

BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

IN THE MATTER OF THE APPLICATION OF ROCKY)	
MOUNTAIN POWER FOR AUTHORITY TO)	DOCKET NO. 13-035-184
INCREASE ITS RETAIL ELECTRIC UTILITY)	
SERVICE RATES IN UTAH AND FOR APPROVAL OF)	DPU Exhibit 11.0 DIR-COS
ITS PROPOSED ELECTRIC SERVICE SCHEDULES)	
AND ELECTRIC SERVICE REGULATIONS)	

**COST OF SERVICE
(RATE DESIGN)**

**DIRECT TESTIMONY OF STAN FARYNIARZ
ON BEHALF OF
THE UTAH DIVISION OF PUBLIC UTILITIES**

May 22, 2014

1 **I. INTRODUCTION**

2 **Q. What is your name and business address?**

3 A. My name is Stan Faryniarz. I work for La Capra Associates, headquartered at One
4 Washington Mall, Boston, MA 02108.

5
6 **Q. On whose behalf are you testifying in this proceeding?**

7 A. I am testifying on behalf of the Utah Division of Public Utilities (“Division” or “DPU”).
8

9 **Q. Please describe your background and experience.**

10 A. I am a Managing Consultant at La Capra Associates. I have been with this energy
11 planning and regulatory economics firm for 15 years. I have prepared testimony on water
12 and electric rates, phase in mechanisms, cost allocation and other issues for, or associated
13 with, a number of utilities in the states of Maine, New Hampshire, Vermont, Rhode
14 Island and Pennsylvania. I have provided expert testimony on these and other subjects in
15 all of the above states except New Hampshire, and on other subjects in the state of
16 Maryland and in Nova Scotia, Canada. Prior to my employment at La Capra Associates,
17 I was a consultant for two different consulting firms in Maine and Vermont. I began my
18 career as a regulatory professional with the Vermont Department of Public Service. My
19 resume is attached as DPU Exhibit 11.1 DIR-COS.

20

21

22 **Q. Please describe your educational background.**

23 A. I have a bachelor's degree with honors in Economics, and a Masters in Public
24 Administration (finance and managerial economics concentration) from the University of
25 Vermont. I have completed additional post-graduate coursework in Regulatory
26 Economics, and I hold the Certified Energy Procurement (CEP) Professional credential
27 from the Association of Energy Engineers.

28
29 **Q. What is the purpose of your testimony?**

30 A. I have been retained by the Division to review and analyze the rate design presented by
31 Rocky Mountain Power ("RMP" or "the Company"). I determined a rate spread and rate
32 designs based on the cost allocation studies presented by Division witness Ms. Lee
33 Smith, including one study which reflects the Division's revenue requirements as a basis
34 for determining class revenue requirements. The Division's rate objectives and class
35 revenue requirements provide the basis for rate design recommendations, which I will
36 also present and which will also be discussed by Division witness Dr. Artie Powell.

37
38 **Q. What material did you review before you prepared your testimony?**

39 A. My point of departure was the analysis of the Company's rate design proposal, as
40 outlined in testimony provided by the RMP's Director of Pricing, Cost of Service, and
41 Regulatory Operations, Joelle R. Steward. I also reviewed various data requests and
42 responses in this docket. I have also reviewed certain materials associated with other

43 Public Service Commission of Utah (“Commission”) proceedings that are relevant to this
44 one.

45

46 **Q. What areas will your testimony address?**

47 A. I will address the following:

- 48 • The Company’s failure to prepare or base its rate design proposal upon a
49 recent marginal cost study of the cost to serve its Utah customers.
- 50 • The appropriateness of the Company’s proposed residential customer charge.
- 51 • The appropriateness of the Company’s proposed net metering charge and
52 related public policy issues.
- 53 • The Company’s proposal to move rates only partially toward allocated cost of
54 service (“COS”).
- 55 • An alternative rate spread proposal that moves customer classes towards
56 allocated COS and is based upon the DPU Staff’s recommended revenue
57 requirement and allocated COS study.
- 58 • An error in Schedule 15 revenues.
- 59 • Other miscellaneous issues.

60

61 **Q. Please summarize your conclusions.**

62 A. My conclusions are as follows.

- 63 • The Company has not attempted to base its time of use energy rates or other
64 rate components on marginal costs and therefore at least three of its stated rate

65 objectives may not be satisfied, including rates that reflect cost causation, and
66 which lead to equity and economic efficiency.

- 67 • The amount of the Company's proposed increase in the residential customer
68 charge is not warranted and the residential customer charge should instead
69 remain at the current \$5 per month level, assuming the Commission accepts
70 the Division's recommended revenue requirement or something relatively
71 close.
- 72 • The Net Metering Charge should be reviewed carefully within the context of a
73 benefit-cost analysis, to the extent practicable, in this rate proceeding, as
74 directed in recent Utah legislation, Senate Bill 208. The Company has not
75 provided such a benefit-cost analysis of the net metering program. As
76 discussed by Division witness Dr. Artie Powell, the Division has reviewed the
77 Net Metering Charge proposed by the Company and finds that it is within the
78 zone of reasonableness and that it acceptably balances costs and benefit until
79 such a study can be undertaken.
- 80 • The customer class revenue requirements and rates should be based more
81 directly on the results of an appropriate allocated COS study. This will result
82 in greater movement of class revenue requirements from current levels than
83 the Company proposes, and correspondingly different bill impacts, but will
84 further achieve the Company's stated objectives of cost-based rates, equity
85 and economic efficiency.

86

87 **II. MARGINAL COST AND RATE DESIGN**

88 **Q. Did the Company include a marginal cost study in its application?**

89 A. No.

90

91 **Q. Has the Company ever included a marginal cost study in a recent rate case**
92 **application?**

93 A. Yes. As a result of the Commission-approved settlement in Docket No. 09-035-23, the
94 Company included a marginal cost study in its application in Docket No. 10-035-124.

95

96 **Q. Was that marginal cost study Utah-specific?**

97 A. No, it was an Oregon-specific study.

98

99 **Q. Would including a marginal cost study be useful to the rate design process? If so,**
100 **would a Utah specific marginal cost study be best?**

101 A. The answer to both questions is yes.

102

103 **Q. How would a marginal cost study be useful to the rate design process?**

104 A. Basic economic principles suggest that utility customers can make optimal decisions
105 regarding consumption only when prices inform them of the cost of their decision on
106 whether to consume more or less energy. This concept is complicated by differences
107 between long-run and short-run marginal costs, and the recognition that costs which are
108 external to the utility (i.e. societal costs) are not reflected in the utility's marginal cost.

109 One primary reason for a marginal cost study to guide development of rates is that an
110 energy charge should inform customers of how much additional cost is incurred in the
111 short run when customers use additional energy, and a capacity charge should inform
112 customers of how much it will cost to add generation, transmission and distribution
113 capacity if peak load increases.

114

115 **Q. Why would a Utah specific marginal cost study be best?**

116 A. It would reflect marginal distribution costs and other marginal costs jurisdictional to
117 Utah.

118 As the Company points out in response to DPU data request 25.1, “[i]n the 2011 Utah
119 General Rate Case, the last year that the Company filed a marginal study, the unit costs in
120 the filed marginal cost study were very different than the results of the Oregon studies
121 filed in 2010 and 2012 (a rate case was not filed the same year as Utah).” It is reasonable
122 to expect that would be the case for an updated study of Utah-specific marginal costs.

123 Given how the RMP system is dispatched, Utah generation and transmission costs are
124 likely to reflect those associated with the broader PacifiCorp western control area. But
125 distribution system costs are not the same across different jurisdictions. For instance, the
126 recent Oregon marginal cost study reflected only Oregon-specific distribution costs (see
127 Company response to DPU data request 38.1).

128

129 **Q. Was it problematic that the Company did not file a Utah-specific marginal cost**
130 **study in this rate case application? Why?**

131 A. Yes. As Company witness Ms. Steward notes, “[t]he Company’s objectives in this case
132 are to implement the proposed rate increase while reflecting cost causation, equity,
133 economic efficiency, revenue adequacy, and minimizing customer impacts.” (Steward
134 Direct Testimony, p. 2)

135 Unless a study of the marginal costs of providing service is conducted to guide the
136 development of rates, the first three objectives may not be satisfactorily achieved. As
137 discussed further in my testimony, the Company proposes to raise customer charges in a
138 number of classes including residential, but then to maintain or “bake in” the other
139 current rate structures including energy rates and, where applicable, demand charges, by
140 proportional adjustment. Without a Utah-specific study of the short-term and long-term
141 marginal costs of service, there is no way to tell whether the current rate design results in
142 customers paying too much or too little for the costs of their consumption, whether there
143 exist any cross-subsidies benefitting some customers at the expense of others, or whether
144 price signals are leading to economically optimal consumption decisions that effectuate
145 least-costs for both the customer and the utility in the long run.

146

147 **Q. What justification did the Company provide for retaining the current rate structure**
148 **relationships?**

149 A. The Company maintains in response to DPU data request 17.29, that “[t]he [COS] results
150 did not indicate that changes were needed in the relationship among all the rate

151 components including customer, facilities, demand and energy charges; therefore, the
152 Company proposed to increase the rates of all rate components uniformly for most rate
153 schedules.”

154 However, the COS study focused on embedded, not marginal costs, so there remains
155 some question about whether *embedded* cost rates send proper rate signals about
156 *marginal* costs going forward. A Utah-specific marginal cost study could be helpful in
157 deciding whether a more significant restructuring of the non-customer charge rates is in
158 order.

159 The rest of the response to the same data request suggests a more direct reason for the
160 Company’s decision to maintain current rate relationships. It states that its proposed rate
161 design “also ensured that the impact of the price change would be fairly uniform across
162 different load sizes and load factors for these rate schedules.” I will discuss this objective
163 of constraining revenue requirement shifts and bill impacts later in the next section.

164

165 **Q. What do you suggest the Company be required to do in the future with respect to**
166 **reviewing its marginal costs of serving Utah customers?**

167 A. I suggest the Commission direct the Company to file an appropriate study with its next
168 general rate case and rate design filing to guide the development of all rate components in
169 order to ensure that rates reflect the principles of cost causation, equity, and economic
170 efficiency.

171

172 **III. RATE DESIGN ISSUES**

173 **Q. Have you found any problems with the Company's proposed rate design?**

174 A. Yes. Fundamentally, the Company does not seem to have attempted to design rates to
175 send better price signals or to improve the efficiency of use. The Company's major
176 approach to rate design appears to be to produce relatively even and constrained bill
177 impacts across different customer classes while increasing fixed cost recovery through a
178 higher customer charge. While bill impacts are an important consideration, when the
179 basic rate design has not been examined or justified in many years, the Company's
180 approach may actually be moving rates further from appropriate price signals. The
181 failure to examine the rate structure may also result in creating or increasing cross
182 subsidies between classes and customers within a class. That would be economically
183 inefficient and could lead to higher-than-necessary costs for both the customers and
184 RMP.

185

186 **A. Residential Customer Charge**

187 **Q. Is the Company proposing an increase to customer charges?**

188 A. Yes. RMP proposes to increase the customer charge for a number of rate classes. While
189 the focus herein is on the residential customer charge because of the size of the class and
190 the amount of revenue generated from this charge relative to total residential revenues,
191 some of the discussion and findings below are applicable as well to other classes.

192

193 **Q. What has the Company proposed regarding the residential customer charge?**

194 A. RMP proposes to increase the customer charge for virtually all rate classes. The
195 Company has proposed to increase the residential customer charge from the current \$5.00
196 per month to \$8.00 per month, an increase of 60%. This charge is much higher than the
197 customer charge that results from the 1985 methodology approved by the Commission. I
198 believe the proposed increase is inconsistent with either the approved methodology or the
199 method as modified in the settlement of Questar's last general rate case, Docket No.
200 13-057-05, and would lead to an inappropriate rate design.

201

202 **Q. Please describe the 1985 methodology.**

203 A. The currently-approved Commission methodology is designed to charge customers only
204 for costs directly related to the number of customers. It includes only the return on and
205 depreciation expense associated with meters and service drop plant, the expense of
206 reading meters (Account 902.1) and also billing expense (Account 903.2). Without
207 making any other adjustments to the Company-requested revenue requirements or the
208 allocated COS study, this would result in an average customer cost of \$3.80 per month,
209 \$1.20 less than the current customer charge. The table below presents the workup of this
210 number, based on the Company's response to Office of Consumer Services data request
211 5.8 (a).

212

213 **Q. What would the customer charge be if it were based upon the 1985 Commission-**
214 **approved methodology?**

215 A. Table 1 below sets forth the result of applying the 1985 Commission-approved
216 methodology to the filing in this case.

217 **Table 1 – RMP Calculation of Customer Charge Based on 1985 Commission-Approved**
218 **Methodology**

Description	a. 1985 Methodology
1 Customer Billing & Accounting Expense (acct. 903.2)	\$0.49
2 Meter Reading (acct. 902)	\$0.48
3 Meters - Depreciation Expense	\$0.20
4 Meter Plant (acct. 370)*	\$0.66
5 Meters - Accumulated Depreciation*	-\$0.23
6 Service Drop - Depreciation Expense	\$0.45
7 Service Drop Plant (acct. 369)*	\$2.42
8 Service Drop - Accumulated Depreciation*	-\$0.67
9 Total Customer Charge	\$3.80

219

220

221 **Q. Since the customer charge in this case is not consistent with the 1985 methodology,**
222 **does the Company justify its proposed customer charge increase here?**

223 A. Ms. Steward argues against the approved methodology and for a much more expansive,
224 alternative definition of customer costs. She argues that it is appropriate to charge
225 customers monthly for the “fixed costs” of serving residential customers. The other
226 description she uses for the alternative portrayal of customer costs is “costs that do not
227 vary with usage” (Steward Direct Testimony, p. 13). She includes all fixed costs
228 allocated to the distribution and retail functions. Using this characterization of costs,

229 Ms. Steward computes a residential monthly customer cost of \$24.72. She does not
230 propose to set the customer charge at this level at this time, but she refers to the fixed cost
231 accounting as justification for the proposed increase in the customer charge.

232

233 **Q. Do you think that the distribution “fixed costs” are actually fixed and should be**
234 **charged to every residential customer?**

235 A. No. These “fixed costs” include all distribution costs, all retail costs, and an allocation of
236 joint costs. While the cost of the distribution system is fixed in the short run, the overall
237 embedded cost of the distribution system has been determined by the number of
238 customers it serves, the demands of those customers, including individually, by class, and
239 in total, and by when the various components were built. However, these costs are not
240 immutable, and to charge customers as if they were does not provide a proper price
241 signal. With regard to what the Company labels “retail costs”, while it might be argued
242 that some of these costs are considered directly customer-related, the Company has not
243 provided sufficient evidence that these should all be included in customer costs.

244

245 **Q. What “retail costs” are appropriate to include in the customer charge?**

246 A. The cost causation principle of ratemaking suggests that costs should be considered as
247 customer costs only when the major cost driver is in fact the number of customers – i.e.
248 as customers are added, the costs increase. The only “retail costs” that should be
249 included in the customer charge were those that were included in the 1985 methodology,

250 namely customer accounting and billing (Account 903.2), and customer metering
251 (Account 902.1) costs.

252

253 **Q. What are the impacts of this move toward defining customer costs as fixed costs?**

254 A. Since the foundation for its proposed \$8 customer charge is this “fixed costs” accounting,
255 what it labels as customer costs, the Company is clearly trying to collect more of its
256 revenues from the fixed monthly customer charge. One apparently desirable impact from
257 the Company’s perspective is that its revenue stream will become less variable, since less
258 revenue will be collected from energy (and where appropriate demand) rates that depend
259 on consumption. For the residential class, as the customer charge goes up, energy
260 charges will need to decrease to remain revenue neutral.

261 Notably, the Company is very concerned that energy use is decreasing. But it is unclear
262 why it thinks this rate design change is reasonable or will assist it in retaining energy
263 sales. On the one hand, Ms. Steward asserts that “[i]n today’s environment ... we
264 encourage reductions in usage where possible and attempt to achieve efficient usage in all
265 circumstances.” (Steward Direct Testimony, p. 14) But then she argues that her
266 proposed rate change will not have a dampening effect on conservation, referring only to
267 the proposed \$8 customer charge and not to the almost \$25 charge that she theoretically
268 supports. (Steward Direct Testimony, p. 15)

269

270 **Q. Do you believe that the 1985 Methodology includes all customer-related costs?**

271 A. No. If the appropriate definition of customer costs is all costs and expenses that are
272 primarily driven by the number of customers, then the previously approved methodology
273 does not include all costs associated with meters and service drops. If these plant items
274 are clearly and directly related to the numbers of customers, all costs associated with
275 them are also customer-related. It would be inconsistent to allow the costs associated
276 with financing these plant items, but not the maintenance costs necessary to keep them
277 operating.

278

279 **Q. Do you believe any changes to the 1985 Methodology are justified?**

280 A. Yes. I believe that it is appropriate to add in to the current definition all costs associated
281 with services and meters. I will call this the Division 2012 Methodology, as it is similar
282 to the method used in reaching a settlement in 2012 for Questar Gas, in Docket No.
283 13-057-05 Questar Gas Company General Rate Case, which was approved by the
284 Commission. I have therefore added to the 1985 amounts, expenses associated with
285 services.

286 Unfortunately, there is no separate account for service expense, which is included with
287 overhead line expenses. Therefore, I have split these expenses proportionally based on
288 the relationship between service plant and overhead conductors.

289 Using the RMP-requested revenue requirement and its allocated COS study results, the
290 customer charge would be \$5.34 per month. This calculation is shown in the table below.

291

292 **Table 2 - Division 2012 Methodology Customer Charge Calculation Based on RMP -**
293 **Proposed Revenue Requirement and Allocated COS Study**

Description	Division 2012 Methodology			
	1. Rate Case Cost Components	2. Return on Rate Base	3. Total Revenue Requirements	4. Rev. Req. / Number of Customers / 12
1 Customer Billing & Accounting Expense (acct. 903.2)	\$4,358,176		\$4,358,176	\$0.49
2 Meter Reading (acct. 902)	\$4,246,884		\$4,246,884	\$0.48
3 Meters - Depreciation Expense	\$1,789,685		\$1,789,685	\$0.20
4 Meter Plant (acct. 370)*	\$53,461,906	\$5,821,646	\$5,821,646	\$0.66
5 Meters - Accumulated Depreciation*	-\$18,766,774	-\$2,043,577	-\$2,043,577	-\$0.23
6 Service Drop - Depreciation Expense	\$3,957,167		\$3,957,167	\$0.45
7 Service Drop Plant (acct. 369)*	\$197,825,000	\$21,541,827	\$21,541,827	\$2.42
8 Service Drop - Accumulated Depreciation*	-\$54,565,848	-\$5,941,858	-\$5,941,858	-\$0.67
9 Meter plant expense (acct 586)	\$1,413,900		\$1,413,900	\$0.16
10 Service Plant Expense	\$12,350,490		\$12,350,490	\$1.39
11 Average Customers	740,636		740,636	

294 * Assumes 10.89% Weighted Before-Tax Capital Cost

\$5.34

295

296 **Q. Is this your recommended customer charge?**

297 A. No. These calculations do not reflect the DPU-recommended revenue requirement or
298 allocated COS study. Using the Division 2012 Methodology with adjustments reflecting
299 the DPU-recommended revenue requirement¹ and allocated COS study,² the calculated
300 customer charge is \$5.18 per month. This calculation is shown in the table below.

¹ See the testimony of DPU Staff witness Mr. Mathew Croft.

² See the testimony of DPU Staff witness Lee Smith.

301 **Table 3 - Division 2012 Methodology Customer Charge Calculation Based on DPU Staff-**
302 **Proposed Revenue Requirement and Allocated COS Study**

Description	Division 2012 Methodology			
	1. Rate Case Cost Components	2. Return on Rate Base	3. Total Revenue Requirements	4. Rev. Req. / Number of Customers / 12
1 Customer Billing & Accounting Expense (acct. 903.2)	\$4,270,679		\$4,270,679	\$0.48
2 Meter Reading (acct. 902)	\$4,237,414		\$4,237,414	\$0.48
3 Meters - Depreciation Expense	\$1,789,137		\$1,789,137	\$0.20
4 Meter Plant (acct. 370)*	\$53,436,820	\$5,458,598	\$5,458,598	\$0.61
5 Meters - Accumulated Depreciation*	-\$18,867,290	-\$1,927,303	-\$1,927,303	-\$0.22
6 Service Drop - Depreciation Expense	\$3,934,880		\$3,934,880	\$0.44
7 Service Drop Plant (acct. 369)*	\$196,720,282	\$20,095,074	\$20,095,074	\$2.26
8 Service Drop - Accumulated Depreciation*	-\$54,700,554	-\$5,587,689	-\$5,587,689	-\$0.63
9 Meter plant expense (acct 586)	\$1,410,321		\$1,410,321	\$0.16
10 Service Plant Expense	\$12,312,487		\$12,312,487	\$1.39
11 Average Customers	740,636		740,636	

303 * Assumes 10.22% Weighted Before-Tax Capital Cost \$5.18

304 Because the resulting calculated customer charge is very close to the existing one, the
305 DPU recommends rounding down and retaining the current customer charge of \$5 per
306 month. Of course, the final calculation will depend on the overall revenue requirement
307 and return on equity approved by the Commission. If the case's outcome is much
308 different from the Division's position, the Division recommends rounding the calculation
309 to the nearest dollar or perhaps half-dollar.

310
311 **B. Net Metering Charge & Policy**

312 **Q. Please describe the Company's proposal for a new net metering charge.**

313 A. The Company is proposing to implement a new monthly facilities charge, Schedule 135,
314 for residential net metering customers. This would be levied on top of the monthly
315 customer charge. It is intended to collect fixed distribution and retail costs that are not
316 collected when a customer's net metering production offsets enough usage to

317 substantially reduce or eliminate energy charges which would otherwise recover those
318 fixed costs. In addition, the Company maintains that there are other costs it incurs by
319 virtue of the existence of the net metering facility, such as wear and tear on transformers
320 because of bi-directional energy flows. The Company proposes under Schedule 135 that
321 each net metering customer pay a net metering charge of \$4.25 per month.³
322

323 **Q. Do you agree conceptually with a net metering charge?**

324 A. I generally agree with the concept of a net metering facility charge. One of the
325 Division's guiding principles is that rates and charges should reflect cost causation and
326 that cost responsibility should be borne by those causing the incurrence of such costs.⁴
327

328 **Q. Please elaborate on cost causation and cost responsibility.**

329 A. Under the cost causation principle of ratemaking, rates should recover all costs caused by
330 customers' electricity consumption. When they do not, the resulting price signals can lead
331 to inefficient consumption decisions and higher overall costs for the non-net metered
332 customers and for the utility itself in the long run. If net metering facility production is
333 enough to offset a customer's consumption, no energy charge revenue will be collected,
334 including distribution system fixed cost recovery or recovery of other fixed costs built

³ See, generally, Direct Testimony of Joelle R. Steward.

⁴ See Dr. Artie Powell's Direct Testimony for a discussion of the Division's guiding principles. I am not the policy witness and discuss these principles in general only.

335 into volumetric rates. When that happens, there is an inherent cross-subsidy from
336 non-net metered customers to those with net metering facilities.⁵

337 For these reasons, I generally support the concept of recovering net metering costs from
338 net metering customers.

339

340 **Q. Does the \$4.25 net metering charge proposed by the Company fully recover all fixed**
341 **costs?**

342 A. No. The Company clearly points out that its net metering charge does not collect all
343 fixed costs, but rather fixed distribution and retail costs only.⁶

344

345 **Q. Did the Division do any calculations regarding a net metering charge?**

346 A. Yes. Using data provided by the Company, and the Division's recommended customer
347 charge of \$5.00, the Division's calculated a net metering charge of \$4.81. The table
348 below represents the Division's calculations.

349

⁵ For additional discussion of the economics associated with net metering and cost recovery, please review the testimony of Dr. Artie Powell on behalf of the Division.

⁶ Direct Testimony of Joelle R. Steward, lines 527-534.

350 **Table 4 – Calculation of Net Metering Charge Using RMP Model and DPU Staff-**
351 **Recommended Customer Charge**

Rocky Mountain Power - State of Utah
Calculation of Net Metering Facilities Charge With a \$5 Per Month Customer Charge

<u>Line</u>	<u>Classified Rev Req</u>	<u>Residential</u>	
		<u>COS</u>	<u>Cost/ Customer</u>
1	Distribution - Substation	\$34,377,992	\$3.87
2	Distribution - Meter	\$7,778,745	\$0.88
3	Distribution - Service	\$21,834,368	\$2.46
4	Retail Total	\$31,132,615	\$3.50
5	Distribution - P&C	\$82,641,933	\$9.30
6	<u>Distribution - Transformer</u>	<u>\$33,743,506</u>	<u>\$3.80</u>
7	Total Distribution/Retail Costs	\$211,509,159	\$23.80
8	Proposed Customer Charge	\$44,010,895	\$5.00
9	<u>Total Dist./Retail Fixed Cost not recovered in Customer Charge</u>	<u>\$167,498,264</u>	<u>\$18.80</u>
10	Total kWh	6,203,851,850	
11	Net Metering kWh	13,012,995	
12	Total Bills	8,887,629	
13	Forecasted Net Metering Bills	25,117	
14	Average \$/kWh for remaining Dist./Retail costs	0.026999	
15	<u>Net Metering Dist/Retail Costs</u>	<u>\$351,339</u>	<u>\$13.99</u>
16	<u>Net Metering Facilities Charge</u>		<u>\$4.81</u>

352
353
354 **Q. It appears that the Division’s calculation results in a higher net metering charge**
355 **than that proposed by the Company. Do you have any comments?**

356 A. Yes. After looking at the results of the Division’s calculation, I considered the
357 ratemaking principle of gradualism when comparing the Company’s proposed net
358 metering charge to the charge calculated by the Division.

359

360 **Q. In addition to it being one of the Division's guiding principles, is there any**
361 **particular reason why you applied the principle of gradualism in this case?**

362 A. Yes. The Company represents that there has been a rapid year-over-year growth of new
363 net metering facility installations (almost 600 or 30% growth in new installations from
364 2012 to 2013 alone)⁷ on the Company's system.

365

366 **Q. Does applying the ratemaking principle of gradualism somewhat alleviate your**
367 **concern about not achieving full cost recovery from net metering customers**
368 **immediately?**

369 A. Yes, it does. In this instance, because of the rapid increase in the number of net metering
370 customers, moving from \$0 cost recovery to less than full recovery is consistent with the
371 Division's guiding principles. A net metering charge of \$4.25 appears consistent with the
372 principles of cost causation and cost responsibility, and gradualism. If upon a later
373 review of the benefits and costs of net metering a different charge were found
374 appropriate, it can be adjusted as necessary at that time.

375

376 **Q. Do you have any comments regarding calculation and analysis of a net metering**
377 **charge in future rate cases?**

378 A. Yes. Recently, Utah Senate Bill 208, which addresses costs and benefits of net metering,
379 among other issues, became effective. SB 208 was enacted by the Legislature and signed
380 by the Governor after the filing of this rate case. I recommend that the Commission

⁷ See Direct Testimony of Joelle R. Steward, lines 480-487.

381 open a docket to explore net metering costs and benefits and that the proceedings in that
382 docket be considered by the Company if the Company files another rate case seeking
383 approval of a net metering charge.

384

385 **C. Rate Spread and Movement Towards Allocated Cost of Service**

386 **Q. Is the Company proposing to shift revenue requirements between customer classes**
387 **to recover the costs it claims in its allocated COS study?**

388 A. No. As discussed earlier in Section III of my testimony, the Company is proposing rate
389 adjustments that move class revenues only partially toward its allocated COS study
390 results.

391

392 **Q. Why do you think the Company has not proposed to move all classes to their full**
393 **cost?**

394 A. The Company states that “[t]he proposed rate spread is designed to reflect COS results
395 while balancing the impact of the rate change across customer classes.” (Steward Direct
396 Testimony, p. 10)

397 However, as discussed earlier in my testimony, it appears that the Company is primarily
398 interested in evening out and constraining bill impacts to customer classes, while
399 recovering more retail rate revenue from customer charges. Recognizing that, I do not
400 believe the Company’s rate design proposal goes far enough to reflect allocated costs of
401 service.

402

403 **Q. How has the Company proposed to spread its revenue requirement across rate**
404 **classes?**

405 A. The Company uses a rather complicated process to spread the revenue requirement across
406 rate classes. I prepared DPU Exhibit 11.2 DIR-COS,⁸ which shows the various steps
407 required on page 1. These steps are summarized as follows:

- 408 1. The Company starts with the percentage change in revenues required to set
409 each class equal to the COS, shown in Column C.
- 410 2. The Company then calculates the deviation of the percentage change in
411 revenues from the targeted overall Utah RMP increase for each rate class.
412 This is shown in Column D.
- 413 3. These deviations are multiplied by 0.25 to calculate the “D-Value” shown in
414 Column G. There are some constraints on the D-Values:
 - 415 a. The schedule that is closest to COS, in this case Schedule 8, has a D-
416 Value of zero and serves as a reference point for the other schedules.
 - 417 b. D-Values are capped so that the targeted rate increase of any schedule
418 cannot be more than 8%.
 - 419 c. D-Values are rounded to the nearest percent.
- 420 4. The target increases for the classes are set equal to the D-Value plus the
421 Middle Point. The Middle Point is adjusted until the overall target increase for
422 Utah RMP is obtained.

⁸ The exhibit does not show numbers that exactly match RMP’s requested increase because it does not include treatment of Annual Guarantee Revenues, but it is close enough to be illustrative for this purpose.

- 423 5. There are some exceptions to this method for some rate classes:
- 424 a. Special Contract 1 is set to have a rate increase equal to the overall
- 425 average for Utah.
- 426 b. Special Contract 2 has no rate increase.
- 427 c. Schedules with D-Values less than -3% have no rate increase.
- 428 d. Schedules 21, 31, and Special Contract 3 have rate increases equal to
- 429 the rate increase for Schedule 9.
- 430

431 **Q. Has the Company ever moved rates to fully allocated COS?**

432 A. RMP admits in response to DPU data request 17.20 that “[s]ince 2000, the Company has

433 not proposed any rate spread to fully recover the revenue requirement based on the [COS]

434 for each rate schedule.”

435

436 **Q. What issues do you have with the Company’s proposed rate spread methodology?**

437 A. My concerns are two-fold.

438 Most importantly, by dividing the deviations from allocated COS by 4, the rate classes

439 only get one quarter of the way to COS from the Middle Point rate increase. If the

440 Company were to always divide the deviations by 4 in successive rate cases, then no rate

441 classes would ever have revenue requirements equal to their allocated COS. This would

442 violate the cost causation and equity principles of ratemaking. While temporary

443 adjustments to these principles are permissible to satisfy other ratemaking principles,

444 enshrining a permanent failure to arrive at COS rates is not in the public interest. It also

445 distorts price signals, which can lead to inefficient consumption decisions and higher
446 overall costs for some customers and for the utility itself in the long run.

447 Additionally, the selection of a single schedule such as Schedule 8 to serve as the Middle
448 Point, and rounding of the D-Values, seems arbitrary and could distort the results.

449

450 **Q. Is there an alternative method to spreading revenue requirement across rate classes**
451 **that addresses your concerns?**

452 A. Yes. On page 2 of DPU Exhibit 11.2 DIR-COS, I provide an example of a rate spread
453 methodology that Ms. Lee Smith on behalf of the Division has recommended in past
454 RMP rate cases. This method, which I identify as the Previous DPU Staff-Recommended
455 Rate Spread Model (or “Staff Rate Spread Model”), is applied to the Company’s
456 allocated COS results below.

457 1. The goal of the method is to set each rate class’s targeted rate increase, shown
458 in Column F of the exhibit, to match that necessary to reach allocated COS,
459 but is subject to constraints, namely:

460 a. A cap and floor on revenue increases, if needed for gradualism. For the
461 purposes of the exhibit, a cap of 8% and floor of 0% target rate
462 increases were selected to match the Company’s methodology.

463 b. The additional constraints on Special Contract customers discussed
464 above are preserved in the exhibit.

465 c. Schedules 21 and 31 have rate increases equal to the increase for
466 Schedule 9, which is also the same as the Company methodology.

467 2. Because of the imposition of the constraints, the target increases of the other
468 rate classes must be adjusted away from allocated COS so that the total
469 increase in revenues meets the target amount. This adjustment factor is shown
470 in Column E and is calculated to be the same percent change in revenues for
471 each rate class affected.

472

473 **Q. How do the two methods compare?**

474 A. The third page of the exhibit provides a comparison and shows the DPU Staff Rate
475 Spread Model provides results closer to allocated COS. However, the Company's
476 methodology could also get closer to allocated COS if the adjustment to the deviations
477 from the average increases was closer to 1 than 0.25.

478

479 **Q. Are you recommending an alternative rate spread based on your analysis of the**
480 **Division's recommended revenue requirement, and Ms. Smith's modifications to the**
481 **COS study?**

482 A. Yes. The Division is recommending a revenue requirement that would result in \$5.086
483 million lower revenues than are currently collected in rates, or a total RMP Utah revenue
484 requirement of \$1.879 billion.

485 There are also differences in allocated COS as described in Ms. Smith's testimony.

486 The combined effect of these adjustments, particularly the lower revenue requirements,
487 offers a greater ability to move each class closer to its allocated COS while minimizing
488 customer impacts.

489

490 **Q. What do you recommend in terms of rate spread?**

491 A. Using the approach described above, I created a proposed rate spread shown in Table 5
492 below. The need for a cap on rate increases was not necessary as all target rate increases
493 are under 8%. Because there was no need for a cap, I also declined to use a floor on rate
494 increases and instead moved all rates as close to their allocated COS as possible. With
495 this approach, I recommend that the residential class as a whole receive a revenue
496 requirement increase of 3.29%, or \$21.8 million more than is collected in current rates.

497 This approach provides better price signals to customers. It furthers the objectives that
498 rates reflect cost causation, equity and economic efficiency.

499 **Table 5 – DPU Staff-Recommended Class Revenue Requirements Based On Company**
500 **Revenue Requirement Reduction Of \$5.086 Million**

Line No.	Schedule No.	Description	Annual Revenue	Total Cost of Service	Increase (Decrease) to = ROR	Percentage Change from Current Revenues	Revenue Adjustment	Target Increase	Target Revenues	Increase in Revenue
1	1	Residential	661,595,338	682,976,484	21,381,146	3.23%	0.06%	3.29%	683,389,204	21,793,866
2	6	General Service - Large	520,951,037	479,887,586	(41,063,452)	-7.88%	0.06%	-7.82%	480,234,224	(40,716,813)
3	8	General Service - Over 1 MW	162,435,073	159,831,397	(2,603,676)	-1.60%	0.06%	-1.54%	159,940,295	(2,494,778)
4	7,11,12	Street & Area Lighting	12,123,900	10,341,236	(1,782,666)	-14.70%	0.06%	-14.64%	10,349,548	(1,774,352)
5	9	General Service - High Voltage	274,874,421	296,550,807	21,676,385	7.89%	0.06%	7.95%	296,738,313	21,863,892
6	10	Irrigation	13,948,796	14,890,298	941,502	6.75%	0.06%	6.81%	14,899,286	950,490
7	15	Traffic Signals	682,028	638,531	(43,497)	-6.38%	0.06%	-6.32%	638,952	(43,076)
8	15	Outdoor Lighting	1,234,602	900,662	(333,940)	-27.05%	0.06%	-26.99%	901,434	(333,168)
9	23	General Service - Small	137,738,937	130,737,001	(7,001,934)	-5.08%	0.06%	-5.02%	130,830,143	(6,908,794)
10	SpC	Customer 1	27,176,952	31,199,085	4,022,133	14.80%		-0.27%	27,103,591	(73,361)
11	SpC	Customer 2	35,062,890	34,784,964	(277,926)	-0.79%		0.00%	35,062,890	0
12	21	Electric Furnace	453,785					7.95%	489,880	36,095
13	31	Back-up, Maintenance, & Supplementary	4,219,468					7.95%	4,555,090	335,622
14	SpC	Customer 3	28,644,835					7.95%	30,923,285	2,278,450
15		Total Utah Jurisdiction	1,881,142,062	1,842,738,049	(5,085,927)	-0.27%			1,876,056,135	(5,085,927)

501

502

503 **Q. Have you designed rates that will collect the revenues resulting from this rate**
504 **spread, and calculated corresponding bill impacts?**

505 A. Yes, for all of the major classes. The rate spread and corresponding rates are attached as
506 DPU Exhibits 11.3 and 11.4 DIR- COS. Associated bill impacts are presented in DPU
507 Exhibit 11.5 DIR- COS.

508

509 **Q. What if the DPU Staff revenue requirement is not approved, should the Staff Rate**
510 **Spread Model still be used to develop the rate spread?**

511 A. Yes. I prepared a second case based on the DPU Staff-recommended allocated COS
512 study results, but which assumes the Company is awarded a rate increase of \$21.88
513 million, reflecting a common stock return on equity of 9.8% for an overall weighted
514 average pre-tax cost of capital of 10.67%.

515

516 **Q. In that case, what would the DPU Staff recommended rate spread look like?**

517 A. Using the same Staff Rate Spread model, the table below presents the results.

518 **Table 6 – DPU Staff-Recommended Class Revenue Requirements Based On Company**
519 **Revenue Requirement Increase Of \$21.878 Million**

Line No.	Schedule No.	Description	Annual Revenue	Total Cost of Service	Increase (Decrease) to = ROR	Percentage Change from Current Revenues	Revenue Adjustment	Target Increase	Target Revenues	Increase in Revenue
1	1	Residential	661,595,338	693,523,302	31,927,964	4.83%	0.06%	4.89%	693,949,986	32,354,648
2	6	General Service - Large	520,951,037	487,031,191	(33,919,847)	-6.51%	0.06%	-6.45%	487,351,770	(33,599,267)
3	8	General Service - Over 1 MW	162,435,073	162,132,576	(302,497)	-0.19%	0.06%	-0.13%	162,224,555	(210,518)
4	7,11,12	Street & Area Lighting	12,123,900	10,456,458	(1,667,444)	-13.75%	0.06%	-13.69%	10,464,266	(1,659,634)
5	9	General Service - High Voltage	274,874,421	300,377,559	25,503,137	9.28%	0.06%	9.34%	300,548,787	25,674,366
6	10	Irrigation	13,948,796	15,118,895	1,170,099	8.39%	0.06%	8.45%	15,127,524	1,178,728
7	15	Traffic Signals	682,028	646,949	(35,079)	-5.14%	0.06%	-5.08%	647,384	(34,644)
8	15	Outdoor Lighting	1,234,602	911,037	(323,565)	-26.21%	0.06%	-26.15%	911,758	(322,844)
9	23	General Service - Small	137,738,937	132,723,338	(5,015,597)	-3.64%	0.06%	-3.58%	132,808,432	(4,930,505)
10	SpC	Customer 1	27,176,952	31,601,703	4,424,751	16.28%		1.16%	27,492,526	315,574
11	SpC	Customer 2	35,062,890	35,178,915	116,025	0.33%		0.00%	35,062,890	0
12	21	Electric Furnace	453,785					9.34%	496,170	42,385
13	31	Back-up, Maintenance, & Supplementary	4,219,468					9.34%	4,613,583	394,115
14	SpC	Customer 3	28,644,835					9.34%	31,320,377	2,675,542
15		Total Utah Jurisdiction	1,881,142,062	1,869,701,923	21,877,947	1.16%			1,903,020,008	21,877,946

520

521

522 **Q. Please describe the results.**

523 A. A comparison between Table 5 and Table 6 reveals that with the higher, alternative case
524 revenue requirement, class target revenue requirements shift. The target increase in
525 residential revenues increases from 3.29% to 4.89%. General Service Small, General
526 Service Large and Over 1 MW customers will still see lower rates than at present, but
527 less of a reduction with the higher, alternative case revenue requirement. General Service
528 High Voltage and Irrigation customers would see higher target rate increases under the
529 higher, alternative case revenue requirement, but the increases are still less than 10%.
530 Lighting customers of all sorts would still see rate decreases.

531

532 **Q. Does the Division recommend rates that reflect full movement towards these**
533 **allocated COS results?**

534 A. Yes. As discussed previously, to do otherwise would continue a practice where class
535 revenue requirements do not reflect allocated COS. This would result in a failure to
536 achieve rates and revenue responsibility reflecting cost causation, equity and economic
537 efficiency.

538 The results using the DPU-recommended revenue requirement and allocated COS study
539 indicate that while there are moderate shifts affecting a number of classes including
540 residential, there is not so much dislocation as to cause such severe cost impacts that
541 movement toward allocated COS could be termed unjust or unreasonable.

542 The results using the higher, intermediate revenue requirements do cause further
543 dislocation if rates were adjusted immediately.

544

545 **Q. Is the Division recommending any limiters to the revenue requirement shifts?**

546 A. The Division does not foresee the need to artificially restrict movement from current rates
547 to allocated COS rates, and would argue that a full, “overnight” transition is possible if its
548 recommended revenue requirement is approved by the Commission. This would further
549 the objective of cost-based rates, equity and economic efficiency, while balancing
550 customer impacts and ensuring adequate revenues.

551 If the Commission approves something like the higher, alternative revenue requirement
552 increase, and the shifts in revenue requirement responsibility were deemed by the

553 Commission to be too harsh using an overnight transition, it could order a phase-in of
554 from 2-3 years, or over a period between now and the next RMP General Rate Case and
555 Rate Design filing.

556

557 **Q. Have you also designed rates that will collect the revenues resulting from this**
558 **additional rate spread case?**

559 A. Yes, for all of the major classes. The rate spread and corresponding rates are attached as
560 DPU Exhibits 11.6 and 11.7 DIR- COS. Associated bill impacts are presented in DPU
561 Exhibit 11.8 DIR- COS.

562

563 **D. Residential Energy Rate Design**

564 **Q. After applying the customer charge, minimum bill, and net metering charge how**
565 **does the Company design energy rates for the residential class?**

566 A. The Company increases the rates in each energy block by an equal percentage such that
567 the desired overall rate increase is obtained.

568

569 **Q. What are your concerns with the Company's method of designing energy rates?**

570 A. I am concerned about the high summer tailblock rate for the residential classes. The
571 Company's method would increase the difference between the rate in the tailblock and
572 first block even further at a time when usage per customer is generally flat or trending
573 downward.

574 Because the Company did not file a Utah-specific marginal cost study, increasing the
575 differential is not supported.

576

577 **Q. Do you have any recommended changes to this method of designing energy rates?**

578 A. Yes. I recommend an alternative method that takes the desired increase to energy rates
579 and divides it by the total kWh billing determinants for the residential classes, which I
580 will refer to as the DPU Staff Rate Adjustment Model (“Staff Rate Adjustment Model”).

581 This number should be added to the existing rates, so that the absolute differences
582 between the rates in the different blocks are preserved. The resulting impact to energy
583 rates of Schedule 1 customers is shown in the table below, which compares the rates
584 obtained with RMP’s method and the rates obtained with the Staff Rate Adjustment
585 Model. In both cases, the numbers shown in the table assume the DPU Staff-
586 recommended revenue requirement reduction. This shows how the spread between the
587 blocks is lower with the Staff Rate Adjustment Model.

588

589 **Table 7 - Comparison of residential rates using two different energy rate design**
590 **methods. Reflects DPU-recommended revenue requirement and DPU Staff-**
591 **recommended rate spread.**

Schedule No. 1- Residential Service				
	Forecasted kWh	Present Rate (¢/kWh)	Proposed Rate with RMP Method (¢/kWh)	Proposed Rate with DPU Staff Method (¢/kWh)
Summer Season				
First 400 kWh (May-Sept)	1,274,636,742	8.8498	9.1495	9.1865
Next 600 kWh (May-Sept)	1,040,456,011	11.5429	11.9337	11.8796
All add'l kWh (May-Sept)	358,873,906	14.4508	14.9401	14.7875
Winter Season				
First 400 kWh (Oct-Apr)	1,613,094,234	8.8498	9.1495	9.1865
All add'l kWh (Oct-Apr)	1,704,644,903	9.8913	10.2262	10.2280

592

593

594 **Q. How have you proposed to adjust rates for the non-residential classes?**

595 A. I have used the Company's methodology for setting the other rates, which generally
596 involves uniform percentage increases (or decreases) to customer, energy, and demand
597 rates that preserves the existing structures. DPU Exhibit 11.4 DIR- COS provides the
598 rate schedule adjustments for these non-residential classes.

599

600 **E. Schedule 15 Revenues**

601 **Q. Please describe the rate classes in Schedule 15.**

602 A. Schedule 15 includes two types of lighting customers: traffic signals and overhead
603 lighting customers. Both are separately allocated costs in the Company's allocated COS
604 study.

605

606 **Q. Please summarize the Company’s proposed rate increases for each type of Schedule**
607 **15 customer.**

608 A. The Company proposes a 7.09% rate increase to traffic signal customers, but no rate
609 increase to overhead lighting customers. This is based on the allocated COS results and
610 is summarized in the table below.

611

612 **Table 8 - Summary of allocated COS study results and proposed rate increases for**
613 **Schedule 15 customers.⁹**

	Annual Revenue from JRS-1	Total COS	Increase (Decrease) to = ROR	% Change from Current Revenues	Proposed Rate Increase
Schedule 15 Traffic Signals	536,865	644,589	107,724	20.07%	7.09%
Schedule 15 Overhead Lighting	1,379,767	939,412	(440,355)	-31.92%	0%

614

615 **Q. What issue did you find with regard to the revenues for Schedule 15 customers**
616 **presented in RMP’s Exhibits?**

617 A. I discovered a discrepancy in the revenues reported in the allocated COS results
618 presented in RMP Exhibit JRS-1 and the rate design model presented in RMP Exhibit
619 JRS-4. The difference is shown in the table below. The Company confirmed that the
620 revenues in the allocated COS study presented in JRS-1 are in error, but that the revenues

⁹ Exhibit RMP JRS-1, page 2, lines 7-8 and Exhibit RMP JRS-4, page 1, lines 28-29.

621 in JRS-4 are correct.¹⁰ Note that the total revenues for Schedule 15 are approximately the
622 same in each Exhibit.

623 **Table 9 - Discrepancy in Revenues Reported for Schedule 15 Customers.**

	Revenues Reported in JRS-1	Revenues Reported in JRS-4
Schedule 15 Traffic Signals	536,865	682,028
Schedule 15 Overhead Lighting	1,379,767	1,234,602
Total Schedule 15	1,916,632	1,916,630

624

625

626 **Q. What are the implications of the error in the Company's allocated COS study?**

627 A. The Company originally reported that traffic signals customers required a large
628 percentage increase in revenues to meet their allocated COS, while the overhead lighting
629 customers were paying significantly more than the cost to serve them on a percentage
630 basis, as is shown in Table 9 above. Applying the correct revenues from JRS-4, the
631 situation changes such that both types of customers are paying more than the cost to serve
632 them. This is shown in the table below. This means the 7.09% rate increase RMP
633 proposes for Schedule 15 traffic signals customers is no longer justified by the allocated
634 COS study results provided by the Company.

¹⁰ RMP Response to DPU Data Requests 49.6 and 49.7.

635 **Table 10 – Allocated COS results using correct revenues for Schedule 15 customers.**

	Annual Revenue from JRS-4	Total COS	Increase (Decrease) to = ROR	% Change from Current Revenues	Proposed Rate Increase
Schedule 15 Traffic Signals	682,028	644,589	(37,439)	-5.49%	7.09%
Schedule 15 Overhead Lighting	1,234,602	939,412	(295,190)	-23.91%	0%

636

637

638 **Q. What do you recommend regarding the error discovered in Schedule 15 revenues?**

639 A. Because all the allocated COS study results incorporating the Division’s recommended
640 revenue requirement discussed in Ms. Lee Smith’s testimony and all corresponding rate
641 designs prepared for this testimony use the correct revenues for Schedule 15 customers,
642 no further action by the Division is required at this point. I also recommend that RMP
643 address this issue in Rebuttal Testimony, and propose a remedy such that traffic signals
644 customers are not assigned a 7.09% rate increase.

645

646 **Q. Does this conclude your testimony?**

647 A. At this time, yes.