

1 **Q. Please state your name, business address and present position with Rocky**  
2 **Mountain Power Company (the Company), a division of PacifiCorp.**

3 A. My name is Mark Widmer, my business address is 825 N.E. Multnomah, Suite  
4 600, Portland, Oregon 97232, and my present title is Director, net power costs.

5 **Qualifications**

6 **Q. Briefly describe your education and business experience.**

7 A. I received an undergraduate degree in Business Administration from Oregon State  
8 University. I have worked for the Company since 1980 and have held various  
9 positions in the power supply and regulatory areas. I was promoted to my present  
10 position in September 2004.

11 **Q. Please describe your current duties.**

12 A. I am responsible for the coordination and preparation of net power cost and  
13 related analyses used in retail price filings. In addition, I represent the Company  
14 on power resource and other various issues with intervenor and regulatory groups  
15 associated with the six state regulatory commissions to whose jurisdiction we are  
16 subject.

17 **Summary of Testimony**

18 **Q. Will you please summarize your testimony?**

19 A. I present the Company's proposed net power costs. In addition, my testimony:

- 20 • Describes the Company's production cost model, the Generation and  
21 Regulation Initiatives Decision Tools (GRID) model, which is used to  
22 calculate net power costs;
- 23 • Provides information on how input data is normalized in GRID and the

24 rationale for doing so; and

25 • Describes the change in hydro modeling associated with the VISTA hydro  
26 model.

27 **Net Power Cost Results**

28 **Q. Please explain net power costs.**

29 A. Net power costs are defined as the sum of fuel expenses, wholesale purchase  
30 power expenses and wheeling expenses, less wholesale sales revenue.

31 **Q. Please explain how the Company calculates net power costs.**

32 A. Net power costs are calculated using the GRID model. For each hour in the test  
33 period, the model simulates the operation of the power supply portion of the  
34 Company under three stream flow conditions. The results obtained from the  
35 stream flow conditions are averaged and the appropriate cost data is applied to  
36 determine an expected net power cost under normal stream flow and weather  
37 conditions for the test period.

38 **Q. What are the proposed normalized net power costs?**

39 A. The normalized net power costs for the twelve months ended June 2009 are  
40 approximately \$456.4 million on a Utah allocated basis, or \$1.091 billion system-  
41 wide. The Company's net power cost study is provided as Exhibit  
42 RMP\_\_\_\_(MTW-1). The allocation of total Company net power costs to Utah is  
43 presented in Exhibit RMP\_\_\_\_(SRM-1) in Mr. Steven McDougal's testimony.

44 **Q. How do these compare with the level currently included in rates?**

45 A. Rates for Docket 06-035-21 were established based on a global settlement of the  
46 entire case, without specific findings on the net power cost level. Therefore, it is

47 not possible to identify the exact magnitude of the cost increase from the prior  
48 case. The projected level of net power costs in this case, however, is more than  
49 34 percent higher than the \$811 million filed with the last case. In general, the  
50 largest factors causing the cost increase are higher retail loads, higher coal prices,  
51 higher market and natural gas costs, and expiring purchase power contracts. These  
52 increases are mitigated by the addition of wind resources.

53 **Q. How does increased retail load impact the Company's proposed net power**  
54 **costs?**

55 A. This filing reflects a system-wide increase in load of 3.2 million megawatt hours  
56 (5.6 percent) when compared to total Company loads included in Docket 06-035-  
57 21. All things being equal, additional retail load will require the Company to re-  
58 dispatch the system utilizing additional higher cost thermal resources and by  
59 making additional market purchases and reduced market sales.

60 **Q. Please explain the sources of the increase in the Company's gas costs.**

61 A. Gas prices have trended sharply upward over the last several years, and they  
62 remain volatile, with both price spikes and price softening. The Company's gas  
63 costs included in this filing reflect market prices, plus cost increases or decreases  
64 to reflect the Company's hedged position.

65 The general upward trend in price coupled with extreme market price  
66 volatility makes hedging an important risk mitigation tool to manage the  
67 Company's cost of gas. The Company's gas procurement and risk management  
68 strategy is discussed in detail in Mr. Lasich's testimony. While the Company's  
69 hedged position in Docket 06-035-21 decreased gas costs, the current filing

70 reflects gas costs that are higher because the hedged position is above market.  
71 The Company's gas costs for this case were primarily hedged between November  
72 2005 and May 2006, after market prices had increased following hurricane  
73 Katrina.

74 **Q. Please explain the Company's coal fuel price increases.**

75 A. The coal price increases at our generation facilities are being driven by a variety  
76 of factors, including normal increases in contract price indices, the impact of  
77 contract re-openers, and higher mine operating costs.

78 **Q. Can you give examples of these cost increases?**

79 A. Yes. The Company's Deer Creek mine reflects a cost increase of \$11 million or  
80 \$3.89/ton. This increase is caused by a combination of lower expected annual  
81 tonnage coupled with increased labor, benefits, insurance and royalties. The cost  
82 of fuel supplied by the Arch coal purchase causes an increase of \$15 million due  
83 to a price re-opener as well as contract escalation.

84 **Q. Why do expiring purchase power contracts generally increase net power  
85 costs?**

86 A. The Company's purchase power contracts generally reflect wholesale electric  
87 market prices at the time they were executed. As wholesale electric market prices  
88 increase, the cost of replacement power increases when a contract expires. This  
89 filing reflects the expiration of various contracts, including the 400-megawatt  
90 TransAlta contract, and the increased costs of replacement power associated with  
91 these expiring contracts. The expiration of the TransAlta and Duke Power  
92 contracts increases net power costs by \$70.8 million.

93 **Q. Are the cost increases partially offset by the inclusion of the variable costs**  
94 **from renewable energy facilities expected to be in service during the test**  
95 **period?**

96 A. Yes. The net power costs include expected generation from the 94-megawatt  
97 Goodnoe wind project located in Oregon, which is presently expected to be in-  
98 service June 2008; the 140-megawatt Marengo wind generation facility located in  
99 Washington, that came on line August 2007 and is being upgraded to 210-  
100 megawatts by August 2008; the 99 megawatt Glenrock wind project located in  
101 Wyoming, which is presently expected to be in service December 2008, the 99  
102 megawatt Seven Mile Hill wind project located in Wyoming, which is expected to  
103 be in service by December 2008 and the 100-megawatt Leaning Juniper wind  
104 generation facility located in Oregon that came on line September 2006. Because  
105 the Company owns these wind facilities, the variable cost of these resources is  
106 zero. These resource additions reduce total Company net power costs by \$83.8  
107 million.

#### 108 **Determination of Net Power Costs**

109 **Q. Are these proposed net power costs developed with the same production**  
110 **dispatch model used in the Company's last Utah filing?**

111 A. Yes, with one exception. The Company's proposed net power costs were  
112 developed using version 6.2 of the GRID model. In the last Utah filing (Docket  
113 No. 06-035-21), the Company used GRID version 5.2/5.3.

114

115 **Q. Please explain the changes in GRID version 6/1, including whether they**  
116 **impact net power costs.**

117 A. The first is a change in the power plant commitment logic, so that if the marginal  
118 unit's reference market is illiquid, the model does not calculate a reserve credit.  
119 This change has only a minimal impact on power costs.

120 The second change replaces the Thermal Heat Rate data series with a Heat  
121 Rate Coefficient data series. The model calculates the heat rate curve within the  
122 model. The new data series is a timed-attribute data series. This allows the  
123 analyst to change Huntington Unit 2's curve to reflect the impact of the new  
124 scrubber without maintaining two different data series, for example. Again, the  
125 change has only minimal impact on net power costs.

126 The third change generally improves the functionality of the model by  
127 enhancing security for projects with "locked" scenarios, providing an MMBTU  
128 report and providing financial reports with finer granularity in long term contract  
129 cost reporting.

130 **Q. Please explain the changes in GRID version 6.2, including whether they**  
131 **impact net power costs.**

132 A. The first change enhances the system balancing logic to better recognize  
133 economic displacement by decommitting eligible thermal units. Previously, the  
134 Company used a manual workaround. The net power cost impact of this change  
135 ranges from no change to a decrease depending upon parameters of the entire  
136 portfolio of resources.

137 The second change improves the dispatch of resources with zero minimum

138 up and down time settings. The net power cost impact is either a small decrease  
139 or a small increase depending upon parameters of the entire portfolio of resources.

140 The third change provides the capability to include a loss payment for  
141 transmission losses as part of the total hourly transmission link cost. The net  
142 power cost impact of this change is zero at the current time.

143 The fourth change provides the capability to include a capacity payment  
144 and other cost in the total monthly transmission link cost. The net power cost  
145 impact of this change is zero at the current time.

146 The fifth change improves the efficiency of the system balancing  
147 algorithm. The net power cost impact of this change is zero.

148 The sixth change provides enhanced functionality for greater analyst  
149 efficiency. The net power cost impact of this change is zero.

150 **Q. Please explain how GRID projects net power costs.**

151 A. I have divided the description of the power cost model into three sections, as  
152 shown below:

- 153 • The model used to calculate net power costs
- 154 • The model inputs
- 155 • The model output

156 **The GRID Model**

157 **Q. Please describe the GRID model.**

158 A. The Generation and Regulation Initiatives Decision Tools (GRID) model is the  
159 Company's hourly production dispatch model, which is used to calculate net  
160 power costs. It is a server-based application that uses the following high-level

161 technical architecture to calculate net power costs:

- 162 • An Oracle-based data repository for storage of all inputs
- 163 • A Java-based software engine for algorithm and optimization
- 164 processing
- 165 • Outputs that are exported in Excel readable format
- 166 • A web browser-based user interface

167 **Q. Please describe the methodology employed to calculate net power costs in this**  
168 **docket.**

169 A. Net power costs are calculated hourly using the GRID model. The general steps  
170 are as follows:

- 171 1. Determine the input information for the calculation, including retail load,  
172 wholesale contracts, market prices, thermal and hydro generation capability,  
173 fuel costs, wind generation, transmission capability and expenses
- 174 2. The model calculates the following pre-dispatch information:
  - 175 • Thermal availability
  - 176 • Thermal commitment
  - 177 • Hydro shaping and dispatch
  - 178 • Energy take of long term firm contracts
  - 179 • Energy take of short term firm contracts
  - 180 • Reserve requirement and allocation between hydro and thermal
  - 181 resources
- 182 3. The model determines the following information in the Dispatch  
183 (optimization) logic, based on resources, including contracts, from the pre-



- 184 dispatch logic:
- 185 • Optimal thermal generation levels, and fuel expenses
  - 186 • Expenses (revenues) from firm purchase (sales) contracts
  - 187 • System balancing market purchases and sales necessary to balance and
  - 188 optimize the system and net power costs taking into account the
  - 189 constraints of the Company's system
  - 190 • Expenses for purchasing additional transmission capability
- 191 4. Model outputs are used to calculate net power costs on a total Company basis,
- 192 incorporating expenses (revenues) of purchase (sales) contracts that are
- 193 independent of dispatched contracts, which are determined in step 3.

194 The main processors of the GRID model are steps 2 and 3.

195 **Q. Please describe in general terms, the purposes of the Pre-dispatch and**

196 **Dispatch processes.**

197 A. The Dispatch logic is a linear program (LP) optimization module, which

198 determines how the available thermal resources should be dispatched given load

199 requirements, transmission constraints and market conditions, and whether market

200 purchases (sales) should be made to balance the system. In addition, if market

201 conditions allow, market purchases may be used to displace more expensive

202 thermal generation. At the same time, market sales may be made either from

203 excess resources or market purchases if it is economical to do so under market

204 and transmission constraints.

205

206 **Q. Does the Pre-dispatch logic provide thermal availability and system energy**  
207 **requirements for the Dispatch logic?**

208 A. Yes. Pre-dispatch, which occurs before the Dispatch logic, calculates the  
209 availability of thermal generation, dispatches hydro generation, schedules firm  
210 wholesale contracts, and determines the reserve requirement of the Company's  
211 system. In my following testimony, I'll describe each of these calculations in  
212 more detail.

### 213 **Generating Resources in Pre-Dispatch**

214 **Q. Please describe how the GRID model determines thermal availability and**  
215 **commitment.**

216 A. The Pre-dispatch logic reads the inputs regarding thermal generation by unit, such  
217 as nameplate capacity, normalized outage and maintenance schedules, and  
218 calculates the available capacity of each unit for each hour. The model then  
219 determines the hourly commitment status of thermal units based on planned  
220 outage schedules, and a comparison of operating cost vs. market price if the unit  
221 is capable of cycling up or down in a short period of time. The commitment status  
222 of a unit indicates whether it is economical to bring that unit online in that  
223 particular hour. The availability of thermal units and their commitment status are  
224 used in the dispatch logic to determine how much may be generated each hour by  
225 each unit.

226 **Q. How does the model shape and dispatch hydro generation?**

227 A. In the Pre-dispatch logic, the Company's available hydro generation from each  
228 non-run of river project is shaped and dispatched by hour within each week in

229 order to maximize usage during peak load hours. The weekly shape of a non-run  
230 of river project is based on the net system load. The dispatch logic incorporates  
231 minimum and maximum flow constraints for the project to account for hydro  
232 license constraints. The dispatch of the generation from run-of-river projects is  
233 flat in all hours of the week. The hourly dispatched hydro generation is used in the  
234 Dispatch logic to determine energy requirements for thermal generation and  
235 system balancing transactions.

### 236 **Wholesale Contracts in Pre-Dispatch**

237 **Q. Does the model distinguish between short-term firm and long-term firm**  
238 **wholesale contracts in the Pre-dispatch logic?**

239 A. Yes. Short-term firm contracts are block energy transactions with standard terms  
240 and a term of one year or less in length. In contrast, many of the Company's long-  
241 term firm and intermediate-term firm contracts have non-standard terms that  
242 provide different levels of flexibility. For modeling purposes, long-term firm  
243 contracts are categorized as one of the following archetypes based on contract  
244 terms:

- 245 • Energy Limited (shape to price or load): The energy take of these  
246 contracts have minimum and maximum load factors. The complexities can  
247 include shaping (hourly, annual), exchange agreements, and call/put  
248 optionality.
- 249 • Generator Flat (or Fixed Pattern): The energy take of these contracts is  
250 tied to specific generators and is usually the same in all hours, which takes  
251 into consideration plant down time. There is no optionality in these

- 252 contracts.
- 253 • Fixed Pattern: These contracts have a fixed energy take in all hours of a  
254 period.
  - 255 • Complex: The energy take of one component of a complex contract is tied  
256 to the energy take of another component in the contract or the load and  
257 resource balances of the contract counter party.
  - 258 • Contracted Reserves: These contracts do not take energy. The available  
259 capacity is used in the operating reserve calculation.
  - 260 • Financial: These contracts are place holders for capturing fixed cost or  
261 revenue. They do not take energy.

262 In the Pre-dispatch logic, long-term firm purchase and sales contracts are  
263 dispatched per the specific algorithms designed for their archetype.

264 **Q. Are there any exceptions regarding the procedures just discussed for**  
265 **dispatch of short-term firm or long-term firm contracts?**

266 **A.** Yes. Whether a wholesale contract is identified as long-term firm is entirely based  
267 on the length of its term. Consistent with previous treatment, the Company  
268 identifies contracts with terms greater than one year by name. Short-term firm  
269 contracts are grouped by delivery point. If a short-term firm contract has flexibility  
270 as described for long-term firm contracts, it will be dispatched using the  
271 appropriate archetype and listed individually with the long-term contracts. Hourly  
272 contract energy dispatch is used in the Dispatch logic to determine the  
273 requirements for thermal generation and system balancing transactions.

274

275 **Reserve Requirement in Pre-Dispatch**

276 **Q. Please describe the reserve requirement for the Company's system.**

277 A. The Western Electricity Coordinating Council (WECC) and the North American  
278 Electric Reliability Council (NERC) set the standards for reserves. All companies  
279 with generation are required to maintain operating reserves, which comprise two  
280 components – regulating reserve and contingency reserve. Companies must carry  
281 contingency reserves to meet the most severe single contingency (MSSC) or 5  
282 percent for operating hydro and wind resources and 7 percent for operating  
283 thermal resources, whichever is greater. A minimum of one-half of these reserves  
284 must be spinning. Units that hold spinning reserves are units that are under control  
285 of the control area. The remainder (ready reserves) must be available within a 10-  
286 minute period. NERC and WECC require companies with generation to carry  
287 spinning reserves to protect the WECC system from cascading loss of generation  
288 or transmission lines, uncontrolled separation, and interruption of customer  
289 service.

290 Regulating Reserve is an amount of Spinning Reserve immediately  
291 responsive to automatic generation control (AGC) to provide sufficient regulating  
292 margin to allow the control area to meet NERC's Control Performance Criteria.

293 **Q. How does the model implement the operating reserve requirement?**

294 A. The model calculates operating reserve requirements (both regulating reserve and  
295 contingency reserve) for the Company's East and West control areas. The total  
296 contingency reserve requirement is 5 percent of dispatched hydro and wind, plus  
297 7 percent of committed available thermal resources for the hour, which includes

298 both company-owned resources and long-term firm purchase and sales contracts  
299 that contribute to the reserve requirement. Spinning reserve is one half of the total  
300 contingency reserve requirement. In GRID, regulating margin is added to the  
301 spinning reserve requirement. Regulating margin is the same in nature as spinning  
302 reserve but it is used for following changes in net system load within the hour.

303 **Q. How does the model satisfy reserve requirements?**

304 A. Reserves are met first with unused hydro capability, then by backing down thermal  
305 units on a descending variable cost basis. Spinning reserve is satisfied before the  
306 ready reserve requirement. For each control area, spinning reserve requirement is  
307 fulfilled using hydro resources and thermal units that are equipped with governor  
308 control. The ready reserve requirement is met using purchase contracts for  
309 operating reserves, uncommitted quick start units, the remaining unused hydro  
310 capability, and by backing down thermal units. The allocated hourly operating  
311 reserve requirement applied to the generating units is used in the Dispatch logic to  
312 determine the energy available from the resources and the level of the system  
313 balancing market transactions.

314 **Q. What is an “uncommitted quick start unit”?**

315 A. As noted above, ready reserves must be available within a 10-minute period. A  
316 quick start unit is a unit that can be synchronized with the transmission grid and  
317 can be at capacity within the 10-minute requirement. If a gas supply is available  
318 and the units are not otherwise dispatched, the Gadsby combustion turbine units  
319 meet this requirement.

320

321 **Q. Are the operating reserves for the two control areas independent of each**  
322 **other?**

323 A. Yes, with one exception for spinning reserves. The dynamic overlay component  
324 of the Revised Transmission Services Agreement with Idaho Power allows the  
325 Company to utilize the reserve capability of the Company's West side hydro  
326 system in the East side control area. Up to 100 megawatts of East control area  
327 spinning reserves can be met from resources in the West control area.

328 **Q. What is the impact of reserve requirement on resource generating**  
329 **capability?**

330 A. There is no impact on hydro generation, since the amount of reserves allocated to  
331 hydro resources are based on the difference between their maximum dependable  
332 capability and the dispatched energy. However, if a thermal unit is designated to  
333 hold reserves, its hourly generation will be limited to no more than its capability  
334 minus the amount of reserves it is holding.

### 335 **GRID Model Inputs**

336 **Q. Please explain the inputs that go into the model.**

337 A. Inputs used in GRID include retail loads, thermal plant data, hydroelectric  
338 generation data, wind plant generation data, firm wholesale sales, firm wholesale  
339 purchases, firm wheeling expenses, system balancing wholesale sales and  
340 purchase market data, and transmission constraints.

341 **Q. Please describe the retail load that is used in the model.**

342 A. The retail load represents the normalized hourly firm retail load that the Company  
343 expects to serve within all of its jurisdictions for the twelve-month period ending

344 June 30, 2009. This load is modeled based on the location of the load and  
345 transmission constraints between generation resources to load centers.

346 **Q. Please describe the thermal plant inputs.**

347 A. The amount of energy available from each thermal unit and the unit cost of the  
348 energy are needed to calculate net power costs. To determine the amount of  
349 energy available, the Company averages for each unit four years of historical  
350 outage rates and maintenance. The heat rate for each unit is determined by using a  
351 four-year average of historical burn rate data. By using four-year averages to  
352 calculate outages, maintenance and heat rate data, annual fluctuations in unit  
353 operation and performance are smoothed. For this filing, the 48-month period  
354 ending June 2007 is used. Other thermal plant data includes unit capacity,  
355 minimum generation level, minimum up/down time, fuel cost, and startup cost.

356 **Q. Are there any exceptions to the four-year average calculation?**

357 A. Yes. Some plants have not been in service for the entire four-year period. For  
358 those plants, the Company uses the manufacturer's expected value for the missing  
359 months to produce a weighted average value of the known and theoretical rates.

360 **Q. Please describe the hydroelectric generation input data.**

361 A. The Company uses the output from the VISTA hydro regulation model for  
362 GRID's hydroelectric generation input data. The Company uses three sets of  
363 expected generation from VISTA. The VISTA model is described in more detail  
364 later in my testimony.

365 **Q. Does the Company use other hydro generation inputs?**

366 A. Yes. Other parameters for the hydro generation logic include maximum



367 capability, minimum run requirements, ramping restrictions, shaping capability,  
368 and reserve carrying capability of the projects.

369 **Q. Please describe the wind generation input data.**

370 A. The Company uses wind site information from the project developers to estimate  
371 generation.

372 **Q. Please describe the input data for firm wholesale sales and purchases.**

373 A. The data for firm wholesale sales and purchases are based on contracts to which  
374 the Company is a party. Each contract specifies the basis for quantity and price.  
375 The contract may specify an exact quantity of capacity and energy or a range  
376 bounded by a maximum and minimum amount, or it may be based on the actual  
377 operation of a specific facility. Prices may also be specifically stated, may refer to  
378 a rate schedule or a market index (such as California Oregon Border (COB), Mid-  
379 Columbia (Mid-C) or Palo Verde (PV)), or may be based on some type of  
380 formula. The long-term firm contracts are modeled individually, and the short-  
381 term firm contracts are grouped based on general delivery points. The contracts  
382 with flexibility are dispatched against hourly market prices so that they are  
383 optimized from the point of view of the holder of the call/put.

384 **Q. Please describe the input data for wheeling expenses and transmission  
385 capability.**

386 A. Firm wheeling expense is based on the wheeling expense for the twelve-month  
387 historic period ending June 2007, adjusted for known contract changes in the  
388 forecast period through twelve-months ending June 2009. Firm transmission  
389 rights between transmission areas in the GRID topology are based on the

390 Company's Merchant Function contracts with the Company's Transmission  
391 Function and contracts with other parties. The limited additional transmission to  
392 which the Company may have access is based on the experience of the  
393 Company's commercial and trading department. An example would be the day  
394 ahead firm transmission that the Company historically purchases on Path "C."

395 **Q. Please describe the system balancing wholesale sales and purchase input**  
396 **assumptions.**

397 A. The GRID model uses four liquid market points to balance and optimize the  
398 system. The four wholesale markets are at Mid-C, COB, Four Corners, and PV.  
399 The Mona market has also been incorporated to reflect the level of transactions  
400 the Company enters at this limited market. Subject to the constraints of the system  
401 and the economics of potential transactions, the model makes both system  
402 balancing sales and purchases at these markets. The input data regarding  
403 wholesale markets include market price and market size.

404 **Q. What market prices are used in the net power cost calculation?**

405 A. The market prices for the system balancing wholesale sales and purchases at four  
406 liquid markets are from the Company's September 30, 2007 Official Forward  
407 Price, shaped into hourly prices. While the Mona market prices were developed  
408 consistent with the Company's September 30, 2007 price curves, they are not part  
409 of the official curve due to the limited nature of the market and are highly  
410 confidential. The market price hourly scalars are developed by the Company's  
411 commercial and trading department based on historical hourly data since October  
412 2003. Separate scalars are developed for on-peak and off-peak periods and for

413 different market hubs to correspond to the categories of the monthly forward  
414 prices. Before the determination of the scalar, the historical hourly data are  
415 adjusted to synchronize the weekdays, weekends and holidays, and to remove  
416 extreme high and low historical prices. As such, the scalars represent the expected  
417 relative hourly price to the average price forecast for a month. The hourly prices  
418 for the test period are then calculated as the product of the scalar for the hour and  
419 the corresponding monthly price.

#### 420 **Normalization**

421 **Q. Please explain what is meant by normalization and how it applies to the**  
422 **production cost model for forecast test years.**

423 A. For forecast test years, normalization of input data for the production costs model  
424 is primarily limited to hydro data:

- 425 • Owned and purchased hydroelectric generation is normalized by running the  
426 production cost model for each of the three different sets of hydro generation.  
427 The resultant three sets of thermal generation, system balancing sales and  
428 purchases, and hydroelectric generation are then averaged.
- 429 • As previously explained, normalized thermal availability is based on a four-  
430 year average.

431 **Q. Please explain why the regulatory commissions and the utilities of the Pacific**  
432 **Northwest have adopted the use of production cost studies that employ**  
433 **historical water conditions for normalization.**

434 A. In any hydroelectric-oriented utility system, water supply is one of the major  
435 variables affecting power supply. The operation of the thermal electric resources,

436 both within and outside the Pacific Northwest, is directly affected by water  
437 conditions within the Pacific Northwest. During periods when the stream flows are  
438 at their lowest, it is necessary for utilities to operate their thermal electric resources  
439 at a higher level or purchase more from the market, thereby experiencing relatively  
440 high operating expenses. Conversely, under conditions of high stream flows,  
441 excess hydroelectric production may be used to reduce the need for thermal  
442 generation at the more expensive thermal electric plants, which in turn results in  
443 lower operating expenses for some utilities and an increase in the revenues of other  
444 utilities, or any combination thereof. No one water condition can be used to  
445 simulate all the variables that are met under normal operating conditions. Utilities  
446 and regulatory commissions have therefore adopted production cost analyses that  
447 simulate the operation of the entire system using historical water conditions, as  
448 being representative of what can reasonably be expected to occur under normal  
449 conditions.

450 **VISTA Model**

451 **Q. What is the VISTA model?**

452 A. The Company uses the VISTA Decision Support System (DSS) developed by  
453 Hatch Ltd (previously Synexus Global) as its hydro optimization model. The  
454 VISTA model is designed to maximize the value of the hydroelectric resources  
455 for ratemaking purposes by optimizing the operation of hydroelectric facilities  
456 against a projected stream of market prices. The market price used in the VISTA  
457 model are the same prices used to produce the net power costs, namely the  
458 Company's September 30, 2007 Official Forward Price Forecast.

459 VISTA uses an hourly linear program to define the system configuration  
460 and the environmental, political, and biological requirements for that system. The  
461 input to the VISTA model is historical stream flow data, plant/storage  
462 characteristics, license requirements, and market prices. The output of the VISTA  
463 model is the expected generation subject to the constraints described above.

464 **Q. Does the Company's use of the VISTA model in this general rate case differ**  
465 **from its use in other Company activities?**

466 A. No. The physical project data, constraint description, and historical stream flows  
467 used in the VISTA model in the preparation of hydro generation proposed for use  
468 in this filing are exactly the same data used by the Company's Integrated  
469 Resource Plan (IRP) process.

470 **Q. Do other utilities use the VISTA DSS model?**

471 A. The VISTA DSS model is used by a growing number of other energy companies  
472 all over the world including the Bonneville Power Administration (BPA).

473 **Q. In previous cases, hydroelectric generation was normalized by using**  
474 **historical water data. Is that still true with the VISTA model?**

475 A. Yes. The period of historical data varies by plant. As explained later in my  
476 testimony, the Mid-Columbia projects use seventy adjusted water years beginning  
477 with water year 1928/29. The Company's large plant data begins in the 1958-  
478 1963 range. The Company's small plant data begins in the 1978-1989 range.

479 **Q. Please describe the VISTA model inputs.**

480 A. The VISTA input data come from a variety of sources, which are separated into  
481 the following three groups: Company-owned plants without operable storage,

482 Company-owned plants with operable storage, and Mid-Columbia contracts.

483 The Company owns a large number of small hydroelectric plants scattered  
484 across its system. These projects have no appreciable storage ponds and are  
485 operated as run-of-river projects; *i.e.*, flow in equals flow out. For these plants  
486 “normalized generation” is based on a statistical evaluation of historical  
487 generation adjusted for operational changes at the particular plant that are the  
488 result of new license constraints.

489 The Company’s larger projects (Lewis River, Klamath River, and Umpqua  
490 River) have a range of possible generation that can be modified operationally by  
491 effective use of storage reservoirs. For these projects, the Company feeds the  
492 historical stream flow data through its optimization model, VISTA, to create a set  
493 of generation possibilities that reflect the current capability of the physical plant,  
494 the operating requirements of the current license agreements, as well as the  
495 current energy market price projections.

496 For the Lewis, Klamath and Umpqua Rivers, the historical stream flows  
497 used as inputs to the VISTA model are the flows that have been calculated and  
498 recorded by the Company at each of the projects. Generally, flows are developed  
499 using a simple continuity of water equation where  $\text{Inflow} = \text{Outflow} + \text{Change in}$   
500  $\text{Storage}$ .

501 For the Umpqua River in particular, the stream flow data was constructed  
502 by piecing together a variety of historical data sources. The U.S. Geological  
503 Survey gauge data at Copeland at the outflow of the entire project provides the  
504 only long term recorded flows for the Umpqua basin. Moving upstream data was

505 developed by comparison to similar watersheds combined with the continuity of  
506 water equation, described above, to determine where in the basin flows originated.  
507 In the last three to five years the Company has installed a number of gauging  
508 stations, which will help improve the data quality.

509 The Company's Mid-Columbia energy is determined by using VISTA to  
510 optimize the operations of the six hydro electric facilities below the Chief Joseph  
511 dam. Estimates of Mid-Columbia generation are complicated by the fact that this  
512 section of the river is subject to river flows regulated by the many large projects  
513 that are located upstream. The Company's Mid-Columbia generation is based on  
514 the regulated stream resulting from 70 years of "modified" stream flow conditions  
515 as modeled by the Pacific Northwest Power Pool.

516 The modified stream flows are the flows developed by the Bonneville  
517 Power Administration by determining the natural stream flow for the period of  
518 record and then modifying the historical data to reflect the year-2000 level of  
519 irrigation and development in the Columbia basin. [*2000 Level Modified Stream*  
520 *flow, 1928-1999*; Bonneville Power Administration. May 2004.] These modified  
521 flows are used by Pacific Northwest Power Pool to model the operation  
522 (regulation) of the entire Columbia Basin as it exists today. There are many  
523 variations of the Columbia River operations model results. We are using the  
524 "PNCA Headwater Payments Regulation 2004-05" file, also known as "The 2005  
525 70 year Reg" file, completed in July 2005 for hydro conditions that actually  
526 occurred for the period 1928 through 1997. Thus, the inflows to the Mid-  
527 Columbia projects are the result of extensive modeling that reflects the current

528 operations and constraints of the Columbia River. These streamflow data are the  
529 most current information available to the Company and serve as an input to the  
530 VISTA model.

531 The modeled discharge of the Grand Coulee Reservoir becomes the source  
532 of inflow data to the Company's model of the Mid-Columbia River generation. As  
533 in the case of the Company's owned large plants, the energy production resulting  
534 from the set of streamflows is analyzed statistically to produce a set of probability  
535 curves or exceedence levels for each group/week. The results are defined as  
536 exceedence level statistics for each week.

537 **Q. Is the input of hydro generation located outside of the Northwest modeled in**  
538 **the same manner as the Pacific Northwest hydro generation?**

539 A. Yes. Using the VISTA model, the input of hydro generation located in Utah and  
540 Southeast Idaho is calculated in the same manner as the Pacific Northwest hydro  
541 generation.

542 **Q. Please describe the VISTA model's output.**

543 A. The VISTA model calculates the probability of achieving a level of generation.  
544 The model output is expressed in terms of "exceedence" levels. Each exceedence  
545 level represents the probability of generation exceeding a given level of  
546 generation. The number of output exceedence levels is a user defined input  
547 parameter. While levels could be set anywhere PacifiCorp finds that 25-50-75  
548 exceedence levels are consistently within the historical variability of hydro  
549 generation and are used by the Company's operations planning group in its  
550 studies. This filing also incorporates these exceedence levels for normalization.



551 **GRID Model Outputs**

552 **Q. What variables are calculated from the production cost study?**

553 A. These variables are:

- 554 • Dispatch of firm wholesale sales and purchase contracts;
- 555 • Dispatch of hydroelectric generation;
- 556 • Dispatch of wind generation
- 557 • Reserve requirement, both spinning and ready;
- 558 • Allocation of reserve requirement to generating units;
- 559 • The amount of thermal generation required; and
- 560 • System balancing wholesale sales and purchases.

561 **Q. What reports does the study produce using the GRID model?**

562 A. The major output from the GRID model is the net power cost report. Additional  
563 data with more detailed analyses are also available in hourly, daily, monthly and  
564 annual formats by heavy load hours and light load hours.

565 **Q. Do you believe that the GRID model appropriately reflects the Company's**  
566 **operating relationship in the environment that it operates in?**

567 A. Yes. The GRID model appropriately simulates the operation of the Company's  
568 system over a variety of streamflow conditions consistent with the Company's  
569 operation of the system including operating constraints and requirements.

570 **Q. Please describe Exhibit RMP \_\_\_(MTW-2).**

571 A. This Exhibit is a schedule of the Company's major sources of energy supply by  
572 major source of supply, expressed in average megawatts owned and contracted for  
573 by the Company to meet system load requirements, for the forecast period. The

574 total shown on Line 11 represents the total future usage of resources during the  
575 forecast period to serve system load. Line 12 consists of wholesales sales made to  
576 neighboring utilities within the Pacific Northwest, the Pacific Southwest, and the  
577 Desert Southwest as calculated from the production cost model study. Line 13  
578 represents the Company's system load net of special sales.

579 **Q. Please describe Exhibit RMP\_\_\_(MTW-3).**

580 A. This Exhibit lists the major sources of future peak generation capability for the  
581 Company's winter and summer peak loads and the Company's energy load for the  
582 forecast period.

583 **Q. Does this conclude your direct testimony?**

584 A. Yes.