

1 **I. INTRODUCTION**

2 **Q. Please state your name and occupation.**

3 A. My name is Joseph Mancinelli. I am employed by R. W. Beck as Vice President of
4 Management and Economic Consulting practice.

5 **Q. What is your business address?**

6 A. 1801 California Street, Suite 2800, Denver, Colorado, 80202.

7 **Q. On whose behalf are you testifying?**

8 A. The Division of Public Utilities (“Division”).

9 **Q. Please describe your position and duties with R. W. Beck?**

10 A. I am a Vice President of R. W. Beck’s Management and Economic Consulting Practice
11 with more than 20 years of experience in the areas of cost-of-service and rate design for
12 electric, water, wastewater, and natural gas utilities. I have taught numerous classes on
13 cost-of-service and rate design methodology, including a cost of service and rate design
14 course for Electric Utility Consultants, Inc (EUCI). I have considerable experience in
15 approved industry methodologies adopted by the National Association of Regulatory
16 Utility Commissioners (NARUC), the American Public Power Association (APPA), and I
17 regularly speak at conferences across the country on cost-of-service and rate issues.

18 **Q. Please describe your education and work experience.**

19 A. I have a Master of Business Administration from University of Colorado, where my
20 emphasis was in finance. Prior to this, I earned a Bachelor of Science degree from
21 Colorado School of Mines in Geophysical Engineering.

22 A copy of my resume and testimony presented in various regulatory arenas is attached as
23 DPU Exhibit 5.1.

24 **II. PURPOSE OF TESTIMONY**

25 **Q. What is the purpose of your Testimony?**

26 A. The purpose of my testimony is two-fold. First, to recommend functionalization and
27 allocation adjustments to the Rocky Mountain Power (RMP) cost of service analysis, and
28 second to propose a rate spread for each rate class taking into consideration cost of service
29 results and the significant rate subsidy afforded to Contracts A, B, and C.

30 **Q. Mr. Mancinelli, have you reviewed RMP's proposed cost of service analysis as**
31 **sponsored by RMP's Witness Mr. Paice?**

32 A. Yes, I have. Specifically I have reviewed the following two RMP models in Excel.
33

- 09-035-23 Mr. Paice Prefiled Direct Class Cost of Service Testimony for RMP –
34 Exhibit RMP-(CCP-3) Workpaper – Tab 2-UT JAM-JU.xls
- 09-035-23 Mr. Paice Prefiled Direct Class Cost of Service Testimony for RMP –
35 Exhibit RMP-(CCP-3) Workpaper – Tab 4 and 5-COS UT.xls

36

37 **Q. Have you reviewed any other cost of service (COS) models provided in this case?**

38 A. Yes, I have. In addition to RMP's COS model, I have reviewed a similar model developed
39 by Dr. James Logan of the Utah Public Service Commission staff and made available in
40 this docket. Dr. Logan's model (Logan Model) has been reviewed by RMP, and RMP has
41 concluded that the Logan Model is an alternative model that renders the same results as the
42 RMP cost of service model. Both models use Excel as the primary software tool, however,
43 the advantage of the Logan Model is that it calculates class cost of service using Excel

44 formulae that are easy to follow and verify. Changes are easy to make in the Logan Model
45 and error checking is more straightforward. Conversely, the RMP model relies on a
46 complex series of macros that cut and paste calculated results into a variety of tables and
47 exhibits. As a result, it is extremely difficult to trace cost of service results through the
48 RMP's model to verify accuracy and soundness of logic. Also, making changes to the RMP
49 model may create errors that are hard to find, as the logic is not transparent.

50 **Q. Which of these two models have you relied upon in formulating and presenting your**
51 **suggested changes to the RMP cost of service analysis?**

52 A. Although I have reviewed the RMP COS model and the jurisdictional allocation model
53 (JAM), I have relied primarily upon the Logan Model, which is much easier to understand
54 and modify.

55 **Q. Mr. Mancinelli could you please elaborate on your issues with the RMP models**
56 **relating to cost allocation?**

57 A. Yes. I have three primary issues with RMP's cost of service analysis:

58 • First, for certain FERC Sub-Accounts, RMP uses an inconsistent approach to allocating
59 costs to the rate classes when compared to how costs are allocated between jurisdictions
60 in the JAM. The JAM calculates the allocated cost of service to each of the eight
61 jurisdictional entities owned and operated by PacifiCorp. Allocation factors used in the
62 JAM allocation have been stipulated by the Utah Public Service Commission in Docket
63 No. 02-035-04. This stipulation specifies the appropriate allocation factor to be used by
64 FERC cost account. The stipulation addresses both the Revised Protocol (RP) and
65 Rolled-In (RI) cost allocation approaches. In DPU Exhibit 5.2, I have summarized these

66 allocation factors by FERC Account as specified in the stipulation. The allocation
67 factors used in the JAM dictate important information related to the underlying cost
68 drivers (or cost classification) that should be in alignment with class allocation factors
69 used in the RMP COS analysis. When RMP allocates these costs to rate classes, in
70 certain cases, RMP ignores the underlying cost classification set forth in the JAM
71 allocation.

72 • Second, RMP has made a significant investment in wind generation resources as
73 described in RMP Witness Mr. McDougal's testimony. However, from a cost
74 allocation perspective, RMP treats wind resources like all other generation assets.
75 RMP allocates all generation resources, including wind, to all customer classes using
76 the F10-Coincident Peak, System allocation factor (F10). The F10 factor allocates
77 wind resources based on 75% demand (calculated using a weighted 12CP approach)
78 and 25% system energy. However, using this factor ignores the fact that wind is
79 fundamentally a different type of resource compared to traditional fossil-fuel
80 generation. Because of the uncertainty surrounding the dispatch of wind resources,
81 these assets typically are a good source of energy but a poor source of firm capacity on
82 the system. Therefore, in my opinion wind resources should be allocated entirely based
83 on system energy, or the System Energy (SE) factor.

84 • Third, RMP currently allocates the rate mitigation cap by adjusting the return on rate
85 base component of the revenue requirement. In the current filing this adjustment equals
86 \$12,471,427 and thereby lowers RMP's return from 8.54% to 8.37% based on RMP's
87 proposed weighted average cost of capital. This \$12,471,427 adjustment is allocated

88 to each utility function and rate class using rate base. However, in reviewing the
89 original Commission order stipulating the rate mitigation cap and its application, it is
90 clear that the cap is intended to protect RMP customers from higher generation costs
91 associated with the Revised Protocol method. Therefore, I conclude that the rate
92 mitigation cap is directly related to production and therefore should be entirely applied
93 to the production function. Furthermore, the rate mitigation cap adjustment should be
94 allocated to each rate class using the F10 factor.

95 **Q. With respect to your first cost allocation issue, please describe your suggested changes**
96 **that would correct for allocational inconsistencies in the RMP COS model.**

97 A. The typical steps in a cost of service analysis include development of the revenue
98 requirement, assigning the revenue requirement to basic utility functions, classifying each
99 function into the key cost components, and then allocating these classified costs to the
100 various rate classes using allocation factors that align with the underlying cost
101 classification. In the RMP cost of service approach, the revenue requirement is calculated
102 in the JAM. The revenue requirement represents an allocation to RMP from the larger
103 PacifiCorp combined system. This allocated revenue requirement is then functionalized
104 into production, transmission, distribution, customer and miscellaneous functions. Within
105 each function, costs are allocated to each rate class using a variety of allocation factors. In
106 the RMP COS model, the explicit classification of costs is not directly identified at the
107 functional level and could be considered skipped. Although costs are classified elsewhere
108 in the RMP COS model, it does not appear to be directly linked to cost allocation in the
109 model. As a result, in certain cases, class allocation factors are inconsistent with the

110 underlying cost classification. This is particularly important with respect to the RMP case
111 because of the COS model's relationship with the JAM. The RMP revenue requirement, as
112 determined by the JAM, is largely an allocation of PacifiCorp costs and does not directly
113 reflect costs as booked in the RMP cost accounting system. As a result, the RMP revenue
114 requirement is a series of allocated costs which were classified in JAM and allocated to
115 RMP based on that classification. The JAM classification identifies the underlying cost
116 classification or driver that should be consistently applied in the COS model. With this in
117 mind, JAM cost classification is summarized in DPU Exhibit 5.3. DPU Exhibit 5.3
118 identifies each allocation factor in the JAM and the underlying cost classification. DPU
119 Exhibit 5.3 illustrates that although 42 different allocation factors are developed in the
120 JAM, all these allocators can be boiled down to a combination of four basic cost
121 classifications which are demand, energy, number of customers and direct assignment. In
122 the RMP COS model, it is important to keep these underlying cost classifications consistent
123 with the JAM.

124 **Q. Are there other cost allocation issues in the RMP COS?**

125 A. Yes, in particular, the appropriate use of weighted allocation factors is an additional
126 consideration. The JAM uses several allocation factors that are seasonally weighted. These
127 seasonally weighted factors are predominately applied to cost sub-accounts related to
128 Generation – Combustion Turbines and Generation – Cholla. These weighting factors
129 allocate costs to each jurisdiction based on the jurisdictional contribution to the PacifiCorp
130 load adjusted for seasonal output for Combustion Turbine and Cholla generation output. To

131 consistently assign these costs to the appropriate customer class, these seasonal factors
132 should be applied within the RMP COS model at the class level.

133 **Q Mr. Mancinelli, please provide a few examples of instances where RMP correctly and**
134 **consistently applied allocation factors in the COS model, and where allocation factors**
135 **were inconsistently and incorrectly applied.**

136 A. An example of a correct and consistent approach to cost allocation between the JAM and
137 COS models is in the area of fuel. Specifically, let's look at FERC Account 501 – Fuel
138 Related Steam Power Production Expense, subaccount System Energy – Non -NPC. In
139 JAM, this sub account is allocated to each PacifiCorp jurisdiction based on allocator SE. In
140 the RMP COS model, this subaccount is directly assigned to Production, correctly
141 reflecting that fuel is a key cost component of this function. In the production function, this
142 subaccount is allocated to each rate class based on allocator F30 – MWh at Input (F30). In
143 this case, RMP has properly functionalized and allocated these costs consistent with the
144 JAM cost classification factor.

145 One example where costs were not consistently allocated between the JAM and the RMP
146 COS model is FERC Account 154 – Material and Supplies (sub account System Energy).
147 In the JAM, this cost account was allocated to each jurisdiction based on allocator SE.
148 However in the RMP COS model, this account was functionalized using a Material and
149 Supplies functionalization factor (MSS). The Material and Supplies factor assigns costs to
150 the Production, Transmission and Distribution functions. In each function, these costs are
151 then allocated to each rate class based on Gross Plant (Production, Transmission,
152 Distribution). The cost allocation and cost causation are out of sync, as the underlying cost

153 driver in the JAM is system energy, which is only associated with the Production function.
154 To correct this error, in the RMP COS model, FERC Account 154 – Material and Supplies
155 (sub account System Energy) should be functionalized entirely to the Production function
156 and then allocated to the rate classes using allocator F30, consistent with treatment of this
157 cost subaccount in JAM.

158 **Q. Mr. Mancinelli, would you expect that subaccounts within FERC Account 154 -**
159 **Material and Supplies would be related to all utility functions and not just the**
160 **production function?**

161 A. Yes I would, but the JAM considers this fact by including other subaccounts under FERC
162 Account 154. JAM identifies twelve sub categories under Material and Supplies

- 163 ■ Direct Assignment
- 164 ■ System Energy
- 165 ■ System Generation
- 166 ■ Cholla
- 167 ■ Combustion Turbines
- 168 ■ System Overhead
- 169 ■ Production/Steam
- 170 ■ Production/Hydro
- 171 ■ Production/Other
- 172 ■ Production
- 173 ■ Transmission
- 174 ■ Distribution

175 Each subaccount assigns costs to each of the major utility functions based on different
176 allocation factors with different underlying cost classifications.

177 **Q. Please continue with your discussion regarding cost allocation issues in the RMP COS**
178 **model.**

179 A. Another example of allocation factor inconsistency is related to the application of a
180 seasonal weighting factor related to FERC Account 548 – Generation Expense (subaccount
181 Combustion Turbine). This FERC Account is allocated to each jurisdiction in the JAM
182 using allocator SSGCT – Seasonal System Generation, Combustion Turbine (SSGCT).
183 This season factor is based on the seasonal demand (75%) and seasonal energy (25%)
184 associated with Combustion Turbine (CTs) generation during the months of July, August
185 and September. The weighting factor only considers the energy output of the CTs and the
186 demand and energy contribution of the various jurisdictions during these months. However,
187 in the RMP COS model, this FERC cost account is allocated to customer classes using the
188 F10 factor. The F10 factor is based on annual demand (75% - weighted coincident peaks)
189 and seasonal energy (25%). The demand component of the F10 factor weights class
190 contribution to the monthly coincident peak based on the annual peak. These factors
191 consider class contribution to system demand over all 12 months, not just the three summer
192 months of July through September as in the JAM. The two different weighting
193 methodologies in the JAM and COS models again result in the COS model being out of
194 sync with the JAM. RMP's use of the F10 factor is consistent with prior Commission
195 ruling per Docket No. 97-035-01. Although this ruling explains the current use of the F10
196 factor by RMP, a weighted allocation factor has been considered by RMP in the past as

197 RMP has developed allocation factor F14 – Seasonal System Generation Combustion
198 Turbine (F14) in the RMP COS model. However, RMP does not use this allocation factor
199 in either the RI or RP COS analyses. Based on my line item review of the JAM allocation
200 factors and the corresponding allocators in the RMP COS model, I recommend revisiting
201 the use of the F10 factor. I believe that the use of a seasonal weighted factor is more
202 appropriate given the treatment of these costs in the JAM. Furthermore, I recommend the
203 use of the F14 factor in place of the F10 factor throughout the COS model for CT
204 subaccount.

205 A similar case can be made for the FERC subaccount items that are identified in the JAM
206 and COS as being related to Cholla. In the JAM the items are allocated using the SSGCH –
207 Seasonal System Generation, Cholla factor (SSGCH). In the RMP COS model these same
208 items are allocated to the rate class using the F10 factor. In place of the F10 factor, I
209 recommend using the F16 - Seasonal System Generation-Cholla (F16) in its place. By
210 using these factors, the RMP COS model is in better alignment with the corresponding
211 JAM allocation.

212 **Q. Mr. Mancinelli, do you have any other comments regarding the calculation of**
213 **allocators incorporating seasonality in the JAM model and the COS model?**

214 A. Yes, I do. As I stated above, certain FERC accounts have been allocated to each
215 jurisdiction in the JAM using allocator SSGCH and the SSGCT. Both of these allocators
216 (SSGCH and SSGCT) are subsequently allocated to each customer class in the RMP COS
217 Model using the F10 factor. In addition to my recommendation above, with respect to
218 using allocators F16 and F14 rather than allocator F10, I am also recommending a change

219 in the method in which F16 and F14 are calculated so that these allocators are consistent
220 with the calculation of the SSGCH and SSGCT allocators in the JAM model.

221 In RMP JAM model, SSGCH is based on 75% demand (contribution to system peak
222 weighted by Cholla and APS) and 25% energy (contribution to system energy weighted by
223 Cholla and APS). The associated F16 allocator in RMP's COS model, is based on 75%
224 demand (contribution to monthly system peak-weighted 12 CP's) and 25% energy
225 (monthly contribution to system energy - weighted by Cholla and APS). In order to align
226 the F16 factor in the COS consistent with the SSGCH allocation factor in the JAM, I
227 recommend applying the Cholla and APS weighting to the demand portion of the F16
228 factor. By doing so, the F16 factor matches the seasonal Cholla demand weightings used in
229 the JAM. Once the JAM demand weightings are incorporated in the calculation, an
230 additional company weighting is applied reflecting the seasonal weighting approach used in
231 the COS model. In total, the demand component of the F16 allocator is weighted twice,
232 once at the JAM level (Cholla) and once at the COS level (seasonal weighted class
233 contribution of system peak). Similarly, in the JAM, SSGCT is based on 75% demand
234 (contribution to monthly system peak weighted by Combustion Turbines) and 25% energy
235 (monthly contribution to system energy weighted by Combustion Turbines). Allocator
236 F14, in RMP's COS model, is based on 75% demand (contribution to monthly system peak
237 - weighted 12 CP's) and 25% energy (monthly contribution to system energy - weighted
238 by Combustion Turbines). In the JAM, the demand component of Allocator SSGCT is
239 based solely on the jurisdictional demand during the month of July, August and September.
240 However, in the RMP COS, the corresponding F14 factor is based on weighted demands

241 over the entire 12-month period. In order to correct the F14 allocator in the COS model so
242 that it is consistent with the SSGCT allocator in the JAM, I recommend applying a two-tier
243 weighting factor to the demand component of this allocator similar to that previously
244 described for allocation factor F16. The demand component of this allocator would first be
245 weighted by the seasonal CT factor used in the JAM and then secondly by the seasonal
246 weighted class contribution of system peak. The end result of the adjustments are shown in
247 the following table.

Allocation of Seasonal CT Costs

Schedule No.	Class	F10 Allocator, Coincident Peak System	F14 Allocator, Seasonal System Generation Combustion Turbine	Adjusted F14 Allocator, Seasonal System Generation Combustion Turbine
1	Residential	30.768%	33.164%	33.283%
6	General Service - Large	30.949%	30.928%	30.874%
8	General Service - Over 1 MW	9.201%	8.921%	8.902%
7,11,12,13	Street & Area Lighting	0.171%	0.087%	0.087%
9	General Service - High Voltage	15.457%	13.732%	13.698%
10	Irrigation	0.761%	1.387%	1.392%
12TS	Traffic Signals	0.022%	0.018%	0.018%
12OL	Outdoor Lighting	0.027%	0.014%	0.014%
23	General Service - Small	6.675%	7.547%	7.534%
25	Mobile Home Parks	0.056%	0.055%	0.055%
SpC	Customer A - SpC	0.980%	0.852%	0.848%
SpC	Customer B - SpC	2.316%	0.879%	0.879%
SpC	Customer C - SpC	2.617%	2.417%	2.416%
	Total	100.0%	100.0%	100.0%

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Allocation of Seasonal Cholla

Schedule No.	Class	F10 Allocator, Coincident Peak System	F16 Allocator, Seasonal System Generation Cholla	Adjusted F16 Allocator, Seasonal System Generation Cholla
1	Residential	30.768%	30.818%	31.062%
6	General Service - Large	30.949%	30.465%	30.359%
8	General Service - Over 1 MW	9.201%	9.251%	9.235%
7,11,12,13	Street & Area Lighting	0.171%	0.222%	0.224%
9	General Service - High Voltage	15.457%	16.079%	16.031%
10	Irrigation	0.761%	0.488%	0.493%
12TS	Traffic Signals	0.022%	0.023%	0.023%
12OL	Outdoor Lighting	0.027%	0.035%	0.035%
23	General Service - Small	6.675%	6.311%	6.327%
25	Mobile Home Parks	0.056%	0.058%	0.058%
SpC	Customer A - SpC	0.980%	1.013%	1.012%
SpC	Customer B - SpC	2.316%	2.631%	2.543%
SpC	Customer C - SpC	2.617%	2.606%	2.597%
	Total	100.0%	100.0%	100.0%

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253 In DPU Exhibit 5.4, I've summarized the calculations associated with these modified
254 weighting factors.

255 **Q. Mr. Mancinelli, given your testimony above, have you summarized your**
256 **recommended changes to the COS model that would improve the consistency of the**
257 **cost allocation with that used in the JAM?**

258 A. Yes. In DPU Exhibit 5.5, I've summarized several recommended adjustments that would
259 improve the consistency of the cost allocation between JAM and the RMP COS model. The
260 recommended changes include those agreed to by RMP in their response to Discovery
261 Request 44.55 plus additional changes as described in my testimony.

262 **Q. In Discovery Request 44.55, did RMP agree to use seasonal allocation factors rather**
263 **then the F10 factor in the COS model?**

264 A. No, RMP has indicated that the use of the F10 factor has been ordered by the Commission
265 in Docket 97-035-01. Furthermore, RMP has responded that the F10 factor was based on
266 Proposal #9 in the 2005 Utah Cost of Service and Rate Design Taskforce Report, dated
267 December 15, 2005 and later used in the cost of service study filed in Docket No. 06-035-
268 21.

269 **Q. Can you provide any details on the Taskforce Proposal #9?**

270 A. Yes. Review of the Taskforce Report shows that RMP developed this proposal to use a
271 weighted F10 factor to improve on its previous use of an unweighted F10 factor. This
272 weighted F10 factor was proposed at the very last meeting of the Taskforce and several
273 comments from other parties on the Taskforce indicated they would have wished for time
274 to review RMP's proposal. Although several parties considered the weighted F10 factor as
275 a step in the right direction, there were several objections to it. In addition to objections to
276 the design of the F10 factor itself, the Committee of Consumer Services (now the Office of
277 Consumer Services (OCS)) referred to the same issue on which I am focused – the
278 incompatibility between the allocation methods used in the JAM vs. the COS model. OCS
279 stated that "... the establishment of any type of proposal that allocates costs differently than
280 comes to Utah from the IJA [Inter-Jurisdictional Allocation process] (other than stipulated
281 agreements) presents a disconnect between cost causation (the IJA) and what Utah may
282 think of as theoretical cost drivers."

283 **Q. Considering the unresolved issues with the use of the current F10 factor, what**
284 **recommendations do you have?**

285 A. I think the various functionalization, classification and allocation factors used in the JAM
286 and COS models should be compared, as I have done, and the incompatibility issues
287 surrounding them should be finally resolved.

288 **Q. Mr. Mancinelli, assuming RMP would provide additional information supporting**
289 **specific functional factors and cost of service allocators, would you be open to revising**
290 **your testimony in this regard?**

291 A. Yes, I would. Also, I would add that during the three recent rate training sessions
292 surrounding the RMP COS model as stipulated by the Utah Commission, it was suggested
293 by parties in attendance that a cost of service working group be formed to review and
294 discuss the specific allocation of all items in the model. I strongly support such an effort.

295 **Q. Earlier in your testimony you indicated that wind resources were improperly**
296 **allocated in the RMP COS model. Please describe your recommendations in this**
297 **area.**

298 A. Using revenue requirement information provided to me by Mr. Croft of the Utah Division
299 of Public Utilities, we have identified and separated operation and maintenance expenses,
300 depreciation and rate base items associated with PacifiCorp's wind resource investments.
301 In the JAM, these investments have been allocated to each jurisdiction based on the SG
302 factor. Similarly, in the RMP COS model, all these costs have been allocated to each rate
303 classes using the F10 factor which is 75% demand related and 25% energy related. Given
304 the unpredictable dispatch of wind resources, I recommend allocating these costs based on

305 energy only. However, using energy to allocate wind resources in the JAM would alter the
306 jurisdictional revenue requirement. Recognizing that such an adjustment impacts the
307 revenue requirements for all jurisdictions within PacifiCorp, I recommend, that for this
308 case, that wind assets be separated in JAM yet remain allocated based on the SG – System
309 Generation Allocation factor. This approach will identify costs associated with wind
310 resources but will not change the RMP revenue requirement as determined in the JAM.
311 However, in the RMP COS model these costs should be assigned to the production function
312 and allocated to the rate classes based allocator F30.

313 In the next rate case, wind resources should be allocated based on system energy in both
314 the JAM and the RMP COS model. The impact of this adjustment on the cost of service
315 calculation is summarized in DPU Exhibit 5.6.

316 **Q. Please describe your recommendation with respect to the proper allocation of the**
317 **Revised Protocol with Rate Mitigation Cap (RPRMC) revenue requirements to the**
318 **customer classes.**

319 A. The Revised Protocol, in conjunction with rate mitigation measures, was approved for use
320 in determining Utah's jurisdictional revenue requirement in the Commission order in
321 Docket No. 02-035-04, dated December 14, 2004. Utah's revenue requirements will be the
322 lesser of that calculated using the Rolled-In method multiplied by the applicable percentage
323 Rate Mitigation Cap or that calculated using the Revised Protocol method multiplied by the
324 applicable percentage Rate Mitigation Premium. The Rate Mitigation Cap applied to the
325 results of the Rolled-In method is 101.50 percent through RMP's fiscal year 2007, 101.25
326 percent for fiscal years 2008 and 2009 and 101.00 percent for fiscal years 2010 through

327 2014. The Rate Mitigation Premium applied to the results of the Revised Protocol method
328 is 100.25 percent for RMP's fiscal years 2010 through 2012. For all other fiscal years, the
329 Rate Mitigation Premium is 100.00 percent.

330 I have reviewed the testimony on this issue by Mr. Higgins, who represented the Utah
331 Association of Energy Users, and Mr. Paice, who represented RMP, in past rate case
332 dockets. Based on my review, I agree with Mr. Higgins that the reduction in the revenue
333 requirements due to the Rate Mitigation Cap should be applied solely to the Production
334 function because adjustments to the Utah revenue requirements to arrive at the Revised
335 Protocol revenue requirements are all made to the Production function. Consequently, any
336 reductions to revenue requirements should also be applied solely to the Production
337 function. Although Mr. Paice in his rebuttal testimony in Docket 07-035-93, stated that an
338 alternative approach to RMP's current method would be to lower the target return for the
339 generation function only, RMP has not changed its method in the current rate case, Docket
340 09-035-23. RMP continues to apply the results of the Rate Mitigation Cap across all
341 functions. I have used the Logan Model to apply the results of the Rate Mitigation Cap to
342 the individual rate classes in a manner more appropriate to the cause of the lowered
343 revenue requirement. In the Logan model I have allocated the \$12,471,427 Rate Mitigation
344 Cap reduction to the individual rate classes using the F10 factor. The F10 factor spreads
345 the rate mitigation cap to each rate class in accordance with each class' benefit associated
346 with these generation resources.

347 **Q. What is the impact of this adjustment on RMP's rate of return?**

348 A. Directly assigning the rate mitigation cap reduction to the production function lowers the
349 production function return compared to the other utility functions. Within the production
350 function, using the F10 factor to allocate the rate mitigation cap reduction to each rate
351 class, the class contribution to return on rate base varies. However, this variation is
352 appropriate, given that the cap limits return related to each classes cost responsibility
353 associated with the production function.

354 **Q. Mr. Mancinelli have you made any other adjustments to the COS model?**

355 A. Yes. I have included the adjustments to the RMP revenue requirement as described by Dr.
356 Brill in his testimony on behalf of the Division. These adjustments reduce RMP's requested
357 revenue increase from \$66.9 million to \$8.5 million as summarized in the table below.

RMP Revenue Requirement as Adjusted by the Division

Item	Adjusted Utah Jurisdiction	Utah Jurisdiction	Difference
Operation & Maintenance Expense	\$1,136,136,520	\$1,160,620,455	(\$24,483,935)
Depreciation & Amortization	\$211,176,121	\$212,075,299	(\$899,178)
Taxes and Miscellaneous Expenses	\$135,042,395	\$126,323,830	\$8,718,564
Total Expenses	\$1,482,355,036	\$1,499,019,585	(\$16,664,549)
Allowable Return on Ratebase	\$391,743,758	\$430,818,048	(\$39,074,290)
Less Other Revenues	(\$379,721,261)	(\$378,391,460)	(\$1,329,801)
MSP Adjustment	(\$10,825,364)	(\$12,471,427)	\$1,646,062
Net Revenue Requirement	\$1,483,552,169	\$1,538,974,747	(\$55,422,577)
Retail Revenues	\$1,475,091,082	\$1,472,091,082	\$3,000,000
AGA/Residual Adjustment	(\$31,063,906)	(\$31,063,906)	\$0
Net Retail Revenues	\$1,444,027,176	\$1,441,027,176	\$3,000,000
Retail Rate Adjustment	\$8,461,088	\$66,883,665	(\$58,422,577)
Percent Adjustment	0.59%	4.64%	(4.06%)
Ratebase	\$4,653,189,479	\$4,690,862,116	(\$37,672,637)

359 **Q. Have you calculated a revised cost of service taking into consideration your**
360 **recommended adjustments with respect to consistency of cost allocation, allocation of**
361 **wind resources, allocation of the rate mitigation cap adjustment and the revenue**
362 **requirement adjustments as described above?**

363 A. Yes I have. These adjustments were made in the Logan Model and are shown in DPU
364 Exhibit 5.7a through 5.7d. Exhibit 5.7a summarizes the revenue requirement adjustments as
365 presented by Dr. Brill. Exhibit 5.7b summarizes the jurisdictional allocation model (the
366 PacifiCorp system revenue requirement allocated to each jurisdiction). Exhibit 5.7c
367 summarizes the functional allocation model (the RMP jurisdictional allocation to
368 functions). Finally, Exhibit 5.7d summarizes the schedule allocation model (the RMP
369 functional allocation to classes).

370 **Q. What was the impact of these adjustments compared to the RMP cost of service?**

371 A. In total, these adjustments impacted all customer classes and significantly impacted the cost
372 of service. A comparison of my revised cost of service compared to that filed by RMP is
373 shown below.

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**Cost of Service Reflecting Proposed Allocation Adjustments Compared to
RMP COS as Filed**

		(A)	(B)	(A-B)	(A/B-1)
Schedule No.	Rate Class	Adjusted COS	RMP COS	Difference	% Diff
1	Residential	\$553,721,605	\$574,354,318	(\$20,632,712)	(3.59%)
6	General Service-Large	\$404,192,681	\$424,169,618	(\$19,976,937)	(4.71%)
8	General Service-Over 1 MW	\$119,585,951	\$124,504,320	(\$4,918,370)	(3.95%)
7,11,12,13	Street & Area Lighting	\$11,296,555	\$11,350,679	(\$54,124)	(0.48%)
9	General Service-High Voltage	\$171,922,029	\$178,651,468	(\$6,729,439)	(3.77%)
10	Irrigation	\$12,954,855	\$13,339,264	(\$384,409)	(2.88%)
12TS	Traffic Signals	\$495,548	\$510,391	(\$14,843)	(2.91%)
12OL	Outdoor Lighting	\$548,123	\$531,688	\$16,435	3.09%
23	General Service-Small	\$102,265,364	\$106,935,711	(\$4,670,347)	(4.37%)
25	Mobile Home Parks	\$824,302	\$854,517	(\$30,215)	(3.54%)
SpC	Customer A	\$11,322,063	\$11,648,572	(\$326,509)	(2.80%)
SpC	Customer B	\$34,785,499	\$34,296,895	\$488,603	1.42%
SpC	Customer C	\$28,573,689	\$29,763,399	(\$1,189,710)	(4.00%)
	Total	\$1,452,488,263	\$1,510,910,841	(\$58,422,577)	(3.87%)

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The adjusted cost of service compared to class revenues adjusted for Customer B are as

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follows:

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**Cost of Service Reflecting Proposed Allocation Adjustment Compared to
Annual Class Revenue**

		(A)	(B)	(A-B)	(A/B-1)
Schedule No.	Rate Class	Adjusted Revenue	Total COS	Difference	% Diff
1	Residential	\$570,908,120	\$553,721,605	(\$17,186,515)	(3.0%)
6	General Service-Large	\$407,879,106	\$404,192,681	(\$3,686,425)	(0.9%)
8	General Service-Over 1 MW	\$117,330,242	\$119,585,951	\$2,255,709	1.9%
7,11,12,13	Street & Area Lighting	\$13,383,047	\$11,296,555	(\$2,086,492)	(15.6%)
9	General Service-High Voltage	\$159,688,687	\$171,922,029	\$12,233,342	7.7%
10	Irrigation	\$10,962,790	\$12,954,855	\$1,992,065	18.2%
12TS	Traffic Signals	\$470,828	\$495,548	\$24,720	5.3%
12OL	Outdoor Lighting	\$933,273	\$548,123	(\$385,150)	(41.3%)
23	General Service-Small	\$102,234,904	\$102,265,364	\$30,460	0.0%
25	Mobile Home Parks	\$850,935	\$824,302	(\$26,633)	(3.1%)
SpC	Customer A	\$9,343,310	\$11,322,063	\$1,978,753	21.2%
SpC	Customer B	\$27,561,655	\$34,785,499	\$7,223,843	26.2%
SpC	Customer C	\$25,480,279	\$28,573,689	\$3,093,410	12.1%
	Total	\$1,447,027,176	\$1,452,488,263	\$5,461,088	0.38%

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384 **Q. What are the implications of the adjusted cost of service compared to that filed by**
385 **RMP?**

386 A. The most significant impact on COS results is related to the revenue requirement
387 adjustments. These adjustments reduce RMP’s requested rate increase by nearly 4%.
388 With respect to the cost of service, variations between the adjusted COS results and the
389 RMP COS results will have some impact on rate spreads, albeit small for most customer
390 classes. The proposed cost allocation adjustments reflect a needed “tune-up” of the COS
391 model. On a going forward basis, periodic “tune-ups” ensure that the underlying cost
392 classifications inherent in the JAM are consistent with RMP COS model. The alignment
393 will render a more consistent and accurate cost of service result.

394 **Q. Mr. Mancinelli, have you reviewed the proposed rate spread as proposed by RMP**

395 **Witness Mr. Griffith?**

396 A. Yes, I have.

397 **Q Do you agree with Mr. Griffith’s recommendations regarding the rate spread?**

398 A No, I do not.

399 **Q. Mr. Mancinelli, what rate spread do you recommend?**

400 A. Mr. Griffith’s proposed rate spread varies significantly from the cost of service results as
401 filed by RMP and shown in the following tables.

RMP COS Compared to Annual Class Revenue

Schedule No.	Rate Class	Annual Revenue	RMP COS	Difference	% Diff
1	Residential	\$570,908,120	\$574,354,318	\$3,446,198	0.60%
6	General Service-Large	\$407,879,106	\$424,169,618	\$16,290,512	3.99%
8	General Service–Over 1 MW	\$117,330,242	\$124,504,320	\$7,174,078	6.11%
7,11,12,13	Street & Area Lighting	\$13,383,047	\$11,350,679	(\$2,032,368)	(15.19%)
9	General Service-High Voltage	\$159,688,687	\$178,651,468	\$18,962,781	11.87%
10	Irrigation	\$10,962,790	\$13,339,264	\$2,376,474	21.68%
12TS	Traffic Signals	\$470,828	\$510,391	\$39,563	8.40%
12OL	Outdoor Lighting	\$933,273	\$531,688	(\$401,585)	(43.03%)
23	General Service-Small	\$102,234,904	\$106,935,711	\$4,700,807	4.60%
25	Mobile Home Parks	\$850,935	\$854,517	\$3,582	0.42%
SpC	Customer A	\$9,343,310	\$11,648,572	\$2,305,262	24.67%
SpC	Customer B	\$24,561,655	\$34,296,895	\$9,735,240	39.64%
SpC	Customer C	\$25,480,279	\$29,763,399	\$4,283,120	16.81%
	Total	\$1,444,027,176	\$1,510,910,841	\$66,883,665	4.63%

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RMP Proposed Rate Spread Compared to Annual Class Revenue

Schedule No.	Rate Class	Annual Revenue	RMP Proposed Rate Revenues	Difference	% Diff
1	Residential	\$570,908,120	\$593,925,121	\$23,017,001	4.0%
6	General Service-Large	\$407,879,106	\$428,450,892	\$20,571,786	5.0%
8	General Service-Over 1 MW	\$117,330,242	\$124,418,244	\$7,088,002	6.0%
7,11,12,13	Street & Area Lighting	\$13,383,047	\$14,054,473	\$671,426	5.0%
9	General Service-High Voltage	\$159,688,687	\$169,314,006	\$9,625,319	6.0%
10	Irrigation	\$10,962,790	\$11,623,471	\$660,681	6.0%
12TS	Traffic Signals	\$470,828	\$490,358	\$19,530	4.1%
12OL	Outdoor Lighting	\$933,273	\$984,392	\$51,119	5.5%
23	General Service-Small	\$102,234,904	\$107,379,510	\$5,144,606	5.0%
25	Mobile Home Parks	\$850,935	\$885,244	\$34,309	4.0%
SpC	Customer A	\$9,343,310	\$9,343,310	\$0	0.0%
SpC	Customer B	\$24,561,655	\$24,561,655	\$0	0.0%
SpC	Customer C	\$25,480,279	\$25,480,279	\$0	0.0%
	Total	\$1,444,027,176	\$1,510,910,955	\$66,883,779	4.6%

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As shown in the above tables, Mr. Griffith proposed class rate levels vary significantly from the cost of service results. For example, the RMP COS indicates that the Residential Class rates should increase 0.6%, yet Mr. Griffith recommends a 4.0% increase for this class. RMP is recommending that this class over collect nearly \$20 million compared to COS. Significant rate spread variations compared to the COS are the direct result of the re-allocation of rate subsidies afforded to the Special Contract Class to all other customer classes. Using the RMP COS analysis, the rate subsidies for Contracts A, B and C are significant, totaling approximately \$16.3 million. These subsidies in effect raises the overall rate increase to non-contract customers by 32% (\$66,883,665 (Total requested RMP Revenue Increase)/(\$50,560,048 (Indicated revenue adjustment for non-Special Contract Customers)) compared to that requested by RMP.

418 **Q. Mr. Mancinelli, please describe the significant rate subsidy for Contracts A, B and C.**

419 A. The RMP COS model shows that Customers A, B and C are currently charged at a level
420 significantly below their cost of service. For the Test Year, Customer A is under collecting
421 by approximately \$2,305,262, Customer B by \$9,735,240 and Customer C by \$4,283,120
422 for a total under collection of \$16,323,623. Customers A, B and C are served under special
423 contracts, not tariffs, and their rates cannot be immediately adjusted to meet cost of service.
424 To meet this shortfall, RMP is proposing that the remaining customer classes pay for this
425 subsidy entirely. RMP places the burden of these subsidies entirely on RMP customers
426 with no associated cost sharing responsibility with RMP stockholders.

427 **Q. Is it appropriate for other rate classes to subsidize rates below cost of service for**
428 **Contracts A, B, and C?**

429 A. Generally subsidization among customer class is not a desired result of the cost of service
430 and rate design process. When subsidization exists, it represents an inequitable sharing of
431 system costs among the various customer classes. The customer classes that are providing
432 the subsidy are unfairly burdened with more than their share of the system costs. To the
433 extent subsidies are required, subsidies are best provided by governmental agencies rather
434 than for-profit businesses. Heavily subsidized rates create numerous potential problems
435 ranging from fairness to competitiveness issues. The cost of service should be the
436 cornerstone for setting all utility rates. RMP appears to recognize the pitfalls of heavily
437 subsidized rates as RMP is proposing to move special contracts to full COS over the next
438 several years. I fully endorse RMP's approach with these special contract customers and

439 recommend that all subsidies associated with Contract A, B and C be eliminated within five
440 years.

441 **Q. Does RMP's proposal to eliminate subsidies associated with special contract**
442 **customers impact this rate case?**

443 A. Yes, specifically with respect to Contract B. Currently RMP is pursuing a contract renewal
444 with this customer that would eliminate subsidization over the term of the new contract. If
445 adopted, subsidization would be reduced in the first year. I recommend an adjustment be
446 made in this case to take into consideration higher revenue from this customer.

447 **Q. Mr. Mancinelli, if RMP is unable or unwilling to eliminate subsidies associated with**
448 **the Special Contract Customers over a reasonable amount of time, should these**
449 **subsidies continue to be borne by the remaining rate payers?**

450 A. No. If RMP cannot eliminate subsidies for these Special Contract Customers, RMP
451 stockholders should share the responsibility of the revenue shortfall with ratepayers.

452 **Q. Mr. Mancinelli, given that subsidies exist today and will remain in effect for a least a**
453 **few more years, please describe your proposed treatment of these subsidies and the**
454 **associated rate spread?**

455 A. Assuming subsidization must exist for the special contract customers, at least in the short
456 term, subsidization should be distributed among the other customer classes in a non-biased
457 manner. To accomplish this, I propose to allocate the subsidy to each rate class based on
458 the proportional cost of service responsibility of each class compared to the total RMP cost
459 of service. This approach increases the cost of service associated with the subsidy on an

460 equal percentage basis to all rate classes. Please refer to DPU Exhibit 5.8 for the proposed
461 allocation of the \$16,323,623 subsidy for Customer A, B and C.

462 I have calculated the rate spread using this approach under two methods; first, using cost of
463 service results as filed by RMP and summarized in Mr. Paice’s testimony Exhibit CCP-1;
464 second, using the adjusted cost of service that incorporates my recommendations and
465 revenue requirement adjustments sponsored by Dr. Brill as summarized in DPU Exhibit
466 5.8. These rate spread alternatives compared to that proposed by RMP are summarized in
467 the table below.

Proposed Rate Spread Using RMP COS

(A)	(B)	(C)	(D)	(E)
Schedule No.	Rate Class	RMP COS	RMP Proposed Rate Spread	Revised Rate Spread Using RMP COS
1	Residential	0.6%	4.0%	1.8%
6	General Service-Large	4.0%	5.0%	5.2%
8	General Service–Over 1 MW	6.1%	6.0%	7.3%
7,11,12,13	Street & Area Lighting	(15.2%)	5.0%	(14.2%)
9	General Service-High Voltage	11.9%	6.0%	13.2%
10	Irrigation	21.7%	6.0%	23.1%
12TS	Traffic Signals	8.4%	4.1%	9.6%
12OL	Outdoor Lighting	(43.0%)	5.5%	(42.4%)
23	General Service-Small	4.6%	5.0%	5.8%
25	Mobile Home Parks	0.4%	4.0%	1.6%
SpC	Customer A	24.7%	0.0%	0.0%
SpC	Customer B	39.6%	0.0%	0.0%
SpC	Customer C	16.8%	0.0%	0.0%
	Total	4.6%	4.6%	4.6%

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Proposed Rate Spread Using Adjusted COS

(A)	(B)	(F)	(G)
Schedule No.	Rate Class	Adjusted COS	Revised Rate Spread Using Adjusted COS & Cust B Rev
1	Residential	(3.0%)	(2.14%)
6	General Service-Large	(0.9%)	(0.02%)
8	General Service-Over 1 MW	1.9%	2.83%
7,11,12,13	Street & Area Lighting	(15.6%)	(14.84%)
9	General Service-High Voltage	7.7%	8.62%
10	Irrigation	18.2%	19.23%
12TS	Traffic Signals	5.3%	6.19%
12OL	Outdoor Lighting	(41.3%)	(40.74%)
23	General Service-Small	0.0%	0.92%
25	Mobile Home Parks	(3.1%)	(2.27%)
SpC	Customer A	21.2%	0.00%
SpC	Customer B	26.2%	0.00%
SpC	Customer C	12.1%	0.00%
	Total	0.38%	0.59%

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My rate spread proposal uses cost of service as the basis for the subsidy adjustment and therefore follows the direction of the indicated rate adjustment as determined by the cost of service. Classes that should receive a rate decrease per cost of service results, receive a rate decrease under my approach, albeit less given the subsidation of the special contract customers. Similarly, classes that should receive a rate increase per cost of service results, receive a slightly larger rate increase given subsidation. Subsidation is borne by all classes equally as a percentage of the cost of service. In the adjusted cost of service analysis all non special contract customers cost of service is increased by 0.89%.

481 Because of differences in the revenue requirement and cost of service allocation,
482 recommended rate spreads based on the adjusted cost of service analysis vary significantly
483 for all rate classes compared to that requested by RMP.

484 Based on my recommended adjustments to the RMP cost of service analysis and the
485 associated rate spread given consideration to the subsidation of Contracts A, B and C, I
486 recommend adjusting rate levels in each class to achieve the percentage changes as
487 indicated in Column G as shown in the table above depending upon the outcome of the
488 Customer B contract renewal.

489 **Q: The overall rate increase proposed by the DPU is only approximately \$8 million. Does**
490 **this affect any of your recommendations?**

491 A: In general, no it does not influence any of my recommendations. However, the DPU's
492 final rate spread recommendation for this case is presented by Dr. Brill.

493 **Q. Does this complete your testimony with respect to RMP cost allocation issues?**

494 A. Yes it does.

495