

**BEFORE THE  
PUBLIC SERVICE COMMISSION OF UTAH**

**In the Matter of the Application of Rocky Mountain Power for Authority to Increase its Retail Electric Utility Service Rates in Utah and for Approval of its Proposed Electric Service Schedules and Electric Service Regulations**

**Docket No. 08-035-38**

Direct Testimony of

**Maurice Brubaker**

On behalf of

**Utah Industrial Energy Consumers**

October 7, 2008  
Project 9033



**BRUBAKER & ASSOCIATES, INC.**  
CHESTERFIELD, MO 63017

4829-3275-8787.1

UIEC Exhibit TP 1  
Direct Testimony of Maurice Brubaker  
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**Direct Testimony of Maurice Brubaker**

1   **Q     PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2   A     Maurice Brubaker. My business address is 16690 Swingley Ridge Road, Suite 140,  
3     Chesterfield, Missouri 63017.

4   **Q     WHAT IS YOUR OCCUPATION?**

5   A     I am a consultant in the field of public utility regulation and president of Brubaker &  
6     Associates, Inc., energy, economic and regulatory consultants.

7   **Q     PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND AND EXPERIENCE.**

8   A     This information is included in Appendix A to my testimony.

9   **Q     ON WHOSE BEHALF ARE YOU APPEARING IN THIS PROCEEDING?**

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1 A I am appearing on behalf of the Utah Industrial Energy Consumers (UIEC). Members  
2 of UIEC purchase substantial quantities of electricity from Rocky Mountain Power  
3 Company (RMP) in Utah, and are vitally interested in the outcome of this proceeding.

4 **Q WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

5 A The purpose of this testimony is to oppose RMP's proposed Adjustment 9.2, its  
6 request to selectively update its revenue requirement calculation to include  
7 end-of-period rate base balances.

8 First, although RMP proposes to update the rate base balance to year end, it  
9 has failed to annualize revenues for year-end customers and consumption levels.  
10 This results in a distortion of the relationships among the elements of the revenue  
11 requirement and acceptance of this modification would be adverse to customers.

12 Second, use of a forecasted year-end rate base places substantial risk on the  
13 customer with respect to cancellation of planned investments or slippage in  
14 construction schedules. If an investment is not in-service at year end, the customer is  
15 faced with paying a full year's worth of revenue requirement on that investment, even  
16 though it is not in-service and used and useful. In contrast, with a 13-month average,  
17 an investment scheduled to go in-service toward the end of the test year might have  
18 only one, two or three month's worth of costs included in the revenue requirement.  
19 Thus, the risk to the customer of schedule slippages and project cancellations is  
20 much higher in the case of the year-end rate base.

21 **Q DID RMP PROVIDE ANY RATIONALE FOR PROPOSING TO INCLUDE**  
22 **END-OF-PERIOD RATE BASE BALANCES IN ITS REVENUE REQUIREMENT**  
23 **CALCULATION?**

1 A Yes. Company witness Steven McDougal filed testimony supporting this updating.  
2 Mr. McDougal's testimony cited the Commission Order from Docket No. 04-035-42  
3 wherein the Commission identified eight factors which should be considered when  
4 selecting a test year. Mr. McDougal then addresses each factor and explained how  
5 he believes RMP has met that standard.

6 **Q DO YOU HAVE ANY COMMENTS ON MR. MCDUGAL'S DISCUSSION OF**  
7 **RMP'S CONFORMANCE WITH THESE FACTORS?**

8 A Yes. One of the eight standards listed by the Commission is the ability to synchronize  
9 the utility's investment, revenues and expenses. I believe RMP's request to update  
10 the rate base to end-of-period balances (in addition to the already annualized costs  
11 such as wage expense and depreciation) clearly violates this standard.  
12 Synchronization of the revenues, expenses, and investments is clearly one of the  
13 most critical standards for assuring that a test year contains the proper relationships  
14 and therefore portrays the correct cost of service. In addition, the synchronization of  
15 revenues, expenses, and investments must be maintained to assure that customer  
16 rates are just and reasonable. In the Order in Docket No. 04-035-42, the  
17 Commission stated:

18 "Ideally, the test period should balance the utility's investment,  
19 revenues, and expenses so that all elements of the rate case are  
20 matched on the same level of operations."

21 These relationships must be observed regardless of the particular 12 months  
22 selected as the test period, and regardless of whether the test period is historic or  
23 forecasted.

1           Clearly, RMP's failure to adjust revenues to year-end levels to correspond to  
2           its year-end investments and year-end expense levels violates this synchronization  
3           principle.

4   **Q    PLEASE ELABORATE.**

5   A    Mr. Walje argues that the Rocky Mountain region will experience higher electric  
6           energy consumption growth than any other region in the nation. He maintains that  
7           Rocky Mountain connects and serves approximately 20,000 new customers in Utah  
8           each year. In fact, to serve load RMP's case includes the addition of approximately  
9           760 MW of new generation to be added to RMP's generating fleet. The clear  
10          inconsistency in RMP's position is the fact that it testifies to the continued growth in  
11          energy sales and the need for additional generation in order to support the  
12          end-of-period rate base adjustment, yet fails to include revenues annualized at year  
13          end. RMP requests the recognition of new base load capacity to recognize increased  
14          customer demands, yet does not request that revenues be synchronized with that  
15          investment.

16   **Q    HOW DOES RMP'S TREATMENT OF REVENUE DIFFER FROM A YEAR-END**  
17          **STATEMENT?**

18   A    As I understand RMP's revenue levels and adjustments, sales volumes are estimated  
19          for the actual test year, and priced at current rates. However, with growth, the  
20          number of customers as well as usage per customer increases through time. Thus,  
21          taking into account customers expected to be on the system at the end of the test  
22          year, as well as their annualized level of sales, would produce revenues in excess of  
23          those produced by RMP's statement of revenues. To the extent that the additional

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1 revenues exceed any additional incremental costs, accounting for additional revenues  
2 reduces the dollar amount of revenue deficiency and reduces the level of the rates  
3 that are required to meet the revenue requirement.

4 **Q ARE THERE OTHER REASONS WHY THE COMMISSION SHOULD NOT GRANT**  
5 **RMP'S REQUEST TO UPDATE ITS RATE BASE BALANCES TO TEST YEAR**  
6 **END?**

7 A Yes. An end-of-period rate base shifts more risk to ratepayers. An end-of-period  
8 adjustment as proposed by RMP places on the ratepayers all of the risk that the  
9 forecasted additions won't actually be "in-service." If there is a delay in the  
10 construction of plant or a slippage in the construction schedule occurs, the ratepayers  
11 are the ones most affected. The ratepayers will be required to pay in rates for  
12 investment which is not "in-service." The averaging technique used for a forecasted  
13 rate base diminishes this problem since the month-end plant balances are each given  
14 1/13 weight for inclusion in rate base. If there is a construction schedule slippage or  
15 delay, the rate base balance is not affected as much as if the investment were fully  
16 included for 12 months of revenue requirement as with the proposed end-of-period  
17 rate base adjustment.

18 **Q CAN YOU ILLUSTRATE?**

19 A Yes. Assume that RMP had included in its year-end rate base an investment of \$78  
20 million that it expected to be placed in-service close to the end of the test year. With  
21 a year-end rate base, RMP would include \$78 million in rate base and calculate the  
22 revenue requirement accordingly. Assume now that the plant slips and does not go  
23 in-service until after the end of the test year. Customers will be charged with the

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1 annual revenue requirements on this entire \$78 million of investment, even though it  
2 did not go into service and is not used and useful.

3 Consider now an average rate base. Under an averaging approach, the  
4 amount of investment included would be approximately \$6 million, so the error and  
5 impact on customers of the slippage would be only about 1/13 as much as is the case  
6 with the year-end rate base.

7 **Q PLEASE SUMMARIZE YOUR TESTIMONY.**

8 A I believe a properly constructed test year develops the correct relationship among  
9 revenues, expenses, and investment. To achieve that goal, the time period used for  
10 those components should match. RMP's failure to recognize an annualization of  
11 sales and revenues consistent with its proposed annualization of expenses and its  
12 year-end rate base is inappropriate and should be rejected.

13 In addition, use of a year-end rate base places an unacceptable amount of  
14 risk on the customer for schedule delays and project cancellations.

15 For these reasons, I recommend that the request to update the rate base  
16 balances to an end-of-period status be rejected by this Commission.

17 **Q DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

18 A Yes, it does.

**Qualifications of Maurice Brubaker**

1   **Q     PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2   A     Maurice Brubaker. My business address is 16690 Swingley Ridge Road, Suite 140,  
3         Chesterfield, MO 63017.

4   **Q     PLEASE STATE YOUR OCCUPATION.**

5   A     I am a consultant in the field of public utility regulation and President of the firm of  
6         Brubaker & Associates, Inc. (BAI), energy, economic and regulatory consultants.

7   **Q     PLEASE   SUMMARIZE   YOUR   EDUCATIONAL   BACKGROUND   AND**  
8         **EXPERIENCE.**

9   A     I was graduated from the University of Missouri in 1965, with a Bachelor's Degree in  
10        Electrical Engineering. Subsequent to graduation I was employed by the Utilities  
11        Section of the Engineering and Technology Division of Esso Research and  
12        Engineering Corporation of Morristown, New Jersey, a subsidiary of Standard Oil of  
13        New Jersey.

14            In the Fall of 1965, I enrolled in the Graduate School of Business at  
15        Washington University in St. Louis, Missouri. I was graduated in June of 1967 with  
16        the Degree of Master of Business Administration. My major field was finance.

17            From March of 1966 until March of 1970, I was employed by Emerson Electric  
18        Company in St. Louis. During this time I pursued the Degree of Master of Science in  
19        Engineering at Washington University, which I received in June, 1970.

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1           In March of 1970, I joined the firm of Drazen Associates, Inc., of St. Louis,  
2           Missouri. Since that time I have been engaged in the preparation of numerous  
3           studies relating to electric, gas, and water utilities. These studies have included  
4           analyses of the cost to serve various types of customers, the design of rates for utility  
5           services, cost forecasts, cogeneration rates and determinations of rate base and  
6           operating income. I have also addressed utility resource planning principles and  
7           plans, reviewed capacity additions to determine whether or not they were used and  
8           useful, addressed demand-side management issues independently and as part of  
9           least cost planning, and have reviewed utility determinations of the need for capacity  
10          additions and/or purchased power to determine the consistency of such plans with  
11          least cost planning principles. I have also testified about the prudence of the actions  
12          undertaken by utilities to meet the needs of their customers in the wholesale power  
13          markets and have recommended disallowances of costs where such actions were  
14          deemed imprudent.

15           I have testified before the Federal Energy Regulatory Commission (FERC),  
16          various courts and legislatures, and the state regulatory commissions of Alabama,  
17          Arizona, Arkansas, California, Colorado, Connecticut, Delaware, Florida, Georgia,  
18          Guam, Hawaii, Illinois, Indiana, Iowa, Kentucky, Louisiana, Michigan, Missouri,  
19          Nevada, New Jersey, New Mexico, New York, North Carolina, Ohio, Pennsylvania,  
20          Rhode Island, South Carolina, South Dakota, Texas, Utah, Virginia, West Virginia,  
21          Wisconsin and Wyoming.

22           The firm of Drazen-Brubaker & Associates, Inc. was incorporated in 1972 and  
23          assumed the utility rate and economic consulting activities of Drazen Associates, Inc.,  
24          founded in 1937. In April, 1995 the firm of Brubaker & Associates, Inc. was formed. It

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1 includes most of the former DBA principals and staff. Our staff includes consultants  
2 with backgrounds in accounting, engineering, economics, mathematics, computer  
3 science and business.

4 During the past ten years, Brubaker & Associates, Inc. and its predecessor  
5 firm has participated in over 700 major utility rate and other cases and statewide  
6 generic investigations before utility regulatory commissions in 40 states, involving  
7 electric, gas, water, and steam rates and other issues. Cases in which the firm has  
8 been involved have included more than 80 of the 100 largest electric utilities and over  
9 30 gas distribution companies and pipelines.

10 An increasing portion of the firm's activities is concentrated in the areas of  
11 competitive procurement. While the firm has always assisted its clients in negotiating  
12 contracts for utility services in the regulated environment, increasingly there are  
13 opportunities for certain customers to acquire power on a competitive basis from a  
14 supplier other than its traditional electric utility. The firm assists clients in identifying  
15 and evaluating purchased power options, conducts RFPs and negotiates with  
16 suppliers for the acquisition and delivery of supplies. We have prepared option  
17 studies and/or conducted RFPs for competitive acquisition of power supply for  
18 industrial and other end-use customers throughout the United States and in Canada,  
19 involving total needs in excess of 3,000 megawatts. The firm is also an associate  
20 member of the Electric Reliability Council of Texas and a licensed electricity  
21 aggregator in the State of Texas.

22 In addition to our main office in St. Louis, the firm has branch offices in  
23 Phoenix, Arizona and Corpus Christi, Texas.

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