

PUBLIC

BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

)	
)	DOCKET NO. 09-035-23
In the Matter of the Application of)	
Rocky Mountain Power for Authority to)	Exhibit No. DPU 14.0
Increase Its Retail Electric Service Rates)	
in Utah and for Approval of Its Proposed)	Direct Testimony and Exhibits
Electric Service Schedules and Electric)	
Service Regulations)	Charles E. Peterson
)	
)	

**FOR THE DIVISION OF PUBLIC UTILITIES
DEPARTMENT OF COMMERCE
STATE OF UTAH**

**Direct Testimony of
Charles E. Peterson**

October 8, 2009

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Testimony of Charles E. Peterson

I. INTRODUCTION AND SUMMARY

Q. Please state your name, business address and title.

A. My name is Charles E. Peterson; my business address is 160 East 300 South, Salt Lake City, Utah 84114; I am a Technical Consultant in the Utah Division of Public Utilities (Division, or DPU).

Q. On whose behalf are you testifying?

A. The Division.

Q. Please summarize your educational and professional experience.

A. I attended the University of Utah and earned a B.A. in mathematics in 1978 and a Master of Statistics (M.Stat.) through the Graduate School of Business in 1980. In 1990, I earned an M.S. in economics, also from the University of Utah.

Between 1980 and 1991, I worked as an economic and financial consultant and business appraiser for several local firms or local offices of national firms. My work frequently involved litigation support consulting and I have testified as an expert witness in both federal and state courts.

23 In 1991, I joined the Property Tax Division of the Utah State Tax Commission. In 1992, I
24 was promoted to manager over the Centrally Assessed Utility Valuation Section. I have
25 provided expert testimony regarding valuation, economic and cost of capital issues, both in
26 deposition and formal hearing before the Utah State Tax Commission.

27

28 I joined the Division in January 2005 as a Utility Analyst; in May 2006, I was promoted to
29 Technical Consultant. I have worked primarily in the energy section of the Division. In
30 2007, I earned the Certified Rate of Return Analyst (CRRRA) from the Society of Utility and
31 Regulatory Financial Analysts (SURFA).

32

33 My current resume is attached as DPU Exhibit 14.1.

34

35 **Q. Please outline the projects you have worked on since coming to the Division.**

36 A. I was involved in evaluating cost of capital issues in the 2004 rate case that was settled in
37 February 2005. I subsequently co-authored a paper regarding the Capital Asset Pricing
38 Model (CAPM) published in *The NRRI Journal of Applied Regulation*.¹ In 2008 I co-
39 authored an article related to ring-fencing that was published in *Public Utilities Fortnightly*.²

40

41 In 2006 I provided written and oral testimony on cost of equity supporting the stipulation that
42 settled most issues in the PacifiCorp general rate case in Docket No. 06-035-21. In May
43 2008 I provided written and oral testimony on cost of capital and related issues in both the
44 PacifiCorp and Questar Gas Company general rate cases (Docket Nos. 07-035-93 and 07-

¹ The NRRI Journal of Applied Research, vol. 3, December 2005, Ohio State University, Columbus, OH, pp. 57-70.

² Public Utilities Fortnightly, Vol. 146, No. 2, February 2008, pp. 32-35, 66.

45 057-13, respectively). Earlier in 2009 I provided written testimony and oral testimony in
46 support of the stipulation on Cost of Capital in the PacifiCorp rate case Docket No. 08-035-
47 38.

48
49 I have worked on DSM, HELP, and service quality and customer guarantees involving
50 PacifiCorp. I was the Division lead on an internal research project regarding ring-fencing that
51 resulted in a report to the Utah Public Service Commission (Commission). I was the lead of
52 the economics and finance group within the Division assigned to evaluate the proposed
53 acquisition (Acquisition) of PacifiCorp (Company)³ by MidAmerican Energy Holdings
54 Company (MEHC). Please see Docket No. 05-035-54. I testified on behalf of the Division in
55 PacifiCorp's purchase of the Chehalis power plant on July 17, 2008 (see Docket No. 08-035-
56 35). I have been the lead on a number of QF contract cases.

57

58 **Q. What is the purpose of your testimony in this matter?**

59 A. My testimony focuses on the total construction costs of five wind projects in Wyoming. The
60 projects are known as Glenrock III, Seven Mile Hill II, Rolling Hills, McFadden, and High
61 Plains. Based upon documents and answers to data requests provided by the Company, I have
62 analyzed and compared the capital costs of these projects. I present to the Commission my
63 analysis and conclusions regarding these costs.

64

³ Rocky Mountain Power (RMP) is an operating division of PacifiCorp primarily performing the retail distribution operations of PacifiCorp in the eastern part (i.e. Utah, Wyoming and Idaho) of PacifiCorp's system. RMP runs no electric generators, and is not a separate corporate entity from PacifiCorp. Therefore, throughout this testimony I will primarily refer to PacifiCorp, rather than RMP.

65 Additionally, in Part III of my testimony, I estimate the additional revenue and the
66 adjustment to the Company's revenue requirement that results from the new contract that has
67 been negotiated with a customer referred to as "Customer B" in Company witness C. Craig
68 Paice's exhibits.

69

70 **Q. Please outline the scope of, and basis for, your testimony.**

71 A. The scope of my testimony is limited to an analysis of the overall construction costs related
72 to the five wind projects described earlier. During the analysis and preparation of my
73 testimony I reviewed documents provided through discovery including the Appropriation
74 Requests and related reports and memoranda prepared by the Company for each wind
75 project. I also reviewed answers to other Division data-requests pertinent to these wind
76 projects.

77

78 With respect to revenues from Customer B, I reviewed the testimony exhibits of Company
79 witness Mr. Paice and the proposed electric service contract and supporting testimony of
80 Customer B.

81

82 **Q. What conclusions and recommendations have you reached?**

83 A. As discussed below and set forth on Exhibit 14.4, I have concluded that an adjustment to the
84 Company's rate base is warranted. The total system-wide adjustment is a downward
85 adjustment of \$25,300,000. The rate base reduction in Utah is about \$10,400,000, rounded;
86 the reduction in the Utah revenue requirement is calculated to be \$1,270,000, rounded.

87

88 Revenues from Customer B should be increased by [REDACTED]. This has the effect of
89 decreasing the Company's revenue requirement in this rate case by [REDACTED].
90
91

92 **II. ANALYSIS OF WIND PROJECT COSTS**

93

94 **Q. Please describe the five wind sites.**

95 A. Exhibit 14.2 sets forth the basic information used in my analysis. The five projects and their
96 locations are listed at the right. Glenrock III and Rolling Hills are located near Glenrock,
97 Wyoming and are approximately one mile apart from one another. High Plains and
98 McFadden Ridge I are located near Rock River, Wyoming, and are seemingly intermingled
99 with one another. Seven Mile Hill II is located a few miles northwest of Rock River near
100 Medicine Bow, Wyoming.
101

102 As shown on Exhibit 14.2, the net capacity factors for these projects range from a high of
103 [REDACTED] percent for Seven Mile Hill II to a low of 33.8 percent for Rolling Hills. All of the
104 turbines installed were manufactured by General Electric and have a nameplate capacity of
105 1.5 megawatts. The total number of turbines at each project and the total nameplate capacity
106 is listed in columns 4 and 5 of the Exhibit 14.2. The projects range from the relatively small
107 size of 13 turbines for Seven Mile Hill II, to the larger projects of Rolling Hills and High
108 Plains which have 66 turbines each. For four of the five projects, the turbines were
109 purchased in February or March 2008; the exception is Rolling Hills whose turbines were
110 acquired in June 2007. The average basic cost per turbine was also the same for four of the

111 five sites at [REDACTED] each; the exception was again Rolling Hills for which the turbines
112 were purchased for [REDACTED] each.

113
114 Columns 11 and 12 of Exhibit 14.2 set forth the latest project costs that the Division has for
115 these projects. Column 12 shows the calculated common-size cost per kilowatt (kW)
116 nameplate capacity.⁴ As the Exhibit shows, the cost of the top four projects appears to
117 cluster roughly in the range of [REDACTED] per kW. The exception is High Plains which
118 has a cost of [REDACTED] per kW.

119
120 Glenrock III, Seven Mile Hill III, and Rolling Hills were placed in service on December 31,
121 2008. McFadden Ridge and High Plains were placed in service in September 2009.

122

123 **Q. Please describe your analysis.**

124 A. Exhibit 14.3 sets forth the adjustments and calculations I performed to analyze the cost
125 structures of the five wind projects. In column 4 I calculated an adjusted or “effective”
126 megawatt capacity by multiplying the nameplate capacities by the projects’ net capacity
127 factors. Column 5 gives an adjusted cost per wind turbine. The only change in column 5 from
128 the data on Exhibit 14.2 is that Rolling Hills’ per turbine cost has been set to be equal to the
129 other projects; this, along with an adjustment to the total project cost, is done to put Rolling
130 Hills on the same basis as the other projects with respect to turbine costs. Another way of
131 viewing this is that this is one way of isolating the balance of plant and other construction

⁴ A kilowatt is 1/1000 of a megawatt (MW). Column 12 was calculated by dividing column 11 by 1000 times column 6.

132 costs from the turbine costs. As can be seen in column 7, the turbine costs for all projects are
133 set at [REDACTED] per kW.

134
135 The total costs (with the Rolling Hills costs per turbine set equal to the other projects)
136 divided by the nameplate kW are set forth in column 9. The values in column 9 are the same
137 as in Exhibit 14.2 column 12, except for Rolling Hills, which increases from [REDACTED] per kW
138 [REDACTED] per kW due to the assumed higher cost of the turbines. With this adjustment
139 Rolling Hills' total cost per kW goes from a little below the costs of Glenrock III, Seven Mile
140 Hill II, and slightly above McFadden Ridge I to a little higher than those three other projects.
141 High Plains continues to be over [REDACTED] per kW higher than the other four projects.

142

143 **Q. Earlier you mentioned calculating an “effective” megawatt capacity. How was that**
144 **calculation used?**

145 A. In looking at wind projects economics, one must look not only at total or per turbine costs,
146 but must also consider the relative productivity of a project based upon its net capacity factor.
147 A more expensive project could show better economic results due to higher expected output.
148 Thus, Column 8 of Exhibit 14.3 sets forth the adjusted total cost of per adjusted or effective
149 capacity of the turbines. Four of the projects exhibit a fairly narrow range of [REDACTED] (for
150 Glenrock III) to [REDACTED] (for Rolling Hills) per kW. Seven Mile Hill II is a bit of an outlier on
151 the low side at [REDACTED] per kW due to its relatively high capacity factor. Rolling Hills is the
152 highest due to its relatively low capacity factor.

153

154 Column 10 calculates the total cost per effective kW. By this measure Glenrock III and
155 McFadden Ridge are lying between [REDACTED] per kW. Seven Mile Hill II again is
156 the “winner” coming in at [REDACTED] per kW. Rolling Hills and High Plains both top [REDACTED] per
157 kW with High Plains having the highest cost by this measure at [REDACTED] per kW.

158

159 **Q. By evaluating the costs using the effective kW you seemingly disadvantage sites that**
160 **have relatively low capacity factors. Is it the Division’s intention to discourage**
161 **development of less-than-optimum wind sites?**

162 A. No. The Division recognizes that in the future, new wind site developments will typically
163 have lower capacity factors than older sites as the better sites get developed first. At this
164 time the Division has no intention of making downward adjustments for relatively lower
165 capacity factors per se, as long as other measures of prudence hold such as positive net
166 benefits and that the development of a given site was reasonably the best alternative.

167

168 The calculation of the capacity factor-adjusted costs are presented here as information. As
169 DPU Exhibit 14.3 shows, the differences in net capacity factors can enhance or mitigate the
170 differences in project costs.

171

172 **Q. Besides the raw differences in numbers, is there any other observation you made**
173 **concerning your analysis?**

174 A. Yes. One striking aspect of the analysis is that the larger projects have higher costs per kW
175 than the smaller ones. This is wholly unexpected since the usual assumption is that larger
176 projects should enjoy economies of scale, that is, larger projects, while costing more on an

177 absolute basis, should cost less on a per unit basis.⁵ The table below ranks the five Wyoming
 178 projects from smallest to largest along with their adjusted per kW costs (see DPU Exhibit
 179 14.3, column 9):

180

Project	Project Nameplate MW	Adjusted Total cost per kW
Seven Mile Hill II	19.5	██████
McFadden Ridge I	28.5	██████
Glenrock III	39.0	██████
Rolling Hills	99.0	██████
High Plains	99.0	██████

181

182 While Rolling Hills adjusted total cost per kW is only \$10 per kW (or 0.44%) higher than
 183 Glenrock III, it is almost three times the size of Glenrock III; High Plains, though the same
 184 size as Rolling Hills, has the highest costs of all. There is no indication of economies of
 185 scale: on a kW basis, the adjusted total cost of Rolling Hills and High Plains are expected to
 186 be *lower* than the smaller projects, or at the very least, equal to the smaller projects.

187

188 **Q. Since McFadden Ridge and High Plains are adjacent to one another, and Rolling Hills**
 189 **and Glenrock III are essentially in the same location, could the smaller projects be**
 190 **advantaged by their locations relative to the larger projects?**

⁵ In support of the economies of scale arguments see American Wind Energy Association, "The Economics of Wind Energy, February 2005, p.2. www.awea.org/pubs/factsheets/EconomicsOfWind-Feb2005.pdf, last accessed October 5, 2009, and the U.S. Department of Energy, Annual Report on U.S. Wind Power Installation, Cost, and Performance Trends: 2007, dated May 2008, p. 12.

191 A. While that might be one way to look at it, the Company has stated that each project is
192 “separate and distinct” except for the happenstance of purchasing wind turbine generators for
193 the projects at the same time.⁶ The Division also understands that the Company has argued in
194 Oregon that the sizing of Rolling Hills and Glenrock III have nothing to do with avoiding the
195 Oregon Commission’s rule of requiring RFPs for projects of 100 MW or more.⁷ Therefore,
196 the Division has no evidence from the Company to suggest that there are really two or three
197 “big” projects rather than five separate ones. Therefore, absent information to the contrary,
198 the Division expects that there should be economies of scale shown for the larger projects,
199 especially when compared to the smaller projects that are located in the same geographic
200 location.

201

202 **Q. Does the Division have any other information related to what the costs of these projects**
203 **should be?**

204 A. At this time the Division has limited information regarding what the absolute costs, as
205 opposed to relative costs should be. The U.S. Department of Energy (DOE) in its report
206 published May 2008, indicated that the average cost of wind projects in 2008 was expected to
207 be \$1,920 per kW up \$210 from 2007.⁸ However, the DOE data also suggest a fairly wide
208 range around this average which would encompass the costs of PacifiCorp’s Wyoming
209 projects. The range for the 2008 projects is not given but the costs of the sample of projects
210 built in 2007 ranged from \$1,240 per kW to \$2,600 per kW. Therefore, the Division cannot
211 conclude that the level of the project costs, i.e. about [REDACTED] per kW, is out of line

⁶ See response to DPU Data Request 23.18.

⁷ Oregon PUC, Dockets UE 199 and UE 200. For a discussion of PacifiCorp’s position see Order #08-548 in Docket UE 200, pp. 8-9.

⁸ U.S. Department of Energy, Op. Cit., p.21.

212 when compared with projects in other states. Rather, the Division is focusing on the costs
213 that could reasonably be expected on projects that are both physically adjacent and near in
214 time.

215
216 The Division's data requests to the Company elicited general information on project costs,
217 but provided little insight as to why the costs on a per unit basis should be higher for the
218 larger projects. When the Division receives additional information from the Company or
219 from other sources regarding the cost differences discussed in this testimony, the Division
220 reserves the right to evaluate the additional information and revise our conclusions as
221 necessary.

222

223 **Q. What conclusions have you drawn?**

224 A. Contrary to expectations, Rolling Hills and High Plains, the largest of the five projects, have
225 higher per-unit costs than the smaller projects. The geographic and temporal proximity to the
226 smaller projects suggests that prudently managed, High Plains and Rolling Hills should have
227 lower per-unit costs than the other three projects. While the Division does not at this time
228 have sufficient information to estimate how much lower the per-unit costs should be from the
229 smaller projects, the Division adjusts the costs to be equal to the weighted average costs of
230 the three smallest projects: Glenrock III, Seven Mile Hill II and McFadden Ridge I, or [REDACTED]
231 per kW. DPU Exhibit 14.4 sets forth the computation of this adjustment. A positive
232 adjustment represents a reduction to rate base, a negative number represents an addition to
233 rate base. Adjustments to the three smaller wind projects would cancel each other.

234

235 I conclude that the Utah rate base should be reduced by \$10,400,000. This results in a
236 \$1,270,000 reduction in PacifiCorp's revenue requirement.

237

238 **III. ADJUSTMENT OF CUSTOMER B REVENUES**

239

240 **Q. What Adjustment are you making to Customer B's revenues?**

241 A. Customer B and PacifiCorp entered into an electric service contract subsequent to the filing
242 of the rate case [REDACTED]

243 [REDACTED]

244 [REDACTED] the revenues in the first year from the new contract will be approximately [REDACTED]
245 [REDACTED] higher than they would have been under the old contract.

246

247 The revenue from Customer B is annualized in the test year to reflect this increase. The [REDACTED]
248 [REDACTED] increase amounts to [REDACTED] in additional gross revenues from Customer B. After
249 running this revenue increase through the Company's JAM model, the Utah revenue
250 requirement in this rate case is reduced by [REDACTED]. The Commission will likely rule on
251 this contract before the end of the year and, therefore, this adjustment should be altered to
252 reflect the Commission's order, if necessary.

253

254

255 **IV. CONCLUSIONS AND RECOMMENDATIONS**

256

257 **Q. Please summarize your wind project analysis.**

258 A. I have reviewed the costs of five wind projects in Wyoming that include a mix of relatively
259 small projects and the larger, 99 MW projects. On a per unit basis, i.e. on a per kW basis, the
260 costs of these projects range from a low of [REDACTED] per kW. Contrary to
261 expectations the larger projects display a higher per unit cost than the smaller projects.
262 Given the close geographic and temporal proximity of the large projects to the smaller
263 projects, prudently managed larger projects should be lower than, or at least equal to, the
264 smaller projects on a per-unit basis.

265

266 **Q. What conclusion have you come to with respect to the five wind projects?**

267 A. I conclude that the Utah rate base should be reduced by \$10,400,000 as set forth in DPU
268 Exhibit 14.4. This reduces the Utah revenue requirement by approximately \$1,270,000.

269

270 **Q. What is the effect of your adjustment to Customer B revenues?**

271 A. Revenues from Customer B should be increased by [REDACTED]. This has the effect of
272 decreasing the Company's revenue requirement in this rate case by [REDACTED]. Once the
273 Commission rules on Customer B's contract, this adjustment can be altered to reflect the
274 Commission's order.

275

276 **Q. Does this conclude your testimony?**

277 A. Yes.