

## Resume

Richard M. Anderson  
Principal  
Energy Strategies, LLC  
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### Education:

University of Utah, Ph.D., Economics, 1985

North Texas University, M.S., Economics, 1975

University of Texas, Austin, B.A., Business Administration, 1971

### Professional Positions:

1999 – Present	Principal, Energy Strategies, LLC
1994 – 1999	Senior Consultant, Energy Strategies, Inc.
1985 – 1994	Director, State of Utah, Division of Energy
1983 – 1985	Assistant Director, State of Utah, Utah Energy Office
1981 – 1983	Economist, State of Utah, Utah Energy Office

### Professional Experience:

New Mexico Public Regulation Commission, Case No. 03-00352-UT, In the Matter of the Application by Public Service Company of New Mexico for Approval of Rio Rancho 2003 Underground Projects Rider, Direct Testimony of Dr. Richard Anderson on Behalf of the New Mexico Industrial Energy Consumers – September 2004

Wyoming Public Service Commission, In the Matter of the Investigation by the Commission On Its Own Motion of Inter-Jurisdictional Issues Regarding the Business Organization of PacifiCorp and Related Matters, Direct Testimony of Dr. Richard

Anderson on Behalf of the Wyoming Industrial Energy Consumers – September 2004  
(case settled)

Public Utility Commission of Texas, Docket No. 29526, Application of CenterPoint Energy Houston Electric, Reliant Energy Retail Services and Texas Genco to Determine Stranded Cost and Other True-up Balances Pursuant to PURA Section 39.262, Direct Testimony of Dr. Richard Anderson on Behalf of the Office of Public Utility Counsel – June 2004.

Wyoming Public Service Commission, Docket No. 20000-ER-02-184 (Record No. 7475), In the Matter of the Application of PacifiCorp for Authority to Increase Its Retail Electric Utility Service Rates in Wyoming, Consisting of a General Rate Increase of Approximately \$30.7 Million Per Year, a Three-Year Rate Surcharge for Previous Power Costs to Recover \$60.3 Million, and an Additional Three-Year Rate Surcharge to Recover Power Costs of \$30.7 Million Per Year Related to the Hunter No. 1 Generating Unit, Direct Testimony and Exhibits of Richard M. Anderson on Behalf of the Wyoming Industrial Energy Consumers (WIEC) – February 2003

Idaho Public Utilities Commission, Case No. PAC-E-01-16, In the Matter of the Application of PacifiCorp, dba Utah Power & Light Company for Approval of Interim Provision for the Supply Of Electric Service to Monsanto Company, Direct Testimony of Dr. Richard M. Anderson on Behalf of Monsanto Company – July 19, 2002

Utah Public Service Commission, Docket No. 01-035-23, In the Matter of the Application of PacifiCorp for Approval of Its Proposed Electric Rate Service Schedules & Electric Service Regulations – Hunter Plant; Docket No. 01-035-29, In the Matter of the Application of PacifiCorp dba Utah Power & Light Company for a Deferred Accounting Order; Docket No. 01-035-36, In the Matter of the Application of PacifiCorp dba Utah Power & Light Company for Recovery of Excess Wholesale Power Costs, Stipulation – April 3, 2002

Nevada Public Utility Commission, Docket No. 01-11029, In re Application of Nevada Power Company for authority to increase its annual revenue requirement for general rates charged to all classes of electric customers and for relief properly related thereto, Direct Testimony of Dr. Richard M. Anderson on Behalf of Nevada Coalition of Commercial Energy Consumers – February 20, 2002

Oregon Public Utility Commission, Case No. UM 995/UE 121/UC 578, In the Matter of the Application of PacifiCorp for an Accounting Order Regarding Excess Net Power Costs (UM 995); In the Matter of PacifiCorp's Application for Partial Amortization of Its Request to Defer Excess Net Power Costs and Approval of Its Request to Implement an Amortization in Rates of Deferred Excess Net Power Costs (UE 121); The Industrial Customers of Northwest Utilities and The Citizens' Utility Board, Complainants, v.

PacifiCorp dba Pacific Power and Light Company, (UC 578), Defendant; Confidential Direct Testimony of Dr. Richard M. Anderson on Behalf of Industrial Customers of Northwest Utilities – January 11, 2002

Utah Public Service Commission, Docket No. 01-035-01, In the Matter of the Application of PacifiCorp for an Increase in its Rates and Charges, Prefiled Direct Testimony of Dr. Richard Anderson on Behalf of The UAE Intervention Group and Nucor Corporation – June 4, 2001

Oregon Public Utility Commission, Case No. UE 111, In the Matter of the Revised Tariff Schedules Applicable to Electric Service Filed by PacifiCorp, Surrebuttal Testimony of Dr. Richard M. Anderson on Behalf of Industrial Customers of Northwest Utilities - August 23, 2000 (Case Settled)

Utah Public Service Commission, Docket No. 99-035-10, In the Matter of the Application of PacifiCorp for Approval of Its Proposed Electric Rate Schedules and Electric Service Regulations, Prefiled Rebuttal of Dr. Richard M. Anderson on Behalf of the Large Customer Group - March 15, 2000

Utah Public Service Commission, Docket No. 99-035-10, In the Matter of the Application of PacifiCorp for Approval of Its Proposed Electric Rate Schedules and Electric Service Regulations, Prefiled Direct Testimony of Dr. Richard M. Anderson on Behalf of the Large Customer Group - February 4, 2000

Wyoming Public Service Commission, Docket No. 20000-EA-99-146, In the Matter of the Application for Approval of Sale of Centralia, Direct Testimony of Dr. Richard M. Anderson on Behalf of Wyoming Industrial Energy Consumers - December 22, 1999

Wyoming Public Service Commission, Docket No. 20000-ER-99-145, In the Matter of the Application of PacifiCorp for Approval of Revised Tariff Schedules, Direct Testimony of Dr. Richard M. Anderson on Behalf of Wyoming Industrial Energy Consumers - December 20, 1999

Idaho Public Utilities Commission, Docket No. PAC-E-99-1, In the Matter of the Joint Application and Petition of PacifiCorp and Scottish Power, (plc) for a Declaratory Order or Order Approving Proposed Transaction and an Order Approving the Issuance of PacifiCorp Common Stock, Direct Testimony of Dr. Richard M. Anderson on Behalf of Solutia, Inc. - May 17, 1999

Wyoming Public Service Commission, Docket No. 2000-EA-98-141, In the Matter of the Application and Petition of PacifiCorp and Scottish Power (plc) for Authority to Reorganize PacifiCorp as a Wholly Owned Subsidiary of Scottish Power (plc), Direct

Testimony of Dr. Richard M. Anderson on Behalf of Wyoming Industrial Energy Consumers - May 25, 1999

Utah Public Service Commission, Docket No. 98-2035-04, In the Matter of the Application of PacifiCorp and Scottish Power (plc) for an Order Approving the Issuance of PacifiCorp Common Stock, Direct Testimony of Dr. Richard M. Anderson on Behalf of Large Customer Group - June 18, 1999

Idaho Public Utilities Commission, Docket No. IPC-E-97-12, In the Matter of the Application of Idaho Power Company for Authority to Increase Its Rates and Charges to Recover Demand Side Management/Conservation Expenditures, Direct Testimony of Dr. Richard M. Anderson on Behalf of Micron Technology, Inc. - May 11, 1998

Utah Public Service Commission, Docket No. 97-035-04, In the Matter of a Proceeding to Establish Allocation Methodology to Separate PacifiCorp's Assets, Expenses and Revenues Between Various States, Prefiled Direct Testimony of Dr. Richard M. Anderson on Behalf of Utah Electric Deregulation Group – October 24, 1997

Wyoming Public Service Commission, Docket No. 200000-ER-95-99, In the Matter of the Application of PacifiCorp, dba Pacific Power & Light Company, for Approval of Revised Tariff Schedules and an Alternative Form of Regulation Plan, Witness on Behalf of Wyoming Industrial Energy Consumers – April 8, 1996