

BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

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<b>In the Matter of the Investigation of</b>	)	<b>Docket No. 14-035-114</b>
<b>the Costs and Benefits of PacifiCorp's</b>	)	<b>Direct Testimony of</b>
<b>Net Metering Program</b>	)	<b>Philip Hayet</b>
	)	<b>On Behalf of the</b>
	)	<b>Utah Office of</b>
	)	<b>Consumer Services</b>

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July 30, 2015

**I. INTRODUCTION**

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**Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

A. My name is Philip Hayet. My business address is 570 Colonial Park Drive, Suite 305, Roswell, Georgia, 30075.

**Q. PLEASE STATE YOUR OCCUPATION, EMPLOYMENT, AND ON WHOSE BEHALF YOU ARE TESTIFYING.**

A. I am a utility regulatory consultant and Vice President of J. Kennedy and Associates, Inc. (Kennedy and Associates). I am appearing on behalf of the Office of Consumer Services (“Office”).

**Q. WHAT CONSULTING SERVICES ARE PROVIDED BY KENNEDY AND ASSOCIATES?**

A. Kennedy and Associates provides consulting services related to electric utility system planning, energy cost recovery, revenue requirements, regulatory policy, and other regulatory matters.

**Q. PLEASE SUMMARIZE YOUR QUALIFICATIONS AND APPEARANCES.**

A. My qualifications and appearances are provided in Hayet Direct - Exhibit OCS-2.1. I have participated in numerous PacifiCorp and Rocky Mountain Power (or the “Company”) cases involving power costs, acquisitions, and avoided costs over the past 15 years. Most recently, I filed testimony in Docket No. 14-035-140, which resulted in Commission approved capacity contribution values for wind and solar resources that will be used in developing Qualifying Facilities (“QF”) avoided cost payments.

**Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

24 A. The purpose of my testimony is to discuss the Office's recommendations regarding the  
25 framework that should be used to determine the costs and benefits of PacifiCorp's net  
26 metering program, and to analyze whether costs shifted to the Company and its other  
27 customers are offset by the benefits that net metering customers provide. I also present the  
28 results of an evaluation that I conducted of a sample of non-net metered residential load  
29 shapes that the Company supplied.

30 **Q. WHAT LED TO THIS PROCEEDING BEING INITIATED?**

31 A. In the most recent rate case, Docket No. 13-035-184, The Public Service Commission of  
32 Utah ("Commission") declined to implement the net metering facilities charge that  
33 PacifiCorp requested because it decided that further study of PacifiCorp's net metering  
34 costs and benefits was needed. The Commission opened this docket for that purpose, and  
35 to ensure that any changes to the rate would comply with the following provision from  
36 Utah Code Ann. § 54-15-105.1, which is the law guiding the Commission's consideration  
37 of net metering charges. The code states:

38 *The governing authority shall:*

- 39 (1) *determine, after appropriate notice and opportunity for public*  
40 *comment, whether costs that the electrical corporation or other*  
41 *customers will incur from a net metering program will exceed the*  
42 *benefits of the net metering program, or whether the benefits of the net*  
43 *metering program will exceed the costs; and*  
44  
45 (2) *determine a just and reasonable charge, credit, or ratemaking structure,*  
46 *including new or existing tariffs, in light of the costs and benefits.*

47  
48 (Order issued November 21, 2014, Docket No. 14-035-114, at page 1)  
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50 **Q. WHAT APPROACH HAS THE COMMISSION TAKEN TO CONDUCT THIS**  
51 **INVESTIGATION?**

52 A. The Commission determined that this investigation would have to be conducted in stages,  
53 with the first being a technical conference at which PacifiCorp would present its plan for  
54 performing a load research study focused on residential net metered customers. PacifiCorp  
55 held its technical conference on November 5, 2014, and it stated at the time that it would  
56 complete its load research study by September 2015.

57 The Commission stated that it intended to make a decision by the third quarter of  
58 2015 regarding an analytical framework for determining whether the benefits of the  
59 Company's net metering program exceed the costs. This is the subject of the current  
60 proceeding, and pursuant to the Commission's request, stakeholders have thus far been  
61 collaborating on developing an evaluation framework by participating in a series of  
62 technical conferences.<sup>1</sup> The Commission also permitted comments to be filed on February  
63 6, followed by reply comments on February 20.

64 The Commission stated that after the costs and benefits framework was determined, the  
65 analysis and calculations would be performed in a general rate case or other proceeding, in  
66 which the Commission would examine the:

67 ...costs and benefits that result from applying data to the approved analytical  
68 framework, as such results are presented by interested parties, and ultimately make  
69 the required determination under Utah Code Ann. § 54-15-105.1(2) (*i.e.*, whether  
70 a charge, credit or other ratemaking structure is just and reasonable in light of the  
71 costs and benefits of the net metering program).

72  
73 (Order issued November 21, 2014, Docket No. 14-035-114, at page 2)

74  
75 **Q. DID THE COMMISSION PROVIDE GUIDANCE REGARDING THE ISSUES IT**  
76 **BELIEVED WERE IMPORTANT TO CONSIDER IN ESTABLISHING AN**

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<sup>1</sup> Technical conferences were held on April 27, May 12, June 25, and July 8.

77           **APPROPRIATE FRAMEWORK THAT IT COULD APPLY TO EXAMINE NET**  
78           **METERING COSTS AND BENEFITS?**

79    A.     Yes, it did on two occasions. In its November 21, 2014 Notice of Comment Period and  
80           Scheduling Conference, the Commission noted that the analytical framework that it would  
81           use to evaluate PacifiCorp’s net metering program would include “the types of analyses that  
82           must be performed, the components of costs and benefits to be included in the analyses, and  
83           the sources and time period of data inputs.”<sup>2</sup> Furthermore, in that notice, the Commission  
84           invited parties to file comments on whether traditional costs and benefits tests, such as the  
85           utility cost test, could be applied to examine the costs and benefits of PacifiCorp’s net metering  
86           programs, whether the analysis used to examine costs and benefits is consistent with the  
87           statutory definition of the net metering program, and whether the types of analyses used  
88           would have to vary depending on whether the type of net metered customers was residential  
89           or non-residential.<sup>3</sup>

90    **Q.     WHAT ADDITIONAL GUIDANCE DID THE COMMISSION PROVIDE?**

91    A.     On March 9, 2015, after considering stakeholder comments, the Commission issued a notice  
92           to clarify certain issues including the topics it thought would be appropriate to consider in the  
93           remaining technical conferences. The Commission reiterated its interest in determining  
94           whether traditional demand side management (“DSM”) costs and benefits test equations could  
95           be adapted for use in evaluating PacifiCorp’s net metering program, or whether some other  
96           type of evaluation, such as a PURPA avoided cost analysis, or an IRP analysis could be used.  
97           The Commission stated that “Those issues seem necessary to establishing an appropriate

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<sup>2</sup> Commission’s November 21, 2014 Order at 2.

<sup>3</sup> Initial comments were filed on February 6, 2015, and reply comments were filed on February 20, 2015.

98 framework we could subsequently apply to examine the net metering costs and benefits and  
99 consider any future rate design proposal.”

100 **Q. WHAT IS YOUR POSITION REGARDING THE USE OF TRADITIONAL**  
101 **DEMAND-SIDE MANAGEMENT COST BENEFIT TESTS TO EVALUATE**  
102 **PACIFICORP’S NET METERING PROGRAM?**

103 A. In its Reply Comments filed February 20, 2015, the Office stated its position that traditional  
104 DSM tests are not appropriate for the analysis that needs to be performed in order to comply  
105 with the requirements of Utah Code Ann. § 54-15-105.1. Subsection 1 of the statute  
106 requires a costs and benefits analysis, evaluating the impact to both the utility and other  
107 customers. The Commission clarified that the term “other customers” refers to non-net  
108 metering customers in their capacity as ratepayers, and does not refer to “their broader capacity  
109 as residents or citizens of Utah”.<sup>4</sup> I believe that considerable importance needs to be attached  
110 to consideration of costs and benefits impacts on “other customers”, and I believe that the  
111 proper analysis of cost impacts on other customers requires evaluating shorter term costs  
112 that are typically calculated as part of a cost of service study found in a rate case. The  
113 Commission appears to agree with this as it stated in its July 1 Order in this proceeding  
114 that “...the Commission interprets Subsection One of the Statute to require the Commission  
115 to perform a cost of service analysis that weighs the costs and benefits of net metering.”<sup>5</sup>  
116 Therefore, the Office believes that traditional DSM tests, which are typically developed in  
117 studies over a long term planning horizon, would not be appropriate for the Commission

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<sup>4</sup> Order Re: Conclusions of Law on Statutory Interpretation and Order Denying Motion to Strike, July 1, 2015, page 13.

<sup>5</sup> Ibid at 11.

118 to use to measure potential costs that are shifted to “other customers” as a result of the  
119 current design of PacifiCorp’s net metering program.

120 With regard to evaluating cost and benefit impacts on the utility, the Office  
121 acknowledges that with adequate adjustments a form of a DSM cost/benefit test could be  
122 used to measure those impacts on the utility. In fact, I will propose an evaluation for the  
123 impact of costs and benefits on the utility that uses some of the same principles of  
124 evaluating costs and benefits as the standard DSM tests. However, the Office believes that  
125 it would be inappropriate and potentially misleading to call this test a modified form of any  
126 DSM test and prefers that a name be used for the analysis that specifically refers to it as a  
127 net metering costs and benefits analysis.

128 **Q. WHAT IS YOUR POSITION REGARDING THE USE OF EXTERNAL COSTS**  
129 **AND BENEFITS IN EVALUATING PACIFICORP’S NET METERING**  
130 **PROGRAM?**

131 A. I do not believe that costs and benefits should extend to all factors that could conceivably  
132 be considered to impact net metering. Some parties often argue that consideration should  
133 be given to include external costs and benefits such as health impacts, and social and  
134 environmental benefits. I disagree, as I do not believe that external costs and benefits can  
135 be easily quantified and verified, and should not be included in the framework. This view  
136 is consistent with the Commission’s recent Order that indicated:

137 ...any cost or benefit not reasonably subject to quantification and verification  
138 will be of little use in conducting the Step One analysis and, therefore, unlikely  
139 to find a place in the final framework to be established in this docket. Parties  
140 advocating for the inclusion of any particular cost will bear the burden of  
141 establishing it will increase the utility’s cost of service, and parties seeking to  
142 include any particular benefit will bear the burden of demonstrating it will decrease  
143 the utility’s cost of service.

144  
145 (Order issued July 1, 2015, Docket No. 14-035-114, at page 16)

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147 **II. FRAMEWORK TO DEVELOP A COSTS AND BENEFITS ANALYSIS**

148 **Q. HOW WOULD YOU PERFORM A COSTS AND BENEFITS ANALYSIS OF**  
149 **PACIFICORP'S NET METERING PROGRAM ON PACIFICORP OR OTHER**  
150 **CUSTOMERS, CONSISTENT WITH THE STATUTORY REQUIREMENTS**  
151 **DISCUSSED ABOVE?**

152 A. The procedure I would follow would include identifying the appropriate costs and benefits  
153 to use in the analysis, determining the appropriate time period for the analysis, which could  
154 vary depending on the study objectives, computing the net benefits by subtracting the costs  
155 from the benefits, and calculating a net present value of the net benefit results.

156 **Q. WHAT COSTS AND BENEFITS WOULD YOU INCLUDE IN THE ANALYSIS?**

157 A. I would include only the measurable and quantifiable costs and benefits that PacifiCorp  
158 has been incurring and receiving as a result of implementing the net metering program.  
159 The costs I would consider for inclusion would be program administration, integration of  
160 the net metered resources, increased distribution costs caused by the distributed generation  
161 energy, and lost revenues. The benefits would include avoided energy, capacity,  
162 transmission, and distribution costs, as well as avoided transmission and distribution  
163 ("T&D") line losses. As mentioned above, external costs and benefits such as health  
164 impacts, and social and environmental benefits should not be included in the analysis.

165 **Q. HOW WOULD YOU DEVELOP THE COSTS FOR USE IN THE ANALYSIS?**

166 A. Below, I provide recommendations for developing the costs to use in the costs and benefits  
167 analysis. Some of these recommendations will require PacifiCorp to conduct studies that  
168 can be reviewed by Stakeholders.



- 169 i) Program Administration Costs – This includes costs associated with assessing and  
170 setting up new customers, and may include engineering support to evaluate potential  
171 impacts on the distribution system. This also includes any billing and customer support  
172 requirements necessary to support the net metering customers. I recommend  
173 PacifiCorp perform an analysis to determine all administrative program costs incurred  
174 in supporting net metering customers. Also, to the extent that net metering customers  
175 cause PacifiCorp to incur additional meter related costs associated with installing new  
176 bi-directional meters at each net metering customer site, those additional costs should  
177 be included as part of the administrative costs.
- 178 ii) Integration Costs – Intermittent renewable resources such as solar Photovoltaic (“PV”)  
179 rooftop generation may require utilities to maintain additional operating reserves to  
180 account for variability in the output of the intermittent resources, which can result in  
181 increased power plant cycling, and an increased need for operating reserves (regulating  
182 and flexible reserves). The need for additional operating reserves will increase as the  
183 penetration of intermittent distributed generation resources increases. For purposes of  
184 an initial cost/benefit analysis, I recommend PacifiCorp use the same solar integration  
185 cost as it derived for use in developing Schedule 38 Avoided Cost payments, which is  
186 currently set to \$2.83/MWh for fixed tilt solar resources.<sup>6</sup>
- 187 iii) Distribution Costs – It is often asserted that net metering offers the potential for  
188 avoiding distribution network costs; however, it is also possible that utilities would  
189 incur increased distribution network costs due to the altered power flows that occur on  
190 the distribution system. The impact of the power flows from net metering customers could

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<sup>6</sup> Commission Review and Clarification Order in Docket 12-035-100, October 4, 2013, at 14.

191 result in a utility having to install additional voltage controls and to increase some  
192 conductor sizes to accommodate the distributed generation. However, these costs are  
193 difficult to analyze, and may not be significant, therefore, for purposes of an initial  
194 cost/benefit analysis, I recommend that this cost should be ignored, unless it can be easily  
195 and cost effectively determined.

196 iv) Lost Revenues – Residential customers primarily pay for PacifiCorp’s fixed and variable  
197 costs through rates designed based on energy charges. When net metering customers  
198 purchase less energy, PacifiCorp incurs lost revenues. Lost revenues that relate to fixed  
199 costs are not avoidable, and are ultimately charged to the remaining non-net metering  
200 customers in the next rate case. The shift in lost revenues should be included in an analysis  
201 of impacts on non-net metering customers. These lost revenue fixed costs should be  
202 developed based on an evaluation of PacifiCorp’s most recent cost of service study.

203 **Q. HOW WOULD YOU DEVELOP THE BENEFITS FOR USE IN THE STATUTORY**  
204 **ANALYSIS?**

205 A. Below, I provide recommendations for developing the benefits to use in the costs and  
206 benefits analysis.

207 i) Avoided energy costs – Net metering customers can provide a benefit by allowing the  
208 utility to avoid producing energy using its highest variable cost resources. As a result,  
209 net metering energy can help to reduce the utility’s fuel requirements and variable  
210 O&M costs, which in turn lowers the average fuel cost that all customers help pay for.  
211 To calculate avoided energy costs for net metering, I recommend using the same  
212 technique used to develop Schedule 37 and 38 QF avoided cost estimates, which is  
213 based on a differential production cost approach. This requires two production cost  
214 runs, one performed with and the other without the impact of net metering energy,

215 which essentially modifies the load requirements that PacifiCorp has to meet. The  
216 difference in production cost results represents the avoided energy costs that should be  
217 used in evaluating net metering.

218 ii) Avoided capacity costs – In deriving an avoided capacity cost, three questions must be  
219 addressed. First, what type of resource should be used to base the capacity cost (\$/kW-  
220 year) calculation on? For this, it would be reasonable to use the calculation of capacity  
221 payments made to QFs that are smaller than 3 MWs based on PacifiCorp’s Schedule  
222 37 tariff. Currently, in deriving capacity payments in that tariff, PacifiCorp bases its  
223 capacity cost calculation on the cost of a simple cycle combustion turbine (“SCCT”).  
224 I believe it would be reasonable to do the same in this net metering docket.

225 Second, should avoided capacity benefits be included in the costs and benefits  
226 analysis during periods of resource sufficiency when PacifiCorp has no need to acquire  
227 new resources? I do not believe that the evaluation should include an avoided capacity  
228 cost benefit during a resource sufficiency period. During resource sufficiency periods,  
229 PacifiCorp would not be incurring capacity costs to acquire new resources, and  
230 therefore, during those periods the net metering evaluation should not assume that there  
231 would be any capacity costs that could be avoided by the net metering resources.  
232 Therefore, I recommend that in the net metering evaluation, avoided capacity cost  
233 benefits should only be included during resource deficiency periods.

234 Third, during resource deficiency periods when avoided capacity costs are included  
235 in the costs and benefits calculation, what capacity contribution value should be used  
236 in deriving avoided capacity costs? Intermittent resources such as solar do not provide  
237 the same capacity value as conventional resources, and therefore should not be credited

238 with the same capacity contribution value. For purposes of an initial costs and benefits  
239 analysis, I recommend PacifiCorp use the same solar capacity contribution value that  
240 the Commission recently approved for Schedule 38 avoided cost payments to solar  
241 QFs, which is currently set to 34.1% for fixed solar resources.<sup>7</sup>

242 iii) Avoided transmission costs – Net metering energy can reduce power flows on  
243 transmission lines and can possibly reduce the need for installing additional  
244 transmission capacity. I recommend that PacifiCorp conduct power flow studies to  
245 determine the impact of reduced transmission flows on its need to upgrade its  
246 transmission system. Based on this analysis PacifiCorp should derive an avoided  
247 transmission cost to use in the costs and benefits analysis.

248 iv) Avoided distribution costs – As mentioned previously, depending on the power flows on  
249 the utility's distribution system, it is possible that net metering could cause distribution  
250 costs to increase or decrease. Net metering could result in a distribution system benefit if  
251 the distribution system peak requirements are reduced. However, distribution system  
252 impacts are difficult to analyze, and may not be significant, therefore, for purposes of an  
253 initial cost/benefit analysis, I recommend that these costs should be ignored, unless they  
254 can be easily and cost effectively determined.

255 v) Avoided T&D line losses – Since net metered energy results in less generated energy  
256 having to be produced by the utility's central station plants, T&D line losses are also  
257 reduced. I recommend that this benefit be accounted for in the costs and benefits

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<sup>7</sup> Commission Order in Docket 14-035-140, June 26, 2015, at 18.

258 analysis by assuming a fixed loss percentage value that PacifiCorp derives for the  
259 amount of T&D line losses that would be avoided.<sup>8</sup>

260 **Q. WHAT STUDY PERIOD LENGTH WOULD YOU RECOMMEND USING?**

261 A. The study period length will depend on the objective of the analysis. For purposes of  
262 evaluating the costs and benefits of net metering impacts on the utility, I recommend the  
263 study length should be long enough to capture growth in net metering penetration, and life  
264 cycle impacts on capital investment costs. This study period length is typical of what is  
265 used for any resource planning study. For purposes of examining the impact of costs and  
266 benefits on other customers, a shorter term analysis should be relied upon to measure the  
267 specific impacts on current customers and to avoid inter-generational inequities that would  
268 result if the analysis were to use costs and benefits that occur across a longer time horizon.  
269 Further, if the results of the costs and benefits analysis are specifically used in developing  
270 rates, then the analysis should be consistent with the ratemaking planning horizon. It would  
271 simply be inappropriate to use the results of a long-term cost and benefit analysis in a  
272 ratemaking analysis, since rates are normally set based on current estimates of costs, not  
273 costs determined ten or twenty years out in time.

274 **Q. WOULD THE INPUT ASSUMPTIONS BE DEVELOPED THE SAME WAY FOR  
275 SHORTER TERM STUDIES AS FOR LONGER TERM STUDIES?**

276 A. No, they would not. For the longer term study, costs that relate to capital investments such  
277 as capacity costs and T&D costs should be based on long-term life cycle costs, and could  
278 be expressed as levelized values, for example over a period of 20 or 25 years. Also, in a

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<sup>8</sup> It is also possible that T&D line losses could increase, depending on power flows caused by the net metering energy, though this impact is not expected to be significant.

279 longer term study, fuel costs could reflect a changing mix of resource types that will occur  
280 as new units are added or as units retire.

281 For the shorter term study, costs should be reflective of what the utility will incur  
282 at the present time, and should only include costs and benefits that are typically found in  
283 the utility's cost of service study. I provide an example in the next section to demonstrate  
284 the kind of short term analysis that should be performed to investigate the impacts of  
285 PacifiCorp's net metering program. I believe this is the type of study that should be  
286 performed to satisfy the Commission's requirements to determine impacts on other  
287 customers, which will be particularly important when the Commission considers  
288 developing just and reasonable rates in the next phase.

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290 **III. EXAMPLE DEMONSTRATING THE IMPACTS OF NET METERING**

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292 **Q. HAVE YOU PERFORMED AN ANALYSIS SHOWING THE IMPACTS THAT**  
293 **RESIDENTIAL NET METERING ENERGY HAS ON THE UTILITY AND ITS**  
294 **OTHER CUSTOMERS (NON-NET METERING RESIDENTIAL CUSTOMERS)?**

295 **A.** Yes, for this study, I performed a hypothetical short-term study of the costs and benefits of  
296 net metering energy, and I present results to illustrate the kind of impacts that will affect  
297 non-net metering customers. The results show the impacts on the net metering customers  
298 as well. The purpose of the analysis is simply to demonstrate the use of the framework,  
299 and to illustrate the impacts; however, this is not intended to provide a precise analysis of  
300 the costs and benefits of net metering. PacifiCorp should perform a more precise analysis  
301 in conjunction with its next rate case proceeding.

302 I developed a one year analysis that includes some of the costs and benefits  
303 discussed above, in order to demonstrate the impacts based on PacifiCorp's current rate  
304 tariff structure. For this analysis, I selected simple inputs without performing detailed  
305 studies to develop precise assumptions and results. The study compares the results of two  
306 cases, one without and one with distributed solar generation (net metering) added. To be  
307 conservative, and for the sake of simplicity, I ignored some of the costs mentioned above  
308 that could possibly increase in the case with the added distributed generation, such as  
309 additional administrative expenses.<sup>9</sup> However, in a proper study, I believe that these costs  
310 should be addressed.

311 **Q. PLEASE DESCRIBE THE ANALYSIS.**

312 A. In this analysis, I created two groups of residential customers, one that was a proxy for  
313 PacifiCorp's Utah residential net-metering customers, and the other that included the  
314 remaining residential (non-net metering) customers. In the case without net metering, i.e.  
315 without distributed generation systems, the group containing net metering customers is  
316 assumed to buy its entire load from PacifiCorp. In the case with net metering, customers  
317 in the net metering group are assumed to generate using their distributed generation  
318 systems. Any excess generation the group produces in one month is assumed to offset the  
319 group's load in another month when it under-produces. To the extent that the group under-  
320 produces over the period compared to its load, the shortfall is assumed to be made up by  
321 purchasing from PacifiCorp. For purposes of the study, I assumed that there were  
322 approximately 3,300 residential net metering customers, and approximately 749,000 non-

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<sup>9</sup> To be clear, I did not exclude the benefits of reduced line losses, or avoided T&D costs as a result of the distributed generation installations. I simply excluded any increase in costs that the utility could occur as a result of the distributed generation resources.

323 net metering customers, and I developed sales impacts with and without the net metering  
 324 distributed generation systems.<sup>10</sup> Table 1 provides the assumptions I used concerning  
 325 PacifiCorp's sales to the customer groups:

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**Table 1**

	Sales Without Net Metering (MWH)	Sales With Net Metering (MWH)	Net Metering Energy (MWH)
Net Metering Customers	31,500	6,608	24,892
Non-Net Metering Customers	6,268,500	6,268,500	0
Total Residential	6,300,000	6,275,108	24,892

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329 For this analysis, I relied on a simple dispatch I developed using a basic spreadsheet  
 330 model that determined the marginal resources avoided by the net metering energy, and then  
 331 determined the resulting average fuel cost that residential customers would pay. As part  
 332 of this dispatch analysis, I also accounted for the impact of reduced T&D losses. The  
 333 results show that with net metering, there would be a slight reduction in the average fuel  
 334 cost that all residential customers would have to pay. The average fuel cost dropped from  
 335 \$31.291/MWh to \$31.289/MWh when net metering was added.

336 For fixed costs, which include production, distribution and transmission costs that  
 337 are allocated to the residential customers, I assumed that a cost of service study had been  
 338 performed, and determined that \$550 million in costs were assigned to all residential  
 339 customers.<sup>11</sup> This fixed cost revenue requirement has to be recovered from all residential  
 340 customers that purchase energy from the Company. However, when residential customers

<sup>10</sup> Note the assumptions used were intended to be a reasonable reflection of the PacifiCorp System, though in many cases values were rounded, and were not necessarily reflective of current data.

<sup>11</sup> This is an example of an assumption that was intended to be a reasonable revenue requirement for Utah residential customers, however, the value is rounded, and should not be viewed as being a precise estimate, nor reflective of current data. A more precise estimate will be derived in PacifiCorp's next rate case proceeding.



341 install distributed generation equipment, they purchase less energy and avoid having to pay  
342 part of the embedded fixed costs based on the PacifiCorp's residential customer tariff. The  
343 costs not paid by the residential net metering customers are then shifted to other customers,  
344 which is demonstrated in the example below.

345 In addition, I also accounted for benefits net metering may provide in allowing the  
346 utility to avoid expenditures for generation capacity, assuming a deficiency exists, and for  
347 avoiding T&D capacity. I would stress that these avoided costs should only be included if  
348 it can be demonstrated that actual capacity related costs can be eliminated or deferred in  
349 the study period, which will have to be determined in an actual study. I assumed for  
350 purposes of this analysis that the benefit would be based on a credit of \$10/MWh for each  
351 MWh produced by the net metering customers.<sup>12</sup>

352 The following table contains the results of the analysis. The first block contains  
353 the revenue requirements assigned to the groups of residential customers without net  
354 metering being added, and the second block contains the revenue requirement impacts on  
355 the groups with the addition of net metering. The difference in these results represents the  
356 overall impacts on the utility caused by net metering.

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## Table 2

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<sup>12</sup> This value has simply been selected for purposes of this analysis. A precise estimate should be derived as part of the proper study that will be performed to evaluate the costs and benefits of net metering energy.

<b>Illustrative Example - Net Metering Impacts</b>				
	Fuel Costs (\$)	Fixed Costs (\$)	Capacity Credit (\$)	Total (\$)
<b>Without Net Metering</b>				
Net Metering Group	985,667	2,750,000	0	3,735,667
<u>Non-Net Metering Group</u>	<u>196,147,643</u>	<u>547,250,000</u>	<u>0</u>	<u>743,397,643</u>
Total	197,133,309	550,000,000	0	747,133,309
<b>With Net Metering</b>				
Net Metering Group	206,751	579,161	-262	785,650
<u>Non-Net Metering Group</u>	<u>196,134,710</u>	<u>549,420,839</u>	<u>-248,660</u>	<u>745,306,890</u>
Total	196,341,462	550,000,000	-248,922	746,092,540

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**Q. PLEASE SUMMARIZE THE NET METERING IMPACTS.**

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A. Net metering customers benefit by paying lower average fuel costs, and by purchasing less

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energy from PacifiCorp as a result of installing distributed generation equipment. They

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also benefit from PacifiCorp possibly being able to spend less on fixed costs as a result of

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the net metering energy. However, the most significant benefit to net metering customers

374 is the fact that they are able to shift some of the fixed costs they otherwise would have paid  
375 for, to the non-net metering customers (\$2.2 million).

376 The non-net metering customer group does not receive net benefits caused by net  
377 metering energy. While they do receive benefits of paying lower average fuel costs and  
378 paying somewhat less on fixed costs because PacifiCorp is possibly able to reduce spending  
379 on fixed costs due to the net metering energy, the non-net metering customer group is  
380 ultimately harmed due to the large amount of fixed costs that are shifted to them from the  
381 net metering customers. After accounting for all of the costs and benefits, non-net metering  
382 customers suffer a harm of \$1.9 million (\$745.3 – \$743.4).

383 **Q. HAVE YOU PERFORMED ANY SENSITIVITY ANALYSIS TO DETERMINE**  
384 **THE IMPACT IF THE PENETRATION OF NET METERING CUSTOMERS**  
385 **INCREASES AS EXPECTED?**

386 A. Yes, I performed two sensitivity analyses based on different growth rates assumptions for  
387 net metering penetration. I developed these assumptions after reviewing the Company's  
388 response to UCE 2.3, which provided information about the number of residential net  
389 metering customers added in Utah over time. The data indicates that net metering  
390 installations first began in 2002 and have steadily increased each year. The compound  
391 annual average growth rate in the number of installations added over the period from 2002  
392 to June 2015 is approximately 100% growth every year. While it is certainly possible that  
393 this large growth rate could continue into the future, I performed two analyses, one in which  
394 I assumed the growth rate would be 20% per year over the next ten years, and another in  
395 which I assumed the growth rate would be 40% per year over the next ten years, which was  
396 intended to be a high growth case for illustrative purposes.

397 The results are still based on a one year analysis, at the 10<sup>th</sup> year of the study period.  
 398 In the 20% growth rate case, I assumed the number of net metering customers would  
 399 increase to 20,433 (3,300 \* 1.2<sup>10</sup>), and in the 40% growth rate case, I assumed the number  
 400 of net metering customers would be 95,454 (3,300 \* 1.4<sup>10</sup>). In both cases I assumed all  
 401 costs would escalate at 2.5% per year over the ten year period. Finally, I assumed that the  
 402 residential class sales would remain constant over the ten year period largely due to energy  
 403 efficiency.

404 **Q. WHAT DO THE RESULTS SHOW?**

405 A. Hayet Direct - Exhibit OCS-2.2 contains a detailed summary of the impacts on net metering  
 406 and non-net metering customers, while Table 3 below contains a selection of those results  
 407 for each of the growth cases.

408  
 409 **Table 3**

410

<b>Illustrative Example - Net Metering Impacts Comparison of Growth Cases</b>			
	<b>Base 3,300 NM Customers</b>	<b>20% Growth 20,433 NM Customers</b>	<b>40% Growth 95,454 NM Customers</b>
<b>Annual Total (\$/Year)</b>			
<b>Total Reduction in Costs to NM Group</b>			
Avoided Generation Cost	-778,915	-6,173,995	-28,847,573
Avoided Capacity Cost	-262	-13,134	-315,675
<u>Fixed Cost Shifted to Other Cust</u>	<u>-2,170,839</u>	<u>-17,109,057</u>	<u>-77,704,523</u>
NM Cust Cost Savings	-2,950,017	-23,296,186	-106,867,771
<b>Total Increase in Costs to Non-NM Group</b>			
Avoided Generation Cost	-12,932	-89,430	-242,833
Avoided Capacity Cost	-248,660	-1,959,765	-8,900,700
<u>Fixed Cost Shift from NM</u>	<u>2,170,839</u>	<u>17,109,057</u>	<u>77,704,523</u>
<b>Total Non-NM Customer Cost Increase</b>	<b>1,909,247</b>	<b>15,059,862</b>	<b>68,560,990</b>

411  
 412

413           The results show that the harm to the other non-net metering customers increases  
414 significantly over time with increasing levels of penetration. Also, the results follow the  
415 same pattern as discussed above, that is the net metering customers benefit by significant  
416 reductions in generation costs (including reduced T&D line losses), and reductions due to  
417 PacifiCorp being able to avoid some fixed costs. But a significant portion of the benefit  
418 they receive comes about at the expense of non-net metering customers, since a large  
419 amount of fixed costs are shifted to the non-net metering customers. In total, in the 40%  
420 growth rate case, the net metering customers incur savings of approximately \$107 million.

421           Correspondingly, the non-net metering customer group suffers even greater harm  
422 as the penetration increases. In the 40% growth rate case, after accounting for the small  
423 benefit of reduced fuel expense and avoided capacity costs, the non-net metering group of  
424 customers incurs an increased total cost of approximately \$69 million. Again, while this  
425 is purely a hypothetical analysis based on simple assumptions that were made for the  
426 convenience of the analysis, it nevertheless demonstrates how other residential customers  
427 will be affected over time. While a more precise and more accurate study should be  
428 performed, Hayet Direct - Exhibit OCS-2.2 demonstrates that under these assumptions,  
429 due to the shift in fixed costs, growth in net metering will result in residential customers  
430 hypothetically having to pay \$9 per month more than they otherwise would have paid had  
431 net metering not occurred.

432 **Q. UP TO NOW YOU HAVE FOCUSED ON RESIDENTIAL CUSTOMERS, WOULD**  
433 **YOU EXPECT TO SEE SIGNIFICANT COST SHIFT ISSUES WITH REGARD TO**  
434 **NON-RESIDENTIAL NET METERING CUSTOMERS?**

435 A. Potentially, some cost shifting could occur related to non-residential net metering  
436 customers, however, I do not think it would be as significant as with residential net  
437 metering customers. In the case of residential customers, nearly all of the residential class  
438 fixed costs are collected from those customers through variable energy rates. Residential  
439 net metering customers avoid paying some of the fixed costs when energy utilization  
440 decreases because of the way that the residential energy tariff is structured, which is  
441 primarily based on a variable energy rate.

442 In the case of non-residential customer classes, nearly all of the classes recover  
443 some (or most) of their fixed costs through demand charges. Because of that, it is possible  
444 that the non-residential net metering customer would not shift fixed costs to other  
445 customers in the same class. This could be confirmed based on an analysis performed at  
446 the time the impacts of the residential net metering program are evaluated. If confirmed,  
447 then it would be unnecessary to perform any further analysis of the costs and benefits of  
448 non-residential net metering customers. Furthermore, there are currently only about 460  
449 non-residential net metering customers, which is about ten times smaller than the number  
450 of residential customers that net meter. Even if cost shifting was found to be a problem  
451 with non-residential customers, it is unlikely that cost shifting would be as significant of a  
452 problem as with residential customers. Over time, the Commission could monitor this to  
453 determine whether the magnitude of the issue changes significantly.

454

455

456

457

**IV. LOAD SHAPE EVALUATION**

458

459 **Q. HAVE YOU PERFORMED AN EVALUATION OF RESIDENTIAL CUSTOMER**  
460 **LOAD SHAPES?**

461 A. Yes, aside from the question of whether intra-class cost subsidization occurs, another  
462 evaluation that I performed was an analysis of residential non-net metering load shapes.  
463 However, I would ultimately like to compare both residential net-metering and non-net  
464 metering load shapes when PacifiCorp completes its net metering load research study,  
465 which it expects to finish by September of this year. This will be important because it will  
466 help address the question of whether residential net-metering and non-net metering  
467 customers place similar demands on the PacifiCorp System, and whether it is reasonable  
468 to recover costs from those customers in the same way.

469 **Q. SPECIFICALLY, WHAT DID YOU EVALUATE WITH REGARD TO THE**  
470 **RESIDENTIAL NON-NET METERING LOAD SHAPES?**

471 A. I conducted an evaluation to determine whether there are any significant differences in the  
472 load characteristics of different size residential non-net metering customers. I based the  
473 evaluation on data the Company provided in response to OCS 2.1, which contained load  
474 research data consisting of average hourly demand data for a selection of unidentified  
475 residential customers for the years 2013 and 2014. The data included load shapes for 195  
476 non-net metering customers, and one net metering customer that I excluded from the  
477 analysis I performed. The data contained a wide variation of residential customers. For  
478 example, the largest peak demand in an hour for one of the customers was 41 kW, while

479 the smallest peak demand for a customer was .9 kW.<sup>13</sup> Given this variation in size, I  
480 separated customers into four different strata and developed seasonal average shapes for  
481 the four groups covering a 24 hour period for the season. I used the same strata as the  
482 Company is using for its Load Research Study<sup>14</sup>, which is based on average monthly kWh  
483 energy usage. The strata are:

- 484 • Stratum 1 - 0 - 400 kWh
- 485 • Stratum 2 - 401 - 900 kWh
- 486 • Stratum 3 - 901 - 2000 kWh
- 487 • Stratum 4 - 2001 kWh or more
- 488

489 **Q. DID YOU FIND THAT NON-NET METERING RESIDENTIAL CUSTOMERS**  
490 **GENERALLY HAVE A SIMILAR LOAD SHAPE?**

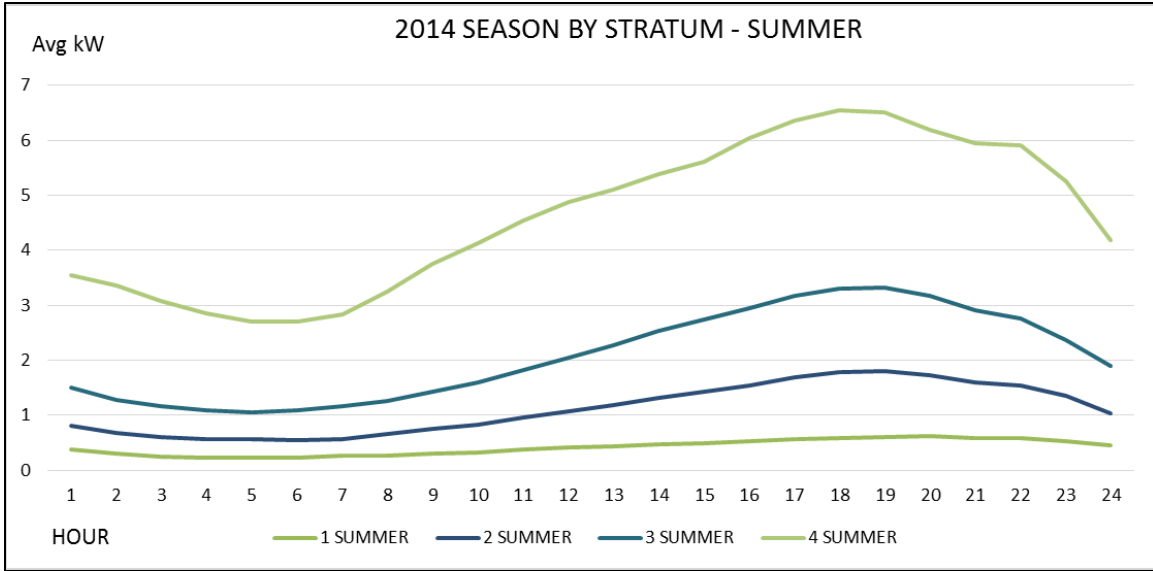
491 A. Yes, in general, the shapes are similar, but the magnitudes vary. The following graph  
492 contains average daily shapes for the four strata for the summer season, with Stratum 1  
493 being the lowest shape and Stratum 4 being the highest shape on the graph. Though I am  
494 only providing this graph for the summer season, each of the seasonal shapes were  
495 consistent across the four strata.

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<sup>13</sup> Note that there were some problems that had to be accounted for in working with the Company's data, such as large negative values in some hours. Though I believe the adjustments we made were reasonable, the Office submitted discovery to the Company (OCS Set 3) regarding the data. Responses were received via email on July 28, 2015; however, I did not have time to review them prior to completing this testimony.

<sup>14</sup> PacifiCorp Technical Conference on Net Metering Load Research Study, November 5, 2014, at 17.





496

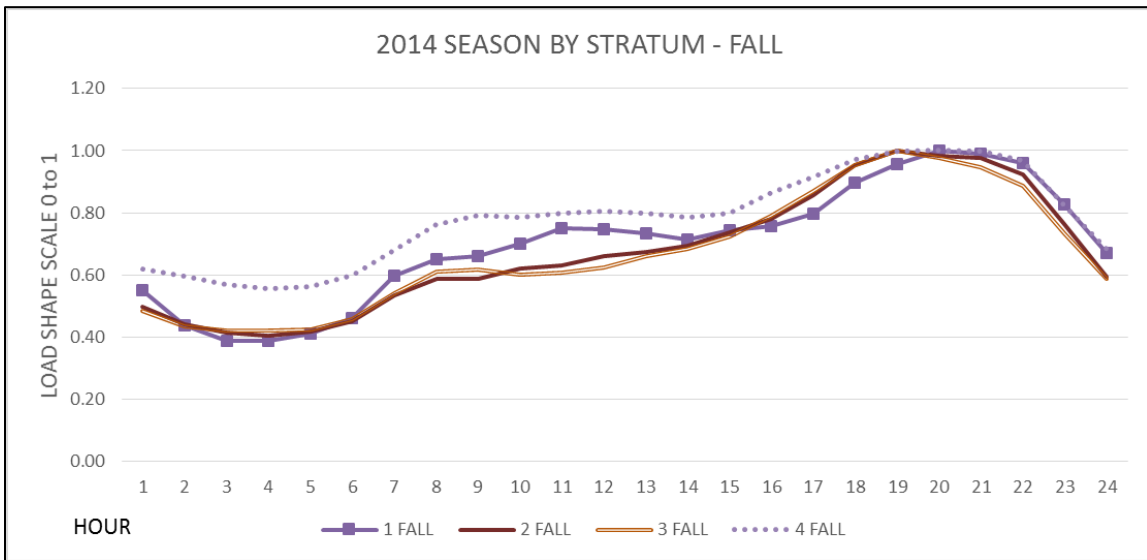
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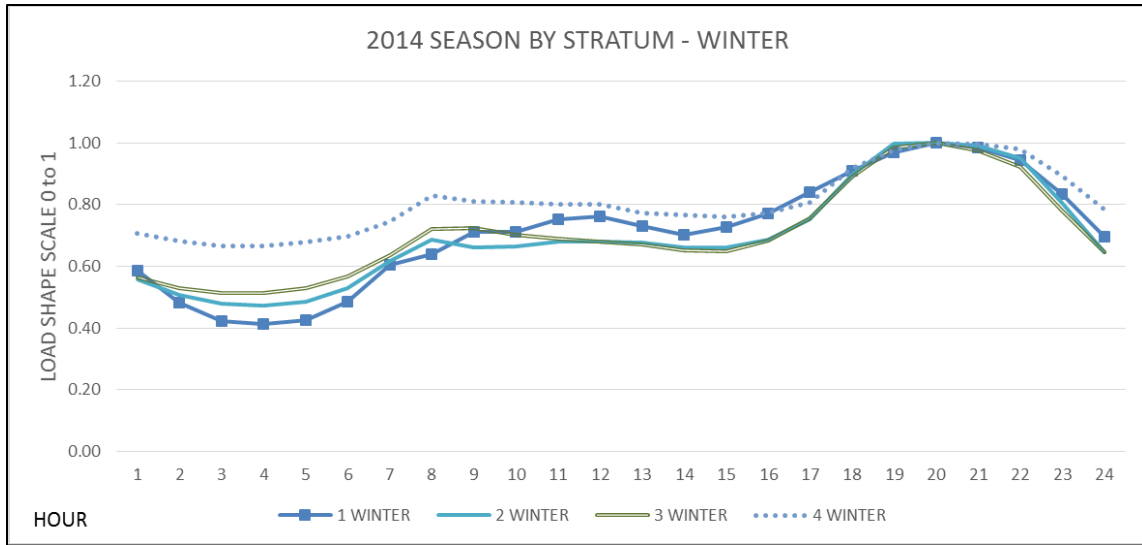
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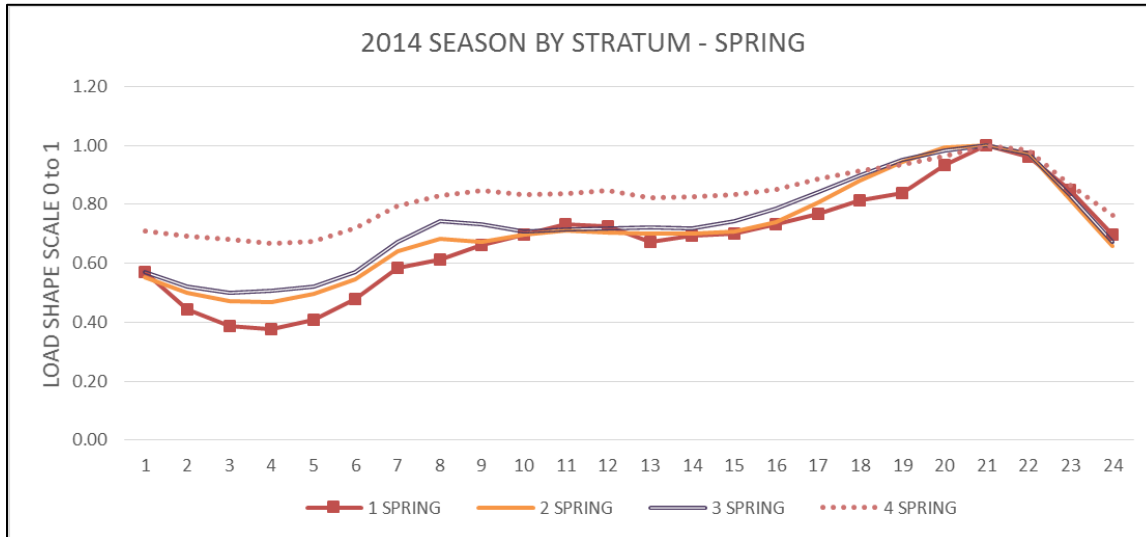
I also normalized the data by scaling each stratum by the peak period value to place the results on a scale of 0.0 to 1.0. The following graphs are presented by season and demonstrate that the overall shapes are very similar regardless of stratum and regardless of season.



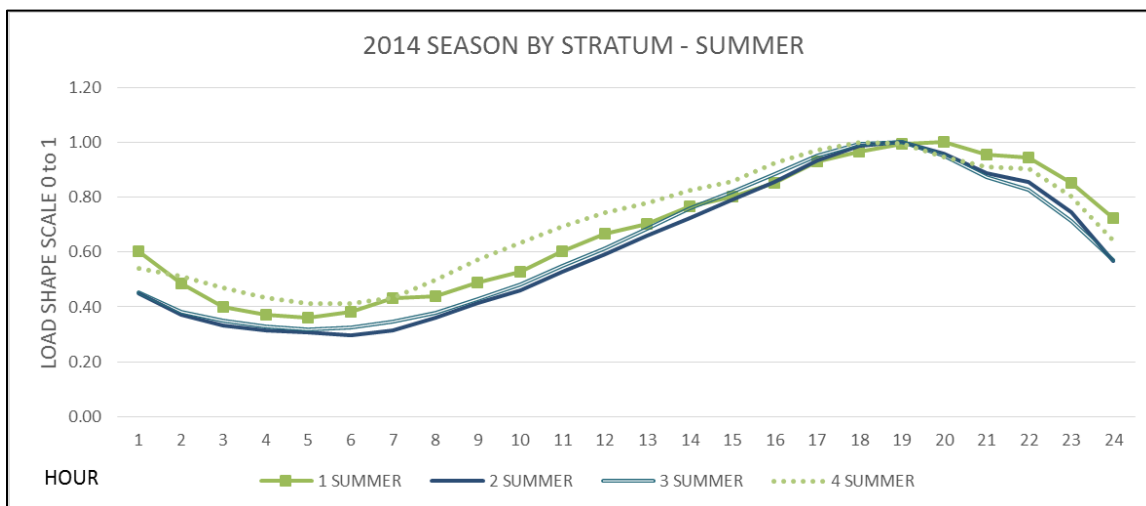
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504

505 **Q. PLEASE SUMMARIZE YOUR CONCLUSIONS REGARDING THE**  
506 **RESIDENTIAL CUSTOMER LOAD SHAPE EVALUATION YOU PERFORMED.**

507 A. Based on this evaluation, I am able to conclude that there are no significant differences in  
508 the load characteristics of the different residential customer stratum, other than the size  
509 differences. The different stratum have similar shapes, and each stratum peak each season  
510 at about the same time. Because the different residential class stratum appear to be  
511 homogenous, I believe it is appropriate that these stratum are all included in the same  
512 residential class. As I mentioned, I will perform a similar evaluation of residential net-  
513 metering and non-net metering load data when PacifiCorp completes its net metering load  
514 research study, in order to determine whether residential net-metering and non-net  
515 metering customers are also homogenous.

516

517 **V. CONCLUSIONS AND RECOMMENDATIONS**

518

519 **Q. PLEASE SUMMARIZE YOUR CONCLUSIONS AND RECOMMENDATIONS.**

520 A. In this docket, the Commission has requested parties to provide recommendations for a  
521 framework that the Commission should adopt for evaluating net metering impacts on  
522 PacifiCorp as a whole and on other non-net metering customers. The procedure I  
523 recommend includes identifying the appropriate costs and benefits to use in the analysis,  
524 determining the appropriate time period for the analysis, which could vary depending on  
525 the study objectives, computing the net benefits by subtracting the costs from the benefits,  
526 and calculating a net present value of the net benefit results. If the analysis were to evaluate  
527 the overall costs and benefits impacts of net metering on the utility as a whole, then the

528 study should be performed over a long-term horizon similar to the planning period used in  
529 the IRP to evaluate other resource alternatives, and should use cost inputs consistent with  
530 long-term resource planning studies. This study period length would allow consideration  
531 of long term penetrations of distributed generation resources and should include life cycle  
532 resource cost inputs. I also believe that importance needs to be attached to consideration  
533 of costs and benefits impacts on “other customers”, which are the non-net metering  
534 customers. The study period for this analysis should be short-term and should include  
535 current costs and benefits similar to what are used in rate case proceedings, which rely on  
536 cost of service studies.

537 My testimony also outlines the types of costs and benefits that should be included  
538 in these analyses. The types of costs and benefits for each of these analyses would basically  
539 be the same, though the values used in the analyses may be derived differently to be  
540 consistent with the short versus long-term studies. However, the Office does not believe  
541 that external costs and benefits such as health impacts, and social and environmental  
542 benefits should be considered in the analyses.

543 In the evaluation of costs and benefit impacts on other customers, it is important to  
544 understand how fixed costs are shifted to non-net metering customers given the operation  
545 of the current residential customer rate tariff. I have performed an illustrative hypothetical  
546 analysis demonstrating three levels of net metering penetration, which shows the increasing  
547 amount of harm that could potentially impact non-net metering customers as the  
548 penetration of net metering increases. I recommend that the Commission address this rate  
549 structure issue further in the next phase of this proceeding.

550 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

551 A. Yes it does.

**Hayet\_Direct - Exhibit OCS-2.2**

### Hayet Direct - Exhibit OCS-2.2

<b>Illustrative Example - Net Metering Impacts</b>						
<b>Detailed Comparison of Growth Cases</b>						
	<b>Base</b>		<b>20% Growth</b>		<b>40% Growth</b>	
	<b>3,300 NM Customers</b>		<b>20,433 NM Customers</b>		<b>95,454 NM Customers</b>	
	Annual Total (\$/Year)	Customer \$/Month	Annual Total (\$/Year)	Customer \$/Month	Annual Total (\$/Year)	Customer \$/Month
<b>Tot Reduction in Costs to NM</b>						
Avoided Generation Cost	-778,915	-19.67	-6,173,995	-25.18	-28,847,573	-25.18
Avoided Capacity Cost	-262	-0.01	-13,134	-0.05	-315,675	-0.28
<u>Fixed Cost Shifted to Other Cust</u>	<u>-2,170,839</u>	<u>-54.82</u>	<u>-17,109,057</u>	<u>-69.78</u>	<u>-77,704,523</u>	<u>-67.84</u>
NM Cust Cost Savings	-2,950,017	-74.49	-23,296,186	-95.01	-106,867,771	-93.30
<b>Tot Increase in Costs to Non-NM</b>						
Avoided Generation Cost	-12,932	0.00	-89,430	-0.01	-242,833	-0.03
Avoided Capacity Cost	-248,660	-0.03	-1,959,765	-0.22	-8,900,700	-1.13
<u>Fixed Cost Shift from NM</u>	<u>2,170,839</u>	<u>0.24</u>	<u>17,109,057</u>	<u>1.95</u>	<u>77,704,523</u>	<u>9.86</u>
Non-NM Customer Cost Increase	1,909,247	0.21	15,059,862	1.72	68,560,990	8.70
<b>Total Impact to Utility</b>						
Avoided Generation Cost	-791,848	-0.09	-6,263,426	-0.69	-29,090,406	-3.22
Avoided Capacity Cost	-248,922	-0.03	-1,972,898	-0.22	-9,216,375	-1.02
<u>Fixed Cost</u>	<u>0</u>	<u>0.00</u>	<u>0</u>	<u>0.00</u>	<u>0</u>	<u>0.00</u>
Total Utility Savings	-1,040,770	-0.12	-8,236,324	-0.91	-38,306,781	-4.24