the other
- 3 companies in the proxy group.
- Q. No, without the last, without the last
- 5 qualification. It's your view that that's not
- 6 appropriate?
- 7 A. Yes, that's right.
- 8 Q. And that's based on what?
- 9 A. That's based on the way I've conducted these
- 10 analyses for, for a long time. And that's based on my
- 11 experience in working with other investors.
- 12 Q. Well, that's your experience. On what basis
- 13 do you suggest the Commission can't appropriately
- 14 consider Company-specific factors?
- 15 A. Well, I think also I -- the way I have
- 16 structured my analyses -- and I believe the way
- 17 Dr. Woolridge and Mr. Peterson as well have structured
- 18 their analyses -- is by reference to the
- 19 well-established standards that speak to risk
- 20 comparability and the importance of having a
- 21 comparable group.
- Q. And what standards are you referring to?
- 23 Economist standards? Legal standards? Are you
- 24 offering a legal opinion?
- 25 A. Oh no. I am not a lawyer of course. I am

- 1 referring to what every witness in this area refers
- 2 to, of course --
- Q. All of whom are economists. So I'm trying to
- 4 understand, what are you referring to?
- 5 A. I'm referring --
- 6 Q. Is it some kind of a legal basis? Is it --
- 7 A. Please let me finish. I'm referring to the
- 8 Hope and Bluefield standards, of course.
- 9 Q. And that is legal. Are you offering an
- 10 analysis of the Hope and Bluefield case? Those are,
- 11 those are Supreme Court cases.
- 12 A. I understand that. No, I am not rendering a
- 13 legal opinion, of course. I'm not a lawyer. I've
- 14 never suggested I was rendering a legal opinion in
- 15 that regard. I suspect that if I were coming close to
- 16 rendering a legal opinion the attorneys that reviewed
- 17 my testimony would have told me so.
- 18 In my view, the important issue is what Hope
- 19 and Bluefield mean for the standards by which the
- analysis will be done.
- Q. And I guess my -- this is my frustration.
- 22 You say the lawyers would have told you. They're not
- 23 on the stand and you are. And yet you are offering
- 24 your view that Hope and Bluefield somehow restrict the
- 25 ability of this Commission to consider

- 1 Company-specific factors.
- 2 And I'd like to say, have you ever read the
- 3 entire Hope and Bluefield cases?
- A. I actually have, but it's been quite a long
- 5 time ago.
- 6 Q. Well, you are under --
- 7 MR. DODGE: I tend to hesitate doing this,
- 8 but several witnesses in this case offer their belief
- 9 as to what Hope and Bluefield does in terms of
- 10 constraining this Commission to go and look at
- 11 Company-specific factors.
- 12 And without getting into a legal argument I'd
- 13 like to walk him through some language of these cases.
- 14 Unless you'd rather set it for an oral argument, which
- 15 I'd be happy to do as well.
- 16 COMMISSIONER BOYER: Let's see how quickly
- 17 you can do it here since we're all gathered together,
- 18 Mr. Dodge.
- 19 MR. DODGE: Thank you. I'll hand, if I may
- 20 approach, copies of excerpts. I'll represent these
- 21 are excerpts from five different cases. The Hope and
- 22 Bluefield Supreme Court cases, as well as three Utah
- 23 Supreme Court cases.
- 24 And again, I'm not gonna get into a legal
- 25 argument with him. Happy to do that with any legal

- 1 person who wants do.
- 2 COMMISSIONER BOYER: Perhaps, Mr. Dodge, if
- you could just point us to the relevant language in
- 4 the various cases.
- 5 MR. DODGE: Well, that's exactly what I've
- 6 done. And I'll represent these are just one or two
- 7 pages from each of five cases. And I've put little
- 8 marks by where I want to direct the witness's
- 9 attention. And I'd ask that this be marked as UAE
- 10 Cross X Exhibit No. 1(ROR.)
- 11 Q. (By Mr. Dodge) And Mr. Hevert, I'd represent
- 12 the first page on this is the cover page of the Hope
- 13 and Blue -- the Hope case. It was decided by the U.S.
- 14 Supreme Court in 1944. If you'll turn the page to
- 15 page 9.
- 16 The first -- if you'll notice the little
- 17 markings on the left is where I'm gonna direct your
- 18 attention. The first paragraph there says:
- 19 "We held, in Federal Power
- 20 Commission v. Natural Gas Pipeline Co.,
- 21 supra, that the Commission was not bound
- 22 to the use of any single formula or
- 23 combination of formulae in determining
- 24 rates."
- 25 Is that part of your understanding of the

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- 1 Hope standard that you've discussed?
- 2 A. Yes.
- Q. And then further down, if you go down past
- 4 the next two quotes:
- 5 "Under the statutory standard of
- 6 'just and reasonable' it is the result
- 7 reached not the method employed which is
- 8 controlling."
- 9 And down after that next quote:
- 10 "It is not the theory but the impact
- of the rate order which counts. If the
- 12 total effect of the rate order cannot be
- said to be unjust and unreasonable,
- judicial inquiry...is at an end."
- Now, is that also part of your understanding
- 16 as to what the Supreme Court's role would play in
- 17 setting the standard for this Commission?
- 18 A. Yes, indeed, it is.
- 19 Q. Okay, thank you. Now, the next one is at the
- 20 bottom of that page. And I think this is a very
- 21 important one that I would urge you to consider when
- 22 you articulate your understanding of the Hope and
- 23 Bluefield case:
- 24 "The rate-making process under the
- 25 Act, i.e., the fixing of 'just and

- 1 reasonable' rates, involves a balancing
- of the investor and the consumer
- 3 interests."
- 4 Do you see that?
- 5 A. Yes, I do.
- 6 Q. And then if you go over into the next page it
- 7 says, starting in the first full sentence on page 10:
- 8 "But such considerations aside, the
- 9 investor interest has a legitimate
- 10 concern with the financial integrity of
- 11 the Company...."
- 12 And then going down:
- 13 "From the investor or Company point
- of view it is important there be enough
- 15 revenue" to pay capital costs, et
- 16 cetera.
- Now then, if you'll go down past the next
- 18 quote. By that standard, and I'll reference "by that
- 19 standard" we're now talking about the investor point
- 20 of view that we referenced immediately before that.
- 21 A. I'm sorry you -- can you point me
- 22 specifically to where we are right now?
- Q. I wish these had lines, but on page 10 on the
- 24 left-hand side at the top?
- 25 A. Yes.

- 1 Q. It starts by saying the, first full sentence:
- 2 "By such con -- but such
- 3 considerations aside, the investor
- 4 interest has a legitimate concern with
- 5 the financial integrity of the
- 6 Company...."
- 7 A. Yes, I have that.
- 8 Q. So that's the investor interest. And then it
- 9 goes on from the investor or Company point of view
- 10 it's important there be enough revenue for various
- 11 things. And then go down after the next quote:
- "By that standard" --
- MR. MONSON: The next side, Gary. That's why
- 14 he's getting lost.
- 15 Q. (By Mr. Dodge) I'm sorry, I said it wrong.
- 16 I apologize. The next side. After the Cf. Chicago,
- 17 etc.?
- "By that standard" -- and I would
- 19 suggest by that standard they mean by
- the investor or Company standard they've
- just been referencing -- "the return to
- the equity owner should be commensurate
- with returns on investments in other
- 24 enterprises having corresponding risks."
- 25 A. Yes.

- 1 O. Now, I assume that that's primarily what you
- 2 focus on when you say that it look -- that the
- 3 Commission should look at comparable companies,
- 4 correct?
- 5 A. Yes, that's right.
- 6 Q. Now again, they said "By that standard,"
- 7 meaning the standard from the investor or Company
- 8 point of view. But earlier they said it's important
- 9 to balance those risks, right?
- 10 A. Correct.
- 11 Q. Now, if you go to the other side of the
- 12 page 10, the top full paragraph, they're now talking
- 13 about what the, what the Federal Power Commission did
- 14 in the case they're reviewing. Which they, I will
- 15 say, later said is good. It is okay. It didn't
- 16 violate any Constitutional prohibitions. It said, if
- 17 you go down, it's like the second -- I guess the third
- 18 sentence:
- "It considered the financial history
- of Hope and a vast array of data bearing
- on the natural gas industry, related
- businesses, and general economic
- 23 conditions." It noted yields on bonds,
- 24 et cetera, et cetera.
- "It stated...the Company was a

1 'seasoned enterprise whose risks have been minimized' by adequate provisions 2. 3 for depletion and depreciation (past and present) with 'concurrent high profits,' 5 by 'protected established markets, through affiliated distribution 6 7 companies, in populus and industrialized areas,' and by a supply of gas locally 8 9 to meet all requirements," et cetera. And then if you go down to the last sentence 10 in that paragraph: 11 "The Commission concluded, 'The 12 Company's efficient management, 13 14 established markets, financial record, 15 affiliations, and its prospective 16 business place it in a strong position to attract capital upon favorable terms 17 when it is required." 18 19 Now, will you at least agree with me that in 20 that paragraph the U.S. Supreme Court in the Hope case approved the fact that the Federal Power Commission 21 22 looked at a whole host of both Company specific and 23 general economic conditions in deciding that the Rate 24 of Return they set for Hope was appropriate? 25 A. Yes, I do.

- 1 Q. And will you then agree that this Commission
- 2 can look at a whole bunch of factors, Company specific
- 3 and otherwise, in determining what is the reasonable
- 4 return?
- 5 A. Absolutely.
- 6 Q. Now, having said that, one of the factors
- 7 that Mr. McKenna addressed was the fact that their
- 8 risk -- that the utility's risk was reduced by the
- 9 CET. You take issue with the fact that he didn't
- 10 prove that number in different ways.
- 11 But will you not agree, given what we've just
- 12 been through with Hope and Bluefield -- with the Hope
- 13 case -- and there are other quotes from Bluefield and
- 14 three Utah Supreme Court court cases we can go through
- 15 if necessary.
- But will you agree with me that it's a factor
- 17 that the Commission can properly consider in
- 18 determining the ROE of this Company?
- 19 A. I would agree with you that there are many
- 20 factors that the Commission should, should consider.
- 21 And in fact I believe in my testimony I pointed to
- 22 many of those that you mentioned. General macro
- 23 economic conditions, for example.
- 24 And yes, I, I agree that the Commission
- 25 should consider whether or not there's an effect on

- 1 the cost of equity as a result of the CET.
- Q. I'm trying to get you to acknowledge that a
- 3 Company-specific impact can be relevant to this
- 4 Commission's determination of an appropriate ROE.
- 5 Without reference to an -- to a group of comparable
- 6 companies. Not the only factor, but a factor.
- 7 A. The -- and I think here's where we,
- 8 unfortunately, are talking past each other a little
- 9 bit. And I apologize for that. But the issue at hand
- 10 is that the only way, the only way you can establish
- 11 the return on equity from a market-based perspective
- 12 for a company like Questar Gas is to look at
- 13 comparable companies.
- 14 And to the extent that the comparable
- 15 companies have such mechanisms in place, and to the
- 16 extent that the ROE estimated for this Company already
- 17 considers that, then that effect is already in there.
- 18 Now should, should the Commission consider whether
- 19 there is an incremental effect of the CET
- 20 notwithstanding that? Of course they should.
- Q. Okay. That's the important point. You said
- 22 the only way that you can determine it from a
- 23 comparable Company perspective is the way you
- 24 described. But as we've just gone through in Hope,
- 25 there are factors that aren't looking at comparable

- 1 companies that a Commission can properly consider,
- 2 correct?
- 3 A. I agree. But let's, let's put a finer point
- 4 on it if we can. The -- when, when estimating the
- 5 cost of equity -- and again, I don't want to sort of
- 6 go back and tediously describe the methodology in what
- 7 we did. But it's very important to recognize that we
- 8 looked at all of the comparable companies to determine
- 9 whether or not there are a whole host of revenue
- 10 stabilization mechanisms in place at the time.
- 11 And I agree -- and in fact I state quite
- 12 clearly in my direct testimony -- that any methodology
- is necessarily going to give you a range of results.
- 14 And I further agree that it's important to look at
- 15 Company-specific issues to determine where the ROE
- 16 ought to be within that range of results.
- 17 But those Company-specific issues still have
- 18 to be considered relative to others. And I think
- 19 that's where our difference may lie.
- Q. And that's your legal interpretation of Hope
- 21 and Bluefield, or your practical interpretation as an
- 22 economist trying to crunch models?
- 23 A. Well, as we've discussed, I'm not a lawyer.
- 24 And I'm not going to render a legal opinion.
- 25 Q. Thank you. If you'll turn to a few more

- 1 pages in -- I won't go through all of these, in the
- 2 interest of time. But if you'll turn to, I think the
- 3 fourth case in. It says "page 1" in the right-hand
- 4 corner.
- 5 And it's Mountain Fuel supply Company versus
- 6 Public Service Commission of Utah. A 1993 Utah
- 7 Supreme Court decision. Do you see that?
- 8 A. I'm sorry, you say it's about four pages in?
- 9 Q. Four of the cases in. It's more -- it's
- 10 probably in the last five pages or six. In the upper
- 11 left-hand corner it says 861 P.2d 414.
- 12 A. Yes, yes, yes. I have it now, okay.
- 13 Q. You're there now?
- 14 A. Yes, I do.
- 15 Q. And again I'll represent, this is a cover
- 16 page and one other page from a Utah Supreme Court
- 17 decision in 1993. If you'll turn the page. On
- 18 page 14, and on the left-hand side. I would go to --
- 19 in that block -- that paragraph that I've blocked. If
- 20 you go down a little past halfway past all the
- 21 citations?
- 22 A. Yes.
- Q. And I won't go into all the details of this
- 24 case, but it says:
- "We think, however" -- there's a

1 "however" there -- "that the Commission 2. may reduce the rate of return as a 3 method to prompt the utility to correct mismanagement and efficiency without 5 running afoul of this rule" -- which is the Hope and Bluefield rule -- "or any 6 7 other restrictions that have been 8 brought to our attention." 9 Based on that, would you agree that at least the Utah Supreme Court seems to think they can 10 actually do a specific deduct for something that has 11 12 nothing to do with comparable companies but that is a risk factor to ratepayers in this state? 13 14 Α. Yes. 15 MR. DODGE: Thank you. No further questions. COMMISSIONER BOYER: Thank you Mr. Dodge. 16 Mr. Ball, have you questions of Mr. Hevert? 17 MR. BALL: No thank you, Chairman. 18 19 COMMISSIONER BOYER: Commissioner Allen? 20 COMMISSIONER ALLEN: Thank you Mr. Chairman. In looking at your extensive prefiled testimony and 21 22 your extensive financial analysis I want to come back 23 to the eight proxy group that you used. And just ask 24 questions -- or a question about inputs. As we're looking at this extensive financial

- 1 analysis of these comparables I'm curious, did you --
- 2 I realize the end samples are already small.
- 3 THE WITNESS: Yes, it is.
- 4 COMMISSIONER ALLEN: But did you have the
- 5 opportunity or take the opportunity to go back and
- 6 look at these individual companies and see if they
- 7 have other issues that could be relevant to the
- 8 analysis?
- 9 Or whether they should be outliers perhaps
- 10 based on corporate structure, lack of storage,
- 11 reliance on interruptible L&G supply. Anything that
- 12 might differentiate them quite substantially from our
- 13 Company here.
- 14 A. The, the criteria that we looked at -- quite
- 15 frankly, we're not, we're not really that granular in
- 16 nature. The criteria generally were, were at a bit
- 17 higher level in order.
- 18 And they really focused on larger issues
- 19 associated with the degree of regulated versus
- 20 unregulated operations. Credit rating. Whether or
- 21 not the Company is involved in a transaction. Things
- 22 that would, you know, otherwise change the price for
- 23 reasons other than fundamental financials.
- So we did not take it down to that, to that
- 25 granular a level. In terms of, you know, whether or

- 1 not their storage, or the nature supply contracts.
- Q. Well then in that case, would it be -- how do
- 3 investors react to this? I know that there is
- 4 different levels of sophistication in investors. But
- 5 to a large degree are utility companies lumped
- 6 together in the investment world? In the world of
- 7 everything from mutual funds to the individual
- 8 investor. Or are there granular studies that are
- 9 available to us? What's your sense on that?
- 10 A. Well, I think the, I guess the first answer
- 11 is no. I think natural gas distribution companies are
- 12 looked at as a separate universe. And I think the,
- 13 the evidence of that would be the fact that investment
- 14 analysts, for example, cover -- as Value Line does --
- 15 cover natural gas distribution companies as a separate
- 16 group.
- 17 So I think that it is looked at separately
- 18 from, from other, other segments within the broader
- 19 market. I think one of the issues regarding -- one of
- 20 the con -- one of the considerations regarding issues
- 21 such as supply, from an investor's perspective, may be
- 22 taken up a level.
- 23 And it may not necessarily be the nature of
- 24 supply or storage, but it may be the ability of the
- 25 Company to recover such costs through a purchase gas

- 1 adjustment clause, for example. I think from an
- 2 investor's point of view, that may be where the
- 3 concern would lie.
- 4 COMMISSIONER ALLEN: Okay, thank you.
- 5 COMMISSIONER BOYER: Okay. Commissioner
- 6 Campbell and Commissioner Boyer have no questions, so
- 7 you may sit down. Thank you so much, Mr. Hevert.
- 8 MS. LARKIN BELL: Chairman Boyer, do I have a
- 9 chance for --
- 10 COMMISSIONER BOYER: Oh, would you like to do
- 11 some redirect? Go ahead.
- 12 MS. LARKIN BELL: Redirect. Excuse me. In
- 13 light of the time, I will -- I just have a few
- 14 questions.
- 15 COMMISSIONER BOYER: Actually before you do
- 16 that. Mr. Dodge, did you want to offer into evidence
- 17 your case summaries?
- 18 MR. DODGE: I do. Thank you, Mr. Chairman.
- 19 I would offer it.
- 20 COMMISSIONER BOYER: Are there any objections
- 21 to the admission of the excerpts from various Supreme
- 22 Court and Utah cases? Very well, they are admitted
- 23 into evidence. And this is UAE Cross Exhibit -- or
- 24 Cross Exhibit 1(ROR.)
- 25 Apologize for interrupting you, Ms. Bell.

1 REDIRECT EXAMINATION

- 2 BY MS. LARKIN BELL:
- 3 Q. Mr. Hevert, much has been made about the
- 4 summary exhibits that have now been stricken from your
- 5 summary testimony. Just briefly, isn't it true that
- 6 these were merely abstracts of evidence that was
- 7 already in the record or updates to existing evidence,
- 8 just for clarification?
- 9 MR. PROCTOR: Well, the Committee would
- 10 object. It's not redirect. And it addresses trying
- 11 to get the evidence, those same exhibits which you've
- 12 denied admission to, back into evidence the same way.
- 13 It's rearguing the same --
- MS. LARKIN BELL: At this point, Mr. Proctor,
- 15 I will let it go. I was just trying to clarify the
- 16 source. And perhaps I should have done that
- 17 originally. I'll move on to my next question.
- 18 Q. (By Ms. Larkin Bell) Mr. Hevert, are you
- 19 familiar with the Division's Cross Exhibit 2? This
- 20 was the Moody's report. And I believe you were asked
- 21 some questions with regard to this report and what
- 22 investors with regard to Questar Corporation would do
- 23 with regard to the stock and investing in Questar
- 24 Corporation?
- 25 A. Yes.

- 1 Q. Have you had a chance to familiarize yourself
- 2 with this report?
- 3 A. I've briefly looked at it, yes.
- 4 Q. And I believe you had some points you wanted
- 5 to make specific with regard to Questar Gas Company?
- 6 A. Yes. I think in the report there's, there
- 7 are a couple of points that should be pointed out.
- 8 For example, Moody's notes that, that per Moody's
- 9 North American regulated gas methodology the Company
- 10 amounts to an A3 rating, but that its financial
- 11 metrics fall into the A category.
- 12 The overall rating takes into account the
- 13 potential for free cash flow and debt metrics to
- 14 temporarily weaken in the near term as the Company
- implements a multi-year fear program.
- 16 It also notes the regulatory risk associated
- 17 with a case that was filed in January 2008. And
- 18 interestingly it says that the rating is based on a
- 19 constructive outcome with allowed returns in the range
- 20 of industry means.
- 21 And then finally there's, there's a point
- 22 with respect to liquidity. That notes that Moody's
- 23 does not expect Questar's internally-generated cash
- 24 flow to cover its capital expenditures and dividends
- 25 over the next 12 months.

- 1 This speaks to the issue brought up in my
- 2 direct testimony regarding investors' perceptions of
- 3 risk for companies with relatively high levels of
- 4 capital expenditures, vis-à-vis operating cash flows.
- 5 MS. LARKIN BELL: I think that's all I have
- 6 at this point.
- 7 COMMISSIONER BOYER: Thank you, Mr. Hevert.
- 8 You may step down.
- 9 THE WITNESS: Thank you.
- 10 COMMISSIONER BOYER: Thank you for your
- 11 attendance. Shall we proceed now with the Division's
- 12 technical witnesses?
- 13 And while you're getting ready there,
- 14 Ms. Schmid, as I try to guide this unguided missile
- 15 we're calling a hearing I'm working towards the end
- 16 game, which is to conclude towards the end of the
- 17 business day.
- 18 We would like to have an opportunity to hear
- 19 the policy witnesses as well. And I'm right now I'm
- 20 leaning towards completing the technical witness cross
- 21 examination -- summaries and cross examination by
- 22 4:00. And then shifting over to policy witnesses,
- 23 giving each of them 15 minutes.
- We have read their testimony as well. I'm
- 25 reluctant to parse out the remaining minutes in the

- 1 day. We have, as I calculated, something like three
- 2 hours, or three and-a-half hours left before 4:00. So
- 3 I'm not going to do that at this point.
- 4 But I think with the clarification I made on
- 5 what we envision summaries to include, we should be
- 6 able to make that goal. And with that aside,
- 7 Ms. Schmid, the time is yours.
- 8 MR. PROCTOR: Mr. Chairman, if I might. I
- 9 know that -- I would suspect Mr. Peterson gonna be
- 10 quite some time. And I'm wondering if the Questar
- 11 witness Reed, we could complete him in this half an
- 12 hour. And that would get that over with.
- 13 And I know he's from out of town. And
- 14 that -- and I understand and respect the decision that
- 15 was made last Friday. But that's just a suggestion.
- 16 MS. LARKIN BELL: Our preference would be to
- 17 follow the witness order that you have listed in your,
- 18 your letter.
- 19 COMMISSIONER BOYER: Let's do that. And
- let's see how, see how far we go. Many of us have
- 21 heard Mr. Peterson speak just in recent days.
- 22 Ms. Schmid?
- MS. SCHMID: With that, the Division would
- 24 like to call Mr. Charles E. Peterson as a witness.
- 25 COMMISSIONER BOYER: It's all a blur but are

- 1 you sworn in this case, Mr. Peterson?
- THE WITNESS: I was this morning.
- 3 COMMISSIONER BOYER: That's what I thought.
- 4 That I remember seeing you there with your hand up.
- 5 Thank you.
- 6 CHARLES E. PETERSON,
- 7 called as a witness, having been duly sworn,
- 8 was examined and testified as follows:
- 9 DIRECT EXAMINATION
- 10 BY MS. SCHMID:
- 11 Q. Good morning. Mr. Peterson, could you please
- 12 state your name, address, and by whom you are employed
- 13 for the record?
- 14 A. Charles E. Peterson. Is this on? Is it on
- 15 now?
- 16 Q. Yes.
- 17 A. Okay. Charles E. Peterson. I work at the
- 18 Heber Wells Building in Salt Lake City. And I'm
- 19 employed by the Division of Public Utilities as a
- 20 technical consultant.
- Q. Are you the same Charles E. Peterson who
- 22 prepared Exhibits No. 2.0 through 2.18, DPU Exhibit
- 23 No. 2.0ED, 2.15ED, Exhibit No. 2.1SR through 2.2SR,
- 24 previously admitted today?
- 25 A. Yes.

- 1 Q. And you are the same Charles E. Peterson that
- 2 provided two corrections -- corrective sheets to these
- 3 Exhibits 2.5 and I believe 2.13; is that correct?
- 4 A. Yes.
- 5 Q. If we were to ask you the same questions
- 6 today as were asked in your written testimony would
- 7 your answers, with the corrections you made today, be
- 8 the same as in your written testimony?
- 9 A. Yes.
- 10 Q. Do you have a briefest summary to give?
- 11 A. I do have a brief summary.
- 12 Q. Please proceed.
- 13 A. Thank you, Commissioners, for the opportunity
- 14 to briefly emphasize the points that I made in my
- 15 testimony. In my direct testimony I asserted a
- 16 midpoint of cost of equity for Questar Gas of
- 17 9.25 percent. That is surrounded by what I consider
- 18 to be a reasonable range of approximately 8.65 to
- 19 9.75 percent.
- 20 In arriving at this conclusion I considered a
- 21 number of options in the discounted or D -- DCF model,
- 22 the capital asset pricing model. I also developed a
- 23 risk premium model based upon Value Line financial
- 24 strength ratings, which I used as a check on other
- 25 models.

- In developing the DCF models I applied
- 2 earnings-only growth rates, dividend-only forecast
- 3 growth rates, and a 75/25 percent weighted average
- 4 forecast earnings and dividend growth rates that the
- 5 Commission used in its 2002 Questar case.
- 6 I supported -- or I support this weighting of
- 7 75/25 as a reasonable compromise between the arguments
- 8 for earnings-only growth rates and for dividend-only
- 9 growth rates. I complied -- I compiled DCF estimates
- 10 based upon ten-year historical growth rates.
- 11 And the single-stage or one-step DCF models
- 12 had a range from 8.69 percent to 9.56 percent. I
- 13 estimated two-stage DCF models that had a range from
- 14 8.65 percent to 9.09 percent. I have applied several
- 15 variations with the CAPM, including a version similar
- 16 to the model used by Mr. Hevert, except that I updated
- 17 the risk free rates from his direct testimony.
- 18 Using 20-year bonds as the risk free rate,
- 19 the CAPM models ranged from roughly 8 1/2 percent to
- 20 10.4 percent. My risk premium model had a range from
- 21 8.95 percent to 10.44 percent. Given these data and
- 22 ranges, I have concluded that a reasonable point
- 23 estimate is 9.25 percent.
- 24 With respect to capital structure, cost of
- 25 debt, cost of preferred stock -- which the Company

- 1 doesn't have, but I wrote it in here anyway -- I have
- 2 no particular argument with the Company's proposals
- 3 and have accepted them for my testimony.
- 4 The primary differences between the Company
- 5 witness Mr. Hevert and I are, one, his use primarily
- 6 of earnings-only growth rates and of sustainable
- 7 estimates in his DCF estimates. His reliance on
- 8 historical authorized returns from other
- 9 jurisdictions.
- 10 His sole reliance on the 82-year
- 11 Morningstar -- or I may refer to it as Ibbotson, since
- 12 I'm used to calling it Ibbotson rather than
- 13 Morningstar -- time period. And his decision to
- 14 assert that the top of his reasonable range is -- has
- 15 the relevant cost of equity for Questar Gas.
- In sum, I believe my 9.25 percent cost of
- 17 equity recommendation is fair and reasonable and is
- 18 supported by substantial evidence. My overall cost of
- 19 capital estimate is 8.02 percent, which I also believe
- 20 is fair and reasonable and supported by substantial
- 21 evidence. This completes my summary, thank you.
- 22 COMMISSIONER BOYER: Thank you, Mr. Peterson.
- 23 Nicely done.
- Ms. Bell, are you going to conduct the cross
- 25 examination, or Mr. Monson?

- 1 MS. LARKIN BELL: Mr. Monson will be.
- 3 Mr. Monson.
- 4 MR. MONSON: Thank you.
- 5 CROSS EXAMINATION
- 6 BY MR. MONSON:
- 7 Q. Mr. Peterson, you just talked about the 2002
- 8 order in the Questar Gas rate case, so I assume you've
- 9 reviewed that order?
- 10 A. Yes, I have briefly reviewed it.
- 11 Q. And are you aware that the Commission chose a
- 12 reasonable range in that order?
- 13 A. I know that they -- yes, I'm aware of that.
- Q. And are you aware that the high end of that
- 15 range was based upon an earnings-only growth forecast
- 16 for the DCF model?
- 17 A. Yes.
- 18 Q. Thank you. You are aware that the Division
- 19 of Public Utilities is charged by statute with
- 20 balancing the interests of ratepayers and investors;
- 21 is that right?
- 22 A. Yes.
- Q. And the Committee doesn't have that
- 24 obligation, do they?
- 25 A. They have a different --

- 1 MS. SCHMID: Objection. Mr. Peterson is not
- 2 an expert with regard to the Committee's
- 3 responsibilities.
- 4 COMMISSIONER BOYER: You want to -- I sustain
- 5 that. Would you like to rephrase your question,
- 6 Mr. Monson?
- 7 Q. (By Mr. Monson) Do you understand what the
- 8 obligations of the Committee are in terms of who
- 9 they're supposed to represent in proceedings before
- 10 the Commission?
- 11 A. Generally they have a certain constituency --
- 12 mainly residences, small businessmen -- to represent
- 13 them.
- Q. Okay. So they represent those interests.
- 15 They aren't required to balance the interest of
- 16 shareholders; is that right?
- 17 A. I presume not.
- 18 Q. So, and when you balance something you give
- 19 equal weight to both positions?
- 20 A. Yes. Well, not necessarily equal weight.
- 21 You consider both positions. It's not strictly a
- 22 balancing of putting rocks in one end of the scale and
- 23 rocks in another.
- Q. But if you don't give equal weight then you
- 25 don't achieve a balance, do you?

- 1 A. You -- if you, if you give equal weight you
- 2 may otherwise also have a distortion if the interest
- 3 of the Company as defined by the Company, or the
- 4 interest of the ratepayers as defined by the
- 5 ratepayers, are unrealistic or unreasonable.
- 6 Simply splitting the difference between the
- 7 two is not what I believe we're expected to do.
- 8 Q. Okay. I just, I just asked you if you need
- 9 to give equal consideration to the interest of
- 10 shareholders and ratepayers.
- 11 A. No, you said equal weight, I believe.
- 12 Q. Okay. Equal weight? I'm not talking about
- 13 their -- I'm not talking about their perceptions. I'm
- 14 talking about the market perceptions.
- 15 A. Okay, well --
- 16 Q. Do you agree with that?
- 17 A. We are supposed to give consideration to the
- 18 Company, yes.
- 19 Q. In your surrebuttal testimony you don't
- 20 address Dr. Woolridge's direct testimony; is that
- 21 right?
- 22 A. I don't believe so, no.
- Q. Isn't it true that Dr. Woolridge uses many
- 24 factors and inputs in his models that are different
- 25 than the ones you choose to use?

- 1 MS. SCHMID: Objection. I believe that this
- 2 is beyond the scope of Mr. Peterson's testimony as
- 3 just established.
- 4 COMMISSIONER BOYER: You know, I think
- 5 Ms. Schmid is right, Mr. Monson.
- 6 MR. MONSON: Your Honor, I think I have the
- 7 opportunity to test this witness's perception, his --
- 8 what he's done in this case. He's an expert witness.
- 9 I believe I have the opportunity to question
- 10 him on issues that would show -- that would impeach
- 11 him. That would show bias. That would show lack of
- 12 consistency in his application of principles. A
- 13 variety of issues. And if you want, I can cite a
- 14 Supreme Court case to you.
- 15 COMMISSIONER BOYER: I can agree with that,
- 16 I'm just not sure how your question gets to those
- 17 issues on credibility.
- MR. MONSON: It gets to the issue of bias.
- 19 COMMISSIONER BOYER: Okay. Ask your question
- 20 again and I'll, I'll listen more carefully this time.
- 21 MR. MONSON: Okay. I asked him if
- 22 Dr. Woolridge used many different factors and inputs
- 23 in his models than Mr. Peterson uses.
- MS. SCHMID: And again, I renew the
- 25 objection.

- 1 COMMISSIONER BOYER: Well, I -- okay, I'm
- 2 gonna overrule it on the second listening to that.
- 3 Because I -- because Mr. Peterson did -- in his direct
- 4 testimony and rebuttal testimony did speak to
- 5 Dr. Woolridge.
- Go ahead, Mr. Monson.
- 7 THE WITNESS: Would you repeat the question
- 8 again, please?
- 9 Q. (By Mr. Monson) Sure. Isn't it true that
- 10 Dr. Woolridge used many different inputs and factors
- in his models than the ones you used in your models?
- 12 A. He did different calculations than I did. I
- don't know which specific factors you are referring
- 14 to. He did come up with different results than I did.
- 15 Q. Okay. Let me, let me just give you one
- 16 example. When he did the CAPM model, when he did it
- 17 the traditional way he used 82 years of Morningstar
- 18 data; is that right?
- 19 A. I will accept that that's right. I don't
- 20 recall right now.
- Q. But you don't agree with that?
- 22 A. I think the 82-year period is a questionable
- 23 thing to do, yes.
- Q. Okay. But you didn't note the differences
- 25 between you and Dr. Woolridge in your surrebuttal

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- 1 testimony, did you?
- 2 A. No.
- Q. So did you view your job as simply being to
- 4 criticize the Company's testimony in this case?
- 5 A. In surrebuttal my -- I perceived my job was
- 6 to respond to Mr. Hevert's criticisms of my testimony.
- 7 Q. And so you didn't view that you had any
- 8 obligation in balancing the interests of shareholders
- 9 and ratepayers to look at the Committee's
- 10 recommendation?
- 11 A. Well, I did look at the Committee's
- 12 recommendations, but Mr. -- Dr. Woolridge's proposed
- 13 cost of equity of 9.0 percent, I believe, is within
- 14 the reasonable range that I arrived at independently
- 15 in my analysis.
- 16 Q. So based on his result, you didn't think it
- 17 was necessary to look at his methodology?
- 18 A. I didn't think that it was as critical to
- 19 look at his methodology as it was the Company's
- 20 methodology. Which was substantially -- which was
- 21 giving results that were substantially different than
- 22 what I was seeing as the -- as reasonable numbers.
- 23 Every analyst will do things a little bit
- 24 differently. And the fact that Mr. -- Dr. Woolridge
- 25 calculates his DCF model or some other model slightly

- 1 different is not necessarily something to comment on.
- Q. Only if it achieves a difference in end
- 3 result. Is that your basis for commenting?
- 4 A. Well, that would be one basis for commenting.
- 5 As I said, his, his end result of 9.0 was within my
- 6 reasonable range.
- 7 Q. You commented on Mr. Hevert's Chart 1 in your
- 8 surrebuttal testimony; is that right? Do you remember
- 9 what that is?
- 10 A. Offhand, I don't recall what it is.
- 11 Q. Do you have his testimony?
- 12 A. No, I don't.
- MR. MONSON: Can I approach the witness?
- 14 COMMISSIONER BOYER: Yes, you may.
- MR. MONSON: Thank you.
- 16 For everyone else, this is on page -- let's
- 17 see. It's on page 8 of Mr. Hevert's rebuttal
- 18 testimony.
- 19 Q. (By Mr. Monson) Now, you've taken issue with
- 20 Mr. Hevert's use of authorized returns from other
- 21 states in his testimony; is that right?
- 22 A. Yes.
- 23 Q. And -- but in, but in your surrebuttal you
- 24 pointed out that your range, your recommended range,
- 25 that at least the upper half of your recommended range

- 1 is within the range supported by the data on Chart 1;
- 2 is that right?
- 3 A. Yes. In the context that if it were a
- 4 concern that the Commission be within the range of
- 5 other authorities -- rate authorizations, that they
- 6 would not be breaking new ground in doing that. That
- 7 was the point of that conversation.
- 8 Q. Okay.
- 9 A. Or that testimony.
- 10 Q. All right. And you would agree with me that
- 11 your range doesn't approach the middle -- midpoint or
- 12 the middle of the range shown on this chart; is that
- 13 right?
- 14 A. That's right.
- 15 Q. In fact, your range -- the upper half of your
- 16 range is below all but 12 of the 80 decisions that are
- 17 shown on this chart; is that right?
- 18 A. I would accept --
- 19 COMMISSIONER BOYER: Mr. Peterson, would you
- 20 pull your mic just a little bit closer? We're
- 21 streaming the audio from this hearing and I don't
- 22 think it's picking up. Thank you.
- THE WITNESS: I haven't counted the number,
- 24 but I'll accept your number.
- 25 Q. (By Mr. Monson) And so, so your -- the top

- 1 half of your range overlaps with the lowest 15 percent
- 2 of the awards shown in this chart; is that right?
- 3 A. Approximately, yes.
- Q. And your point range -- your point estimate
- of 9.25 is lower than 79 of the 80 authorized ROE's
- 6 shown on this chart?
- 7 A. Apparently so.
- 8 Q. If someone were trying to balance something
- 9 on this chart where would that balance fall?
- 10 A. Well, if somebody were going to balance
- 11 something on this chart they would want to know how
- 12 all of those other authorized rates of return were
- 13 arrived at. Whether they were settlements. Whether
- 14 there were other considerations given in return for a
- 15 higher ROE.
- 16 Whether there were local laws or agreements
- 17 that have been entered into. Time certainly has a, a
- 18 factor. What witnesses were presented, or what
- 19 information were presented at hearings. There would
- 20 be a lot of things that you would want to know before
- 21 you would want to arrive at a balance.
- 22 But this is a hypothetical question, because
- 23 I'm not one who agrees that you arrive at a balance
- 24 necessarily by examining this kind of data.
- 25 Q. So, so are you telling me that you can't

- 1 just, based on the results of the -- that are shown on
- 2 this chart, tell me where the balance lies on this
- 3 chart?
- 4 A. Well, sure. I could do a mathematical
- 5 analysis and stick my finger in the middle and say,
- 6 Well, that's the middle, that must be the balance.
- 7 Q. And your range doesn't fall within that
- 8 balance, based on the results; is that right?
- 9 A. Well, that's what we discussed before, yes.
- 10 Q. Okay. And would you agree that investors
- 11 look at authorized rates of return in their decisions?
- 12 A. Yes. And I'm sure they look at trends in
- 13 authorized rates of returns.
- 14 Q. You also, in your surrebuttal testimony,
- 15 cite, in support of your position, the New Mexico
- 16 decision we've talked a little bit about; is that
- 17 right?
- 18 A. Yes.
- 19 O. And that decision was issued in June of 2007;
- 20 is that right?
- 21 A. Yes.
- Q. You're also aware that there's other awards
- 23 in that time period, such as an 11.35 percent award in
- 24 California; is that right?
- 25 A. Well, I'm aware that there are other awards.

- 1 Q. You don't know any specifics?
- 2 A. Not exact -- I do not, as I sit here, know
- 3 the specifics.
- 4 Q. These were shown on Mr. Hevert's exhibit to
- 5 his direct testimony. I think it's Exhibit 1. Do you
- 6 have that?
- 7 A. No, I do not have that in front of me.
- 8 Q. Would you accept subject to check, just to
- 9 speed this up, that there was an award of
- 10 11.35 percent in California on that chart, and that
- 11 that was in the same time frame of this New Mexico
- 12 decision?
- 13 A. I don't have a reason to dispute that.
- Q. And that there's even more recent awards,
- 15 such as the ones that have been stricken on the
- 16 summary exhibit. The one was 10.9 percent in Wyoming
- 17 in November of 2007. Do you have any reason to
- 18 dispute that?
- 19 A. No.
- 20 Q. Ten point seven five -- 10.75 three times in
- 21 Wisconsin in January of 2008?
- 22 A. Don't have any reason to dispute that as you
- 23 read those.
- Q. Ten point five percent in Kentucky?
- 25 MS. SCHMID: Excuse me, objection. I think

- 1 that this to some extent, although interesting, I
- 2 think that if we are going to go through every Rate of
- 3 Return ever awarded we could be here for a very long
- 4 time.
- 5 And I believe that Mr. Peterson's position
- 6 has already been stated and is clear.
- 7 COMMISSIONER BOYER: Well, I'm going to
- 8 overrule that. I don't think Mr. Monson is going to
- 9 carry this quite that far.
- 10 MR. MONSON: Thank you, your Honor.
- 11 COMMISSIONER BOYER: He's going somewhere
- 12 with it.
- MR. MONSON: And I was just going to point
- 14 out two other ones.
- 15 Q. (By Mr. Monson) Ten point five percent in
- 16 Kentucky in August and October of 2007. Do you have
- 17 any reason to dispute those awards?
- 18 A. No.
- 19 Q. Do you believe it's balanced to call the
- 20 Commission's attention to one of the very few low
- 21 awards and not point out the high awards?
- 22 A. I think it's balanced in that it advocates
- 23 for the position that I already arrived at in my
- 24 analysis. To let the Commission know that there are
- 25 other jurisdictions that are considering awards below

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- 1 9 -- or below 10 percent.
- In, in that regard I think it's important for
- 3 the Commission to know that the 9 1/4 percent or the
- 4 range -- or the upper half of my range is not wholly
- 5 outside what other jurisdictions have been awarding.
- 6 That was the point of the New Mexico reference.
- 7 That's the repor -- that's the point in my
- 8 surrebuttal of -- describing that the upper half of my
- 9 range is in -- is within the data that Mr. Hevert has
- 10 so graciously provided to us.
- I, I just do not think that this data shows
- 12 that either my range or Dr. Woolridge's point number
- 13 are wholly unacceptable and outside of what other
- 14 jurisdictions have been awarding.
- 15 Q. So you viewed your responsibility, as the
- 16 representative of the public interest, to point out to
- 17 the Commission something that defended your, your
- 18 position?
- 19 A. Of course I want to defend my position.
- 20 Q. Okay.
- 21 A. I arrived at it independently of this data.
- 22 But I think it's important for the Commission to know
- 23 that this data is not weird or completely outside the
- 24 realm of what others have considered and done.
- 25 Q. So if it's the lowest recommendation, if it's

- 1 lower than 79 of 80 other recommenda -- other awarded
- 2 ROEs, you don't think that's unusual?
- 3 A. Well, it's 79 of 80 in this particular list.
- 4 We've recently heard of other awards. Some 10
- 5 percent. But the upper range is -- you've said
- 6 yourself it has 15 percent of the awards. And the
- 7 point is that the range or the point estimate I
- 8 arrived at independently of these authorizations.
- 9 And it turns out that apparently there are at
- 10 least some commissions that are also willing to agree
- 11 that those are valid ranges and estimates. And I
- 12 think that was important for the Commission to note,
- 13 because I realized that there being an argument in the
- 14 other direction.
- 15 Q. Okay, we won't go any further on that. In
- 16 your testimony you mentioned that you worked for
- 17 12 years in the Property Tax Division of the Utah
- 18 State Tax Commission?
- 19 A. Yes.
- 20 Q. And you were the manager of the centrally
- 21 assessed utilities section; is that right?
- 22 A. Yes.
- 23 Q. And your job was to determine the fair market
- 24 value of property of public utilities for property tax
- 25 purposes?

- 1 A. Among other properties, yes.
- Q. Okay. And one method of determining the
- 3 value is the income capitalization method; is that
- 4 right?
- 5 A. Yes.
- 6 Q. And in that you use the weighted average cost
- 7 of capital; is that right?
- 8 A. Yes.
- 9 Q. And the weighted average cost of capital is
- 10 based in part -- it's the same thing we do here. It's
- 11 the cost of equity times the capital structure and the
- 12 cost of debt and so forth; is that right? Same thing
- 13 we're doing in this case?
- 14 A. Well, generally similar. There at the Tax
- 15 Commission the capital structure was all market-based
- 16 capital structure, as an example.
- 17 Q. So it was --
- 18 A. That's --
- 19 Q. I'm sorry, go ahead.
- 20 A. Go ahead. I'm done.
- Q. Okay. So instead of being book value, as it
- 22 is in this Commission, it was market value for the
- 23 capital structure?
- 24 A. Yes.
- 25 Q. But the cost of equity you determine is the

- 1 same cost of equity determined in this proceeding; is
- 2 that right?
- 3 A. Well, it was -- we're supposed to compute a
- 4 cost of equity in that -- in the Tax Commission, yes.
- 5 Q. Okay. And can we assume the Tax Commission,
- 6 in fulfilling its responsibilities, tries to set a
- 7 value for property that's neither too high nor too low
- 8 but is a fair representation of fair market value of
- 9 the property?
- 10 A. Well, the, the specific mandate of the Tax
- 11 Commission is to set the price -- set the value of the
- 12 property at the amount that a willing buyer and
- 13 willing seller would enter into a transaction to
- 14 purchase the property.
- 15 As part of the fair market value definition
- 16 you are going to ignore extremes, high or low. But it
- 17 should still be a fair market transaction in which
- 18 actual transactions could take place at that price.
- 19 Q. Okay. And the -- and in your work at the
- 20 Property Tax Division if you find an ROE that's low,
- 21 that results in a higher value; is that right?
- 22 A. Well, in general if an RO -- everything else
- 23 being equal, if you have a low ROE that would result
- 24 in a higher income approach value.
- 25 Q. Right. And so if, if one were to assume that

- 1 the Property Tax Division were attempting to achieve
- 2 high valuations, it would come up with low costs of
- 3 equity; is that right?
- 4 A. What do you mean by "achieve high
- 5 valuations"?
- 6 Q. Higher than otherwise would be the case.
- 7 MS. SCHMID: I'll object to this line of
- 8 questioning. I think that it's clearly known that
- 9 Mr. Peterson was employed to support the Tax
- 10 Commission.
- 11 And it's also been stated in the testimony
- 12 that the Tax Commission has things like a Rule 62 and
- 13 other things that aren't directly equivalent to what
- 14 he's doing here, as an employee for the Division of
- 15 Public Utilities.
- 16 COMMISSIONER BOYER: What is the relevance,
- 17 Mr. Monson? Are you trying to assert that he's using
- 18 an approach similar to the tax -- that he might have
- 19 used at the Tax Commission in this case, which is a
- 20 different kind of animal?
- 21 MR. MONSON: No, I'm trying to show the
- 22 $\,\,$ opposite. I'm trying to show that the Tax Commission,
- 23 when he was doing that work he did one thing, and when
- 24 he's here he's doing another thing.

- 1 okay. I'm gonna overrule it and let you ask a couple
- 2 more questions and see if you can tie it up.
- 3 MR. MONSON: Okay.
- 4 Q. (By Mr. Monson) Well, you mentioned Rule 62
- 5 in your testimony. You talked about it, right?
- 6 A. Yes.
- 7 Q. And in fact you cited an article in your
- 8 testimony -- that you wrote after you were employed by
- 9 the Division of Public Utilities -- that talks about
- 10 Rule 62; is that right?
- 11 A. Yes.
- 12 Q. And you compare and contrast in that article
- 13 the work of the Tax Commission in the application of
- 14 Rule 62 with the Commission -- the Public Service
- 15 Commission's setting of ROEs in its proceedings; is
- 16 that right?
- 17 A. Yes.
- 18 Q. So when you were the manager of the section
- 19 that engaged in this process were you the witness on
- 20 cost of capital and income capitalization before the
- 21 Tax Commission when that issue was in dispute?
- 22 A. Most of the time, yes.
- Q. And as the manager of that section did you
- 24 have a lot to do with the analysis done by the section
- 25 with regard to what the cost of capital was? Cost of

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- 1 equity for those -- for the companies?
- 2 A. Yes.
- 3 MS. SCHMID: And again I'd like to renew my
- 4 objection.
- 5 COMMISSIONER BOYER: Okay. Overruled.
- 6 MR. MONSON: Thank you.
- 7 Q. (By Mr. Monson) Isn't it true that the
- 8 centrally-assessed taxpayers in Utah claimed in the
- 9 past the Property Tax Division was biassed in it's
- 10 appraisals of their property, particularly in years
- 11 prior to 1999?
- 12 A. Well, the taxpayer organization certainly
- 13 did. But then that didn't surprise me.
- 14 Q. Wasn't that part of the impetus for the
- 15 enactment of Rule 62?
- 16 A. That was part of the impetus, yes.
- Q. Do you have your article --
- 18 A. I don't have it with me, no.
- 19 Q. -- that you cited?
- MR. MONSON: Can we pass out some cross
- 21 exhibits?
- 22 COMMISSIONER BOYER: You can and may.
- MR. MONSON: Thank you. May we -- Mother may
- 24 I?
- 25 Q. (By Mr. Monson) Mr. Peterson, is the article

- 1 that you've just been handed that's at the top of the
- 2 stack of documents you've just been handed, is that
- 3 the article we've been talking about?
- 4 A. It appears to be.
- 5 Q. And this was an article coauthored by you and
- 6 professor Robert Malko; is that right?
- 7 A. Yes.
- 8 Q. And in this article you discuss your work at
- 9 the Tax Commission and the Tax Commission's rule and
- 10 then you also discuss the Public Service Commission,
- 11 right?
- 12 A. Yes.
- 13 Q. And isn't it true that under Rule 62 that the
- 14 Tax Commission requires the use of the CAPM model?
- 15 A. Yes.
- 16 Q. And in fact in your testimony in this case
- 17 you've urged this Commission to use the CAPM model as
- 18 part of its analysis; is that right?
- 19 A. Yes.
- 20 Q. And you mention in this article that one of
- 21 the problems that this Commission had with the CAPM
- 22 method was that there was some question about the
- 23 statistical significance of beta; is that right?
- 24 A. That was raised or mentioned in the 2002
- 25 decision. And I'm not sure what, what exactly that

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- 1 referred to.
- Q. Okay. But you've reviewed Mr. Hevert's
- 3 testimony in this proceeding, right?
- 4 A. Yes.
- 5 Q. And he addresses the issue of the statistical
- 6 significance of beta in that testimony. Do you
- 7 remember that?
- 8 A. I don't remember him using those terms
- 9 exactly. And I don't know that that had a
- 10 relationship to the 2002 rate case.
- 11 Q. So his testimony at lines 760 -- do you have
- 12 his testimony?
- 13 A. No, I don't.
- MR. MONSON: May I approach the witness?
- 15 COMMISSIONER BOYER: You may.
- 16 Q. (By Mr. Monson) Let me refer you to page 31.
- 17 A. I have it.
- 18 Q. Look at line 7 -- the question on line 769
- 19 and then the answers following that question briefly.
- 20 A. On Page 7 -- oh, page 31?
- 21 Q. Right. Line 769?
- MS. SCHMID: Did I mislead the witness and
- 23 provide him with a copy of the wrong thing?
- MR. MONSON: I'm looking at the direct.
- 25 THE WITNESS: This is rebuttal testimony.

- 1 MR. MONSON: Do you have the direct?
- 2 MS. SCHMID: Not easily accessible. It's
- 3 somewhere in the file.
- 4 MS. LARKIN BELL: May I approach?
- 5 COMMISSIONER BOYER: Go ahead, Ms. Bell.
- 6 Q. (By Mr. Monson) So can you see the reference
- 7 I was talking about, Mr. Peterson?
- 8 A. Yes.
- 9 Q. Okay. And I just want to ask you to -- I
- 10 assume you reviewed this?
- 11 A. I did.
- 12 Q. And do you agree with, with Mr. Hevert that
- 13 the, that the statistical issue has been demonstrated,
- 14 that that problem has been cleared up, with beta?
- 15 A. I'm not sure that it has been with this.
- 16 Q. So is it your position then the Commission
- 17 shouldn't use the CAPM?
- 18 A. No. I'm just -- we're arguing about what was
- 19 the statistical problem in 2002. And I don't know
- 20 what that was.
- Q. Oh, okay. You don't know if this was the
- 22 specific statistical issue; is that what you are
- 23 saying?
- 24 A. No. And my recollection is that this -- and
- 25 I'd have to review it. But I think the -- well, I'd

- 1 have to review it. Mr. Hevert, as I recall, was
- 2 comparing the -- whether the betas between the proxy
- 3 groups were statistically significant.
- 4 Q. Okay.
- 5 A. I don't think this resolves it. The question
- 6 about -- from the 2002 case.
- 7 Q. Okay, that's fine. Can you turn to page --
- 8 the pages aren't numbered in this article, the copy we
- 9 have, I apologize for that. But it would be page --
- 10 if you count the cover then it's one, two, three,
- 11 four, five, six, seven, eight.
- 12 I think I've highlighted it. Can you find
- 13 the page that's talking about Rule 62, and it's
- 14 highlighted?
- 15 A. Yes.
- 16 Q. Okay. The methods that this addresses are
- 17 CAPM, risk premium, and dividend growth. Is dividend
- 18 growth the same as the DCF?
- 19 A. Yes.
- 20 Q. Okay. And this talks about use of the CAPM,
- 21 then it goes into some specifics about the CAPM. It
- 22 says:
- 23 "The risk free rate shall be the
- 24 current market rate on 20-Year Treasury
- bonds."

- 1 A. Yes.
- Q. That's the rate you used in this case, right?
- 3 A. Yes.
- 4 Q. "The beta should reflect an average
- or value-weighted average of comparable
- 6 companies and should be drawn
- 7 consistently from Value Line or an
- 8 equivalent source."
- 9 Is that the beta you used?
- 10 A. I used Value Line and equivalent sources.
- 11 Q. Okay. And is Value Line beta an adjusted
- 12 beta?
- 13 A. The Value Line beta is.
- Q. Okay. So did you understand when you were on
- 15 the Tax Commission staff, the Property Tax Division,
- 16 that you were supposed to use an adjusted beta?
- 17 A. No, that wasn't specifically the --
- 18 mentioned.
- 19 Q. Okay. Did you use an adjusted beta?
- 20 A. Typically, yes.
- 21 Q. Thank you. Then the next one says:
- 22 "The risk premium shall be the
- 23 arithmetic average" -- let's stop there
- 24 for a minute.
- 25 One of your points of debate with Mr. Hevert

- 1 is whether you should use the arithmetic average or
- 2 the arithmetic -- I'm sorry, I don't know how to say
- 3 that word -- or the geometric mean; is that right?
- 4 A. Yes.
- 5 Q. And this rule requires you to use the
- 6 arithmetic average, right?
- 7 A. Yes.
- 8 Q. Okay. And that -- and you used the
- 9 geometric, Mr. Hevert used the arithmetic, right?
- 10 A. I -- in one of my CAPM models I used the
- 11 geometric. But only in one.
- 12 Q. You used geometric only in one, or arithmetic
- in only one?
- 14 A. No, I only had one geometric model. The
- 15 others are arithmetic.
- 16 Q. Okay. And it also says that you should use
- 17 the data for the entire historical period in the
- 18 Ibbotson Yearbook; is that right?
- 19 A. Yes.
- 20 Q. So that's the whole -- in this case that
- 21 would be the whole 82-year period; is that right?
- 22 A. Yes. Whatever it is since 1926.
- Q. Right. Do you think that the fact
- 24 that -- well, first of all, when the Tax Commission
- 25 adopted Rule 62 did they go through a process where

- 1 people got to provide input on Rule 62?
- 2 A. Yes, they did.
- 3 Q. And did you provide input?
- 4 A. Yes, we did.
- 5 Q. So the Tax Commission heard from you on what
- 6 your position was on these issues; is that right?
- 7 A. Well, I don't know if they heard from us.
- 8 They accepted our findings.
- 9 Q. Okay.
- 10 A. The -- being a participant in those hearings,
- 11 it came right after the famous Will Tell decision,
- 12 where the Commission had decided to go a completely
- 13 different direction.
- 14 And it was then that they instituted the
- 15 Rule 62, with the direction that the Division was to
- 16 cooperate in arriving at a rule with industry and that
- 17 we were no longer to oppose industry positions. Those
- 18 were our directions.
- 19 So to say that they had input from us is a
- 20 little bit of a misleading statement, in my view.
- 21 Q. Okay. I didn't -- I don't know the process.
- 22 So, so you didn't advocate, when they were adopting
- 23 Rule 62, that they not use the entire historical
- 24 period then? Or did you?
- 25 A. We have advocated that before. But again,

- 1 this was being driven by industry decisions that they
- 2 wanted in the rule.
- 3 Q. Okay. And the fact that the Tax Commission
- 4 accepted those positions, would that indicate that in
- 5 their judgment they thought those were the better
- 6 positions in terms of properly fulfilling their
- 7 responsibility to value the property?
- 8 MS. SCHMID: Objection. This witness cannot
- 9 know what the Tax Commission --
- 10 COMMISSIONER BOYER: Sustained.
- MR. MONSON: Okay.
- 12 COMMISSIONER BOYER: You don't have to answer
- 13 that one, Mr. Peterson.
- 14 THE WITNESS: Huh?
- 15 COMMISSIONER BOYER: You don't have to answer
- 16 that question.
- 17 THE WITNESS: Thank you, sir.
- 18 MR. MONSON: I think he wanted to answer it.
- 19 But nonetheless.
- 20 Q. (By Mr. Monson) Okay. So while you were
- 21 with the Property Tax Division you participated each
- 22 year in a capitalization study, right? Capitalization
- 23 rate study?
- 24 A. Yes.
- 25 COMMISSIONER BOYER: Excuse me Mr. Monson, so

- 1 you are working on another document now?
- 2 MR. MONSON: I am.
- 3 COMMISSIONER BOYER: This would be a natural
- 4 break, wouldn't it?
- 5 MR. MONSON: Sure.
- 6 COMMISSIONER BOYER: So we're gonna take an
- 7 hour and-a-half lunch. And we'll resume with
- 8 Mr. Monson's cross examination at around 1:30.
- 9 (A luncheon recess was taken
- 10 From 12:04 to 1:32 p.m.)
- 11 COMMISSIONER BOYER: Okay, so I had a chance
- 12 over the lunch hour to use my rudimentary math skills,
- 13 and if we have handled 2 1/4 witnesses in 4 hours it's
- 14 not likely that we're gonna do 6 3/4 in the next 3
- 15 hours -- 3 1/2 hours.
- 16 So as we finish with the cross examination of
- 17 Mr. Peterson would you be thinking about how we
- 18 accommodate our out-of-town witnesses? I'm thinking
- 19 that perhaps we should hear Dr. Woolridge. And is
- 20 it -- who else is from out of town, Mr. Reed?
- 21 MS. LARKIN BELL: Mr. Reed is from out of
- 22 town, but he has made special arrangements to be here
- 23 all of today and through at least noon tomorrow.
- 24 COMMISSIONER BOYER: Tomorrow may not help
- 25 us. And then Mr. Ball has a scheduling issue if we

- 1 were to reschedule. Our next available date is next
- 2 February, because we have all these cases pending.
- 3 I'm exaggerating here for emphasis.
- 4 We do have the time set aside for the Revenue
- 5 Requirement hearing. So I suppose if we have to, we
- 6 could do that. But be thinking about that, if you
- 7 would, as we hear more from Mr. Peterson. And we'll
- 8 go from there. Mr. Monson you are on.
- 9 Q. (By Mr. Monson) Mr. Peterson, before we move
- 10 to the next exhibit just real quickly --
- 11 MR. MONSON: First of all, I guess we should
- 12 have marked this as QGC Cross 1. Are we on Cross 1?
- 13 QGC Cross 1. This is the article.
- Q. (By Mr. Monson) And could you just flip to
- 15 the page in back of the -- page with the Rule 62
- 16 highlighting on it? And you see I highlighted another
- 17 paragraph there. And rather than having you take time
- 18 to read it, would you just acknowledge that there you
- 19 are setting forth some of the benefits of the CAPM
- 20 model?
- 21 A. Yes.
- Q. Okay. Okay, that's QGC Cross 1. Let's go to
- 23 QGC Cross 2, which is the 2000 Capitalization Rate
- 24 Study -- excerpts from it. Does this look familiar to
- 25 you, Mr. Peterson?

- 1 MS. SCHMID: Objection. I believe that,
- 2 while Mr. Monson may claim that he's attempting to
- 3 show bias, it is not a productive use of the
- 4 resources. And that clearly it's -- different arenas
- 5 put different emphasis on things.
- 6 For example, it's very likely that Questar
- 7 Gas would argue for a lower property rate before -- or
- 8 lower property value before the Tax Commission and a
- 9 higher rate base rate in front of the Public Service
- 10 Commission. So I'm, I'm frustrated by this.
- 11 COMMISSIONER BOYER: I guess I'm not
- 12 frustrated, but I'm waiting for the punch line as we
- 13 go through this testimony. I understand you're
- 14 talking about credibility and reliability and that
- 15 sort of thing.
- MS. SCHMID: We have already stated that
- 17 Mr. Peterson worked for the Tax Commission. We've
- 18 gone through his article at length. I, I question the
- 19 relevance of this.
- 20 COMMISSIONER BOYER: Well, I think it does go
- 21 to credibility and the reliability of his testimony.
- 22 So we'll overrule. Go a little, a little further.
- 23 But I'm guessing that your end game is that you would
- like him to admit that his number is low, or get him
- 25 to admit that it could be adjusted upward or something

- 1 at some point in time?
- 2 MR. MONSON: I think, I think that it will be
- 3 actually pretty short. I'm just gonna go through two
- 4 or three questions on each of these different pages
- 5 and establish what his cost of equity finding was at
- 6 the Tax Commission.
- 7 COMMISSIONER BOYER: Okay. We're gonna let
- 8 you do that. But we're more interested in what he's
- 9 done and the work that he's done in this particular
- 10 case.
- 11 MR. MONSON: I understand.
- 12 Q. (By Mr. Monson) So the question was, are you
- 13 familiar with this?
- 14 A. It looks like it's a familiar format anyway.
- 15 Q. Okay. And if I represent to you this was --
- 16 these are excerpts from the 2000 Capitalization Rate
- 17 Study by the Property Tax Division would that seem
- 18 correct?
- 19 A. Yes.
- 20 Q. Okay. And I've got two pages here. The
- 21 first page is a summary of the equity yield rate.
- 22 Which is the cost of equity capital, right?
- 23 A. Yes.
- Q. And the Property Tax Division in this
- 25 particular year for natural gas utilities said it was

- 1 10.49; is that right?
- 2 A. Yes.
- Q. And if you flip to the second page, that was
- 4 based on a DCF analysis of 11.71, CAPM of 10.13, and
- 5 the risk premium of 11.94?
- 6 A. Yes.
- 7 Q. And is that same risk premium model that you
- 8 used in your testimony in this case?
- 9 A. At least an early version of it.
- 10 Q. Okay. So it evolved over time a little bit?
- 11 A. A little bit.
- 12 Q. Okay.
- 13 A. Essentially, yes.
- 14 Q. Okay. And you are aware that the Commission
- 15 had -- that Questar Gas had a rate case before this
- 16 Commission in 2000; is that right?
- 17 A. 2000 or 2002?
- 18 Q. 2000.
- 19 A. I'm not familiar with that one.
- 20 Q. Okay. I can show you the order if you want,
- 21 but maybe to try to speed it up. So you don't know
- 22 what the Commission ordered for ROE in that year?
- 23 A. No.
- Q. Okay. Would you accept, subject to check,
- 25 that it was 11 percent?

- 1 A. Well, I'll accept your representation.
- Q. Okay. And then the next rate case was the
- 3 one in 2002, right?
- 4 A. Yes.
- Q. Okay. Now I, I didn't have a complete set
- 6 for 2002. But the rate case was filed, let's see. It
- 7 was filed in May of 2002. And hearings were held in
- 8 October 2002. Do you remember that from the order?
- 9 You said you reviewed the order?
- 10 A. I will accept your representations.
- 11 Q. Thank you. And the capitalization study in
- 12 2002 was released in April of 2002, right? Based on
- 13 this page, Exhibit -- what's now marked as QGC
- 14 Cross 3; is that right?
- 15 A. From the Tax Commission?
- 16 Q. Yeah. From the Property Tax Division.
- 17 A. Well, they're usually done before the first
- 18 of March.
- 19 Q. Okay.
- 20 MS. SCHMID: If I may, I think that
- 21 Mr. Peterson would have no direct knowledge of this
- 22 document as he was not employed by the Tax Commission
- 23 in 2008. And perhaps it could be a representation
- thereof, but I don't think it's appropriate to ask
- 25 Mr. Peterson to authenticate it.

- 1 MR. MONSON: Okay. We're on 2002 here, so.
- MS. SCHMID: Oh. Sorry.
- 3 Q. (By Mr. Monson) You were still with the Tax
- 4 Division in 2002?
- 5 A. Yes.
- 6 MS. SCHMID: My apologies.
- 7 Q. (By Mr. Monson) And the document is just a
- 8 one-page document. It has the date on it 11 April
- 9 '02. Is that the date it was produced, or do you
- 10 know?
- 11 A. Well, probably the date it, the date it was
- 12 printed. This would be -- okay.
- Q. Okay. Anyway, in the spring of 2002?
- 14 A. Right.
- 15 Q. Okay. And the, and the yield capitalization
- 16 rate found by the Property Tax Division that year was
- 17 10.63, right?
- 18 A. Yes.
- 19 Q. Okay. And then because the 2002 rate case
- 20 started in May and went on and the order was issued in
- 21 December, I thought maybe it would be helpful to look
- 22 at the 2003 capitalization rate study because that's
- 23 based on data at the end of 2002, right?
- MS. SCHMID: Excuse me. Can Counsel provide
- 25 the witness's counsel with a copy of these documents?

- 1 I'm not finding them in the packet that I was handed.
- 2 MR. MONSON: Sure.
- 3 MS. SCHMID: I go from 2000, a two-page study
- 4 in 2000 to 2008. And I apologize for the delay, but
- 5 I'd like to see the documents.
- 6 MS. LARKIN BELL: It was this one.
- 7 MS. SCHMID: Yeah, I've got, I've got that
- 8 one but it doesn't have -- for whatever reason it
- 9 doesn't have the middle stuff.
- 10 MR. MONSON: That's 2002. 2003, okay.
- 11 MS. SCHMID: Thank you. Thank you.
- 12 Q. (By Mr. Monson) Okay. So do you have the
- document that I marked as QGC Cross 4, which is 2003
- 14 Capitalization Rate Study excerpts?
- 15 A. I think I do, yes.
- 16 Q. Okay. And that's got a date on it of
- 17 March 4, 2003?
- 18 A. Yes.
- 19 Q. Okay. And what does that show for the ROE or
- 20 the cost of equity capital for natural gas utilities?
- 21 A. Ten point zero one percent.
- 22 Q. Okay. And there's -- just real quickly. The
- 23 number below that looks like it's been pasted over.
- 24 Do you recall that that was actually the way this
- 25 study came out, with the number pasted over for

- 1 pipelines? Do you remember? Maybe you don't
- 2 remember.
- 3 A. I don't recall.
- 4 Q. Okay. And the second page of that one shows
- 5 a DCF of 9.97, a CAPM of 9.67, and a risk premium of
- 6 11.02; is that right?
- 7 A. That's what it shows.
- 8 Q. Okay. And what did the Commission order in
- 9 the 2002 rate case? This Commission?
- 10 A. Eleven point two percent, I believe.
- 11 Q. Okay. So based on these two examples where
- 12 Questar Gas had a rate case at the Commission during
- 13 the same time frame that the Property Tax Division was
- 14 doing -- setting cost of equity or determining cost of
- 15 equity, the Property Tax Division was about 50 to 60
- 16 basis points lower than what the Commission found
- 17 reasonable, the Public Service Commission found
- 18 reasonable; is that right?
- 19 A. Apparently so.
- 20 Q. Okay.
- 21 MS. SCHMID: Objection. Wouldn't we need to
- 22 clarify the test year that was used for the rate case,
- 23 and get that on the record and compare it to the test
- 24 year or the time period for the actual months that
- 25 were involved in this, to have it be relevant and

- 1 probative?
- 2 COMMISSIONER BOYER: Well Ms. Schmid, I don't
- 3 know the answer to that. Are we --
- 4 MS. SCHMID: Well, objection.
- 5 COMMISSIONER BOYER: Let's ask Mr. Peterson
- 6 if we're talking about apples and oranges here.
- 7 THE WITNESS: Well, to interpret what I
- 8 believe Mr. Monson's point is, is that between the
- 9 issuance of a cost of capital study by the Property
- 10 Tax Division in 2002 and the issuance of a subsequent
- 11 cost of capital study in 2003, the Public Service
- 12 Commission issued its order on Questar Gas in their
- 13 2002 docket.
- 14 And he's noting for some reason that there is
- 15 a difference between the numbers. That's what I
- 16 gather.
- MR. MONSON: Your Honor, can I ask him
- 18 another question to kind of clarify that a little bit?
- 19 COMMISSIONER BOYER: Well, let's -- go ahead.
- Q. (By Mr. Monson) In the capitalization
- 21 studies the information, as I understand it, the
- 22 analysis is done on year-end data; is that right? For
- 23 the prior year?
- 24 A. Yes.
- 25 Q. So the 2002 study is done on 2001 data?

- 1 A. Well, December -- as close to the
- 2 December 31st date as we could.
- 3 Q. Right. And so the 2003 study is done on
- 4 December 2002 data?
- 5 A. Yes.
- 6 Q. And in this case, for example, your analysis
- 7 was done based on data as of March 14th or something
- 8 like that; is that right, of 2008?
- 9 A. That's when -- that was my cutoff time
- 10 period, yes.
- 11 Q. Okay. So can you look now at the next
- 12 document, which is Capitalization Rate Study for
- 13 January 1, 2008? That's QGC Cross 5. And that would
- 14 have been done based on data as of the end of 2007,
- 15 right?
- 16 A. Yes.
- 17 Q. Okay. And what, what cost of equity did the
- 18 Property Tax Division find for this study?
- 19 A. For natural gas utilities?
- Q. For natural gas utilities.
- 21 A. It appears 11.08 percent.
- Q. And if you look at the next page, that's
- 23 based on a DCF analysis of 8.23; is that right?
- A. Well, that's been calculated there, yes.
- 25 Q. And a capital asset pricing model of 11.05?

- 1 A. Yes.
- Q. And a risk premium model of 11.17?
- 3 A. That's what it shows.
- 4 Q. Okay. And is this risk premium model similar
- 5 to the one -- do you know if it's the same as the one
- 6 you used in this case?
- 7 A. I think they've simplified it since I was
- 8 there.
- 9 Q. Okay, all right.
- 10 A. It would take me half a day to do mine,
- 11 and --
- 12 COMMISSIONER BOYER: Mr. Peterson, I don't
- 13 think we need to go there. If Mr. Peterson wasn't
- 14 working there at the time I don't think he has any
- 15 personal knowledge of what they used or didn't use.
- 16 MR. MONSON: I just wondered if he could -- I
- 17 wondered if he knew. That's what I was asking.
- 18 THE WITNESS: Okay.
- 19 Q. (By Mr. Monson) Okay. Now, in your
- 20 surrebuttal testimony you cite professor Roger Morin;
- 21 is that right?
- 22 A. Yes.
- 23 Q. And you cite his book, New Regulatory
- 24 Finance?
- 25 A. I'm familiar with it.

- 1 Q. And again, I'm gonna try to speed this up.
- 2 You've got a copy of some excerpts from the book. And
- 3 if you want, I'll give you the book. Would you
- 4 rather --
- 5 A. No, that's fine.
- 6 Q. Okay. I just want to run through some
- 7 elements on the -- that Dr. Morin addresses that are
- 8 addressed in your testimony. First of all on raw beta
- 9 versus adjusted beta. Would you agree that Dr. Morin
- 10 says you should use adjusted beta?
- 11 A. I would agree that he says that you should
- 12 use adjusted beta. But he does not specifically say
- 13 you should use an adjusted beta that regresses toward
- 14 1.0.
- 15 Q. I guess we have to read it. Can you read for
- 16 me the first sentence highlighted -- the sentence
- 17 highlighted on page 72?
- 18 A. "The regression tendency of betas
- 19 to converge to 1.0 over time is very
- 20 well known and widely discussed in
- 21 financial literature."
- 22 Q. And can you read the sentence --
- A. May I explain that statement?
- 24 Q. Sure.
- 25 A. This tendency is based upon analyses of a

- 1 very broad market group. It is not specific to any
- 2 particular industry, for example electric or gas
- 3 utilities. So that's the first caution. That's my
- 4 first comment. So that's -- you can proceed to your
- 5 next quote.
- 6 Q. Okay. This book by Dr. Morin is talking
- 7 about determining cost of capital for public
- 8 utilities, isn't he?
- 9 A. Well, he is, but there -- the studies he's
- 10 referring to deal with broad market analyses.
- 11 Q. Okay. So then what's his conclusion about
- 12 use of adjusted or unadjusted beta? On page 73,
- 13 right?
- 14 A. Yes. He says because of this observed
- 15 regression tendency, a company's raw unadjusted beta
- 16 is not appropriate measure of the company market risk
- 17 to use. If you look above there he says, in the
- 18 paragraph above:
- 19 "The tendency of true betas not only
- 20 to vary over time but to move back
- 21 toward average levels is not
- 22 surprising."
- 23 And in the paragraph above that he cites
- 24 Gombola and Kahl 1990, which is a study I cited in my
- 25 direct testimony. Which was specific to utility

- 1 companies. Which showed a tendency to regress towards
- 2 a mean of about .5.
- 3 So in -- on page 73 here, if you read it
- 4 carefully, all he's saying is that you should make
- 5 some adjustment to betas. And not necessarily the
- 6 adjustment that's used by Value Line.
- 7 Q. Okay. And if I continue on -- since you
- 8 brought it up. On page 74 he criticizes the Gombola
- 9 study and says it was done before certain things
- 10 occurred; is that right? I mean, I don't -- I'm
- 11 trying to speed this up again.
- 12 A. Well, he says that, but many of the studies
- 13 that he sites for beta going to 1 were done before a
- 14 number of things. In fact, Gombola was in response to
- 15 the previous study. So he -- we can point fingers all
- 16 day to different studies.
- 17 Q. Okay. Could you turn to page 114, the next
- 18 highlighted quote?
- 19 MS. SCHMID: And sorry to be so active, but I
- 20 object. I think that the document speaks for itself.
- 21 Unless the witness feels that it's necessary to
- 22 explain any of the highlighted material.
- 23 COMMISSIONER BOYER: So is that just a
- 24 statement of fact?
- 25 MS. SCHMID: Sorry, that was an objection.

- 1 COMMISSIONER BOYER: Well, we'll let him
- 2 continue as he's going. Thank you.
- 3 MS. SCHMID: Okay.
- 4 Q. (By Mr. Monson) Dr. Peterson, one of the
- 5 other areas of disagreement between you and Mr. Hevert
- 6 is whether you should use -- let's see. Whether you
- 7 should use the 82-year history or some shorter
- 8 history; is that right? Of the Ibbotson or the
- 9 Morningstar data?
- 10 A. Yes.
- 11 Q. And what does Dr. Morin say about that, on
- 12 the top of page 114?
- 13 A. "The historical risk premium approach
- 14 assumes that the average realized return
- is an appropriate surrogate for expected
- 16 return, or, in other words, that
- investor expectations are realized.
- 18 "However, realized returns can be
- 19 substantially different from prospective
- 20 returns anticipated by investors,
- 21 especially when measured over short time
- 22 periods.
- 23 "Therefore, an historical risk
- 24 premium study should consider the
- 25 longest possible period for which data

- 1 are available."
- Q. Thank you. Another area of dispute between
- 3 you and Mr. Hevert is whether you should use the
- 4 arithmetic -- arithmetic or geometric average; is that
- 5 right?
- 6 A. Yes. Well, not exactly. I think that both
- 7 of them should be used and considered.
- 8 Q. Okay. What does Dr. Morin say about that
- 9 dispute? It's on page 116, over continuing on to
- 10 page 117.
- 11 A. Do you want me to read it or come to him
- 12 conclusion?
- 13 Q. You can read it or you can summarize it if
- 14 you know it.
- 15 A. Well, basically Dr. Morin is an advocate of
- 16 what I styled in my direct testimony as the Ibbotson
- 17 method. So he comes down in favor of arithmetic
- 18 averages. And I cited in my direct testimony other
- 19 authorities that would disagree with that. So we can
- 20 engage in battling authorities if you would like.
- Q. Okay. And Dr. Morin says there's no dispute
- 22 in academic circles as to whether the arith --
- 23 arithmetic or geometric average should be used.
- 24 A. That's absolutely false.
- Q. Okay. You don't agree?

- 1 A. I disagree with that completely. I can
- 2 cite -- and I did cite -- references to academic
- 3 authorities that disagree with that.
- 4 Q. Okay. All right. Okay, if you did the, if
- 5 you did the CAPM analysis following the
- 6 recommendations of Dr. Morin -- well, did you do it
- 7 that way?
- 8 A. I, I, to the extent that I've correctly
- 9 characterized Dr. Morin's CAPM as being basically what
- 10 I've styled the Ibbotson method of CAPM, then I have
- 11 followed that.
- 12 Q. And what result did you get?
- 13 A. I think in this case -- if you'll give me a
- 14 minute. Using 20-year bonds as the risk free rate I
- 15 came up with 10.4 percent.
- Q. Okay. And, but then you didn't -- but then
- 17 you said in your testimony that you didn't include
- 18 that in your reasonable range; is that right?
- 19 A. It's not in the reasonable range, although it
- 20 was averaged with the other CAPM data.
- Q. Okay. Let's see. Can you look now at the
- 22 next exhibit, which I've marked as QGC Cross 7?
- 23 A. Okay. What does it look like?
- Q. It's the one that's colored.
- 25 A. Okay. I don't have the markings on it, so.

- 1 Q. Oh, okay. Yeah, actually I don't think I
- 2 highlighted anything on it. But it's, it's a document
- 3 called Utilities -- "Utility ROEs: An Overview, April
- 4 2008." And it's published by CitiGroup, right?
- 5 A. That's what it appears.
- 6 Q. Do you have that? Can you turn to page 8 of
- 7 that document, please?
- 8 A. Okay.
- 9 Q. And do you see on that document that they're
- 10 presenting the spread between ROE-gas spread to
- 11 30-year treasury in basis points. On the bottom
- 12 right -- in the column at the right-hand side of the
- 13 bottom table. Do you see that?
- 14 A. Yes.
- 15 Q. And what does it show for 2007?
- 16 A. For which column?
- 17 Q. For the -- that column. The ROE-gas spread
- 18 to 30-year treasury bond -- to 30 year treasury.
- 19 A. ROE?
- Q. The top row.
- 21 A. Oh, the top row.
- Q. Yeah.
- 23 A. All right, are we looking at the spreads --
- Q. Right. The top row of the spreads table.
- 25 A. All right. So I got to find the gas spread.

- 1 Okay. ROE-gas spread to Moody's "A" utility index, is
- 2 that the one you would like?
- Q. No, to 30-year treasury. The last one.
- 4 Farthest one on the right.
- 5 A. Oh, the 30 -- okay. The far -- I got it. It
- 6 shows 578 basis points.
- 7 Q. Okay. And one of the issues in this case is
- 8 what's the risk premium, right?
- 9 A. Well, that would be one of the issues.
- 10 Q. And that's one of the serious differences
- 11 between you and Mr. Hevert in your analysis, right?
- 12 A. Well, it depends -- risk premium as applied
- 13 to the capital asset pricing model.
- 14 Q. Right. And if you took 578 and divided it by
- 15 the beta. And I'll represent to you the beta in your
- 16 exhibit, at least the Value Line beta, is about .85.
- 17 Does that sound right?
- 18 A. Yes.
- 19 Q. So if you divide 578 by .85, that would give
- 20 you the risk premium; is that correct?
- 21 A. No.
- Q. It wouldn't? Okay. You don't agree with
- 23 that. Now could you turn to page 5 of this exhibit?
- 24 You filed testimony pretty much contemporaneously with
- 25 the testimony in this case in the Rocky Mountain Power

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- 1 case, right?
- 2 A. Yes.
- Q. And in that case you are recommending an ROE
- 4 of 10.1 percent; is that right?
- 5 A. Yes.
- 6 Q. And in this case you are recommending
- 7 9.25 percent?
- 8 A. Yes.
- 9 Q. Okay. Looking at the electric and gas yields
- 10 that are shown on this table, ROEs -- which would be
- 11 the top two lines; is that right?
- 12 A. Apparently, yes.
- 13 Q. Would you agree with me that the -- that
- 14 there's not a 85 basis point spread between the gas
- 15 and the electric ROEs?
- 16 A. Well, I would agree that the lines as drawn
- 17 here are together pretty much.
- 18 Q. And in fact there's hard -- there's -- it
- 19 looks like the gas is slightly lower, but not --
- A. Not meaningfully.
- Q. Not significantly? Okay.
- 22 A. And I'd also note that the trend is clearly
- 23 downward toward 10 percent.
- Q. Well, where is the trend in 2008, based on
- 25 this exhibit? Where does it, where does it show?

- 1 A. Well, if you go back here exhibit on page 8
- 2 at the top. It shows 2007 allowed ROEs at 10.25, down
- 3 20 basis points from 2006.
- 4 Q. Okay.
- 5 A. So, and clearly there's a downward trend
- 6 towards 10 percent --
- 7 Q. And go back to --
- 8 A. -- on ROEs.
- 9 Q. I'm sorry, were you through?
- 10 A. Yes, I'm through.
- 11 Q. Okay. Go back to page 5. So for 2008 where
- 12 are they showing? What are they showing, roughly?
- 13 A. Well, they're showing close to 10 percent.
- Q. Well, isn't it more like 10.25, or --
- 15 roughly? I mean, it's --
- 16 A. Maybe 10.2 or 25.
- 17 Q. It's not up to 10.5 but it's more than 10
- 18 certainly, right?
- 19 A. No, it's about 10. I'll agree with that.
- Q. Would you agree it's approximately 100 basis
- 21 points above your recommendation?
- 22 A. Oh, approximately.
- Q. Okay. All right. Another area of dispute
- 24 between you and Mr. Hevert is on the growth rate
- 25 that's used in the DCF analysis; is that right?

- 1 A. Yes.
- Q. Okay. Could you turn back to Dr. Morin's
- 3 quotes. Do you have that?
- 4 A. Just a minute, I think I have shuffled it
- 5 somewhere.
- 6 Q. I'm having a hard time finding it too. Have
- 7 you got it? In fact in your --
- 8 A. I think I do, yeah.
- 9 Q. I'm sorry. In fact, in your surrebuttal
- 10 testimony you cited Dr. Morin as a source for using
- 11 historical growth rates, right?
- 12 A. Yes.
- 13 Q. Okay. What conditions did he say need to be
- 14 in effect if you're gonna use historical growth rates?
- 15 A. Well, one of the conditions is that you would
- 16 like to have some stability. And that you wouldn't be
- 17 at a -- some kind of -- this isn't him term, but sort
- 18 of an inflection point. Where growth rates are either
- 19 going to dramatically increase or decrease. That
- 20 there is no expectation of that.
- Q. So, so he says that it's, it's good to use
- 22 historical growth rates or it's okay to use them if
- 23 the, if the industry and the book values and so forth
- 24 are stable, right?
- 25 A. I think that at least is a reasonable

- 1 characterization.
- Q. Okay. Could you turn to the quote on
- 3 page 297 and read that one, the one I've highlighted?
- 4 A. "The major point of all this is that
- 5 it is perilous to apply historical
- 6 growth when a utility is in a transition
- 7 between growth paths. When payout
- 8 ratios, equity return, and
- 9 market-to-book ratios are changing,
- 10 reliance on historical growth is
- 11 hazardous."
- 12 Q. Do you agree that the, the payout ratios for
- 13 gas companies are changing right now?
- 14 A. Well, for their holding companies they
- 15 possibly could be. I haven't studied that
- 16 specifically though.
- 17 Q. Okay. Okay. And with regard to the trend of
- 18 return on equity, is that stable or is it going down
- 19 as you said?
- 20 A. The trend of return on equity? I think --
- 21 well, the authorized returns that the Company wants to
- 22 bring up, they're clearly trending down towards the
- 23 low 10 percent range for both gas and electric. And,
- 24 and these are averages, too. I mean, this doesn't --
- 25 that reflects an average. It isn't the full range.

- 1 Q. Okay. The next two exhibits deal with the
- 2 New Mexico case. Quest -- QGC Cross 9 is a document
- 3 that has a title on it "Power & Utilities." And then
- 4 on the become right-hand corner it says "Lehman
- 5 Brothers." Do you have that?
- 6 A. Yes.
- 7 Q. Could you turn to page 2 on that? In your
- 8 testimony you said that the Commission could assume
- 9 that investors weren't really expecting returns above
- 10 10 percent; is that right? Not, not just for this
- 11 company but for -- in the natural gas business right
- 12 now?
- 13 A. Well, let's be careful about when you are
- 14 saying what investors are expecting and what returns
- 15 they're expecting. Are you expect -- are you saying
- 16 returns that a stock investor expects to get himself
- 17 for an investment, or?
- 18 Q. Right.
- 19 A. Okay.
- 20 Q. The returns that a holder of common equity is
- 21 expecting in -- from a natural gas utility, okay? And
- 22 in your testimony you said, Don't be worried that I'm
- 23 recommending 9.25, because investors aren't -- and I
- 24 think you were criticizing Mr. Hevert.
- 25 You were saying his, his statements about

- 1 witness -- about investors requiring returns above
- 2 10 percent, you were challenging that. And you were
- 3 saying, Don't be worried about that, they're not
- 4 expecting returns above 10 percent; is that correct?
- 5 A. Well, I don't think that's an exact quote.
- 6 But I'll accept it, for the moment, to answer your
- 7 question.
- 8 Q. Okay. In the interest of time?
- 9 A. In the interest of time, I'll say that's
- 10 correct.
- 11 Q. All right. What, what does this report by
- 12 Lehman Brothers indicate that, that, with regard to
- 13 Public Service of New Mexico, that investors were
- 14 expecting before the decision in the case?
- 15 A. I don't see anything that says where
- 16 investors are expecting anything.
- Q. Okay. Do you have the page that's page 61?
- 18 A. Yes.
- 19 Q. And do you see -- well, okay. I see what
- 20 you're, what you're challenging. What was Lehman
- 21 Brothers expecting as a result in that case?
- 22 A. Well, to help speed this up, Lehman Brothers
- 23 had been expecting a 10 1/2 percent outcome from the
- 24 rate case. Which they didn't get.
- 25 Q. Right. They got 9.53; is that right?

- 1 A. That sounds correct.
- Q. Now, what was the reaction to that in the
- 3 market?
- 4 A. Well, I, I know the stock had already
- 5 collapsed prior to -- in the early 2008. And that was
- 6 due to problems that they were having with one of
- 7 their generation plants. So I don't think you can
- 8 distinguish clearly what the reaction was from the
- 9 other problems the Company was having.
- 10 Q. Can you look --
- 11 A. PNM Resources have had very low actual
- 12 returns on equity over a number of years. Speaking of
- 13 the parent Company. And they're not even coming close
- 14 to the 9 1/2 percent. So continued low profitability
- 15 of the actual operations I think are more significant
- 16 to investors, outside stock investors than the rate
- 17 case, per se.
- 18 Q. Can you look at the last document I gave you,
- 19 which is also a report from --
- 20 COMMISSIONER BOYER: Mr. Monson, before you
- 21 go on. You've been referring to this as QGC Cross
- 22 Exhibit 9. Shouldn't it be 8?
- MR. MONSON: Maybe. If I miscounted, it
- 24 should be.
- 25 COMMISSIONER BOYER: Eight is the next one in

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- 1 sequence.
- 2 MR. MONSON: Okay, then that's 8. The one we
- 3 just talked about is 8. So the next one would be 9.
- 4 Q. (By Mr. Monson) This one is a little thicker
- 5 do you have that one?
- 6 A. Okay, which?
- 7 Q. The one that's dated October 23, 2007.
- 8 A. Yes, I have it.
- 9 Q. Okay. And could you turn to the second page
- 10 of that?
- 11 A. I have it.
- 12 Q. And in, in the quote that's highlighted -- in
- 13 the portion of this report that's highlighted at the
- 14 bottom of the page isn't it correct that Lehman
- 15 Brothers is saying that they are discounting the value
- 16 of the Company by 5 percent due to rate case risk?
- 17 A. Well, give me a chance to read it.
- 18 Q. Okay.
- 19 (Pause.)
- THE WITNESS: Well, it's kind of curious.
- 21 They're actually raising the target price of the
- 22 stock. But they do refer to a 5 percent discount that
- 23 they're applying somehow which they claim is due to
- 24 rate case risk, so.
- 25 Q. (By Mr. Monson) And this was at -- this was

- 1 issued after the decision, right? That came out in
- 2 New Mexico?
- 3 A. Yeah, some months after, I think.
- 4 Q. Right. And I want to ask you just one more
- 5 thing about this. The other thing I quote -- I
- 6 highlighted at the top of the page, it says:
- 7 "This recommendation highlights New
- 8 Mexico's higher cost of capital
- 9 regulatory environment."
- 10 Now, the New Mexico Commission ordered a
- 11 9.53 ROE, right?
- 12 A. Yes.
- 13 Q. Do you understand why Lehman Brothers would
- 14 call that a "higher cost of capital regulatory
- 15 environment"?
- 16 A. Well, without further --
- MS. SCHMID: Again --
- 18 COMMISSIONER BOYER: Mr. Monson, you are
- 19 asking him to speculate.
- MS. SCHMID: Yes.
- 21 COMMISSIONER BOYER: You can answer if you
- 22 know, Mr. Peterson.
- 23 THE WITNESS: Well, that's what I was about
- 24 to say. Without knowing more information I would only
- 25 be guessing or speculating, so.

- 1 Q. (By Mr. Monson) Mr. Peterson, are you aware
- 2 that, by lowering the ROE for Public Service of New
- 3 Mexico to 9.53, that it is possible that the
- 4 Commission actually increased their cost of capital?
- 5 A. It would be theoretically possible, yes.
- 6 Q. Because if their cost of debt went up a lot
- 7 that would do it, wouldn't it?
- 8 MS. SCHMID: Again, he's asking
- 9 Mr. Peterson -- I object, he's asking Mr. Peterson to
- 10 speculate. Not all relative facts -- not all relative
- 11 facts are in evidence.
- 12 COMMISSIONER BOYER: Well, if you know,
- 13 Mr. Peterson.
- 14 THE WITNESS: Well, as -- again, as a general
- 15 proposition it would be -- you could construct capital
- 16 structure and debt rates such that it would raise the
- 17 overall cost of, of capital. That's a theoretical
- 18 possibility.
- 19 Q. (By Mr. Monson) Well, and let me -- are you,
- 20 are you aware, from the research you've done and from
- 21 reviewing exhibits in this case, which states have
- 22 awarded higher ROEs and which ones have awarded lower
- 23 ROEs, in general?
- 24 A. Well, I've noticed that Wisconsin seems to be
- 25 among the higher ones. But I really haven't done a

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- 1 study of that, so.
- Q. And was California also one of the higher
- 3 ones?
- 4 A. It could be.
- 5 Q. And in fact isn't California still awarding
- 6 11-plus ROEs to their natural gas and electric
- 7 utilities?
- 8 A. Well, I won't dispute that. I don't know.
- 9 Q. Okay. And in this column of -- they've got
- 10 Tier 1, lowest cost of capital. And they've listed
- 11 just a few states there. In the second column both
- 12 California and Wisconsin are in that column, aren't
- 13 they?
- 14 A. Yes.
- 15 Q. And yet in the highest cost of capital
- 16 column, Tier 5, they've listed New Mexico; is that
- 17 right?
- 18 A. Yes.
- MR. MONSON: Give me just one moment,
- 20 Mr. Chairman.
- 21 (Pause.)
- MR. MONSON: I'm done.
- Thank you, Mr. Peterson.
- 24 COMMISSIONER BOYER: Mr. Monson, do you wish
- 25 to move the admission of Cross Exhibits 1 through 8?

- 1 MR. MONSON: I would. One through nine.
- 2 COMMISSIONER BOYER: Nine.
- 3 MR. MONSON: Yeah, I would, please.
- 4 COMMISSIONER BOYER: Are there objections to
- 5 the admission of QGC Cross Exhibits 1 through 9?
- 6 MR. PROCTOR: The Committee would object to
- 7 the admission of QGC 8. In particular because
- 8 page 61, as referred to by Mr. Monson, doesn't include
- 9 the balance of the paragraph that would follow on
- 10 page 62, and the information that would be contained
- 11 thereafter.
- 12 At the very least if you're going to enter an
- 13 exhibit it ought to be at least be the whole paragraph
- 14 so you can read the whole thing.
- MR. MONSON: I'd be happy to supplement it,
- 16 your Honor.
- 17 COMMISSIONER BOYER: Okay. With the --
- MR. PROCTOR: Well, if we can -- he can
- 19 supplement that page and then let me take a look at it
- 20 at an appropriate time, and then we can deal with it
- 21 later. Because who knows what it says. That's the
- 22 problem.
- 23 COMMISSIONER BOYER: Do you have the ability
- 24 to make a copy of this today, or would you have to
- 25 supplement it anyway?

- 1 MR. MONSON: I think we can do it today. I
- 2 don't think I have it with me, although I might.
- 3 Actually I've got a -- let me look. I don't have the
- 4 complete document here with me, but we can get it.
- 5 MR. PROCTOR: I would appreciate that, thank
- 6 you.
- 7 COMMISSIONER BOYER: Okay. Well, we'll --
- 8 then QGC Cross Exhibits 1 through 7 and 9 are admitted
- 9 into evidence. And on QGC Cross 8 we'll wait until we
- 10 see the full text of that before admitting it into
- 11 evidence.
- Okay. Mr. Proctor, your turn to cross
- 13 examination -- to cross examine Mr. Peterson.
- MR. PROCTOR: The Committee has no questions.
- 15 COMMISSIONER BOYER: Thank you.
- Mr. Dodge, have you questions for
- 17 Mr. Peterson?
- 18 MR. DODGE: No questions, thank you.
- 19 COMMISSIONER BOYER: Mr. Ball?
- MR. BALL: Nothing, thank you sir.
- 21 COMMISSIONER BOYER: Commissioner Allen?
- 22 COMMISSIONER ALLEN: No questions.
- 23 COMMISSIONER BOYER: Commissioner Campbell?
- 24 Commissioner Boyer? No. Okay.
- Mr. Peterson, thank you so much --

- 1 MS. SCHMID: Pardon me, I have --
- 2 COMMISSIONER BOYER: Oh, you want some
- 3 redirect? I'm sorry.
- 4 MS. SCHMID: I have limited redirect
- 5 examination, I apologize.
- 6 COMMISSIONER BOYER: I had my momentum going
- 7 there. I apologize, Ms. Schmid.
- 8 REDIRECT EXAMINATION
- 9 BY MS. SCHMID:
- 10 Q. Mr. Peterson, running back to Mr. Hevert's
- 11 exhibits, for example Exhibit 2. Do you know whether
- 12 that exhibit contains only comparable companies, or
- 13 companies that were used as a proxy in this case by
- 14 you? Or Doctor -- or Mr. -- Dr. Hevert?
- 15 A. Could you remind me what the Exhibit 2 is
- 16 again, please?
- 17 Q. I -- you have my copy. I believe that it is
- 18 the bar chart. If --
- 19 A. Oh, the bar chart? Yes. It's -- it contains
- 20 more than just proxy companies.
- 21 Q. Okay. When you did your -- chose your proxy
- 22 companies did most of them include some sort of rate
- 23 stabilization mechanism?
- 24 A. That's my understanding. Rate stabilization
- 25 broadly -- being broadly defined to include things

- 1 like weather normalization and things like that. All
- 2 the way to a pretty full -- well, pretty complete rate
- 3 stabilization. I can't think of the term offhand.
- 4 Q. It's been a long day. Coming back to
- 5 Hevert's Exhibit 2. Can you identify if there are
- 6 companies without a rate stable mechanism in that
- 7 exhibit? From the exhibit itself?
- 8 A. No.
- 9 Q. Okay. You were asked questions about your
- 10 use of Value Line, and criticized for value -- using
- 11 Value Line betas by Mr. Monson. Do you recall if
- 12 Dr. Hevert also used Value Line?
- MR. MONSON: Can I -- I guess I want to
- 14 object, only because I don't think I criticized him
- 15 for using Value Line. I thought I was doing the
- 16 opposite, but.
- 17 MS. SCHMID: If you were not criticizing I'll
- 18 certainly withdraw the question.
- 19 Q. (By Ms. Schmid) You went through a lengthy
- 20 cross examination considering your prior employment
- 21 with the Utah Tax Commission. Rather than go through
- 22 that and -- in detail, would you -- do you have any
- 23 general comments that you would like to make briefly
- 24 on the difference between the Tax Commission and what
- 25 you do for the Division, and how it rates -- relates

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- 1 to return on equity?
- 2 A. Well, through both Rule 62, Commission
- 3 decisions, and informal communications between the
- 4 Division and the Tax Commissioners, the Property Tax
- 5 Division is pretty limited in what it can do in terms
- 6 of determining -- or in terms of being flexible to
- 7 determine a cost of equity.
- 8 Some of the differences I noticed is that in
- 9 some of the exhibits the cost of -- capital asset
- 10 pricing model was either much higher or much -- or
- 11 noticeably lower than the DCF model. And in recent
- 12 years the practice at the Property Tax Division has
- 13 been to exclude, just blanket exclude the lowest of
- 14 the three indicators.
- 15 Q. Also, in the documents that Mr. Monson
- 16 provided, there -- for example in the 2008
- 17 Capitalization Rate Study there's a column entitled:
- 18 "Percent Debt & Pref.," and then a --
- 19 A. That would be preferred stock.
- Q. Preferred stock? And then a column entitled:
- 21 "Percent Common Equity," and it has figures in there.
- 22 For natural gas utilities the figures are 30 percent
- 23 debt and preferred stock, and 70 percent common
- 24 equity.
- 25 Do you know if that is the same debt/equity

- 1 ratio that Questar filed in this case?
- 2 A. Well, it's not. As I explained to Mr. Monson
- 3 early on, one of the differences between the Tax
- 4 Commission and Public Service Commission is that those
- 5 capital structures are estimated to be market capital
- 6 structures.
- 7 So it's the market value of the debt, the
- 8 market value of the equity. So they're -- they
- 9 wouldn't be comparable.
- 10 Q. Do the 30 percent debt and the 70 percent
- 11 common equity influence the 11.08 percent equity yield
- 12 rate in the 2008 exhibit provided by Mr. Monson?
- 13 A. No. The capital structure doesn't relate to
- 14 the calculation of the cost of equity.
- 15 Q. Okay. Just a couple more. You were asked
- 16 about electric companies and electric rate of returns.
- 17 Do you know if, in the charts provided by Mr. Monson,
- 18 if those utilities had things such as a PCAM or a pass
- 19 through, or is the information insufficient?
- 20 A. There's no information on that.
- Q. And finally, Mr. Monson also asked you
- 22 questions about Utah Code 54-4A-6, which pertains to
- 23 the obligations of the Division of Public Utilities.
- 24 Did you have an opportunity to review that section
- 25 during the break?

- 1 A. Yes.
- Q. Did you see the word "balance" anywhere in
- 3 that section?
- 4 A. I didn't see that particular word, no.
- 5 Q. Do you believe that your analysis was
- 6 consistent with these objectives?
- 7 A. I believe so, yes.
- 8 MS. SCHMID: That's all I have, thank you.
- 9 COMMISSIONER BOYER: Thank you Ms. Schmid.
- 10 Thank you Mr. Peterson, you may step down.
- 11 Have you had a chance to consider my, my
- 12 query about accommodating out-of-state witnesses,
- 13 Counsel?
- MS. SCHMID: We would have no -- Dr. Powell
- 15 certainly could be shuffled down in the order if we
- 16 have an out-of-town witness who needs go today.
- 17 COMMISSIONER BOYER: Okay. Well, let's
- 18 shuffle the deck a little bit here. Let's hear from
- 19 Dr. Woolridge, and then Mr. Reed, and Mr. Ball. See
- 20 if that -- how far that takes us this afternoon. And
- 21 then we'll resume with the local witnesses if we have
- 22 time.
- Dr. Woolridge, did I swear you this morning?
- 24 I believe I did, didn't I?
- THE WITNESS: Yes, you did.

- 1 COMMISSIONER BOYER: So you're still sworn.
- THE WITNESS: Yes, you did.
- 3 COMMISSIONER BOYER: Thank you. All right,
- 4 Mr. Proctor?
- 5 MR. PROCTOR: Thank you, Mr. Chairman.
- J. RANDALL WOOLRIDGE,
- 7 called as a witness,
- 8 having previously been duly sworn,
- 9 was examined and testified as follows:
- 10 FURTHER DIRECT EXAMINATION
- 11 BY MR. PROCTOR:
- 12 Q. Dr. Woolridge, you've been sworn. Your
- 13 testimony has been entered into evidence. I only have
- 14 one question. You are our professor at Penn State
- 15 University; is that correct?
- 16 A. Yes.
- 17 Q. And do you occupy an endowed chair at the
- 18 university?
- 19 A. Yes.
- Q. Which chair is that?
- 21 A. Goldman, Sachs.
- 22 Q. Thank you, sir. Do you have a summary of the
- 23 testimony you provided earlier?
- 24 A. Yes.
- Q. Could you provide that please to the

- 1 Commission at this time?
- 2 A. Yes, I will. And I'll keep this brief. Five
- 3 issues I want to address. Obviously a theme of my
- 4 testimony is the capital costs or historic loads.
- 5 Interest rates and -- and this is for three reasons:
- 6 First of all --
- 7 COMMISSIONER BOYER: Dr. Woolridge, would you
- 8 make sure that your microphone is on?
- 9 THE WITNESS: Okay, I'm sorry.
- 10 COMMISSIONER BOYER: Thank you.
- 11 THE WITNESS: -- interest rates are low,
- 12 declining equity risk premiums, and change in taxes.
- 13 I, I highlight this in my testimony. Just focussing
- 14 on interest rates for a minute.
- The 10-year treasury yield, which is --
- 16 probably has the longest history in terms of being
- 17 covered by the Treasury, it has been in the 4 to 5
- 18 percent range now for three to four years. The last
- 19 time it was that low you have to go back to like 1964.
- Now to put that date in perspective, I don't
- 21 know if you remember the night that the Beatles were
- 22 on the Ed Sullivan Show?
- 23 COMMISSIONER BOYER: Actually, I do --
- 24 THE WITNESS: You do, all right. Okay.
- 25 COMMISSIONER BOYER: I might even have been

- 1 grown at that time.
- 2 THE WITNESS: Just to give you a perspective
- 3 how long ago that was, okay? Point No. 1. Point
- 4 No. 2, the DCF model. The DCF in terms of dividend
- 5 yield plus growth is about 9 to 9 1/2 percent. The
- 6 key issue in this case is obviously the projected
- 7 growth rate on the DCF model.
- 8 Now -- and specifically how much weight you
- 9 give the analysts' earning per share growth rate
- 10 forecasts. Now, I provided a study. I've done a
- 11 study on this. The results don't surprise people who
- 12 work on Wall Street.
- I show that long-term earnings forecasts,
- 14 growth rate forecasts, have an upward bias. An
- 15 optimistic bias to it. And I've covered this over the
- 16 last 20 years. This data is science. It involves
- 17 about a half million data points.
- 18 It's been covered in the Wall Street Journal,
- 19 CNBC, Bloomberg, that sort of thing. It's a
- 20 well-known bias that's known. Anecdotal evidence
- 21 doesn't refute science. And so the fact is, when you
- 22 look at these forecasts, you have to recognize this.
- 23 And in fact if you go back and look at the
- 24 last Commission's decision with respect to Questar,
- 25 they made -- in that decision they make the point that

- 1 the over -- overly-optimistic earnings forecast lead
- 2 to excessive DCS equity cost rates. So this
- 3 Commission recognized this in the last decision.
- 4 Issue No. 3, which is really the primary
- 5 issue in this case, is the equity risk premium.
- 6 Mr. Hevert has used a equity risk premium of
- 7.1 percent. Now, that 7.1 percent is what we know,
- 8 the Ibbotson approach, stock returns between 1926 and
- 9 19 -- 2006.
- 10 And in my testimony I deal with all of the
- 11 issues about why historic returns are poor measures of
- 12 expected returns. I talk about survivorship bias,
- 13 taxes, transactions, costs, the changes in risk and
- 14 return, and that sort of thing. So I talk about that
- 15 a lot.
- 16 Two things I want to comment about, because
- 17 this issue has come up. You know, 2000 -- I mean 1926
- 18 to 2006 is an arbitrary time period. There are other
- 19 studies, for example Joel Siegel has taken this data
- 20 back to 1802. And he finds that there is a lower
- 21 equity risk premium if you go back further.
- 22 So it is an arbitrary time period. And also,
- 23 this equity risk premium of 7.1 percent is measured
- 24 with a huge amount of error. The standard deviation
- 25 on this number is about 20 percent. So what that says

- 1 is that we can measure this -- we think -- we have a
- 2 95 percent confidence that that actual equity risk
- 3 premium is between 47.1 percent and minus
- 4 39.9 percent.
- 5 So this -- there's a lot of variability, in
- 6 terms of the measurement, once you consider the
- 7 standard deviation of that equity risk premium. Now,
- 8 one other element about what I see in terms of
- 9 disparity in terms of how Mr. Hevert deals with the
- 10 date and I deal with it.
- 11 Now, when it comes to the DCF growth rate,
- 12 Mr. Hevert throws out all the historic data and relies
- 13 strictly on projections. On the other hand, when it
- 14 comes to computing the historic with the equity risk
- 15 premium, Mr. Hevert says, All we can rely on is the
- 16 historic data. And he throws out all the projections.
- Now, I consider both. But, you know, it's
- 18 like you can't pick and choose your data. You like
- 19 the historic or you don't. In some cases you use it,
- 20 in some cases you don't. Now, one issue. My equity
- 21 risk premium is 4.51 percent. It's a combination of
- 22 30 studies. It includes six studies of historical
- 23 risk premiums.
- Now, the Ibbotson study is not the only study
- 25 of historic risk premiums. Number 2, it includes 19

- 1 studies done by some of the best academics around:
- 2 Fama-French, John Campbell, Peter Diamond, that sort
- 3 of thing.
- 4 These are people who studied this and used
- 5 standing models to measure the equity risk premium. I
- 6 included all the studies over the last decade where
- 7 they estimated equity risk premium.
- 8 And No. 3, it dealt with surveys. So we --
- 9 there were surveys done. CFO surveys include almost
- 10 500 CFOs. They provide their opinion about what the
- 11 expected stock and bond return is over the next ten
- 12 years.
- 13 So as it turns out, I've used all different
- 14 approaches, 30 studies, and I find that the equity
- 15 risk premium is more in the 4 to 5 percent range as
- 16 opposed to the 7 percent range. In fact, if you look
- 17 at all these studies and surveys, firstly none of them
- 18 come up with an equity risk premium as high as
- 19 7.1 percent.
- 20 And I think it's important to recognize these
- 21 are people who do these studies who they know what the
- 22 Ibbotson results are. Anyone who's had a finance
- 23 class knows what the Ibbotson results are. But none
- 24 of them come up with an equity risk premium as high as
- 25 7.1 percent.

- 1 I think it's especially true when you look at
- 2 the CFOs, who do this stuff every day. Or McKenzie,
- 3 the biggest and best-known consulting firm around,
- 4 they publish a study and say their equity risk premium
- 5 is 3.75 percent. Now, if I use strictly their equity
- 6 risk premium, I can come up with a number somewhat
- 7 below 9 percent, I might add.
- 8 I think maybe because of this ambiguity of
- 9 the equity risk premium, if you go back and read the
- 10 decision from the last case you'll see that the
- 11 Commission made the statement in that case, We cannot
- 12 rely on the capital asset pricing model. And the
- 13 issue is not the risk free rate, it's not beta, it's
- 14 the equity risk premium.
- 15 Issue No. 4 -- and it's related to it -- are
- 16 the authorized returns of these -- of different
- 17 regulatory commissions. First of all, authorized
- 18 returns, many come through settlement. Many of them
- 19 involve agreements or other things that are involved.
- 20 So the ROE may, may imply other factors.
- Now, I mentioned in my testimony one thing I
- 22 believe is regulatory commissions have been rather
- 23 slow to recognize this decline in the equity risk
- 24 premium. Which has been highlighted in over, you
- 25 know, hundreds of studies or commentaries over the

- 1 last decade.
- 2 But that's not surprising. If you look at
- 3 the capital asset pricing model, which was developed
- 4 in 1964, it didn't start showing up in rate cases for
- 5 25 years. As it turns out, it tends to take a while
- 6 for some of these academic developments to really make
- 7 it into rate cases.
- 8 Issue -- a related issue is a lot of the
- 9 decisions we've been talking about relate to decisions
- 10 which have been made over the last year, but it
- 11 reflects data, old data from early in 2007 and before.
- 12 Interest rates have declined.
- I saw a reference to a decision in Texas
- 14 where Atmos got 9.25 percent recently. Well, that's
- 15 gonna reflect more up-to-date data. So the numbers
- 16 are starting to reflect the more up-to-date data.
- 17 And finally, the fact that allowed returns
- 18 for gas companies have been in the 10, 10 1/2 percent
- 19 range in 2007 to some degree reflects the fact that,
- 20 look, the market-to-book ratios are 2.0. That tells
- 21 you one thing: Those authorized returns are above the
- 22 returns that investors require. Which is the cost of
- 23 equity capital. And I think it's because regulatory
- 24 commissions have been slow to recognize this.
- 25 Last issue and I'm done is the CET. I

- 1 provide a range of 8.6 to 9 percent. I picked
- 2 9 percent, recognize -- without adoption of the CET.
- 3 Or at least without recognizing the risk for the CET.
- 4 I cite cases where regulatory commissions have
- 5 recognized this and built a factor into it,
- 6 recognizing it reduces the risk of, of the business of
- 7 the gas company.
- 8 Now, Mr. Curtis earlier today said that the
- 9 vast majority -- and I think he said 90 percent or
- 10 so -- of the revenues of the Company will be affected
- 11 by the CET. Now, Mr. Hevert has done a couple studies
- 12 looking at these companies. But if you look at these
- 13 companies, first of all these companies only get about
- 14 70 percent of their revenues from regulated gas.
- 15 And he also has done a study that shows that
- 16 they only get about 50 percent -- only about 50
- 17 percent of their volumes are covered by the -- by
- 18 their regular -- their CET-type mechanisms. So what
- 19 we're saying is roughly a third, 35 percent, of their
- 20 revenues are affected by CET-type mechanisms.
- 21 And as a result, why you don't see a big
- 22 impact is it's not -- not all their revenues are
- 23 covered. Plus a lot of their revenues aren't tied to
- 24 regulated gas operations.
- 25 Q. (By Mr. Proctor) Does that conclude your

- 1 summary, sir?
- 2 A. Yes.
- 3 MR. PROCTOR: Dr. Woolridge is available for
- 4 cross examination.
- 5 COMMISSIONER BOYER: Good. Thank you
- 6 Dr. Woolridge. Let's turn to the Company for cross
- 7 examination. Mr. Monson again?
- 8 MR. MONSON: Thank you.
- 9 CROSS EXAMINATION
- 10 BY MR. MONSON:
- 11 Q. Dr. Woolridge, do you have the exhibits that
- 12 were handed out as part of the summary of Mr. Hevert's
- 13 testimony this morning?
- 14 A. No.
- 15 Q. And that were not admitted?
- 16 A. No. I have, I have them over at the table.
- 17 Q. Okay. I want to just ask you about one of
- 18 them.
- 19 MR. PROCTOR: What --
- MR. MONSON: Maybe we should pass all this
- 21 stuff out. Should we go ahead?
- 22 (Pause.)
- 23 COMMISSIONER BOYER: Counsel, could you give
- 24 the reporter a copy of that exhibit as well?
- MR. MONSON: Are you ready?

- 1 THE WITNESS: Yes.
- Q. (By Mr. Monson) Okay one of the issues in
- 3 the areas of dispute between you and Mr. Hevert is
- 4 whether analyst forecasts of earnings growth are
- 5 upwardly biased, right?
- 6 A. Yes.
- 7 Q. And it's your position that they are?
- 8 A. Yes.
- 9 Q. And that was -- and this is based on
- 10 information about the Stock Market generally; is that
- 11 right?
- 12 A. No. It's based on academic studies done,
- 13 myself and others.
- 14 Q. Okay, but those academic studies are about
- 15 the Stock Market generally. They're not about the
- 16 proxy group of companies in this case?
- 17 A. They're about all companies who trade in the
- 18 market, yes.
- 19 Q. Thank you. We've provided you a copy of a
- 20 document that was earlier marked QGC Summary 3.2, I
- 21 believe. Do you have that?
- 22 A. Yes.
- 23 Q. This is an analysis of the proxy group
- 24 companies in this case and whether their analysts'
- 25 projections are upward or lower -- are upwardly biased

- 1 or whether they're too low. Do you recognize that?
- 2 A. No. Yeah, I recognize it. I saw it this
- 3 morning, yes.
- 4 Q. Okay. Would you agree with the conclusions
- 5 of this that, with regard to the proxy group of
- 6 companies, that in some cases they're too high, in
- 7 some cases they're too low, but on average they're too
- 8 low?
- 9 A. No.
- 10 MR. PROCTOR: Objection. This, again, this
- 11 is a summary of another party's testimony. Another
- 12 witness's testimony. Which has been not admitted.
- 13 Rejected by this commission.
- 14 And now to seek to bring that same summary of
- 15 Mr. Hevert in by calling it a cross exhibit -- which I
- 16 suspect they will attempt to do -- or by asking this
- 17 witness about it, when he has not seen it before.
- 18 One of the reasons that it was rejected was
- 19 because it hadn't been a subject to any examination by
- 20 any of the parties here prior to that, outside of this
- 21 Commission's scheduling order with respect to when
- 22 testimony and exhibits were to be filed.
- 23 So this line of questioning is not
- 24 appropriate and ought not to be allowed.
- 25 COMMISSIONER BOYER: Well, I'm going to

- 1 overrule the objection. I think Mr. Monson can ask
- 2 Dr. Woolridge if, if he has knowledge of it, whether
- 3 or not he would agree with the trends indicated on
- 4 that, that exhibit. Which is not an exhibit.
- 5 MR. MONSON: Not yet.
- 6 COMMISSIONER BOYER: Not yet.
- 7 THE WITNESS: Could you repeat your question?
- 8 COMMISSIONER BOYER: Why don't you ask the
- 9 question again?
- MR. MONSON: Okay.
- 11 COMMISSIONER BOYER: I think you -- I'll let
- 12 you ask it.
- MR. MONSON: All right, thank you.
- Q. (By Mr. Monson) The question was, does this
- 15 exhibit indicate, with regard to the proxy group
- 16 companies in this case, that, at least in recent
- 17 years, that the analysts have sometimes overestimated,
- 18 sometimes they've underestimated, but on average have
- 19 underestimated the earnings growth of these companies?
- 20 A. No.
- 21 Q. Okay. Let me -- in your testimony, in your
- 22 surrebuttal testimony you said that it's generally
- 23 recognized in the market that there is an upward bias.
- 24 I think you said that in your summary today as well,
- 25 right?

- 1 A. Yes.
- Q. In support of that statement in your
- 3 testimony you cite an article from The Wall Street
- 4 Journal; is that right?
- 5 A. Yes.
- 6 Q. And this article is attached to your
- 7 surrebuttal testimony as an exhibit; is that right?
- 8 A. Yes.
- 9 Q. And the study the article refers to is your
- 10 study; is that right?
- 11 A. Yes.
- 12 Q. So you're citing your own study in support of
- 13 your view that the market generally recognizes bias?
- 14 A. It's -- my study is, at this point, probably
- 15 the most recent and the most prominent. I mean, you
- 16 know, when I get calls from CNBC and Bloomberg to
- 17 appear to talk about it, it's because it's the news of
- 18 the day. It's, you know, it's a scientific study.
- 19 It's not anecdotal evidence.
- 20 Q. Thank you. You have a website -- that I
- 21 think you mentioned in your testimony -- called
- 22 ValuePro.net; is that right?
- 23 A. Yes.
- Q. One of the issues in this case is whether we
- 25 should rely on analysts' estimate of future growth; is

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- 1 that right?
- 2 A. Yes.
- Q. I've handed you some pages from your website.
- 4 And I've excerpt -- I haven't given the whole website,
- 5 I've just taken some pages. But would you look at the
- 6 first page. This -- is that part of your website?
- 7 A. Yes.
- 8 Q. And it looks like, if you look at the third
- 9 paragraph -- or the second paragraph, you are
- 10 answering the question: Why should I buy a program
- 11 when the online valuation service is for free? And
- 12 you're saying there it's 44.95, and we think it's a
- 13 bargain; is that right?
- 14 A. We don't sell much of it.
- 15 Q. Okay. I was gonna ask you that, but you
- 16 volunteered.
- 17 A. We tried to sell it to AOL. Just -- they
- 18 didn't, they didn't buy it.
- 19 Q. So Google and AOL, those people haven't
- 20 picked it up?
- 21 A. I -- no. I was really hoping. This was back
- 22 in the days of the Internet boom. I thought they were
- 23 gonna go for it.
- Q. Okay. Now, you see the, you see the
- 25 paragraph -- or the sentences I've highlighted -- I

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- 1 guess it's two sentences -- in the sixth paragraph on
- 2 that page? Could you read those, please?
- 3 A. Yes.
- 4 "The two inputs that have the
- 5 greatest effect on intrinsic value are
- 6 the growth rate of the company's sales
- 7 and cash flows, and the company's net
- 8 operating profit margin (NOPM.) For
- 9 growth rates, we use analyst
- 10 expectations."
- 11 Q. Okay. Now could you turn about three
- 12 pages -- it's really on the fourth page of this
- 13 handout, but it starts renumbering page 1 of 2. Is
- 14 this also a page from your website?
- 15 A. Yes.
- 16 Q. And could you read the paragraph I've got
- 17 highlighted at the bottom of that page?
- 18 A. Yes. It says:
- 19 "The Growth Rate is the most
- 20 important influence on valuation for
- 21 most stocks. In our DCF approach in our
- general screen, the growth rate impacts
- 23 revenues and earnings in the same
- 24 magnitude.
- 25 "As a proxy for growth, we use

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1
           analyst estimates for EPS growth over
           the intermediate term - 5 to 10 years,
 2.
           if it's available."
              THE COURT REPORTER: Sir, I can't understand
 5
    when you read that fast.
              THE WITNESS: I was just testing you. Sorry.
 6
 7
     I'll start again.
                "The Growth Rate is the most
 8
 9
           important influence on valuation for
10
           most stocks. In our DCF approach in
           general -- our general screen, the
11
12
           growth rate impacts revenues and
           earnings in the same magnitude.
13
14
                "As a proxy for growth, we use
15
           analyst estimates for EPS growth over
           the intermediate term - 5 to 10 years,
16
           if it's available. If analyst estimates
17
           are not available, we use historical
18
           growth data.
19
                "If historical info is not
20
           available, our Service defaults to an
21
22
           assumed 5 percent per year growth rate."
23
         Q. (By Mr. Monson) Thank you.
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MR. MONSON: And we'd like that marked as QGC

Cross 10; is that the right number?

24

- 1 COMMISSIONER BOYER: That is the right
- 2 number.
- 3 THE WITNESS: Can I -- one comment I'd like
- 4 to make is I know you didn't --
- 5 MR. MONSON: Your Honor, he can do this on
- 6 redirect if he wants. But I didn't ask him a
- 7 question. I just asked him to read those statements.
- 8 COMMISSIONER BOYER: Well, he did --
- 9 MR. PROCTOR: If I may respond?
- 10 COMMISSIONER BOYER: Go ahead, Mr. Proctor.
- 11 MR. PROCTOR: I've made similar objections to
- 12 Mr. Monson's. And I think every time the Commission
- 13 has correctly noted that in this type of
- 14 administrative quasi-judicial proceeding the witnesses
- 15 are allowed to explore and further elaborate upon a
- 16 question such as that which Mr. Monson had put to this
- 17 witness.
- 18 COMMISSIONER BOYER: Yeah, I'd like to hear
- 19 what Dr. Woolridge -- I mean, you're talking about his
- 20 website and had him read from his website. Let him
- 21 clarify if he needs to give some context for it.
- 22 THE WITNESS: Well, the only point I want to
- 23 make is that he -- Counsel noted that he didn't copy
- 24 my entire website. If he had, he would have found a
- 25 section where we highlight the fact there's a bias in

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- 1 analyst growth rate forecasts.
- 2 But this is not the entire website, so you
- 3 didn't copy that section.
- 4 Q. (By Mr. Monson) But you still use analyst
- 5 growth rate forecasts if they're available?
- 6 A. We do that, with the caveat that we tell our
- 7 users that there's studies available, such as mine,
- 8 that indicate analyst growth rate forecasts are
- 9 biased.
- 10 Q. And if they're not available, then you use
- 11 historical?
- 12 A. Yes.
- Q. Okay, thank you. Now could you -- well,
- 14 first of all. In your Appendix A to your direct
- 15 testimony you've listed a large number of cases in
- 16 which you've testified; is that right?
- 17 A. Yes.
- 18 Q. And I didn't count them all. There was 51 in
- 19 Pennsylvania; does that sound right? I did count
- 20 Pennsylvania, but.
- 21 A. There may be. I didn't count them either.
- Q. Okay. But there's a lot of cases, is my
- 23 point, right?
- 24 A. Yes.
- 25 Q. It looks like you started testifying in

- 1 Pennsylvania in about 1981; is that right?
- 2 A. I was ten years old. No, I'm sorry. That
- 3 was a joke.
- 4 Q. I understand. But does that sound about
- 5 right when you started offering expert testimony --
- 6 A. Yes.
- 7 Q. -- expert witness testimony on ROE?
- 8 I decided I couldn't go back that far, nor
- 9 would the cases readily be available. But I tried to
- 10 go back for the period 1999 to 2007 and pick out cases
- 11 where you made an ROE recommendation and where the
- 12 Commission ordered an ROE. And I was able to find 20
- 13 cases.
- 14 Are these cases -- do they all appear to be
- 15 cases that were on your Appendix A, as far as you can
- 16 see?
- 17 A. They, they look like cases that were in my
- 18 Appendix A, yes.
- 19 Q. Okay. And, and does the ROE proposed appear
- 20 to be the ROE proposed in those cases by you?
- 21 A. I don't remember.
- 22 Q. Okay. And do you know if the ROE order is
- 23 the ROE ordered by the Commission in those cases?
- A. I mean, I remember a couple. Most recently,
- 25 obviously, the ones in California. Which of course

- 1 were primarily electric cases. You have them cited as
- 2 gas cases. But if you were involved in the cases you
- 3 knew they weren't, they weren't -- there wasn't very
- 4 much of gas.
- 5 But also, they were tied to some benchmarks
- 6 which the Commission had offered -- for example, PG&E.
- 7 And due to a settlement order, they can't -- they're
- 8 allowed return has to be 11.31 percent until they
- 9 achieve an A bond rating.
- 10 That's because of their bankruptcy and the
- 11 settlement between the Commission and PG -- PG&E. So
- 12 their rates are high because they're all tied to what
- 13 PG&E has as part of a settlement from several years
- 14 ago.
- So, I mean -- I do remember that one,
- 16 obviously, very, very well. Now, there's other cases
- 17 I don't see that are in here that I'm familiar with.
- 18 Well.
- 19 Q. These were the only ones we could find where
- 20 there was both -- and I'm sorry. These are natural
- 21 gas and electric cases. We eliminated the water
- 22 cases. There was -- you testify in a lot of water
- 23 cases too, don't you?
- A. Some water cases, yes.
- 25 Q. Okay. I mean, in, in Pennsylvania, of those

- 1 51 cases, nearly half of them are water cases. Is
- 2 that -- does that seem about right?
- 3 A. That could be right.
- 4 Q. Okay.
- 5 A. I haven't counted them all.
- 6 Q. Okay. But anyway, these are -- I represent
- 7 to you these are electric and gas cases from 1999 to
- 8 2007 in which we could find both a proposed ROE by you
- 9 and an ROE ordered by the Commission.
- 10 Would you accept, subject to check -- and
- 11 obviously you can check this and you can add
- 12 additional cases if you can provide them -- that this
- 13 is an accurate representation of the -- your proposal
- 14 and the ROE ordered in these cases?
- 15 A. Okay, I'll agree with that subject to check,
- 16 yes.
- 17 Q. Okay. And one of these cases, No. 16, is a
- 18 Missouri case, Kansas City Power & Light. Do you
- 19 remember that case?
- 20 A. Very well.
- 21 Q. I've handed you an excerpt from the order in
- 22 that case. That would be QGC Cross 11.
- 23 A. Yes.
- Q. Could you turn to what's the second page of
- 25 this handout?

- 1 COMMISSIONER BOYER: Mr. Monson, are you
- 2 going use your comparison of ROE as No. 11?
- 3 MR. MONSON: Is that 11?
- 4 COMMISSIONER BOYER: That should be 11.
- 5 MR. MONSON: Okay, I'm sorry. That's 11, so
- 6 this is 12.
- 7 COMMISSIONER BOYER: So, and the excerpt from
- 8 the Missouri case would be --
- 9 MR. MONSON: Twelve.
- 10 COMMISSIONER BOYER: -- 12.
- 11 MR. MONSON: Thank you, Chairman Boyer.
- 12 Q. (By Mr. Monson) Could you turn to what's
- 13 page 21 of that order and read the statement -- well,
- 14 first of all, did you testify for the DOE in that
- 15 case?
- 16 A. Yes.
- 17 Q. Could you read the sentence that I've
- 18 highlighted on the bottom of page 21 and top of
- 19 page 22?
- 20 A. Yes. The highlighted page says:
- 21 "Because the return on equity
- 22 recommended by DOE falls outside of the
- 23 'zone of reasonableness,' the Commission
- 24 will discard it and find that it merits
- 25 no further discussion."

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- 1 Q. So --
- 2 A. Now --
- 3 Q. Well, let me -- go ahead.
- 4 A. Well, I mean, it was -- that was the big
- 5 issue, because shortly thereafter there was a case
- 6 involving Union Electric in Missouri as well. And
- 7 what they realized was that the zone of reasonableness
- 8 had been a fuzzy number in Kansas City Power & Light.
- 9 And in fact we presented to the Commission
- 10 evidence -- which you could find out if you looked at
- 11 the order -- that indicated that that KCP -- Kansas
- 12 City Power & Light decision, ROE 11.25 percent, was
- 13 the highest allowed return in the country for the
- 14 previous two years for electric or gas Company.
- 15 And their commission was, I would say
- 16 embarrassed, to know that they were granting the
- 17 highest authorized returns in the country. And so
- 18 subsequently in the Union Electric Company that zone
- 19 of reasonableness and everything came much further
- 20 down.
- 21 And I think they recognized the mistake they
- 22 made in the Kansas City Power & Light. But they were
- 23 ranked No. 1. The best ROEs in the country at the
- 24 time.
- 25 Q. Well, let me call your attention to the case

- 1 on page -- on line 9, or source 9, Florida Power &
- 2 Light. That was within two years of that decision,
- 3 wasn't it?
- 4 A. Well, if you look at any cases in Florida,
- 5 Florida is a state -- well, Florida, California,
- 6 Wisconsin, their authorized returns are much higher
- 7 than they are in other states. I mean, the document
- 8 that was presented earlier from CitiGroup.
- 9 I mean, Florida's Commission always grants
- 10 high authorized returns on equity. I mean, anybody
- 11 who's in this business knows that.
- 12 Q. I noticed, by the way, that your proposed
- 13 returns in California were somewhat higher than they
- 14 were in the other states, probably by a factor of 100
- 15 to 125 basis points. Except for the -- well, roughly.
- 16 I mean, the San Diego one was a little less than that.
- 17 But did you reach a higher result in that
- 18 case because you knew that commission was going to
- 19 award a higher result?
- 20 A. No.
- 21 Q. In any event -- well, you brought up the
- 22 Union Electric Company case. Isn't it true that in
- 23 the order in that case -- I didn't make a copy of
- 24 this -- but isn't it true that in the order in that
- 25 case that the Commission noted your testimony and your

- 1 recommendation of 9 percent, but then in discussing
- 2 the factors involved in its ROE determination did not
- 3 mention your testimony once?
- 4 A. I don't remember.
- 5 Q. Would you accept that subject to check?
- 6 A. I'll accept it subject to check. If you were
- 7 there at the hearings you would have known how the
- 8 Commission reacted to the testimony that was
- 9 presented.
- 10 Q. And so on -- in summary, on QGC Cross 11. In
- 11 the cases that are listed on this exhibit, your
- 12 recommendations have been lower than the Commission's
- award by 1.48 percent; is that correct?
- 14 A. That, that's the averages over the time frame
- 15 you looked at, yes. I mean, and they change, you
- 16 know. Most recent ones in Connecticut Light & Power,
- 17 I was 9.1, the Commission was 9.4. Florida Power,
- 18 Power Utilities I was 9.15, they were 11. But again.
- 19 And again, it varies by state.
- I mean, if you work in different states you
- 21 understand commissions do different things when it
- 22 comes to return on equity and how they balance that
- 23 with other elements of the rate case. Florida, and
- 24 California, and Wisconsin are always going to be high.
- 25 Q. There's several other states listed on this

- 1 exhibit, aren't there?
- 2 A. Yes.
- 3 MR. MONSON: Thank you, that's all I have.
- 4 Oh, I want to offer QGC Cross 10, 11, and 12.
- 5 COMMISSIONER BOYER: Any objections to the
- 6 admission of QGC Cross Exhibits 10, 11, and 12?
- 7 MR. PROCTOR: No.
- 8 COMMISSIONER BOYER: Seeing none, they are
- 9 admitted into evidence.
- 10 Let's see. Ms. Schmid, have you cross
- 11 examination of Dr. Woolridge?
- MS. SCHMID: No questions.
- 13 COMMISSIONER BOYER: Mr. Dodge, have you
- 14 questions for Mr. Woolridge -- Dr. Woolridge?
- MR. DODGE: Very briefly.
- 16 CROSS EXAMINATION
- 17 BY MR. DODGE:
- 18 Q. Dr. Woolridge, you mentioned in your summary
- 19 and in your testimony the commissions that had adopted
- 20 a specific ROE deduct or decoupling-type mechanism.
- 21 To your knowledge did those commissions do so only
- 22 based upon quantitatively-demonstrated impacts either
- 23 on stock prices or variance from ROE of other
- 24 companies, or was it based on some other factor?
- 25 A. As best I can tell, it was related strictly

- 1 to a subject of -- not an, not a -- there was not a
- 2 numerical or quantitative knowledge.
- 3 Q. It was basically a decision based on that
- 4 utility and reduction in risk expected?
- 5 A. It was simply -- and in some ways the way
- 6 that the order is read it was a recognition of the
- 7 reduction of the risk.
- 8 Mr. Dodge: Thank you. No further questions.
- 9 COMMISSIONER BOYER: Thank you, Mr. Dodge.
- 10 Mr. Ball, have you questions for
- 11 Dr. Woolridge?
- MR. BALL: No, thank you.
- 13 COMMISSIONER BOYER: Thank you.
- 14 Commissioner Allen? Commissioner Campbell?
- 15 Nor do I. Thank you very much -- let's see now. Is
- 16 there redirect, Mr. Proctor?
- 17 MR. PROCTOR: Yes, just a couple of
- 18 questions.
- 19 REDIRECT EXAMINATION
- 20 BY MR. PROCTOR:
- 21 Q. Dr. Woolridge, I want to draw your attention
- 22 now to the PG&E case that is cited on Exhibit -- Cross
- 23 Exhibit 11 from Questar. Did you vary at all your
- 24 analysis because of this commission-imposed ROE based
- 25 upon their -- the Company achieving a particular bond

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- 1 rating?
- 2 A. It -- no, no. They -- it was tie -- I mean
- 3 it was based on -- in this case I used a fairly large
- 4 group of companies. And it was based on a risk study
- 5 I did comparing PG&E in San Diego and Southern
- 6 California Edison to the riskiness of the group.
- 7 Q. So the -- your analysis and the results of
- 8 that analysis were based upon objective -- an
- 9 objective study, objective surveys, and so forth,
- 10 without regard to a particular result that was desired
- 11 by either your client or anybody else's?
- 12 A. No. And this was done last summer. Interest
- 13 rates were 50 to 75 basis points higher than they are
- 14 today.
- 15 Q. You mentioned also that if one had been at
- 16 the Commission hearings in the Union matter you would
- 17 have some additional understanding about that
- 18 Commission's response and the ROEs there as
- 19 determined.
- 20 What, what was the Commission's reaction to
- 21 the testimony in that case?
- 22 A. Well, the issue dealt with this: The
- 23 Commission in Missouri at the time had thought they
- 24 had a firm understanding of what authorized returns
- 25 were. And they drew a zone of reasonableness, being

- 1 100 basis points either side of that.
- 2 And in fact the company's witness at the time
- 3 was -- had a return request of over 12 percent. And a
- 4 couple of their witnesses were saying the current
- 5 authorized returns for gas companies and electric
- 6 companies were in the 10.75 to 11 percent range.
- 7 And that simply wasn't true. And in fact the
- 8 Company's witness return, once we recognized that the
- 9 authorized returns were significantly lower, their
- 10 Company witness was well above the zone of
- 11 reasonableness.
- 12 But then we highlighted the fact that Kansas
- 13 City Power & Light was an outlier. This was the
- 14 highest authorized return in two years for a gas or
- 15 electric utility. And that, to me, I mean, it was
- 16 very obvious, given the Commissioner questions at the
- 17 end, that they were very -- they appeared embarrassed.
- 18 MR. PROCTOR: Okay. Thank you,
- 19 Dr. Woolridge.
- 20 COMMISSIONER BOYER: Thank you,
- 21 Dr. Woolridge. You may step down. And if you have a
- 22 plane to catch or whatever, you are excused.
- Okay, it's a few minutes before 3:00. Let's
- 24 take a ten minute recess. And then we'll move to
- 25 Mr. Reed, followed by Mr. Ball. And then we'll keep

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- 1 on plowing forward.
- 2 MR. BALL: Chairman, if I may? On the
- 3 procedural issue.
- 4 COMMISSIONER BOYER: Mr. Ball.
- 5 MR. BALL: I've been thinking who I might
- 6 want to cross, cross examine, given that we might not
- 7 get an opportunity for me to do that with all
- 8 witnesses today, and that there may not subsequently
- 9 be an opportunity where I can be present when you
- 10 might want to go forward with the rest of this
- 11 hearing.
- 12 I would ask, please, that we go back a little
- 13 bit to your memorandum about the running order today.
- 14 And I would ask if you would agree to have Questar put
- 15 up Mr. Allred after -- before or after Mr. Reed, and
- 16 before me this afternoon. Thank you.
- 17 COMMISSIONER BOYER: All right. We'll
- 18 contemplate that during the recess. Thank you.
- 19 (A recess was taken from 2:56 to 3:08 p.m.)
- 20 COMMISSIONER BOYER: We're going to hear from
- 21 Mr. Reed at this point, taking into consideration
- 22 Mr. Ball's request. After Mr. Reed we'll hear from
- 23 Mr. Ball. Then, time permitting, we'll hear from
- 24 Mr. Allred so Mr. Ball can ask questions of
- 25 Mr. Allred. But for the moment, let's begin with

- 1 Mr. Reed.
- 2 (Mr. Reed was sworn.)
- 3 COMMISSIONER BOYER: Please be seated. And
- 4 welcome.
- 5 THE WITNESS: Thank you.
- JOHN J. REED,
- 7 called as a witness, having been duly sworn,
- 8 was examined and testified as follows:
- 9 DIRECT EXAMINATION
- 10 BY MS. LARKIN BELL:
- 11 Q. Good afternoon Mr. Reed.
- 12 A. Good afternoon.
- Q. Would you please state your name and business
- 14 address for the record?
- 15 A. My name is John J. Reed. My business address
- 16 is 293 Boston Post Road West, Suite 500, Marlboro,
- 17 Massachusetts.
- 18 Q. And by whom are you employed and what is your
- 19 position there?
- 20 A. I am the chairman and chief executive officer
- 21 of Concentric Energy Advisors.
- Q. Would you please briefly describe your duties
- 23 and responsibilities in that position?
- 24 A. I have both administrative responsibilities,
- 25 as chairman and CEO, for setting the strategy and

- 1 growth initiatives for the Company, as well as acting
- 2 as the responsible officer for many of the firm's
- 3 largest engagements.
- 4 I should say I'm also the chairman and CEO of
- 5 our securities firm, which is CE Capital. Which is a,
- 6 what used to be called an NASD member securities firm,
- 7 now it's a FINRA member securities firm. And I act as
- 8 the, again, chief executive officer of both companies.
- 9 Q. Would you please describe briefly your
- 10 background and professional experience, in particular
- 11 your experience testifying in proceedings where you
- 12 have been an expert?
- 13 A. I've been involved in public utility
- 14 regulation for 32 years and have testified from the
- 15 1970s to current year. And testified dozens and
- 16 dozens of occasions. I've appeared as an expert in
- 17 courts, arbitration cases, and administrative cases,
- 18 and before elected bodies. All across the U.S. and
- 19 Canada.
- I think I've now appeared in about 40
- 21 different jurisdictions. Always testifying on the
- 22 issues of financial and economic issues associated
- 23 with the utility industry.
- 24 Q. Are you the same person who filed 31 pages of
- 25 direct testimony with 6 exhibits on December 19, 2007,

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- 1 and 3 pages of rebuttal testimony with no exhibits
- 2 dated April 28, 2008 in this case? And I believe
- 3 these were already admitted this morning.
- 4 A. Yes, I am.
- 5 Q. Have you prepared a brief summary of your
- 6 testimony filed in this case?
- 7 A. Yes, I have a brief summary.
- 8 Q. And would you proceed with that?
- 9 A. Certainly. I want to focus on simply three
- 10 key points from my testimony. The first is, I believe
- 11 that it is clearly appropriate for this Commission to
- 12 consider and evaluate Questar Gas Company's management
- 13 performance, corporate performance, as an element of
- 14 setting the authorized return on equity in this case.
- 15 Secondly, I think the evidence is abundantly
- 16 clear that the Company's performance is definitely
- 17 superior to the norm in the industry. And in fact for
- 18 the most recent year was the top performing firm in my
- 19 benchmark analysis.
- 20 And third, that using this information to
- 21 determine where within the reasonable range of
- 22 authorized returns on equity the Company's return
- 23 should be established is justified from an economic
- 24 perspective.
- We're talking about, if we move to the top

- 1 half of the range in Mr. Hevert's range or in
- 2 Mr. Peterson's range, that's up 50 basis points.
- 3 Fifty basis points represents \$2.6 million in
- 4 additional revenue requirement.
- 5 And that is less than 1/100th of the savings
- 6 on annual basis that our benchmarking analysis
- 7 indicates that Questar has been able to achieve. Let
- 8 me elaborate just briefly on those points. First with
- 9 regard to why I think it's clearly appropriate that
- 10 these issues be considered in the ROE determination.
- 11 We should begin by remembering that public
- 12 utilities are rate regulated because policy makers
- 13 have determined that the public interest is best
- 14 served by substituting regulation for competition in
- 15 market forces, because these markets are not workably
- 16 competitive.
- 17 In these circumstances where we choose to
- 18 apply regulation instead of relying on market forces
- 19 the purpose of rate regulation is often described as
- 20 trying to simulate the results that would have been
- 21 achieved in a competitive market.
- In a competitive market it is widely accepted
- 23 that a Company's productivity performance is a source
- 24 of potential competitive advantage. And that the
- 25 shareholders of an enterprise derive the value of any

- 1 competitive advantage through higher earnings.
- In a rate-regulated environment, conversely,
- 3 regulators determine the authorized level of earnings
- 4 for the enterprise, and provide the enterprise with a
- 5 reasonable opportunity to earn that return. Where a
- 6 rate-regulated utility is able to achieve higher
- 7 levels of productivity, the rate setting process
- 8 passes those savings on to the utilities customers.
- 9 Either immediately, as is the case for gas costs, or
- 10 in rate cases like this one.
- 11 The utility's owners are not able to derive
- 12 any sustained level of benefit from the Company's
- 13 superior performance. For this reason regulators in
- 14 other states, and previously in Utah, have determined
- 15 that performance should be considered in setting the
- 16 authorized return on equity for a utility.
- 17 It is important to understand that this is
- 18 not some form of a departure from traditional
- 19 cost-based rate regulation in favor of incentive
- 20 regulation or deregulation. In order to achieve the
- 21 objective of simulating the result that would have
- 22 been achieved in a fully-competitive market,
- 23 performance should be considered in setting the
- 24 appropriate level of earnings for the utility.
- 25 In this case Questar is not seeking to share

- 1 in the savings the Company's superior performance has
- 2 created. It is not seeking an adder to earnings above
- 3 the appropriate cost of equity. It is simply asking
- 4 the Commission to consider this evidence in
- 5 determining where, within that reasonable range of
- 6 returns, Questar's authorized return on equity should
- 7 be set.
- 8 I fully agree with this proposal. Let me
- 9 also briefly review my conclusions regarding how
- 10 successful Questar has been in achieving a superior
- 11 financial and operational performance. We developed a
- 12 set of 20 standard metrics for financial and operating
- 13 performance. And we gathered the data for Questar and
- 14 19 other companies to evaluate Questar's relative
- 15 performance.
- 16 We focused on 2006 data, but we also looked
- 17 at the data for 2002 to 2005 as well. Questar Gas'
- 18 performance in 2006 was in the first or second
- 19 quartile on each of the 20 metrics. It is the only
- 20 LGC in our study group to achieve this result.
- 21 Overall, Questar Gas ranked first of the
- 22 20 companies in management performance in 2006 and in
- 23 2005, and has improved over the five years of data we
- 24 reviewed. To examine whether Questar Gas had some
- 25 situational advantage which accounted for its top

- 1 performance we examined 14 variables which could
- 2 explain the operational and financial metrics.
- 3 Interestingly, what we concluded was that
- 4 Questar's Gas' exogenous factors should have caused it
- 5 to score below average, making its actual performance
- 6 even more notable.
- 7 Finally, we wanted to determine how much the
- 8 Wexpro contract affected Questar Gas' performance
- 9 rankings. So we removed this effect and recalculated
- 10 Questar Gas' rankings and determined that it still
- 11 achieves an overall No. 1 ranking, even when the
- 12 Wexpro effects are removed.
- 13 Quite simply, Questar Gas' strengths are
- 14 broad based and significant. It's also worth taking
- 15 just a minute to understand and explain why
- 16 Mr. Peterson's analysis suggests that Questar Gas is
- 17 not a top performer.
- 18 Primarily he reaches this conclusion by
- 19 focussing on financial metrics that reflect Questar
- 20 Gas' lower-than-average earnings and
- 21 lower-than-average revenues, which are derived largely
- 22 from lower gas costs.
- 23 Quite simply, Mr. Peterson is right that
- 24 Questar Gas is not a top performer for its owners or
- 25 shareholders. But it is for its customers. The only

- 1 metric that Mr. Peterson cites that reflects
- 2 management's productivity is the ratio of receivables
- 3 to revenue, called "day of sales outstanding."
- 4 But on this item, his analysis actually has
- 5 serious data flaws. To correct these data problems I
- 6 went and back and prepared a table which used
- 7 corrected data. And on that metric, Questar Gas is
- 8 still a top performer. In fact, it turns out to be
- 9 No. 2 in Mr. Peterson's comp group when the data are
- 10 corrected for the flaws and other data sources he
- 11 used.
- We have prepared a table on that. We can
- 13 distribute it if it's the Commission's preference that
- 14 we do so. And I can explain what the data errors
- 15 were. But the conclusion is inescapable: Questar is
- 16 absolutely the top performer.
- 17 Mr. Peterson's principal opposition to my
- 18 recommendation does not stem from our data
- 19 differences. It stems from our differences on the
- 20 policy issue of whether a company's performance should
- 21 even be considered in setting the appropriate level of
- 22 earnings.
- 23 Quite simply, we can only be true to the
- 24 purposes for which regulation was created if we do
- 25 consider it. Based on the evidence I've submitted I

- 1 urge the Commission to set Questar Gas' authorized
- 2 return on equity at the top end of the reasonable
- 3 range, which is warranted by Questar Gas' clearly
- 4 superior performance on the operational and financial
- 5 metrics we examined. Thank you for your attention.
- 6 Q. Mr. Reed, does that conclude your summary?
- 7 A. It does.
- 8 MS. LARKIN BELL: Mr. Reed is now available
- 9 for questions.
- 10 COMMISSIONER BOYER: Thank you Ms. Bell.
- 11 Ms. Schmid?
- MS. SCHMID: Thank you, I have two.
- 13 CROSS EXAMINATION
- 14 BY MS. SCHMID:
- 15 Q. Mr. Reed, would it surprise you that the Utah
- 16 Public Service Commission has, in the past, sent
- 17 various issues such as test year and rate design to
- 18 task force -- to task forces for study?
- 19 A. No, that would not surprise me.
- 20 Q. So it wouldn't be groundbreaking if the
- 21 Commission chose to, as recommended by Mr. Peterson,
- 22 send the issue of management performance as an element
- 23 involved in setting the ROE to a task force; isn't
- 24 that right?
- 25 A. If it were to set what issue to the task

- 1 force specifically?
- 2 Q. The management performance issue that you
- 3 raise in your testimony.
- A. I would say that it would be a retreat from
- 5 its prior order. Where it said specifically, in two
- 6 cases, that it should consider management performance
- 7 in determining the authorized return on equity. So
- 8 again, I'm not saying it can't do that, but it would
- 9 seem to be a retreat from its prior decisions.
- MS. SCHMID: Thank you.
- 11 COMMISSIONER BOYER: Okay. Mr. Proctor?
- MR. PROCTOR: I have no questions.
- 13 COMMISSIONER BOYER: No questions?
- Mr. Dodge?
- MR. DODGE: I have no questions, thank you.
- 16 COMMISSIONER BOYER: Mr. Ball?
- 17 MR. BALL: Thank you, Chairman.
- 18 CROSS EXAMINATION
- 19 BY MR. BALL:
- 20 Q. Mr. Reed, you remarked that you had corrected
- 21 some of your results for the effects of Wexpro. Does
- 22 that mean that you've taken account of the fact that
- 23 Questar Corporation is earning almost twice as much in
- 24 Rate of Return from Wexpro, all of which is ultimately
- 25 coming out of the pockets of ratepayers, as they are

- 1 through Questar Gas Company?
- 2 A. No, Mr. Ball. Our analysis focused on
- 3 Questar Gas Company, the distribution company. And
- 4 what we did was to remove those elements of the
- 5 metrics, the 20 metrics, where the results partially
- 6 rely on gas costs.
- 7 We removed those elements from the
- 8 consideration. And as I said, Questar still ranked as
- 9 the No. 1 company.
- 10 Q. So you're not taking any account of the fact
- 11 that there's perhaps another \$25 million coming out of
- 12 Wexpro to Questar Corporation's bottom line than there
- 13 would be if Wexpro was under the same Rate of Return
- 14 regulation as Questar Gas Company?
- 15 A. I would say no. We focused on the issue that
- 16 we thought was relevant to this Commission, which is
- 17 the regulation of the distribution company.
- 18 MR. BALL: Thank you. Thank you, Chairman.
- 19 COMMISSIONER BOYER: Mr. Ball.
- 20 Commissioner Allen? Commissioner Campbell?
- 21 I have no questions either.
- 22 Redirect, Ms. Bell?
- MS. LARKIN BELL: Give me one minute. No.
- 24 COMMISSIONER BOYER: Very well. Thank you so
- 25 much, Mr. Reed, you may step down. You may be excused

- 1 if you need to leave.
- THE WITNESS: Thank you.
- 3 COMMISSIONER BOYER: All right, let's move to
- 4 Mr. Ball. This would be your opportunity to make a
- 5 brief summary, Mr. Ball, and then subject yourself to
- 6 the hot light inquisition of cross examination.
- 7 MR. BALL: Chairman, I wondered after
- 8 yesterday whether I actually need to introduce myself
- 9 again in the way that I did yesterday. Your guidance,
- 10 please. Do I need to say who I am and where I operate
- 11 from and that kind of thing?
- 12 COMMISSIONER BOYER: No, I think not.
- MR. BALL: Thank you.
- 14 COMMISSIONER BOYER: Well, you might for the
- 15 record just state your name, if you would. For the
- 16 recorder -- the reporter's information.
- 17 MR. BALL: Thank you. My name is Roger Ball.
- 18 Commissioners, my, my testimony really covers four
- 19 points. And I'd like to briefly review each of them.
- 20 Mr. Allred testified in his original direct testimony
- 21 that, "Investors require sufficient and fair return in
- 22 order to provide the needed capital."
- 23 Questar Gas Company is provided all its
- 24 equity capital by one source, Questar Corporation,
- 25 which enjoys the benefit of the gas company's entire

- 1 return. However, Questar Corporation also receives
- 2 returns from other sources, but all paid for by the
- 3 gas company's ratepayers -- I'm talking about certain
- 4 specific sources, not every Questar Corporation
- 5 source -- as a result of its corporate ownership of
- 6 subsidiaries created over the past few decades by
- 7 hiving certain activities off from what was once a
- 8 vertically-integrated utility but is now merely a
- 9 local distribution Company.
- 10 My first point is that Questar Corporation
- 11 received a 19.9 percent average annual Rate of Return,
- 12 after tax, on Wexpro's net investment base of
- 13 \$300 million. Or in other words, about \$60 million in
- 14 2007.
- 15 That Rate of Return is almost double the
- 16 return on equity earned by the gas company in recent
- 17 years, suggesting a premium return on Questar
- 18 Corporation's equity in Wexpro in excess of
- 19 \$25 million.
- 20 Wexpro manages the hydrocarbon wells
- 21 previously owned by the vertically-integrated utility
- 22 that were in the rate base of the
- 23 vertically-integrated utility and subject to Rate of
- 24 Return regulation by this Commission.
- 25 I testified that the Commission should take

- 1 that premium return that Questar Corporation is
- 2 earning from Wexpro and adjust the Rate of Return on
- 3 equity that it otherwise determines for the gas
- 4 Company downward by that amount.
- 5 Second point: Questar Corporation is
- 6 benefitting from gas company ratepayers through its
- 7 ownership of Questar Pipeline Company, due to assets
- 8 now held by the latter previously in rate base and
- 9 regulated by this Commission.
- 10 Further, that while holding back on
- 11 developing additional Wexpro resources, and as a
- 12 result of shifting exploration and production to
- 13 Questar Exploration & Production Company, that the
- 14 corporation has been enjoying much-increased profits
- 15 from the sale of natural gas, while ratepayers have
- 16 essentially seen their rates increase by 50 percent in
- 17 81/2 years.
- 18 Ratepayers have been exposed to the risks of
- 19 rapidly increasing and unpredictable market rates,
- 20 while dividends have increased and stock prices
- 21 approximately quadrupled. Questar Corporation would
- 22 not have enjoyed such returns without its ownership of
- 23 the LGC. And the Commission should initiate an
- 24 investigation of its corporate structure and "follow
- 25 the money" to ensure that ratepayers' interests are

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- 1 balanced with those of stockholders.
- 2 My third point is that Questar Gas Company's
- 3 ratepayers most recently were saddled with higher
- 4 rates, as a result of the conservation-enabling
- 5 tariff, than they would otherwise be paying. Whether
- 6 or not investors uninvolved with Questar Gas Company
- 7 registered that shift of risk, ratepayers are paying
- 8 for it.
- 9 Ratepayers are also paying for a bunch of
- 10 other things, like weather normalization, remote meter
- 11 reading, subsidies for customers in rural communities
- 12 that effectively grew the gas company's business at
- 13 the expense of other fuel suppliers and so on.
- 14 Much as stockholders deserve a reasonable
- 15 return, ratepayers deserve fair prices. And they
- 16 look, as do I, to the Commission to balance our
- 17 interest with those of the owners of Questar Gas
- 18 Company. In other words, Questar Corporation.
- 19 Rates cannot be just and reasonable if the
- 20 Commission takes no account or inadequate account of
- 21 risks that have been shifted. And my final point is,
- 22 this will be the first case in which the Commission
- 23 will use a fully-forecasted test year for Questar Gas
- 24 Company.
- 25 It's doing so because Senate Bill 61 in 2003

- 1 amended Title 54, Chapter 4, Section 4, Subsection 3,
- 2 of the Utah Code to remove its option of using a
- 3 purely historic test year. And both permit, but more
- 4 particularly encourage the Commission to use an
- 5 entirely future test period.
- 6 However, the statute and the legislature have
- 7 been silent on the question of the financial windfall
- 8 that could accrue to the utility as a result of the
- 9 current rule. Utilities represented that historic
- 10 test periods expose them to the risk of "regulatory
- 11 lag."
- 12 A future test period would eliminate that
- 13 risk. It turns out that in this case it does so, at
- 14 an expense to ratepayers of about \$22,157,542,
- 15 according to Questar Gas Company Exhibit 6.2U, page 1
- of 4, column G, line 3.
- 17 The appropriate way for the Commission to
- 18 balance the shift of risk and the interest of
- 19 ratepayers and stockholders is to deduct
- 20 22.16 million, there or thereabouts, from the revenue
- 21 requirement otherwise determined in this proceeding.
- That concludes my summary. Thank you,
- 23 Chairman.
- 24 COMMISSIONER BOYER: Thank you Mr. Ball.
- 25 Mr. Ball is now available for cross

- 1 examination. Let's begin with the Company.
- MS. LARKIN BELL: No questions, thank you.
- 3 COMMISSIONER BOYER: Company has no
- 4 questions.
- 5 Ms. Schmid?
- 6 MS. SCHMID: No questions.
- 7 COMMISSIONER BOYER: Mr. Proctor?
- 8 MR. PROCTOR: No questions.
- 9 COMMISSIONER BOYER: Mr. Dodge?
- 10 MR. DODGE: No questions, thank you.
- 11 COMMISSIONER BOYER: Commissioner Allen?
- 12 Commissioner Campbell? Commissioner Boyer? No. Very
- 13 well.
- 14 Thank you, Mr. Ball. You may be seated.
- MR. BALL: Thank you.
- 16 COMMISSIONER BOYER: Let's proceed now with
- 17 Mr. Allred.
- 18 (Mr. Allred was sworn.)
- 19 COMMISSIONER BOYER: Thank you so much.
- 20 Please be seated.
- 21 Ms. Bell?
- 22 ALAN K. ALLRED,
- 23 called as a witness, having been duly sworn,
- 24 was examined and testified as follows:
- 25 ***

- 1 DIRECT EXAMINATION
- 2 BY MS. LARKIN BELL:
- 3 Q. Good afternoon Mr. Allred. Would you please
- 4 state your name and business address for the record?
- 5 A. Alan K. Allred. Business address is 180 East
- 6 First South, Salt Lake City, Utah.
- 7 Q. By whom are you employed and what is your
- 8 position there?
- 9 A. Questar Gas, as president and CEO.
- 10 Q. Did you file 13 pages of direct testimony
- 11 with 9 exhibits on December 19, 2007, in this case,
- 12 and 5 pages of Rate of Return rebuttal testimony with
- 13 no exhibits on April 28, 2008, in this case?
- 14 A. Yes.
- 15 Q. Mr. Allred, have you prepared a summary that
- 16 you would like to give for us today?
- 17 A. Yes, I have.
- 18 Q. Please proceed.
- 19 A. The Commission's allowed ROE decision in this
- 20 case is not simply an academic exercise of choosing
- 21 between growth rates or other financial model
- 22 determinants advocated by Mr. Hevert, Dr. Woolridge,
- 23 or Mr. Peterson.
- 24 The Commission's decision on allowed ROE will
- 25 be a key determinant of Questar Gas' ability to serve

- 1 customers and the cost of that service. None of the
- 2 models presented in this case will provide the capital
- 3 necessary to connect new customers, meet the growing
- 4 peak-day demand of customers, and replace aging feeder
- 5 lines.
- 6 The new capital Questar Gas needs must be
- 7 provided by investors. The Commission must determine
- 8 the allowed return that will provide investors with a
- 9 return that is comparable to the returns from other
- 10 investments with similar risks.
- 11 Investors will compare the allowed and actual
- 12 returns Questar Gas provides with the returns offered
- 13 by other gas, local distribution companies, or other
- 14 investments with comparable risk. My rebuttal
- 15 testimony provided examples of recently decided
- 16 allowed returns in Wisconsin and California, which are
- 17 at the levels recommended by Mr. Hevert.
- 18 In those cases the Commissions determined
- 19 that the allowed return had to be set above the level
- 20 produced by models such as those used in this case in
- 21 order to meet the Hope and Bluefield standard.
- 22 Mr. Peterson did not refute those returns but
- 23 stated: "Mr. Allred confuses the authorized return
- 24 from a regulatory commission with the returns that the
- 25 Commission -- returns that common equity investors are

- 1 getting and expecting in the marketplace."
- 2 My rebuttal testimony dealt with the allowed
- 3 returns, but since Mr. Peterson raises the point of
- 4 actual earned returns I will -- I find it interesting
- 5 that in both Wisconsin and in California there are
- 6 considerable time periods in the past where regulated
- 7 companies have earned substantially more than the
- 8 Commission's authorized allowed return.
- 9 Another statement that Mr. Peterson made in
- 10 his testimony was, and I quote: "As demonstrated by
- 11 my direct testimony, investors in gas utility common
- 12 stock are likely expecting to receive sub-10 percent
- 13 returns on their investment." Note that he referred
- 14 to his direct testimony.
- 15 Now let me quote, from that direct testimony,
- 16 what Mr. Peterson had to say about market
- 17 expectations. Again I quote from Mr. Peterson's
- 18 direct testimony: "Part of the Bluefield and Hope
- 19 criteria is the ability to attract capital."
- 20 At this time I know of no evidence that Wall
- 21 Street, i.e. the financial markets, would be expecting
- 22 cost of equity awards in the low 9 percent range. An
- 23 award of 9.25 percent by this Commission might have
- 24 ramifications for the company's bond rating, and
- 25 otherwise its ability to attract capital.

- 1 Mr. Peterson's direct testimony may
- 2 demonstrate that his DCF and CAPM models produce
- 3 estimates of sub-10 percent returns, but his own
- 4 direct testimony states that he knows of no evidence
- 5 that financial markets would be expecting allowed
- 6 returns in the low 9 percent range.
- 7 The gas utility investors I talk to are
- 8 expecting returns well above the -- that
- 9 sub-10 percent level. They expect returns in the
- 10 range recommended by Mr. Hevert. As I stated in my
- 11 rebuttal testimony, this statement alone should cause
- 12 the Commission to reject the Division and the
- 13 Committee's ROE recommendations.
- 14 Investors can get returns that are
- 15 substantially above the levels recommended by
- 16 Mr. Peterson and Dr. Woolridge. In states such as
- 17 California, Wisconsin, and Alabama they can get
- 18 returns near or above the returns recommended by
- 19 Mr. Hevert.
- 20 Adoption of either Dr. Woolridge or
- 21 Mr. Peterson's recommendation will send a powerful
- 22 message for investors to take their capital to other
- 23 gas LGCs that offer much higher return. This will
- 24 make it more difficult and more expensive for Questar
- 25 Gas to get the capital necessary to connect new

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- 1 customers, to meet the growing peak day demand, and to
- 2 replace aging feeder lines.
- 3 Questar Gas provides natural gas service to
- 4 its customers at rates that are about the lowest in
- 5 the nation. Utah is one of the fastest-growing states
- 6 in the country. Questar Gas has supported that growth
- 7 by connecting new customers and meeting growing peak
- 8 day demands.
- 9 Questar Gas is one of the most efficient
- 10 utilities in the country. Questar Gas customer
- 11 satisfaction ratings are at all-time highs. The
- 12 Division and Committee propose to reward Questar Gas
- 13 investors for this performance by cutting their
- 14 allowed return by almost 20 percent from the current
- 15 11.2 to 9.25 or 9 percent.
- 16 If the Commission adopts the DPU or CCS
- 17 recommendation Questar Gas investors would be earning
- 18 the lowest returns in the nation, while Questar Gas
- 19 customers are enjoying the best natural gas service in
- 20 the nation. Questar Gas is asking the Commission to
- 21 maintain the current allowed ROE.
- 22 The California Commission considered the
- 23 return required by equity investors and allowed ROEs
- 24 in the 11.1 to 11.5 range for gas utilities. This
- 25 Commission should do likewise.

- 1 The Utah code justifies just and reasonable
- 2 rates as rates which both maintain financial integrity
- 3 of the public utilities by assuring a sufficient and
- 4 fair Rate of Return, and protect the long-range
- 5 interest of consumers in obtaining continued quality
- 6 and adequate levels of service at the lowest cost.
- 7 The DPU and CCS recommended allowed returns
- 8 may appear to be lowest cost today, but they are not
- 9 the lowest cost either in the long term or in the
- 10 short term. I might add that the statute requires
- 11 that that lowest long-term cost also has to be
- 12 consistent with the other considerations in the
- 13 statute, which include the financial stability of the
- 14 utility.
- 15 Mr. Curtis pointed out this morning that the
- 16 costs that damaged credit ratings incur are not only
- 17 higher capital costs but higher operating costs
- 18 throughout the operations of the Company. In his
- 19 surrebuttal testimony Mr. Peterson continues to
- 20 caution that -- the Commission that his recommendation
- 21 may be low.
- I urge the Commission to reject the DPU and
- 23 CCS recommendations.
- Q. Does that conclude your summary, Mr. Allred?
- 25 A. Yes.

- 1 MS. LARKIN BELL: Mr. Allred is available for
- 2 questioning.
- 3 COMMISSIONER BOYER: Thank you, Mr. Allred.
- 4 Ms. Schmid, have you questions for
- 5 Mr. Allred?
- 6 MS. SCHMID: Just a few.
- 7 CROSS EXAMINATION
- 8 BY MS. SCHMID:
- 9 Q. Mr. Allred, you've appeared before the Utah
- 10 Public Service Commission many times, haven't you?
- 11 A. Yes.
- 12 Q. And I believe that your retirement is
- 13 imminent? Sort of imminent?
- 14 A. Not soon enough.
- 15 Q. Okay.
- 16 A. But yes, it is. It will happen later this
- 17 year.
- 18 Q. We'd like to wish you well.
- 19 A. Thank you.
- 20 Q. Questar, as a regulated utility, is aware
- 21 that it has a duty to serve, maintain, and modernize
- 22 its plant and equipment, isn't it?
- 23 A. Yes.
- Q. Thank you.
- 25 A. And I would add to that, to enable us to do

- 1 that we have to attract capital from investors. And
- 2 to do that we have to offer them returns comparable to
- 3 the returns they can get from other investments of
- 4 similar risk.
- 5 Q. The Stewart case that discusses the
- 6 obligation to serve, have you read that?
- 7 A. Yes, I have.
- 8 Q. Do you recall if it, if it limits or
- 9 qualifies the obligation of a utility to serve,
- 10 maintain, and modernize by a Rate of Return? I don't
- 11 believe it does.
- 12 A. I don't believe it does. But the Stewart
- 13 case dealt with a telephone case. Where the telephone
- 14 Company said unless they got a certain Rate of Return,
- 15 they would not invest. We are making no such claim
- 16 here.
- 17 We're simply pointing out our ability to
- 18 serve customers and to modernize the system is highly
- 19 dependent on the ability to attract capital. And
- 20 without that capital being attracted, or if that
- 21 capital has to be attracted at a higher cost, the cost
- 22 to customers of that service is going to be higher.
- MS. SCHMID: Thank you.
- 24 COMMISSIONER BOYER: Thank you, Ms. Schmid.
- Mr. Proctor?

- 1 MR. PROCTOR: Mr. Allred, I want to ask you
- 2 questions about the 33rd South condition, but I won't.
- 3 So I have no other questions.
- 4 THE WITNESS: I would be glad to answer
- 5 those, though.
- 6 COMMISSIONER BOYER: Mr. Dodge, cross
- 7 examination?
- 8 MR. DODGE: No questions.
- 9 COMMISSIONER BOYER: Okay. Mr. Ball, have
- 10 you cross examination of Mr. Allred?
- 11 MR. BALL: Thank you, Chairman.
- 12 CROSS EXAMINATION
- 13 BY MR. BALL:
- Q. Good afternoon, Mr. Allred.
- 15 A. Good afternoon, Mr. Ball.
- 16 Q. Has Questar Gas Company given any thought to
- 17 filing a further rate case in the wake of the
- 18 Commission's decision about test period?
- 19 A. Yes. I can tell you that we were thinking
- 20 about filing a case before the Commission's decision
- 21 on test year. The change in test year and the level
- 22 of investment we're able to reflect in this case will
- 23 accelerate the filing of that case over what it would
- 24 have been otherwise.
- 25 Q. When are you currently contemplating filing

- 1 another rate case?
- 2 A. We haven't established an exact time frame
- 3 yet. But I think it was fair to say it may be soon
- 4 upon the completion of this case.
- 5 MR. BALL: Thank you very much.
- 6 Thank you, Chairman.
- 7 COMMISSIONER BOYER: Thank you, Mr. Ball.
- 8 Commissioner Allen, any questions?
- 9 Commissioner Campbell? Neither do I.
- I thank you so much, Mr. Allred.
- 11 Okay. We have two tech -- two more
- 12 technical -- what we've considered technical
- 13 witnesses. We've gone off course here a little bit
- 14 this afternoon. We were gonna hear from Dr. Powell
- 15 and Mr. McKenna. Is Mr. McKenna here?
- MR. DODGE: He is.
- 17 COMMISSIONER BOYER: He is? And Dr. Powell
- 18 is here, I see that. Let's hear first from
- 19 Dr. Powell. And we'll proceed. I didn't see
- 20 Mr. Higgins here. Is he?
- 21 MR. DODGE: I'm gonna call him right now.
- 22 COMMISSIONER BOYER: If he needs to be here?
- 23 We seem to be picking up some steam here late in the
- 24 day. Or at least you all do. We're losing steam up
- 25 here on the bench.

- 1 (The witness was sworn.)
- 2 COMMISSIONER BOYER: Ms. Schmid?
- 3 WILLIAM POWELL,
- 4 called as a witness, having been duly sworn,
- 5 was examined and testified as follows:
- 6 DIRECT EXAMINATION
- 7 BY MS. SCHMID:
- 8 Q. Good afternoon, Dr. Powell. Are you the same
- 9 William Powell -- also known as "Arty" -- who
- 10 submitted the received evidence DPU No. -- Exhibit
- 11 No. 3.0, your prefiled direct testimony with
- 12 accompanying exhibits, and DPU Exhibit No. 3.0R, your
- 13 prefiled rebuttal testimony?
- 14 A. Yes.
- 15 Q. If asked the same questions today as when you
- 16 wrote the testimony would your answers be the same?
- 17 A. With the exception of a couple of grammatical
- 18 errors, yes.
- 19 Q. Okay. Well, we'll trust that people can
- 20 interpret those correctly. Do you have a brief
- 21 summary that you would like to give today?
- 22 A. Yes, I do.
- Q. Please proceed.
- 24 A. My testimony in this case was fairly limited.
- 25 Basically it addressed two issues. There were a

- 1 couple of other side issues I addressed, but I'm not
- 2 gonna go over those today. I presented some general
- 3 guidelines for establishing the cost of equity capital
- 4 for a regulated utility. And then I made some
- 5 comments on UAE witness Mr. McKenna's testimony. His
- 6 direct testimony.
- 7 In particular, with regards to Mr. McKenna's
- 8 testimony, I demonstrated that his assumptions -- and
- 9 he made two that are critical to the results that he
- 10 gets. One -- the first assumption that he made was
- 11 that the 25 observations that we -- that he used in
- 12 his, what I refer to as a "hedging model," represents
- 13 the universe or the population of all possible
- 14 outcomes.
- 15 He also, from that assumption, made another
- 16 assumption that each of those outcomes was equally
- 17 likely. I demonstrated in my testimony that the idea
- 18 of equal likelihood for each of the 25 observations
- 19 was not valid. And proposed a different assignment of
- 20 probabilities based on valid statistical methods.
- 21 To skip over a little bit what I had written
- 22 out here, maybe I could illustrate the difference in
- 23 the assumptions that we're making with a very simple
- 24 example. Suppose we had a fair coin that we were
- 25 going to flip. The sample space for that coin or the

- 1 universe of all possible outcomes is simply heads and
- 2 tails.
- 3 The probability associated with each of those
- 4 two outcomes is one-half. And so looking at the
- 5 probability mass function for that type of an
- 6 experiment, they do sum to one. But now let's suppose
- 7 that we flipped a coin three times. Regardless of
- 8 what the outcomes are for those it's one-half, plus
- 9 one-half, plus one-half, which is greater than one.
- 10 I believe this illustrates the difference in
- 11 the assumptions that we're making. I assumed that the
- 12 25 observations were simply one draw or one sample out
- 13 of numerous possibilities. Mr. McKenna, again,
- 14 assumed that those 25 observations were the only
- 15 possible outcomes.
- 16 Based on those differences I concluded --
- 17 once you substitute more realistic probabilities into
- 18 his hedging model -- that the results are not
- 19 reliable. In fact, I concluded that you would come up
- 20 with about a 200 basis point reduction in the ROE.
- 21 And I believe that, looking at either
- 22 Mr. Peterson's testimony, the Company's testimony, or
- 23 the Committee's testimony on the range of
- 24 reasonableness, a 200 basis point adjustment would be
- 25 outside of that range. That's my summary.

- 1 MS. SCHMID: Thank you. Dr. Powell is
- 2 available for cross examination.
- 3 COMMISSIONER BOYER: Thank you.
- 4 Thank you, Dr. Powell.
- 5 We'll begin with the Company. Cross
- 6 examination?
- 7 CROSS EXAMINATION
- 8 BY MR. MONSON:
- 9 Q. Dr. Powell, if you were a commissioner would
- 10 you adjust the ROE based on the fact that the CET
- 11 pilot program is in place?
- 12 A. No.
- MR. MONSON: Thank you.
- 14 COMMISSIONER BOYER: Okay. Mr. Proctor?
- 15 MR. PROCTOR: I have no questions, thank you.
- 16 COMMISSIONER BOYER: Mr. Dodge?
- 17 CROSS EXAMINATION
- 18 BY MR. DODGE:
- 19 Q. Dr. Powell, first the softball; are you a
- 20 lawyer?
- 21 A. You know, that reminds me of a question --
- 22 yes, thank you, Mr. Dodge, for that softball. A
- 23 famous economist was once asked how much he knew about
- 24 macroeconomics. And his answer was nothing, and he
- 25 thanked the Lord for that every day. And I would

- 1 answer the same.
- Q. Dr. Powell, in response to Mr. Monson's
- 3 question you said no, you weren't if you were a
- 4 commissioner. That's consistent with the Division's
- 5 position taken during the CET that there was no change
- 6 in risk and therefore should be no adjustment to the
- 7 ROE, correct?
- 8 A. I believe that's correct.
- 9 Q. And you read the Commission's order finding
- 10 that there was a reduction in risk and that it should
- 11 be considered in the context of a rate case ROE
- 12 process, correct?
- 13 A. Yes.
- 14 Q. So the fact that you wouldn't recommend that
- 15 again is consistent, but not necessarily what our
- 16 Commission has indicated?
- 17 A. Say that again, please.
- 18 Q. Never mind. I'll withdraw it. Secondly, in
- 19 your direct testimony you indicate that there is a
- 20 partial adjust -- or I mean that an adjustment to the
- 21 ROE has been partially justified based upon two
- 22 things.
- 23 You point to an Illinois case in which there
- 24 was a specific reduction in an ROE for a
- 25 volume-balancing adjustment mechanism. And also you

- 1 point to Mr. Hevert's own testimony in another case in
- 2 Arkansas in which he recommended a 35 basis point
- 3 adjustment upon the adoption of a decoupling
- 4 mechanism. Correct?
- 5 And you said based on those two you could
- 6 indicate that an adjustment might be partially
- 7 justified, or something like that?
- 8 A. I think I used the word or the phrase there's
- 9 a weak justification based on those two facts, yeah.
- 10 Q. As I look at your rebuttal you actually said
- 11 part -- or your direct you said it's partially
- 12 supportable.
- 13 A. Weakly. There's a weakly in there something.
- 14 Weak, w-e-a-k.
- 15 Q. Not in this particular. It may be. And what
- 16 I'm looking at are lines 337 to 339. You said: "I
- 17 would say a reduction" --
- 18 A. I have got to put on some glasses. What page
- 19 are you on now?
- Q. I'm on page 19 of your direct, line 337 to
- 21 339. You said:
- 22 "I would say a reduction in the cost
- of equity for Questar in the range of 10
- 24 to 25 basis points may be partially
- 25 supportable."

- 1 A. Yes, that's what it says there. Hang on one
- 2 second, because I...
- 3 Q. I'm not representing you didn't say "weak"
- 4 somewhere else. I don't recall it, but you may have.
- 5 A. It's not in the lines that you are referring
- 6 to. But I, I had thought I said that earlier in the
- 7 testimony. But I don't see it right at the moment.
- 8 Q. You heard testimony today from Dr. Woolridge
- 9 that at least three other case -- in at least three
- 10 other cases by two other commissions there was a
- 11 similar reduction in ROE attendant to a decoupling
- 12 mechanism, correct?
- 13 A. Yes. In fact, after reading Dr. Woolridge's
- 14 testimony, I went and reviewed the orders. And my
- 15 recollection is similar to the way he characterized
- 16 it, is those reductions were not based on any
- 17 empirical analysis or evaluation.
- 18 It was simply the Commission's opinion
- 19 somehow that a reduction was justified.
- Q. And as an economist you have a hard time with
- 21 that, don't you? If you can't show it in a model, it
- 22 doesn't exist. Is that a fair statement?
- 23 A. I would rather base assumptions on some kind
- 24 of empirical evidence or justification. But as an
- 25 economist I'm not opposed to making assumptions

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- 1 either.
- Q. And, and you heard this morning in the
- 3 discussion of the Hope and Bluefield cases that in the
- 4 very case, the Hope case that you cite for kind of
- 5 their economic parameters you look at, the Commi --
- 6 the Supreme Court acknowledged, with approval, that
- 7 the Federal Power Commission had looked at a whole
- 8 host of factors that aren't empirical, per se, but
- 9 that relate to the utility's risk, among other things.
- 10 You heard that, that discussion?
- 11 A. I heard the discussion that you're referring
- 12 to, but my recollection was is that the factors that
- 13 the Supreme Court -- or that are mentioned in the
- 14 decision were based on some kind of empirical
- 15 evidence. I don't remember anything that was not --
- 16 at least could be attributed to empirical evidence.
- 17 Q. Well, let me talk about that.
- 18 A. So yeah.
- 19 Q. The Company -- this is --
- 20 A. I think I have that, so let me --
- Q. This is page 10 of the Hope decision, on the
- 22 right-hand side.
- 23 A. And you're talking -- well, I thought I had
- 24 it here. Yes, I do.
- Q. Again, this is the Supreme Court

- 1 acknowledging what the Federal Power Commission had
- done and upholding the Federal Power Commission's
- 3 decision.
- 4 A. Are you on the left or the right-hand column?
- 5 Q. The right-hand column, partway through. It
- 6 stated that:
- 7 "The Company was a seasoned
- 8 enterprise whose risks have been
- 9 minimized by adequate provisions for
- 10 depletion and depreciation."
- Down further, the Commission concludes:
- "The Company's efficient management,
- 13 established markets, financial records,
- 14 affiliations, and prospective business
- 15 place in a strong position to attract
- 16 capital."
- 17 Those aren't likely the result of economists'
- 18 models -- economic modeling, are they? Rather
- 19 observations about the status of the Company
- 20 sufficiency in its risk profile?
- 21 A. Do you have a specific factor there that you
- 22 don't think is related back to some kind of data?
- Q. I'm saying do you believe that each of these
- 24 was based on an economic -- an econometric model of
- 25 some sort? That it was a seasoned enterprise? Can

- 1 you tell me what kind of model might produce that?
- 2 A. In my mind when you say "economic" or
- 3 "econometric" that's a very narrow description of the
- 4 possible models that might have been considered. So
- 5 there might be some financial models or other factors.
- I believe that the Company's witnesses, for
- 7 example, have put forth some analysis relative to the
- 8 Company's efficient management. Which is the first
- 9 one that's being mentioned there, so. What I'm
- 10 getting at is I don't see any of these that couldn't
- 11 be backed up with data.
- 12 Q. Well, nobody is saying it's not backed up
- 13 with data. We're saying with a model that you can --
- 14 that you find acceptable in some manner or another.
- 15 In other words, do you think there's a specific data
- 16 that said how far the ROE would go down because of
- 17 the -- if they're up or down because of efficient
- 18 management?
- 19 A. Probably not, no.
- Q. In other words it's somewhat of a subjective
- 21 analysis, isn't it? That the Supreme Court
- 22 acknowledged that the Federal Power Commission went
- 23 through?
- 24 A. I would agree that there's probably some
- 25 subjectivity to it, yes.

- 1 Q. And then finally, your comments on
- 2 Mr. McKenna's modeling. You agree, do you not, that
- 3 in reaching the 204 basis point conclusion that your
- 4 sum of probabilities is 600-and-some-odd percent?
- 5 A. I don't dispute that. But as I explained in
- 6 my summary, it has to do with the difference in the
- 7 assumptions that Mr. McKenna and I are making. Again,
- 8 he's assuming that those 25 observations represent the
- 9 only possible outcomes. And therefore he's able to
- 10 assign a probability of 1/25th to each one of those
- 11 outcomes.
- 12 That type of an assumption just doesn't --
- 13 it's illogical. In other words --
- 14 Q. What kind of assumption would you make?
- 15 A. In other words, the -- when we get down to
- 16 the end of 2008, Questar will calculate what the
- 17 change in usage was for the year. And I would be
- 18 willing to bet my next year's salary on the fact that
- 19 that is not gonna be exactly equal to any of those 25
- 20 observations.
- Q. So you tell us what it will be.
- 22 A. I don't know what it will be. It --
- 23 Q. Exactly. So one has to make assumptions,
- 24 doesn't he?
- 25 A. Yes, that's true. And I base my assumptions

- 1 on at least some empirical evidence, whereas
- 2 Mr. McKenna just grabbed an assumption out of the air.
- 3 0. Is that --
- 4 A. And what I demonstrated in my testimony was
- 5 that his assumptions were not valued. They're not
- 6 consistent with the data that we have available to us.
- 7 Q. But again, you did that by addressing -- by
- 8 adding up to 636 percent probability. And when
- 9 divided, your number is very close to his. When
- 10 divided by the reality of a hundred percent?
- 11 A. But the correction is not -- that you're
- 12 referring to is not appropriate.
- Q. Well, we can disagree on that.
- 14 Mr. Dodge: With that, I have no further
- 15 questions.
- 16 THE WITNESS: We do disagree on that. Thank
- 17 you.
- 18 COMMISSIONER BOYER: Thank you, Mr. Dodge.
- 19 Q. (By Mr. Dodge) I'm sorry, I do have one
- 20 further question. I see -- I notice, Dr. Powell, that
- 21 the only witness you went after was UAE's on this
- 22 issue.
- 23 And the Company went after an adjustment
- 24 upwards in the range of reasonableness based on
- 25 non-qualitative -- quantitative factors. Do you have

- 1 any comment of why you wouldn't address that?
- 2 A. Mr. Peterson and I kind of divided up the
- 3 responsibilities. And Mr. Peterson was addressing
- 4 Mr. Reed's testimony.
- 5 Q. And you are the UAE attack dog?
- 6 MS. SCHMID: Objection.
- 7 THE WITNESS: If you want to put it that way.
- 8 I don't...
- 9 Mr. Dodge: Thank you. No further questions.
- 10 COMMISSIONER BOYER: Thank you, Mr. Dodge.
- 11 Mr. Ball, any questions for
- 12 Mr. -- Dr. Powell?
- MR. BALL: No thanks, Chairman.
- 14 COMMISSIONER BOYER: Commissioner Allen?
- 15 Okay, nor do I.
- 16 Redirect, Ms. Schmid?
- MS. SCHMID: Very brief.
- 18 REDIRECT EXAMINATION
- 19 BY MS. SCHMID:
- 20 Q. Dr. Powell, earlier you referenced the
- 21 thought that you had used the word "weak" in your
- 22 testimony. If you turn to your direct testimony at
- 23 line 249, do you see the word "weak" in connection
- 24 with the CET and reduction of equity capital?
- 25 A. Which line again, 249?

- 1 Q. Two forty-nine.
- 2 A. Yes, that, that's the reference that I was
- 3 trying to find in my testimony, thank you, where it
- 4 says: "Albeit very weak evidence of a reduction."
- 5 Yes.
- 6 Q. And lastly, while I can't call you a lawyer,
- 7 can I call you a statistician?
- 8 A. If I can clarify.
- 9 Q. Okay.
- 10 A. My degree is actually in economics, with a
- 11 major field in econometrics. I have approximately
- 12 30 hours of graduate study and work in statistics,
- 13 mathematical statistics and econometrics. My
- 14 dissertation was -- if I can even remember what it
- 15 was. Was "Simultaneous Equation Estimation of
- 16 Partially-Reduced Form Tobit Models." Which is an
- 17 application of Bayesian techniques to estimating
- 18 partially-reduced form Tobit models, so.
- 19 Q. Thank you.
- 20 A. I think that's probably perfectly clear.
- 21 Q. Yes. And I'm very grateful I'm a lawyer,
- 22 thank you.
- 23 COMMISSIONER BOYER: Well, I managed to pass
- 24 graduate statistics myself, so. If I can do it anyone
- 25 can do it. Thank you so much, Dr. Powell. You may be

- 1 seated.
- Okay, that is -- according to my records,
- 3 that leaves us the pleasure of hearing from
- 4 Mr. McKenna and Mr. Higgins. And Mr. McKenna was here
- 5 earlier -- first, so shall we hear from him first?
- 6 Mr. Dodge: Yes. And he's been sworn in.
- 7 COMMISSIONER BOYER: That's correct. And in
- 8 correcting his testimony. Very well.
- 9 Welcome back to the witness chair,
- 10 Mr. McKenna.
- 11 THE WITNESS: Thank you. Is this still on?
- 12 COMMISSIONER BOYER: Appears to be on, yes.
- 13 ROBERT MCKENNA,
- 14 called as a witness, having been duly sworn,
- 15 was examined and testified as follows:
- 16 DIRECT EXAMINATION
- 17 BY MR. DODGE:
- 18 Q. Mr. McKenna, would you please give a brief
- 19 description of who you are and your background, where
- 20 you work?
- 21 A. Yeah. Robert McKenna. I work for Energy
- 22 Strategies. And --
- 23 COMMISSIONER BOYER: Mr. Dodge, would you
- 24 slide your mic closer to yourself or turn it on?
- 25 MR. DODGE: Turn it on, that would work as

- 1 well.
- 2 THE WITNESS: And at Energy Strategies work
- 3 with clients to evaluate the, the economic potential
- 4 of various investment opportunities and the economic
- 5 impact of, of various situations.
- 6 Historically I, after receiving an MBA in
- 7 finance worked for a couple of Fortune 500 companies
- 8 in the development area -- business development and
- 9 acquisition area. Looking at opportunities and the
- 10 impact of uncertainty on those opportunities.
- 11 Q. (By Mr. Dodge) Thank you. And would you
- 12 give a brief summary of both your direct and your
- 13 surrebuttal testimonies?
- 14 A. Yes. To be, to be clear here, you know, the,
- 15 the technical experts that we've heard from so far
- 16 today have all focused on the range of reasonable
- 17 returns. I just want to be clear that that was never
- 18 the intent nor is it the intent of any part of my
- 19 testimony to discuss the range of reasonable returns.
- The simple intent of my testimony is to
- 21 provide information and potential framework for
- 22 evaluating the impact that the CET might have on the
- 23 Rate of Return, Rate of Return on equity within that
- 24 range of reasonable return, which is, which is
- 25 established by the Commission.

- 1 To do that, I, you know, there are various
- 2 ways that that could be done. The framework that I
- 3 chose to use was the framework of a, a hedging
- 4 position. Which is demonstrated in my testimony as
- 5 exactly what the CET offers.
- 6 It's a combination of, of a written call and
- 7 a help put. And if you were to plot out the potential
- 8 payoff of that type of a hedge position it, it exactly
- 9 equals what the impact of the CET has on the potential
- 10 net operating income of the Company with respect to
- one variable of the change in usage per customer.
- 12 It doesn't address any other uncertainty or
- 13 any other sources of risk other than that, that one
- 14 risk factor. Alternatively, I chose a hedge position
- or a hedge portfolio to model this. Other examples or
- 16 analogies could have been used.
- 17 For example, an insurance policy is a similar
- 18 but different entity that could have been used to, to
- 19 model and represent what the CET offers to the
- 20 Company. Which is a reduction in risk with respect to
- 21 that one risk factor of changes in usage per customer.
- It could have been modeled with the Company
- 23 purchasing an insurance policy to protect against
- 24 downside risk, and underwriting a policy to -- that
- 25 would limit the upside in the case of increasing usage

- 1 per customer. So there are various ways to model this
- 2 and represent this.
- 3 The one -- the key factor here though is in,
- 4 in both cases, if the historic decline -- or if the
- 5 historic usage per customer changes in usage per
- 6 customer per year were equally distributed around
- 7 zero, and equally likely to go up and down, then the
- 8 cost of those offsetting positions, risk positions,
- 9 whether it be the hedging portfolio or the
- 10 insurance -- combination of insurance policies, would
- 11 likely be zero.
- Meaning you could buy a position to protect
- 13 against downside risk for the same cost that you could
- 14 underwrite or receive revenue for a position to go
- 15 against the upside potential. But because the
- 16 historic change in annual changes and usage per
- 17 customer has been negative -- and in fact over the
- 18 25 year period that I represent it's a negative
- 19 1.61 percent per year on average -- it would cost more
- 20 to protect against the downside risk than the upside
- 21 risk.
- 22 It would simply just cost more to buy an
- 23 insurance policy for something that's more likely to
- 24 be negative than the benefit you would get from
- 25 underwriting a policy to offset something that's less

- 1 likely to be positive. So the position is that the
- 2 Company is receiving benefit from this CET in such a
- 3 way that they're receiving benefit, not being required
- 4 to pay for the benefit.
- 5 In an -- if they were buying insurance for
- 6 some other reason they would be required to pay a
- 7 premium. If they were buying a hedging portfolio they
- 8 would be required to pay for that position, say gas
- 9 prices or other types of things that are uncertain.
- 10 The, the Company is receiving that benefit as well as
- 11 other benefits, such as the -- in the budgeting
- 12 process, knowing that they don't have to factor in the
- 13 risk associated with the changes in usage per
- 14 customer.
- 15 So I'm not -- I've never recommended that the
- 16 Company be required to pay for that CET, which would
- 17 be unreasonable. Just that it be considered, when
- 18 considering where -- within the range of reasonable
- 19 returns that it be considered that the Company is
- 20 receiving a benefit. And as Mr. Ball discussed,
- 21 there's a shifting of risks that's taking place here.
- 22 And simply asking that that be considered.
- Now, in response to -- well, you know, just
- 24 finally I'm not, you know, alone in this. It's been
- 25 previously discussed. Dr. Powell in his testimony

- 1 cited Mr. Hevert's testimony and stated that this
- 2 potential reduction in the cost of a return on equity
- 3 or cost of equity is partially supportable. And he
- 4 cited a range of 10 to 25 basis points.
- 5 Dr. Woolridge in his summary earlier today
- 6 cited examples of in other jurisdictions where
- 7 adjustments were made for things such as this. So
- 8 you, you know, I'm not alone in making this
- 9 recommendation.
- 10 Now, to address a couple of the points made
- 11 by Dr. Powell. First of all, he made a, an overt
- 12 point to say that I stated the 25 points that I chose
- 13 are the universe of possibilities. Certainly for my
- 14 example, for my model, I did say these are the
- 15 assumptions that I'm making. That this is the
- 16 universe of possibilities for my example.
- 17 We could talk about what would be the
- 18 appropriate estimates to put in there. What would be
- 19 the appropriate assumptions. I could have made an
- 20 alternative argument which is looking at only the
- 21 previous ten years. Where the Company -- where the
- 22 decline in usage per customer has decreased at
- 23 actually a faster rate than the 1.61 percent cited for
- 24 the average for the previous 25 years.
- 25 So I, agree, there are different assumptions

- 1 that could be used there. It's just inaccurate to say
- 2 that that is the, you know, what I was saying is the
- 3 universe of possibilities. I was stating that's my
- 4 assumption for this analysis. Other assumptions could
- 5 be made, as he proposed in his, in his rebuttal to my
- 6 testimony.
- 7 And then on this point of the three coins
- 8 flipping, you know, say you flip a coin three times
- 9 and it adds up to a probability greater than
- 10 100 percent. In the end you have to average those and
- 11 figure out what is the average probability of
- 12 something taking place.
- 13 And so it is inaccurate to say that there is
- 14 a 636 percent probability of something happening as
- 15 Dr. Powell used to get to his conclusion that my, my
- 16 analysis would result in a 204 basis point adjustment.
- 17 That's just not possible to have 636 percent
- 18 probability of something happening.
- 19 If you were to average those, then you would
- 20 get to the 32 basis points -- his, his analysis where
- 21 it resulted in 32 basis points, versus the 35 basis
- 22 points that I had originally testified to. And
- 23 then -- actually, that's the end of my summary.
- Q. (By Mr. Dodge) Thank you.
- 25 MR. DODGE: Mr. McKenna is available for

- 1 cross.
- 2 COMMISSIONER BOYER: Very well. Let's go
- 3 first to the Company. Mr. Monson?
- 4 MR. MONSON: Mr. McKenna, I didn't have any
- 5 questions before your summary but I do have a couple
- 6 now.
- 7 THE WITNESS: Glad I could cause some.
- 8 MR. MONSON: Thank you.
- 9 CROSS EXAMINATION
- 10 BY MR. MONSON:
- 11 Q. If Questar Gas buys insurance for one --
- 12 for -- to cover the risk of some utility operational
- 13 function, doesn't it get to recover the cost of that
- 14 insurance in its rates?
- 15 A. I don't know enough about how, how rates are
- 16 made. It is -- every cost pass through I don't know.
- 17 Q. Okay. And if it buys a hedging position on
- 18 the cost of gas doesn't it get to pass through the
- 19 cost of that hedging position?
- 20 A. Same answer.
- Q. You don't know? You mentioned that if there
- 22 was an equal likelihood that the usage per customer
- 23 would be higher as there is that it would be lower
- 24 than the amount included in rates, that the cost of
- 25 this CET benefit would be zero?

- 1 A. That is, that is my interpretation, yes.
- Q. Okay. So if -- do you understand in rate
- 3 making that the Commission is setting rates based upon
- 4 conditions that it expects to be in place during a
- 5 rate effective period in the future?
- 6 A. I'll believe you if you tell me that's the
- 7 case.
- 8 Q. And so if the Commission and the parties
- 9 together set the proper usage level for customers
- 10 during the rate effective period, then effectively the
- 11 CET does nothing and there would be no costs
- 12 associated with it; is that right?
- 13 A. Yes.
- Q. Okay. You mentioned Mr. Hevert's testimony
- 15 in Arkansas. Have you read the testimony that was
- 16 filed in Arkansas?
- 17 A. I have not. I only referred to Dr. Powell's
- 18 inclusion of that in his testimony. I have not read
- 19 Dr. Hevert's or Mr. Hevert's -- sorry Doctor --
- 20 Mr. Hevert's testimony.
- 21 Q. Are you aware whether or not the, the rate --
- 22 the coupling mechanism that was proposed in Arkansas
- 23 had the Company returning or lowering rates if
- 24 customers used more than was anticipated, or do you
- 25 know?

- 1 A. I know nothing about the Arkansas case.
- 2 Q. And do you also know whether or not
- 3 Mr. Hevert's recommendation was that if the Commission
- 4 were to find an ROE in the range recommended by
- 5 certain witnesses saying 9.75, that he believed no
- 6 adjustment should be made for the revenue
- 7 stabilization mechanism?
- 8 A. (Witness shrugs.)
- 9 Q. You don't know?
- 10 A. Huh-uh (negative.)
- 11 MR. MONSON: Thank you.
- 12 COMMISSIONER BOYER: Thank you, Mr. Monson.
- 13 And then Mr. Proctor?
- MS SCHMID: Or Ms. Schmid?
- 15 COMMISSIONER BOYER: Or Ms. Schmid, I'm
- 16 sorry.
- MS. SCHMID: Thank you.
- 18 CROSS EXAMINATION
- 19 BY MS. SCHMID:
- 20 Q. Mr. McKenna, in your summary you talked about
- 21 averaging probabilities. Could you site a reference
- 22 where averaging probabilities is the correct approach?
- 23 A. No.
- MS. SCHMID: Thank you.
- 25 COMMISSIONER BOYER: Now Mr. Proctor?

- 1 MR. PROCTOR: I have nothing.
- 2 COMMISSIONER BOYER: Mr. Dodge? I didn't see
- 3 your -- he's your witness. Mr. Ball and then
- 4 Mr. Dodge.
- 5 MR. BALL: No thank you, Chairman.
- 6 COMMISSIONER BOYER: Okay. We'll go to the
- 7 Commissioners first and then we'll see if there's any
- 8 redirect.
- 9 No questions? No questions? Nor I, but we
- 10 commend you on your creativity.
- MR. DODGE: I do have one follow up.
- 12 COMMISSIONER BOYER: Mr. Dodge.
- 13 REDIRECT EXAMINATION
- 14 BY MR. DODGE:
- 15 Q. Mr. McKenna, your -- is it in your head that
- 16 you need an authority to say that the maximum
- 17 probability is 100 percent of anything happening?
- 18 A. That's been my experience. There's only a
- 19 100 percent probability of something happening.
- 20 Q. Thank you, no further questions.
- 21 COMMISSIONER BOYER: Very well, thank you.
- 22 You may step down. Thank you, Mr. McKenna.
- 23 Mr. Higgins?
- MR. DODGE: Mr. Higgins was sworn in the test
- 25 year phase of this case.

- 1 COMMISSIONER BOYER: Yes, I recollect seeing
- 2 him around here before.
- Welcome, Mr. Higgins.
- 4 THE WITNESS: Thank you.
- 5 KEVIN C. HIGGINS,
- 6 called as a witness, having been duly sworn,
- 7 was examined and testified as follows:
- 8 DIRECT EXAMINATION
- 9 BY MR. DODGE:
- 10 Q. Mr. Higgins, your testimony has already been
- 11 introduced or accepted into the record. Would you
- 12 please give a brief description of who you are, who
- 13 you work for, and a brief summary of your testimony?
- 14 A. Yes. My name is Kevin C. Higgins. I'm a
- 15 principal with the firm Energy Strategies. I appear
- 16 as an expert witness in utility rate proceedings
- 17 around the country. I've participated in a little
- 18 more than 80 proceedings in 27 jurisdictions, I
- 19 believe.
- 20 And in this phase of this proceeding I filed
- 21 some brief direct testimony that recommended that the
- 22 Commission take into account Mr. McKenna's analysis
- 23 when determining where, within the range of reasonable
- 24 returns, that Questar Gas Company's return on equity
- 25 should be established.

- 1 I also filed surrebuttal testimony that
- 2 responded to the arguments of Dr. Powell and
- 3 Mr. Hevert that Mr. McKenna's analysis was
- 4 inconsistent with Hope and Bluefield.
- 5 And I pointed out that both Dr. Powell's
- 6 analysis and Mr. Hevert's prior analysis made
- 7 recommendations that were not dissimilar from the time
- 8 of recommendation that Mr. McKenna and I are making.
- 9 Namely in this very proceeding Dr. Powell had
- 10 indicated that there was some basis for making a CET
- 11 adjustment of 10 to 25 basis points.
- 12 And Mr. Hevert had made a recommendation in
- 13 Arkansas, that's been previously discussed, that a
- 14 35 basis point reduction in a return in equity was
- 15 appropriate if a particular revenue stabilization
- 16 mechanism were adopted.
- So I point out that the -- that their, that
- 18 their argument that Mr. McKenna's testimony was
- 19 inconsistent with Hope and Bluefield is misplaced and
- 20 inconsistent with positions they, themselves, have
- 21 taken.
- 22 I also point out that Questar Gas itself has
- 23 made recommendations in this proceeding that analysis
- 24 which does not look at the proxy group used for
- 25 setting return on equity should be used for making

- 1 determinations as to where, within the range of
- 2 reasonable returns, the return equity should be set.
- 3 With that, I conclude my summary.
- 4 MR. DODGE: Thank you.
- 5 Mr. Higgins is available for cross.
- 6 COMMISSIONER BOYER: Thank you, Mr. Higgins.
- We'll turn to the Company.
- 8 MR. MONSON: No questions.
- 9 COMMISSIONER BOYER: No questions from the
- 10 Company.
- 11 Ms. Schmid?
- MS. SCHMID: No questions.
- 13 COMMISSIONER BOYER: Mr. Proctor?
- MR. PROCTOR: No questions.
- 15 COMMISSIONER BOYER: Mr. Ball?
- MR. BALL: No thank you, Chairman.
- 17 COMMISSIONER BOYER: Commissioner Allen? Nor
- 18 do I.
- 19 Redirect, Mr. Dodge?
- MR. DODGE: May I? No.
- 21 COMMISSIONER BOYER: Well, according to my
- 22 information, that's everyone. And I must congratulate
- 23 everyone for the dispatch with which we took care of
- 24 business this afternoon.
- Thank you, Mr. Higgins, you may step down.

- 1 As I mentioned at the beginning of the
- 2 hearing, we don't anticipate issuing a separate order
- 3 on the Rate of Return portion of this rate case, but
- 4 we'll rather include that in the final order in the
- 5 case in chief.
- 6 Mr. Monson?
- 7 MR. MONSON: I, I don't mean to interrupt
- 8 you, but I just wanted to let you know we have that
- 9 exhibit that Mr. Proctor --
- 10 COMMISSIONER BOYER: Oh, excellent. The
- 11 additional page. Let's take a look at that right now
- 12 and see if Mr. Proctor or anyone else has an objection
- 13 to its inclusion as evidence. I believe that was...
- MR. PROCTOR: Number 8.
- 15 COMMISSIONER BOYER: Exhibit 8. Cross
- 16 Exhibit 8.
- 17 MR. MONSON: I only have five copies, but.
- 18 COMMISSIONER BOYER: We can, we can share
- 19 one.
- 20 (Pause.)
- 21 COMMISSIONER BOYER: We'd be looking at
- 22 page 62, would we not?
- MR. MONSON: Right.
- 24 (Pause.)
- MR. PROCTOR: Are we waiting for me?

- 1 COMMISSIONER BOYER: We're waiting for you,
- 2 unless someone else has an objection to this exhibit.
- 3 MR. PROCTOR: Was it your intent, now that we
- 4 have the whole thing, to just admit the whole thing?
- 5 MR. MONSON: Actually what I'd recommend, in
- 6 light of saving paper, is that maybe we do admit -- we
- 7 added page 62, which then includes the full discussion
- 8 of PNM. Is that --
- 9 MR. PROCTOR: Yeah, and I'm --
- 10 MR. MONSON: Is that acceptable?
- 11 MR. PROCTOR: I didn't only there was only a
- 12 line and-a-half of additional discussion, so. But --
- 13 so is it your, your request to do the whole thing, or
- 14 just that additional line?
- MR. MONSON: We'll do either.
- MR. PROCTOR: What's the Commission's
- 17 pleasure?
- 18 COMMISSIONER BOYER: Our pleasure is to save
- 19 a tree if we can and just put in pages 61 and 62.
- MR. PROCTOR: We've already killed the tree.
- 21 COMMISSIONER BOYER: We'll have to make
- 22 additional copies for other people, I suppose.
- MR. PROCTOR: That, that's fine. And I have
- 24 no objection to its admission.
- 25 COMMISSIONER BOYER: Does anyone else object

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to the admission of pages 61 and 62? They're admitted
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 2
     into evidence therefore.
 3
             MR. PROCTOR: Thank you very much.
             COMMISSIONER BOYER: Okay. With that and
 5
     with the editorial comments I made earlier, that will
     conclude this hearing.
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           (The hearing was concluded at 4:18 p.m.)
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1	CERTIFICATE					
2						
3	STATE OF UTAH)) ss.					
4	COUNTY OF SALT LAKE)					
5	This is to certify that the foregoing proceedings in the matter of Docket No. 07-057-13 were taken					
6	before me, KELLY L. WILBURN, a Registered Profession Reporter and Notary Public in and for the State of Utah.					
7						
8	That the proceedings were reported by me in stenotype and thereafter caused by me to be					
9	transcribed into typewriting. And that a full, true, and correct transcription of said proceedings so taken					
10	and transcribed is set forth in the foregoing pages, numbered 1 through 272, inclusive.					
11	I further certify that I am not of kin or					
12	otherwise associated with any of the parties to said cause of action, and that I am not interested in the					
13	event thereof.					
14	WITNESS MY HAND AND OFFICIAL SEAL AT KEARNS, UTAH THIS 4th DAY OF June, 2008.					
15						
16	Kelly L. Wilburn, CSR, RPR					
17	My Commission Expires: May 16, 2009					
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