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Intervenor Docket 16-098-01

BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

In the Matter of Community Water)	Docket No. 16-098-01
Company, LLC)	
)	Rebuttal Testimony of Intervenors
)	Terry Lange, Red Pine HOA and Guy
)	Rawson in the Matter of Increased Rates
)	and Tariff Submitted by Community
)	Water Co., LLC on August 24, 2016

1 Duly sworn as Intervenors in Docket 16-098-01, I, Terry Lange, and I, Guy
2 Rawson hereby submit the following Rebuttal Testimony for the stated Rate Case.

3
4 There are several issues which warrant clarification to and rebuttal of Direct
5 Testimony of other Intervenors as well as statements made by the Company,
6 Community Water Company (“CWC”) in their Data Request Responses. These
7 include:

- 8 • Reiteration of previous Direct Testimony on the allocation of water for each
9 connected customer, and
- 10 • Reiteration of previous Direct Testimony on meter charges for each
11 connected customer and additional meter charges for separate irrigation
12 meters for those same customers, and
- 13 • Rebuttal comments to the Direct Testimony of Michael Folkman made on
14 behalf of CWC, and CWC Response to 4th Data Request, and
- 15 • Rebuttal comments to the Direct Testimony of William Grenney

16
17

18 **Background Information**

19 The customers of Community Water Company understand that they should pay a
20 fair and equitable rate for the delivery of water. Understanding that the CWC
21 system is in need of significant repair, the customers support fully a reasonable,
22 equitable and sustainable rate increase at this time. However, the many years of
23 deferred maintenance needs to be considered as it impacts this rate increase.

24

25 Until 2014, ASC Utah and TC-FC, the parent companies of CWC failed to seek a
26 new rate since 2001 to maintain the system. This lack of diligence and
27 corresponding failure to maintain the system by CWC has put the current

28 customers in a bind, and essentially made them financially responsible for the costs
29 of neglect and corresponding deferred maintenance. This is all in light of TC-FC's
30 desire to divest themselves of CWC. CWC was a company that TC-FC's
31 predecessor ASC Utah chose to acquire because when acquired from Jack Roberts,
32 CWC had certain assets (infrastructure, water rights, etc.) that apparently were
33 deemed valuable to them. Those assets benefitted ASC Utah and TC-FC in their
34 effort to further their business interests and now what remains is a system that has
35 not been maintained, and the cost of repairs is falling on the backs and
36 pocketbooks of the current customers.

37

38 Our Rebuttal Testimony is submitted to assist the Division of Public Utilities
39 (DPU) in developing a Rate that yields sufficient revenue to complete necessary
40 repairs on a prioritized schedule to help secure a reliable supply of high quality
41 water for the customers.

42

43 The PSC approved Interim Rate (September 15, 2016), assuming the water
44 allocation of 12KG at Tier 1 is integrated into the final rate, will result in an
45 increase of just over 50% for the customers of Hidden Creek using 2015 water use
46 data. For the Red Pine customers, the PSC approved rate represented just over a
47 124 % increase from the current rates for water usage for 2015.

48

49 While CWC rates might seem low compared to other water providers in the
50 Snyderville Basin, much of this discrepancy can be explained by the nature of the
51 CWC system. Unlike other water providers that have expansive systems, the CWC
52 system is clustered at the base of Willow Creek Drainage Basin. Unlike other
53 providers, there are no long networks of pipeline required to import water into their
54 infrastructure. Mountain Regional, for example, imports much of its water from

55 the Rockport Reservoir well field over 15-20 miles to the east. Both SWDC and
56 Mountain Regional have numerous pump stations and pumping zones in their rate
57 structure, resulting in intense use of energy to deliver water to their customers.

58
59 In contrast, CWC essentially operates a gravity charged system fed by its 2
60 reservoirs located in Willow Draw (WTP) above the entire Service District. The
61 entire Service District is concentrated in a very small area at the base of Canyons
62 Resort. There are no pumping stations in the system, except one dedicated to an on
63 mountain lodge which the Resort pays to operate. While older, the Water
64 Treatment Plant used to withdraw water from Willow Creek is what can be
65 described as low technology, and is augmented by two wells. Because the quality
66 of the well water is very good, disinfection chemicals are only required for the
67 irrigation system when water is withdrawn from Willow Creek to feed the WTP.
68 These elements make the CWC system very affordable to operate.

69
70 We understand that some adjustments to the approved final rate may be made
71 going forward since the rate will be based upon a one year evaluation--2015. Our
72 comments regarding the assumptions and values used in the 2015 case year are
73 offered to help the DPU improve its assessment of financial conditions under
74 which CWC operates under a "typical" year. Future rate changes can be made
75 after the new rate has been in effect for a reasonable time period (2-3 years), and
76 the effects of those improvements and corresponding rate increase can be realized
77 in terms of revenue and resulting system reliability.

78
79 **Reiteration of Tier 1 Allocation of Water for Connected Customers on Shared**
80 **Meters**

81

82 We are still somewhat uncertain as to whether the Interim Rate approved by the
83 PSC on September 15, 2016 includes the allocation of 12,000 gallons of water per
84 month for each connected customer that pays the base rate of \$33.20. In an
85 attempt to clarify the PSC approval issued on September 15, the PSC issued a
86 clarification on September 30, 2016. It clarified that the base rate shall be applied
87 to each customer. It also clarified that the interim rates are effective October 1,
88 2016 on a prospective basis. The clarification never specifically addressed the
89 base allocation of 12KG at the Tier 1 rate for all customers. Because this is
90 perhaps the most critical aspect of the new rate to the Red Pine, Hidden Creek and
91 Plat B & D HOAs as pointed out in our comments and those of Scott Savage on
92 behalf of Plat B & D, we are respectfully requesting that this point is clear in the
93 final rate approval. By not including the Tier 1 allocation of 12,000 gallons for
94 each connected customer that pays the base rate of \$33.20 per month, over 400
95 customers of the approximate 500 customers could be treated in an inequitable
96 manner. The approach brought forth by CWC at the Hearing, with some minor
97 changes like those provided in Amended Exhibit B which was not accepted into
98 the record due to DPU opposition, should be integrated into the Final Rate.

99

100 **Reiteration of Previous Direct Testimony on Meter Charges for Irrigation**

101 **Meters**

102

103 Based upon comments made by CWC at the Hearing on September 13, 2016, it
104 was unclear if CWC intended to bill connected HOA customers both for the base
105 rate/customer and for separate irrigation meters. The Interim Rate approved by the
106 Commission on September 15, 2016 was not clear on this issue. This approach to
107 billing, if approved, will in essence raise the base rate for customers in HOAs like
108 Hidden Creek, Red Pine and Plat B & D where shared meters serve hundreds of

109 customers. This represents an inequity in the billing system that at this point we
110 are not certain has been corrected. This issue was addressed in our Direct
111 Testimony in detail. It was also addressed in the Direct Testimony of Ms. Stacy
112 Wilson submitted on September 21, 2016. It is worth noting that the three (3)
113 large HOAs noted above constitute over 80% of the customer base which deserves
114 equitable treatment. While it may be assumed that this issue has been rectified
115 throughout the process, we are respectfully requesting that this point be clarified in
116 the final rate approval so that the customer base of the HOAs is treated equitably.

117

118

119 **Rebuttal Comments to the Direct Testimony of Michael Folkman made on**
120 **behalf of CWC, and CWC Response to 4th Data Request**

121

122 Our comments on these two submittals are combined because the Direct Testimony
123 of Michael Folkman and the 4th Data Response from CWC are directly linked and
124 need to be looked at together in order to develop an appropriate response.

125

126 We also wish to mention the 6/13/2016 testimony of Mr. William Duncan of the
127 Utah DPU. In that testimony Mr. Duncan points out that both the Bowen-Collins
128 Report, which is considered an engineering study, and the fact that CWC wishes to
129 divest themselves of CWC do not factor into determining the DPU proposed rate at
130 this time.

131 It appears that many items from Exhibit A of Michael Folkman's testimony also
132 represent an engineering study and the CWC Response to the 4th Data Request
133 argues for needed improvements to hasten the transfer of CWC to another party.

134

135 Improvements to Facilitate a Transfer to Summit Water Distribution Co. SWDC

136 As a general comment on these two submittals, we believe that designing a new
137 rate to satisfy SWDC in order to facilitate the transfer of Community Water is:

- 138 • Outside the jurisdiction of the DPU and should not serve as the basis of any
139 decision related to revised rates by the DPU or the PSC,
- 140 • Not a good base assumption because the transfer of CWC to SWDC has
141 numerous problems including SWDC shareholder approval and issues of
142 integration since CWC is a PSC regulated company while SWDC is not a
143 PSC regulated company. Furthermore, SWDC is currently leasing water
144 from Mountain Regional under the Regionalization Plan developed by
145 Weber Basin Water Conservancy District and entered into by SWDC and
146 Mountain Regional. If CWC does have a shortfall, it would be difficult for
147 SWDC to routinely satisfy this shortfall at a fair and reasonable price.
- 148 • Unjustified because the improvements that CWC seeks to include as part of
149 the rate base to facilitate the transfer are not driven by any regulation of the
150 Division of Drinking Water (DDW) or Division of Water Resources (DWR),
151 and
- 152 • Unfair to the rate payer because many of the improvements that CWC seeks
153 to include in the rate base so that SWDC will assume control of CWC is
154 arbitrary and self serving to facilitate the transfer rather than in the best
155 interest of the customers of CWC.

156

157 Comments on particular line items presented on Page 6 of Exhibit B are addressed
158 below. It should be noted that while many of repairs provided in the table on Page
159 6 may be legitimate, it is a matter of who is responsible for paying for these items
160 that need to be addressed, and when these repairs occur. If infrastructure
161 components are within the owner's property, then with the exception of meters
162 which are owned by CWC, the cost of improvements remain with the property

163 owners/customers. This is stated in the Current Tariff (See Tariff Para. 3 and Para.
164 20 of Rules Section, and Para. 4 of Facility Extension Policy). While the rates of
165 the Current Tariff are being revised, the rest of the Tariff remains in effect.

166

167 Water Treatment Plant

168 In Section 4.1A of the Response to 4th Data Request submitted by CWC, the
169 decision by CWC to assign a low priority and not include the cost of any repairs to
170 the Water Treatment Plant (WTP) in Willow Draw is, in our opinion, shortsighted
171 and demonstrates that a comprehensive, sustainable plan to control operating costs
172 is lacking. We understand that including costs to maintain the WTP could
173 potentially increase the rate that the DPU develops. However, long-term operating
174 costs could be reduced by continuing to maintain the WTP as long as feasible.

175

176 The decision to mothball the WTP may be the result of TC-FC's focus on
177 transferring the company as quickly as possible. Abrupt closure/shut-down of the
178 WTP will require CWC to purchase water at least an order of magnitude greater
179 cost than the cost of producing water (\$0.46 per KG vs. \$5.30 per KG) from the
180 WTP if its life can be extended. Details on these relative costs are provided in the
181 Direct Testimony of William Grenney.

182

183 The concept of purchasing water routinely and for an ongoing undefined period of
184 time is extremely troublesome because SWDC is currently leasing water from
185 Mountain Regional for its own use. Buying brokered water from SWDC is not a
186 cost-effective, sustainable long-term plan for the customers of CWC. It will not
187 become cheaper. Purchasing water will result in ongoing, higher operating costs
188 that ultimately will have to be addressed in future rate increases.

189

190 The WTP basically runs only during the irrigation season. This is when water is at
191 a premium for every supplier in the Snyderville Basin. The need to increase rates
192 will be accelerated if the current improvements and Final Rate approved by the
193 PSC is based upon purchasing water rather than producing its own water for as
194 long as the WTP can be operated.

195

196 While it is true that the WTP is older and in need of repair, we would support
197 including some capital costs to keep the WTP running as long as possible. Since
198 the WTP basically operates during the irrigation season, improvements can be
199 made over the winter months when it is offline. This would not cause any
200 interruption in the delivery of water to the customer base. With some regular
201 maintenance and upgrades, it could continue to be a source of approximately 220
202 gpm. This is a very significant source of water especially during the irrigation
203 season when water becomes scarce and expensive.

204

205 Replacement of Service Valves

206 Section 4.1C of the 4th Response includes over \$158,000 to replace service valves
207 in the Red Pine Chalets and Townhomes, and an additional \$68,000 to replace
208 similar valves in Park West Village. According to Section 4.1 of the Response to
209 Data Request, these can also be referred to as shut-off valves for each unit.

210 However, in the case of Red Pine, they are located within the property boundary of
211 the Red Pine HOA. In the case of the 25 Chalet buildings with 8 units in each
212 building, there is a redundant main shutoff valve within each of the 25 buildings
213 which serves the same purpose of the 25 exterior shutoff valves. All of the
214 redundant interior main shutoff valves are in working order.

215

216 In Section 4.10, CWC explains that to facilitate the improvements to the system,

217 they will request the owners to install or replace these service valves. If the
218 owners fail to do so on a reasonable schedule they intend to complete the work
219 themselves from the capital reserve account and back charge the owners.
220 Regardless of how this gets done, these costs should not be included in the Table
221 of the Exhibit as a cost to be incurred by CWC.

222

223 Colby School Water Meter Vault

224 The Response to the 4th Data Request addresses a \$20,000 expense to construct a
225 new vault at the Colby School (Section 4.9). Apparently an agreement between the
226 owner of Colby School and CWC has been made that provides for the owner to
227 cover the meter cost and CWC to cover the cost of the vault. CWC identifies other
228 unmetered buildings at the Colby School and a possible future expanded use as the
229 need for the Company to cover the cost of the vault. CWC does state that
230 expanded future use will likely be served by SWDC, not CWC.

231

232 If the improvements are inside the property limits of Colby School, then according
233 to the Tariff, with the exception of new meters, the improvements should be paid
234 for by the property owner/customer. Additionally, CWC also confirms our
235 research that any expanded use by the property owner would be supplied water
236 from SWDC, not CWC which negates any potential value to the \$20,000
237 investment by CWC.

238

239 The final rate increase should be based on required improvements completed in a
240 reasonable sequence and priority to yield the greatest positive impact on operating
241 costs as well as the system reliability to deliver high quality water to its customers.
242 In some cases, costs may need to be added (WTP maintenance) while other costs
243 that violate the Tariff need to be eliminated requiring the customer to pay for these

244 upgrades. The objective should be to develop a rate going forward that will allow
245 CWC to maintain and improve its system at a reasonable cost to its customer base.

246

247 **Rebuttal Comments to the Direct Testimony of William Grenney**

248

249 We have reviewed the Direct Testimony of Mr. William Grenney. Mr. Grenney
250 concludes that based upon the financial performance of 2015, perhaps a more
251 substantial increase is in order. We respectfully disagree with the conclusion that
252 a greater rate increase is needed at this time to operate CWC long-term for several
253 reasons explained below. Rather, 2015 represented a year of exceptional
254 conditions resulting in increased operating costs that are unlikely to occur in a
255 single year.

256

257 **System Loss**

258 The system loss used in the Net Income Analysis (NIA) in Table 8 is 43%. This is
259 a very large loss for any system regardless of the age of the infrastructure and
260 condition of meters. A review of water use information submitted by CWC to the
261 Utah State Engineer database identified that for the past 2 years CWC lost
262 approximately 43% in both years. In contrast, average loss for the past 7 years
263 using values reported in this same database was approximately 24%. There were
264 two years with very low system losses within this 7 year period which might be the
265 result of a data entering error which could skew the loss down. Even without those
266 two years, the calculated loss for those 5 years before 2014 was below 33%.

267

268 Historically, the loss of water often occurred in Willow Draw where the main
269 water pipe from the two reservoirs was located. Resort activities (running heavy
270 equipment, excavating for snowmaking and other work) resulted in pipeline breaks

271 because the pipe was not buried very deeply when initially installed or as
272 discovered later, not properly bedded. For this reason, chasing leaks and repairing
273 the water pipe in Willow Draw was almost a routine practice. When the golf
274 course was built at the Resort in 2013, much of this pipe was replaced with new
275 pipe using better installation methods (deeper burial, proper bedding material). For
276 this reason, one would expect that system loss would be reduced even with the
277 same metering equipment. Therefore, there is reason to question what caused the
278 large difference between produced and delivered water during the last two years.

279

280

281 Purchased Water

282 Another reason that the case year of 2015 is not representative of the typical
283 operating costs for CWC is because they were required to purchase water from
284 SWDC in the amount of \$6,493 to cover a shortfall from mid-October through the
285 end of the year. While we don't dispute the occasionally, short term need to
286 purchase water, the extended period of purchasing water in 2015, which by the
287 way extended into the spring of 2016, is not typical.

288

289 The need to purchase 1.2 M G of water persisted from October 2015 until April
290 2016. Water purchased in 2016 is outside the case year used by DPU. In some
291 cases, there is a need to purchase water in what might be considered a typical year.
292 However, that is not an ongoing need over the history of CWC (see Direct
293 Testimony, Francis Amendola). Purchasing water can be driven by many factors
294 as Mr. Amendola points out in his Direct Testimony. Furthermore, CWC could be
295 in a situation to sell water outside the irrigation season, which could be used for
296 snowmaking water delivered to Canyons Resort by SWDC or for other uses. In
297 fact, the water production summary shown on Exhibit A through September, 2016

298 provided by CWC documents show that in June and July of 2016, CWC sent over
299 853,000 gallons to SWDC.

300

301 Repair of Wagon Trail #2

302 The delayed repair of the Wagon Trail #2 well created a situation where it became
303 necessary to purchase water from SWDC. This repair, while potentially hindered
304 by snow conditions in Willow Draw where the well is located, did not occur until
305 June of 2016. While it is uncertain why the leak was not isolated and the repair
306 made until mid-2016, this situation forced CWC to continue to purchase water for
307 about 2.5 months of 2015, and into 2016 until the repair was completed. This does
308 not seem to be a typical situation. As a result, operating expenses for the case year
309 of 2015 included what could be considered avoidable costs.

310

311 The extensive Net Income Analysis completed by Mr. Grenney and presented in
312 Table 8 of his Direct Testimony shows that CWC would have operated at a \$7108
313 loss. However, Table 8 includes a large volume (1.2+ MG) of purchased water for
314 the last 3 months of the year. In Exhibit B we show the same analysis using all of
315 Mr. Grenney's assumptions and costs, but eliminated the amount for purchased
316 water and had the equivalent volume of water supplied by pumped water because
317 only wells operate in last quarter of the year. The WTP is for the most part offline
318 once irrigation season ends and snowmaking begins in Willow Draw. By just
319 eliminating the cost of purchased water, CWC basically operated in essentially a
320 breakeven condition (-\$370) for 2015.

321

322 In summary, we believe that the conditions of 2015 were somewhat extreme and
323 do not represent a typical year for CWC. The system loss of 43% is excessive, and
324 a recent development over the past two years. For the previous 7 years, system

325 loss averaged 24% using data from the Water Use Survey Database maintained by
326 the Office of State Engineer. Even a more conservative estimate of loss, throwing
327 out low loss values for that period resulted in a 33% loss. The loss of 43%
328 remains difficult to explain especially in light of the new pipeline installed in
329 Willow Draw from the construction of the golf course at the Resort. This section
330 of pipeline was always problematic for leaks before the replacement was
331 completed. The accuracy of this loss should be verified. It taints the entire NIA
332 presented in Table 8 of the Direct Testimony because it is increased the cost of
333 pumped, water produced at the WTP, and purchased water. Also, the extended
334 need to purchase water for the last 2.5 months of 2015, which actually extended
335 until mid-2016 was an atypical occurrence. Leaks rarely go unattended for over 6
336 months. And last, by eliminating purchased water while retaining additional costs
337 included in the NIA provided in Table 8, CWC essentially broke even in 2015.
338 Some of these additional costs like chemicals for water treatment still are awaiting
339 documentation. We believe that approving a greater rate than that currently
340 proposed by CWC would be unjustified.

341

342 Dated the 26th day of October, 2016

343

344 /s/ Terry Lange
345 President Red Pine HOA

346

347 /s/ Guy Rawson
348 Vice-President Hidden Creek HOA

349