## BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

:

In the Matter of Qwest Corporation's Land Development Agreements (LDA) Tariff Provisions

Docket No. 03-049-62

**REBUTTAL TESTIMONY** 

OF

LAURA L. SCHOLL

**FOR** 

**QWEST CORPORATION** 

**JANUARY 28, 2005** 

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1		I. INTRODUCTION AND PURPOSE
2	Q.	PLEASE STATE YOUR NAME, TITLE AND ADDRESS.
3	A.	My name is Laura L. Scholl. I am employed by Qwest Services Corporation as
4		the Utah Director of Regulatory Affairs for Qwest Corporation (Qwest).
5	Q.	ARE YOU THE SAME LAURA SCHOLL WHO FILED DIRECT
6		TESTIMONY IN THIS DOCKET?
7	A.	Yes, I am.
8	Q.	WHAT IS THE PURPOSE OF YOUR REBUTTAL TESTIMONY?
9	A.	My rebuttal testimony responds to testimony filed by Stephan Allen on behalf of
10		Clear Wave Communications, L.C., East Wind Enterprises, LLC, and Prohill, Inc
11		dba Meridian Communications of Utah (sometimes Clear Wave) and the
12		testimony of William Bodine filed on behalf of SBS Telecommunications, Inc.
13		(SBS). Neither witness's testimony presented any rational public policy or other
14		justification to support the forced continuation of Option 2 of the Land
15		Development Agreement portion of the Utah Exchange and Network Services
16		Tariff. Much to the contrary, both pieces of testimony served to highlight the
17		ongoing problems associated with the Option 2 process.
18		Once again, Qwest would like to reiterate that it can identify no customer benefit,
19		no legal obligation and certainly no shareholder interest served by Option 2. The
20		testimony of other parties offers no evidence to counter that conclusion.

21 Therefore, Qwest asks that it be allowed to remove Option 2 from its tariff 22 immediately. 23 Q. PLEASE IDENTIFY THE OTHER OWEST WITNESSES AND THE 24 **PURPOSES OF THEIR TESTIMONY** 25 A. Additional rebuttal testimony will be presented by Dennis Pappas, Director, 26 Public Policy, responding to Stephan Allen of Clear Wave and William Bodine 27 and Jay Bodine of SBS. Richard Buckley, Director, Policy & Law, responds to 28 the testimony of Polly Gaye Row submitted on behalf of SBS. II. 29 GENERAL BACKGROUND ISSUES 30 WHAT ARE OWEST'S FUNDAMENTAL CONCERNS IN THIS Q. 31 **DOCKET?** 32 A. Owest has a number of concerns that need to be addressed in this docket. First, in 33 several ways, and certainly with respect to several Option 2 contractors, Owest 34 has simply found the Option 2 process to be unworkable. Through their 35 gamesmanship, some contractors have substantially driven up the costs associated 36 with the placement of Qwest's network. They have done so by demanding the 37 cap amount set forth in the tariff, or an amount very near the cap amount, on 38 every Option 2 job they have performed regardless of their actual costs to 39 complete the job. Some of these Option 2 contractors have also ignored the 40 specifications and/or time frames found in the tariff or associated with the Option 41 2 process. In doing so, these Option 2 contractors have substantially limited 42 Qwest's ability to manage its own business and decide how to best serve its

customers. Although not all Option 2 contractors act this way, the current tariff situation leaves Qwest with little ability to control the behavior of Option 2 contractors other than through refusing to accept facilities, which unduly harms Qwest's customers and damages Qwest's relationship with developers, so it is basically up to the Option 2 contractors to decide how cooperative they wish to be. The bottom line is that Qwest, the party with the best incentive to protect its interests and those of its customers, has no power to control the Option 2 contractors (even though it ultimately pays for their services); while developers, with the power to control Option 2 contractors, have little incentive to look-out for Qwest's interests or restrain Option 2 costs. It is a formula destined to continue to cause serious problems. Owest should simply not be required to allow its facilities to be installed by contractors with whom it has no contractual relationship, whose services are contracted by developers who do not have to pay for them. In the dynamic and competitive telecommunications environment in which Qwest operates, it must be free to serve its customers and to make timely changes to its policies, procedures and business practices in order to effectively compete in the marketplace without having to endure the time-consuming, expensive legal and business wrangling that it has continuously encountered in its attempts to offer an additional option to

developers.

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53	Q.	IN HIS TESTIMONY (PAGE 15, LINES 1-3), MR. ALLEN STATES THAT
54		THE FACT THAT APPROXIMATELY 60 DEVELOPERS HAVE
55		INTERVENED IN THIS PROCEEDING SHOWS THE NEED FOR
56		OPTION 2. MR. BODINE ALSO TESTIFIES (PAGE 14, LINES 3-5)
57		THAT DEVELOPERS NEED OPTION 2. IS IT THE DEVELOPERS
58		WHO APPEAR TO HAVE BEEN MOST CONCERNED ABOUT
59		OPTION 2 OVER THE YEARS?
70	A.	No. It is interesting that in the eight years since Option 2 was added to the LDA
71		tariff, Qwest has never had any complaint or other proceeding initiated by a
72		developer, the party to whom the tariff and Option 2 applies. All such
73		proceedings have been initiated by Option 2 contractors with whom Qwest has no
74		contractual or tariff relationship. Time and effort speak much louder than a
75		boiler-plate petition to intervene that the developers do not even appear to have
76		drafted themselves. It is clear that the profits of Option 2 contractors have been,
77		and continue to be, the principal motivating factor in pushing for the continuance
78		of Option 2.
79	Q.	WHAT ROLE HAVE DEVELOPERS PLAYED IN THIS PROCEEDING?
30	A.	Other than filing petitions for intervention, almost no role. The Public Service
	A.	
31		Commission received petitions for intervention from (purportedly) 59 developers,
32		all of which the Commission granted. However, no developer has filed any
33		testimony nor has any appeared at any of the meetings or hearings in the last year.
34		In fact developers really have not participated in any of the previous Option 2-

85		related meetings, including previous meetings that the Division of Public Utilities
86		set up during 2000. This is the reverse of the situation in Colorado, where
87		developers have been involved, and the Option 2 contractors have been given
88		only a limited voice.
89	Q.	HAS QWEST ATTEMPTED TO DETERMINE THE INTERESTS OF
90		DEVELOPERS IN THIS DOCKET?
91	A.	Yes. Qwest served data requests on all the developers granted intervention. The
92		discovery consisted of 17 questions designed to determine how the developer had
93		learned about the proceeding and intervened, what projects the developer had
94		completed under the LDA tariff, whether the developer had obtained verifiable
95		cost estimates from Qwest and Option 2 contractors, what other procedures had
96		been followed in the development, including in conjunction with installation of
97		other public utility facilities, what caused the developer to choose Option 2, and
98		to elicit the developer's views on matters related to installation of public utility
99		facilities in its developments.
100	Q.	DID QWEST RECEIVE RESPONSES TO ITS DISCOVERY REQUESTS
101		TO DEVELOPERS?
102	A.	Yes, in a few cases it did. In addition, when it had not received any response

from most developers by many days after responses were due, Qwest sent a letter

to all developers who had not responded. This prompted a few more responses.

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There were basically four types of responses received. These are tabulated for each developer on the table which is attached as Exhibit Qwest 1R.1 and are summarized by the following:

- 1. To date, 16 developers have contacted Qwest and informed Qwest that they were unaware that they had intervened in the proceeding. Many of these developers did not even know that there was a proceeding pending and did not sign or authorize anyone else to sign a petition to intervene on their behalf.

  Although some of these developers also expressed support for the continuation of Option 2, they did not wish to participate as parties in a proceeding they hadn't intended to be involved with in the first place.
- 2. To date, 7 additional developers have contacted Qwest and informed Qwest that they did not intend to participate in the docket in any way. Some of these developers stated that they understood they had intervened, while others did not state whether they had intervened or not.
- 3. To date, 12 developers have provided partial responses to the data requests.

  Of these, it appears that all but two were prepared by Option 2 contractors for signature by the developer. It is also interesting that the two developers that provided their own responses to data requests stated in their responses that

<sup>&</sup>lt;sup>1</sup> This number (16) does not include the two additional developers mentioned in item 3 that responded to data requests, but in their responses indicated that they had not intended to intervene. The number also does not include an additional developer that originally reported orally that it did not believe it had intervened, but later recanted in its data response.

- 123 they had not intended to intervene in the proceeding, in response to Qwest's 124 questions about intervention.
- 4. To date, 2 developers have sent letters to Qwest stating that they support the 126 availability of having options other than Qwest to install telecommunications facilities, but not otherwise responding to the data requests.
- 128 Of the 59 developers that purportedly intervened, to date 22 have not contacted 129 Qwest or responded to the data requests at all despite follow-up by Qwest.

#### WHAT DO YOU CONCLUDE FROM THE FOREGOING? Q.

A. I conclude that very few of the developers found the issue of sufficient import to their business operations to expend any significant effort to retain Option 2. In fairness, a handful of developers provided some very specific comments about problems, real or perceived, associated with the Option 1 process over the years and statements of support for having an option to use a contractor to place facilities. Those comments are being reviewed by our network operations personnel to see what we may be able to glean to improve our processes for Option 1. Many of the problems raised by developers were older issues related to the time frame when U S WEST centralized all its engineers in Denver. There were indeed problems caused by that move. Qwest has addressed those problems by bringing all engineers back into the field and adding headcount to make sure the problems don't recur.

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143 Owest faces competition for placement of telecommunications facilities in new 144 developments from other telecommunications service providers and is anxious to 145 work out problems with developers so that it can place facilities and have a 146 reasonable opportunity to serve the customers in new developments. 147 In addition, some developers have told us that they have had no problems in 148 dealing with Owest under Option 1, but had on one or more occasions used an 149 Option 2 contractor after being solicited to do so. They did not understand what 150 this proceeding was about and did not state any strong desire to have Option 2 151 remain available. 152 Finally, I conclude that there has been some impropriety in connection with this 153 proceeding. Petitions for intervention have apparently been filed without 154 authorization and with phony signatures. I understand that the Commission and 155 Division of Public Utilities have been looking into this matter and trust that the 156 Commission can draw its own conclusions regarding these facts. I would only 157 note that even if at the conclusion of this matter Qwest is required to maintain 158 Option 2, if any Option 2 contractor is found to have been responsible for 159 submitting unauthorized petitions, in complete disregard for the integrity of a 160 Commission proceeding, Qwest ought not be forced to accept facilities from such 161 an unscrupulous contractor.

102	Q.	THEN WHO ARE THE PARTIES PUTTING FORTH SIGNIFICANT
163		EFFORTS FOR THE CONTINUATION OF OPTION 2?
164	A.	It is evident that a few Option 2 contractors, who are apparently realizing
165		significant profits from Option 2, are the only parties that are willing to expend
166		significant resources to keep the Option in place.
167	Q.	WHAT DO YOU BELIEVE IS THE REAL ISSUE FOR DEVELOPERS?
168		Based on responses to data requests and on comments made by other developers
169		who contacted Qwest but did not answer the data requests, it appears that Option
170		2 contractors are providing a project management service to developers at
171		Qwest's expense. Qwest understands why it may be convenient for a developer to
172		simply leave the issue of utility placement to a third-party whom the developer
173		does not have to pay. However, if developers want that service, they should pay
174		for it and not expect Qwest to pay for it through charges from Option 2
175		contractors that exceed the costs Qwest would incur in installing the facilities
176		itself under Option 1.
177	Q.	MR. ALLEN ALSO TESTIFIES (PAGE 14, LINES 5-6) THAT
178		DEVELOPERS LIKE TO USE OPTION 2 CONTRACTORS BECAUSE
179		THEY PROVIDE CABLE MORE QUICKLY. PLEASE COMMENT.
180	A.	In the first place, Qwest is, and has been, willing to reasonably shorten the time-
181		frames for facilities placement identified in the tariff. As Mr. Pappas's testimony
182		will address, Qwest is also willing to give developers an additional means of
183		flexibility to shorten the required notice of open trenches, through the placement

of conduit that would allow the trenches to be closed even if the facilities have not yet been placed. However, if developers need expedited treatment and/or conduit placement because they have not sufficiently planned ahead to follow reasonable timelines, developers should bear the additional costs associated with the expedited treatment.

The issue of developers wanting to use Option 2 to shorten their time-frames again reflects a key problem with Option 2. In such a situation, Qwest has to pay the extra costs for expedited service (even though it cannot control the contractor and isn't the party benefiting from the expedited treatment) while the developer controls the contractor and gets the benefit of expedited treatment (even though it doesn't pay for the additional costs incurred and has no incentive to protect Owest). Owest could place cable more quickly if it was willing to pay a premium for it from a local supplier or to pay inventory holding costs associated with maintaining large inventories, but in an effort to be efficient and cost-effective in the interests of maintaining competitive viability, Qwest does not wish to incur these costs. Rather, it expects the developer to provide reasonable notice of the trench-open date so that it can order the materials from the manufacturer on favorable cost terms. Some developers find it more convenient to provide short notice (sometimes only a few days) of trench opening and have an Option 2 contractor buy the cable from a local supplier at Owest's expense. Again, if the developer wants this flexibility and service, the developer, not Owest, should pay for it. The reasonable compromise of conduit being placed, discussed in Mr.

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206		Pappas's rebuttal testimony, would allow developers to have expedited schedules
207		without Qwest having to continue to suffer through the hassles and increased
208		costs associated with Option 2.
209		III. SPECIFIC REBUTTAL TO STEPHAN ALLEN
210	Q.	MR. ALLEN STATES (PAGE 2, LINES 13-14) THAT "THE TARIFF
211		SHOULD BE MODIFIED TO CLEARLY STATE THE
212		CONSEQUENCES FOR A VIOLATION BY EITHER QWEST OR THE
213		OPTION 2 CONTRACTOR." WOULD THIS RESOLVE PROBLEMS
214		WITH OPTION 2?
215	A.	No. The Commission has no jurisdiction over Option 2 contractors and therefore
216		has little ability to enforce any consequence for misconduct by them. In fact, the
217		tariff does not even apply to Option 2 contractors, it applies to developers. Thus,
218		Option 2 contractors such as SBS feel emboldened to make statements like the
219		following: "As to your ridiculous assertion that something in a 'Qwest tariff' may
220		in any way 'govern' G & G's contractual relations with its contractors is [sic]
221		beyond absurd!" <sup>2</sup>

<sup>&</sup>lt;sup>2</sup> Although this statement was made by G&G Investments in a response to a data request asking developers whether they were aware of any tariff provision governing the order of payment for Option 2 facilities (*i.e.*, whether Option 2 contractors should be paid by developers before or after Qwest pays the developers) (*see* G&G Investments, L.C. Answers to Qwest's First Set of Data Request (December 13, 2004)), the response stated: "ALL ANSWERS BELOW HAVE BEEN OUTLINED BY WILLIAM R. BODINE, PRESIDENT OF SBS TELECOMMUNICATIONS, INC. AND COMPLETED AND CONFIRMED BY GRANT BANGERTER, OF G&G INVESTMENTS, L.C." While Qwest cannot, therefore, state with certainty that SBS is originally responsible for the quoted language, identical statements made in

222		They also apparently feel they can ignore with impunity Commission directives
223		on providing verifiable cost estimates. The only apparent meaningful recourse
224		against such actions, allowing Qwest to refuse to accept facilities, has an
225		enormous cost associated with it—the potential for significant delays in
226		establishing customer service and damaging Qwest's relationship with
227		developers. This illustrates a fundamental structural flaw with Option 2 as it
228		applies to Option 2 contractors that would not be remedied by a statement in the
229		tariff setting out consequences for violations of the tariff.
230	Q.	MR. ALLEN STATES (PAGE 5, LINES 6-7) THAT THE ONLY
231		PROBLEMS WITH OPTION 2 THAT HAVE NOT BEEN FULLY
232		RESOLVED ARE COST ISSUES WHICH ARE BEING ADDRESSED IN
233		ANOTHER DOCKET. DO YOU AGREE?
234	A.	No. I assume that Mr. Allen's statement is in reference to past Option 2 projects
235		and that it is in this context that he refers to cost issues being addressed in another
236		docket, presumably Docket No. 04-049-06. While it is true that cost issues with
237		respect to some past projects are being addressed in that docket, if Mr. Allen's
238		companies obtain the tariff interpretation they seek in that docket, Qwest will
239		continue to be held hostage (under the current tariff) to the price whims of Option
240		2 contractors.

other responses "outlined" by SBS make it appear very likely that SBS is the source of the statement. *See*, *e.g.*, Horizon Enterprises Inc. Answers to Qwest's First Set of Data Requests (December 13, 2004) at 3 ("As to your ridiculous assertion that something in a 'Qwest tariff' may in any way 'govern' Horizon's contractual relations with its contractors is [sic] beyond absurd!").

Moreover, Mr. Allen's statement ignores the fact that there have been ongoing
disputes about costs and other issues in a variety of projects for nearly the entire
life of Option 2 in Utah. These issues include review of engineering plans by
Qwest, inspection of facilities by Qwest before trenches are closed, compliance
testing by Qwest, handling of "betterments," Qwest's ability to change its
engineering and materials specifications when necessary, and responsibility for
short term failures after facilities are paid for by Qwest. Few if any of those
issues are pending in Docket No. 04-049-06. The fundamental flaw in Option
2—that Qwest must accept facilities from parties with whom it does not have a
contractual relationship and whom it cannot control—must be resolved.
Qwest's position is that Option 2 simply doesn't work and should be abandoned.
However, to the extent the Commission disagrees, cost issues going forward are
paramount. There is simply no rational basis to require Qwest to pay more for
facilities installed under Option 2 than the facilities would cost if installed under
Option 1. Option 2 was implemented to allow developers an option to place
facilities themselves in accordance with terms and conditions in the tariff. It was
never intended to increase the cost of the network for Qwest.
The issue of how Option 2 could work on a practical basis with a limitation on the
amount a developer will be reimbursed equal to Qwest's costs raises a host of
difficult issues. The difficulty of resolving these issues argues in favor of
elimination of Option 2. For example, if Qwest and an Option 2 contractor are
both required to provide verifiable cost estimates for a project, they will both be

263 required to incur engineering costs. Thus, for Owest to be made whole if a 264 developer elects Option 2, it will be required to deduct its engineering costs from 265 the amount it is willing to reimburse a developer. This is likely unacceptable to 266 Option 2 contractors, because they also are required to incur at least some of these 267 costs. There are several other similar issues, such as how to fairly determine what Qwest's costs would have been under Option 1, without undue administration on 268 269 the one hand or an inaccurate flat rate on the other. These problems again 270 illustrate the inordinate problems with Option 2, all of which could be removed by 271 removing the Option (and still allowing developers to choose expedited service, 272 as explained by Mr. Pappas). 273 Q. MR. ALLEN STATES (PAGE 5, LINES 13-14) THAT WHEN EVERYONE 274 ADHERES TO THE RULES, THE PROCESS WORKS VERY 275 SMOOTHLY. DO YOU AGREE? 276 A. This statement reminds me of the observation from the Federalist Papers that if 277 men were angels no government would be necessary. While Mr. Allen's 278 statement may have superficial appeal, he ignores the fact that not all Option 2 279 contractors are cooperative and that (short of refusing to accept facilities, with the 280 problems that entails) Qwest has no leverage to require Option 2 contractors to be governed by the rules. That is a fundamental problem with Option 2. 281 282 Furthermore, Mr. Allen ignores the fact that over the past eight years Owest has 283 been in an almost constant process of attempting to establish or rework rules that 284 would make Option 2 work and that such process has done little to improve the

285		process. No matter what rules are established, even in consultation with Option 2
286		contractors, problems continue to arise. The problem is not one of rules, it is a
287		fundamental problem of the structure of the Option.
288	Q.	MR. ALLEN STATES (PAGE 7, LINES 11-12) THAT QWEST DOES
289		HAVE RECOURSE AGAINST OPTION 2 CONTRACTORS WHO FAIL
290		TO COMPLY WITH THE TARIFF BECAUSE IT CAN JUST REFUSE TO
291		ACCEPT A PROJECT. DOESN'T THIS SATISFY YOUR CONCERN?
292	A.	Not at all, as I stated previously. Qwest's first and foremost concern is in
293		providing excellent service to its customers. Therefore, the option of rejecting
294		facilities already in place when customers are ordering phone service is no option
295		at all. In a competitive market, Qwest must be responsive to its customers or it
296		will lose them. In addition, Qwest must maintain a good working relationship
297		with developers in a market in which developers have the choice of multiple
298		facilities-based providers for telecommunications services. Rejection of facilities
299		already installed, with its consequent impact on customers and developers, is not a
300		practical solution.
301	Q.	STARTING ON PAGE 5 OF HIS TESTIMONY, MR. ALLEN SUGGESTS
302	•	CHANGES TO THE TARIFF THAT HE SAYS WILL ESSENTIALLY
303		ELIMINATE ANY PROBLEMS UNDER OPTION 2. WILL THE
304		CHANGES PROPOSED ELIMINATE PROBLEMS WITH OPTION 2?
305	A.	No. Rather than eliminating problems, Mr. Allen's proposals will complicate the
306		process further. For example, making the placement procedures a part of the

tariff would have the effect of making a set of operational procedures law, which could only be changed on thirty days notice and then only if no one protested the change. Thus, a simple change in procedure that might be suggested or agreed upon by a majority of Option 2 contractors could become the source of litigation if one contractor chooses to protest it. This involves the Commission in managing the details of Qwest's business to a far greater extent than is normal in other circumstances. Tariffs dealing with provision of other services do not even start to attempt to specify transactional and operational flow issues. The Commission should deal with these issues at the public policy level providing general guidance as it does in other contexts.

ruthermore, although Mr. Allen's suggestions refer to establishment of unit rates, he fails to address Qwest's fundamental concern, which is that it should not be required to pay more for facilities installed under Option 2 than it would pay for facilities installed under Option 1. While the establishment of unit rates might avoid some disputes, it would involve the parties in tariff change proceedings every time a material or labor rate changes and would not address the issue of betterments, which has been extremely controversial. More fundamentally, it would not assure that Qwest would not incur greater costs under Option 2 than under Option 1. The only way to do that is to limit the reimbursement on Option 2 jobs to the amount it would cost Qwest to complete the job under Option 1 less the costs Qwest incurs in administering Option 2.

528	Q.	PLEASE SUMMARIZE YOUR RESPONSE TO MR. ALLEN'S
329		TESTIMONY?
330	A.	Although Mr. Allen takes the position that the Option 2 process is working fine
331		and should be retained, his own testimony undermines that position by suggesting
332		numerous tariff changes that he says will make the process work smoothly and
333		avoid disputes. Mr. Allen's testimony fails to address the fundamental structural
334		flaws with Option 2 and fails to provide any public policy reason why the
335		Commission should require Qwest to retain it, particularly when no Qwest
336		competitor is required to operate under a similar burden.
337		IV. SPECIFIC REBUTTAL TO WILLIAM BODINE
338	Q.	MR. BODINE TESTIFIES (PAGE 9, LINES 13-21) THAT QWEST'S
339		POSITION THAT IT SHOULD NOT HAVE TO PAY THE PRICE CAP
340		ON EVERY JOB IS BASED ON SUPERFLUOUS WORDS IN THE
341		COMMISSION'S JULY 15, 2003 ORDER IN DOCKET NO. 02-049-66 AND
342		DOES NOT EFFECT QWEST'S OBLIGATION TO "REIMBURSE THE
343		DEVELOPER/BUILDER THEIR COSTS." PLEASE RESPOND.
344	A.	This testimony is not strictly relevant to this proceeding because it goes toward
345		interpreting the current tariff language (being addressed in Docket No. 04-049-06)
346		rather than addressing forward-looking policy. However, the testimony gets to
347		the heart of a major problem with SBS and some other Option 2 contractors.
348		They believe that Qwest is responsible to reimburse the developer whatever
349		amount the developer has agreed to pay the Option 2 contractor, that the Option 2

contractor's costs are none of Qwest's business and that Qwest's estimated costs are irrelevant. In manifesting this belief, they show their complete disregard for prior Commission directives. They demonstrate a recalcitrance that there is no reason to believe will change.

Thus, true to form, in response to a data request from Qwest regarding SBS's labor rates and costs, SBS responded that the costs were not relevant to this proceeding. They continue to assert that the only cost estimate that matters is the developer's cost estimate, and that the developer's cost is whatever SBS chooses to charge, up to the tariff cap.

SBS's positions on these issues are remarkable in light of Commission orders not only in Docket No. 02-049-66, but in earlier proceedings dealing with Option 2. While the Commission concluded in Docket No. 98-049-33, that under the existing tariff language Qwest's costs were not necessarily limited to its own estimates, the Commission also stated it was inappropriate to take the position that "Developers and/or their contractors have no incentive to restrain their extravagance unless and until the [tariff cap] is approached, and thus the maximum bids fair to become the minimum." In this context, the Commission stated that the cap in the tariff "makes sense if it is assumed that the costs have been identified, agreed upon, and incorporated in the LDA." These statements went to the heart of the matters at issue in Docket No. 98-049-33 and were

<sup>&</sup>lt;sup>3</sup> Report and Order, Docket No. 98-049-33 (April 30, 1999) at 5.

<sup>&</sup>lt;sup>4</sup> *Id.* at 5-6.

certainly not superfluous. Then in the statement in Docket No. 02-049-66 that SBS also considers superfluous, the Commission said,

Qwest argues that the cap incorporated into the LDA tariff has been interpreted by [SBS] as the default price Qwest is to pay for every development. That was not the intent of the tariff. The cap was just that, a cap, and if costs exceeded that amount a developer is responsible for the additional costs. It was not designed to be the default price. . . . <sup>5</sup>

I fail to see how, in light of these statements, SBS can still attempt to defend its position that if the developer agrees to pay it the cap on every job, the tariff requires Qwest to pay that cap. This is particularly the case where, according to SBS, its contract with developers provides that the developer does not have to pay SBS unless the developer is paid by Qwest.<sup>6</sup> It is obvious that if the developer has no independent obligation to pay the Option 2 contractor, then it also has no incentive to minimize the costs of installation of telecommunications facilities. This lack of incentive on the part of the developer to protect Qwest's interests is exacerbated by the fact that the developer is actually receiving benefits for which it does not have to pay in using an Option 2 contractor. The fact that SBS and other Option 2 contractors such as Silver Creek Communications continue to ignore the Commission's clear statements illustrates why Option 2 should be eliminated.

<sup>&</sup>lt;sup>5</sup> See Report and Order, Docket No. 02-049-66 (July 15, 2003) at 7-8 (emphasis added).

<sup>&</sup>lt;sup>6</sup> See, e.g., G&G and Horizon data responses (drafted by, or with, SBS) at 2-3.

991	Q.	MR. BUDINE STATES (PAGE 10, LINES 5-7) THAT IT MADE NO
392		SENSE TO ENTER INTO A STIPULATION WITH QWEST BECAUSE
393		THE CONTRACTUAL OBLIGATION IS BETWEEN QWEST AND THE
394		DEVELOPER. WHAT DOES THIS INDICATE TO YOU?
395	A.	It underscores the fundamental structural problem with Option 2. Qwest has no
396		contractual relationship with the Option 2 contractor, yet it is the Option 2
397		contractor that is placing facilities for Qwest at Qwest's expense.
398		In addition, it demonstrates that SBS wishes to have it both ways. It wishes to file
399		complaints against Qwest in this Commission and in court, it wishes to contest
400		tariff modifications and it wishes to negotiate terms of the LDA as if it were the
401		real party in interest, yet it refuses to sign a stipulation to allow Option 2 projects
402		to proceed or to provide verifiable cost estimates—hiding behind the fact that it
403		has no contractual relationship with Qwest. These two positions are inconsistent.
104		Qwest agrees with SBS that it has no contractual or tariff relationship with SBS.
405		Therefore, it is Qwest's position that SBS and other Option 2 contractors should
106		stop litigating Option 2 issues and stop attempting to dictate the terms of Qwest's
407		tariff.

408	Q.	MR. BODINE PRESENTS THE VIEW (PAGES 11-13) THAT THE
409		TROUBLE WITH THE OPTION 2 PROCESS IS THAT QWEST DOES
410		NOT USE THE LDA ITSELF. DO YOU AGREE?
411	A.	No. Mr. Bodine points to a few clerical-type corrections that he says should be
412		made to the LDA. Qwest would have no problem making these corrections.
413		However, doing so would not address the fundamental issues.
414		Mr. Bodine acknowledges that it would be a difficult process to manage if Qwest
415		were required to modify the LDA for every project. That is why the LDA
416		essentially has to be a standard agreement, which, except for negotiation on price
417		and other items intentionally left blank in the standard contract, should not change
418		from project to project.
419		Mr. Bodine also states that Qwest could control the Option 2 process through the
420		LDA. Does this statement mean to suggest that SBS would accept any changes
421		Qwest wishes to make to the LDA? That seems unlikely given the fact that SBS
422		has opposed every effort made by Qwest to change the tariff or to specify more
423		standards.
424		Finally, Mr. Bodine claims that Qwest will not negotiate or provide the contract
425		until much of the work is already complete. Again, this illustrates a fundamental
426		problem with how Option 2 operates. Option 2, as originally proposed,
427		envisioned that a developer would contact Qwest, provide plans and provide a
428		firm open trench date. If Qwest was unable to comply with the reasonable

429		schedule of the developer or if the developer would incur a charge in excess of the
430		cap, the developer would inform Qwest that it wished to use Option 2 and an
431		LDA would be signed so providing. However, in practice, Qwest is sometimes
432		not even informed that Option 2 is selected until facilities are placed. No wonder
433		Qwest normally cannot have an LDA signed and in place before much of the
434		work is already complete.
435		In summary, Mr. Bodine's claims about the LDA are nothing more than a straw
436		man intended to divert attention from the fact that Option 2 is structurally flawed
437		and cannot reasonably work.
438	Q.	MR. BODINE COMPLAINS (PAGE 13, LINE 20 – PAGE 14, LINE 2)
439		THAT QWEST IS UNWILLING TO CONSIDER OPTIONS TO CHANGE
440		THE TARIFF EXCEPT FOR ELIMINATING OPTION 2. IS THAT
441		CORRECT?
442	A.	No. As recently as the start of this proceeding, Qwest was willing to consider a
443		change to the tariff that would have allowed Option 2 to continue, but under the
444		clear understanding that Qwest's costs would be limited to the same amount it
445		would pay under Option 1. Qwest also submitted an illustrative tariff in Docket
446		No. 02-049-66 that would have retained Option 2, limited to Qwest's costs.
447		However, given the increasing cost of litigation and the tremendous amount of
448		time and resources being spent on this issue, as well as continuing evidence of the
449		difficulties with Option 2 contractors Qwest could expect if it was required to

451		were limited to what Qwest would have spent under Option 1), Qwest reexamined
452		this position. Considering the significant development of telecommunications
453		competition since Option 2 was added to the tariff, any public policy support for
154		the Option has been eliminated. Therefore, it seemed to Qwest that the only
455		complete solution to the problem was the elimination of Option 2.
456	Q.	MR. BODINE STATES (PAGE 15, LINES 9-13) THAT OPTION 2
457		SHOULD CONTINUE BECAUSE THE NETWORK IS A PUBLIC
458		TELECOMMUNICATIONS NETWORK. DOES THE USE OF THE
159		WORD "PUBLIC" IN DESCRIBING THE NETWORK SUPPORT MR.
460		BODINE'S CONCLUSION?
461	A.	No. The term public telecommunications network is used in contrast to private
462		networks, which might be owned or used by large businesses or governments and
463		which are not available to the public generally. Qwest and other carriers that have
164		received certificates from the Commission are obligated to provide public
465		telecommunications services to any person in accordance with the terms and
166		conditions of their tariffs or price lists. It is in that sense that the network is
167		public. It is not public in ownership or management. There is no more reason to
468		require Qwest to allow a third-party to construct its network than there is to
169		require a CLEC to allow a third-party to construct its network. Both are parts of
170		the public network.
471		Qwest pays for, owns, maintains and operates its portion of the public
172		telecommunications network. Therefore, it should have the same rights as any

473		other provider of public utility services to control the process of constructing that
474		network.
475	Q.	MR. BODINE STATES THAT IT IS APPROPRIATE FOR THE
476		COMMISSION TO DETERMINE THE "MARKET" PRICE FOR PUBLIC
477		UTILITY FACILITIES AND QUESTIONS THAT THE "MARKET"
478		PRICE FOR PLACEMENT OF FACILITIES SHOULD BE TIED TO
479		QWEST'S ESTIMATED COSTS (PAGE 16, LINES 3-11). PLEASE
480		COMMENT.
481	A.	Mr. Bodine may be confused by the fact that for rate-of-return regulated utilities
482		the Commission determines their rate base. Qwest is no longer rate-of-return
483		regulated and its prices are not set by the Commission in relationship to its costs.
484		Even in the rate-of-return environment, the Commission has never determined the
485		price a public utility must pay a third party to provide utility facilities, it has only
486		determined whether all of the costs incurred by a utility acting on its own volition
487		would be included in rates. There is much less reason for the Commission to be
488		involved in attempting to set a price for the transfer of facilities in the current
489		environment.
490		Mr. Doding also year "montret miles" in a year that is continued to may
		Mr. Bodine also uses "market price" in a way that is contrary to my
491		understanding. Mr. Bodine's market price is either the price cap or a price agreed
492		upon between a developer and an Option 2 contractor when the developer has no
493		incentive to achieve the best price available. My understanding of a market price
494		is a price resulting from an arm's length relationship between a buyer and a seller

where each is looking out for its own interests and where the buyer would naturally have an incentive to acquire the product or service at the lowest price available. The developer is not the buyer in the LDA situation, Qwest is. Even if the developer were considered the buyer, the fact that these incentives are missing for the developer under Option 2 creates one of the major problems with the Option.

Q. MR. BODINE FINDS IT INTERESTING THAT QWEST'S PROPOSED TARIFF DOES NOT INCLUDE REFERENCES TO BETTERMENTS (PAGE 17, LINES 9-15). IS THERE A NEED FOR A REFERENCE TO BETTERMENTS IF OPTION 2 IS ELIMINATED?

Not really. When Qwest is installing (either directly or through its own contractors) facilities to serve a development, it is free to engineer and install facilities in the most efficient way to serve additional phases of the same development or other adjacent developments. Thus, this has not been an issue under Option 1. In fact, Mr. Bodine acknowledges that "Qwest does not charge developers to place 'betterments' into projects where Qwest does the network development" (page 18, lines 4-6). The principal difficulties with betterments under Option 2 are that (1) Option 2 contractors seek reimbursement for betterments at inordinately high prices because they apparently do not obtain cable at reasonable prices; and (2) Option 2 contractors seek to call it a betterment when they place cable that is appropriately sized to accommodate future phases of the same development (so that through phased development—typically all phases

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517		being placed by the same Option 2 contractor, Option 2 contractors can seek to
518		obtain additional payment for cable upsizing, when if the entire project is
519		considered as one development there is no "upsizing" at all. There is merely
520		appropriate sizing. And at the end of all phases, Qwest will have overpaid for the
521		piecemeal project). The problems with betterments under Option 2 essentially do
522		not exist under Option 1.
700	0	MD. DODING COMPLAING THAT OWEGT DODG NOT DEFED TO
523	Q.	MR. BODINE COMPLAINS THAT QWEST DOES NOT REFER TO
524		STANDARDS IN ITS PROPOSED TARIFF AND STATES THAT
525		QUALITY STANDARDS SHOULD NOT BE LEFT IN QWEST'S HANDS
526		WHETHER IN OPTION 1 OR OPTION 2 (PAGE 19, LINE 17 – PAGE 20,
527		LINE 4). DO YOU AGREE?
528	A.	No. If Option 2 is eliminated, there is no need for the tariff to specify that
529		construction will be in accordance with "standard Company specifications." If
530		Qwest is doing the construction itself, it will obviously follow standard Company
531		specifications.
532		With regard to whether the Commission should get involved in prescribing those
533		specifications, I have already testified that this level of regulation is inappropriate.
534		The Commission has specified certain end-result service quality specifications. In
535		a non-competitive environment that is the appropriate level of regulation on this
536		issue. How the Company chooses to meet those end-results is beyond the
537		appropriate purview of the Commission. In a competitive environment, it is
538		arguable that the Commission should not even have end-result service quality

539		specifications. Service quality is a component of competition in most markets
540		and should be left to the market to regulate in a competitive telecommunications
541		market as well.
542	Q.	MR. BODINE SUGGESTS THAT THE STANDARD SPECIFICATIONS
543		BE MADE PART OF THE TARIFF (PAGE 20, LINES 12-13). DO YOU
544		WISH TO COMMENT?
545	A.	Yes. For the same reasons I discussed in responding to Mr. Allen's similar
546		recommendation above, incorporation of the specifications in the tariff would be
547		inappropriate and cumbersome, and would make Option 2 even worse than it is
548		currently.
549	Q.	MR. BODINE REFERS TO THE TARIFF DEFINING A REAL MARKET
550		PRICE (PAGE 20, LINES 10-11 AND 14). DO YOU KNOW WHAT HE
551		MEANS BY MARKET PRICE?
552	A.	No. As discussed above, Mr. Bodine's use of the term market price has no
553		relationship with my understanding of market price. He provides no definition of
554		the term, but does refer to it as fixed in this portion of his testimony. I am not
555		aware of any market price that is a fixed price. Where Qwest is responsible to
556		install facilities in a development at its own expense, the only way a market price
557		might be established would be through Qwest obtaining proposals from several
550		sources and selecting the least-cost option consistent with its required terms and
558		sources and selecting the least-cost option consistent with its required terms and

process anything like what I have just described.<sup>7</sup> Therefore, unless Mr. Bodine 560 561 is referring to the cap price "negotiated" between the developer and the Option 2 562 contractor, which is clearly not a market price, I have no idea to what he is 563 referring. MR. BODINE STATES THAT PORTIONS OF SECTION 4 OF THE 564 Q. 565 TARIFF OTHER THAN THE LDA PROVISIONS SHOULD BE 566 REVIEWED AND MODIFIED (PAGE 21, LINES 4-19). DO YOU **AGREE?** 567 568 No. In the first place, no party has had notice that this proceeding would have A. 569 anything to do with any portion of the tariff other than the LDA tariff. It would be fundamentally unfair for the Commission to embark on a review of other 570 571 portions of the tariff in this docket at this time. Second, Mr. Bodine's first 572 example of the reasons for review of the other portions of the tariff illustrates the 573 fact that Mr. Bodine and SBS apparently cannot take no for an answer. Docket 574 No. 02-049-66 involved the question whether Option 2 applied to multi-unit 575 developments. The Commission concluded that it did not. Yet, SBS apparently 576 continues to seek involvement in these non-Option 2 situations. This illustrates 577 the need to eliminate Option 2 altogether. SBS needs to be prevented from 578 continuing to force itself into Owest's business. If SBS can convince developers 579 (or even Qwest) that it has valuable services to offer it should be free to sell those

<sup>&</sup>lt;sup>7</sup> Under a correct reading of the current LDA tariff, a developer should make an informed decision between Option 1 and Option 2 and bear the price difference if it chooses Option 2. However, Option 2 contractors do not read the tariff correctly.

580		services in a mutual, voluntary arrangement. It should not, however, continue to
581		have a tariff option available as a means to force Qwest to deal with a party with
582		which Qwest does not wish to deal.
583	Q.	MR. BODINE SAYS THAT THE DO-IT-YOURSELF OPTION IN
584		SECTION 4.7.1 OF THE TARIFF APPEARS TO BE MERELY EYE-
585		WASH FOR THE BENEFIT OF THE COMMISSION RATHER THAN
586		ANY LEGITIMATE OPTION FOR DEVELOPERS (PAGE 21, LINES 13-
587		15). PLEASE COMMENT.
588	A.	This issue is addressed by Mr. Pappas in his rebuttal testimony. The only point I
589		wish to make is that the fact Mr. Bodine raises this issue provides another key
590		illustration for why Option 2 should be eliminated. As discussed more fully by
591		Mr. Pappas, this example demonstrates SBS attempting to locate still more ways
592		of inserting itself into Qwest's business, without Qwest's consent. In doing so,
593		SBS is inappropriately interfering with Qwest's relationship with a developer. In
594		saying this, I do not mean to suggest that SBS is not free to contract with
595		developers to provide services such as labor for cable placement (as the self-help
596		option allows, paid for by the developer—not Qwest). However, SBS has sought
597		much more extensive involvement with "self-help" than the tariff contemplates.
598		In short, this is an example of the harm being caused to Qwest's relationship with
599		developers by Option 2 contractors like SBS who desire to expand their
600		construction of Qwest's facilities into other situations beyond the LDA tariff.

601		Option 2 has spawned a monster that is growing. It is time to eliminate it before it
602		causes further problems.
603	Q.	MR. BODINE CLAIMS HE WOULD PREFER AND HAS TRIED TO
604		WORK OUT A SOLUTION IN AN INFORMAL SETTING (PAGE 22,
605		LINES 1-3). IS THAT A FAIR CHARACTERIZATION OF SBS'S
606		PARTICIPATION IN PAST EFFORTS TO RESOLVE PROBLEMS WITH
607		OPTION 2?
608	A.	No. Although Qwest has had occasional discussions with SBS regarding issues
609		arising under the tariff, SBS has been one of the most litigious of the Option 2
610		contractors. SBS currently has a complaint in district court and a complaint in
611		Docket No. 04-049-06, and it continually displays the most rancorous tone at
612		meetings and in testimony. SBS's "informal" attempts to reach a solution have
613		included its attempts to force its work on Qwest (such as in the multi-family
614		development, Pioneer Plat Phase D) when such work was neither wanted by
615		Qwest nor appropriate under the tariff.
616	Q.	IN THE CONCLUSION OF HIS TESTIMONY, MR. BODINE STATES
617		THAT IT IS APPARENT THAT OPTION 2 WAS NEVER INTENDED TO
618		BE USED (PAGE 22, LINES 12-15). PLEASE RESPOND.
619	A.	Qwest proposed Option 2 in good faith assuming that developers would use it
620		themselves or through subcontractors to place facilities in accordance with the
621		terms and conditions of the tariff and at costs less than or equal to those that
622		Qwest would incur under Option 1. Unfortunately, Qwest misapprehended the

623		fact that Option 2 contractors would immediately recognize this as an opportunity
624		to achieve substantial profits by providing a project management service to
625		developers at Qwest's expense.
626		Qwest's experience in Colorado belies Mr. Bodine's point. Although Qwest
627		would like to see its facility placement de-regulated in Colorado, Option 2 works
628		better in Colorado than Utah precisely because costs are limited to Qwest's costs
629		(forcing Option 2 contractors to compete on price) and because Option 2
630		contractors have not been allowed to hijack the tariff for their own purposes.
631	Q.	MR. BODINE MENTIONS THAT SBS WORKED WITH DESERT
632		EXCAVATING, INC. IN ARIZONA TO PETITION THE COMMISSION
633		THERE FOR A SIMILAR OPTION (PAGE 23, LINE 13-16). WHAT ARE
634		THE FACTS WITH REGARD TO THIS CLAIM?
635	A.	In 2001, Desert Excavating and SBS sent a letter to the Arizona Corporation
636		Commission attempting to get an Option 2 in the Arizona tariff similar to Utah.
637		Qwest responded to the complaint, and the Arizona Commission did not even
638		assign a docket number to this issue and has taken no action. There has been no
639		activity on this issue since Qwest's response to the letter. A copy of Qwest's
640		response is attached as Exhibit Qwest 1R.2.
641		The fact that SBS was involved in filing a request for a tariff change in Arizona
642		clearly illustrates how Option 2 contractors, seeking their own interests, work
643		against Qwest and potentially harm Qwest's relationship with developers. It also

illustrates that the Option 2 approach is so lucrative to the contractors that it figures in their business expansion plans.

### V. SUMMARY

### Q. PLEASE SUMMARIZE YOUR TESTIMONY.

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The testimony of other parties in this proceeding has provided no public policy reason why Qwest should be forced to offer Option 2 in its tariff. Option 2 is fundamentally flawed. It requires Qwest to allow its facilities to be installed by a party with whom it has no relationship and at a price (if Option 2 contractors have their way) determined by a developer who has no incentive to minimize costs or to otherwise represent Qwest's interests. None of Qwest's competitors and no other public utility is required to comply with such a strange arrangement. Qwest's only ability to control the actions of developers or contractors is through refusal to accept facilities. However, that is not a meaningful option because it would interfere with Qwest's ability to provide excellent service to its customers in an environment where those customers have choices of other providers. It would also damage Qwest's relationship with developers with whom Qwest must work if it wishes to place facilities in new developments. The Option was originally proposed to provide an alternative to developers who did not wish to wait for Owest to place facilities or were not willing to incur costs in excess of the cap. Today, developers already have another option, choosing another telecommunications provider to place facilities and provide service to customers within their development. Therefore, Qwest has every incentive to

667 not needed to assure that Qwest will be responsive to developers' reasonable 668 needs. 669 In short, Option 2 simply makes no sense in the current competitive environment. 670 Owest should be free to remove it from its tariff. 671 In the event the Commission believes the Option should continue in some form 672 for some period of time, Owest has suggested possible alternatives. First, the 673 Option might be phased out over the next six months. This would provide an 674 opportunity for developers and Option 2 contractors to modify their business 675 plans and operations. Second, the tariff might be amended to assure that Qwest's 676 cost under Option 2 are limited to its costs under Option 1 less the costs incurred 677 by Owest in administering Option 2. Owest notes that this alternative, while 678 theoretically pure, poses many practical difficulties. Third, the tariff might be 679 amended to assure that Qwest is required to pay no more than the loop investment 680 cost found just and reasonable by the Commission in the UNE loop cost 681 proceeding, Docket No. 01-049-85. This alternative is less theoretically pure, but it eliminates some of the practical problems with the second alternative. 682 683 However, it creates other significant problems. Fourth, Qwest is aware that the 684 Division is proposing a modification to Option 1 that would allow a developer to 685 select a contractor from a Qwest-approved list of contractors to install facilities 686 under Option 1. Owest understands that the contractor would contract with and

work for Qwest. Qwest believes its proposal to allow installation of conduit

work with developers in providing reasonable service under Option 1. Option 2 is

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688 already addresses any legitimate needs of developers and is preferable to this 689 option. However, if the Commission concludes that none of the foregoing 690 alternatives is acceptable, the Division's proposal may be worth further 691 exploration because it would apparently eliminate the major structural flaw 692 underlying Option 2. Obviously, careful examination of the details of the 693 Division's proposal, which Qwest has not yet had an opportunity to do, would be 694 required. 695 The foregoing alternatives are offered only as fall back alternatives. Owest 696 strongly believes that it should be allowed to eliminate Option 2 from its tariff and 697 that the competitive market should regulate its relationship with developers. As 698 noted above and in the testimony of Mr. Pappas, Qwest also remains willing to 699 provide opportunities under Option 1 for developers to obtain expedited service. 700 Q. DOES THIS CONCLUDE YOUR REBUTTAL TESTIMONY? 701 A. Yes.