

1 **Q. Please state your name, business address and position with PacifiCorp (the**  
2 **Company).**

3 A. My name is Stan K. Watters. My business address is 825 NE Multnomah,  
4 Portland, Oregon, 97232. My present position is Senior Vice President of the  
5 Commercial and Trading department. My position is part of PacifiCorp's  
6 regulated merchant function.

7 **Qualifications**

8 **Q. Please describe your education and business experience.**

9 A. I joined the Company in 1982 and I have held various positions in engineering,  
10 finance, and wholesale prior to my current position. In my position as Senior  
11 Vice President of Commercial and Trading, I am responsible for the Company's  
12 long-term resource planning, electricity and natural gas balancing, resource  
13 acquisition, structuring and pricing, load forecasting, and the economic dispatch  
14 of PacifiCorp's system resources. I graduated from Oregon State University in  
15 1981 with a Bachelor of Science in Civil Engineering.

16 **Purpose of Testimony**

17 **Q. What is the purpose of your testimony?**

18 A. The purpose of my testimony is to provide information regarding the current  
19 status of the West Valley lease agreement ("West Valley Lease"), the Gadsby  
20 simple cycle project (the "Gadsby Project"), and the 525 MW combined cycle  
21 combustion turbine Currant Creek project (the "Currant Creek Project").

22 **Q. Would you please summarize your testimony in this proceeding?**

23 A. My testimony will discuss the West Valley Lease and explain the Company's

1 recent decision to exercise the first early termination option contained in the lease.  
2 I will also address the Gadsby Project and provide the comparison requested by  
3 the Commission in its Order in Docket No. 01-035-37. Finally, I will discuss the  
4 current status of the Currant Creek Project

## 5 **The West Valley Lease**

### 6 Description of the West Valley Lease

7 **Q. Please provide a general description of the West Valley Lease.**

8 A. The West Valley Lease is a 15-year operating lease between PacifiCorp and West  
9 Valley Leasing Company, LLC, for the output of a 200 MW natural gas-fired,  
10 simple-cycle combustion turbine electric generating station (“West Valley  
11 Project”).

12 **Q. Please describe the lease terms.**

13 A. Under the West Valley Lease, the Company: has the responsibility for operation  
14 and maintenance of the West Valley Project; provides all of the fuel used by the  
15 West Valley Project; and has the exclusive right to dispatch and receive all of the  
16 generation from the West Valley Project as well as the exclusive use of the West  
17 Valley Project to produce ancillary services (such as operating reserves) or to  
18 dispatch the resource to provided voltage support when needed. The lease  
19 requires PacifiCorp to make quarterly payments of \$749,150 for each of the five  
20 units (\$14,983,000/year).

21 **Q. Does the lease give PacifiCorp an option to terminate the lease?**

22 A. Yes, the lease is very flexible. PacifiCorp has multiple options embedded in the  
23 lease including the option to terminate the lease in years three and six.

1 **Q. Has PacifiCorp exercised its option with respect to termination of the West**  
2 **Valley Lease in year three?**

3 A. Yes. The first early termination option provides PacifiCorp with the ability to  
4 issue a termination notice on or before June 1, 2004 with the additional  
5 PacifiCorp option to rescind the notice on or before September 30, 2004. In the  
6 event PacifiCorp elects to not rescind its termination notice, the resource will  
7 cease to be a leased resource as of June 1, 2005.

8 **Q. How will PacifiCorp determine if the termination notice should be**  
9 **rescinded?**

10 A. The Company will evaluate the lease against the market. Issuance of the  
11 termination notice, and the ensuing right to rescind it, provides PacifiCorp with  
12 the opportunity to test the market to determine if viable alternatives are available  
13 for the time period that includes the summers of 2005, 2006, and 2007.  
14 Additionally, to further test the market, the Company is asking potential bidders if  
15 they are interested in a transaction where the Company has the option to extend  
16 the term past May 31, 2008 (an option similar to what the lease provides), or if the  
17 bidder is interested in a longer term transaction.

## 18 **The Gadsby Project**

### 19 Comparison with Proposals

20 **Q. Would you briefly describe the Commission order approving a certificate for**  
21 **the Gadsby Project?**

22 A. In its January 2002 Order in Docket No. 01-035-37, the Commission said:  
23  
24 "We note the representation by counsel for the Company that the only  
25 issue with respect to prudence the Company believes may be open

1 concerns a review by any party desiring to do so of the bids received  
2 pursuant to its current request for proposals for wholesale market  
3 transactions. We agree. Short of the bid review caveat, we have  
4 concluded that the Gadsby resource addition is the best of alternatives.”  
5

6 I will, in response to the Commission’s order, provide a comparison of the  
7 Gadsby Project with the bids received pursuant to the Company’s 2001 RFP.

8 **Q. How did the Gadsby Project compare with the proposals received in the**  
9 **Company’s 2001 RFP?**

10 A. As shown in Exhibit UP&L\_\_\_(SKW-1), Gadsby was the best alternative.

11 **Q. Please explain Exhibit UP&L\_\_\_(SKW-1).**

12 A. The first column of the exhibit on the left shows the criteria used to analyze the  
13 four alternatives. Moving from left to right, the other columns summarize the  
14 results for the Gadsby Project, and other transactions. The exhibit shows that the  
15 Gadsby Project has the highest net present value benefit (\$6,940,631, or  
16 \$5,783,859 on a per/100 MW basis) of any of the alternatives and an overall  
17 relative ranking of number one. As a consequence, the Gadsby Project was the  
18 least-cost resource alternative.

19 **Q. Did the Gadsby Project come in under budget?**

20 A. Yes it did.

21 **The Carrant Creek Project**

22 The Acquisition Process

23 **Q. Would you please describe the acquisition process for the Carrant Creek**  
24 **Project.**

25 A. We recently went through a multi-month proceeding before the Commission in  
26 which the outcome of that process was reviewed in depth, so my discussion will

1 be brief. PacifiCorp issued a request for proposal (RFP 2003A) on June 6, 2003.  
2 RFP 2003A employed a blind bid evaluation process wherein bid responses were  
3 submitted to an external consultant Navigant Consulting Inc. (“Navigant”) which,  
4 in turn, assured that the responses were adequately blinded such that the bidding  
5 entity was not known to PacifiCorp. Navigant then supplied the blinded bid  
6 responses to the Company for evaluation. After an evaluation process, a short-list  
7 of bids was established and the Company, in consultation with Navigant,  
8 compared the economics of the bids against the Current Creek Project, which was  
9 the Company’s cost-based self build alternative or, as referred to in RFP 2003A,  
10 the Next Best Alternative (“NBA”).

11 **Q. Please describe how the short-list of bids compared to the Currant Creek**  
12 **project.**

13 A. Currant Creek was found to be the most economic alternative as compared to the  
14 short-listed bids.

15 **Q. Has a Certificate of Public Convenience and Necessity been issued for the**  
16 **Currant Creek Project?**

17 A. Yes. On March 5, 2004, the Commission issued an order granting a Certificate of  
18 Public Convenience and Necessity authorizing the Company to proceed with  
19 construction of the Currant Creek Project. In its Order, the Commission  
20 examined five alternative courses of action that the Company could have followed  
21 to meet its summer 2005 peak deficiency: (1) rely exclusively on wholesale  
22 market power purchases, (2) re-bid the peak bid category of the 2003-A RFP,  
23 (3) re-analyze the bids already received, (4) restart negotiations with bidders, and

1 (5) proceed with building a new resource. The Commission found that a review  
2 of these alternative actions “shows no better alternative at the present time than  
3 proceeding with building a new resource,” and therefore concluded that the  
4 Currant Creek Project is required by the public convenience and necessity.  
5 (Docket No. 03-035-29, March 5, 2004 Order, p. 20.)

6 Currant Creek Project Costs

7 **Q. What is the currently expected cost for the Currant Creek Project?**

8 A. The total installed cost of the Currant Creek Project is currently estimated to be  
9 \$348 million.

10 **Q. Is construction proceeding on schedule and within budget?**

11 A. Yes, construction is proceeding on time and within budget.

12 **Q. When will phase one of the Currant Creek Project go in service?**

13 A. Phase one is currently estimated to enter service by July 1, 2005.

14 **Q. Does this conclude your testimony?**

15 A. Yes.