

1 **Introduction and Summary of Rebuttal Testimony**

2 **Q. Are you the same Bruce N. Williams that previously provided direct testimony**
3 **in the proceeding on behalf of Rocky Mountain Power (“the Company” or**
4 **“RMP”)?**

5 A. Yes.

6 **Q. What is the purpose of your rebuttal testimony?**

7 A. The purpose of my rebuttal testimony is:

8 • to provide an updated overall cost of capital that reflects recent financing
9 activity and results in a reduced overall cost of capital in this case; to respond
10 to comments concerning capital structure made by Division of Public Utilities
11 (“DPU”) witness Mr. Charles E. Peterson; and

12 • to comment on the pro forma ratio analysis used by The Federal Executive
13 Agencies (“FEA”) witness Mr. Michael Gorman and Office of Consumer
14 Services (“OCS”) witness Mr. Daniel Lawton to support their respective return
15 on equity recommendations.

16 Company witness Dr. Samuel C. Hadaway will address return on equity issues
17 raised by Messrs. Peterson, Lawton and Gorman.

18 **Q. Please summarize your rebuttal testimony.**

19 A. Based on recent financing activity explained in this testimony, I am sponsoring
20 changes to the capital structure and cost of debt that result in a decrease to the
21 requested rate relief in this case of approximately \$3.5 million. Additionally, I make
22 several points in response to Mr. Peterson’s comments on the Company’s capital
23 structure, supporting the Company’s efforts to properly manage its capital structure

24 at the minimum levels necessary to maintain its ratings and in line with industry
25 standards. Finally, I comment that Mr. Gorman's and Mr. Lawton's discussions
26 concerning financial integrity and their credit metric analyses use outdated metrics
27 and cannot be relied upon. They are not consistent with Standard & Poor's current
28 criteria for the electric utility industry.

29 **Review of DPU, FEA and OCS Recommendations**

30 **Q. Do any of these witnesses propose any adjustments to the Company's capital**
31 **structure or cost of debt or preferred stock?**

32 A. No party proposes any changes to the Company's capital structure. FEA and OCS
33 witnesses accept the Company's cost of long-term debt and preferred stock. Mr.
34 Peterson accepts the Company's filed cost of long-term debt, subject to adjustment
35 for recent financing activities that I discuss below.

36 **Recent Financing Activities**

37 **Q. Please discuss the recent financing activity that the Company has completed.**

38 A. During March 2014, the Company issued new long-term debt - \$425 million of
39 3.60% first mortgage bonds. A portion of the proceeds were used to more
40 permanently refinance the preferred stock that the Company redeemed and retired
41 during 2013, and I have included the redemption premium and expenses in the cost
42 of this new debt. The Company was able to negotiate a lower underwriting fee than
43 the standard rate for debt of this maturity, saving customers approximately
44 \$127,500. Including all estimated transaction costs and the preferred redemption
45 related expenses, this debt has an all-in cost of 3.759% as shown in Exhibit
46 RMP___(BNW-1R) page 2, line 16.

47 To properly reflect this financing, I have removed the pro-forma financing
48 that was in the Company's proposed cost of long-term debt and included this new
49 issuance. Mr. Peterson discusses this debt issuance in his direct testimony and
50 accurately captures the updated cost of debt. As the amount of debt issued was
51 slightly larger than the amount of the pro forma issuance (\$375 million), I have also
52 adjusted the capital structure to reflect the additional debt. This has the result of
53 reducing the common equity component of the Company's capital structure.

54 I have also updated the projected cost for the March 2015 pro forma debt
55 issuance. As I discussed in my direct testimony (lines 455 through 461), the
56 Company plans to issue \$300 million of new long-term debt during March 2015.
57 Using the current forward rate and an updated credit spread for this projected
58 issuance, the expected cost for this series has declined to 4.630% as compared to
59 5.119% in my direct testimony. As shown in Exhibit RMP___(BNW-1R), the
60 updated cost of long-term debt is 5.200%.

61 **Company's Overall Cost of Capital**

62 **Q. Are you proposing a new overall cost of capital in this proceeding?**

63 A. Yes. The Company has updated both the cost of long-term debt and capital structure
64 for the items discussed above. The table below shows the Company's updated
65 overall cost of capital in this proceeding.

Table 1

UPDATED OVERALL COST OF CAPITAL			
Component	Percent of Total	Cost	Weighted Average
Long-Term Debt	48.55%	5.20%	2.53%
Preferred Stock	0.02%	6.75%	0.00%
Common Equity Stock	51.43%	10.00%	5.14%
Total	100.00%		7.67%

66 The updated overall cost of capital is 7.67%, a reduction of five basis points
67 (0.05%) from the Company's direct testimony. This reduction in the overall cost of
68 capital is estimated to reduce the revenue requirement in this case by approximately
69 \$3.5 million, and Mr. Steven R. McDougal provides the final revenue requirement
70 calculation with all of the rebuttal adjustments.

71 **Reply to DPU Capital Structure Discussion**

72 **Q. Please respond to Mr. Peterson's comments about the Company's capital**
73 **structure.**

74 A. While Mr. Peterson is not proposing any adjustments to the Company's capital
75 structure, he does express a view that the Company has too much common equity
76 and should seek to reduce that component in the future. Failing such a reduction,
77 he recommends that the Commission consider the use of a hypothetical capital
78 structure (presumably one with less equity than the Company's actual capital
79 structure.)

80 I would like to share several observations. First, the Company seeks to have
81 only the minimum amount of common equity that, along with reasonably
82 supportive regulatory outcomes, will support the current credit ratings. In fact, as

83 PacifiCorp's financial metrics have improved, it has been able to gradually reduce
84 the equity component in its capital structure without jeopardizing its credit rating
85 and access to capital. The Company's updated capital structure now includes a
86 common equity component of 51.43% which is lower than the 52.10% common
87 equity level in the Company's most recent Utah general rate case (Docket 11-035-
88 200.) Much like Mr. Peterson, the Company would like to continue lowering the
89 common equity component but that will be heavily influenced by the resulting
90 credit metrics which are driven by rate case outcomes, operating cash flows and
91 investment needs.

92 Second, as I noted in my direct testimony, the Company continues to have
93 significant amounts of adjustments made by rating agencies to its financial results.
94 These have the effect of increasing the Company's debt load and leverage thereby
95 reducing the common equity component when financial analysts and rating
96 agencies do their credit analysis. Perhaps I didn't make this point clearly enough in
97 direct testimony but these adjustments are one reason why the Company requires a
98 higher equity component than Mr. Peterson's peer group. As shown in my direct
99 testimony (lines 414 through 426), the Company's capital structure including these
100 adjustments contains approximately 48 percent common equity – right in line with
101 Mr. Peterson's desired range of 48 to 50 percent.¹

102 Finally, the Company's capital structure is in line with the utility industry.
103 It is my understanding that of the 42 electric utility rate cases in which a capital
104 structure determination was ordered during 2013, approximately one-half had a

¹ DPU Exhibit 1.0 Peterson Direct testimony lines 189 through 191.

105 common equity component greater than what the Company is proposing. These
106 cases include the following companies:

- 107 • Kansas City Power & Light
- 108 • KCP&L Greater Missouri Op.
- 109 • Virginia Electric and Power
- 110 • Duke Energy Ohio
- 111 • Duke Energy Progress
- 112 • Maui Electric
- 113 • Northern States Power—Minnesota
- 114 • Duke Energy Carolinas
- 115 • South Carolina Electric & Gas
- 116 • Westar Energy
- 117 • Northern States Power—Wisconsin
- 118 • UNS Electric

119 Further, of the eight electric utility cases decided during the first quarter of 2014,
120 the average common equity component was 51.08 percent. The Company's
121 proposed capitalization in this case is in line with the electric utility industry.

122 **Credit Metric Analysis**

123 **Q. Please comment on Mr. Gorman's discussion concerning financial integrity**
124 **and his credit metric analysis.**

125 A. While I found it interesting, the analysis unfortunately uses outdated metrics and
126 cannot be relied upon. Mr. Gorman's modeling and analyses are not consistent with
127 Standard & Poor's current criteria for the electric utility industry. During November

128 2013, Standard & Poor’s announced new criteria for analyzing regulated utilities
129 and published their Key Ratios.² Mr. Gorman’s analysis does not utilize S&P’s
130 current methodology – for example S&P has changed their definition of Funds from
131 Operations (“FFO”) and Mr. Gorman calculates FFO under the old definition. In
132 addition to this fatal flaw, there are two other issues that also make his analysis
133 irrelevant. The first is the failure to use the current target ranges for the ratios.³
134 Finally, Mr. Gorman’s analysis fails to include the full amount of the adjustments
135 that S&P makes when analyzing PacifiCorp’s results. His model includes only \$271
136 million of debt adjustments⁴ whereas Standard & Poor’s actually includes \$563
137 million of adjustments.⁵ For all of these reasons Mr. Gorman’s analysis should not
138 be relied upon and any conclusion that his proposed return on equity will produce
139 financial results that support the Company’s current credit ratings is speculative.

140 **Q. Have you also reviewed the financial integrity portion of Mr. Lawton’s**
141 **testimony?**

142 A. Yes, and I found it suffered the same fatal flaws as Mr. Gorman’s analysis. Mr.
143 Lawton has also not utilized the current Standard & Poor’s methodology, target
144 ranges for ratios or debt adjustments. Mr. Lawton’s analysis cannot be relied upon
145 and certainly provides no evidence that his recommended return on equity would
146 support the Company’s current bond rating.

147 **Q. Does this conclude your rebuttal testimony?**

² Standard & Poor’s – Key Credit Factors For The Regulated Utilities Industry, November 19, 2013. Standard & Poor’s Corporate Methodology: Ratios and Adjustments, November 19, 2013. These reports are included as Exhibit RMP____(BNW-2R) and Exhibit RMP____(BNW-3R).

³ See “Identifying the benchmark table” page 35 of Exhibit RMP____(BNW-4R) Standard & Poor’s Corporate Methodology, November 19, 2013.

⁴ Gorman Direct Testimony, lines 844 – 848.

⁵ See Exhibit RMP____(BNW -5R).

148 A. Yes.