Gary A. Dodge, #0897 HATCH, JAMES & DODGE 10 West Broadway, Suite 400 Salt Lake City, UT 84101 Telephone: 801-363-6363 Facsimile: 801-363-6666

Facsimile: 801-363-6666 Email: gdodge@hjdlaw.com

Attorneys for UAE Intervention Group

Damon E. Xenopoulos

BRICKFIELD, BURCHETTE, RITTS, STONE PC

1025 Thomas Jefferson Street, N.W.

800 West Tower

Washington, D.C. 20007 Telephone: (202) 342-0800 Facsimile: (202) 342-0807 Email: dex@bbrslaw.com

Jeremy R. Cook, #10325

PARSONS KINGHORN HARRIS, P.C. 111 East Broadway, 11th Floor Salt Lake City, UT 84111 Telephone: (801) 363-4300 Facsimile: (801) 363-4378 Email: jrc@pkhlawyers.com

Attorneys for Nucor Steel-Utah

BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

IN THE MATTER OF THE APPLICATION OF QUESTAR GAS COMPANY TO INCREASE DISTRIBUTION RATES AND CHARGES AND MAKE TARIFF MODIFICATIONS

Docket No. 13-057-05

PREFILED DIRECT TESTIMONY OF KEVIN C. HIGGINS

The UAE Intervention Group (UAE) and Nucor Steel-Utah (Nucor) hereby submit the Prefiled Direct Testimony of Kevin C. Higgins.

DATED this 30th day of October, 2013.

CERTIFICATE OF SERVICE

I hereby certify that a true and correct copy of the foregoing was served by email this 30th day of October, 2013, on the following:

Questar Gas Company:

Colleen Larkin Bell colleen.bell@questar.com
Jenniffer Nelson Clark jennifer.clark@questar.com
Barrie McKay barrie.mckay@questar.com

Division of Public Utilities:

Patricia Schmid pschmid@utah.gov
Justin Jetter jjetter@utah.gov
Chris Parker chrisparker@utah.gov
Artie Powell wpowell@utah.gov
Carolyn Roll croll@utah.gov

Office of Consumer Services:

Brent Coleman brentcoleman@utah.gov Michele Beck mbeck@utah.gov

Danny Martinez dannymartinez@utah.gov

Utah Association of Energy Users:

Gary Dodge gdodoge@hjdlaw.com
Kevin Higgins khiggins@energystrat.com
Neal Townsend ntownsend@energystrat.com

Nucor Steel:

Damon E. Xenopoulos dex@bbrslaw.com Jeremy R. Cook jrc@pkhlawyers.com

Federal Executive Agencies:

Karen White Karen.White.13@us.af.mil

Christopher Thompson Christopher. Thompson. 5@us.af.mil

Gregory Fike Gregory.Fike@us.af.mil
Thomas Jernigan Thomas.Jernigan@us.af.mil

US Magnesium:

Roger Swenson roger.swenson@prodigy.net

Summit Energy:

Larry R. Williams larry@summitcorp.net

| /s/ | | | |
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BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

Direct Testimony of Kevin C. Higgins

on behalf of

UAE and **Nucor**

Docket No. 13-057-05

October 30, 2013

DIRECT TESTIMONY OF KEVIN C. HIGGINS

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INTRODUCTION

- 4 Q. Please state your name and business address.
- A. My name is Kevin C. Higgins. My business address is 215 South State
 Street, Suite 200, Salt Lake City, Utah, 84111.
- 7 Q. By whom are you employed and in what capacity?
- A. I am a Principal in the firm of Energy Strategies, LLC. Energy Strategies
 is a private consulting firm specializing in economic and policy analysis
 applicable to energy production, transportation, and consumption.
- 11 Q. On whose behalf are you testifying in this proceeding?
- 12 A. My testimony is being sponsored by the Utah Association of Energy Users

 13 Intervention Group ("UAE") and Nucor Steel-Utah ("Nucor").
- 14 Q. Please describe your professional experience and qualifications.
- 15 A. My academic background is in economics, and I have completed all
 16 coursework and field examinations toward a Ph.D. in Economics at the University
 17 of Utah. In addition, I have served on the adjunct faculties of both the University
 18 of Utah and Westminster College, where I taught undergraduate and graduate
 19 courses in economics. I joined Energy Strategies in 1995, where I assist private
 20 and public sector clients in the areas of energy-related economic and policy
 21 analysis, including evaluation of electric and gas utility rate matters.

| 22 | | Prior to joining Energy Strategies, I held policy positions in state and local |
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| 23 | | government. From 1983 to 1990, I was economist, then assistant director, for the |
| 24 | | Utah Energy Office, where I helped develop and implement state energy policy. |
| 25 | | From 1991 to 1994, I was chief of staff to the chairman of the Salt Lake County |
| 26 | | Commission, where I was responsible for development and implementation of a |
| 27 | | broad spectrum of public policy at the local government level. |
| 28 | Q. | Have you previously testified before this Commission? |
| 29 | A. | Yes. Since 1984, I have testified in thirty dockets before the Utah Public |
| 30 | | Service Commission on electricity and natural gas matters. |
| | | |
| 31 | Q. | Have you testified previously before any other state utility regulatory |
| | Q. | |
| 31 | Q. A. | Have you testified previously before any other state utility regulatory |
| 31 32 | | Have you testified previously before any other state utility regulatory commissions? |
| 31 32 33 | | Have you testified previously before any other state utility regulatory commissions? Yes. I have testified in approximately 150 other proceedings on the |
| 31 32 33 34 | | Have you testified previously before any other state utility regulatory commissions? Yes. I have testified in approximately 150 other proceedings on the subjects of utility rates and regulatory policy before state utility regulators in |
| 31 32 33 34 35 | | Have you testified previously before any other state utility regulatory commissions? Yes. I have testified in approximately 150 other proceedings on the subjects of utility rates and regulatory policy before state utility regulators in Alaska, Arizona, Arkansas, Colorado, Georgia, Idaho, Illinois, Indiana, Kansas, |
| 31 32 33 34 35 36 | | Have you testified previously before any other state utility regulatory commissions? Yes. I have testified in approximately 150 other proceedings on the subjects of utility rates and regulatory policy before state utility regulators in Alaska, Arizona, Arkansas, Colorado, Georgia, Idaho, Illinois, Indiana, Kansas, Kentucky, Michigan, Minnesota, Missouri, Montana, Nevada, New Mexico, New |

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OVERVIEW AND CONCLUSIONS

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| 42 | Ο. | What is the | purpose of | your testimon | v in this | proceedin | \mathbf{g} ? |
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| ΤΔ , | v. | VVIII IS LIIC | pui pusc ui | your testimon. | y 111 t1115 | pi occcui | |

A. My testimony addresses certain revenue requirement issues in this general rate case. As part of my testimony, I make recommendations to adjust the revenue requirement proposed by Questar Gas Company ("QGC"). I also address various QGC proposals to modify its tariff.

Q. What revenue increase is QGC recommending?

A. In its direct filing, QGC is proposing a revenue increase of \$18,962,150, or 6.4 percent on an annual basis. QGC subsequently prepared a corrected revenue requirement model that changed the calculation of its revenue requirement increase to \$18,963,219, but without amending its application to seek recovery of this slightly greater amount. Similarly, QGC later updated the calculation of its revenue requirement increase to \$19,254,007, but again without amending its application to seek recovery of this greater amount.

Q. Please summarize the revenue requirement adjustments you are recommending.

My recommended adjustments reduce QGC's revenue requirement by a total of \$5,370,957 relative to QGC's updated revenue requirement increase calculation of \$19,254,007. These adjustments are presented in Table KCH-1 below. My recommended adjustments are as follows:

(1) The non-labor O&M expense projected by QGC for the test period contains a cost escalation component to reflect projected inflation for the period

extending from April 2013 through December 2014. This approach to ratemaking guarantees inflation before it occurs and builds a "cost cushion" into the Company's revenue requirement that would constitute an unwarranted windfall from the use of a projected test period. It is not reasonable to simply gross up the Company's actual base period costs by an index factor and pass these inflated costs on to customers. I recommend adjusting QGC's non-labor O&M expense to remove projected inflation from the test period. This adjustment reduces revenue requirement by \$1,574,693.

- (2) QGC's pension expense should be adjusted using updated assumptions about the Company's 2014 pension costs. This adjustment reduces revenue requirement by \$2,866,303.
- (3) QGC's Other Post-Retirement Benefits expense should be adjusted using updated assumptions about the Company's 2014 post-retirement benefits costs. This adjustment reduces revenue requirement by \$929,961.

Table KCH-1

UAE / Nucor Revenue Adjustments

| 79 | Adjustment R | Revenue Requirement Impact |
|----|---------------------------------------|----------------------------|
| 80 | Remove inflation escalation | \$(1,574,693) |
| 81 | Pension expense | \$(2,866,303) |
| 82 | Other Post-Retirement Benefits expens | se \$(929,961) |
| 83 | | |
| 84 | TOTAL | \$(5,370,957) |
| | | |

I have not undertaken an exhaustive audit of all test period revenue, expense and other projections of QGC. The absence of comment on my part regarding a particular issue does not signify support for (or opposition to) the Company's filing with respect any such issue. In particular, UAE and Nucor are not recommending a specific adjustment for allowed return on equity, in that they anticipate that this subject will be fully addressed by the Division of Public Utilities and the Office of Consumer Services. The absence of a specific UAE / Nucor adjustment on this subject should not be construed as support for the 10.35% return on equity proposed by QGC in this proceeding, which I understand to be well above the return on equity allowed by any state regulatory commission for a U.S. gas utility in 2013. Indeed, the Commission has approved a number of risk-reducing measures for QGC (including the 191 balancing account, the infrastructure tracker, revenue decoupling, future test period) that should be taken into account as part of the cost of capital analysis used in setting QGC's authorized return on equity.

Q. Please summarize your recommendations concerning tariff issues.

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(1) QGC's proposal to alter the qualifying criteria for the FT-1 Rate should be rejected. While the type of break-even analysis proposed by the Company might be appropriate if FT-1 service were a new product, it is not appropriate for a service that has been available for fourteen years and upon which customers have relied in making decisions and investments to remain QGC customers. Further, QGC's proposed criteria are inconsistent with the rest of the Company's filing in

that the FT-1 qualifying criteria have been derived using **current** TS rates, not the TS rates that QGC has proposed in this case. Moreover, the TS rates used in the Company's analysis do not escalate over time, despite QGC's history of proposing double-digit rate increases for this service.

Although I believe a straightforward rejection of QGC's proposal is the most equitable and appropriate course of action, at a minimum, the qualifying test proposed by QGC should be modified to take into account any directly-assigned QGC costs that an FT-1 customer may have incurred since taking service under that rate schedule. In addition, the cost of TS service used in the analysis should use the TS rates that are approved in this case, plus an escalation factor applied to the ten-year rate analysis to reflect the future rate increases that a customer could reasonably anticipate.

(2) QGC's proposal for mandatory interruption testing for interruptible customers is poorly conceived and should be rejected by the Commission.

Interruptible service has been offered by QGC for many years without the need for a mandatory interruption requirement. While it is essential that customers receiving interruptible service take action to interrupt during a period of bona fide system need, forcing interruptions annually under the guise of "testing" is environmentally irresponsible and an exercise in economic wastefulness. A more reasonable alternative would be to require interruptible customers to prepare a written plan detailing the actions that will be taken to respond to an order to interrupt. This plan could be refreshed and resubmitted annually to ensure that it

remains current. Such a plan, coupled with significant economic consequences in 130 131 the event of failure to interrupt during an instance of bona fide system need, would be sufficient to ensure that interruptible transportation customers will 132 curtail usage when called upon to do so. 133 (3) The Infrastructure Tracker Pilot Program should remain a pilot and 134 should not be transformed into a permanent program. The program should not be 135 expanded beyond the high-pressure feeder lines for which it was initiated and 136 annual expenditures should be capped at \$55 million *without* future adjustments 137 138 for inflation. 139 REVENUE REQUIREMENT 140 **O&M Cost Escalation** 141 Q. What adjustment are you proposing with respect to non-labor O&M 142 expense? 143 I am proposing an adjustment to remove the inflation escalator applied by A. 144 QGC to its test period non-labor O&M expense. 145 Please explain the basis for your adjustment. 0. 146 The non-labor O&M expense projected by QGC for the test period A. 147 contains a cost escalation component to reflect projected inflation for the period 148 149 extending from April 2013 through December 2014. To apply this cost escalator, QGC starts with its actual non-labor O&M 150

expense for the period, April 2012 to March 2013, which is a modification of the

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base period otherwise used in this proceeding (i.e., the year ending December 2012). QGC then applies a series of escalation factors to this modified base-period cost of its materials and services using indices from the Global Insight Power Planner Report.

From a ratemaking perspective, I have two serious concerns with this approach.

First, at a broad policy level, I have concerns as an economist about regulatory pricing formulations that cause or reinforce inflation. This occurs when *projections* of inflation are built into formulas that are used to set administratively-determined prices, such as utility rates. Such pricing mechanisms help to make inflation a self-fulfilling prophecy. As a matter of public policy, this is a serious concern. It is one thing to adjust for inflation after the fact; it is another to help guarantee it. For this reason, I believe that regulators should use extreme caution before approving prices that guarantee inflation before it occurs.

Q. What is your second major concern?

A related, but distinct, concern involves the building of this "cost cushion" into the Company's test period costs. Allowing this type of systemic uplift in rates goes well beyond the basic rationale advanced by advocates for using a projected test period, which is to ameliorate the effect of regulatory lag on the recovery of investment in new plant.

Q. Please explain.

A.

This Commission had a long practice of requiring utilities to use <u>historic</u> test periods in setting rates, preferring the certainty of information that comes with using actual expenses, revenue, and investment as the basis for setting rates. The Commission has only relatively recently begun to allow utilities to use projected test periods in setting rates. The primary justification for this practice is to allow a utility with expanding rate base the ability to avoid regulatory lag; that is, the use of a projected test period is intended to provide a utility a better opportunity to recover its investment cost than might occur with an historic test period. Since first allowing projected test periods in 2008, utility test periods in Utah have reached increasingly further into the future; in the instant case, QGC's projected test period extends 18 months beyond the Company's filing date.

A.

In this case, QGC is attempting to go well beyond simply aligning the test period with its projected 2014 investment to mitigate regulatory lag; the Company is also attempting to gain an additional benefit by inflating its baseline costs by applying an indexed inflation factor through the end of 2014. Yet the use of an aggressive projected test period is the Company's *choice*: it is not required to do so. QGC should not be rewarded simply by virtue of its test period selection with a windfall mark-up of its baseline costs under the guise of an inflation adjustment. The Commission should not allow the setting of a future test period to also become a vehicle for utility recovery of such "pseudo costs." The best evidence

¹ The Commission departed from its previous practice of requiring historic test periods in Docket No. 07-035-93, in which the Commission approved a projected test period extending approximately 12½ months beyond the utility's filing date.

of what it costs QGC for non-labor O&M is the Company's actual cost recorded in the base period, adjusted for known and measurable changes. The cost increases represented by the escalation factors may or may not come to fruition. In any case, QGC should be expected to strive to improve its O&M efficiency on a continuous basis, and thereby lessen the net impact of inflation on its O&M costs. It is not reasonable to simply gross up the Company's actual base period costs by an index factor and pass these inflated costs on to customers, thus virtually assuring utility rate inflation.

Q.

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Are there ever situations in which inflation should be considered in this context?

If inflation itself becomes a disruptive element in the U.S. economy, then perhaps it could properly be considered in the context of a future test period, but, even then, after accounting for a productivity offset. The United States experienced major inflation during the late 1970s. In that type of severe increasing-cost environment, some consideration for O&M inflation in a projected test period might be appropriate. However, we are very far from such a cost environment. Inflation in the United States has been at very low levels for several years and the prospects for core inflation, which excludes energy and food prices, remain subdued.

Q. Can you cite to any independent sources to support your contention that the prospects for core inflation remain subdued?

| 215 | A. | Yes. I have reviewed the Minutes of the Federal Reserve Open Market |
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| 216 | | Committee meeting for September 17-18, 2013. The published Minutes of that |
| 217 | | meeting indicate that the Fed's central tendency forecast for core inflation is in |
| 218 | | the range of 1.2% to 1.3% for 2013 and 1.5% to 1.7% for 2014. |
| 219 | Q. | What alternative do you recommend for establishing non-labor O&M |
| 220 | | expense for the projected test year? |
| 221 | A. | I recommend adjusting QGC's non-labor O&M expense to remove its |
| 222 | | projected cost escalation increase for the test period. The impact of this |
| 223 | | adjustment is shown in UAE/Nucor Exhibit 1.1. This adjustment reduces revenue |
| 224 | | requirement by \$1,574,693. |
| 225 | | |
| 226 | Pens | ion Expense |
| 227 | Q. | Please describe the basis for your adjustment to pension expense. |
| 228 | A. | The assumptions initially used by QGC to forecast its 2014 pension |
| 229 | | expense overstated this cost and the Company subsequently updated these |
| 230 | | assumptions in discovery. The updated pension projections are provided in |
| 231 | | QGC's Response to DPU 19.03, Attachment 3. |
| 232 | Q. | What is your recommendation regarding pension expense? |
| 233 | A. | The updated pension assumptions should be used to determine pension |
| 234 | | expense. The impact of this adjustment is shown in UAE/Nucor Exhibit 1.2. It |
| 235 | | reduces revenue requirement by \$2,866,303. |
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| 238 | Q. | Please describe the basis for your adjustment to Other Post-Retirement |
|-----|------|--|
| 239 | | Benefits expense. |
| 240 | A. | The assumptions initially used by QGC to forecast its 2014 post- |
| 241 | | retirement benefits expense overstated this cost and the Company subsequently |
| 242 | | updated these assumptions in discovery. The updated projections are provided in |
| 243 | | QGC's Response to DPU 19.03, Attachment 3. |
| 244 | Q. | What is your recommendation regarding Other Post-Retirement Benefits |
| 245 | | expense? |
| 246 | A. | QGC's updated assumptions should be used to determine Other Post- |
| 247 | | Retirement Benefits expense. The impact of this adjustment is shown in |
| 248 | | UAE/Nucor Exhibit 1.3. It reduces revenue requirement by \$929,961. |
| 249 | | |
| 250 | TAR | IFF ISSUES |
| 251 | Qual | lifications for FT-1 |
| 252 | Q. | What is the FT-1 Rate? |
| 253 | A. | The FT-1 Rate is offered to customers that are considered to have a bypass |
| 254 | | option. Customers with a bypass option can economically leave the QGC system |
| 255 | | by interconnecting directly with an interstate pipeline. The FT-1 Rate is priced |
| 256 | | more favorably than the TS Rate, which is the rate schedule under which FT-1 |
| 257 | | customers would otherwise most likely be served. The relatively favorable |
| 258 | | pricing of the FT-1 Rate encourages customers with a bypass option to remain on |

Other Post-Retirement Benefits

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the QGC system. By remaining on the QGC system, these customers contribute to recovery of QGC's fixed costs, benefitting all other customers.

Q. What has QGC proposed with respect to qualifying for the FT-1 Rate?

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Currently, the FT-1 Rate is available to customers that have annual usage of at least 100,000 Dth and are located within five miles of an interstate natural gas pipeline. Alternatively, a customer qualifies if its usage is greater than 4,000,000 Dth per year. The FT-1 Rate has been available under these same basic terms since 1999.

QGC is proposing to change the qualifying criteria to a minimum annual usage of 600,000 Dth, plus an additional 225,000 Dth for every mile away from the interstate pipeline the customer is located. As discussed by QGC witness, Austin C. Summers, QGC based its recommendation on an analysis the Company performed to estimate the point at which the cost of bypassing QGC's system and the cost of remaining on the system were equal.

The practical consequence of QGC's proposal would be to force six of the nine current FT-1 customers off the rate.

O. What is your assessment of OGC's proposal?

QGC's proposal is very problematic. While the type of break-even analysis proposed by the Company might be appropriate if FT-1 service were a new product, it is not appropriate for a service that has been available for fourteen years and upon which customers have relied in making decisions and investments to remain QGC customers.

The premise of QGC's analysis is that a customer is entitled to remain on the FT-1 Rate only if the economics of incurring the costs of the brand-new investment necessary to effectuate bypass are more favorable to the customer than continuing to pay for QGC tariff service (as a TS customer) – measured over a ten-year period. QGC's analysis implicitly assumes that the investment cost of remaining a QGC customer is zero. From an historical perspective, which must be considered in rendering an equitable decision in this matter, this assumption is incorrect. QGC's analysis ignores the fact that in electing to remain a QGC customer, an FT-1 customer may have incurred many thousands of dollars in directly-assigned costs necessary to take delivery of gas from QGC's system. Having committed to remain on the OGC system (rather than bypass), and having potentially incurred considerable expense in furtherance of that decision, FT-1 customers are now subjected to a new qualification test that ignores the investment costs these customers have incurred to remain OGC customers and assumes that the only relevant investment costs for purposes of qualification are those associated with bypass. For customers that invested in QGC facilities in reliance on the FT-1 Rate, the proposed change in qualifications is unreasonable.

Q. Do you have any other concerns about QGC's proposal?

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Yes. QGC made a similar proposal in the last general rate case, except at that time the Company proposed a qualification test of no less than of 325,000 Dth of annual usage, plus an additional 225,000 Dth for every mile away from the interstate pipeline the customer is located. Under the Company's approach,

qualification for the FT-1 rate has become a volatile moving target. UAE has at least one member who would qualify to remain on the FT-1 Rate under QGC's previous proposal, but not under the new proposal. QGC's initial proposal was shelved pursuant to a stipulation to examine cost-of-service issues more generally. UAE has been willing to work toward a reasonable compromise on this issue, but QGC's position has only become more aggressive; it is apparent that QGC is primarily interested in forcing most FT-1 customers off this rate irrespective of the decisions and investments these customers may have made to remain on the QGC system.

Further, QGC's proposed criteria are inconsistent with the rest of the Company's filing in that the qualifying criteria have been derived using **current** TS rates, not the TS rates that QGC has proposed in this case. (Further, the assumed TS rates used in the Company's analysis do not escalate over time, despite QGC's history of proposing double-digit rate increases for this service.) With the Company proposing to increase TS rates by 50% in this case, the failure of the Company to incorporate this information into its FT-1 analysis has a material impact on the qualifications test. Simply substituting QGC's proposed TS rates for current rates in the Company's analysis alters the criteria for minimum annual usage to 400,000 Dth, plus an additional 180,000 Dth for every mile away from the interstate pipeline the customer is located. While UAE and Nucor do not support the TS rates proposed by QGC in this case, the failure of the

Company to make its criteria consistent with the TS rates proposed in its own filing casts serious doubt on the merit of the Company's proposal.

Q. What is your recommendation to the Commission on this issue?

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A.

I recommend that QGC's proposal to change the FT-1 qualifying criteria be rejected. Having established the qualifications for the FT-1 rate fourteen years ago, the customers currently on that rate have foregone the opportunity to bypass (at historically lower interconnection costs) and may have made significant investments in QGC facilities in order to remain QGC customers. At this date, it is nearly impossible to go back and determine what course of action FT-1 customers would have pursued had they known, prior to investing in QGC facilities, that they would ultimately be forced off the FT-1 Rate under the terms of a new qualifications test.

Q. Can the qualifications test proposed by QGC be modified to address your concerns?

No, not completely. I believe a straightforward rejection of QGC's proposal is the most equitable course of action. At a minimum, however, the test proposed by QGC should be modified to take into account any directly-assigned QGC costs that an FT-1 customer may have incurred since taking service under that rate. That is, the assumed cost of bypass should be reduced by the amount of the historic, directly-assigned cost each FT-1 customer has incurred (since becoming an FT-1 customer) to remain on the QGC system, converted into current dollars (to retain comparability to the assumed cost of bypass). In

addition, the cost of TS service used in the analysis should be based on the TS rates approved in this case, plus an escalation factor applied to future years to reflect the rate increases that a customer could reasonably anticipate. The ten-year payback analysis should be performed individually for each FT-1 customer to determine whether the customer qualifies for FT-1 service.

Is your recommendation that the bypass analysis should incorporate TS cost escalation inconsistent with your recommendation to remove QGC's inflation adjustment from its revenue requirement?

No, not at all. The removal of QGC's inflation adjustment from its revenue requirement is a matter of removing pseudo costs that may or may not come to fruition in 2013-14 when *setting just and reasonable rates in this case*. It is an entirely different proposition to purport to be conducting a *long-term economic analysis* of break-even costs (from an FT-1 customer's perspective) in which TS rates are presumed to be *unchanged for ten years*. Irrespective of what rate changes actually unfold in the future, it is unreasonable to assume that a customer evaluating economic options today will expect TS rates to remain frozen for the foreseeable future.

Interruption Testing

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Q. What has QGC proposed with respect to interruption testing?

As discussed in the direct testimony of QGC witness Barrie L. McKay, the
Company is proposing to add a testing requirement for interruptible customers

that would require at least one interruption test per year. According to the proposal, QGC will give each interruptible customer 24 hours notice prior to the start of the gas day of the interruption test and will dictate the time the test will begin and end. If the customer fails to interrupt, the customer will be subject to Failure to Interrupt charges, which would amount to a year's worth of firm demand charges.

Q. What is QGC's rationale for this proposal?

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According to Mr. McKay, QGC needs to verify that interruptible customers can stop burning gas when interrupted and that the Company can rely on the interrupted volumes on a peak day. Mr. McKay also states that QGC needs to ensure that interruptible customers are paying a rate that accurately reflects the service they are receiving.

Q. What is your assessment of this proposal?

This is a poorly conceived proposal that should be rejected by the Commission. Interruptible service has been offered by QGC for many years without the need for a mandatory interruption requirement. While it is essential that customers receiving interruptible service take action to interrupt during a period of bona fide system need, forcing interruptions annually under the guise of "testing" is an exercise in economic wastefulness. Responding to an interruption mandate will require any number of expensive and disruptive actions on the part of customers ranging from switching to diesel (with needlessly adverse impacts on air quality), switching to electricity (with the potential to incur otherwise

unnecessary monthly demand charges) or even cutting production, with the associated negative impact of reduced economic output.

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Economically, the costs of such an exercise are simply dead weight loss. It is a gratuitous expense that would be incurred solely to meet a "testing" mandate that has not been at all necessary heretofore. Moreover, forcing customers to burn diesel when it is not really necessary not only runs counter to the State of Utah's clean air objectives – it is environmentally irresponsible.

Are you familiar with any other utilities in the western United States that have a mandatory interruption program?

No. Energy Strategies has reviewed the tariffs of each of the major gas utilities in the western United States and we could find none that has such a requirement. The absence of such a requirement elsewhere in the West is a further indication of its frivolity.

I have prepared a summary of the major requirements pertaining to interruption for those major western gas utilities offering interruptible service. This summary is presented in UAE/Nucor Exhibit 1.4.

Q. What other approaches could QGC pursue to verify that interruptible customers can stop burning gas when interrupted?

One option is to require interruptible customers to prepare a written plan detailing the actions that would be taken to respond to an order to interrupt. This plan could be refreshed and resubmitted annually to ensure that it remains current. The preparation of such a plan, coupled with the significant economic penalties

proposed by QGC for failure to curtail, will provide sufficient assurances that customers will curtail when necessary. Undoubtedly, there are other reasonable approaches that could provide QGC with the assurances it is seeking without resorting to wasteful and disruptive mandatory interruptions.

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Infrastructure Tracker Pilot Program

Q. What is the Infrastructure Tracker Pilot Program?

The Infrastructure Tracker Pilot Program was approved in QGC's last general rate case on a pilot basis. The program allows QGC to use a tracker to recover, between rate cases, the incremental cost of replacing high-pressure feeder lines and related facilities by levying a pro rata surcharge on customer classes.

Annual expenditures on program-eligible infrastructure are limited to \$55 million on an inflation-adjusted basis.

Q. Does QGC propose to retain this program?

Yes. As described in the direct testimony of Mr. McKay, QGC proposes to retain this program and to expand it to include intermediate high-pressure pipelines. The Company proposes to spend approximately \$65 million per year in this program going forward, and proposes that this amount be adjusted in future years for inflation.

Q. What is your response to this proposal?

432 A. I recommend that the Commission proceed with caution. QGC's capital
433 expenditures have increased dramatically over the past several years, as shown in

Table KCH-2, below. This dramatic increase has been encouraged by the tracker program, which allows the Company to earn a return on eligible expenditures sooner than would occur under traditional ratemaking.

Table KCH-2

| Questar Gas Company Capital Expenditures | | | | |
|---|---------------|---------|---------|---------|
| (Dollar | ars in Millio | ons) | | |
| Į | Act | Actual | | Year |
| Description | 2011 | 2012 | 2013 | 2014 |
| | | | | |
| Distribution Measure & Reg | 7.5 | 16.4 | 20.3 | 11.9 |
| Feeder Lines & Mains | 65.1 | 94.9 | 119.3 | 122.1 |
| Distribution Compressor Plants | 0.3 | 1.6 | 8.3 | 0.5 |
| Distribution Services | 10.8 | 11.8 | 13.2 | 15.3 |
| Meters | 18.1 | 17.0 | 13.2 | 17.2 |
| Total Distribution System | \$101.8 | \$141.7 | \$174.3 | \$167.0 |
| General | 25.9 | 19.5 | 20.8 | 21.5 |
| Total Capital Expenditures | \$127.7 | \$161.2 | \$195.1 | \$188.5 |
| Test Year derived from the Questar Gas 2013 budget and 2014 forecast. | | | | |
| Actuals from Questar Gas financial records. | | | | |

Table KCH-2 data source: MDR, Data Request No. B4

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The Infrastructure Tracker Pilot Program should remain a pilot and should not be transformed into a permanent program, nor should the program be expanded beyond the high-pressure feeder lines for which it was initiated.

Further, I recommend that annual expenditures be capped at \$55 million *without* future adjustments for inflation. Expenditures at this level will allow QGC to pursue the high-pressure feeder projects the Company has planned for 2014. The inflation provision should be removed to provide improved cost containment. An

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| 451 | A. | Yes, it does. |
|-----|----|--|
| 450 | Q. | Does this conclude your direct testimony? |
| 149 | | increases to the annual expenditure target. |
| 448 | | feeder replacement projects. There is no reason to expand or add automatic |
| 447 | | ongoing operations and maintenance expenditures, but rather a series of unique |
| 146 | | inflation adjustment is inappropriate because this program does not involve |