Witness OCS 1D Beck

BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

In the Matter of the Application of Questar) Docket No. 12-057-13
Gas Company for Approval of the Wexpro II) Direct Testimony of
Agreement) Michele Beck
) On behalf of the
) Office of Consumer Services
)

December 11, 2012

1	Q.	WHAT IS YOUR NAME, OCCUPATION AND BUSINESS ADDRESS?
2	A.	My name is Michele Beck. I am the director of the Utah Office of
3		Consumer Services (Office.) My business address is 160 East 300 South,
4		Salt Lake City, Utah.
5		
6	Q.	WHAT IS THE PURPOSE OF YOUR TESTIMONY?
7	A.	I will provide the Office's position regarding the Wexpro II Agreement
8		(Agreement or Wexpro II), which was filed for approval by Questar Gas
9		Company (Questar or the Company) and executed by both the Division of
10		Public Utilities (Division) and the Company. In doing so, I will also:
11		address some background that the Office believes is important for the
12		Commission to consider in adjudicating this case;
13		• discuss the importance of proper oversight of any Wexpro II or similar
14		agreement;
15		identify certain improvements that must be made in order for this
16		agreement to be in the public interest; and
17		identify some issues that have not been significantly addressed in
18		testimony filed to date on this Agreement.
19		
20	Q.	WHAT IS THE OFFICE'S POSITION ON THE COST-OF-SERVICE GAS
21		ISSUE GENERALLY AND THE AGREEMENT SPECIFICALLY?
22	A.	The Office agrees that the original Wexpro Agreement (Wexpro I)
23		provided historical benefits to customers, which has resulted in lower

costs to customers than if all of the gas supplies had been purchased at market prices. The Office believes that if it is approached correctly, expanded access to cost of service gas could provide additional benefits to Questar's customers. However, the Office believes that the proposed Agreement is flawed and should not be approved without changes.

Background

- Q. GIVEN THE EVIDENCE OF PAST BENEFITS TO CUSTOMERS FROM WEXPRO I, PLEASE EXPLAIN WHY THE OFFICE DOES NOT SUPPORT THE EXPANSION OF THAT AGREEMENT WITHOUT CERTAIN CHANGES?
- A. One primary reason is that the facts and circumstances leading to the development of Wexpro I are significantly different than those leading to the development of Wexpro II. Wexpro I was a compromise solution to resolve multiple prolonged and contentious disputes taking place at the Commission and in the courts. As recognized in the Stipulated Facts 1.19 of the Wexpro Stipulation filed with Wexpro 1, "the federal litigation as well as these cases are part of a protracted, time-consuming, expensive and disruptive course of disagreement of the parties." In contrast, the approach to Wexpro II was to seek agreement for a methodology to expand the properties included in cost-of-service gas. Thus, the first agreement was designed to resolve disagreements whereas the second agreement was designed up front as a cooperative process.

47		
48	Q.	DID THE AGREEMENT, PARTICIPANTS, AND OVERSEEING BODIES
49		ENVISION THAT WEXPRO I WOULD BE REPEATED OR EXPANDED?
50	A.	No. The idea of an expansion of Wexpro I is contrary to the terms of the
51		Agreement itself. Section VIII-3 of Wexpro I states:
52 53 54 55 56 57 58		The scope of this Agreement is limited to the matters directly addressed. It is not intended to cover any future activity, function, acquisition, transaction or other business endeavor initiated by, joined by or otherwise entered into by the Company, Wexpro, or any other subsidiary or affiliate of the Company unless specifically set forth in this Agreement.
59		It is particularly noteworthy that Wexpro I explicitly states "it is not intended
60		to cover any future activity."
61		
62	Q.	WHAT ARE SOME ADDITIONAL IMPORTANT DIFFERENCES
63		BETWEEN TODAY'S ENVIRONMENT AND THE ENVIRONMENT IN
64		WHICH WEXPRO I WAS EXECUTED AND UPHELD?
65	A.	Wexpro I was signed over thirty years ago. In the intervening years, many
66		relevant circumstances have changed including, but not limited to, the
67		following:
68		 Statutes and rules governing utility regulation;
69		The understanding of what constitutes best practices in utility
70		operation;
71		The understanding and oversight of utility hedging policies and

practices; and

73 Rules and statutes governing utility procurement of large energy 74 resources. 75 These differences are not insignificant and must be considered by the 76 Commission in making its determination whether the Wexpro II Agreement is 77 in the public interest and will result in just and reasonable rates. 78 79 **Proper Oversight** 80 Q. WHAT REGULATORY OVERSIGHT IS INCLUDED IN WEXPRO II? 81 Α. As currently proposed, the Wexpro II Agreement is essentially 82 unregulated. According to the Agreement, the Commission's review and 83 oversight of any application is limited to approve or not approve a new 84 property under the terms of Agreement. The Agreement has no additional 85 provisions for regulatory review. 86 WHAT IS THE OFFICE'S VIEW REGARDING THE PROPER 87 Q. 88 REGULATORY OVERSIGHT FOR THE WEXPRO II AGREEMENT? 89 A. The Office advocates that even if the majority of the provisions in Wexpro II parallel those in the Wexpro I agreement, the lack of normal and 90 91 ongoing regulatory oversight (after the Commission's decision whether to 92 include new properties) would not result in the public interest.

To put this in perspective, Wexpro currently comprises about two-

thirds of the total cost of gas and over half of the costs included in

Questar's 191 passthrough account. Thus, Wexpro costs alone account

93

94

for approximately 30% of a customer's bill. Consider the difference in the regulatory oversight of Wexpro compared to the distribution, non-gas portion of the bill, which is typically about 30 – 40% of a customer's bill. Distribution costs are reviewed through a general rate case which has detailed rules covering filing requirements and for which filings typically include multiple volumes of testimony, supporting workpapers and other evidence.

Α.

Q. DOES WEXPRO I HAVE DIFFERENT OVERSIGHT PROVISIONS THAN WHAT IS PROPOSED IN WEXPRO II?

The provisions are nearly identical. In Wexpro I, the Division is entitled to "monitor the performance of the Company and Wexpro." (See Section 8.1 of Wexpro I.) Wexpro and the Company are required to provide certain quarterly reports. If desired, the Division (in conjunction with Wyoming Public Service Commission staff) can hire an independent accounting and hydrocarbon monitor¹. Also, there is a provision for arbitration in the case that "any party claims that there is any default by any other party of their obligations under the terms or intent of this [Wexpro I] Stipulation or the [Wexpro I] Agreement." (See Wexpro I stipulation section 9.)

In Wexpro II, both the Division and the Wyoming Office of
Consumer Advocates (another signatory to the Agreement) are entitled to
monitor the performance of Wexpro and the Company, receive certain

_

¹ It is my understanding that those monitors have been in place essentially from the beginning.

quarterly reports, and select an independent accountant and hydrocarbon monitor. In Wexpro II, the same arbitration provision exists and is applicable to "disputes that may arise regarding the performance of this Agreement." (See Section V-13 of the Agreement.)

Α.

Q. IF THE SUPREME COURT UPHELD WEXPRO I, WHY IS IT NECESSARY TO CHANGE THE LEVEL OF OVERSIGHT FOR

WEXPRO II?

As explained above, Wexpro was a compromise that resolved complex and multiple disagreements. Also, the Office understands that the gas supply associated with Wexpro I properties was only expected to last for eight to ten years. It is appropriate that parties would accept a deviation from normal regulatory review protocols in such circumstances. By contrast, Wexpro II is being entered into with the stated intent of a cooperative expansion of cost of service gas. This time, all parties know up front that any properties acquired through this Agreement could produce gas and be on Wexpro's books for decades. Further, there is no termination provision for Wexpro II. Thus, it is important to get all of the major provisions and supporting details correct before approval is granted. In particular, regulatory oversight is a key provision that must be in place.

Q. HAS THE BINDING ARBITRATION PROVISION EVER BEEN USED?

A. No. The Company has indicated that the arbitration provision has not been utilized to date.

Q. DOESN'T THE FACT THAT THE ARBITRATION PROVISION HAS NOT BEEN NECESSARY INDICATE THAT THERE ARE NO PROBLEMS WITH WEXPRO?

A. It likely means that there have been no problems identified by the Wexpro monitors or the Division that meet the requirements for challenge within the terms of Wexpro I. Those terms do not establish the same level of review that we are accustomed to in utility regulation.

Q. ARE YOU SUGGESTING THAT THE DIVISION OR THE OUTSIDE ACCOUNTING AND HYDROCARBON MONITORS HAVE NOT CARRIED OUT THEIR OVERSIGHT DUTIES?

A. No. As I've explained, the circumstances under which Wexpro I was negotiated and implemented were very different. I am not alleging any wrongdoing on the part of the Division or the outside monitors. I am simply suggesting that the oversight is at a different level compared to standard regulatory filings. It is telling that in over thirty years of operation, there has not been a single challenge that required use of arbitration. The same could not be said for general rate case or other utility filings that have received more careful and rigorous regulatory oversight. In every general rate case that I am aware of adjustments have been proposed by

parties and accepted by the Commission. While prudency challenges aren't frequent in the 191 account filings, over the course of thirty years we have seen a few major challenges. IF THERE WERE A PRUDENCY CHALLENGE REGARDING WEXPRO Q. **OPERATIONS, HOW WOULD SUCH A CHALLENGE TAKE PLACE?** Α. In Wexpro II, there are no provisions for a standard prudency challenge. There is only an arbitration provision in the event that one signatory party alleges that another is in default of their obligations. Q. THE COMPANY SUGGESTED AT THE TECHNICAL CONFERENCE THAT OVERSIGHT PROTECTION IS INCLUDED THROUGH THE PROVISION FOR THE COMMISSION TO SAY NO TO INDIVIDUAL APPLICATIONS TO INCLUDE SPECIFIC GAS PROPERTIES. WHAT IS THE OFFICE'S RESPONSE? Α. If it becomes apparent that the terms of the Agreement are not in the best interest of customers, the Commission could reject each individual application for inclusion of a new gas property into Wexpro's books. However, such a strategy is inconsistent with the stated intent of the

Agreement; namely, to expand cost-of-service gas to the benefit of both

the Company and its ratepayers. .

163

164

165

166

167

168

169

170

171

172

173

174

175

176

177

178

179

180

181

182

183

184

186	Q.	PLEASE IDENTIFY THE CHANGES TO THE WEXPRO II AGREEMENT
187		THAT THE OFFICE ADVOCATES MUST BE MADE IN ORDER FOR IT
188		TO BE FOUND IN THE PUBLIC INTEREST.
189	A.	The following issues must be remedied in order for this agreement to be in
190		the public interest:
191		Incorporation of guideline letters;
192		Binding arbitration used in dispute resolution; and
193		General oversight provisions of Wexpro operations.
194		
195	Q.	PLEASE DESCRIBE THE PROBLEMS ASSOCIATED WITH THE
196		INCORPORATION OF GUIDELINE LETTERS IN WEXPRO II.
197	A.	Section V-15 (a) indicates that: "All current confidential Wexpro I guideline
198		letters applicable to Wexpro II shall be incorporated herein." An index of
199		current guideline letters is included as Attachment G to the agreement;
200		however, the guideline letters themselves are not included in the filing.
201		Further, it is not clear how "applicability" to Wexpro II is defined or would
202		be determined. Thus, Wexpro II incorporates by reference a completely
203		undefined set of guidelines. This lack of specificity makes it impossible for
204		the Commission or any party to know the complete set of rules governing
205		the Wexpro II Agreement. The Commission must not grant regulatory
206		approval to an agreement whose governing terms are not clearly defined.

Q.	DO YOU HAVE A RECOMMENDATION FOR HOW TO REMEDY THE
	PROBLEM CREATED BY THIS VAGUE REFERENCE TO GUIDELINE
	LETTERS?

Yes. Questar and the Division should be required to create an explicit record of the governing terms and procedures that have been created through these guideline letters. All terms deemed to be "applicable" to the new agreement should be clearly spelled out in an attachment, rather than simply including an index of thirty years of guideline letters that may or may not be applicable to the current issues. The Office recognizes that developing an explicit listing of all governing terms and procedures may involve a significant effort. However, if determining the governing principles is an effort for those who have been involved in monitoring Wexpro I for the past thirty years, it only underscores how difficult or impossible it would be for any outside party to make such a determination.

Α.

Q. PLEASE DESCRIBE THE PROBLEMS ASSOCIATED WITH THE BINDING ARBITRATION PROVISIONS IN THIS AGREEMENT.

225 A. Section V-13 details the provisions for dispute resolution. It very clearly
226 indicates that the decision of any arbitration arising under this section will
227 be binding upon the Parties in future Commission decisions. This would
228 prevent the Division from performing its statutory duty of representing the
229 public interest in front of the Commission, as it would be bound by the
230 outcome of the arbitration. Further, Section V-13 (f) restricts parties from

231		initiating arbitration in both Wyoming and Utah on the same subject.
232		Thus, the opinion binding on the Division in a Utah regulatory proceeding,
233		may have arisen from an action initiated in Wyoming.
234		
235	Q.	IF THE ARBITRATION OUTCOME IS ONLY BINDING ON THE
236		PARTIES TO THE AGREEMENT, WHAT PROBLEM DOES THAT POSE
237		FOR THE OFFICE?
238	A.	While only the signatories to the Agreement are bound by the arbitration,
239		only the signatories have been given the responsibility to "monitor" certain
240		areas specified in the Agreement and only the signatories have access to
241		the various quarterly reports provided by Wexpro and the Company. Thus,
242		no other party would have access to adequate information to bring forward
243		any action (such as accounting adjustments or prudency challenges) in
244		front of the Commission.
245		
246	Q.	PLEASE DESCRIBE THE PROBLEMS ASSOCIATED WITH THE
247		PROVISIONS INCLUDED FOR THE OVERSIGHT OF WEXPRO
248		OPERATIONS.
249	A.	The monitoring and arbitration provisions of the Agreement effectively limit
250		the participation of parties who aren't signatories to the Agreement –
251		including the Commission – solely to the initial review of whether a new
252		property could be included into the agreement. Questar witness Barrie
253		McKay indicated that the Company would not oppose having the Office

become a signatory. However, that leaves the Office with a very difficult choice between binding itself to the outcome of arbitration that occurs outside the regulatory process or not having the ability to review Wexpro cost and operational information that underlies almost one-third of the bill for the average Questar customer.

Α.

Q. WHAT SOLUTION DOES THE OFFICE PROPOSE REGARDING THE OVERSIGHT OF WEXPRO OPERATIONS?

At a minimum, the arbitration provision should be less binding on parties. The results should be appealable to the Commission, whose rulings are informed by an understanding of well-established regulatory principles as well a mandate to uphold the public interest. Given the increasing longevity and volume of gas supplies developed under Wexpro (both I and presumably II), the Office also advocates that the performance reports should be more accessible. The Office would support additional protective measures given the commercial sensitivity of the information.

Issues Inadequately Addressed

- Q. DOES THE OFFICE HAVE ADDITIONAL CONCERNS BEYOND THE SPECIFIC IMPROVEMENTS IDENTIFIED ABOVE?
- 274 A. Yes. The Office is concerned about the process that has been followed to
 275 date. First, the Office notes that very little supporting testimony has been
 276 filed in this docket addressing an issue that has far-reaching and long-

lasting impacts on the ratepayers of Questar. Questar provided two witnesses and filed a total of fifteen pages of direct testimony that focused primarily on the big picture issues rather than explaining and justifying the details of the agreement. Also, the Division, despite being a signatory to the agreement in advance of its filing with Commission, did not provide any testimony to explain the agreement, its reasons for signing, or whether and how it may be in the public interest. Finally, the process is on a relatively compressed timeline. Although discussions have been ongoing for over a year, those discussions were limited to certain parties and not part of a public process.

Α.

Q. WHAT ARE THE PRACTICAL IMPACTS OF THE PROCESS ISSUES YOU RAISE?

The practical impacts are likely twofold. First, it is uncertain whether interested parties (as well as the Commission) will have access to adequate information and time to consider the complexities and details of this proposed Agreement. The Division and Office had the opportunity of multiple in-depth meetings with the Company across several months from which to analyze Questar's Wexpro II proposal and draw their conclusions. After this level of analysis, the Division and Office came to very different conclusions. I believe this indicates that the public interest relative to this agreement is not self-evident. It is essential that the

Commission is provided adequate time and the required level of evidence commensurate with the significance of the issue.

Q. ARE THERE OTHER EVIDENTIARY CONCERNS THAT RESULT FROM THE PROCESS ISSUES YOU HAVE IDENTIFIED?

- A. Many significant issues have simply not been adequately justified with supporting evidence. Fifteen pages of direct testimony from Questar witnesses and a two-hour technical conference is insufficient to provide supporting evidence justifying that the complexities of this agreement are in the public interest. Some of the issues that have not been adequately addressed include:
 - Rate of return: This Agreement proposes to use the identical calculation for pricing of the different products and properties as used in Wexpro I. This includes the calculation of the base rate of return, as well as return premiums, and all the way down to the same set of comparable companies from thirty years ago (or as modified through intervening guideline letters). Although the Company provided some rationale for the parallel rates of return in the technical conference, to date no demonstration has been made by Questar that using all of the same pricing and return calculations as in Wexpro I will result in just and reasonable rates.
 - Division's authority to enter into the Agreement: In signing this
 Agreement, the Division has agreed to resolve all disputes outside

of the regulatory process through binding arbitration. Thus, the Agreement essentially creates a potentially large, new, and completely unregulated affiliated transaction for a regulated utility. Such an action needs to be carefully demonstrated as being in the public interest.

- Proper treatment of affiliated transactions: Currently, a standard regulatory review of affiliated transactions is for the affiliate to provide the product or service at the *lesser of* cost or market price.
 The FCC and some state jurisdictions have codified such a requirement. Clearly, the Agreement contemplates a much different type of affiliated transaction. Such a stark divergence from regulatory best practices also needs to be carefully demonstrated as being in the public interest.
- Even though the Utah Supreme Court addressed this issue with respect to Wexpro I (the application of the "no-profits-to-affiliates" rule), the different circumstances of Wexpro II would appear to require additional justification and evidence. In its order affirming the Wexpro I agreement, the Supreme Court referenced the "limited circumstances of gas produced on certain acreage included in the current settlement²." The Supreme Court also indicated that: "In the context of that [Wexpro I] settlement, which resulted from

² Utah Dept. of Administrative Services v. Public Service Com'n, 658 P.2d 601, 14 (Utah 1983).

adversary negotiations including the Division of Public Utilities, the terms of this purchase within the affiliate relationship have none of the 'sweetheart' characteristics that the rule sought to counteract³." Termination: In the Wexpro II technical conference, the Commission raised legal concerns with the lack of termination provision. In addition, it isn't clear that having an agreement without termination options would be good regulatory policy.

- Hedging practices: Although the Wexpro I gas supply is often
 described as a form of a price hedge against variations in market
 prices, Questar has not explained how this agreement impacts its
 overall hedging and gas procurement plans. Wexpro I gas
 production currently constitutes a historically high percentage of
 overall gas supplies and the impact of Wexpro II on the overall
 hedging and gas procurement strategy needs to be better
 explained.
- Procurement standards: Utah's energy procurement act specifies a competitive RFP process by which large energy resources must be procured by utilities. Regardless of whether this Agreement is governed by that act, Questar should address certain procurement issues and whether the approach taken in the Agreement results in the public interest. For example, Wexpro II outlines a procedure by which new resources will be obtained without following an RFP

³ *Id*.

process and which excludes any and all competitors. Such a process is outside typical utility practice and requires supporting evidence.

Recommendations

Q. WHAT IS THE OFFICE'S PRIMARY RECOMMENDATION IN THIS CASE?

A. The Wexpro II Agreement, as filed, contains certain flaws that make it contrary to the public interest and may result in rates that are not just and reasonable. The Office also believes improvements to agreement could be made that remedy these flaws and create a process that provides benefits to natural gas customers in Utah, both now and into the future.

A.

Q. WHAT ACTION DOES THE OFFICE RECOMMEND THAT THE COMMISSION TAKE?

The manner in which this Agreement was filed limits the options available to the Commission. Since the Company and the Division chose to execute an Agreement and ask for Commission approval, it would appear that the Commission must approve or deny the application. However, Section V-2 of the Agreement addresses the integrated provisions and states, "To the extent that any singular provision is found to be unenforceable or voidable by a court or agency with proper jurisdiction, it is the intent of the Parties that the remaining terms of this Agreement will remain in force and be

enforceable by the Parties." Thus, it may be possible for the Commission to find certain provisions unenforceable or voidable in such a manner that the problems with the current agreement can be appropriately addressed and remedied. The Office would prefer to see the agreement fixed rather than rejected, but is uncertain what specific actions to recommend that would accomplish that goal.

Α.

Q. DOES THE OFFICE HAVE ANY OTHER RECOMMENDATIONS FOR

THE COMMISSION?

Yes. If the Commission rejects the Wexpro II agreement, the Office strongly recommends that the Commission give as much guidance as possible regarding specific terms that would need to be changed and issues that would need to be addressed to create an agreement more likely to result in the public interest. Such guidance would be more likely to lead to a positive outcome rather than a simple abandonment of the current Agreement.

Q. DOES THAT CONCLUDE YOUR TESTIMONY?

406 A. Yes.