

PUBLIC

BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

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)	DOCKET NO. 09-035-23
In the Matter of the Request of Rocky)	
Mountain Power for Authority to)	Exhibit No. DPU 12.0
Increase its Retail Electric Utility Service)	
Rates in Utah and for approval of Its)	
Proposed Electric Service Schedules and)	Testimony
Electric Service Regulations)	Douglas D. Wheelwright
)	
)	

**FOR THE DIVISION OF PUBLIC UTILITIES
DEPARTMENT OF COMMERCE
STATE OF UTAH**

**Testimony of
Douglas D. Wheelwright**

October 8, 2009

1 **Q: Please state your name, business address and title.**

2 A: My name is Douglas D. Wheelwright. I am a Utility Analyst in the Division of Public
3 Utilities (Division). My business address is 160 East 300 South, Salt Lake City, Utah 84114.

4
5 **Q: On whose behalf are you testifying?**

6 A: The Division of Public Utilities.

7
8 **Q: Please describe your position and duties with the Division.**

9 A: I review public utility documents and financial data and conduct other research to support
10 Division policy positions.

11
12 **Q: What is the purpose of your testimony?**

13 A: My purpose is to present part of the Division's position on the hedging policies and practices
14 currently in place at PacifiCorp (Company).

15
16 **Q: Why is this issue included in the general rate case?**

17 A: Natural gas fired power plants represent 22% of the Company's total owned generating
18 capacity and represented 12% of the energy supplied in 2008. As part of this application, the
19 Company has included an expense of \$174.2 million¹ in the net power costs for natural gas
20 swaps relating to the Company's purchases in the hedging program. The Company has also
21 included revenue of \$187.8 million² from electric swaps for a net reduction of \$13.6 million
22 in net power costs. While the primary focus of this analysis is dealing with natural gas
23 hedging, the net result of the natural gas and the electric hedging program should be
24 reviewed. The Company provided information in the May 18, 2009 technical conference
25 indicating a strong correlation between the power and the natural gas hedges. Concerns with
26 hedging were raised in the previous general rate case, Docket No. 08-035-38, by the Division
27 and by other intervening parties. On April 9, 2009, the Utah Public Service Commission
28 (Commission) opened Docket No. 09-035-21 to further study the natural gas price risk

¹ Exhibit RMP ___ (GND-1), page 5 – line labeled Gas Swaps.

² Exhibit RMP ___ (GND-1), page 4 – line labeled STF Electric Swaps.

224 Commission should explore these possibilities in pursuit of a more balanced hedging
225 strategy.

226

227 **Q: What is the Division's second concern?**

228 A: A key part of the Company's hedging strategy is the balancing of gas swaps with electric
229 swaps, as I described above. However, this strategy assumes two things: 1) That gas and
230 electricity prices will always move in close tandem, and 2) That gas and electric swaps must
231 be conceptualized together.

232

233 **Q: Why is this first assumption a problem?**

234 A: While gas and electricity prices are often correlated, there are times when their prices diverge
235 or the price of one commodity moves proportionally more than the other. The 2001 western
236 states electricity crisis, for example, was one such time. So too was the aftermath of
237 Hurricanes Katrina and Rita. Thus, even though in more "normal" times, one might expect
238 swaps wins when electricity prices are falling to offset swaps losses from similarly falling
239 natural gas prices, there are times when these will not offset and the net effect will be higher
240 customer costs, so long as simple swaps such as the Company has employed are used.

241

242 **Q: Why is conceptualizing gas and electric swaps together a problem?**

243 A: The Division feels that the Company and Commission should explore whether the Company
244 should structure its overall swaps policy not as an electricity / natural gas tandem, but rather
245 as two separate strategies – protection for the Company (and ratepayers) as a natural gas
246 consumer and a separate strategy to protect the Company as an electricity seller. For
247 example, contracts can be structured such that the up-side risk of gas is capped, while at the
248 same time the upside price of electricity has no ceiling. Thus, if both commodities' prices
249 rise in tandem, the Company's cost for gas is capped, but its increased revenues from
250 electricity would not be limited. Similar protections can be achieved through other contract
251 structured with options and bands. This permits both ratepayer protection against rising gas
252 costs or falling electricity market prices, and the opportunity for ratepayers to benefit from

253 falling gas costs and rising electricity market prices. As it is now, ratepayers have all of the
254 former but none of the latter.

255

256 **Q: What is the Division's third concern?**

257 A: Our third concern is simply that fact that the current swapping strategy that the Company has
258 employed has been conducted without the scrutiny or approval of regulators. The current
259 policy, in essence, provides the Company with full protection against price risks, so long as
260 most or all of its hedges for a given time period are completed before the filing of a rate case.
261 That is, so long as the Commission approves – either explicitly or tacitly – the recovery of
262 swapping costs, the Company has no price risk so long as rates remain in effect during the
263 life of those swaps contracts. This elimination of risk to the Company, and the rate stability
264 that goes with it, may well be something that the Commission would see as beneficial, but in
265 recent rate cases, the issue has not been explored. We are concerned that this aspect of
266 Company operation, involving as it does, hundreds of millions of dollars every year, receive
267 careful and periodic review. This will help to ensure that the policy preferences of the
268 Commission with regard to the tradeoff between price volatility risk and least-cost pricing be
269 addressed and clear guidance be given to the Company on how to proceed.

270

271 **Q: How does the Company use different types of instruments to manage different types of**
272 **risk?**

273 A: The Company uses financial hedges to manage the price volatility and physical hedges to
274 manage the volumes. PacifiCorp manages its natural gas supply requirements by entering
275 into forward commitments for physical delivery of natural gas.
276 PacifiCorp manages its exposure to increases in natural gas supply costs through forward
277 commitments for the purchase of forecasted physical natural gas requirements at fixed prices
278 and financial swap contracts that settle in cash based on the difference between a fixed price
279 that PacifiCorp pays and a floating market-based price that PacifiCorp receives. PacifiCorp
280 reported hedging percentages in its 10-K reports as of December 31, 2008, had economically
281 hedged 64% of its forecasted physical exposure and 94% of its forecasted financial exposure