

BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

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)	DOCKET NO. 11-035-200
In the Matter of the Application of Rocky)	
Mountain Power for Authority To)	Exhibit No. DPU 1.0-R
Increase its Retail Electric Utility Service)	Cost of Capital
Rates in Utah and for Approval of Its)	
Proposed Electric Service Schedules and)	Rebuttal Testimony and Exhibits
Electric Service Regulations.)	Charles E. Peterson
)	
)	

**FOR THE DIVISION OF PUBLIC UTILITIES
DEPARTMENT OF COMMERCE
STATE OF UTAH**

**Rebuttal Testimony of
Charles E. Peterson**

June 27, 2012

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Rebuttal Testimony of Charles E. Peterson

I. INTRODUCTION AND SUMMARY

Q. Please state your name, business address and title.

A. My name is Charles E. Peterson; my business address is 160 East 300 South, Salt Lake City, Utah 84114; I am a Technical Consultant in the Utah Division of Public Utilities (Division, or DPU).

Q. On whose behalf are you testifying?

A. The Division.

Q. Did you previously file testimony regarding cost of capital in this Docket?

A. Yes.

Q. What is the purpose of your testimony in this matter?

A. My testimony comments on the pre-filed direct testimony of intervenor witnesses who filed testimony regarding the cost of capital of the Company.¹ Specifically, I provide comments on

¹ Rocky Mountain Power (RMP) is an operating division of PacifiCorp primarily performing the retail distribution operations of PacifiCorp in the eastern part (i.e. Utah, Wyoming and Idaho) of PacifiCorp's system. RMP runs no electric generators, and more importantly for my purposes, it has no debt, no preferred stock and no common stock. The fact that PacifiCorp files with the Commission under the name Rocky Mountain Power, doesn't change the fact that any cost of capital calculations are necessarily of the whole company (i.e. PacifiCorp) and not its local division. Therefore, throughout this testimony I will primarily refer to PacifiCorp, rather than RMP.

19 the direct testimony of Wal-Mart Stores, Inc., and Sam's West, Inc. (Wal-Mart) witness
20 Steve W. Chriss, Office of Consumer Services (OCS) witness Daniel J. Lawton, and Federal
21 Executive Agencies (FEA) witness Michael Gorman.

22

23 While I make relatively few comments concerning the direct testimony of these witnesses,
24 silence on my part regarding any of the methods, analyses, and conclusions of these
25 witnesses does not imply my agreement, or disagreement, with those methods, analyses, and
26 conclusions.

27

28 **Q. What is the most salient point in the direct testimony and conclusions of Messrs.**
29 **Lawton and Gorman, and you?**

30 A. The most significant point that can be drawn from our respective testimonies and conclusions
31 is that while each of us approached the problem of estimating the current market expectation
32 of cost of equity for an electric utility like PacifiCorp from somewhat different directions;
33 and in spite of somewhat different methodologies, data inputs and comparable companies, all
34 of us came to similar conclusions. All three of us agree that the appropriate cost of equity
35 point estimate for PacifiCorp should fall within a narrow range of 15 basis point range (9.25
36 percent to 9.40 percent. Similarly our conclusions of what the reasonable range should be
37 have significant overlap as highlighted in DPU Exhibit 1.1 R COC, which also includes the
38 relative position of PacifiCorp witness, Dr. Hadaway's, "reasonable range."

39

40

41 **II. COMMENTS ON INTERVENOR COST OF CAPITAL WITNESSES**
42

43 Steve W. Chriss

44 **Q. What did Wal-Mart witness Mr. Chriss recommend to the Commission?**

45 A. Mr. Chriss does not make any numerical recommendations regarding PacifiCorp's cost of
46 equity. Instead, his testimony focuses on the reduction in risk faced by the Company's
47 stockholder due to the implementation of the energy balancing account (EBA). He asks the
48 Commission to consider reducing the Company's ROE, by some unspecified amount, as a
49 result of the risk reduction to the Company due to the EBA. ²

50

51 **Q. Do you agree with Mr. Chriss?**

52 A. Yes, I agree that the EBA will reduce the variability of recovery of net power cost expense
53 and therefore reduce, *ceteris paribus*, the overall risk to the Company and its stockholder.
54 However, Mr. Chriss does not attempt to quantify how much the authorized ROE should be
55 reduced, leaving it up to the Commission to decide an amount.

56

57 **Q. Has Mr. Chriss made this argument before?**

58 A. Yes, this is essentially the same argument that he made in the previous general rate case,
59 Docket No. 10-035-124.

60

61

² Mr. Chriss's Exhibit 2 seems to suggest that the adjustment could be as much as 50 basis points, which if adjusted from Dr. Hadaway's 10.2 percent recommendation would result in an ROE of 9.70 percent; if the adjustment were from Mr. Gorman's recommendation, who I believe also made no specific adjustment for the EBA, then the result would be 8.75 percent (9.25 -0.50 percent).

62 **Q. Do you have any further comments regarding Mr. Chriss' testimony?**

63 A. I dealt with the issue of reducing authorized ROE for the apparent reduction in risk to the
64 Company through various mechanisms including the EBA in my rebuttal testimony in
65 Docket No. 10-035-124 which I include here by reference (see especially lines 73-81 and
66 footnotes 7 and 8). The basic problem is that it has been very difficult to extract a reliable
67 estimate from market data of the effect on cost of equity of a reduction in risk through a
68 mechanism such as the EBA. This problem is compounded by the fact that the comparable
69 or proxy companies also employ, to a greater or lesser extent, the same or similar risk
70 reducing mechanisms.

71

72 Daniel J. Lawton and Michael Gorman

73 **Q. What are the primary differences between your analysis and Messrs. Gorman and**
74 **Lawton?**

75 A. First, FEA witness Mr. Gorman and OCS witness Mr. Lawton use somewhat different
76 comparable companies than I do. DPU Exhibit 1.2 R COC sets forth a comparison of the
77 comparable (or proxy) companies used by me, and by the other cost of capital witnesses. Mr.
78 Gorman adopted Dr. Hadaway's list of companies. Mr. Lawton created his own larger list.
79 As can be seen, Mr. Lawton includes seven companies unique to his analysis; and there are
80 eight companies that are common to all of the witnesses.

81

82 **Q. In your direct testimony, you discussed why you did not include some of the**
83 **comparable companies on your list that were included on Dr. Hadaway's (and,**

84 **consequently, Mr. Gorman's) list. Why didn't you include the companies that are**
85 **unique to Mr. Lawton?**

86 A. Mr. Lawton included American Electric Power, which, like Southern Company, I judged to
87 be too large to be genuinely comparable to PacifiCorp. Ameren and Pinnacle West had BBB-
88 bond rating from Standard & Poor's according to the information source I was using. I did
89 not include companies with bond ratings below BBB, or the equivalent Moody's rating of
90 Baa2. I excluded Hawaiian Electric because, among other things, it also had a BBB- rating
91 and was a bit low on the amount of plant it owned. Unisource did not make the cut because
92 of its relatively small size. I excluded Consolidated Edison because it is a distribution-only
93 company, and consequently differs significantly from PacifiCorp in that it essentially has
94 none of its own generation capacity. TECO Energy was a close call, but it failed my initial
95 screen because it includes a relatively high percentage of non-regulated activities.

96
97 **Q. You said that there were eight comparable companies common to all witnesses. What**
98 **would be the effect of using just those eight companies?**

99 A. I have not performed a complete analysis. However, if one were to start with Mr. Lawton's
100 Exhibit 1.6D, for example, and reduced the companies he used down to the eight common
101 companies, then the result on that Exhibit would be reduced by about 15 to 20 basis points to
102 give a range of about 8.85 percent to 9.60 percent instead of 9.00 percent to approximately
103 9.80 percent in the original. DPU Exhibit 1.3 R sets forth these calculations.

104

105

106

107 **Q. Are you recommending a 15 to 20 point additional reduction in PacifiCorp's authorized**
108 **ROE based upon this analysis?**

109 A. No. What this shows, however, is that using the common comparable companies alone would
110 continue to suggest approximately a reasonable range within the bounds suggested by Mr.
111 Lawton, Mr. Gorman, and me.

112

113 **Q. Do you have any other comments about Messrs. Gorman and Lawton's direct**
114 **testimony?**

115 A. Yes, I have three comments. First, both Mr. Gorman and Mr. Lawton develop a "sustainable
116 growth" method based upon Value Line 3 to 5 year forecast factors. Like any calculation,
117 the results are only as good as the inputs. The "sustainable growth" formula used by Messrs.
118 Gorman and Lawton does have a theoretical basis. But the assumption they make is that the
119 Value Line data and forecasts used to construct the "sustainable growth" rates are the correct
120 long-term inputs for these growth rates; in fact they implicitly assume that the Value Line
121 forecasts that went into these "sustainable growth" calculations are better than Value Line's
122 actual growth forecasts, and better than the analyst forecasts he obtains from Zacks and
123 Yahoo! Finance as well. I find the assumption that Value Line's actual growth forecast is less
124 reliable than its data for "sustainable growth" that covers the same time period to be
125 questionable, at best. In my view it would be more valid to use Value Line's actual growth
126 forecasts, rather than trying to piece together an alternative forecast from Value Line
127 numbers.

128

129 My second issue relates to Mr. Lawton's risk premium method; a method that is similar to
130 Dr. Hadaway's risk premium method that uses average authorized utility returns and single-
131 A rated bond yields. As I have suggested in my critiques of Dr. Hadaway's analyses, this
132 "risk premium" analysis describes regulatory gradualism rather than an estimate of cost of
133 equity.

134

135 Third, on a more positive note, I think Mr. Gorman's CAPM analysis using forecast interest
136 rates has merit. In theory the CAPM should be based on forward-looking inputs.

137 Nevertheless, I do question the accuracy of the Blue Chip interest rate forecast. Mr.

138 Gorman's own data indicates that for just one quarter ahead the Blue Chip forecast deviations

139 are overstated (i.e. high) by an average of 0.76 percent with a standard deviation of about

140 0.50 percent. Alternatively, the actual rates have averaged 4.85 percent and the quarter-ahead

141 forecast has been 5.35 percent, or 10.3 percent higher than actual, on average. This suggests

142 that the Gorman CAPM may be too high based upon the inputs he applies. DPU Exhibit 1.4

143 R COC sets forth my analysis of Mr. Gorman's Excel file.

144

145

146 III. CONCLUSIONS AND RECOMMENDATIONS

147

148 **Q. Do you have any final comments regarding the analyses of Messrs. Lawton, Gorman**
149 **and Chriss?**

150 A. Yes. As outlined above, I believe that the primary difference between my analysis and the

151 analyses of Mr. Lawton and Mr. Gorman is the difference in the list of comparable

152 companies used, and consequently the somewhat different data sets that went into our
153 models. Secondly, Messrs. Gorman and Lawton develop “sustainable growth” models
154 based on Value Line data that I would give little or no weight to over Value Line’s actual
155 earnings growth forecasts.

156

157 In the end though, the primary concern is whether or not the results seem to be in a
158 reasonable range. In this regard while Messrs. Gorman, Lawton and I approached the
159 problem of cost of equity estimation from somewhat different perspectives, we arrived at
160 essentially the same conclusions.

161

162 **Q. What is your recommendation?**

163 A. I continue to support my original recommendation that for PacifiCorp and its division, Rocky
164 Mountain Power, the Commission adopt as the authorized cost of equity of 9.30 percent and
165 an overall weighted average cost of capital of 7.36 percent.

166

167 **Q. Does this conclude your testimony?**

168 A. Yes.