

BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

In the Matter of the Petition of	:	
Spring Canyon For Approval Of A	:	Docket No. 05-035-08
Contract For The Sale Of Capacity And	:	
Energy From Its Proposed QF Facilities	:	
	:	
In the Matter of the Petition of	:	
Pioneer Ridge, LLC and Mountain	:	Docket No. 05-035-09
Wind, LLC For Approval Of A Contract	:	
For The Sale Of Capacity And Energy	:	
From Their Proposed QF Facilities	:	

DIRECT TESTIMONY OF

PHILIP HAYET

MARCH 18, 2005

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1 **INTRODUCTION**

2 **Q. PLEASE STATE YOUR NAME, TITLE AND BUSINESS ADDRESS.**

3 A. My name is Philip Hayet, and I am President of Hayet Power Systems
4 Consulting (“HPSC”), 215 Huntcliff Terrace, Atlanta, GA 30350.

5 **Q. PLEASE STATE YOUR OCCUPATION AND ON WHOSE BEHALF YOU
6 ARE TESTIFYING.**

7 A. I am an electric utility industry consultant and I am testifying on behalf of
8 the Utah Committee of Consumer Services (“Committee”).

9 **Q. WHAT CONSULTING SERVICES DOES HPSC PROVIDE?**

10 A. HPSC provides consulting services related to electric utility system
11 planning, load forecasting, resource analysis, production cost modeling,
12 and utility industry policy analysis.

13 **Q. PLEASE SUMARIZE YOUR QUALIFICATIONS AND APPEARANCES.**

14 A. My qualifications and appearances are provided in CCS Exhibit No. 1.1
15 attached to my testimony.

16 **SUMMARY AND RECOMMENDATIONS**

17 **Q. WHAT IS THE PURPOSE OF THIS TESTIMONY?**

18 A. The Commission has asked three questions concerning the Schedule 38
19 Avoided Cost Stipulation (“Stipulation”) it approved on June 28, 2004,
20 which I will respond to on behalf of the Committee.

21 **Q. WHAT ARE THE THREE QUESTIONS THAT THE COMMISSION HAS
22 ASKED?**

23 A. The questions are as follows:

- 1 1. Does the Stipulation approved in Docket No. 03-035-14 (“Stipulation”)
2 still reflect PacifiCorp’s avoided costs such that it remains the
3 applicable interim method for determining avoided costs?
- 4 2. If the answer to question (1) is yes, how many megawatts are
5 remaining under the cap contained in Paragraph 10 of the Stipulation?¹
- 6 3. If the answer to question (1) is yes, how should the order of eligibility
7 for the remaining megawatts be determined and what is the order?
8

9 **Q. PLEASE SUMMARIZE YOUR RECOMMENDATIONS TO THE**
10 **COMMISSION'S THREE QUESTIONS.**

11 A. Concerning the Commission’s three questions, the Committee has these
12 three recommendations:

- 13 ▪ Commission Question one - The Committee recommends that the
14 Stipulation avoided cost methodology continue to be used until a
15 permanent method is developed. As such the Committee would
16 like to see a permanent method be developed and implemented as
17 quickly as possible. The Committee has consistently advocated for
18 the use of the Differential Revenue Requirement (“DRR”) approach.
19 The Committee believes that the Stipulation avoided cost method
20 has a tendency to overstate avoided costs. Using the most current
21 data assumptions, the updated Stipulation method produces
22 significantly higher avoided cost rates compared to the Stipulation
23 results, while the Company’s DRR analysis produced avoided cost
24 rates that were very close to those in the Stipulation. Because the
25 DRR results are so close to the Stipulation results, the Committee
26 finds it reasonable for now to continue to use the Stipulation
27 methodology.
- 28 ▪ Commission Question Two - Based on the Committee’s review of
29 the existing QF contracts, 100.4 MWs remain under the cap. The
30 Committee rejects the idea that non-firm QF energy should not be
31 counted as far as the cap is concerned.
- 32 ▪ Commission Question Three - The Committee has two concerns in
33 responding to this question. Since it believes the Stipulation
34 methodology has a tendency to overstate avoided costs, the
35 Committee prefers to minimize the length of time that Stipulation
36 pricing will be in effect. Second, the Committee believes the QF

¹ In my copy of the Stipulation, Paragraph 9 is the one that discusses the 275 megawatt cap.

1 that has the least construction risk should be preferred. As such,
2 the Committee recommends that ExxonMobil should be selected as
3 the next QF.

4

5 **Q. DOES THE COMMITTEE WANT TO PROVIDE ANY OTHER**
6 **RECOMMENDATIONS TO THE COMMISSION?**

7 A. Yes. The Committee makes the following additional recommendations.

- 8 ▪ Spring Canyon has asked the Commission to consider
9 increasing the cap above the 275 MW limit specified in the
10 Stipulation, and asking the Commission to extend the deadline
11 when a QF resource must be online beyond June 2007. The
12 Committee strongly urges the Commission to reject those
13 requests as the interim pricing method was only intended to be
14 a short-term solution until a permanent approach is
15 implemented. Any attempt to increase the cap or extend the
16 length is completely inconsistent with the objectives of the
17 parties that designed the methodology and entered into the
18 Stipulation agreement.
- 19 ▪ The Committee is concerned by the fact that it has found
20 numerous data inconsistencies, that became evident as the
21 Committee compared the results of one power cost model to
22 another. Given the importance that the Company places on
23 these models for planning and ratemaking purposes the
24 Committee recommends that the Commission order PacifiCorp
25 to conduct a thorough audit of the models it uses, review data
26 assumptions employed by those models, and ensure that net
27 power cost results produced by the different models are
28 consistent.
- 29 ▪ The Committee recommends that the Commission should
30 require the Schedule 38 Task Force ("Task Force") to complete
31 its work in as short an amount of time as possible, in order to
32 implement a long-term avoided cost methodology.

33 **COMMISSION QUESTION ONE**

34 **Q. PLEASE DISCUSS THE COMMITTEE'S POSITION REGARDING THE**
35 **COMMISSION'S FIRST QUESTION?**

36 A. The Commission's first question is as follows:

1 Does the Stipulation approved in Docket No. 03-035-14
2 (“Stipulation”) still reflect PacifiCorp’s avoided costs such
3 that it remains the applicable interim method for determining
4 avoided costs?
5

6 Although I will provide a response to the Commission’s first question
7 below, I will first discuss the Committee’s concerns about the avoided cost
8 methodology that was developed for the Stipulation, as well as concerns
9 about the reasonableness of the analyses that have been presented by
10 the Company and other parties in support of their views. Based on these
11 concerns the Committee adamantly opposes increasing the cap or
12 extending the deadline for projects to be on line as requested by certain
13 parties.

14 **Q. WHY DOES THE COMMITTEE HAVE CONCERNS ABOUT THE**
15 **AVOIDED COST METHODOLOGY THAT WAS DEVELOPED IN**
16 **CONNECTION WITH THE STIPULATION?**

17 A. While the Committee supported the interim Schedule 38 avoided cost
18 methodology, it is important to understand that the interim methodology
19 represented a compromise among all of the parties. The Committee has
20 consistently recommended the use of a Differential Revenue Requirement
21 (“DRR”) Method for computing avoided cost rates. The Division of Public
22 Utilities (“Division” or “DPU”) also expressed its support for the use of the
23 DRR approach. However, PacifiCorp, UAE, and two QF entities – US
24 Magnesium and Desert Power supported the development of a proxy
25 approach for developing avoided cost rates. While the Committee and the
26 Division believed the DRR method was superior to any proxy approach,

1 both agencies stated that we would be open to consider a proxy approach
2 if one could be developed that produced reasonable avoided cost rates.

3

4 At the time that the Stipulation was under consideration in early 2004,
5 there was significant pressure coming from various quarters to implement
6 an avoided cost pricing methodology that could be applied to a few QFs
7 that desired to supply power to PacifiCorp. The Committee supported the
8 avoided cost rates contained in the Stipulation for a number of reasons:

- 9 ▪ the interim avoided cost method was temporary and appeared to
10 produce avoided cost rates that were reasonable;
- 11 ▪ the Stipulation contained language that anticipated the Task Force
12 would develop a long term avoided cost method by November 20,
13 2004 and submit it to the Commission for approval;
- 14 ▪ the Stipulation contained a provision to limit the amount of capacity
15 that PacifiCorp could purchase from QFs based on the interim
16 avoided cost rates, and
- 17 ▪ there was a deadline for when QFs had to be online in order to be
18 eligible to receive the avoided cost payments.

19

20 The Task Force has been examining both Proxy and DRR methods and
21 its work is incomplete. However, it appears that momentum is building for
22 the use of a DRR method.

23

24 The Committee's major concerns regarding the Stipulation approach stem
25 from the fact that it is a hybrid approach that relies partly on a DRR
26 method and partly on a proxy plant method.² The Committee has always

² The proxy plant method is based on the capacity and energy costs of a combined cycle combustion turbine ("CCCT") unit.

1 objected to a proxy approach based on a CCCT resource because
2 PacifiCorp serves its load requirements using a combination of coal, gas,
3 hydro and other resources. Thus, it is unreasonable to assume that in
4 every hour PacifiCorp's avoided costs would reflect only the costs of a
5 CCCT unit.

6 **Q. PLEASE EXPLAIN HOW AVOIDED ENERGY COSTS ARE**
7 **DETERMINED UNDER THE DRR AND PROXY METHODS.**

8 A. The DRR method relies on results from two production cost model runs:
9 the first run models the base system as it is anticipated to exist in the
10 future; and the second includes a zero-cost QF added to the base system.
11 According to PURPA, QFs should be paid a rate that is no more and no
12 less expensive than the cost the utility would incur if it had to serve load
13 without the QF. The annual difference in production costs between the two
14 production cost runs, divided by the annual amount of megawatthours
15 ("MWhs") supplied by the QF, represents the annual average avoided cost
16 that the QF should be paid.

17
18 The proxy method that is used in the Stipulation relied on a DRR approach
19 for the first part of the 20 year study period to determine avoided energy
20 costs, and on the energy costs of a CCCT unit (proxy plant approach) for
21 the remainder of the 20 year study period. The criterion of when to switch
22 to the proxy plant method is when PacifiCorp first becomes completely
23 capacity deficient in all twelve months of the year.

1 **Q. WHEN DID THE STIPULATION SWITCH FROM THE DRR APPROACH**
2 **TO THE PROXY PLANT APPROACH?**

3 The Stipulation, based on the load and resource balance that existed in
4 early 2004, indicated that the Company would be completely resource
5 deficient in every month of the year beginning in 2007. Based on an
6 updated load forecast, and a new supply and demand balance, PacifiCorp
7 is now only resource deficient for all twelve months beginning in 2011.
8 PacifiCorp filed an analysis with the Commission on February 28, 2005, in
9 which it updated the Stipulation results by including its most current load
10 and resource balance projections, market price forecast, and gas price
11 forecast. The Company used its GRID model to compute production costs
12 for the DRR method up to 2011, and then used the capital costs and
13 energy costs associated with a CCCT unit for the remainder of the 20-year
14 period.

15 **Q. WHAT IS YOUR OBJECTION TO THE USE OF THE STIPULATION**
16 **METHODOLOGY?**

17 A. As mentioned previously, the Committee has consistently maintained that
18 the DRR method should be used for the entire 20-year period for
19 developing avoided energy costs, not just for the first six years when the
20 Company believes it is in a resource sufficiency period. The Company is
21 obligated to use a production cost model to conduct long-term resource
22 planning as part of its Integrated Resource Planning ("IRP") process and,
23 therefore, the Company should rely on a similar approach to develop its

1 avoided cost estimates. Of course, the IRP results must be reasonable
2 and some concerns about the credibility of PacifiCorp's IRP results will be
3 discussed later in my testimony.

4 **Q. DOES THE COMMITTEE HAVE CONCERNS ABOUT THE**
5 **COMPARABILITY OF THE ANALYSES THAT HAVE BEEN**
6 **PRESENTED BY THE COMPANY AND OTHER PARTIES IN SUPPORT**
7 **OF THEIR VIEWS REGARDING THE STIPULATION AVOIDED COSTS?**

8 A. Yes, on February 28, 2005 three parties filed testimony that contained
9 analyses supporting their positions regarding avoided cost rates.
10 PacifiCorp performed two analyses; Roger Swenson, on behalf of the wind
11 power developers, performed an analysis; and David Olive, on behalf of
12 Spring Canyon also performed an analysis. Each of these analyses use
13 information supplied by the Company that came from incomplete studies
14 and relied on inconsistent data assumptions.

15 **Q. PLEASE BEGIN WITH MR. SWENSON'S ANALYSIS.**

16 A. Mr. Swenson compared the Stipulation avoided costs to two sets of
17 alternative avoided costs computed for use by the Task Force, in which a
18 500 MW QF was analyzed. The Task Force attempted to overcome
19 problems with the proxy approach by developing a "resource stacking"
20 method. This method still relied on a production cost modeling run, but
21 ultimately, it was a spreadsheet-based model that attempted to consider
22 the influence of resources other than just gas-fired generation. The
23 production cost model results provided weighting factors based on how

1 much energy would be produced by coal, gas and other resources in
 2 PacifiCorp’s resource plan. Those weighting factors were subsequently
 3 used to develop an avoided cost energy rate. The other results that Mr.
 4 Swenson provided in his testimony were from a 500 MW QF DRR analysis
 5 that the company conducted using the IRP model. Unfortunately, these
 6 two analyses didn’t use consistent input data assumptions, which was one
 7 of the main goals of the Task Force.

8
 9 The 20 year levelized payment results that Mr. Swenson provided in his
 10 testimony comparing the Stipulation results to both the DRR and the
 11 Resource Stacking approach are summarized below:

Based on RJS Supplemental Exhibit 1	Levelized Payment (1)
2004 Stipulation 100 MW 85% load factor QF	\$51.03
500 MW DRR 85% load factor (PacifiCorp Corrected Model provided to Task Force 2/16/05)	\$49.02
500 MW Resource Stack 85% load factor (PacifiCorp Model provided to Task Force 2/9/05)	\$58.40

(1) Discount rate used to levelize QF Payments is 7.2%

13
 14 **Q. WHAT DID MR. SWENSON CONCLUDE?**

15 A. Mr. Swenson concluded that the avoided cost rates set forth in the
 16 Stipulation are still reasonable.

17

18

1 **Q. WHAT DID MR. OLIVE’S ANALYSIS SHOW?**

2 A. Mr. Olive basically provided the same analysis as Mr. Swenson, which is
 3 summarized below from his Exhibit DLO 2.

4 **Based on David Olive Exhibit Spring Canyon DLO 2**

	Stipulation All-in \$/MWh ³	PacifiCorp 500 MW QF DRR method (Corrected) \$/MWh
2006-2025 Levelized Price	\$48.86	\$49.02

5
 6 Based on a comparison of the Stipulation avoided cost rates to the DRR
 7 results that the Company provided to the Task Force, Mr. Olive concluded
 8 that the Stipulation avoided cost rates are within a reasonable range. Mr.
 9 Olive also expresses a concern that the Stipulation avoided cost rates
 10 may be understated, yet he provides no insight as to how much he
 11 believes they may be understated.

12 **Q. WHAT ANALYSES DID PACIFICORP CONDUCT?**

13 A. First, PacifiCorp updated the avoided cost proxy model that was used to
 14 derive the Stipulation avoided cost rates. The Company used a more
 15 current load and resource balance based on its 2005 IRP, an updated
 16 GRID production cost analysis for use during the sufficiency period,
 17 updated fuel cost and forward market price estimates, and updated proxy
 18 plant assumptions from the 2005 IRP. The load and resource balance is a
 19 calculation performed outside of GRID that is used to make a

³ There is a slight difference between the Stipulation levelized value between what Mr. Olive computed and what Mr. Swenson computed, which I did not see the need to reconcile.

1 determination of when PacifiCorp would be in a resource deficiency
2 period. This affects the level of capacity payments that are made in the
3 Stipulation method and it determines when the switch occurs from a DRR
4 method to a proxy method. While the load and resource balance was
5 updated to reflect the current 2005 IRP, the GRID database was not
6 changed. Specifically, the resource plan entered in GRID was not
7 changed to reflect the fact the IRP determined that new units would be
8 added during the study period. For consistency the loads and resources
9 used in the 2005 IRP should have also been used in GRID.

10

11 PacifiCorp initially filed the results of this analysis with the Commission on
12 February 28, 2005. However, PacifiCorp used a 10 MW QF resource and
13 it was reminded that it should have used a 100 MW resource instead.
14 PacifiCorp subsequently revised its analysis using a 100% available, 100
15 MW QF, and provided those results to the parties at the technical
16 conference on March 9, 2005.

17 **Q. EARLIER YOU MENTIONED PACIFICORP CONDUCTED TWO**
18 **ANALYSES THAT WERE FILED ON FEBRUARY 28, 2005. WHAT**
19 **WAS THE SECOND ANALYSIS?**

20 PacifiCorp used the IRP model to conduct a DRR analysis based on an
21 85% available, 99 MW QF resource. The objective of this analysis was to
22 determine whether the avoided costs that had been computed with the
23 updated Stipulation model were reasonable when compared to results

1 produced using the DRR approach. In addition to the fact that the
 2 updated Stipulation analysis used a 100% available, 100 MW QF, while
 3 the DRR analysis used an 85% available, 99 MW QF resource, I found
 4 numerous examples of other inconsistencies in PacifiCorp's data
 5 assumptions.

6 **Q. BEFORE DISCUSSING THESE DATA INCONSISTENCIES, WHAT DID**
 7 **THE RESULTS SHOW AND WHAT WERE PACIFICORP'S**
 8 **CONCLUSIONS?**

9 A. PacifiCorp's results are summarized in the table below.

Based on PacifiCorp's February 28 and March 9, Analyses

	2004 Stipulation Fixed Energy Pricing Approach All-in \$/MWh	PacifiCorp February 28, 2005 100 MW QF DRR All-In \$/MWH	PacifiCorp's Updated Stipulation Fixed Energy Pricing Approach (Corrected March 9, 2005) \$/MWH	PacifiCorp's Updated Stipulation Variable Energy Pricing Approach (Provided February 28, 2005) \$/MWH
2005-2024 Levelized Price	\$50.03	\$50.33	\$59.08	\$63.63

10

11 At this time PacifiCorp has not provided any testimony describing its
 12 conclusions. However, during the March 9, 2005 technical conference,
 13 PacifiCorp expressed concern about continuing to use the Stipulation
 14 avoided cost rates based on the updated Stipulation results. PacifiCorp
 15 was particularly concerned that the updated Stipulation avoided cost rates
 16 based on the variable energy pricing approach appear to be much higher
 17 than the 2004 Stipulation avoided cost rates. The variable pricing method,
 18 updated Stipulation avoided cost rates were computed by multiplying the

1 annual heat rates that are in Appendix A of the Stipulation by the
2 Company's December 2004 gas price forecast, and then adding in the
3 avoided capacity costs that are also in Appendix A of the Stipulation.
4 Those costs were levelized using a 7.2% discount factor, resulting in a
5 \$63.63/mWh levelized QF rate, which is 27% higher than the 2004
6 Stipulation avoided cost rate of \$50.03/mWh. I share PacifiCorp's concern
7 about the Stipulation methodology since the updated Stipulation avoided
8 cost rate is significantly higher than the Stipulation rate. I find it
9 unreasonable to assume that PacifiCorp's avoided costs would increase
10 by this amount as a result of updating to current data assumptions,
11 despite the increase in the current natural gas price forecast.

12
13 To validate the updated Stipulation results, PacifiCorp performed an
14 additional analysis using the DRR method to ascertain whether the
15 updated Stipulation proxy method results are reasonable. This DRR
16 analysis showed that PacifiCorp's levelized avoided cost should be
17 \$50.33/mWh, which is well below the updated Stipulation proxy method
18 result, but virtually identical to the Stipulation proxy method result that was
19 developed last year. This implies that had PacifiCorp used the DRR
20 approach at the time the Stipulation was developed a year ago, it is likely
21 that avoided cost rates would have been lower than those developed
22 using the proxy method.

1 **Q. WHAT MIGHT EXPLAIN THE FACT THAT EVEN WITH MUCH HIGHER**
2 **GAS PRICES THE DRR RESULTS ARE MUCH LOWER THAN THE**
3 **UPDATED AVOIDED COST STIPULATION RESULTS?**

4 A. In addition to the change in the gas price forecast, there are many other
5 data assumptions that have changed, which should have been
6 incorporated into both analyses. Based on a comparison of PacifiCorp's
7 DRR and updated Stipulation proxy analysis I found many inconsistencies
8 between the data assumptions used in the two methodologies. If
9 consistent data assumptions were used, I would expect that the DRR
10 approach would result in lower avoided costs compared to the Stipulation
11 proxy approach, even when a higher gas price forecast is analyzed. The
12 Stipulation proxy approach assumes that if gas prices were to rise 30% in
13 a year, then avoided energy costs are assumed to rise by the same
14 amount that year. However, the DRR approach recognizes that there are
15 many hours in the year, particularly lower load hours, when PacifiCorp
16 may not dispatch gas resources and a rise in gas prices would have no
17 effect on the determination of avoided energy costs. In other words,
18 PacifiCorp's avoided costs during those hours would be based on some
19 other lower cost resource than a gas resource.

1 **Q. WHAT OTHER DATA INCONSISTENCIES HAVE YOU IDENTIFIED**
2 **BETWEEN PACIFICORP'S DRR ANALYSIS AND ITS UPDATED**
3 **STIPULATION ANALYSIS?⁴**

4 A. The list of inconsistencies include:

- 5 1. The DRR model uses an 85% available, 99 MW QF, while the
6 updated Stipulation method uses a 100% available, 100 MW
7 QF.
- 8 2. The DRR method determines that no avoided capacity costs
9 should be paid for basically the same QF resource as modeled
10 in the updated Stipulation approach, yet the updated Stipulation
11 method includes annual avoided capacity payments.
- 12 3. The DRR method incorporates an expansion plan based on
13 resources that were identified during the 2004 IRP. This
14 includes a 525 MW CCCT unit that comes on-line in fiscal year
15 2010. During the sufficiency period, the updated Stipulation
16 method includes a GRID production cost analysis that does not
17 include this unit.
- 18 4. The DRR method includes new resources that were identified in
19 the 2004 IRP, yet it includes capital cost assumptions based on
20 the 2005 IRP. Some of the overnight cost-of-construction
21 assumptions are as much as \$100/kW more in the 2005 IRP
22 compared to the previous IRP.
- 23 5. There are many differences in the categories of costs or
24 revenues that are modeled in the GRID-based updated
25 Stipulation method compared to the DRR method. For instance,
26 GRID includes these costs that are not in the DRR method:
- 27 ▪ Wheeling Expenses;
28 ▪ Use of Facilities Charges;
29 ▪ Sales of Excess Gas;
30 ▪ Pipeline Reservation Fees.
- 31 6. There are differences in the categories of costs or revenues that
32 are modeled in the DRR method that are not included in the
33 updated Stipulation method. For instance the DRR method
34 includes these costs that are not in the updated Stipulation
35 method:

⁴ Note that not all of the inconsistencies identified in this list will lead to differences in avoided costs. For something to affect avoided costs, it must be a variable cost that might be different in the base case versus the change case that includes the QF.

- 1 ▪ Thermal Variable O&M expenses;
2 ▪ Emissions Allowance Costs.
- 3 7. The load requirement appears to be different between the two
4 methods. For instance, the updated Stipulation GRID based
5 load requirement in 2006 is 56,716 GWH. In that same year,
6 the DRR load requirement is 61,823 GWH. This disparity in
7 loads could result in differences in avoided costs.

8 Perhaps the most surprising result that I noticed in my comparison was
9 the magnitude of the difference in system net power costs between the
10 two methods for the same time period. In 2006, the base case run for
11 the updated Stipulation method based on the GRID analysis shows a
12 system net power cost figure of \$786.7 million. For essentially the
13 same time period, the DRR method IRP-based net power costs are
14 \$570.7 million. This is a dramatic difference in system net power
15 costs. (What's even more perplexing is that the GRID net power cost
16 results are higher by \$216 million, yet the GRID model has a lower
17 energy requirement by 5,107 GWH.)

18 **Q. HAVE YOU PREPARED EXHIBITS THAT COMPARE THE NET POWER**
19 **COST RESULTS PRODUCED BY EACH OF THE METHODS?**

20 A. Yes, I have. Confidential CCS Exhibit 1.2 contains total costs, generation
21 and average costs for the updated Stipulation (GRID-based) method
22 covering the period 2005 through 2011, and Confidential CCS Exhibit 1.3
23 contains similar results for the period 2006 through 2011 for the DRR
24 (IRP-based) method. The major differences in production cost results
25 appear to be largely related to differences in gas generation and net
26 purchases and sales energy.

1 **Q. HAVING REVIEWED MR. SWENSON'S, MR. OLIVE'S AND THE**
2 **COMPANY'S TWO ANALYSES, WHAT ARE YOUR CONCLUSIONS?**

3 A. The models that PacifiCorp relies on are used in many important decision-
4 making processes, and it is critical that they be as accurate as possible.
5 PacifiCorp's GRID model is used for rate case studies and the model used
6 for the DRR analysis is the same production cost model that PacifiCorp
7 uses in the IRP to make important resource planning decisions. The
8 Committee strongly recommends that PacifiCorp should be required to
9 conduct a thorough audit of its modeling practices to ensure that when it
10 relies on multiple models for important planning and ratemaking dockets
11 that the models use consistent assumptions and data.

12 **Q. WHAT IS THE COMMITTEE'S RESPONSE TO THE COMMISSION'S**
13 **FIRST QUESTION?**

14 Because of the data inconsistency problems that we have identified, the
15 Committee was unable to determine whether the Stipulation reflects a
16 reasonable estimate of PacifiCorp's actual avoided costs. However, we
17 are convinced that the DRR approach should be used to develop a
18 projection of PacifiCorp's avoided costs, and had the DRR method been
19 available at the time of the Stipulation, we believe the DRR based avoided
20 cost results would have been lower than what was determined using the
21 Stipulation method. Now that the gas price forecast has increased,
22 PacifiCorp's avoided costs should rise as well, but the question is by how
23 much. Even with the higher gas prices, PacifiCorp's latest DRR results

1 are fairly close to the Stipulation results. Therefore, the Committee
2 recommends that the Commission should continue to rely on the
3 Stipulation pricing, although in the interests of protecting the ratepayer's
4 interests, the Commission should attempt to minimize the use of the
5 Stipulation pricing to the greatest extent possible. Our recommendations
6 regarding the Commission's other two questions provide suggestions as to
7 how this may be accomplished.

8 **COMMISSION QUESTION TWO**

9 **Q. PLEASE DISCUSS THE COMMITTEE'S POSITION REGARDING THE**
10 **COMMISSION'S SECOND QUESTION.**

11 A. The Commission's second question is as follows:

12 If the answer to question (1) is yes, how many megawatts
13 are remaining under the cap contained in Paragraph 10 of
14 the Stipulation?
15

16 To date, four QF contracts have been approved by the Commission to
17 receive payments based on the Schedule 38 Interim Tariff. Those QFs
18 and the amount of megawatts associated with each of the contracts (with
19 the information taken directly from the contracts) are:

- 20
- Desert Power – 95 MW;
 - Kennecott – 31.6 MW;
 - Tesoro – 12 MW;
 - U.S. Magnesium – 36 MW
- 21
22
23
24

25 The sum of all of the capacity associated with these QF contracts is 174.6
26 MW, which means 100.4 MW remains for other QFs under the cap.

1 **Q. DO YOU AGREE WITH SPRING CANYON'S CONTENTION THAT THE**
2 **CAP DOES NOT APPLY TO QFS THAT PROVIDE NON-FIRM**
3 **CAPACITY?**

4 A. No. Paragraph 9 of the Stipulation discusses the cap and states, "The
5 parties agree that the Appendix A Prices should be available to any QF
6 contract approved during the Interim Period so long as power from the QF
7 project will be available to PacifiCorp by no later than June 1, 2007, up to
8 a cumulative cap of 275 MWs for all QF projects approved during the
9 Interim Period combined." This paragraph was clearly intended to include
10 all QF contracts, not just firm QF contracts. I also recall that when we
11 discussed the cap during settlement talks parties identified the potential
12 QFs (and the attendant MWs) that might be interested in the interim
13 avoided costs and the cap was set at 275 MW. In those conversations, I
14 specifically recall that Tesoro and Kennecott, which are non-firm QFs,
15 were included in the count that led to the 275 MW cap. Therefore, the
16 Committee firmly rejects the notion that the cap should only be applied to
17 firm QFs.

18 **COMMISSION QUESTION THREE**

19 **Q. PLEASE DISCUSS THE COMMITTEE'S POSITION REGARDING THE**
20 **COMMISSION'S THIRD QUESTION.**

21 A. The Commission's third question is as follows:

22 If the answer to question (1) is yes, how should the order of
23 eligibility for the remaining megawatts be determined and
24 what is the order?

1

2 The Committee is not aware of the existence of any specific rules
3 associated with the Stipulation that establishes the order in which QFs are
4 to be accepted when more QFs have applied than the cap will allow.

5 Certain parties suggest a logical approach would be to set the order based
6 on the date that the QF files with the Commission for approval of a QF
7 contract. However, the Committee does not believe it is in the public
8 interest to strictly decide which QF to take based solely on the order in
9 which QFs file. Instead, the Committee believes that the public interest
10 would be better served if the Commission were to apply a second test.

11 That is, the Commission should make a selection among multiple
12 candidates by selecting the one that presents the least risk of meeting its
13 obligations of coming online by a certain deadline to supply power to serve
14 PacifiCorp's load. Based on this selection criterion, ExxonMobil should be
15 considered to become the next QF resource selected. ExxonMobil is
16 already online and operating in Wyoming, and it would like to operate as a
17 75 MW QF resource in Utah beginning in 2006 based on transmission
18 rights that it says it can acquire to deliver power to the Mona substation in
19 Utah. Assuming no transmission upgrades would be required to deliver its
20 power into Utah, the Committee recommends that ExxonMobil should be
21 the next QF resource that should be selected.

1 **Q. WHY DOES THE COMMITTEE BELIEVE THAT EXXONMOBIL WOULD**
2 **BE A LESS RISKY ALTERNATIVE COMPARED TO SPRING CANYON,**
3 **PIONEER RIDGE, OR MOUNTAIN WIND?**

4 A. ExxonMobil is already online and operating and Spring Canyon and the
5 two wind projects have many hurdles to overcome to be built and to come
6 online by June 2007. Each year numerous potential QF and merchant
7 projects are dropped because of the cost and complexity associated with
8 financing and completing the projects. Spring Canyon, Pioneer Ridge and
9 Mountain Wind all have significant development hurdles to overcome in
10 order to construct their projects. Spring Canyon, for example, not only
11 requires the construction of its own generating plant, but it also requires
12 the construction of a third party "steam host" industrial facility that does not
13 exist today, in order for it to become a QF. Even if Spring Canyon has the
14 ability to construct its generating plant, if the industrial facility owner at
15 some point decides not to go forward, then Spring Canyon would most
16 likely have to cancel or delay its project. Even if a project isn't cancelled,
17 but delayed, that would present another dilemma for the Commission,
18 because the Stipulation established June 2007 as the absolute deadline
19 when the QF must be online. The delay of a project beyond June 2007
20 would imply that the deadline requirement wasn't really a firm requirement
21 at all, but instead more of a guideline. The Committee recommends that if
22 a selected QF is in fact delayed beyond the June 2007 deadline, then it
23 should be subjected to severe penalties that are built into the contract.

1

2 **Q. DOES THIS CONCLUDE YOUR PREFILED TESTIMONY?**

3 **A. Yes, it does.**