

BEFORE THE UTAH PUBLIC SERVICE COMMISSION

)

IN THE MATTER OF THE VOLUNTARY)

REQUEST OF ROCKY MOUNTAIN POWER) DPU EXHIBIT 1.0 DR

FOR APPROVAL OF RESOURCE DECISION TO) DOCKET NO. 12-035-102

ACQUIRE NATURAL GAS RESOURCES OF UP)

TO A TOTAL OF █████ MMBTU/DAY)

)

Pre-filed Direct Testimony
Of
Douglas D. Wheelwright
On Behalf of
Utah Division of Public Utilities
March 5, 2013

(P U B L I C)

1 **Q. Please state your name, business address and title.**

2 A. My name is Douglas D. Wheelwright. I am a Technical Consultant with the
3 Division of Public Utilities (Division). My business address is 160 East 300
4 South, Salt Lake City, Utah 84114.

5 **Q. On whose behalf are you testifying?**

6 A. I am testifying on behalf of the Division of Public Utilities.

7 **Q. Please describe your position and duties with the Division.**

8 A: I research, analyze, document, and establish regulatory positions on a variety of
9 regulatory matters. I review operational reports and evaluate compliance with
10 the current laws and regulations. I provide testimony in hearings before the Utah
11 Public Service Commission (Commission); and assist in the analysis of testimony
12 and case preparation.

13 **Q. What is the Division's Recommendation regarding the proposed**
14 **acquisition of long-term natural gas resources?**

15 A. The Division supports PacifiCorp's (Company)¹ effort to evaluate and possibly
16 secure long-term natural gas resources. As part of the Collaborative process to
17 review PacifiCorp's hedging practices in Docket No. 10-035-124, the Division and
18 other parties encouraged the Company to solicit and evaluate proposals for

¹ PacifiCorp's division, PacifiCorp Energy, actually conducted the RFP. PacifiCorp filed in Utah under the name of its retail division in Utah, Rocky Mountain Power.

19 long-term natural gas supplies, transportation, storage and price hedging that
20 may extend beyond the [REDACTED] time horizon resulting from that process.²

21 With that said, the Division does not believe the Company's decision to acquire
22 [REDACTED] represents the best choice. Instead, the Division believes that a
23 reasonable argument can be made to support acquiring a [REDACTED]
24 that was included in the Company's short list of qualifying bids. I will present this
25 argument here in testimony and in an Appendix attached hereto.

26

27 **Q. Do you agree that the final shortlist of bids represents the best selection**
28 **from the bids that were submitted to the Company?**

29 A. It is difficult to determine if the final shortlist represents the best selection from
30 the bids that were presented for consideration. The Company initially received
31 [REDACTED] in response to the RFP. After excluding the bids that were non-
32 conforming, [REDACTED] were included in the initial evaluation process. The first
33 step in the evaluation process was a comparison of the bids with the Company's
34 forward price and volatility curve to establish a market ratio.³ This initial
35 screening process eliminated [REDACTED] of the bids and reduced the number from [REDACTED]
36 [REDACTED]. The initial shortlist was further evaluated using a cost of credit evaluation
37 process and a new market ratio after credit was calculated. Bids with a market

² See the Division's Report on the Collaborative Process to Discuss Appropriate Changes to PacifiCorp's Hedging Practices, Docket No. 10-035-124, March 30, 2012, p. 15.

³ Direct Testimony of Stacey J. Kusters – Errata, p. 5.

38 ratio greater than 100% were eliminated which reduced the number of successful
39 bids from [REDACTED]. In addition to the [REDACTED] successful
40 bids, the Company added a [REDACTED]
41 [REDACTED] to the final shortlist do not meet the criteria
42 established by the Company but were included in the final short list [REDACTED]
43 [REDACTED]
44 [REDACTED] Therefore, from the initial [REDACTED] qualifying bids,
45 only [REDACTED]

46 I believe that there [REDACTED]
47 [REDACTED]
48 [REDACTED]
49 [REDACTED]
50 [REDACTED]

51

52 **Q. Are there other reasons why you believe there should have been additional**
53 **bids included in the selection process [REDACTED]**
54 **[REDACTED]?**

55 A. In previous Commission orders, the Company was directed to “perform sensitivity
56 analysis to determine a hedging strategy which minimizes cost and risk to
57 customers.”⁴

58 With the limited number of transactions available for review, it is difficult to
59 compare alternative hedging transactions that would cover the same time
60 periods. I would have preferred to see the Company review the [REDACTED] and
61 group them by term or hedging period as the first sort process. This would have
62 allowed for price and product comparison for the same hedging period and would
63 help compare a fixed price financial or physical product with a variable price
64 collar for each time period. Let me provide a specific example to help clarify this
65 point.

66 [REDACTED] has been selected on the final short list as [REDACTED]
67 [REDACTED] This particular bid from [REDACTED]
68 [REDACTED] The initial short list of [REDACTED]
69 [REDACTED] includes other [REDACTED] bids from [REDACTED]. These
70 [REDACTED] from the same company have the same term but different ratio
71 calculations based on the forward price assumptions that were used.

72

73

⁴ Public Service Commission, Acknowledgement of PacifiCorp’s Integrated Resource Plan, Report and Order, Docket No. 09-2035-01, April 1, 2009, p. 30.

74

TABLE 1

75

[REDACTED]

76

[REDACTED]

77

[REDACTED]

78

[REDACTED]

79

[REDACTED]

80

[REDACTED]

81

82

This is one type of sensitivity analysis that is missing from the Company's

83

presentation. The Company is recommending the variable price costless collar

84

for this hedging period [REDACTED] but the other bids were excluded from the final

85

short list. Chart 1 below is a graphic presentation of the [REDACTED]

86

compared with the forward price curve provided by the Company and a forward

87

price curve available from SNL Financial. The price curves are from different

88

periods but provide a similar forecast for the expected price of natural gas. If we

89

look at the [REDACTED] hedging period, the Company has not explained why selecting

90

the [REDACTED]

91

[REDACTED] Based on the Company's

92

Official Forward Price Curve, the price of the [REDACTED] would be lower

93

than the forecast market price for [REDACTED]. In contrast, the price of

94

the [REDACTED] would follow the movement of the market price and would

95

provide protection from price risk only if the market price exceeds [REDACTED]. The

96

current analysis does not allow for a comparison of the different products that are

97

available to hedge specific time periods. As mentioned, [REDACTED] were

98

not included in the final shortlist.

99

[REDACTED]

[REDACTED]

100

101 **Q. Do you agree with the grouping of the bids the Company has used as part**
102 **of the evaluation process?**

103 A. No. The Company has created [REDACTED] primary groups and is recommending the
104 execution of [REDACTED]. Each group is
105 comprised of [REDACTED] transaction. [REDACTED]

106

[REDACTED]

107

[REDACTED]

108

[REDACTED]

109

[REDACTED]

110

[REDACTED]

111

[REDACTED]

112

[REDACTED]

113

[REDACTED]

114

[REDACTED]

115

[REDACTED]

116

[REDACTED]

117

[REDACTED]

118

[REDACTED]

119

[REDACTED]

120

[REDACTED]

121

[REDACTED]

122

[REDACTED]

123

[REDACTED]

124

[REDACTED]

125

[REDACTED]

126

[REDACTED]

[REDACTED]

127

128

[REDACTED]

129

[REDACTED]

130

[REDACTED]

131

[REDACTED]

132

[REDACTED]

133

[REDACTED]

134

[REDACTED]

[REDACTED]

135

136 **Q. Do you agree with the Company's analysis and recommendation of the**
137 **order that these contracts should be executed?**

138 A. No. When the Company presents only [REDACTED]
139 offers, it is difficult to rank and compare alternatives. However, [REDACTED]
140 [REDACTED] the priorities represented by the Company do
141 not appear to be in the correct order and are not well supported.

142 **Q. Please describe the Company's stated priorities and any issues you that**
143 **concern you.**

144 A. PacifiCorp's first priority is the selection of a [REDACTED]. The

145 Company has not purchased [REDACTED]

146 [REDACTED]

147 [REDACTED]

148 [REDACTED]

149 [REDACTED]

150 [REDACTED]

151 [REDACTED]

152 The Company's second priority is [REDACTED]

153 [REDACTED] transactions appear to be in line

154 with the forward price curve and would appear to be worthwhile for the Company

155 to pursue.

156 The Company's third priority is the purchase of [REDACTED]

157 [REDACTED]

158 [REDACTED]

159 [REDACTED]

160 [REDACTED] As part of this application, Steven R.

161 McDougal testified that these transactions would save approximately [REDACTED]

162 [REDACTED] Table 1 of his testimony indicates that the greatest

163 savings from these contracts [REDACTED]

164 [REDACTED]

165 [REDACTED]

166

[REDACTED]

167

[REDACTED]

168

[REDACTED]

169 **Q. Have you compared the prices of the proposed transactions with other**
170 **forecast price measures?**

171 A. Yes. Charts 1 through 4 above include the PacifiCorp official price curve
172 provided with this filing along with the SNL price forecast as of January 2013.
173 The American Gas Association recently projected the price of natural gas to be
174 between \$4 and \$6 through the year 2022 due to the abundant supply currently
175 available.⁵ The AGA forecast is in agreement with the Company's official price
176 curve and the forecast available from SNL.

177 **Q. Have you compared the price of the proposed contracts with the historical**
178 **prices paid by PacifiCorp for natural gas purchases?**

179 A. Yes. The Company has provided information in previous dockets that identified
180 the quantity and price of natural gas consumed including the mark-to-market cost
181 associated with swap contracts.⁶ Information for previous years is for the full 12
182 months, however information for 2012 covers only the first nine months of the
183 year from January through September. The proposed [REDACTED]

184

[REDACTED]

⁵ SNL Exclusive, American Gas Association Presentation, January 30, 2013

⁶ Docket No. 09-035-15 DPU DR 8.3; Docket No. 11-035-200 DPU DR 25.5 and Docket No. 12-035-67 DPU DR 8.3

185 [REDACTED] Chart 5 below provides a review of the natural gas cost by year and
186 includes swap costs. [REDACTED]
187 [REDACTED]
188 [REDACTED]

189 [REDACTED]



190

191

192 **Q. Do you have any concerns with the updated bid process presented by the**
193 **Company?**

194 A. While the methodology appears to be justified, it is the Division's understanding
195 that the Company will obtain refreshed bids from [REDACTED]

196 [REDACTED] This appears to be in conflict with the guidelines identified in

197 the original RFP which calls for updated bids from [REDACTED]

198 [REDACTED]

199 **Q. Have you found other items that do not agree with the RFP?**

200 A . Yes. The RFP went out in May 2012 and final bids were due June 28, 2012.

201 The evaluation process was to take roughly 45 days with an anticipated

202 application to the Commission in August 2012. The RFP identifies the following

203 schedule:

204 PacifiCorp will be pursuing a voluntary pre approval process in
205 Utah which will identify the contract term and pricing which will
206 be filed on August 16, 2012. The voluntary pre approval process
207 may take up to 180 days. PacifiCorp anticipates receiving approval
208 from the Utah Public Service Commission February 11, 2013. If a
209 transaction is executed it will be only done so within the
210 parameters of the approval from the Utah Public Service
211 Commission. Bidders on the initial shortlist will be asked to update
212 pricing and terms with their best and final bids on February 12,
213 2013. The deadline for final and best bid submission is February
214 15, 2013. PacifiCorp plans to obtain management approvals and
215 execute contracts on February 15, 2013 consistent with the
216 approval parameters received from the Utah Public Service
217 Commission.⁷

218
219 The Company filed this application on November 15, 2012, which was 90 days
220 later than anticipated. The Company indicated that the delay was primarily due
221 to the greater than anticipated response to the RFP.

222 **Q. Do you have concerns about the Company's grouping of its**
223 **proposed transactions into [REDACTED]?**

⁷ 2012 Natural Gas Request For Proposal, p. 4.

224 A. Yes. It is unclear to the Division exactly why the Company chose to present its
225 recommended transactions in the manner it did. While different time frames and
226 transaction types are presented, as discussed above the groupings were not
227 comprehensive and left little ability to make meaningful comparisons.

228 **Q. Does the Division believe that the RFP and the Company's analyses are**
229 **"fatally flawed"?**

230 A. No. Clearly there was a robust response to the RFP and the Company made a
231 reasonable attempt to analyze the numerous bids it received. As discussed in the
232 Appendix, the "market ratio" is a reasonable method to rank and screen bids.
233 However, the likely uncertainty surrounding the market ratios themselves
234 suggests that considerations beyond this one variable should be employed
235 before a final decision is made. That said, the Division believes that there is
236 enough of a bid selection and analysis to move forward to the next step of having
237 selected bidders refresh their bids and then trying to negotiate a contract.

238 Overall, since this is the first time that the Company has pursued a natural gas
239 RFP, the Division believes that the issues discussed above fall into a "lessons
240 learned" category, resulting in improvements in any future RFP.

241

242

243

244

245

SUMMARY AND RECOMMENDATIONS

246 **Q. Please summarize your testimony.**

247 A. In summary, the Company received a robust response to its natural gas RFP
248 which included several [REDACTED]
249 [REDACTED] The Company primarily used its “market ratio” calculation to sort and
250 rank the bids it received. Bids that had market [REDACTED]
251 [REDACTED] Short listed bids were further subjected to a [REDACTED]
252 [REDACTED] The Company then [REDACTED]
253 [REDACTED]
254 [REDACTED] While the market ratio analysis is a
255 reasonable tool, relying solely on this one calculation may have overly reduced
256 the number of short-listed bids. As discussed above and in the Appendix, the
257 Company appears to have failed to take into account [REDACTED] characteristics
258 [REDACTED]
259 [REDACTED]

260 **Q. What do you recommend?**

261 A. Despite the apparent problems with the RFP analyses performed by the
262 Company in this docket, the Division recommends that the Company pursue
263 long-term fixed physical or swap contracts. Based upon the history over the last
264 10 years of natural gas prices and the current forecasts of natural gas prices, the

265 Division favors the 10-year terms for a small portion, i.e. about 10 percent, of the
266 Company's anticipated natural gas needs. Because the Division believes that it is
267 more likely in the future to have rising gas prices—as the Company's own
268 forward price curves suggest—than falling prices, the Division does not see
269 significant advantage to [REDACTED] "deal."

270

271 **Q. Does that conclude your prepared testimony?**

272 A. Yes it does.

273

[APPENDIX FOLLOWS]

274

APPENDIX

275 **Discussion of Market Ratio Methodology with Further Comments**

276

on the Application to this RFP

277

278 **Q. The Company primarily used a market ratio to evaluate the different bids.**

279 **What is your understanding of the Company's methodology?**

280 A. The Company applied a standard method of "levelizing" its forward price curve
281 over a comparable period of a particular bid and comparing this levelized price to
282 the terms of the bid. Levelization is effected by calculating the present value of
283 the future prices in the forward price curve and then determining the equivalent
284 fixed price over the same time that would give the same present value as the
285 forward price curve. [REDACTED]

286

287

288 [REDACTED] which gives a relative measure of the

289

"goodness" of a bid. Generally [REDACTED]

290

291

292 **Q. Could you give a generic example?**

293 A. Yes. Table A below gives a hypothetical example using annual prices.⁸ Bid prices
 294 for 5- and 10-years are compared to the levelized forward price curve by way of
 295 the market ratio. Based on the market ratio of 0.97, the 5-year bid is better than
 296 the 10-year bid that has a 0.99 market ratio. Based upon this criterion alone, one
 297 would accept or qualify the 5-year bid and reject the 10-year bid.

298

TABLE A

	Bid, \$/mmBTU	Levelized Forward Price Curve at 5%	Market Ratio
Five Year Fixed	\$2.55	\$2.63	0.97
Ten Year Fixed	\$2.80	\$2.83	0.99
plus Five Year	\$3.05	\$3.07	0.99
Five Year plus Five Year	\$2.77	\$2.83	0.98
Discount Rate	5.00%		

	Forward Price Curve	Five Year	Ten Year	Five Year plus Five Year
1	\$2.50	2.55	\$2.80	2.55
2	\$2.62	2.55	\$2.80	2.55
3	\$2.62	2.55	\$2.80	2.55
4	\$2.67	2.55	\$2.80	2.55
5	\$2.78	2.55	\$2.80	2.55
6	\$2.78		\$2.80	3.05
7	\$2.82		\$2.80	3.05
8	\$3.13		\$2.80	3.05
9	\$3.16		\$2.80	3.05
10	\$3.57		\$2.80	3.05

299

⁸ [REDACTED]

300 **Q. The ratios between the 5-year and the 10-year bids are pretty close. Isn't it**
301 **better to lock-in the longer-term and remove any uncertainty for the last 5**
302 **years of the period?**

303 A. While that might be something you would want to do on first blush, there is a
304 deeper consideration. While making this analysis today, the best forecast as to
305 what happens after the first 5 years is presumably the forward price curve
306 forecast of the "out" 5 years. Therefore the assumption made at the end of the
307 first 5-year bid, is that a second 5-year contract is entered into at a levelized price
308 that reflects the last 5 years of the forward price curve. This is the "Five Year
309 plus Five Year" column on Table A. As can be seen by this example, the Five
310 Year plus Five Year scenario still is slightly better than straight 10-year bid, so
311 the 5-year bid should still be accepted. Chart A below graphically illustrates what
312 is going on here.

313

314

315

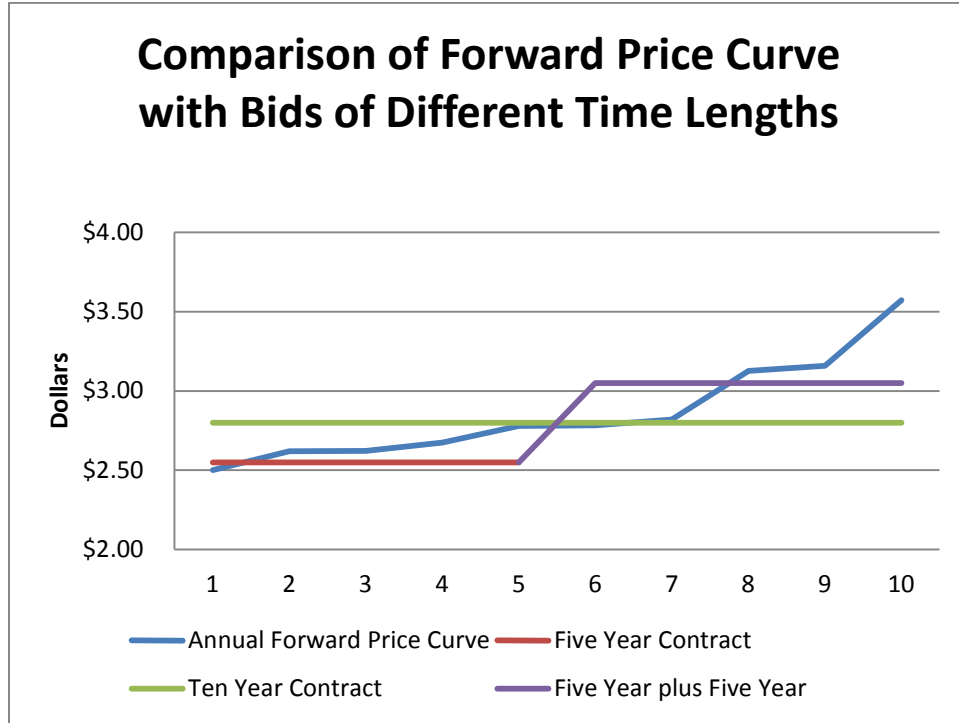
316

317

318

319

CHART A



320

321

322 **Q. So it doesn't matter in this example whether the one takes the 5 year or the**
323 **10-year fixed; in fact, the 5-year fixed bid is better even though the one**
324 **could lock in a price for 10 years.**

325 **A.** That is correct. Based on the assumption that the forward price curve is the best
326 guess of the future. Of course, future prices will likely be different from the
327 forward price curve, but if the forecast is unbiased, i.e., that it is equally likely that
328 the actual future prices are higher or lower than the forecasted prices, so the best
329 approach is to simply act today on its forecast as the best indicator of future

330 outcomes. If one had information today that the longer-term future was likely to
331 be different from the above forecast, then the above analysis could be invalidated
332 by the additional information.

333

334 However, in this case there is another consideration. The market ratios
335 themselves are subject to uncertainty and therefore have a probabilistic
336 confidence interval around them. That is, these ratios are only an estimate of
337 some “true” ratio. If two ratios are “close” to the same, then it is likely that they
338 are not statistically different. In the example set forth on Table A above, the 0.97
339 and the 0.99 ratios may not be statistically different given the vagaries of the
340 forecast forward price curve. For example, if the forward price curve of the last 5
341 years were higher than forecast, the 10-year bid would be more favorable.

342 Therefore, other considerations, perhaps simply subjective policy decisions, will
343 come into play. In this RFP, [REDACTED]

344 [REDACTED]

345 [REDACTED] but only points out that this is a consideration in this

346 case. However, the Division believes that given the possibility, if not the

347 likelihood, [REDACTED]

348 [REDACTED]

349 [REDACTED]

350 [REDACTED]

351 Q. Does this same analysis apply to the bids [REDACTED]?

352 A. No. [REDACTED] analyzed by the Company [REDACTED]
353 [REDACTED] The Company
354 assumed that it [REDACTED] since the primary benefit to the Company and
355 its customers [REDACTED]
356 [REDACTED]
357 [REDACTED]

358

359 The Company separately estimated the value of the [REDACTED] using
360 the [REDACTED] The primary inputs into the [REDACTED]
361 [REDACTED]
362 [REDACTED]
363 [REDACTED]
364 [REDACTED]
365 [REDACTED]
366 [REDACTED] The Company properly views [REDACTED] as a cost, since it does not
367 benefit the Company or its customers, [REDACTED] as a benefit. The
368 Company calculated the ratio of the [REDACTED] to obtain what it
369 called a [REDACTED] Favorable ratios are less than one.

370 Q. Does this give you confidence in the [REDACTED]?

371 A. No. In addition to being unable to replicate or validate [REDACTED]
372 [REDACTED] from the issues raised earlier. Particularly, in a
373 rising price environment [REDACTED]
374 [REDACTED] This makes it more likely, in the Division's view, [REDACTED]
375 [REDACTED]
376 [REDACTED]