

BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

**IN THE MATTER OF MANTI)
TELEPHONE COMPANY'S)
APPLICATION FOR USE ELIGIBILITY)**

Docket No. 13-046-01

**MANTI TELEPHONE COMPANY,)
)
Applicant)**

REDACTED

DIRECT TESTIMONY

OF

KEVIN J. KELLY

ON BEHALF OF MANTI TELEPHONE COMPANY

(WITHOUT CONFIDENTIAL EXHIBITS)

December 20, 2013

1 **DIRECT TESTIMONY OF KEVIN J. KELLY**

2 **Q. What is your name?**

3 A. My name is Kevin J. Kelly.

4

5 **Q. By whom are you employed and in what capacity?**

6 A. I am the Regulatory Director for TCA, Inc - Telcom Consulting Associates (“TCA”).
7 TCA’s business address is 526 Chapel Hills Drive, Suite 100, Colorado Springs,
8 Colorado, 80920. My principal role is directing the TCA Regulatory Team, which
9 analyzes, advocates, and interprets federal and state regulatory actions on behalf of our
10 clients. TCA provides financial, regulatory, marketing and management consulting
11 services to more than 100 small and mid-size rural local exchange carriers (“LECs”) and
12 their affiliates throughout the United States.

13

14 **Q. Briefly describe your educational background and work experience.**

15 A. Prior to joining TCA in 1997, I practiced as Certified Public Accountant (“CPA”) for
16 eight years for two regional public accounting firms, Kiesling Associates and Frederick
17 & Warinner. Both of these CPA firms specialized in performing external audits of rural
18 telephone companies - one of the primary aspects of which was to ensure compliance
19 with the Federal Communications Commission’s (“FCC”) Part 32 accounting rules. I also
20 have been employed by Sprint, in tax and general accounting positions for multiple
21 affiliates; the Kansas Corporation Commission (“KCC”), as a managing auditor; and
22 Overland Consulting, a regulatory consulting firm.

23
24 In addition to testifying in previous Utah proceedings, I have also participated in
25 regulatory proceedings in Kansas, Colorado, Nebraska, Wyoming, and New Mexico.
26 Many of these proceedings have involved the determination of the jurisdictional revenue
27 requirement for rate-of-return regulated LECs. Accordingly, I have provided expert
28 testimony during many of these proceedings on the measurement, gathering, and
29 allocation of the costs necessary to provide regulated telecommunications services in
30 compliance with FCC rules contained in Part 32 (Uniform System of Accounts), Part 64
31 (Subpart I, Allocation of Costs), and Part 36 (Jurisdictional Separations Procedures).

32
33 I was recently appointed an advisor to the Industry and Regulatory Policy Committee of
34 NTCA – the Rural Broadband Association. Prior to this, I served for more than a decade
35 as a member the National Exchange Carrier Association’s (“NECA”)¹ Cost Issue Task
36 Group (“CITG”), a small group of industry experts that assists NECA staff in the analysis
37 of issues that are complex in nature. Qualifications for CITG membership include: 1) the
38 ability to address a wide scope of issues, 2) subject area expertise in most phases of
39 telecommunications accounting and separations, and 3) the ability to support positions
40 when making recommendations.

41

¹ NECA administers the FCC’s access charge regime for more than 1,000 rural LECs. This includes the filing of tariffs, collecting and validating cost and revenue data, ensuring compliance with FCC rules and distributing access charge revenues based on the company’s cost of providing interstate access.

42 I received both a Bachelor of Business Administration, with an accounting major, and a
43 Masters in Business Administration, with an emphasis in finance, from the University of
44 Iowa. I hold the Iowa Board of Accountancy CPA certificate no. 3455.

45

46 **Q. On whose behalf are you presenting testimony?**

47 A. I am presenting testimony on behalf of Manti Telephone Company (“Manti” or
48 “Company”) in support of its application for increased support from the Utah Universal
49 Service Fund (“UUSF”).

50

51 **Q. What is the purpose of your testimony?**

52 A. The purpose of my testimony is to provide detailed explanations for selected financial
53 and statistical information supporting Manti’s Application for increased UUSF eligibility,
54 filed September 11, 2013. Specifically, I will provide testimony that will support
55 Confidential Schedules 1-6 and 12 contained in the Application, which are attached to
56 this Testimony as Exhibits.

57

58 Dr. Curt Huttsell, also of TCA, will provide expert testimony addressing the proper
59 authorized return on equity for Manti. The Company’s General Manager, Dallas Cox and
60 Accounting Manager, Tami Hansen, will also provide testimony in support of the
61 Application.

62

63 **Q. Please identify the Exhibits to your testimony.**

64 A. The individual Exhibits include:

- 65 • Manti KK 1 - Computation of Earnings Shortfall (Confidential)
- 66 • Manti KK 2 – Rate Base Summary (Confidential)
- 67 • Manti KK 3 – Rate Base Adjustments (Confidential)
- 68 • Manti KK 4 – Income Statement Summary (Confidential)
- 69 • Manti KK 5 – Income Statement Adjustments (Confidential)
- 70 • Manti KK 6 - Cost of Capital Summary
- 71 • Manti KK 7 – Depreciation Rates (Confidential)

72

73 **Q. Were the Exhibits referred to above and the supporting workpapers prepared by**
74 **you or someone under your supervision?**

75 A. Yes, they were.

76

77 **Q. What is the proposed test period specified in the Application and how was it**
78 **derived?**

79 A. Pursuant to Utah Code Annotated Section 54-5-4(3), Manti proposes to use calendar year
80 2012 as the test period for the purpose of determining the appropriate amount of UUSF
81 support. Accordingly, the Application and Confidential Schedules are based upon
82 audited financial information for the 12 months ending December 31, 2012. This test
83 period selection is consistent with the Commission’s historic treatment of rural LECs in
84 Utah.

85

86 This historical “test period” was then adjusted for “known and measurable” changes in
87 operations, which more accurately reflect Manti’s ongoing cost of providing
88 telecommunications services. Additionally, Manti’s operations were carefully scrutinized
89 to ensure that all non-regulated operations – including those pertaining to MTCC, an
90 affiliated non-regulated entity - were removed from the test period operating results.
91 These pro forma adjustments, which are contained in Confidential Schedules 3 and 5,
92 comprise the focus of my testimony.

93

94 **Confidential Exhibit Manti KK 1- Computation of Earnings Shortfall**

95 **Q. Have you calculated Manti’s Revenue Deficiency?**

96 A. Yes. Confidential Exhibit Manti KK 1 reflects a revenue deficiency of \$1,559,173.

97

98 **Q. How was Manti’s revenue deficiency determined?**

99 Manti is a rate-of-return regulated LEC in both federal and state jurisdictions.
100 Accordingly, Manti maintains its accounting records in accordance with the FCC’s Part
101 32 Uniform System of Accounts (“USOA”), as required by Commission Rules.² As a
102 result, the Company’s Application complies with FCC rules guiding the measurement,
103 gathering, and allocation of the costs necessary to provide regulated telecommunications
104 services, including the FCC rules contained in Part 32 and Part 64 (Subpart I, Allocation
105 of Costs).

106

107 To determine Manti's revenue deficiency, first the Company's rate base was multiplied
108 by a reasonable rate-of- return to determine the allowable return, which is reflected on
109 Line 3 of Confidential Exhibit Manti KK 1. Next, the allowable return is reduced by the
110 Company's operating income, resulting in the revenue deficiency, which is identified on
111 Line 5 of Confidential Exhibit Manti KK 1. However, because the Company's allowable
112 return is an after-tax amount - the revenue deficiency must also be "grossed up" to a level
113 that will sustain the required return after Manti recognizes the associated federal and state
114 income taxes. The grossed up revenue deficiency is identified on Line 7 of Confidential
115 Exhibit Manti KK 1.

116

117 **Q. How does Manti propose to recover its revenue deficiency?**

118 A. Manti's local service rates are already at the affordable base rate as determined by the
119 Commission. Therefore, in order to enable the Company to earn a fair return on its
120 investment in facilities to provide service, Manti proposes that its entire revenue
121 deficiency be recovered through UUSF disbursements. This will enable Manti to
122 continue providing service to its customers and to initiate capital projects that have been
123 delayed by the Company's current significant under-earnings.

124

125 **Confidential Exhibit Manti KK 2 – Summary of Rate Base**

126 **Q. Have you calculated Manti's Rate Base for purpose of this proceeding?**

² PSC R746-340-2

127 A. Yes. Confidential Exhibit Manti KK 2, attached hereto, provides a calculation of the
128 Company's total rate base. The Confidential Exhibit Manti KK 2 begins with historical
129 book amounts and contains adjustments to produce a pro forma regulated rate base as of
130 December 31, 2012.

131

132 **Q. When describing Confidential Exhibit Manti KK 2 above, you indicate that it**
133 **contains adjustments required to produce a pro-forma regulated rate base. Please**
134 **describe those adjustments.**

135 A. The adjustments to rate base are included in Confidential Exhibit Manti KK 3. I will
136 identify and explain each adjustment to rate base contained in Exhibit 3 below.

137

138 **Confidential Exhibit Manti KK 3 - Rate Base Adjustments**

139 **Q. Please explain Adjustment RB-1.**

140 A. Adjustment RB-1 removes the outdated copper plant that the Company has replaced with
141 fiber from rate base. This adjustment prevents the recovery of the cost of facilities no
142 longer in service. The removal of this fully-depreciated plant also reduces Manti's
143 normalized depreciation expense (see IS-10).

144

145 **Q. Please explain Adjustment RB-2.**

146 A. Adjustment RB-2 removes the Company's net investment in facilities required to provide
147 voicemail from rate base. Voicemail is a non-regulated service - and as a result the
148 Company is excluding this investment from the calculation of its UUSF revenue

149 deficiency. Manti has also made corresponding adjustments to remove the revenues (IS-
150 4) and expenses (IS-7) associated with providing voicemail services.

151

152 **Q. Please discuss Adjustment RB-3.**

153 A. Adjustment RB-3 removes COE Radio Equipment. This adjustment is necessary and
154 appropriate because the COE Radio Equipment is no longer in service from rate base. It
155 is my understanding that the Company has made this same retirement entry on its books
156 in 2013.

157

158 **Q. Please explain Adjustment RB-4.**

159 A. Adjustment RB-4 removes the net acquisition premium associated with the Company's
160 purchase of the Ephraim exchange from rate base. Typically, inclusion of an acquisition
161 premium in rate base requires prior regulatory approval, which the Company has not
162 sought. This adjustment is consistent with the DPU's treatment of this asset in Manti's
163 2012 proceeding.

164

165 **Q. Please explain Adjustment RB-5.**

166 A. Adjustment RB-5 removes Rural Telephone Finance Cooperative ("RTFC") stock
167 surrendered during 2013 from rate base. Due to Manti's dire financial situation, RTFC
168 has required that the Company surrender its RTFC stock and apply the proceeds to its
169 outstanding debt. Therefore, it is appropriate that the RTFC be removed from the
170 Company's rate base.

171

172 **Q. Please discuss Adjustment RB-6.**

173 A. Adjustment RB-6 calculates the Company's cash working capital allowance. Manti has
174 used a 15-day allowance, as prescribed by the FCC for small LECs who opt not to
175 undertake the burden, time and expense of a full lead-lag study.³

176

177 **Confidential Exhibit Manti KK 4 – Test Year and Normalized Income**

178 **Statement**

179 **Q. Have you calculated Manti's normalized earnings for purposes of this proceeding?**

180 A. Yes. Confidential Exhibit Manti KK 4 calculates Manti's normalized earnings as
181 specified in the Total Company Rule, R746-360-8. This Confidential Exhibit Manti KK
182 4 begins with historical book amounts and identifies and adjusts for fixed known and
183 measurable items necessary to produce a pro-forma, regulated income statement as
184 required and permitted by Utah Code Annotated Section 54-4-4 (3)(b)(ii)(B). The
185 adjustments to Confidential Exhibit Manti KK 4 are identified in detail in Confidential
186 Exhibit Manti KK 5. I will identify and explain each adjustment to normalize the income
187 statement below.

188

189 **Confidential Exhibit Manti KK 5 - Income Statement Adjustments**

190 **Q. Please explain Adjustment IS-1.**

³ 47 CFR §65.820(d)

191 A. Adjustment IS-1 replaces the transfer price Manti charged to MTCC for access to its
192 customers with the appropriate wholesale DSL transmission rate, as specified in NECA
193 Tariff 5. The Company implemented this change in 2013, to more appropriately
194 compensate Manti's regulated operations for the wholesale service it provides. This
195 change not only brings the Company into compliance with FCC rules on DSL costing,
196 but also will ensure that Manti is treated consistently with virtually every other rural LEC
197 in the state – and even the nation. Manti calculated this “known and measurable” change
198 to the test period, using the 2012 customer counts and applying the January 1, 2013
199 appropriate NECA rate. Adjustment IS-1 identifies the increase in Manti's regulated pro
200 forma revenues as a result of this known and measurable change.

201

202 **Q. Please describe Adjustment IS-2.**

203 A. Adjustment IS-2 is a pro forma reduction in test period revenues from the Utah Education
204 Network (“UEN”). While this adjustment only recognizes the Company's 2013 revenue
205 decrease – the UEN contract is up for renewal. The Company anticipates UEN revenues
206 will be further reduced. Mr. Cox can provide additional information on the status of
207 these negotiations.

208

209 **Q. Please describe Adjustment IS-3.**

210 A. Adjustment IS-3 recognizes a “known and measurable” reduction of the co-location rent
211 revenue from CenturyLink, effective July 2013. CenturyLink has removed the majority
212 of its facilities located on Manti's premises and has indicated that it will renegotiate the

213 current contract at a reduced rate. Mr. Cox can provide additional information on the
214 status of the new contract negotiations.

215

216 **Q. Please explain Adjustment IS-4.**

217 A. Adjustment IS-4 removes revenues from providing voicemail service. As I stated earlier,
218 voicemail is a non-regulated service and accordingly, the financial impact must be
219 excluded from the calculation of a regulated revenue deficiency. The impact of
220 voicemail investment was removed in Adjustment RB-2 and expenses have been
221 removed in IS-7.

222

223 **Q. Please discuss Adjustment IS-5.**

224 A. Adjustment IS-5 recognizes the “known and measurable” impact of the FCC’s USF/ICC
225 Transformation Order on the Company’s access revenues. The FCC has mandated that
226 LECs reduce all terminating intercarrier compensation rates to zero, which will
227 significantly reduce Manti’s regulated revenues. Because the FCC has established
228 different transition periods for the various terminating rates to reach zero and has
229 partially offset some of the revenue reductions with increased federal high-cost support
230 and customer charges - the Company has calculated this revenue lost revenue by simply
231 comparing 2012 total company access revenues with annualized 2013 access revenues. In
232 reality, this method of calculating the lost intercarrier compensation revenues is quite
233 conservative, as it only recognizes the current year losses, and excludes known losses in
234 future years.

235

236 **Q. Please explain Adjustment IS-6.**

237 A. Adjustment IS-6 replaces the negative balance in uncollectible revenues for the test
238 period with a more appropriate recognition of bad debt expense. IS-6 was calculated by
239 annualizing to date 2013 uncollectible revenues.

240

241 **Q. Please explain Adjustment IS-7.**

242 A. Adjustment IS-7 removes the non-regulated voicemail depreciation associated with the
243 asset removed in RB-2.

244

245 **Q. Please explain Adjustment IS-8.**

246 A. Adjustment IS-8 recognizes the current retail broadband rate of MTCC in calculating the
247 amount that Manti compensates MTCC for providing broadband service to its office.
248 Manti adopted this change on its books in 2013, which requires recognition of this
249 “known and measurable” decrease in expenses as identified in IS-8.

250

251 **Q. Please explain Adjustment IS-9.**

252 A. Adjustment IS-9 removes the lease expense Manti pays MTCC for the lease of the
253 storage yard. This change was recommended by the DPU in the Company’s previous
254 Rate Case proceeding. Manti adopted this change on its books in 2013, but the lease
255 expense was recorded during the 2012 test period. Accordingly, the adjustment is

256 necessary to remove the expense from the calculation of the UUSF revenue deficiency in
257 this proceeding.

258

259 **Q. Please explain Adjustment IS-10.**

260 A. Adjustment IS-10 reduces pro forma depreciation expense as a result of the retirement of
261 copper plant that has been replaced by fiber (see Adjustment RB-1).

262

263 **Q. Please explain Adjustment IS-11.**

264 A. Adjustment IS-11 normalizes regulated payroll costs at an anticipated, ongoing level of
265 employees. The Company's dire cash flow situation (explained in detail in Ms. Hansen's
266 testimony), has forced it to drastically scale back operations and reduce employees.
267 Adjustment IS-11 normalizes payroll costs at the staffing levels that will be required for
268 continued operations.

269

270 Additionally, Adjustment IS-11 replaces actual employee compensation levels (for all but
271 three management employees with changed responsibilities) with the DPU's proposed
272 compensation levels in the 2012 proceeding.⁴

273

274 Adjustment IS-11 also increases the allocation of management and customer service
275 compensation costs to non-regulated operations to a more appropriate level. This

⁴ The DPU levels were increased to allow for a cost of living increase.

276 allocation was updated as a result of job responsibility changes and both management
277 and employee personnel changes.

278
279 The cumulative impact of these changes to pro forma payroll expense is a reduction in
280 regulated expenses as identified in IS-11.

281

282 **Q. Please explain Adjustment IS-12.**

283 A. Adjustment IS-12 recognizes the “known and measurable” increase in healthcare and
284 employee benefit costs for 2013.

285

286 **Q. Please explain Adjustment IS-13.**

287 A. Adjustment IS-13 reflects the standard regulatory practice of normalizing depreciation
288 expense as of the end of the test period. Manti’s normalized depreciation expense was
289 determined by applying the prescribed depreciation rates to December 31, 2012 plant in
290 service balances.

291

292 In addition to normalizing depreciation expense, Adjustment IS-13 proposes to convert
293 Manti to a group accounting method (commonly referred to as mass asset accounting) for
294 calculating depreciation. This would allow the Company to more closely adhere to FCC
295 Part 32 rules⁵ and would increase its comparability with other rural LECs in the state.
296 Mass asset accounting computes depreciation for each category of telecommunications

⁵ § 32.2000(g)

297 plant, rather than individual assets, by applying depreciation rates approved by the
298 Commission to the balance of each category of plant.

299

300 **Q. Please discuss Adjustment IS-14.**

301 A. Adjustment IS-14 calculates the Company's recoverable procedural costs. The
302 Company's estimated legal and consulting fees associated with this Application have
303 been amortized over a period of two years, which is consistent with the previous Rate
304 Case proceeding. Additionally, Manti has included the unrecovered costs approved by the
305 Commission in the 2012 proceeding. These recoverable procedural costs have been
306 reduced by the procedural costs actually incurred by the Company during the test period.

307

308 **Q. Please discuss Adjustment IS-15.**

309 A. Adjustment IS-15 calculates the Utah "net to gross multiplier" using both state and
310 federal statutory tax rates. The long-established regulatory principle of "grossing up"
311 revenue increases simply calculates the additional income tax expense Manti – or any
312 other rural LEC in the state - will incur as a result of the increased revenue from the
313 UUSF. By grossing up the revenue deficiency, Manti sustains the required return after
314 calculation of actual taxes. Confidential Schedule 1 contains the Utah "net to gross
315 multiplier."

316

317

318

Exhibit Manti KK 6 - Cost of Capital

319
320
321
322
323
324
325
326
327
328
329
330
331
332
333
334
335
336
337
338
339
340

Q. What cost of capital has Manti used in this Application?

A. Manti used a composite cost of capital of 9.61% in calculating its UUSF revenue deficiency requirement.

Q. Please explain Manti's Cost of Capital.

A. In accordance with UUSF policy, Manti has calculated a blended cost of capital, which represents the weighted average of an interstate rate of return of 12.97% and a state rate of return of 7.43%. Manti's intrastate cost of capital was derived using the DPU's suggested imputed capital structure of 35% equity and 65% debt. For the individual components of its capital structure, Manti has used a cost of debt of 4.7% and a cost of equity of 12.5%, which results in a composite intrastate rate-of-return of 7.43%. The Company's cost of debt was derived from their actual cost of debt. Dr. Curt Huttshell has provided direct testimony in this proceeding stating that the Company's requested cost of equity in the Application of 12.5% is quite conservative – and that a more appropriate cost of equity under today's economic conditions would be in the range of 14.5%.

Consistent with the DPU's testimony in the Manti's 2012 proceeding, the interstate return of 12.97% is derived from NECA's Form 492 filing with the FCC on September 30, 2012 for calendar year 2011 Carrier Common Line ("CCL") and Traffic Sensitive ("TS") pool participants.

341 **Q. Please explain how the Company’s blended Cost of Capital was derived.**

342 A. The Commission’s Total Company Rule requires a “blending” of the authorized cost of
343 capital costs in the state and interstate jurisdictions. This weighting of the jurisdictional
344 capital costs is typically done based upon the jurisdictional separation of the LEC’s rate
345 base in accordance with the FCC’s Part 36 rules. However, Manti is an “average
346 schedule” company in the interstate jurisdiction – and unlike “cost” companies - it does
347 not perform an annual jurisdictional cost separation study.

348
349 Accordingly, Manti has used NECA’s composite jurisdictional allocation of all rural
350 LECs participating in the NECA cost study process.⁶ NECA uses the jurisdictional
351 allocations of “cost” companies as a surrogate for “average schedule” LECs in
352 determining their interstate cost recovery. Accordingly, the allocation of Telephone Plant
353 in Service contained in NECA’s report is representative of the appropriate jurisdiction
354 allocation (state or interstate) of the Manti’s rate base. The Company’s Weighting
355 Percentage is contained on Line 6 of Confidential Exhibit Manti KK 6.

356

357 **Confidential Exhibit Manti KK 7– Depreciation Rates**

358 **Q. Have you provided Manti’s Depreciation Rates and Depreciation Lives for purposes**
359 **of this proceeding?**

360 A. Yes. Confidential Exhibit Manti KK 6, incorporated herein by reference, contains
361 Manti’s Depreciation Rates and Lives as required by Utah Code Ann. §54-7-12.1.

362 **Q. Has Manti calculated depreciation expense in this proceeding using the rates and**
363 **lives set forth in Confidential Exhibit Manti KK 7?**

364 A. Yes.

365

366 **Q. Has Manti performed a depreciation study?**

367 A. No. Manti has not completed a depreciation study. Manti is not proposing any
368 depreciation rate changes in this proceeding.

369

370 **Q. Does that conclude your direct testimony?**

371 A. Yes it does.

⁶ See NECA's *2013 Modification of Average Schedules*, filed annually with the FCC (updated March 8, 2013).