

BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

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In The Matter Of The Application : Docket No. 03-035-~~1429~~  
Of PacifiCorp For an Order ~~Certificate of~~ : Rebuttal~~Direct~~  
Testimony Of  
A Convenience and Necessity ~~pproving~~ Avoided Cost Rates :  
~~Cheryl Murray~~ Kelly Francone for the  
: ~~Authorizing Construction of~~  
~~the~~ : ~~For The~~  
Committee of  
: Consumer Services  
Currant Creek Project  
: ~~Consumer Services~~

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~~4 February~~ 6 May 2004

Redacted

1 Introduction

2 **Q. Please state your name, business address and current position.**

3 A. My name is ~~Cheryl Murray Kelly Francone~~. My business address is 160  
4 East 300 South, Salt Lake City, Utah. I am a utility analyst for the  
5 Committee of Consumer Services (Committee).

6 **Q. Have you previously presented testimony on this docket? ~~testified~~  
7 ~~before this Commission?~~**

8 A. Yes, ~~I have.~~ I filed direct testimony on 12 April 2004. ~~I have testified~~  
9 ~~regarding PacifiCorp's (Company) request for a certificate of convenience~~  
10 ~~and necessity for the Gadsby Peaker P Plant Addition (Docket No. 02-035-~~  
11 ~~34) and in PacifiCorp's request for a tariff rider for Demand Side~~  
12 ~~Management (Docket No. 02-035-T12).~~

13 **Q. What ~~is~~ the purpose of your testimony?**

14 A. The ~~primary~~ purpose of my testimony is to provide comments on the  
15 (early) rebuttal testimony presented by Utah Energy Office Witness Jeff  
16 Burks present the Committee's position regarding the Green Tag issue.  
17 PacifiCorp's request for a certificate of convenience and necessity to build  
18 the Currant Creek project (Currant Creek). I also address issues relating  
19 to PacifiCorp's projected resource-load imbalance, which is the key driver  
20 underlying the Company's proposal to certificate and build Currant Creek.  
21 Finally, and to I introduce the testimony of Mr. Randall J Falkenberg, a  
22 consultant retained by the Committee to examine the reasonableness of  
23 PacifiCorp's economic analysis of Currant Creek and resource  
24 alternatives, and the RFP and bid evaluation process. I will rely on Mr.  
25 Falkenberg to present his technical analyses and findings.

26  
27 **Q. Please explain the Committee's position on the Green Tag issue. How  
28 h ~~Has the Company demonstrated that it will have a~~ Does the  
29 Committee agree that PacifiCorp capacity deficiency needs additional  
30 capacity?**

1 A. As stated in my direct testimony, the Green Tag concept is an emerging  
 2 renewable energy issue that is not defined by the Public Utility Regulatory  
 3 Policies Act (PURPA). Therefore, it is an area in which no parameters  
 4 have been set within PURPA. In effect, the were developed to aid in the  
 5 development of renewable energy resources and exemplify are a, with  
 6 the ultimate intention to support renewable energy. . (RPS)

7 Yes. The Company's 2003 IRP ReportIn the IRP process, the Company  
 8 presented a load forecast and a summary of existing resources that it  
 9 plans to use to satisfy its load requirement, shows that projected loads will  
 10 exceed installed capacity in the and it shows that the load will exceeded  
 11 by installed resources in the near future termYes, the Committee agrees  
 12 that additional capacity is needed to meet the Company's system load.

13 **Q. In light of Mr. Burks' testimony, wWhat position has did the**  
 14 **Committee taken with regarding to the issue of PacifiCorp's resource**  
 15 **deficiency need, particularly in the IRP process? hat does the**  
 16 **Committee recommend regarding the examination of Green Tags?**

17 A. Because Green Tags are a relatively new issue, particularly in states that  
 18 do not have a Renewable Portfolio Standard, there has been very limited  
 19 examination of their value, ownership and impact. Therefore, Mr. Burks  
 20 recommends the issues be considered in a separate proceeding. The  
 21 Committee proposes that a task force be created, with a report due to the  
 22 Commission by year-end. State ,in the United States, Renewable  
 23 Portfolio Standards (RPS). RPS.QF that was produced by the  
 24 QFratepayers utility customersThe Committee has supported the  
 25 acquisition of cost-effective long-term resources. In its 31 March 2003  
 26 comments regarding the Company's Integrated Resource Plan (IRP) the  
 27 Committee stated aid, "Most significantly, it appears to represent a

1 renewed commitment on the part of PacifiCorp management to again  
2 acquire long-term resources to serve its regulated customers”<sup>4</sup>

3 **Q. Keeping in mind that the Company proposes to have the Combustion**  
4 **Turbine “stage” of the Carrant Creek Project operational by June**  
5 **2005, how much additional capacity did the Company’s 2003 IRP**  
6 **indicate was needed to meet its load requirements in the 2005-2006**  
7 **time frame?**

8 **A. renewable tags** Green Tags As the table below illustrates, PacifiCorp will  
9 barely meet its peak load in the first year analyzed in the IRP. In fiscal  
10 year 2006<sup>5</sup> (which includes the summer months of calendar year 2005),  
11 the first year considered in the current docket, the Company projects it will  
12 have a capacity surplus of only be short long by 4452MW. 44MW  
13 represents the capacity cushion in the summer of 2005 that the Company  
14 expects it will have to satisfy its PacifiCorp System load requirement.  
15 With the addition of a 15% reserve margin, however, the Company’s  
16 capacity deficiency markedly increases in 2006 to becomes capacity  
17 deficient by that deficit becomes 1,394MW 283MW. Thus, 1,283 MW is  
18 the additional capacity that the Company would requires if it were to  
19 maintain a 15% reserve margin. PacifiCorp actually selected a 15%  
20 Reserve Margin as its target reserve margin for reliability purposes.  
21 These numbers demonstrate that the Company has a need for new  
22 capacity to meet its firm load obligations.

<sup>4</sup> Page 2, 31 March 2003, Recommendation of the Committee of Consumer Services to the Utah PSC, Regarding Acknowledgment of PacifiCorp’s Integrated Resource Plan 2003; Docket No. 03-2035-01.

**PacifiCorp Capacity Adequacy Assessment**

Year	Existing Installed Capacity (MW)	Peak Load (MW)	Peak Load + 15% reserve margin (MW)	Difference between Existing Capacity and peak load (MW)	Difference between Existing Capacity and peak load +15% reserve margin (MW)
2004	8,833	8,774	10,090	59	-1,257
2005	8,894	8,946	10,288	-52	-1,394
2006	8,893	8,849	10,176	44	-1,283
2007	8,800	9,025	10,379	-225	-1,579
2008	8,788	9,331	10,731	-543	-1,943
2009	8,335	9,157	10,531	-822	-2,196
2010	8,335	9,253	10,641	-918	-2,306
2011	8,299	9,472	10,893	-1,173	-2,594
2012	8,119	10,184	11,712	-2,065	-3,593
2013	7,820	10,321	11,869	-2,501	-4,049
2014	7,820	10,379	11,936	-2,559	-4,116

1 - Note: Source of data was from the IRP report page 33

2

3 **What was the basis for the 15% reserve margin target?**

4 ~~\_\_\_\_\_ PacifiCorp selected 15% during the IRP planning assumption~~  
 5 ~~development process based on a number of factors. In the Executive~~  
 6 ~~Summary of the Company's IRP report, the Company explained its~~  
 7 ~~rationale motivations for selecting 15% as follows:~~

8 ~~Use of this assumption does not presume 15% is the ideal~~  
 9 ~~level for reliability purposes. More or less planning margin~~  
 10 ~~could be warranted. Rather, the assumption is consistent~~  
 11 ~~with the ranges discussed under the FERC Standard Market~~  
 12 ~~Design (SMD) proposal, and reinforced by the public input~~  
 13 ~~process.~~  
 14 ~~(PacifiCorp's March 2003, IRP Report, page 3)~~

15 ~~that ing,~~

16 **Did the Committee have any reason to object to the 15% reserve**  
 17 **margin target?**

18 ~~\_\_\_\_\_ to evolving potentials The Committee found 15% to be consistent with what~~  
 19 ~~other utilities in the country have selected as a reserve margin target and~~  
 20 ~~therefore did not object to its use. However, on page 23 of in its IRP~~

1 ~~comments submitted to the Commission that were submitted in March~~  
2 ~~2003 at page 23, the Committee stated the following:~~

3 ~~The criteria for market reliance and the planning reserve margin were~~  
4 ~~arbitrarily chosen;~~

5  
6 ~~—— In other words, while 15% appeared to be reasonable, it had not~~  
7 ~~been selected based on any reliability analysis that had been~~  
8 ~~conducted with respect to the PacifiCorp System. Other parties~~  
9 ~~expressed similar concerns, and recommended that the Company~~  
10 ~~re-evaluate the use of 15% as the most appropriate target for the~~  
11 ~~PacifiCorp system in its next IRP.~~

12 ~~**What is the Committee's conclusion concerning PacifiCorp's need**~~  
13 ~~**for capacity?**~~

14 ~~customers should receive the associated benefits of the s.ownership be~~  
15 ~~transferred to Utah ratepayers to ensure they benefit from the renewable~~  
16 ~~attributes.renewable energy that sBThere is a vast range between \$1.69~~  
17 ~~and \$55/MWh. ecause a wide range of prices are currently being paid for~~  
18 ~~Green Tags, Thus, Based on the load, resource and reserve margin~~  
19 ~~informationdata presented in the Company's initial 2003 IRP Rreport, the~~  
20 ~~PacifiCorp system appears to have a significant capacity deficiency by~~  
21 ~~summer 2005. However, it still remains to be seen whether a 15% system~~  
22 ~~reserve margin is the appropriate target for planning purposes, and that~~  
23 ~~issue is to being examined determined more thoroughly in PacifiCorp's~~  
24 ~~2004 current IRP process.~~

25 ~~**Q.In October 2003, tThe Company has provided an update to its 2003the**~~  
26 ~~**IRP Report. Was that update considered in the Committee's**~~  
27 ~~**determination of need?**~~

28 ~~—— In October 2003, the Company submitted an update to its IRP Report that~~  
29 ~~contained a significantly revised load forecast and deficiency calculation.~~  
30 ~~This updated load forecast and deficiency calculation was also relied on~~  
31 ~~by Mr. Cassity in his Currant Creek testimony that described PacifiCorp's~~  
32 ~~need for resources. The Committee has given this The update was given~~

1 ~~less consideration than the acknowledged 2003 IRP Report. . While the~~  
2 ~~IRP went through a rigorous public input process and was acknowledged~~  
3 ~~by the Commission in May 2003, the Company's updated load forecast~~  
4 ~~and deficiency calculation has not been fully vetted in a public for~~  
5 ~~In addition, the Committee submitted some data requests (CCS DR Set No. 8) to~~  
6 ~~enable its expertswhich would have allowed the Committee to examine the~~  
7 ~~deficiency calculation in more detail;, howeveryet, the Company has yet to fully~~  
8 ~~respond to information requested in Data Requests 8.1 and 8.3. The Company~~  
9 ~~alleges that providing such information is overly burdensometime consuming to~~  
10 ~~do so. The Committee does not agree with the Company's estimate of time to~~  
11 ~~prepare the data, and would still like PacifiCorp to provide the information. The~~  
12 ~~Company has recently exhibited a willingness to work with us on this issue.~~  
13 ~~Hopefully, we will be able to gain greater clarity on the updated deficiency~~  
14 ~~calculation prior to hearings in this docket. For these reasons, the Committee is~~  
15 ~~not in a position to be able to rely on PacifiCorp's updated load forecast and~~  
16 ~~resource deficiency calculations to assessprove that the validity of the~~  
17 ~~Company's projected resource-load imbalanceCompany has a capacity~~  
18 ~~deficiency.~~

19 ~~**What concerns does the Committee have regarding the updated load**~~  
20 ~~**forecast and deficiency calculation?**~~

21 ~~According to FASB standards, Acontract It has been very difficult to~~  
22 ~~understand the magnitude of the resource deficiency that PacifiCorp~~  
23 ~~currently projectssays exists based on its updated methodology and~~  
24 ~~assumptionsnew deficiency calculation. First, the new methodology~~  
25 ~~focuses exclusively on the East side of the System. Instead of a~~  
26 ~~deficiency of 1,283 MW for the entire PacifiCorp system only. (as~~  
27 ~~PacifiCorp's acknowledged IRP showed), the new methodology shows~~  
28 ~~Instead of a deficiency of 1,283 MW for the entire PacifiCorp system, as~~  
29 ~~PacifiCorp's acknowledged IRP showed, the new methodology~~  
30 ~~demonstrates that there is a need for 1,094 MW on the East side of the~~  
31 ~~System alone. AbsentWithout having obtained the additional information~~

1 ~~that the Committee is seeking~~requested, in ~~Data Requests 8.1 and 8.3,~~  
2 ~~the Committee is unable to reconcile the huge difference between the~~  
3 ~~1,283 MW system deficiency identified in the March 2003 IRP Report, and~~  
4 ~~the 1,094 MW East Side deficiency indicated~~established in the Company's  
5 ~~IRP update.~~

6 \_\_\_\_\_

7 ~~In addition, the updated methodology assumes that there is 550MW of resource~~  
8 ~~outages that add to the capacity deficiency (See Mr. Cassity's E~~exhibit JC-4). ~~By~~  
9 ~~comparison, Company witness Janet Morrison, presented testimony in the~~  
10 ~~Gadsby CCN case in which she calculated a capacity deficiency on the East Side~~  
11 ~~of the System that was based on the assumption of only 277 MW of resource~~  
12 ~~outages. This is an example in which the Company's new assumptions are not~~  
13 ~~inconsistent with the last CCN that the Company had filed.~~

14 **~~Q.Are there steps PacifiCorp could take to satisfy its summer 2005 needs~~**  
15 **~~without the 280MW from Carrant Creek?~~**

16 ~~A.The Company's IRP Update asserts that~~that a 1049 MW deficiency exists for  
17 summer 2005. ~~In response to the Committee's D~~d~~ata R~~r~~request 7.7, the~~  
18 Company indicated that it can access 701 MW of firm transmission access  
19 rights, leaving a deficit of 348MW. ~~If Carrant Creek generates~~is producing  
20 280 MW for summer 2005, ~~the remaining deficiency is 68MW. However,~~  
21 ~~whether Carrant Creek is the most economical~~only resource that could  
22 ~~satisfy the deficiency in 2005 has been very difficult to determine~~is  
23 ~~discern~~from the Company.

24 \_\_\_\_\_

25 **~~Are there steps PacifiCorp could take to satisfy its summer 2005 needs~~**  
26 **~~without the 280MW from Carrant Creek?~~**

27  
28 The Company's response to Committee ~~D~~d~~ata R~~r~~request 7.8 identified~~said  
29 the following ~~potential options~~actions could be undertaken to satisfy the  
30 deficiency:



1 ~~Increase procurement from the demand side management request for~~  
2 ~~proposal for firm supply;~~

- 3 ~~• Modify or expand the load curtailment program;~~
- 4 ~~• Bi-lateral negotiations with wholesale customers to terminate~~  
5 ~~or restate existing agreements;~~
- 6 ~~• Bi-lateral negotiations with wholesale qualified entities that~~  
7 ~~have generation or transmission available north of the~~  
8 ~~Wasatch Front South boundary;~~
- 9 ~~• Negotiate with Qualifying Facilities (QF) that could have~~  
10 ~~capacity in place by summer of 2005; and~~  
11 ~~Assess which renewable projects could make deliveries~~  
12 ~~above the Wasatch Front South boundary.~~

13  
14 I

15 ~~There are currently petitions from Desert Power and US Magnesium~~  
16 ~~before the Commission for determination of avoided costs for power~~  
17 ~~produced from their QFs. The petitioners indicate that these facilities~~  
18 ~~together could produce 150 MW by summer 2005. This is a 50 MW~~  
19 ~~increase over what the two facilities currently provide. Furthermore,~~  
20 ~~additional capacity may be available for purchase over the bulk power~~  
21 ~~transmission system, although the Committee has not been able to fully~~  
22 ~~analyze the extent to which transmission rights as well as transmission~~  
23 ~~capacity exist that can be relied on to allow delivery of power North of the~~  
24 ~~Wasatch Front South boundary.~~

25 ~~Other parties may also be able to come forward to supply additional capacity to~~  
26 ~~the company to help satisfy its capacity deficiency.~~

27 ~~**Is there adequate transmission capability to meet summer 2005**~~  
28 ~~**peaking needs?**~~

29 ~~A. The limited time available to analyze the Currant Creek Project did not~~  
30 ~~permit us to validate the need for specific resources in Utah in 2005. The~~  
31 ~~required separation between the Company's generation and transmission~~  
32 ~~divisions makes it difficult to access transmission expertise and~~  
33 ~~information. The Committee relied on the Company's assertions that~~  
34 ~~there is not sufficient firm transmission available to import adequate~~  
35 ~~supply into the Wasatch Front and that relying on non-firm transmission~~  
36 ~~would likely leave customers vulnerable to energy shortages.~~

1 **What is your conclusion regarding PacifiCorp's evidence supporting its**  
2 **need for capacity?**

3 ~~\_\_\_\_\_ The Committee believes that the 2003 IRP Report acknowledged by that~~  
4 ~~the Commission acknowledged provided sufficient evidence that there~~  
5 ~~will be a capacity deficiency in 2005 on a sSystem wide basis. The~~  
6 ~~additional studiesevidence that the Company has provided concerning its~~  
7 ~~new load forecast and East Side deficiency calculation have snot yet been~~  
8 ~~fully vetted, and the Committee cannot say whether that information is~~  
9 ~~useful in supporting PacifiCorp's need contention. Furthermore, the~~  
10 ~~Committee has not been able to determine whether the Currant Creek~~  
11 ~~resource is the only resource that could be relied on to supply PacifiCorp's~~  
12 ~~need in 2005, nor is the Committee able to say whether it is the best~~  
13 ~~resource out of all of the alternatives that were evaluated as part of the~~  
14 ~~RFP process.~~

15 **Did the Committee find problems with the RFP – Bid Evaluation**  
16 **process and the Company's modeling of resource alternatives?**

17 ~~\_\_\_\_\_ Based on his analyses, Mr. Falkenberg concluded that there were~~  
18 ~~substantial problems with both the RFP-Bid Evaluation process and the~~  
19 ~~modeling effort conducted by the Company to determine the least cost~~  
20 ~~(low cost, low risk) resource among the bids and Currant Creek (Next Best~~  
21 ~~Alternative or NBA). For example, the RFP specified a peaking resource~~  
22 ~~therefore, (begin confidential) but the evaluation was made against an~~  
23 ~~intermediate-baseload NBA, the RFP requested a contract up to 20 years~~  
24 ~~but the cost analysis was compared against the 35-year life of an~~  
25 ~~intermediate-baseload NBA (end confidential). Mr. Falkenberg's~~  
26 ~~testimony describes these problems at length and details his concerns.~~

27 **What conclusion did the Committee reach based on Mr. Falkenberg's**  
28 **analyses?**

29 A. ~~\_\_\_\_\_ who is who, actively participated in PacifiCorp's last four Utah rate~~  
30 ~~cases, anBecause of the concerns with PacifiCorp's modeling of Currant~~  
31 ~~Creek and alternative resources, and problems in the RFP-bid evaluation~~

1 ~~process, the Committee has not been able to determine whether the~~  
2 ~~Currant Creek project is the most economical resource for meeting~~  
3 ~~PacifiCorp's future load requirements. The Committee, therefore, cannot~~  
4 ~~recommend to the Commission that the Currant Creek project, as~~  
5 ~~proposed, is the best (low cost, low risk) resource alternative for Utah~~  
6 ~~ratepayers.~~

7 ~~\_\_\_\_\_ **Does the Committee have any preliminary recommendations to**~~  
8 ~~**improve the RFP and Bid evaluation process going forward?**~~

9 ~~Yes. It should be apparent that this case has identified serious problems in the~~  
10 ~~existing RFP and bid evaluation process. Absent a 3<sup>rd</sup> Round of bidding, it~~  
11 ~~is impossible to recreate the outcome of a fair and reasonable bid~~  
12 ~~process. Given the significant problems and missteps in this process, the~~  
13 ~~Committee believes the only reasonable solution is to significantly modify~~  
14 ~~the RFP and bid evaluation process and modeling of resource~~  
15 ~~alternativesits~~the.~~~~

16  
17 ~~The Committee recommends that the Commission immediately open a~~  
18 ~~new docket to correct flaws in the current procedure. Improvements in the~~  
19 ~~drafting of the RFP should include:~~

20 ~~\_\_\_\_\_ The RFP should specify the book life over which the evaluator~~  
21 ~~will analyze bids. This would presumably be the life of the type~~  
22 ~~of plant sought. Bidders would have the option to submit bids~~  
23 ~~over or under that term.~~

24 ~~\_\_\_\_\_ Bidders would be provided a copy of the Company's model(s)~~  
25 ~~used in evaluating the alternatives, prior to submitting their bids.~~  
26 ~~Bidders would be allowed the opportunity to self-score their first~~  
27 ~~round bid. The model(s) should not be confidential and a set of~~  
28 ~~test data, perhaps developed from publicly available sources,~~  
29 ~~should be provided.~~

30 ~~\_\_\_\_\_ The RFP should clarify what is required of the bidders~~  
31 ~~concerning variable O&M and startup costs. These issues~~

1 ~~caused a tremendous amount of confusion in this case. Bidders~~  
2 ~~should be provided a minimum and maximum number of unit~~  
3 ~~startups that are expected per year. This information would be~~  
4 ~~used by bidders that submit unit contingent sales offers. This~~  
5 ~~gives the bidders the ability to develop a realistic startup cost~~  
6 ~~and a realistic variable O&M cost that can be used to evaluate~~  
7 ~~their bids.~~

8 ~~The RFP should be transparent in all specifications for bids. If~~  
9 ~~the RFP process is labeled for peaking capacity, then it should~~  
10 ~~specify a capacity factor range for which the unit will operate on~~  
11 ~~an annual basis. Or the bidder should be given a load profile for~~  
12 ~~which the bid would reasonably be expected to serve. The type~~  
13 ~~of NBA unit should be identified.~~

14 ~~The final (second round) bid evaluation should be conducted~~  
15 ~~with a production cost model that would fully evaluate the~~  
16 ~~operation of the bid alternatives and the NBA within the context~~  
17 ~~of PacifiCorp's system and monetize reliability impacts. Round~~  
18 ~~1 evaluations can be done without such a model, but only after it~~  
19 ~~has been tested to demonstrate reasonable equivalence with a~~  
20 ~~reasonable production cost model.~~

21 ~~The RFP should define exactly what the negotiation process will~~  
22 ~~entail. It must clarify what should be provided in writing to the~~  
23 ~~Company as part of a formal bid, and what could be decided as~~  
24 ~~offer terms based on subsequent negotiations between bidders~~  
25 ~~and the Company.~~

26 ~~The RFP should clearly identify non-price requirements that~~  
27 ~~bidders must meet to be considered a valid bid. An advantage~~  
28 ~~should be conferred upon bidders that have permits in place,~~  
29 ~~and on bids that contain firm cost figures as opposed to mere~~  
30 ~~estimates.~~

1 Q. Does the Committee have any recommendations with regard to the  
2 certification process?

3 A. The Commission impactreducshould require the Company to file any  
4 future request for a certificate of convenience and necessity at least four  
5 or five months prior to the proposed construction start date. Based on the  
6 Gadsby Peaking addition and this current docket, it is clear that parties  
7 need more time to adequately evaluate the Company's requests for  
8 certificates of convenience and necessity.

9 Q. Does this conclude your testimony?

10 A. Yes.

11  
12 Cheryl this might be a good place to move to introduce Randy's testimony.  
13  
14