

**BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH**

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In the Matter of the Application of	)	
Rocky Mountain Power for Authority To	)	
Increase its Retail Electric Utility Service	)	Docket No. 13-035-184
Rates in Utah and for Approval of Its	)	DPU Exhibit 2.0 REB-RR
Proposed Electric Service Schedules	)	
and Electric Service Regulations	)	

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Artie Powell, PhD

Pre-Filed Rebuttal Testimony

Revenue Requirement

Division of Public Utilities

June 4, 2014

## PRELIMINARIES

1 **Q: WOULD YOU STATE YOUR NAME, POSITION, AND BUSINESS ADDRESS FOR THE RECORD, AND**  
2 **EXPLAIN FOR WHOM YOU ARE TESTIFYING?**

3 A: My name is Artie Powell; I am the manager of the energy section within the Utah  
4 Division of Public Utilities; my business address is 160 East 300 South, Salt Lake  
5 City, Utah. My testimony is on behalf of the Division.

6 **Q: DID YOU PREVIOUSLY FILE TESTIMONY IN THIS CASE?**

7 A: Yes. I filed direct testimony on several revenue requirement issues on May 1,  
8 2014. I also filed cost of service direct testimony on May 22, 2014.

9 **Q: WHAT IS THE PURPOSE OF YOUR REBUTTAL TESTIMONY?**

10 A: I rebut Mr. Kevin Higgins' proposal to remove the escalation portion of the  
11 Company's forecast of non-labor O&M expense. Although perhaps couched in  
12 subtle language, Mr. Higgins is in essence asking the Commission to make a  
13 broad brush policy decision to ignore inflationary effects. From an economic  
14 point of view, categorically ignoring the effects of inflation on decision making  
15 may lead to poor or erroneous decisions and in general is simply bad policy.

16 **Q: WOULD YOU SUMMARIZE MR. HIGGINS' ADJUSTMENT TO NON-LABOR O&M EXPENSE?**

17 A: Mr. Higgins proposes removing the inflation escalator applied by the Company to  
18 its test period non-labor O&M expense. According to Mr. Higgins, this reduces  
19 the Company's revenue requirement by approximately \$2.4 million on a Utah  
20 basis.

21 **Q: WHAT REASONS DOES MR. HIGGINS' PROVIDE FOR THIS ADJUSTMENT?**

22 A: Mr. Higgins indicates that he has two major concerns with the Company's  
23 practice of applying inflation escalators to non-labor O&M. First, according to  
24 Mr. Higgins, the application of escalators to the O&M expense, "help[s] to make

25 inflation a self-fulfilling prophecy” and is a serious concern for public policy. He  
26 recommends that “regulators should use extreme caution before approving  
27 prices that guarantee inflation before it occurs.”<sup>1</sup>

28 Second, Mr. Higgins argues that the use of escalators here builds a “cost cushion  
29 into the Company’s test period costs” and “goes well beyond the basic rationale  
30 advanced by advocates for using a projected test period, which is to ameliorate  
31 the effect of regulatory lag on the recovery of investment in new plant.”<sup>2</sup>

32 **Q: DO YOU AGREE WITH MR. HIGGINS THAT THE ESCALATION SHOULD BE REMOVED FROM THE**  
33 **COMPANY’S TEST PERIOD NON-LABOR O&M COSTS?**

34 A: No, I do not agree with Mr. Higgins’ reasoning.

35 **Q: WOULD YOU PLEASE EXPLAIN?**

36 A: Inflation is defined as “a rise in the *general* level of prices and not a rise in some  
37 particular price or group of prices.”<sup>3</sup> Without empirical evidence to link the use  
38 of escalation in the Company’s test period forecast to an increase in the general  
39 level of prices, one cannot claim that the use of escalators in the Company’s test  
40 period forecast will cause inflation, and, therefore, there is no self-fulfilling  
41 prophecy.

42 I agree with Mr. Higgins that regulators should use caution in applying or  
43 approving such escalation but this is an argument supports choosing judiciously  
44 the magnitude of the escalation and not an argument to ignore inflation or its  
45 effects. With inflation today at relatively low levels, one might argue to take the  
46 escalation out of this case. As a general rule, however, ignoring inflation is

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<sup>1</sup> Kevin C. Higgins, Pre-filed Direct Testimony, May 1, 2014, Docekt No. 13-035-184, lines 254-262.

<sup>2</sup> Higgins, lines 264-268.

<sup>3</sup> Michael Parkin, *Macroeconomics*, (1984), Prentice-Hall, Inc., Englewood, Cliffs, New Jersey, p. 69.

47 inconsistent with economic theory and, thus, is unlikely to lead to good public  
48 policy.

49 **Q: PLEASE EXPLAIN WHY IGNORING THE EFFECTS OF INFLATION IS INCONSISTENT WITH ECONOMIC**  
50 **THEORY?**

51 A: Ignoring the effects of inflation can lead to poor or even erroneous economic  
52 choices. I discussed this issue in my direct revenue requirement testimony in  
53 relation to the method of forecasting the Company's test period generation  
54 overhaul expense.<sup>4</sup> I will not repeat the arguments here. Instead, let me  
55 illustrate with a simple example.

56 Suppose there are two plans to complete a ten year project. Plan A, requires no  
57 upfront payment and annual payments of \$9,200. Plan B, requires an upfront  
58 payment of \$15,000 but lower annual payments of \$7,000. If we ignore inflation  
59 and assume the first year payments are constant over the ten years, then Plan A  
60 is better, or less costly, than Plan B: the levelized payment or cost of Plan A is  
61 \$137 less than the levelized payment for Plan B. See **Table 1**.

62 [REMAINDER OF PAGE INTENTIONALLY LEFT BLANK]

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<sup>4</sup> Artie Powell, Pre-Filed Direct Testimony, May 1, 2014, Docket No. 13-035-184, lines 80-222.

63 Table 1: Comparison of Projects; No Inflation

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	Plan A	Plan B
0		15,000
1	9,200	7,000
2	9,200	7,000
3	9,200	7,000
4	9,200	7,000
5	9,200	7,000
6	9,200	7,000
7	9,200	7,000
8	9,200	7,000
9	9,200	7,000
10	9,200	7,000
Total	92,000	85,000
PV	59,042	59,924
Levelized	9,200	9,337
Plan A - Plan B	-137	

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64 However, if inflation is considered in the analysis, the outcome and the decision  
65 may be entirely different. For example, instead of assuming that the annual  
66 payments for the two plans are constant, suppose they both increase by 5% per  
67 year. In this case, Plan B is less costly than Plan A: the levelized payment for Plan  
68 B is \$336 less than that of Plan A. See **Table 2**.

69 [REMAINDER OF PAGE INTENTIONALLY LEFT BLANK]

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71 Table 2: Comparison of Projects, Inflation Included

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	Plan A	Plan B
0		15,000
1	9,200	7,000
2	9,660	7,350
3	10,143	7,718
4	10,650	8,103
5	11,183	8,509
6	11,742	8,934
7	12,329	9,381
8	12,945	9,850
9	13,593	10,342
10	14,272	10,859
Total	115,717	103,045
PV	71,746	69,589
Levelized	11,179	10,843
Plan A - Plan B	336	

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72 **Q: DO YOU AGREE WITH MR. HIGGINS' ASSERTION THAT THE PURPOSE OF A FUTURE TEST YEAR IS TO**  
73 **MITIGATE REGULATORY LAG?**

74 **A:** I agree that is one purpose or effect of a future test year. However, I think the  
75 broader purpose is to match rates to the conditions the Company is likely to  
76 encounter in the rate effective period. Ignoring inflation as a general policy is  
77 not likely to yield a good match in my opinion.

78 Again, in the current economic environment, the Commission may choose to  
79 remove the escalation in this case but I recommend that such decisions be made  
80 on a case-by-case basis and not as a general policy.

81 **Q: USING DATA FROM PAST CASES, MR. HIGGINS SHOWS THAT ACTUAL EXPENSES WERE LOWER**  
82 **THAN THE COMPANY'S PRIOR TEST PERIOD PROJECTIONS. DO YOU HAVE ANY COMMENTS?**

83 A: Yes. Accepting his analysis, I believe Mr. Higgins’ analysis demonstrates that  
84 removing inflation will not address an underlying issue of over forecasting the  
85 test period expense.

86 If the Company systematically over estimates expenses in any category, then an  
87 adjustment should be directed at the forecast or the forecasting method.

88 **Q: MR. HIGGINS ARGUES THAT THERE MAY BE LIMITED CIRCUMSTANCES, SUCH AS THE HIGH**  
89 **INFLATION EXPERIENCED IN THE 1970s, WHICH WARRANT CONSIDERATION OF INFLATION. DO**  
90 **YOU AGREE?**

91 A: While, I agree that inflation was historically high in the 1970s, for several reasons  
92 I believe Mr. Higgins’ proposal to consider inflation only on a limited—during  
93 “severe increasing-cost environment”—basis problematic. First, what  
94 constitutes a severe increasing-cost environment would always be in the eye of  
95 the beholder and controversial.

96 Second, even relatively mild inflation can over time have significant impacts on  
97 economic decisions. For example, at three percent inflation the purchasing  
98 power of a dollar will decline to 97 cents in one year; 87 cents in five years; and  
99 less than 50 cents in 25 years. See **Table 3**.

100 *Table 3: Inflation and Purchasing Power*

Inflation	Years					
	1	5	10	15	20	25
0%	\$1.00	\$1.00	\$1.00	\$1.00	\$1.00	\$1.00
1%	\$0.99	\$0.95	\$0.90	\$0.86	\$0.82	\$0.78
3%	\$0.97	\$0.86	\$0.74	\$0.63	\$0.54	\$0.47
5%	\$0.95	\$0.77	\$0.60	\$0.46	\$0.36	\$0.28
10%	\$0.90	\$0.59	\$0.35	\$0.21	\$0.12	\$0.07
15%	\$0.85	\$0.44	\$0.20	\$0.09	\$0.04	\$0.02

101 Third, as I previously explained, ignoring inflation (even when relatively mild) can  
102 lead to bad decisions and is inconsistent with economic practice and theory.

103 While perhaps not entirely avoiding controversy, evaluating the application of  
104 inflation to non-labor O&M on a case-by-case basis is consistent with economic  
105 practice and theory.

106 **Q: DOES THAT CONCLUDE YOUR REBUTTAL REVENUE REQUIREMENT TESTIMONY?**

107 **A:** Yes.