

**BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH**

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**IN THE MATTER OF THE JOINT  
NOTICE AND APPLICATION OF  
QUESTAR GAS COMPANY AND  
DOMINION RESOURCES, INC. OF  
PROPOSED MERGER OF QUESTAR  
CORPORATION AND DOMINION  
RESOURCES, INC.**

**DOCKET NO. 16-057-01  
DPU Exhibit 1.0 DIR**

**Direct Testimony  
Douglas D. Wheelwright**

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**FOR THE DIVISION OF PUBLIC UTILITIES  
DEPARTMENT OF COMMERCE  
STATE OF UTAH**

**Direct Testimony of  
Douglas D. Wheelwright**

**July 7, 2016**

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## I. INTRODUCTION AND SUMMARY

2 **Q: Please state your name, business address and title.**

3 A: My name is Douglas D. Wheelwright; my business address is 160 East 300 South, Salt Lake  
4 City, Utah 84114. I am a Technical Consultant with the Division of Public Utilities  
5 (Division).

6 **Q: On whose behalf are you testifying?**

7 A: The Division.

8 **Q: Please describe your position and duties with the Division.**

9 A: As a technical consultant, I examine public utility financial data and review filings for  
10 compliance with existing programs as well as applications for rate increases. I research,  
11 analyze, document, and establish regulatory positions on a variety of regulatory matters. I  
12 review operations reports and evaluate the compliance with the laws and regulations. I  
13 provide written and sworn testimony in hearings before the Utah Public Service Commission  
14 (Commission) and assist in the case preparation and analysis of testimony.

15 **Q: Please summarize your educational and professional experience.**

16 A: I hold a Bachelor's degree in Finance from Weber State University. Prior to working for the  
17 Division, I was a financial advisor for 10 years and held SEC Series 7, 9, 10, 63, and 66  
18 licenses. I began working for the Division in 2008 and have attended the NARUC Advanced  
19 Studies Program at Michigan State University and have completed a number of other utility  
20 regulation training courses. I have earned the professional designation Certified Rate of  
21 Return Analyst (CRRRA) from the Society of Utility and Regulatory Financial Analysts. I  
22 have provided testimony to the Commission and appeared as a Division witness in a number  
23 of previous Questar Gas and PacifiCorp dockets.

24

## II. OVERVIEW

25 **Q: What is the purpose of your testimony in this matter?**

26 A: I will provide comments on the proposed merger and will introduce the other Division  
27 witnesses. I will not attempt to discuss all of the individual details of the merger transaction  
28 but I will address specific issues and concerns within the filing. Other Division witnesses  
29 will address the individual items and commitments contained in the merger agreement as  
30 well as ring fencing guidelines.

31 **Q: Please identify the Division's witnesses for this docket.**

32 A: The Division is sponsoring three witnesses: Mr. Charles Peterson, Ms. Kathleen Kelley, and  
33 me. Mr. Peterson is employed by the Division and will present information concerning ring  
34 fencing concerns and guidelines that should be considered with this merger. As part of the  
35 review process, the Division has hired outside consultants from Daymark Energy Advisors,  
36 Inc. (Daymark), formerly known as LaCapra Associates, to evaluate the general merger  
37 commitments. Specifically, Daymark evaluates whether the commitments meet the  
38 Commission standard requirement to demonstrate a net benefit to ratepayers.<sup>1</sup> Ms. Kelly  
39 from Daymark will provide testimony and analysis on behalf of the Division.

40 **Q: Please summarize the Division's position and conclusions concerning the proposed**  
41 **merger of Dominion Resources, Inc. (Dominion) and Questar Corporation (Questar,**  
42 **Questar Corp., or the Corporation).**

43 A: The Division believes that Dominion and Questar have the burden of proof to demonstrate  
44 that the proposed merger resulting in Dominion Questar Gas (DQG) will result in a net  
45 benefit to Utah ratepayers. Based on the information that has been filed and after review of  
46 the numerous data request responses, the Division does not believe that there are quantifiable  
47 benefits that would support approval of the merger. While Dominion and Questar have  
48 identified a few general benefits, there are many unanswered questions related to corporate  
49 overhead charges, financing of the operating entities and ring fencing protections that could  
50 far exceed any identified benefits. Without additional information and commitments from  
51 Dominion and Questar, the Division is unable to determine a net benefit and recommends

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<sup>1</sup> Docket No. 05-035-54, MidAmerican Energy Holdings and PacifiCorp, January 27, 2006 (Subsequent History Omitted) and Docket No. 98-2035-04, ScottishPower/PacifiCorp Merger, November 23, 1999.

52 that the Commission reject the proposed merger. If the Commission were to approve the  
53 proposed merger, there would need to be additional commitments and assurances from  
54 Dominion. The position of the Division is incorporated in the testimony of the three Division  
55 witnesses with specific ring fencing guidelines and recommendations included in DPU  
56 Exhibit 2.3 attached to Mr. Peterson's direct testimony.

57 **Q: Please briefly summarize the work and investigations that has been performed in this**  
58 **case.**

59 A: The Division has reviewed the testimony of Questar and Dominion witnesses along with the  
60 attachments and exhibits. The Division and its consultants have submitted 205 data requests  
61 to the Company and have reviewed additional data responses from other intervening parties  
62 in both Utah and Wyoming<sup>2</sup>.

63 **Q: Will you briefly summarize the current structure of Questar Corporation and explain**  
64 **why it is important to understand the relationship of these entities in understanding the**  
65 **proposed merger?**

66 A: Yes. Questar Corporation (Questar Corp, or the Corporation) is a holding company with  
67 three principal complementary lines of business. Each of the operating entities is a wholly  
68 owned subsidiary with 100% of the stock of the operating company owned by Questar Corp.  
69 The fourth business unit (Questar Fueling) has only six employees<sup>3</sup> and separate financial  
70 information is not available.

71  
72 1. **Questar Gas Company (Questar Gas)** distributes natural gas as a public utility in Utah,  
73 Southwest Wyoming and small portion of Southwest Idaho. Questar Gas had 990,381  
74 customers as of year-end 2015 with 97% of the customers located in Utah. Sales to  
75 residential and commercial customers are seasonal. The typical residential customer  
76 consumes 80% of their annual gas usage during the coldest six months of the year.  
77 Questar Gas has a number of approved programs to reduce the volatility of the

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<sup>2</sup> Questar filed Docket Nos 30010-150-GA-16 and 3025-1-GA-16 with the Wyoming Public Service Commission.

<sup>3</sup> DPU Data request 1.09

78 customer's bills and to reduce the volatility of Questar Gas' gross margin.<sup>4</sup> Questar Gas  
79 has 930 employees or approximately 53% of the total employees in the Questar Corp.  
80 workforce.

81 2. **Wexpro** develops, produces and delivers natural gas from cost-of-service reserves for  
82 Questar Gas under the terms of the Wexpro I and Wexpro II Agreements. By agreement,  
83 Wexpro can supply up to 65% of the forecast annual gas requirement of Questar Gas.<sup>5</sup>  
84 Wexpro has 143 employees or approximately 8% of the total workforce. Approximately  
85 95% of Wexpro's total revenue comes directly from Questar Gas.

86 3. **Questar Pipeline** provides natural gas transportation and underground storage services in  
87 Utah, Wyoming and Colorado. Pipeline companies' rates and charges for storage and  
88 transportation of natural gas in interstate commerce are regulated by the FERC. Questar  
89 Pipeline has 269 employees or approximately 15% of the total workforce.  
90 Approximately 28% of Questar Pipeline's total revenue comes directly from Questar Gas.

91 4. **Questar Fueling and Questar Corporation.** Questar Fueling builds, owns and operates  
92 compressed natural gas (CNG) fueling stations for fleet operators for medium and heavy  
93 duty trucks and tractors. Financial results from this entity are not separately reported and  
94 are not material to the consolidated operations.

95 Questar Corp. includes the shared services for accounting, compliance, legal, audit,  
96 human resources, information technology, purchasing, communications and insurance  
97 services for all of the subsidiary companies. Questar Corp and Fueling have 417  
98 employees or approximately 24% of the total workforce. Questar Corp. does not  
99 generate income but does assign direct and indirect costs to each company for shared  
100 services.

101 The three primary operating entities provide the total revenue and net profit for the  
102 corporation. Each of the operating entities also pay regular dividends to the holding  
103 company and provide the source of funds for Questar Corp to pay dividends to its

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<sup>4</sup> E.g. Weather Normalization, Conservation Enabling Tariff (CET) and Demand Side Management (DSM).

<sup>5</sup> Docket 13-057-13, Settlement Stipulation, page 4, paragraph 12a.

104 shareholders. It is important to understand the interconnection of the operating entities to the  
105 total corporation and how allocated costs of each of the operating entities may ultimately be  
106 passed on to the regulated customers of Questar Gas.

107 **Q: Why do you believe it is important to understand Questar Corporation before even**  
108 **discussing the detail of the proposed merger of Questar Corporation and Dominion?**

109 A: As part of the analysis of the proposed merger, it is important to understand what shared  
110 services costs from Questar Corp may be reduced and what additional corporate costs may be  
111 allocated by Dominion. As will be shown later, an understanding of corporate cost allocation  
112 must be obtained in order to determine if the proposed merger will result in a net benefit to  
113 ratepayers.

114 **Q: Can you summarize the annual net income information from the operating entities?**

115 A: Yes. Historical balance sheet, income statement and cash flow summaries have been  
116 included for Questar Corp., Questar Gas, Wexpro and Questar Pipeline as DPU Exhibit 1.1 –  
117 1.4. Information in the Questar 10-K filing indicates that Questar Fueling was not profitable  
118 as of year-end 2015 and has relatively small asset base. No financial information for  
119 Questar Fueling has been included and is not included separately in the 10-K reporting. The  
120 summary information in Table 1 below has been taken from Questar’s SEC 10-K filing and  
121 clearly shows the contribution of each of the operating entities to the total net profit of the  
122 corporation.

123 **Table 1**  
**Questar Corporation - Net Income and Loss by Lines of Business**

<b>(Dollars in Millions)</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>5 Yr Avg %</b>
Questar Gas	46.1	47.1	52.8	55.2	64.3	26%
Wexpro	95.2	103.9	110.6	122.8	98.9	52%
Questar Pipeline	67.9	64.7	8.2	60.6	59.6	26%
Corporate and Other	(1.3)	(3.7)	(10.4)	(12.1)	(14.1)	-4%
Net Income	207.9	212.0	161.2	226.5	208.7	

124

125 In summary, Wexpro has provided 52% of the net income for the Corporation over the past  
126 five years and remains very important to Questar Corporation. Questar Gas and Questar  
127 Pipeline have each provided 26% of the net income over the past five years.

128 **Q: Has Questar Corporation indicated that it is concerned about the continuation of future**  
129 **earnings from Wexpro?**

130 A: Yes. The 2015 10-K report provides insight into the future earnings concern.

131 Wexpro's earnings growth depends on its ability to develop gas reserves that are  
132 economically recoverable. Productive natural gas and oil reservoirs are generally  
133 characterized by declining production rates that vary depending on reservoir  
134 characteristics. Because of significant production decline rates in several of  
135 Wexpro's production areas, substantial capital expenditures are required to  
136 develop gas reserves to replace those depleted by production.<sup>6</sup>

137 In 2015, the Public Service Commissions in Utah and Wyoming approved modifications to  
138 the Wexpro agreements to lower the allowed rate of return for new development drilling  
139 along with several other changes. The lower return would affect only new wells completed  
140 after 2016. Existing wells would not be impacted and would continue to earn the higher rate  
141 of return. While the lower rate of return may allow some future drilling, the current market  
142 conditions and extended low price of natural gas may limit future developments. In the 2015  
143 SEC 10-K report, Questar acknowledged that "the Company expects Wexpro's overall  
144 earnings to decrease compared to prior years."<sup>7</sup> Since Wexpro has historically produced  
145 over 50% of the net income, a decrease in earnings would have an impact on the net income  
146 for Questar Corporation.

147 **Q: Do each of the operating entities pay dividends to the Questar Corporation?**

148 A: Yes. Each operating entity is a separate corporation with regular dividend payments to the  
149 parent company. Below is a summary of the dividend history from the operating entities for  
150 the past five years. The dividend payments from the operating entities remained stable from  
151 2012 through 2014 but Wexpro's increased dramatically in 2015.

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<sup>6</sup> Questar Corporation 2015 10-K, page 17.

<sup>7</sup> Questar Corporation 2015 10-K, page 17.

152

**Table 2**

**Dividends paid<sup>8</sup>**

(Dollars in Millions)	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
Questar Gas	30.3	33.0	35.5	36.0	38.0
Wexpro	59.4	64.0	67.5	68.0	180.0
Questar Pipeline	30.9	63.0	64.0	64.0	64.0
Dividends to Questar Corp	120.6	160.0	167.0	168.0	282.0
Questar Corp Dividend	110.1	117.4	124.6	131.9	148.0

153 With the sustained low price of natural gas, Wexpro has slowed the drilling program and  
154 reduced its capital expenditures. This condition caused an excess cash position and Wexpro  
155 paid \$180 million in dividends to the Corporation in 2015.

156 **Q: Do each of the operating entities have the same capital structure as the total**  
157 **Corporation?**

158 A: No. The capital structure of each entity is unique. Wexpro has no long term debt and is  
159 100% equity financed compared to Questar Gas with 53% equity and Questar Pipeline with  
160 56% equity. Table 3 below provides a summary of the five year average long-term debt and  
161 equity positions for each of the operating entities and for the total corporation.

162

**Table 3**

**5 Year Average Long Term Debt and Equity**

	<b>Questar Gas</b>	<b>Wexpro</b>	<b>Questar Pipeline</b>	<b>Questar Corp</b>
LT Debt	46.8%	0.0%	44.3%	51.2%
Equity	53.2%	100.0%	55.7%	48.8%

163 Questar Corp. has a lower equity percentage than the individual operating entities. The lower  
164 equity position of the total Corporation is due to additional long-term debt and the pension  
165 liabilities that are held at the corporate level and are not allocated to the individual operating  
166 entities.<sup>9</sup>

168 **Q: Do you have a concern with the different capital structures?**

<sup>8</sup> DPU Data Request 2.11.

<sup>9</sup> DPU DR 1.07.



169 A: My concern is that the additional debt and liabilities can be unrecognized at the operating  
170 company level. The holding company has no ability to generate revenue or retire the debt  
171 and the pension liabilities are due to employees at each of the operating entities. With lower  
172 equity at the parent company level, the same earnings from the operating entities calculates  
173 to a higher return on equity at the corporate level. Let me illustrate this using a page from the  
174 Questar Corp. investor presentation for year-end 2015.

175 **Table 4**

**FY 2015 Adjusted Return on Equity<sup>10</sup>**

	<b>Questar Gas</b>	<b>Wexpro</b>	<b>Questar Pipeline</b>	<b>Questar Corp</b>
Return on Equity	10.5%	15.2%	10.8%	17.6%

176  
177 With additional debt and liabilities held at the corporate level, the operating entities show  
178 higher equity levels which result in lower calculated return on equity. If the corporate debt  
179 and the additional liabilities were to be imputed or allocated to each of the operating entities,  
180 the calculated ROE may be greater than the Commission allowed return. This is one of the  
181 challenges with the holding company having greater leverage than the individual operating  
182 companies. A copy of the referenced page from the investor presentation has been included  
183 as DPU Exhibit 1.5.

184 **Q: Why do you believe it is important to understand the capital structure and earnings of**  
185 **each of the operating entities?**

186 A: Dominion is proposing to purchase all of the operating entities under the Questar Corp.  
187 umbrella. Wexpro and Questar Pipeline derive a large portion of their revenue from direct  
188 sales to Questar Gas. Goods and services from the affiliated companies as well as a large  
189 portion of the allocations of corporate overhead is ultimately paid by Questar Gas ratepayers.  
190 An understanding of the interconnection of these operating entities is critical to  
191 understanding what restrictions may need to be put in place in order to protect Questar Gas  
192 ratepayers from potential unintended consequences of the proposed merger.

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<sup>10</sup> Questar Corporation – Fourth Quarter 2015 Earnings Release, February 18, 2016, page 14.

193

### III. MERGER OVERVIEW

194 **Q: Has Dominion indicated the main purpose for the merger of Questar and Dominion?**

195 A: Yes. Mr. Farrell stated that “Dominion intends the Merger to be about growth, rather than  
196 cost reduction and plans to utilize Dominion Questar as its Western regional hub to supply  
197 the expanding needs for both gas and electric energy infrastructure in the western United  
198 States.”<sup>11</sup> From this statement and others in the application, it appears that this merger is an  
199 opportunity for Dominion to expand its corporate footprint in the west and to look for further  
200 business opportunities.

201 **Q: Does the filing indicate an estimated time frame for full integration of Questar into the**  
202 **Dominion operation?**

203 A: No. Responses to data requests indicate that it will take some time to convert various  
204 Questar functions to those used by Dominion. It is estimated that converting some of the  
205 existing systems may not be completed until the end of 2017.<sup>12</sup> Maintaining duplicate  
206 systems along with integration costs from both Questar and Dominion could potentially add  
207 to the total overhead cost paid by Utah ratepayers. Without an understanding of which of the  
208 existing costs will be eliminated and which costs may increase, it is difficult to determine or  
209 calculate a net benefit. The application states that “Dominion Questar Gas will reflect any  
210 resulting benefits to customers in its future general rate cases”.<sup>13</sup> There has been no  
211 information concerning how potential cost savings or increased costs will be calculated,  
212 reported, or monitored.

213 **Q: The application indicates that Questar Gas will be left to operate as it does today. Do**  
214 **you believe that this is the case?**

215 A: Somewhat. It appears that Dominion will allow the Questar operating entities to function  
216 similar to the way they have operated in the past; however, there will likely be a few changes

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<sup>11</sup> Thomas F. Farrell II, page 4, line 95.

<sup>12</sup> OCS Data request 2.23.

<sup>13</sup> Application, page 12, paragraph 31.

217 for Questar Gas and for Questar Pipeline. In response to DPU Data request 3.03 Dominion  
218 stated the following:

219 The proposed merger will result in a combined organization that will benefit from  
220 enhanced financial scale and access to capital, additional expertise and insight on  
221 operations and growth strategies especially in gas distribution, transmission and  
222 storage, and a broader and more national perspective on key industry issues and  
223 trends. As a result, Questar and its operating subsidiaries stand to benefit in their  
224 ability to identify, evaluate, compete for, invest in, and successfully operate  
225 growth investments that add to Questar's existing ability to serve customers and  
226 communities and facilitate regional growth.<sup>14</sup>

227 This statement indicates that DQG would not be left to operate as it has in the past but will be  
228 looking for new opportunities as directed by Dominion.

229 **Q: The application indicates that Dominion will provide up to \$75 million in additional**  
230 **funding for the defined benefit plan. Have you been able to determine if the additional**  
231 **contribution would benefit Questar Gas ratepayers?**

232 A: No. In response to DPU data request 3.04 and 3.05, Questar estimated that if the full \$75  
233 million were contributed it could reduce the pension cost allocated to Questar Gas by \$2.7  
234 million in the first year. The calculation includes a number of assumptions and there has  
235 been no reconciliation to determine the primary reason for the unfunded pension amount.  
236 The defined benefit plan is maintained at the corporate level and is not allocated to the  
237 operating entities. Without a reconciliation of previous contribution amounts from the  
238 operating entities, the Division is unable to determine if the amount allocated to Questar Gas  
239 is appropriate. In addition, the Dominion commitment identifies "up to \$75 million" and is  
240 based on market conditions at some point in the future. Thus in reality, the actual amount  
241 that will be contributed has not been determined and the corresponding benefit, if any, cannot  
242 be determined.

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<sup>14</sup> Response to DPU Data Request 3.03.

244

#### IV. CORPORATE COST ALLOCATION

245 **Q: Can you summarize the amount of corporate cost that has been allocated from Questar**  
246 **and the way that these costs are allocated to the operating entities?**

247 A: Yes. Questar uses both direct and indirect allocation to assign corporate overhead cost to the  
248 operating entities. DPU Exhibit 1.6 provides additional detail concerning the direct and  
249 indirect amounts and the percentage of corporate costs that have been paid by the operating  
250 units over the last 5 years. Table 5 below is a summary of the total amount of corporate  
251 overhead that has been paid by the operating entities.

252

**Table 5**

<b>Questar Corporation - Charges Allocated to Operating Entities<sup>15</sup></b>						
<b>(Dollars in Millions)</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>5 Yr Avg</b>
Questar Gas	81.3	30.4	38.9	17.8	65.0	46.7
Wexpro	11.6	78.2	54.0	90.9	89.7	64.9
Questar Pipeline	39.1	25.7	44.3	53.1	60.5	44.5
Questar Fueling		0.0	-2.2	-3.1	1.3	(1.0)
Total Corporate Charges	131.9	134.2	134.9	158.7	216.5	155.2

253 The total dollar amount of the corporate cost has averaged \$155.2 million per year for the  
254 past five years. Corporate cost allocation is very important since a large portion of the costs  
255 allocated to the affiliated companies will indirectly be paid by the ratepayers of Questar Gas.

256 SEC 10-K information indicates that 95 – 97% of the revenue for Wexpro is paid by Questar  
257 Gas and approximately 28% of the revenue for Questar Pipeline comes from Questar Gas.  
258 Accordingly, virtually all of the corporate costs allocated to Questar Gas and to Wexpro are  
259 currently paid by Questar Gas ratepayers as well as 28% of the corporate cost allocated to  
260 Questar Pipeline. Based on historical averages, I have calculated that approximately 80% of  
261 all the corporate cost has been paid by the ratepayers of Questar Gas either directly or  
262 indirectly. That amount is estimated to be \$171.9 million in 2015 and averages \$124.0  
263 million per year for the last five years.<sup>16</sup>

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<sup>15</sup> DPU data request 2.05 and 5.01.

<sup>16</sup> DPU Exhibit 1.6.

264 It is unclear how much of the corporate cost could be reduced or reallocated to Dominion if  
265 the merger is completed. It is also unclear how much additional corporate cost will be  
266 allocated to the Questar operating entities from Dominion. Since corporate cost allocation to  
267 the affiliated companies is passed through to Questar Gas customers, the Commission may  
268 want to look at possible limits on the total dollar amount that could be allocated to all of the  
269 Questar affiliated companies and not just Questar Gas. As part of the request for approval,  
270 Dominion should have identified and included specific dollar limits on the amount of total  
271 corporate overhead that would be allocated to DQG in future years.

272 **Q: Do you have any information on how the direct and indirect corporate cost has been**  
273 **allocated specifically to Questar Gas?**

274 A: Yes. As mentioned, a more complete look at the cost allocation has been included in DPU  
275 Exhibit 1.6. Indirect costs are allocated based on a Distrigas formula that is based on a  
276 number of allocations factors such as the gross plant, gross revenue less product cost, and  
277 gross payroll.<sup>17</sup> Direct costs are allocated to the operating unit if there is a direct tie to the  
278 service that is performed such as legal or accounting services. As shown in the table below,  
279 the majority of the volatility in the dollar amount of overhead that has been allocated to  
280 Questar Gas has been due to the wide fluctuation in direct charges. A summary of the total  
281 direct and indirect charges allocated to Questar Gas are as follows:

282 **Table 6**

**Questar Corporation - Charges Allocated to Questar Gas<sup>18</sup>**

<b>(Dollars in Millions)</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>5 Yr Avg</b>
Direct	49.5	(3.5)	3.8	(16.9)	29.4	12.4
Allocated Charges	31.8	33.9	35.1	34.8	35.6	34.2
Total	81.3	30.4	38.9	17.8	65.0	46.7

283  
284 The table indicates that the allocated charges under the Distrigas formula are fairly consistent  
285 from year to year. Direct charges to Questar Gas have varied dramatically from year to year  
286 primarily due to tax allocations. As mentioned, the merger application does not indicate how

<sup>17</sup> DPU data request 2.07.

<sup>18</sup> DPU data request 2.05 and 5.01.

287 much of the existing Questar corporate overhead could be reduced or eliminated due to the  
288 proposed merger.

289 **Q: Does the application indicate the amount of corporate costs from Dominion that may be**  
290 **allocated to Questar Gas in the future?**

291 A: No. The application does not address the amount of corporate overhead that will be allocated  
292 to any of the operating entities. In response to DPU data request 4.01, Dominion stated;

293 It is anticipated that Dominion shared services will perform some of the same  
294 services that are performed currently by Questar Corporation. The corporate  
295 support functions are currently working together towards a plan for integration.  
296 At this point in the process, projected costs for the integrated Company going  
297 forward have not been quantified.

298 In the initial application, Dominion stated that the combination of shared services  
299 “may result in lower costs to Dominion Questar Gas for these services over time.”<sup>19</sup>

300 There is no commitment or assurance that costs would be lower under the Dominion  
301 ownership - only that costs “may” be lower.

302 **Q: Have you been able to determine the amount of corporate cost that has been allocated**  
303 **to any of the existing Dominion affiliated companies?**

304 A: Yes. Dominion has referenced its Dominion East Ohio, which is a natural gas distribution  
305 company and is comparable in customer size to Questar Gas. In response to DPU data  
306 request 10.2, Dominion provided the direct and indirect cost that had been billed to  
307 Dominion East Ohio for the past five years. It is unclear if the corporate allocation to  
308 Questar Gas will be similar to Dominion East Ohio but a review of the historical information  
309 does provide a point of reference for comparison purposes.

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<sup>19</sup> Application, page 12, paragraph 31.

311

**TABLE 7**

**Dominion Resources Services, Inc. (DRS) - Billing to Dominion East Ohio<sup>20</sup>**

<b>(Dollars in Millions)</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>5 Yr Avg</b>
Direct	28.0	33.7	32.2	25.5	25.6	29.0
Indirect	25.3	25.0	26.3	25.8	24.5	25.4
Total	53.3	58.7	58.6	51.3	50.1	54.4

312

313 The corporate cost allocation to Dominion East Ohio appears to be more consistent than the  
314 Questar Corp allocation to Questar Gas, however the five year average allocation of \$54.4  
315 million is higher than the \$46.7 million historical average paid by Questar Gas.

316 Dominion has not provided an estimate of the corporate cost that would be allocated to any  
317 of the Questar affiliated companies. With approximately 80% of all corporate cost that may  
318 be allocated to Questar Gas, Wexpro, and Questar Pipeline ultimately being paid by Questar  
319 Gas ratepayers, there must be a clear understanding of the corporate cost allocation not only  
320 to Questar Gas but also to all of the affiliated companies. Based on the current information  
321 that is available, it appears that the corporate allocation cost for Questar Gas could  
322 potentially be higher if the merger were to be approved. Once again, no net benefit to Utah  
323 ratepayers is apparent.

324

**V. CAPITAL STRUCTURE**

325 **Q: Do you agree with the representation that Dominion has a 61% debt and 39% equity**  
326 **position as filed in the application?** <sup>21</sup>

327 A: No. The calculation used in the application follows Dominion’s revolving credit covenant  
328 calculation that is different than regular accounting methods.<sup>22</sup> Following the calculation  
329 method used in GAAP accounting, Dominion would have 66% debt 34% equity as of year-  
330 end 2015. From a long-term perspective, Dominion has remained fairly consistent with an  
331 average of 64% debt and 36% equity for the past five years. The Division has included DPU

<sup>20</sup> DPU data request 10.2.

<sup>21</sup> Application, page 8, paragraph 20.

<sup>22</sup> Response to DPU Data Request 1.06.

332 Exhibit 1.7 which is a summary of the Dominion Resources financial information from SEC  
333 10-K filings for the past five years.

334 **Q: Do you agree with the representation that Questar Corporation has a 42% debt and**  
335 **58% equity position as filed in the application?** <sup>23</sup>

336 A: No. The calculation used in the application did not include \$250 million in current maturities  
337 of long term debt that was scheduled to be refinanced just prior to the announced merger.  
338 The current maturity amount was refinanced with short-term debt but should be included in  
339 the long-term debt calculations. The refinance was delayed due to the pending merger but  
340 remains as a long-term obligation. Questar also had unusually high short-term debt as of  
341 year-end 2015, a portion of which will be refinanced into additional long-term debt.  
342 Excluding the long-term debt artificially increases the equity percentage. Questar Corp. has  
343 maintained a fairly consistent capital structure of 51% debt and 49% equity for the past five  
344 years. If a merger of the two companies were to be approved, the Division would recommend  
345 that DQG rates be set based on a capital structure that is similar to the historical average.

346 **Q: Are you concerned with the lower equity position of Dominion compared to Questar**  
347 **Corporation?**

348 A: Yes. My concern goes back to the same issue mentioned above where Questar Corp.  
349 currently has a lower equity position than its operating entities. Dominion has a 36% equity  
350 position compared to Questar's 49% equity. This lower equity and greater levels of debt  
351 create greater financial risk since future earnings are needed to pay interest and to ultimately  
352 repay the debt. Additional debt can also impact a company's credit rating and borrowing  
353 cost, as will be discussed by Ms. Kelly of Daymark. Additional debt can also be a concern  
354 should interest rates increase in future years adding to the total interest expense and reducing  
355 net income.

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<sup>23</sup> Application, page 7, paragraph 16.



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## VI. FINANCING

358 **Q: Has Dominion indicated how the merger with Questar will be financed?**

359 A: Yes. The merger will be financed with a combination of debt and equity financing. In the  
360 April 28, 2016 technical conference, Dominion indicated that 67% of the purchase will be  
361 financed with equity and equity linked securities and the remaining 33% would be financed  
362 with long term debt.

363 The 67% equity portion of the transaction is identified in three parts: Mandatory Convertible  
364 Notes \$1.25 billion, Dominion Equity \$0.50 billion and Master Limited Partnership (MLP)  
365 Drop Proceeds \$1.20 billion. While Dominion has classified all three as equity transactions,  
366 they should not be considered as equity as of the initial purchase date. As of the closing date,  
367 the only equity funding will be the Dominion stock which represents 11.4% of the purchase.  
368 The remaining 88.6% will be debt financing.

369 **Q: Can you discuss the MLP Drop portion of the equity funding?**

370 A: Yes. Dominion has identified the MLP Drop proceeds as the portion of the Questar Pipeline  
371 assets that will be transferred to the Master Limited Partnership. Dominion has indicated that  
372 this portion of the transaction will take approximately one year and represents 27.3% of the  
373 proposed equity. With the addition of the MLP proceeds and the initial Dominion equity,  
374 one year after the initial purchase, the equity portion of the transaction will have increased to  
375 38.6% with 61.4% remaining as debt financing.

376 **Q: Can you discuss the mandatory convertible debt offering that is proposed to finance a  
377 portion of the Questar purchase?**

378 A: Yes. The proposed instruments have not been marketed or priced so the specific terms are  
379 unknown at this time; however, mandatory convertible instruments have been used by  
380 Dominion in the past. In response to DPU data request 7.04, Dominion indicated;

381 The current base assumption is that the company will again use the same structure  
382 for this financing as has been utilized in the past. Under this framework, the  
383 equity conversion is expected to occur three years after the issuance of the  
384 original units.

385 The conversion to equity for this portion of the financing does not occur until three years  
386 after issuance and represents 28.4% of the proposed equity. All parties and the Commission  
387 should understand that the total 67% equity position in the purchase transaction is not  
388 achieved until three years after closing and is based on a number of assumptions about what  
389 will occur over that time frame.

390 **Q: Can you summarize how Questar Gas is currently financed and has Dominion**  
391 **indicated how the ongoing operations of DQG will be financed?**

392 A: Yes. Questar Gas currently has an intercompany lending agreement that has been in place  
393 since 1984 to manage short term borrowing needs. The current program allows Questar to  
394 manage cash at the corporate level and the individual operating companies are allowed to  
395 borrow and lend to the parent company at favorable interest rates. Long term debt funding is  
396 issued by Questar Gas.

397 Under the proposed merger agreement, DQG would issue its own commercial paper to  
398 finance short term borrowing needs. In response to data requests, Dominion and Questar  
399 have provided historical interest rates for short term borrowing. The Division has reviewed  
400 the information and found that short term interest rates for both Dominion East Ohio and  
401 Dominion Resources are higher than the short term interest rate for Questar Gas. Over the  
402 past 16 months the short-term rate for Questar Gas was 0.39% compared to 0.58% for  
403 Dominion East Ohio and Dominion Resources.<sup>24</sup> With projected higher cost for short-term  
404 borrowing, it is difficult to demonstrate that the proposed merger will result in a net benefit  
405 to Utah ratepayers. The proposed lending structure will eliminate the current inter-company  
406 lending agreement within the Questar Corp.

407 **Q: Has Dominion explained how Wexpro will be financed?**

408 A: No. Dominion has not indicated how Wexpro will be financed, which could be a concern  
409 since Wexpro plays an integral role in Questar Gas' operation. It appears likely that Wexpro  
410 will participate in the Dominion money pool for financing, similar to the way that Dominion

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<sup>24</sup> DPU Data request 7.01, 7.02 and 7.03.

411 East Ohio and the other Dominion companies are financed. This type of financing may not  
412 create the necessary ring fence protection for Wexpro.

413 **Q: Are you concerned about this type of financing for Wexpro?**

414 A: Yes for two reasons. First, as identified previously in my testimony, the short-term  
415 borrowing rate at Dominion is higher than the current inter-company borrowing rate at  
416 Questar. Second, without sufficient ring fencing protections, Wexpro could potentially be  
417 subject to the negative intra-affiliate issues and market or other influences on the parent  
418 company.

419 **Q: Do you have any other concerns about the continuing operations of Wexpro?**

420 A: Yes. There appears to be some confusion concerning the eligibility of Wexpro assets in  
421 future MLP offerings. It is the Division's understanding that Wexpro assets were to be  
422 excluded from any future MLP offerings, however, the June 2016 Dominion investor  
423 presentation show both Questar Pipeline and Wexpro as MLP eligible.<sup>25</sup> This issue should  
424 be explained and clarified for all parties.

425 **Q: Do you have any information from parties in Wyoming concerning the Dominion  
426 Questar merger?**

427 A: Yes. On July 1, 2016, Denise Kay Parrish filed testimony with the Wyoming Public Service  
428 Commission on behalf of the Office of Consumer Advocate with the following  
429 recommendation. "The OCA recommended that the Joint Application be denied unless and  
430 until there is agreement upon or the Commission directs additional conditions and  
431 projections."<sup>26</sup>

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<sup>25</sup> Dominion Investor Presentation, June 2016, page 19.

<sup>26</sup> Docket Nos. 30010-150-GA-16 and 30025-1-GA-16, Direct Testimony of Denise Kay Parrish, page 9, line 30.

433

## VII. CONCLUSIONS AND RECOMMENDATIONS

434 **Q: What conclusions have you reached concerning the proposed merger of Dominion**  
435 **Resources and Questar Corporation?**

436 A: Based on previous Commission decisions, in order for a proposed merger to be approved, the  
437 parties must demonstrate that the transaction will result in a net benefit to ratepayers and that  
438 the transaction will result in just and reasonable rates. In the Division's view, Dominion and  
439 Questar have not demonstrated that there are quantifiable benefits that would support  
440 approval of the merger. The Division has identified many unanswered questions related to  
441 corporate overhead charges, financing of the operating entities and ring fencing protections,  
442 which have not been addressed and could impact ratepayers. Without additional information  
443 and commitments from Dominion and Questar, the Division is unable to determine a net  
444 benefit and would recommend that the Commission reject the proposed merger. If the  
445 Commission decides to approve the merger, additional commitments and assurances must be  
446 put in place to protect Questar Gas and its ratepayers. Specific guidelines and  
447 recommendations for ring fencing have been included in the testimony of Ms. Kelly and Mr.  
448 Peterson. The Division adopts and supports the recommendations included in the testimony  
449 and as summarized in DPU Exhibit 2.3.

450 **Q: Does this conclude your testimony?**

451 A: Yes.