

**- BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH -**

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IN THE MATTER OF THE APPLICATION OF ROCKY )  
MOUNTAIN POWER FOR AUTHORITY TO INCREASE )  
ITS RETAIL ELECTRIC UTILITY SERVICE RATES IN )  
UTAH AND FOR APPROVAL OF ITS PROPOSED )  
ELECTRIC SERVICE SCHEDULES AND ELECTRIC )  
SERVICE REGULATIONS )

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DPU EXHIBIT 6.0D-RR  
DOCKET No. 10-035-124

Artie Powell, PhD

Direct Testimony—Revenue Requirement

Division of Public Utilities

May 26, 2011

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Artie Powell  
Division of Public Utilities  
Direct Testimony—Revenue Requirement

1 **INTRODUCTION**

2 **Q: Please state your name, employer, title, and address for the record.**

3 A: My name is Artie Powell; I am employed by the Utah Division of Public Utilities (DPU or  
4 Division) within the Department of Commerce; I am the Energy Section manger; my  
5 business address is 160 E 300 S, Salt Lake City, Utah.

6 **Q: On whose behalf are you testifying in this case?**

7 A: The Division.

8 **Q: Please summarize your qualifications.**

9 A: I hold a doctorate degree in economics from Texas A&M University. Prior to joining the  
10 Division, I taught courses in economics, regression analysis, and statistics both for  
11 undergraduate and graduate students. I joined the Division in 1996 and have since  
12 attended several professional courses or conferences including, the NARUC Annual  
13 Regulatory Studies Program (1995) and IPU Advanced Regulatory Studies Program  
14 (2005), dealing with a variety of regulatory issues. Since joining the Division, I have  
15 testified or presented information on a variety of topics including, electric industry  
16 restructuring, incentive-based regulation, revenue decoupling, energy conservation,  
17 evaluation of alternative generation projects, and the cost of capital.

18 **SUMMARY**

19 **Q: What is the purpose of your testimony?**

20 A: I am recommending three adjustments to the Company's filed case. First, I recommend  
21 using the Rolled-in methodology for allocating costs on the inter-jurisdictional level.  
22 Using Rolled-in instead of the Revised Protocol reduces the Company's revenue  
23 requirement for Utah by about \$15 million. Second, I recommend that a portion of the  
24 costs associated with the implementation of the Klamath Dam removal settlement be  
25 removed from the case. Removing these costs from the case reduces the Company's  
26 Utah revenue requirement by about \$4.5 million. Third, I recommend that the  
27 Company's request for generation overhaul expense on a Utah basis be increased from  
28 approximately -\$188,962 to \$232,951. This increase is the result of changing the  
29 methodology used to forecast the test year amount of generation overhaul expense.

30 Finally, as the manager of the energy section, I will act as the Division's policy  
31 witness. The Division believes that each of the adjustments to the Company's revenue  
32 requirement recommended in testimony filed by Division witnesses, including  
33 consultants, is supportable and represents a reasonable adjustment to the revenue  
34 requirement to reflect prudent utility practice. However, the Division is concerned that  
35 the cumulative effect of the Division's and others' adjustments in this case could leave  
36 the Company with insufficient resources to meet its mandate of providing safe,  
37 adequate, and reliable service.

38                   The Division believes the Commission may, and in fact should, consider the  
39                   cumulative effect of all of the adjustments on the Company's overall financial health as  
40                   it establishes the Company's revenue requirement in this case. A myopic focus on each  
41                   item in a general rate case may lead to many reasonable adjustments, often small in  
42                   amount, the combined effect of which ultimately leaves the Company insufficient  
43                   resources to make needed investments. Failing to consider the cumulative weight of  
44                   otherwise reasonable adjustments, particularly when Utah's load is growing relative to  
45                   the Company's other jurisdictions, is unwise and could lead to the Company's future  
46                   inability to meet its service obligations and would not be in the public interest.

47                   A summary of the Division's overall revenue requirement position and  
48                   introduction of the Division's witnesses is in the testimony of Ms. Brenda Salter, who is  
49                   managing the Division's case in this proceeding.

## 50 **INTER-JURISDICTIONAL ALLOCATIONS**

51 **Q: Can you briefly explain why you are recommending using Rolled-In instead of Revised**  
52 **Protocol for allocating costs to Utah?**

53 **A:** In Docket No. 02-035-04, the Commission approved a Stipulation supporting the use of  
54 the Revised Protocol methodology in conjunction with the Rolled-In methodology and  
55 certain rate mitigation measures for allocating or apportioning the Company's costs  
56 among the various states. The Stipulation specified that Utah's revenue requirement

57 would be the lesser of Rolled-In multiplied by a rate mitigation cap and the Revised  
58 Protocol multiplied by a rate mitigation premium.

59 For the years immediately preceding the adoption of the Stipulation, Utah's  
60 revenue requirement was determined using the Rolled-In methodology. At the time the  
61 Stipulation was adopted in 2004, it was expected that for the first several years, the  
62 Utah revenue requirement would be greater under Revised Protocol than under Rolled-  
63 In. However, in the later years, starting in about 2011, it was expected that the Revised  
64 Protocol would produce a revenue requirement less than that produced by Rolled-In.  
65 On a present value basis, these differences approximately offset one another so that the  
66 long run impact on Utah's revenue requirement would be minimal. That is, in the long  
67 run, over the term of the Stipulation, the difference in Utah's revenue requirement from  
68 continuing under Rolled-In and Utah's revenue requirement under the Stipulation would  
69 be minimal.

70 The Commission's adoption of the Stipulation was conditional on the realization  
71 of the then projected savings of the Revised Protocol methodology relative to the  
72 Rolled-In methodology. Specifically, the Commission stated in its order that,

73 Our approval of the Stipulation must be conditional. . . . in the  
74 long run, it must not result in significantly different impacts on  
75 Utah than now expected. If the projected savings to Utah in the  
76 later years, which substantially offset the increases in the early

77 years, do not materialize, we may consider the further use of the  
78 Stipulation.<sup>1</sup>

79 Unfortunately, the projected savings in the later years have not materialized—  
80 Revised Protocol remains, and is projected to remain, above Rolled-In. Thus, the  
81 Division does not believe that the Stipulation and the concomitant revenue requirement  
82 can be relied on going forward to determine just and reasonable rates in Utah.  
83 Therefore, the Division recommends that the Rolled-In methodology be used to  
84 determine Utah's revenue requirement in this case and going forward until such time as  
85 the Commission approves or adopts an alternative inter-jurisdictional costs allocation  
86 methodology.

87 **REVENUE REQUIREMENT IMPACT: ROLLED-IN V REVISED PROTOCOL**

88 **Q: What allocation methodology has the Company used in determining its revenue**  
89 **requirement request in this case?**

90 **A:** The Company has used the Stipulation in determining its revenue requirement request.  
91 As previously mentioned, the Stipulation specifies that Utah's revenue requirement  
92 would be the lesser of Revised Protocol plus a mitigation premium or Rolled-In plus a  
93 mitigation cap. In this case, the revenue requirement under the Revised Protocol plus its  
94 premium is less than that under Rolled-In plus its cap. Thus, the basis for the Company's  
95 request for an increase in this case, \$232 million, is the Revised Protocol plus the

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<sup>1</sup> "Report and Order," Docket No. 02-035-04, December 14, 2004, pp. 36-37.

96 corresponding rate mitigation premium. With that said, the Rolled-In revenue  
97 requirement is still less than the Revised Protocol.

98 Company witness Mr. Steven McDougal presents the revenue requirement for  
99 each of these allocation methods.<sup>2</sup> As filed by the Company, under Rolled-In, Utah's  
100 revenue requirement is \$1,919,640,912. Adding the one percent rate mitigation cap  
101 increases this by approximately \$19,196,409. The Revised Protocol revenue  
102 requirement is \$1,931,033,452. The rate mitigation premium is approximately  
103 \$3,620,688. According to the Company's filing, test year (normalized business) revenues  
104 are approximately \$1,702,237,831.

105 **Q: What is the impact does using the Rolled-In methodology have on the Company's**  
106 **request for an increase in this case?**

107 A: Looking at Table 1, the difference between the revenue requirement under Revised  
108 Protocol, including the rate mitigation premium, and that under Rolled-In is  
109 approximately \$15,013,228 (= \$1,934,654,140 - \$1,919,640,912). Adopting Rolled-In in  
110 this case, therefore, would decrease the Company's requested increase from  
111 \$232,416,309 to approximately \$217,403,081.

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<sup>2</sup> See Direct Testimony of Steven McDougal, RMP Exhibit\_(SRM-3).



112 Table 1: Revenue Requirement: Rolled-In V. Revised Protocol

Allocation Method	Base Value	Rate Mitigation	Total
Rolled-In	\$1,919,640,912	\$19,196,409	\$1,938,837,321
Revised Protocol	\$1,931,033,452	\$3,620,688	\$1,934,654,140
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Test Year Revenues		\$1,702,237,831	
Revised Protocol + Premium		<u>\$1,934,654,140</u>	
Deficit		\$232,416,309	

113 **Q: Would you briefly explain the difference between Rolled-In and Revised Protocol?**

114 A: Rolled-in is a dynamic allocation approach consistent with a single system (for both  
115 planning and operation) reflecting current cost-causation of joint-use resources. Rolled-  
116 In allocates cost of joint-use resources based on each jurisdiction's contribution to  
117 system peak demand and annual energy use.

118 The Revised Protocol allocation method starts with Rolled-In and then adds four  
119 (4) ad-hoc adjustments. The adjustments center around (1) Company owned hydro, (2)  
120 Mid-Columbia Contracts, (3) QF contracts, and (4) seasonal loads.

121 The Embedded Cost Differential Hydro Adjustment, is based on the difference  
122 between two calculations: (1) the embedded cost of Company owned hydro including,  
123 post-merger costs, and (2) the embedded cost of the rest of the system excluding QF  
124 contracts

125                   The Mid-Columbia Contract Embedded Cost Differential adjustment assigns a  
126                   substantial share of the low-cost Mid-C contracts to the Northwest. Oregon receives  
127                   the lion's share of this adjustment. The calculation is based on the difference between  
128                   the Mid-C contracts costs and the costs of All Other resources. (The Revised Protocol  
129                   states that as long as Oregon continues to support the Revised Protocol, PacifiCorp will  
130                   not support any change to the hydro endowment adjustments).

131                   Finally, the Revised Protocol situs assigns approved pre-existing QF contracts;  
132                   and allocates certain resources based on seasonal loads rather than annual loads.

133   **Q:    You describe Rolled-In as a dynamic allocation methodology. Would you explain what**  
134   **you mean?**

135   **A:**    Under Rolled-In, the basis for determining a jurisdiction's allocation factors is largely its  
136           contribution to system peak. For example, the SG factor as defined in the 2004 Revised  
137           Protocol documents is

$$SG_i = 0.75 * SC_i + 0.25 * SE_i \qquad \text{Eq. 1}$$

138           where

139           SG<sub>i</sub> = the System Generation Factor for jurisdiction I;

140           SC<sub>i</sub> = the System Capacity Factor for jurisdiction I; and

141           SE<sub>i</sub> = the System Energy Factor for jurisdiction i.

142 Therefore, as a jurisdiction's loads grow relative to the other jurisdictions, its allocation  
143 factors will increase. This means that as the loads for one jurisdiction grow relative to  
144 the other jurisdictions, that jurisdiction will receive a larger allocated share of new  
145 resource costs, as well as receiving a larger share of the allocated costs of the existing  
146 resources.

147 **Q: Can you demonstrate the performance expectations of Revised Protocol at the time of**  
148 **adoption of the Stipulation?**

149 A: Yes. I have included as DPU Exhibit 6.1D-RR a forecast of the Revised Protocol relative  
150 to Rolled-In developed in the 2004 docket. This exhibit is a copy of an exhibit, Exhibit C,  
151 attached to the Commission's order in Docket No. 02-035-04.

152 As can be seen in the graph, the expectation was that Revised Protocol would be  
153 greater than Rolled-In in the initial years, but would be less than Rolled-In in the later  
154 years, with the cross-over occurring in approximately 2011. The graph also  
155 demonstrates the intended effect of the rate mitigation cap and premium on Utah's  
156 revenue requirement.

157 **Q: What was the intent of the Rate Mitigation Cap?**

158 A: In the years immediately preceding the adoption of the Stipulation, Utah's revenue  
159 requirement was determined using Rolled-In. The Revised Protocol, therefore,  
160 represented in the initial years a shift in costs to the Utah jurisdiction from the other

161 jurisdictions in which PacifiCorp operated. The purpose of the rate mitigation cap was  
162 to mitigate the rate impact of the Revised Protocol on Utah ratepayers.

163 Since adoption of the Stipulation, the Revised Protocol plus its premium, until  
164 this rate case, has been greater than Rolled-In plus the cap. Thus, in the last five rate  
165 cases, Utah's revenue requirement has included an amount over Rolled-in. Table 2  
166 presents a depiction of these amounts as originally requested by the Company.

167 Table 2: Rate Mitigation Cap (As Filed by PacifiCorp)

Docket	Revised Protocol	Rolled-In	CAP Percent	CAP Value
04-035-42	1,279,449,499	1,248,104,005	1.50%	18,721,560
06-035-21	1,451,177,035	1,405,246,184	1.50%	21,078,693
07-035-93	1,533,044,193	1,490,798,620	1.25%	18,634,983
08-035-38	1,568,589,411	1,530,674,491	1.06%	16,263,416
09-035-23	1,551,446,173	1,523,737,373	1.00%	15,237,374

168 Thus, as contemplated under the Stipulation, Utah ratepayers have been paying a  
169 premium over Rolled-In since 2004. However, the benefits contemplated under the  
170 Stipulation are not likely to materialize in the future. Indeed, in this case, the Revised  
171 Protocol is still substantially greater than Rolled-In.

172 **Q: You indicated that the expected savings from Revised Protocol are not likely to**  
173 **materialize. Would you explain your reasoning for this conclusion?**

174 A: Yes. I have included as Confidential DPU Exhibit 6.2D-RR a forecast of Revised Protocol  
175 relative to Rolled-In developed by the Company in the multi-state process, MSP, in April  
176 2010. As previously mentioned, the forecast indicates that Utah's Revised Protocol  
177 revenue requirement will not fall below that of Rolled-In for the duration of the study  
178 period, 2010-2018. In contrast, the 2004 forecast indicated that during this study  
179 period, the Revised Protocol would be less than Rolled-In.

180 **HISTORY OF ALLOCATIONS**

181 **Q: You indicated that over the last several rate cases, the Stipulation governed Utah's**  
182 **revenue requirement but, before adoption of the Stipulation, Utah's revenue**  
183 **requirement was determined under Rolled-In. Would you briefly review the history of**  
184 **the Company's inter-jurisdictional allocations?**

185 A: The Commission's 2004 order adopting the Stipulation provides a concise history of  
186 inter-jurisdictional proceedings and decisions in Utah. Therefore, I will briefly highlight  
187 what I believe are the most relevant facts and ask that the Commission take notice of its  
188 own order in Docket No. 02-035-04 for more details.

189 According to the Commission's 2004 order, "Prior to the 1989 merger of Utah  
190 Power and PacifiCorp (Docket No. 87-035-27), Utah Power served wholesale customers  
191 under FERC jurisdiction and retail customers in Utah, Idaho and Wyoming under state  
192 jurisdictions."<sup>3</sup> Although the Commission approved the merger, issues surrounding

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<sup>3</sup> "Report and Order," Docket No. 02-035-04, p. 19.

193 inter-jurisdictional allocations were not resolved. However, "The applicants [Utah  
194 Power and PacifiCorp] assured the Commission that the merger benefits were so large  
195 that under any reasonable allocation method Utah ratepayers would be better off with  
196 the merger."<sup>4</sup> Nevertheless, the Commission's 1987 order specified that, "PacifiCorp  
197 shareholders were to assume all risks that may result from less than full system cost  
198 recovery due to the adoption of different allocation methods by its regulatory  
199 jurisdictions."<sup>5</sup>

200 **Q: Are there other relevant facts about inter-jurisdictional allocations you wish to**  
201 **comment on?**

202 A: As previously mentioned, the Commission did not resolve inter-jurisdictional issues in  
203 the merger docket—Docket No. 87-035-27. Instead, a task force, the PacifiCorp Inter-  
204 jurisdictional Task Force on Allocations, or PITA, was formed to address the allocation  
205 issues. PITA developed two inter-jurisdictional allocation methods, Rolled-In and  
206 Consensus. The Consensus method differed from Rolled-In in several respects,  
207 principally, it provided for divisional—Utah Power and PacifiCorp—assignment of pre-  
208 merger plant, and hydro and transmission endowments.

209 In PacifiCorp's 1990 general rate case, Docket No. 90-035-06, the Commission  
210 found that an immediate movement to Rolled-In would unfairly shift costs from the

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<sup>4</sup> "Report and Order," Docket No. 02-035-04, p. 20.

<sup>5</sup> "Report and Order," Docket No. 02-035-04, p. 21.

211 Utah Power Division to the Pacific Division. However, the Commission declined to adopt  
212 the Consensus method, but for fairness reasons, did adopt the outcome of the  
213 Consensus method. The difference in the revenue requirements between the two  
214 methods, approximately \$72.7 million, was a fairness premium, which the Commission  
215 viewed as the maximum divergence from Rolled-In that it would allow in maintaining  
216 inter-jurisdictional fairness.<sup>6</sup>

217           Expecting the elimination of the hydro and transmission endowments, a key  
218 difference between the two methods, over a reasonable time, "The Commission stated  
219 that a single-system, Rolled-In allocation method provided the only acceptable  
220 benchmark or standard by which alternative allocation methods may be judged."<sup>7</sup>

221 **Q: Has the Commission ever adopted an inter-jurisdictional allocation method?**

222 A: Yes. In Docket No. 97-035-04, the Commission's order, dated April 16, 1998, adopted  
223 Rolled-In for apportioning costs to Utah for the purposes of setting rates. The  
224 Commission also drew two conclusions relevant for judging the appropriateness of any  
225 allocation methodology. First, cost causation should reflect current usage rather than  
226 past usage. Second, attempts to achieve merger fairness using ad hoc adjustments

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<sup>6</sup> See, "Report and Order," Docket No. 02-035-04, p. 23.

<sup>7</sup> "Report and Order," Docket No. 02-035-04, p. 22.

227 within an allocation method will likely lead to unintended or inconsistent  
228 consequences.<sup>8</sup>

229 The Commission also reaffirmed its earlier decision to phase out the merger  
230 fairness premium over time. To this end, the Commission established a five-year  
231 schedule beginning in 1996 through 2000. The intent was that starting in 2001, some  
232 twelve years after the merger of Utah Power and Pacific Power, Utah's revenue  
233 requirement would be based on Rolled-In.

234 **Q: Did Utah move to Rolled-In in 2001 per the Commission's order in Docket No. 97-035-**  
235 **04?**

236 **A:** Actually, Utah moved to Rolled-In with the conclusion of the 1997 general rate case,  
237 Docket No. 97-035-01.

238 The Committee of Consumer Services, now the Office of Consumer Services, and  
239 the Division filed to initiate a general rate case on February 12, 1997. However, because  
240 of legislative action, which froze the Company's rates on an interim basis, rates did not  
241 go into effect until March 1, 1999. As of that date, March 1, 1999, it was determined  
242 that a total refund of \$111.5 million was owing to customers. The Commission also  
243 determined that the then present value of the remaining merger fairness premium it  
244 had established in Docket No. 97-035-04 was equal to \$71.24 million. Using part of the

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<sup>8</sup> See, "Report and Order," Docket No. 02-035-04, p. 24.



245 refund to "buy-out" the remaining portion of the merger fairness premium presented an  
246 opportunity for an earlier movement to Rolled-In, which the Commission ordered.  
247 Thus, the rates that went into effect on March 1, 1999, were based on the Rolled-In  
248 method plus the remaining (present) value of the merger fairness premium.

249 Rates were also set on the Rolled-In methodology in three subsequent rate  
250 cases, Docket Nos. 99-035-10, 01-035-01, and 03-035-02.

251 **Q: If the Commission adopted Rolled-In in the in the 1998 general rate case, and used**  
252 **Rolled-In in several subsequent cases, what gave rise to the Revised Protocol and the**  
253 **use of the Stipulation to set rates in Utah?**

254 **A:** In its order, dated November 23, 1999, in Docket No. 98-2035-04, the Commission  
255 approved the acquisition of PacifiCorp by ScottishPower. As part of the approval, the  
256 Company again assumed the risk of cost recovery arising from different inter-  
257 jurisdictional allocation methods utilized among the various state jurisdictions.<sup>9</sup>

258 However, on December 1, 2000, in Docket No. 00-035-15, the Company filed an  
259 application seeking approval of a corporate restructuring creating six distribution  
260 companies, one for each of the six state jurisdictions, a generation company, and a  
261 service company.<sup>10</sup> In its application, "The Company stated the continued gridlock over

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<sup>9</sup> See, "Report and Order," Docket No. 02-035-04, p. 26.

<sup>10</sup> See, "Report and Order," Docket No. 02-035-04, p. 27.

262 inter-jurisdictional allocations resulted in the Company continuing to suffer a material  
263 earnings shortfall, and created disincentives for future infrastructure investment."<sup>11</sup>

264 It is my understanding that most of the states either rejected the Company's  
265 initial corporate restructuring proposal or, like the Utah Commission, suspended the  
266 schedule in the docket.<sup>12</sup> At the same time the Commission suspended the schedule  
267 regarding the corporate restructuring, the Commission initiated (at the Company's  
268 request and in cooperation with PacifiCorp's other jurisdictions) the multi-state process,  
269 or MSP.<sup>13</sup> A MSP organizational meeting was held in Boise, Idaho on April 10-12, 2002.  
270 Subsequently, a series of meetings were held with the other jurisdictions, which led to  
271 the development of the Revised Protocol. This in turn led to the Commission adopting  
272 the Stipulation.

273 **CONCLUSIONS CONCERNING INTER-JURISDICTIONAL ALLOCATIONS**

274 **Q: What can you conclude from this history of inter-jurisdictional allocations?**

275 A: I think there are several important observations to make concerning this history:

- 276 • Since the original merger between Utah Power and PacifiCorp, the  
277 Commission has consistently used Rolled-In as the standard by  
278 which to judge alternative allocation methods;

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<sup>11</sup> "Report and Order," Docket No. 02-035-04, p. 27.

<sup>12</sup> "Order Suspending Schedule," Docket No. 00-035-15, April 3, 2002.

<sup>13</sup> "Order on PacifiCorp's Application to Initiate Investigation of Inter-jurisdictional Issues," Docket 00-035-15, April 3, 2004.

- 279                   • Rolled-In is the only inter-jurisdictional allocation method formally  
280                   adopted or approved by the Commission;
- 281                   • Since the original merger, rates in Utah have included tens of  
282                   millions of dollars above Rolled-In allocations to satisfy merger  
283                   fairness;
- 284                   • With the conclusion of the 1997 rate case, Utah ratepayers paid  
285                   over \$71 million to buy-out the remaining fair value of the merger  
286                   fairness premium;
- 287                   • The projected benefits under the Revised Protocol methodology  
288                   have not materialized, and are not likely to materialize;
- 289                   • The Company has explicitly born the risk of cost recovery arising  
290                   from differences in inter-jurisdictional allocation methods; and
- 291                   • Continued use of the Stipulation adopted in Docket No. 02-035-04  
292                   to set rates in Utah will not lead to just and reasonable rates.

293                   Therefore, the Division recommends using the Rolled-In methodology for the  
294                   basis of setting rates in this case. As previously described, Rolled-In is a dynamic  
295                   allocation methodology, which appropriately reflects current cost causation. Moving to  
296                   Rolled-In decreases the Company's revenue requirement request in this case by  
297                   approximately \$15 million.

298   **CURRENT STATUS OF INTER-JURISDICTIONAL ALLOCATIONS**

299   **Q:     Are you aware that the Company has an open application requesting that the**  
300   **Commission approve modifications to the Revised Protocol?**

301 A: Yes, I am familiar with the Application. The Application, which was filed in the 2002  
302 inter-jurisdictional docket, explains that the participants in the MSP workgroup reached  
303 an agreement in principle to amend the Revised Protocol. The agreement with its  
304 revisions is referred to as the 2010 Protocol. As explained in the Application, the intent  
305 of the amendments is “to allow for a greater movement to a rolled-In allocation  
306 methodology, while retaining a Hydro Endowment for the former Pacific Power & Light  
307 states of Oregon, California, Washington and part of Wyoming.”<sup>14</sup>

308 The 2010 Protocol contains at least two important modifications to the Revised  
309 Protocol. First, the Hydro embedded cost differential (ECD) has been “reduced and  
310 limited using a comparison of embedded costs based on resources in place on the  
311 Company’s system prior to 2005.”<sup>15</sup> Second, The ECD is fixed at a levelized value, which  
312 is applied respectively to each jurisdiction’s revenue requirement under the Rolled-in  
313 methodology for the duration of the 2010 Protocol.<sup>16</sup>

314 As of the filing of this testimony, the schedule pertaining to the 2010 Protocol is,  
315 at the request of the Utah parties, under suspension while the parties continue  
316 discussions.

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<sup>14</sup> PacifiCorp’s Application, “In the Matter of the Application of PacifiCorp for an Investigation of Inter-Jurisdictional Issues,” Docket No. 02-035-04, September 15, 2010, p. 5.

<sup>15</sup> PacifiCorp’s Application, Docket No. 02-035-04, September 15, 2010, pp. 5-6.

<sup>16</sup> The duration of the 2010 Protocol is through December 31, 2016.

317 **Q: What is the levelized ECD for Utah under the 2010 Protocol?**

318 A: The levelized ECD value is approximately \$1 million for years 2011 through 2016. In  
319 other words, if the Commission were to adopt the 2010 Protocol as proposed by the  
320 Company, Utah's revenue requirement would be approximately \$1 million dollars less  
321 than that derived under the Rolled-In methodology. Of course, to be consistent, this  
322 would mean a full allocation of all plant on PacifiCorp's system, including the costs of  
323 removing the Klamath Dam, which I discuss later in my testimony.

324 **KLAMATH DAM**

325 **Q: You indicated in your summary that you were making an adjustment to the Klamath**  
326 **Dam project. Could you explain the nature of your adjustment?**

327 A: According to the Company's testimony, an agreement was reached among some of  
328 PacifiCorp's jurisdictions, primarily California and Oregon, and other stakeholders during  
329 the FERC relicensing process for the Klamath project. The agreement, the Klamath  
330 Project Settlement Agreement or KHSA, specifies, among other conditions, that the  
331 Klamath facilities will be removed by 2020.

332 While Utah was not a party to the settlement discussions, and is not a signatory  
333 to the KHSA, the Company is requesting that the removal and other costs associated  
334 with the Klamath project be included in this case. Specifically, Mr. McDougal explains  
335 that, the Company's adjustment,

336 adds the Klamath Project relicensing and settlement  
337 process costs into rate base and ongoing operation and  
338 maintenance expense associated with the Klamath Project  
339 is adjusted to the June 2012 level. Also, consistent with the  
340 KHSA, depreciation of all Klamath Project facilities (existing  
341 assets, relicensing and settlement process costs, and  
342 future capital additions) is set at a level that will fully  
343 depreciate the assets by December 31, 2019.<sup>17</sup>

344 My adjustment removes some of the costs associated with the implementation  
345 of the KHSA. Specifically, I recommend that the accelerated depreciation for the  
346 additional and existing Klamath capital be removed from this case and reset at the  
347 original depreciation rates. I also recommend an adjustment to the Company's  
348 proposed depreciation life of the relicensing and settlement costs as well. Finally, I  
349 recommend that the Klamath removal surcharge, which is situs assigned under Revised  
350 Protocol (and the Company's adjustment) but would be fully allocated under Rolled-In,  
351 continue to be situs assigned to Oregon and California for this rate case. These  
352 adjustments are detailed in DPU Exhibit 6.3D-RR.

353 **Q: What is the basis for your recommendation to remove the accelerated depreciation of**  
354 **the Klamath project?**

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<sup>17</sup> "Direct Testimony of Steven R. McDougal: Revenue Requirement and Test Period," Docket No. 10-035-124, January 11, 2011, lines 1357-1362, p. 60.

355 A: The KHSA was executed on February 18, 2011.<sup>18</sup> However, several approvals or  
356 conditions must be met before the KHSA can be implemented. First, under the KHSA  
357 California and Oregon must approve recovery of approximately \$250 million of the  
358 removal costs. Third, Congress must approve funds for removal costs that exceed the  
359 \$250 million borne by PacifiCorp's rate payers in California and Oregon under the KHSA.

360 While I consider the first hurdle of obtaining funding in California and Oregon  
361 minor considerations, the latter two, and especially obtaining Congress' approval, are  
362 more problematic. A decision from the Secretary is not expected until the spring  
363 (March) of 2012. If this decision is delayed or if the Secretary determines removal of the  
364 Klamath dam is not in the public interest, the KHSA could be derailed. Additionally,  
365 although legislation is expected to be introduced into Congress this year, the current  
366 economic and political climate raises doubts about its ultimate approval. For these  
367 reasons, I recommend that the costs associated with the implementation be removed  
368 from this case and be re-introduced in a future case when there is more certainty  
369 concerning the implementation of the KHSA. Since the Company has stated it plans on  
370 filing annual rate cases for the foreseeable future, the Company can introduce the  
371 Klamath issue in the next rate case with little incremental impact on rates.

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<sup>18</sup> The Company's testimony identifies the execution date as 2010 (See, Direct Testimony of Dean Brockbank, RMP Exhibit\_ (DSB-2)). However, over the summer of 2010, the MSP workgroup working on inter-jurisdictional allocation issues was awaiting the final outcome of the KHSA discussions to analyze the impacts on jurisdictional costs. Thus, I believe there is a discrepancy in the Company's exhibit. Nevertheless, the exact execution date is irrelevant to the argument herein.

372 **Q: You are recommending removing the costs associated with accelerating the**  
373 **depreciation of the Klamath project Are you recommending removing the relicensing**  
374 **and settlement costs described in the Company's testimony?**

375 A: No. According to my understanding, the FERC license for Klamath expired in 2006.  
376 Since 2006, the Company has been operating, and will continue to operate, the Klamath  
377 project under annual extensions of the license, which is permitted under FERC rules.<sup>19</sup>  
378 The Company is seeking relicensing and settlement costs of approximately \$74 million  
379 on a system basis. This amount is a rate base adjustment and, therefore, is  
380 approximately an \$11 million to \$13 million annual Utah revenue requirement  
381 adjustment.<sup>20</sup>

382 It appears that most, if not all, of these costs would be incurred regardless of  
383 which path the Company follows: relicensing or removal. Since these cost would be  
384 incurred regardless, and since the Dam is operational, I see no need to remove these  
385 costs from the case. Additionally, as noted in the Company's testimony, a substantial  
386 portion of the \$74 million is AFUDC.<sup>21</sup> If the relicensing costs were removed from the  
387 case, the AFUDC would increase in the first year by approximately \$6 million, and would  
388 continue to accrue interest until a resolution of the Klamath issues in Utah. Again, since  
389 the relicensing costs would be incurred regardless of the outcome of the KHSA, I do not

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<sup>19</sup> "Direct testimony of Dean S. Brockbank," Docket No. 10-035-124, January 2011, p. 6.

<sup>20</sup> The range is based on the rough rule of thumb for capital additions of approximately 15% to 18% of the rate base adjustment.

<sup>21</sup> "Direct testimony of Dean S. Brockbank," Confidential Exhibit RMP\_(DSB-3).



390 see a need to set aside these costs and allow them to continue to accumulate additional  
391 interest that ratepayers would likely pay in the future.

392 However, I do recommend an adjustment to the depreciation life of the  
393 relicensing costs. The Company's request to recovery these costs includes, similar to  
394 accelerating the depreciation on existing plant, depreciating these costs over the ten  
395 years until the Klamath Dam is removed under the KHSA.<sup>22</sup> I recommend that the  
396 relicensing costs be depreciated over 20 years.

397 **Q: Why did you choose 20 years for the depreciation life of the relicensing costs?**

398 A: In his testimony, Company witness Mr. Brockbank presents a cost benefit analysis  
399 comparing the two paths: relicensing or the KHSA. The analysis, which demonstrates a  
400 slight incremental benefit for the KHSA, uses a 44-year present value period.<sup>23</sup>  
401 Therefore, one could argue that the depreciation life of the relicensing costs should be  
402 44 years. However, if the depreciation life is extended to 44 years, and then the KHSA  
403 moves forward, the depreciation expense for the relicensing costs would need to be  
404 trued up, which could create a substantial rate impact for customers. On the other  
405 hand, if the depreciation life were ten years, the annual rate impact, as shown in Mr.  
406 McDougal's testimony, would be approximately \$3.5 million. I chose 20 years as a  
407 compromise between these two bookends.

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<sup>22</sup> See Company Exhibit RMP\_(SRM-3), p. 8.12.2.

<sup>23</sup> See Company Confidential Exhibit RMP\_(DSB-4).

408 **Q: Can you explain why you have not identified an adjustment amount for the Klamath**  
409 **removal surcharge?**

410 A: Under the Company's Klamath adjustment, the surcharge is already situs assigned to  
411 Oregon and California. Since the Division's adjustments are adjustments to the  
412 Company's filed request, which is off of the Revised Protocol revenue requirement,  
413 there is no need for an additional adjustment. If the adjustments were off of a Rolled-In  
414 revenue requirement, where the surcharge is fully allocated, then an adjustment would  
415 be necessary.

416 **Q: Will you summarize your adjustments to the Klamath Dam project?**

417 A: Yes. There are two types of adjustments, namely, expense and rate base adjustments.  
418 Let me summarize the expense adjustments first.

419 The Company has requested both to accelerate the depreciation of existing  
420 Klamath facilities and to depreciate the relicensing costs over the next ten years. Both  
421 of these will increase or add to depreciation expense. The Company is requesting as  
422 part of its filing to increase depreciation expense for these two items by approximately  
423 \$5.5 million on a Utah basis over the base year depreciation expense. Using the same  
424 framework provided by the Company in Exhibit RMP\_(SRM-3), page 8.12, but removing  
425 the accelerated depreciation, I recommend adding \$1.6 million. This reduces the  
426 Company's depreciation expense on a Utah basis by approximately \$3.9 million. (See  
427 Table 3)

428 Table 3: Removal of Accelerated Depreciation—Utah Allocated (\$)

	Company Adjustment to Base Year	DPU Adjustment to Base Year	DPU Adjustment to Revenue Requirement
Existing Plant	1,966,276	16,753	-1,949,523
Relicensing	<u>3,543,762</u>	<u>1,594,693</u>	<u>-1,949,069</u>
Total	5,510,039	1,611,446	-3,898,592

429 Similarly, the Company is requesting to decrease its depreciation reserve with  
430 respect to these two adjustments: accelerating the depreciation of the existing plant  
431 and the 10 year depreciation of the relicensing costs. The Company's requested  
432 decrease of approximately \$6.7 million is incremental to the base year. Removing the  
433 accelerated depreciation and extending the life of the relicensing yields an incremental  
434 decrease to the base year of only approximately \$2.9 million. Since depreciation  
435 reserve acts as an offset to rate base, the difference between my adjustment to the  
436 base year and the Company's, approximately \$3.9 million, will decrease the Company's  
437 rate base. The impact of this adjustment decreases revenue requirement by  
438 approximately \$640,000. (See Table 4)

439

440 Table 4: Adjustment to Depreciation Reserve—Utah Allocated (\$)

	Company Adjustment to Depreciation Reserve	DPU Adjustment to Depreciation Reserve	Difference in Adjustments	Revenue Requirement Impact
Existing	-3,188,353	-1,256,290	1,932,063	-318,790
Relicensing	<u>-3,543,762</u>	<u>-1,594,693</u>	<u>1,949,069</u>	<u>-321,596</u>
Total	-6,732,115	-2,850,983	3,881,132	-640,387

441 The total impact from my adjustments to the Klamath Dam project decreases  
442 revenue requirement by approximately \$4.5 million.

443 **GENERATION OVERHAUL EXPENSE**

444 **Q: Would you please explain your adjustment to the Company's adjustment for**  
445 **generation overhaul expense?**

446 **A:** In his direct testimony, Mr. McDougal explains,

447 The Company's use of a four-year historical average was  
448 approved by the Commission in Docket No. 07-035-93, as was the  
449 use of a four-year average of planned expenses for the Company's  
450 new gas plants. This treatment, including escalation of the  
451 historical components of the average, was utilized in the  
452 Company's filings in Docket Nos. 08-035-38 and 09-035-23, but  
453 the Commission did not allow escalation to be applied in its final  
454 order in Docket No. 09-035-23. The Company continues to believe  
455 that the purpose of averaging is to adjust for uneven costs, not to  
456 adjust for inflation and that without escalation overhaul expenses

457 will be systematically understated. However, consistent with the  
458 Commission order, **the Company has not applied escalation prior**  
459 **to averaging in this case.**<sup>24</sup> (Emphasis added)

460 In fact, a review of the Company's testimony, Exhibit RMP\_(SRM-3), pages 4.6, 4.6.1,  
461 and 4.6.2 shows that the Company did not apply any escalation or inflation factor in  
462 calculating its adjustment. The Company's adjustment is based on a simple average of  
463 the generation overhaul expense for the four years 2007 through 2010.

464 The Division agrees with the Company's conclusion: "averaging is to adjust for  
465 uneven costs, not to adjust for inflation and that without escalation overhaul expenses  
466 will be systematically understated."

467 In past rate cases, parties have advocated one of two methods to forecast  
468 generation overhaul expense (GOE). The first method, Method 1, inflates the average of  
469 four historical values. For example, if  $G_1$ ,  $G_2$ ,  $G_3$ , and  $G_4$  are the historical annual GOE,  
470 then the fifth or test period GOE,  $G_5$ , is estimated as,

$$\hat{G}_5 = \frac{(1 + \pi)}{4} [G_1 + G_2 + G_3 + G_4]$$

Eq. 2

$$= \frac{(1 + \pi)}{4} \sum_{i=1}^4 G_i$$

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<sup>24</sup> "Direct Testimony of Steven R. McDougal: Revenue Requirement and Test Period," Docket No. 10-035-124, January 11, 2011, lines 951-961, pp. 42-43.

471 where  $\pi$  is the rate of inflation. The alternative method, Method 2, averages the inflated  
472 historical values to estimate the test period value. That is,

$$\tilde{G}_5 = \frac{1}{4} [G_1 (1 + \pi)^4 + G_2 (1 + \pi)^3 + G_3 (1 + \pi)^2 + G_4 (1 + \pi)]$$

Eq. 3

$$= \frac{1}{4} \sum_{i=1}^4 G_i (1 + \pi)^{5-i}$$

473 **ECONOMIC CONSIDERATIONS**

474 Of these two methods, economic and statistical (or probability) theory suggests  
475 that the Method 2,  $\tilde{G}$ , is on average more accurate. First, economic theory suggests  
476 that in order to compare two values separated by time, the values need to have a  
477 common monetary base: the values should be expressed in real terms, where the  
478 effects of inflation are taken into account, as opposed to nominal terms. Comparing  
479 values expressed in nominal terms can lead to erroneous conclusions. For example,  
480 suppose we bought a particular item in the year 2000, for \$30; and another person  
481 bought the same item in 2010 for \$50. Who paid more for the item? In a nominal  
482 sense, the second person paid more: \$50 is greater than \$30. However, a nominal  
483 comparison such as this ignores the effect of inflation on the purchasing power of the  
484 dollar between the two periods and can lead to erroneous conclusions. The proper  
485 comparison would take into account the effects of inflation using a price index—such as  
486 the Consumer Price Index—to either deflate the 2010 value to 2000 dollars; or, inflate

487 the 2000 value to 2010 dollars. Suppose the price index in 2000 was 1.00 and in 2010  
488 the price index was 1.75. Then, the \$30 price paid in 2000 would be equivalent to  
489 \$52.50 (=1.75\*\$30) in 2010. Thus, in this example, the person buying the item for \$50  
490 in 2010 actually paid less in real terms than the person paying \$30 in 2000.

491 By inflating each of the historical values to a common base year, in this case the  
492 test year, Method 2 properly takes into account the effects of inflation before making a  
493 comparison (or forecast) to the test year.

494 **STATISTICAL CONSIDERATIONS**

495 Statistical theory also supports the use of Method 2 over Method 1. To  
496 demonstrate this, consider the following specification of the annual generation overhaul  
497 expense.

498 Let the generation overhaul expense,  $G$ , be specified as,

$$G_i = H_i + \varepsilon_i \quad \text{Eq. 4}$$

499 where

500  $G_i$  = the actual or observed generation overhaul expense for period "i";

501  $H_i$  = the base or unobserved (unknown) generation overhaul expense for period "i";

502  $\varepsilon_i$  = a random error (shock) term with a mean zero and standard deviation  $\sigma_\varepsilon$ ; and

503  $H_i = H_{i-1}(1 + \pi)$ .

504 On average, under this specification, Method 1,  $\hat{G}_5$ , will underestimate the GOE in the  
505 test period, whereas, Method 2,  $\tilde{G}_5$ , will on average equal the test period value. That is,

$$E(\hat{G}_5) = \theta H_5 \leq H_5 \quad \text{Eq. 5}$$

506 where  $E(\cdot)$  is the linear expectation operator<sup>25</sup>, and  $\theta$  is a constant between zero and  
507 one:

$$\theta = \frac{1}{4} [1 + (1 + \pi)^{-1} + (1 + \pi)^{-2} + (1 + \pi)^{-3}] \quad \text{Eq. 6}$$

508 Whereas,

$$E(\tilde{G}_5) = H_5 \quad \text{Eq. 7}$$

509 DPU Exhibit 6.4D-RR provides a derivation or demonstration of Equations 5 and 7.

510 As can be seen, Method 2 will on average yield a more accurate result and, thus,  
511 is the preferred method for forecasting the GOE for the test year. Therefore, I  
512 recommend that the Commission adopt this methodology for forecasting the GOE.

513 **GOE MODEL SIMULATION**

514 **Q: Do you have any other evidence that Method 2 is likely to provide a better estimate of**  
515 **the test year level of generation overhaul expense?**

516 **A:** Yes. I have simulated the two estimation methods for the model previously defined.

517 Since the simulation is relatively large—10,000 replications—I provide the full

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<sup>25</sup> The expectation operator is defined in DPU Exhibit 6.4D-RR.



518 simulation only in electronic form as part of my pre-filed testimony. However, a  
519 summary of the simulation is provided in DPU Exhibit 6.5D-RR attached to my  
520 testimony.

521 The simulation confirms the conclusions drawn from the statistical modeling,  
522 namely, Method 2 provides a better estimate of the test year value. A summary of the  
523 simulation results are in Table 5.

524 Table 5: GOE Model Simulation Results

	Average Estimate	Minimum	Maximum	RMSE	Number Under Estimated	Percent Under Estimated
Method 1	1,078	987	1,166	5,627	9,496	95%
Method 2	1,126	1,031	1,218	3,094	5,046	50%

525 To perform the simulation I chose a value for year 1's base or unobserved value,  
526  $H_1$ , of 1,000 and an inflation rate of three percent. Given the model specified herein,  
527 these assumptions yield a fifth year base value,  $H_5$ , of 1,126, which is the value to  
528 estimate using the first four values. To generate the observed values,  $G_i$ , for the four

529 historic years, I used the RAND() function in EXCEL<sup>®</sup> to generate random deviates,  
530 which were added to the four historic values.<sup>26</sup>

531 Under these conditions, Method 1 underestimates the fifth year value 95% of  
532 the time; whereas, Method 2, underestimates the fifth year value as expected  
533 approximately 50% of the time. The root mean squared error, RMSE, of the estimates  
534 from the two methods also indicate that Method 2 provides a better estimate on  
535 average—the RMSE for Method 1 is approximately two times as large as the RMSE for  
536 Method 2.<sup>27</sup>

537 **GOE RECOMMENDATION**

538 **Q: Is your adjustment to the generation overhaul expense based on Method 2 as you**  
539 **have described?**

540 **A:** Yes. After updating the New Plant GOE for the most current data available, I inflate the  
541 historical values to a common base year and then average the values to arrive at an  
542 estimate of the test year value. My adjustment is then incremental to the Company's

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<sup>26</sup> The RAND() function generates random values on a uniform distribution between zero and one. To simulate the variation in generation overhaul expense, I multiplied this function by 200 and subtracted 100: RAND()\*200 - 100. This allows for a variation of approximately 10 percent around the base values. The performance of Method 2 relative to Method 1 will improve with smaller variations around the base values; and will worsen with larger, say 25%, variation. Nevertheless, Method 2 will continue to outperform Method 1.

<sup>27</sup> The RMSE is a common statistical measure of the accuracy or precision of an estimator and is defined as the square root of the average squared deviations of the estimates around the true value being estimated. The RMSE

is similar to the sample standard deviation:  $\sqrt{\sum_{i=1}^n (X_i - \bar{X})^2 / n}$ . The smaller the RMSE the more accurate the estimate, that is, the smaller is the variation of the estimate around the true value.

543 adjustment as presented in Mr. McDougal's direct testimony, Exhibit 3, page 4.6, and is  
544 summarized in Table 6 below.

545 Table 6: Utah Allocated Generation Overhaul Expense

	Company	Company Updated	Using Method 2 (and Updated Data)
GOE – Steam	-723,363	-723,363	-216,022
GOE – Other	534,401	411,378	448,973
Adjustment	-188,962	-311,985	232,951

546 The Company has requested a decrease to the base year GOE of \$188,962.  
547 Using the basic framework in the Company's adjustment as presented in Exhibit  
548 RMP\_(SRM-3), the adjustment would increase GOE for the base year by \$232,951. In  
549 other words, using the updated data and applying Forecasting Method 2 increases the  
550 Company's adjustment by approximately \$421,913 (=232,951 – (-188,962)). (See DPU  
551 Exhibit 6.6D-RR).

552 **Q: What inflation rate did you use to escalate the historical values when applying**  
553 **Method 2?**

554 **A:** I used an inflation rate derived from the Global Insight inflation indices or factors  
555 provided by the Company in Confidential Exhibit RMP\_(SRM-4). The factors I used are  
556 the factors for maintenance respectively for Steam and Other production. Specifically, I

557 used the factors for the 12 months ending June 2010, the Company's base year, and for  
558 the 12 months ending June 2012, the test year, to calculate a 24 month average  
559 inflation rate. I annualized this inflation rate and applied it to the historical values as  
560 described under Methods 2 in DPU Exhibit 6.4D-RR. (See DPU Exhibit 6.5D-RR)

561 **Q: Does that conclude your direct testimony?**

562 **A:** Yes it does.