

1 **Q. Have you previously filed testimony in this docket?**

2 A. Yes. I filed direct testimony in which I presented the Company's proposed  
3 framework to evaluate the costs and benefits related to Net Energy Metering  
4 ("NEM") customers.

5 **PURPOSE AND SUMMARY**

6 **Q. What is the Company asking the Commission to approve in this proceeding?**

7 A. To fulfill the requirement of Utah Code Ann §54-15-105.1, the Company requests  
8 the Commission adopt the Company's proposed two-part framework to evaluate  
9 the costs and benefits of the NEM program. I recommend the use of the avoided  
10 cost method to evaluate excess energy and a cost of service study (with NEM  
11 customers as a separate class) to evaluate electric service when no excess  
12 generation from the NEM customer exists. Specifically, I recommend the study-  
13 period length for the analysis be coincident with the time period that is being used  
14 for the applicable ratemaking procedure, typically known as the "test period".  
15 Doing so will allow the cost-benefit analysis and subsequent setting of rates for  
16 NEM customers to be dynamic and to change as needed through the same  
17 procedures that rates for all retail customers are set. Doing so creates a fair and  
18 equitable resolution for both NEM customers and non-NEM customers.

19 **Q. After reading intervenors' direct testimony in this docket, what are your  
20 general observations?**

21 A. The Company's proposed framework leverages two existing tools which have been  
22 used for years to determine rates for Utah customers – the class cost of service  
23 model, used to guide rate-setting for all retail customers; and the qualifying facility

24 (“QF”) avoided cost method that was recently implemented by this Commission  
25 and is now used to determine the value of energy provided to the grid by QFs. These  
26 two tools are best suited to analyze the costs and benefits of two separate aspects  
27 of the NEM program – the service the Company provides to customers participating  
28 in NEM for their own energy requirements (when their own generation is not  
29 sufficient to meet all of their energy needs); and the excess energy that NEM  
30 customers provide to the Company (when their generation exceeds their needs).

31 In their direct testimony, many of the intervening parties propose  
32 frameworks for calculating the costs and benefits of the NEM program that  
33 incorporate either conceptually or directly the cost of service study and the avoided  
34 cost method. While many of the proposed frameworks are conceptually similar to  
35 the Company’s proposal, most include components, calculations, or methods that  
36 are not consistent with current and accepted ratemaking practices and Commission  
37 avoided cost orders that otherwise apply to all Utah retail customers.

38 **Q. How is your rebuttal testimony organized?**

39 A. I respond to each of the intervening parties’ specific cost-benefit framework  
40 proposals. Like my direct testimony, my rebuttal testimony focuses on the  
41 framework used to evaluate the excess energy produced by NEM customers. Ms.  
42 Joelle R. Steward’s testimony focuses on the costs and benefits of electric service  
43 to NEM customers when their generation does not exceed their own usage and the  
44 cost of service study and retail ratemaking principles in general. Lastly, Mr.  
45 Douglas L. Marx provides testimony related to distribution costs and system  
46 reliability issues caused by NEM customers.

47 **Q. To which witnesses are you responding in your rebuttal testimony?**

48 A. I respond specifically to the direct testimony of Utah Clean Energy, The Alliance  
49 for Solar Choice, and Sierra Club (“Joint Parties”) witnesses Ben Norris and Tim  
50 Woolfe; Utah Office of Consumer Services (“OCS”) witness Philip Hayet; and  
51 Utah Division of Public Utilities (“DPU”) witness Robert A. Davis.

52 **Q. Please summarize the key points of your rebuttal testimony.**

53 A. I note the aspects of parties’ proposals that are conceptually consistent with the  
54 Company’s proposed framework and respond to those that are inconsistent with  
55 Commission-approved methods and ratemaking practices.

56 The Joint Parties’ proposed framework incorporates an avoided cost  
57 concept similar to the Company’s proposed concept. The Company’s proposal,  
58 however, applies the avoided cost method to just the excess NEM energy whereas  
59 the Joint Parties’ proposal applies to all NEM energy generation. Of greater concern  
60 is the Joint Parties’ proposed method for determining the values for the various  
61 components of an avoided cost analysis, such as avoided capacity, avoided energy,  
62 etc. Many of their suggested calculations are not consistent with recent  
63 Commission-approved avoided cost models. Furthermore, their proposed  
64 framework includes value for components that are not verifiable and quantifiable  
65 or that do not currently accrue to retail customers, in contravention of the  
66 Commission’s recent Order. Lastly, their proposal utilizes a long-term horizon that  
67 is inconsistent with the test period used to determine retail rates.

68 The OCS proposes a framework that is similar to the Company’s proposal.  
69 When a short-term study period is used, the OCS proposal incorporates data from

70 both the cost of service model and an avoided cost model to determine the costs  
71 and benefits of net metering. When a long-term study period is used, the OCS  
72 recommends the use of just the avoided cost analysis and refers to the Commission-  
73 approved avoided cost method for many of the inputs. The OCS discusses the  
74 importance of selecting the appropriate time period for use in the NEM cost-benefit  
75 analysis. I agree with the OCS' conclusion that a short-term study period that  
76 coincides with the period used for ratemaking (commonly known as the "test  
77 period") is appropriate for the NEM cost-benefit analysis. While the OCS and  
78 Company proposals are similar in that they use components of both the cost of  
79 service model and the avoided cost model in the short-term study, the use of the  
80 various components of those models differs. The OCS approach values all NEM  
81 generation using a form of avoided or marginal cost. The Company's approach uses  
82 actual cost of service to value NEM generation that does not exceed the customer's  
83 usage and the avoided cost method to value only excess generation that is delivered  
84 to the grid. Still, the Company's approach produces the exact model results that the  
85 OCS states are required.

86 The DPU's proposed framework includes the use of two cost of service  
87 studies, one with NEM customers treated as full requirements customers and one  
88 that reflects their reduced usage due to their self-generation. As further described  
89 by Ms. Steward in her rebuttal testimony, their two-study proposal will probably  
90 produce a similar result as the Company's proposal which utilizes one cost of  
91 service study with NEM customers included as a separate rate class. The DPU  
92 includes excess NEM generation in the cost of service study, while I recommend it

93 be valued at avoided cost. The excess NEM energy is no different to the Company  
94 nor our customers than energy the Company receives from a solar QF. It is  
95 incremental, intermittent energy that avoids or reduces some other supply-side  
96 resource, and therefore should be valued consistent with the avoided cost pricing  
97 used to set value for similar generation. This Commission has already made a  
98 determination of the value of incremental, intermittent solar energy through the  
99 establishment of the avoided cost method for QFs. Because NEM customers'  
100 excess energy is identical to our other customers as QF produced energy, and  
101 because the Commission has already established a value for QF energy production,  
102 it is both fair and consistent to value NEM customers' excess generation in the same  
103 fashion as QF energy production.

104 **RESPONSE TO THE FRAMEWORK PROPOSED BY THE JOINT PARTIES**

105 **Q. Please summarize your understanding of the Joint Parties' proposed**  
106 **framework.**

107 A. Joint Parties' witness Mr. Norris presents testimony on certain components that he  
108 and Joint Parties witness Mr. Woolf identify as key benefits to consider when  
109 evaluating NEM contributions to the grid. The seven components include:

- 110 • Avoided energy costs.
- 111 • Avoided capacity costs.
- 112 • Avoided transmission costs.
- 113 • Avoided distribution costs.
- 114 • Avoided cost of environmental compliance, including compliance with  
115 the US Environmental Protection Agency Clean Power Plan.

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- Reduced risk.
- Reduced transmission and distribution line losses.

He then describes how to value each component. Parts of his framework use, in some manner, the Company’s proposed cost of service study and the avoided cost methods. But certain aspects of the Joint Parties framework are inconsistent with prudent ratemaking principles and should be rejected or modified. Furthermore, implementing Mr. Norris’ recommendations would be inefficient and would require several new studies and models. The Company’s proposed framework utilizes methods that have already been approved by the Commission.

Finally, I also respond to several specific issues created by the Joint Parties’ proposed framework.

**Q. Please elaborate on those parts of the Joint Parties’ proposal that are consistent with the Company’s proposal.**

A. The framework proposed by the Joint Parties is conceptually consistent with the Company’s framework in the areas of avoided energy costs and avoided capacity costs. In those areas, the Joint Parties suggest utilization of a deferred or avoided future generation resource to determine avoided capacity costs (benefits) and a production cost model to determine avoided energy costs (benefits). The method is similar (with some modifications I address later) to the current Commission-approved QF pricing method. The Company’s framework utilizes the avoided cost method to determine the cost-benefit of excess NEM customer generation in a manner similar to what is proposed by the Joint Parties. However, the framework proposed by the Joint Parties requires certain adjustments to be consistent with

139 current Commission-approved avoided cost methods.

140 The Joint Parties' framework uses the avoided cost method for all NEM  
141 generation. The Company's framework also uses the avoided cost method, but only  
142 when excess NEM generation exists. When no excess NEM generation exists, the  
143 Company proposes the use of the cost of service study. Ms. Steward explains in her  
144 testimony why the cost of service model is more appropriate for use during times  
145 when NEM generation does not exceed the customer's load and how the  
146 Company's proposal in that scenario is more consistent with ratemaking principles  
147 and practices currently in place for all Utah customers.

148 **Q. What modifications are needed to the portion of the Joint Parties proposed**  
149 **framework that addresses avoided energy and avoided capacity?**

150 A. For avoided energy, Mr. Norris suggests using a production cost model to  
151 determine avoided energy costs. This is similar to the avoided cost method  
152 approved by the Commission in Docket No. 12-035-100 in which the Company's  
153 GRID model, which is a production cost model, is used to determine the marginal  
154 cost of energy each hour. Mr. Norris recommends performing two model runs, one  
155 without the solar resource and one with the solar resource, with the difference  
156 representing the avoided energy cost of the solar resource. The method approved  
157 by the Commission in Docket No. 12-035-100 also utilizes two model runs. The  
158 primary difference between Mr. Norris' approach and the Commission-approved  
159 avoided cost method is Mr. Norris uses, as the solar resource, the aggregation of  
160 several hundred individual distributed generation solar systems, while the  
161 Commission-approved avoided cost method utilizes a single proxy solar resource.

162 For purposes of the calculation of avoided energy value, the aggregation of data  
163 from hundreds of individual small solar resources is administratively burdensome  
164 and is not necessary to accurately determine avoided energy costs. In fact, most of  
165 the rooftop solar installations in the Company's service territory do not include a  
166 meter on the actual solar panels; thus, the Company would have no ability to gather  
167 the data required by Mr. Norris' framework. While the Company has developed a  
168 way to obtain reliable solar generation production data for a group of NEM  
169 customers through a load research study, the use of single proxy solar resource  
170 provides reasonable results for purposes of determining avoided energy costs.

171 For avoided capacity, Mr. Norris suggests calculating the effective capacity  
172 of the solar resource (the capacity factor) and then multiplying by the avoided  
173 capacity cost of the assumed resource used for the displaced energy.<sup>1</sup> This approach  
174 is identical to the method approved by the Commission in Docket No. 12-035-100.  
175 The only difference lies in Mr. Norris' calculation of the capacity factor. He  
176 suggests using the average production over a certain number of peak hours, using  
177 the peak 100 hours as a suggestion. In its June 26, 2015 Order Approving Capacity  
178 Contribution Study and CF Method Values in Docket No. 14-035-140, the  
179 Commission approved capacity contribution values for wind and solar QFs for the  
180 purpose of calculating Schedule 38 avoided cost capacity payments. The order  
181 requires PacifiCorp to apply a 34.1 percent capacity contribution for fixed solar  
182 QFs and a 39.1 percent capacity contribution for tracking solar QFs for the purpose

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<sup>1</sup> Direct Testimony of Ben Norris, pages 6-7.



183 of determining Schedule 38 capacity payments.<sup>2</sup> I recommend the use of the  
184 Commission-approved avoided cost method, which includes these capacity  
185 contribution values, to determine the avoided capacity value for purposes of a net  
186 metering program cost-benefit framework.

187 **Q. What aspects of the Joint Parties' proposal are not consistent with the**  
188 **Company's proposal?**

189 A. The components related to the avoided transmission costs, avoided distribution  
190 costs, avoided cost of environmental compliance, cost-benefit of reduced risk,  
191 and cost-benefit of reduced transmission and distribution losses are inconsistent  
192 with the Company's framework, inconsistent with findings made by this  
193 Commission related to avoided costs, and inconsistent with prudent cost allocation  
194 and ratemaking practices and policies. Furthermore, many of these components are  
195 not quantifiable and verifiable at this time and should therefore be excluded.

196 **Q. How is the Joint Parties' proposal related to avoided transmission costs**  
197 **inconsistent with current avoided cost methods?**

198 A. For avoided transmission costs, Mr. Norris suggests using existing transmission  
199 costs allocated to Utah as a proxy of future transmission costs.<sup>3</sup> This is inconsistent  
200 with the method approved by the Commission in an April 9, 2006 order in Docket  
201 No. 03-035-14 and therefore should not be used for purposes of determining  
202 avoided transmission capacity costs as part of the NEM program cost-benefit  
203 framework. In that docket, the Commission determined avoided transmission costs

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<sup>2</sup> June 26, 2015 Order Approving Capacity Contribution Study and CF Method Values, Docket No. 14-035-140, page 18.

<sup>3</sup> Direct Testimony of Ben Norris, pages 7, lines 136-137.

204 are the transmission capital investments new QF resources may avoid or defer as a  
205 result of the QF's location on the Company's transmission system. The avoided  
206 transmission capacity costs are to be calculated using a case-by-case method  
207 identifying QF project-specific net benefits to planned Company transmission  
208 facilities.<sup>4</sup> To date, no QF facility has demonstrated avoidance or deferral of a  
209 transmission capital investment under this case-by-case method. This is primarily  
210 due to the large size of most transmission upgrades compared to the comparably  
211 smaller size of most QFs. This size gap is even greater when evaluating distributed  
212 generation.

213 The use of existing "in-rates" transmission costs as a proxy for future costs  
214 is not reasonable in that it does not consider in isolation the cost of planned  
215 transmission projects, if any, in the Company's integrated resource plan and falsely  
216 assumes that any future transmission costs will be identical to costs in rates for past  
217 projects. It is also inconsistent with the current QF avoided cost method for avoided  
218 transmission capacity costs. In that case-by-case analysis approach utilizing the  
219 system impact study, no QF has been identified as avoiding or deferring a major  
220 transmission project and therefore no avoided transmission capacity value has been  
221 applied to a QF resource. The Company recommends using the case-by-case  
222 approach for the NEM cost-benefit test for this component, with no benefit being  
223 applied unless a verifiable and quantifiable deferral or avoidance occurs.

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<sup>4</sup> In the Matter of the Application of PacifiCorp for Approval of an IRP-based Avoided Cost Methodology for QF Projects Larger than One Megawatt, Docket No. 03-035-14, April 19, 2006 Order, page 3 and page 10.

224 This approach is further supported by the Company's current ratemaking  
225 practices. Customers are not charged different transmission rates depending on  
226 where they live within the state. The same concept should apply to the  
227 determination of avoided transmission capacity costs as they relate to the NEM  
228 program cost-benefit analysis for excess energy produced by NEM customers and  
229 sent to the grid in a manner similar to QF energy.

230 For NEM energy that is used to offset a customer's own load, the Company  
231 continues to recommend the use of the cost of service study to perform the cost-  
232 benefit analysis for transmission capacity costs, as further explained by Ms.  
233 Steward in her direct and rebuttal testimony.

234 **Q. What is your response to Mr. Norris' suggested method to calculate avoided**  
235 **distribution costs?**

236 A. I agree with Mr. Norris when he states that distribution costs for reliability-related  
237 purposes should not be included as a "benefit" created by the NEM program  
238 because they are not avoidable by distributed solar. It is reasonable to assume  
239 that all distribution assets are required for reliability purposes in the context of  
240 NEM since NEM customers are constantly utilizing the distribution assets to either  
241 import power to meet needs not covered by their own rooftop generation or  
242 exporting excess energy that exceeds their own usage.

243 I recommend excluding avoided distribution costs for excess energy (the  
244 energy produced that exceeds the NEM customer's load and is exported to the  
245 GRID) because the distribution system is clearly being used to move that energy.  
246 My recommendation is further supported by the rebuttal testimony of Company

247 witness Mr. Marx. In his testimony, he discusses how the distribution system is  
248 impacted by NEM generation. He concludes that NEM generation likely does not  
249 avoid any distribution costs and in fact may result in higher distribution costs.

250 Ms. Steward outlines in her direct testimony the Company's  
251 recommendation for evaluating avoided distribution costs during periods when the  
252 NEM customer generation meets or is less than the NEM customer's load. Her  
253 recommended framework consists of creating a separate class of service for NEM  
254 customers and then allocating costs based on the cost of service model.

255 **Q. How has Mr. Norris defined avoided environmental compliance costs?**

256 A. Mr. Norris defines these costs (benefits) as "...the utility's ability to avoid costs to  
257 install and operate pollution control measures that are necessary to comply with  
258 environmental regulations such as the Regional Haze rule, ambient air quality  
259 standards, water quality standard, and possible greenhouse gas reductions  
260 stemming from Section 111(d) of the Clean Air Act".<sup>5</sup>

261 **Q. Has the Commission established guidelines for what criteria should be  
262 included in the NEM cost-benefit analysis?**

263 A. Yes. The Commission established two criteria for inclusion in the cost-benefit  
264 analysis:

- 265 1) The cost-benefit analysis can only include costs and benefits that accrue to  
266 customers in their capacity as ratepayers of the utility, and  
267 2) The costs and benefits considered must be quantifiable and  
268 verifiable.<sup>6</sup>

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<sup>5</sup> Direct Testimony of Ben Norris, page 9 line 185 through page 10 line 188.

<sup>6</sup> July 1, 2015 Docket No. 14-035-114 Order Re: Conclusions of Law on Statutory Interpretation and Order Denying Motion to Strike.

269 **Q. Do avoided environmental compliance costs, as described by Mr. Norris, meet**  
270 **both criteria?**

271 A. Verifiable and quantifiable costs that accrue to customers meet the criteria.  
272 Speculative costs that cannot currently be measured and that do not currently accrue  
273 to customers do not. Any costs associated with environmental compliance that have  
274 already been incurred by the Company and will be recovered through retail rates  
275 will be accounted for in Ms. Steward's proposed cost of service framework  
276 (through reduced cost allocations). Those costs are quantifiable and verifiable, and  
277 they accrue to customers through rates. Those costs meet both criteria and can be  
278 considered.

279 For excess NEM energy, the Company proposes to use the QF avoided cost  
280 as the cost-benefit framework. The Company's IRP takes into account known  
281 environmental compliance obligations.<sup>7</sup> Those obligations are considered when the  
282 IRP selects the lowest-cost, least-risk resource portfolio and may result in a certain  
283 type of resource (such as a renewable resource) as a required resource addition in  
284 the planning horizon. The next deferrable or avoidable resource in the IRP planning  
285 horizon is the basis upon which the QF avoided capacity and energy costs are  
286 determined under the current Commission-approved avoided cost method. The  
287 Company's proposed framework for excess NEM customer energy uses QF  
288 avoided costs as the framework for the cost-benefit test.

289 As I described earlier, Ms. Steward's proposed framework utilizes the cost  
290 of service model that includes all environmental compliance costs that already

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<sup>7</sup> PacifiCorp 2015 Integrated Resource Plan, pages 26-39.

291 accrue to ratepayers. Therefore, evaluation and inclusion of environmental  
292 compliance costs in these two scenarios (the avoided cost method and the cost of  
293 service study) is appropriate and consistent with the Commission's criteria because  
294 those costs are quantifiable and verifiable and accrue to customers. Inclusion of any  
295 other forecasts or estimates of environmental compliance costs is highly  
296 speculative, not quantifiable, not currently accruable to customers, and not  
297 consistent with the Commission's criteria. Those types of costs should not be  
298 considered in the cost-benefit framework. Mr. Norris references Section 111(d) of  
299 the Clean Air Act. The projected compliance costs, if any, associated with  
300 compliance with the Clean Air Act are not currently quantifiable and verifiable  
301 since the exact rules and requirements are not yet known. Speculative costs and  
302 benefits do not meet the criteria set forth by the Commission for inclusion in the  
303 framework and should not be considered.

304 **Q. Do you agree with Mr. Norris that “reduced risks” should be considered as a**  
305 **benefit of the NEM program?**

306 A. No. Mr. Norris incorrectly assumes that a hedge reduces risk and therefore provides  
307 a monetary benefit to customers. Hedging reduces volatility but neither reduces or  
308 causes risk. For each of the risks that Mr. Norris describes there is an equal chance  
309 of upside and downside, meaning future values are just as likely to be lower than  
310 the forecast as they are to be higher than the forecast. When the Company purchases  
311 power from QFs under fixed price contracts, no additional value is assigned to the  
312 QF for hedging or risk mitigation benefits. In Docket No. 12-035-100, which dealt  
313 with renewable avoided cost methodology for Schedule 38, the Commission heard

314 various arguments from parties regarding whether some additional value should be  
315 granted to QFs for reduced risk, but ultimately in its order the Commission stated  
316 that “we approve no specific adjustments to value fuel price hedging, fuel price  
317 volatility or environmental risk.”<sup>8</sup> The Company agrees that no benefit should be  
318 considered related to “reduced risk” in the NEM program cost-benefit framework.  
319 It would be inconsistent with the Commission’s treatment of QFs to provide a value  
320 assignment to NEM customer’s excess generation based on hypothetical reductions  
321 in fuel and environmental risks.

322 **Q. Do you agree with Mr. Norris that reduced transmission and distribution line**  
323 **losses should be included in the framework?**

324 A. Reduced transmission and distribution line losses should be included only if and to  
325 the extent they are clearly identifiable and measurable. Mr. Norris suggests that  
326 each of the benefit components should be grossed up by avoided line losses. This  
327 approach is overly simplistic and will not accurately reflect the impact of net  
328 metering on line losses. Under the avoided cost method, line losses are evaluated  
329 on a case-by-case basis and must be measurable. Under Ms. Steward’s cost of  
330 service framework, line losses are accounted for in the cost of service model.

331 Furthermore, assessing a specific line loss percentage for a unique group of  
332 customers is not consistent with current ratemaking principles and current Open  
333 Access Transmission Tariff (“OATT”) practices. For example, a customer who  
334 lives in a remote area of the service territory is not charged a higher line loss cost  
335 than a customer who is in a more densely populated area. And a customer who lives

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<sup>8</sup> Page 42 of the Commission’s Order on Phase II Issues in Docket No. 12-035-100 dated August 16, 2013.

336 next door to a power plant does not receive a discounted line loss charge compared  
337 to a customer who lives many miles from a generation source. Similarly, in the  
338 OATT, losses are assessed based on the delivery voltage and not on distance or an  
339 actual measurement of incurred losses.

340 **Q. Now that you have addressed the seven cost-benefit components used by the**  
341 **Joint Parties witnesses, are there any other statements or assumptions**  
342 **included in their testimony that are inconsistent with the Company's analysis?**

343 A. Yes. I will now address issues related to the certain assumptions and statements  
344 found in Mr. Woolf's testimony.

345 **Q. On page 5 of Mr. Woolf's testimony, he presents Table 1 that indicates that**  
346 **the rate impacts of NEM customers to non-participating customers may be**  
347 **very modest. Please comment.**

348 A. Mr. Woolf's findings and conclusions are based on an estimation of avoided costs  
349 that is not consistent with actual avoided costs. The range of avoided cost values  
350 that Mr. Woolf uses for his analysis are quite high. In fact, even the *low* end of his  
351 range is well *above* current avoided costs and well above the 20 year levelized price  
352 found in the last six large solar QF power purchase agreements executed by the  
353 Company. As I indicated on page 18 of my direct testimony, the current Schedule  
354 37 rate for a 20 year levelized PPA is \$52 per MWh. Mr. Woolf utilizes a range of  
355 \$60 to \$116 per MWh for his conclusions shown in Table 1. History shows us that  
356 Mr. Woolf's estimations are significantly over-stated.



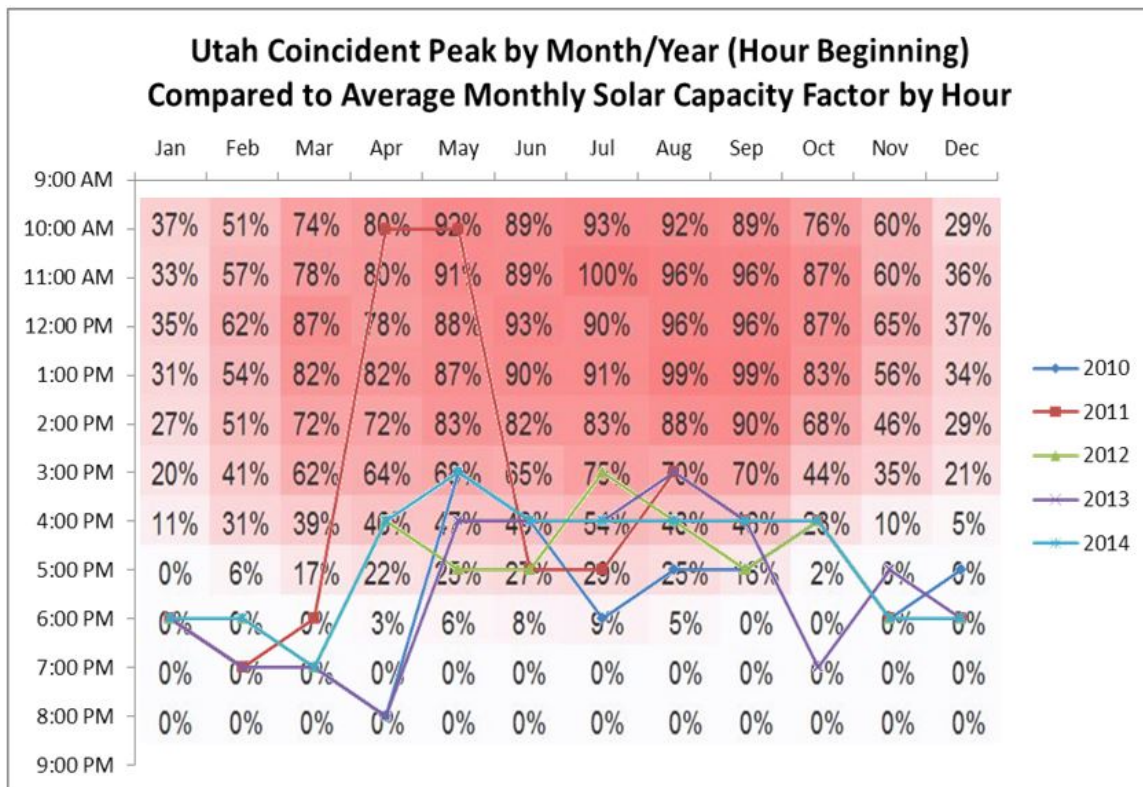
357 **Q. On page 5 of his testimony, Mr. Woolf claims that “PV generation is essentially**  
358 **a free resource to the utility system, and it is provided at a time when power**  
359 **costs are typically at their highest.” Do you agree?**

360 A. I completely disagree. Generation from NEM customers is not a free resource since  
361 NEM participants are currently compensated at their *full retail rate* for energy,  
362 which can be as high as \$14.45 cents per kWh for residential customers.  
363 Additionally, there are administrative costs associated with billing and  
364 administering the net metering program. Furthermore, under current NEM design,  
365 NEM customers can generate excess energy that the Company must “store” and  
366 then return to the NEM customer at a later time when the customer’s generation is  
367 less than their load. This storage service, which may last a day, a month, or even  
368 carry energy from one month to the next, is currently provided free of charge to  
369 NEM customers, even though the Company must maintain the system that is  
370 “storing” the energy for those customers. Hence it is not without costs and cannot  
371 be accurately called “free”.

372           Regarding his unsupported assertion that PV generation is provided at a  
373 time when power costs are typically at their highest; his statement is inconsistent  
374 with actual data for Utah. Power costs, like most commodities, tend to be highly  
375 correlated to demand. The higher the demand for electricity, the higher the cost. To  
376 assess Mr. Woolf’s claim, the Company performed an analysis to determine the  
377 capacity factor for a solar resource at Utah’s monthly coincident peak hours. To  
378 perform the analysis, the Company determined the monthly coincident peak hour  
379 for Utah for each month over a five-year period (2010-2014) and then compared

380 the solar output (the capacity factor) of a hypothetical solar resource in the Salt  
 381 Lake Valley<sup>9</sup> during those same hours. On average, the solar resource produced at  
 382 a 24 percent capacity factor during the monthly coincident peak hours. Graph 1  
 383 shows the time of the monthly Utah coincident peaks for 2011-2014. On the graph,  
 384 in the background for each hour, the capacity factor for the hypothetical solar  
 385 project is shown. Table 1 shows the same data in tabular form.

Graph 1



<sup>9</sup> Study performed by Black & Veatch, 2013; Salt Lake City, UT solar resource, fixed tilt.

Table 1

| Utah Coincident Peak* & Corresponding Fixed Tilt Solar Capacity Factor<br>for a Salt Lake City, UT Solar Project |              |               |              |               |              |               |              |               |              |               |
|--|--------------|---------------|--------------|---------------|--------------|---------------|--------------|---------------|--------------|---------------|
|  | 2010         |               | 2011         |               | 2012         |               | 2013         |               | 2014         |               |
|  | Peak<br>Hour | Solar<br>CF % | Peak<br>Hour | Solar<br>CF % | Peak<br>Hour | Solar<br>CF % | Peak<br>Hour | Solar<br>CF % | Peak<br>Hour | Solar<br>CF % |
| Jan  | 6:00 PM      | 0%            | 6:00 PM      | 0%            | 6:00 PM      | 0%            | 6:00 PM      | 0%            | 6:00 PM      | 0%            |
| Feb  | 7:00 PM      | 0%            | 7:00 PM      | 0%            | 6:00 PM      | 0%            | 7:00 PM      | 0%            | 6:00 PM      | 0%            |
| Mar  | 7:00 PM      | 0%            | 6:00 PM      | 0%            | 7:00 PM      | 0%            | 7:00 PM      | 0%            | 7:00 PM      | 0%            |
| Apr  | 8:00 PM      | 0%            | 10:00 AM     | 80%           | 4:00 PM      | 46%           | 8:00 PM      | 0%            | 4:00 PM      | 46%           |
| May  | 3:00 PM      | 68%           | 10:00 AM     | 92%           | 5:00 PM      | 25%           | 4:00 PM      | 47%           | 3:00 PM      | 68%           |
| Jun  | 4:00 PM      | 49%           | 5:00 PM      | 27%           | 5:00 PM      | 27%           | 4:00 PM      | 49%           | 4:00 PM      | 49%           |
| Jul  | 6:00 PM      | 9%            | 5:00 PM      | 29%           | 3:00 PM      | 75%           | 4:00 PM      | 54%           | 4:00 PM      | 54%           |
| Aug  | 5:00 PM      | 25%           | 3:00 PM      | 70%           | 4:00 PM      | 48%           | 3:00 PM      | 70%           | 4:00 PM      | 48%           |
| Sep  | 5:00 PM      | 16%           | 4:00 PM      | 46%           | 5:00 PM      | 16%           | 4:00 PM      | 46%           | 4:00 PM      | 46%           |
| Oct  | 4:00 PM      | 23%           | 4:00 PM      | 23%           | 4:00 PM      | 23%           | 7:00 PM      | 0%            | 4:00 PM      | 23%           |
| Nov  | 6:00 PM      | 0%            | 6:00 PM      | 0%            | 6:00 PM      | 0%            | 5:00 PM      | 0%            | 6:00 PM      | 0%            |
| Dec  | 5:00 PM      | 0%            | 6:00 PM      | 0%            | 6:00 PM      | 0%            | 6:00 PM      | 0%            | 6:00 PM      | 0%            |

\* Mountain Time - Hour Beginning

386 Of the 60 monthly coincident peak hours in this study, the solar resource was  
 387 producing *zero* output during 28 of those hours. In other words, during almost half  
 388 the coincident peak hours, the solar resource was not producing *any* energy. And  
 389 during the coincident peak hours that solar was producing, the solar resource  
 390 capacity factor averaged only 44 percent. Mr. Woolf’s speculation that PV  
 391 generation is provided at a time when power costs are typically highest is not  
 392 accurate based on actual data from Utah.

393 **Q. On page 9 of his testimony, Mr. Woolf includes a discussion of the RIM test**  
 394 **for DSM and characterizes “lost revenues” as not being a “new” cost created**  
 395 **by DSM or NEM programs. Do you agree with him?**

396 A. No. NEM customers are currently compensated for their excess generation at full  
 397 retail energy rates. This is an incremental cost that will ultimately be paid for by  
 398 non-participating customers. All else being equal, new incremental residential  
 399 NEM generation will increase costs for non-participating customers if the payment

400 or credit to NEM customers for their excess generation exceeds the value of the  
401 energy that is provided.

402 **Q. Later on in this discussion, Mr. Woolf makes the assertion that “(m)aintaining**  
403 **low utility system costs should be given priority over minimizing rates.” Do**  
404 **you agree with this principle?**

405 A. Not necessarily. For instance, NEM results in a reduction in revenues from  
406 participating customers. The overall utility cost may be reduced by the program  
407 (for example the cost of fuel might go down because rooftop generation may  
408 displace thermal generation), but costs may be *higher* for non-participating  
409 customers than they would otherwise be if the lost revenue does not equal the value  
410 of the generation provided by the NEM customers. For example, if net metering  
411 lowers utility costs by 3 cents per kWh in saved fuel, but the lost revenue from  
412 participating customers equals 14.45 cents, overall utility costs will go down but  
413 costs to non-participants will go up because the lost revenues from NEM customers  
414 is now made up by non NEM customers. The costs that *all* the Company’s  
415 customers must pay, participating or not, must be considered.

416 **RESPONSE TO THE FRAMEWORK PROPOSED BY THE OCS AS**

417 **PRESENTED BY MR. PHILIP HAYET**

418 **Q. What is your understanding of OCS witness Mr. Hayet’s recommendation for**  
419 **calculating the costs and benefits of NEM?**

420 A. Mr. Hayet recommends identifying appropriate costs and benefits, determining the  
421 appropriate time period for the analysis, and then computing the net present value  
422 of the difference between the costs and the benefits. For the costs, he recommends

423 including program administrative costs, integration costs, distribution costs, and  
424 lost revenues. For the benefits, he recommends including avoided energy costs,  
425 avoided capacity costs, avoided transmission costs, avoided distribution costs, and  
426 avoided line losses. For a long-term study period, he essentially proposes to  
427 calculate a value for the generation provided by NEM customers (to determine the  
428 benefit to non-participants) by using a long-term “avoided cost” analysis and then  
429 compares that benefit to the cost of the net metering program (which includes the  
430 lost revenues and other program costs).<sup>10</sup>

431 Mr. Hayet then addresses the importance of the study period length to be  
432 used in the analysis, and how different lengths should be used depending on the  
433 objective of the study. Mr. Hayet then presents an example of how his framework  
434 would be implemented under a short-term study period by calculating short-term  
435 avoided costs as a benefit and reduced recovery of embedded fixed costs as a cost  
436 to non-participating customers.

437 **Q. Are the cost-benefit categories used by Mr. Hayet similar to those used by the**  
438 **Company and by other parties in their proposed frameworks?**

439 A. Yes. The basic categories used by Mr. Hayet were also used by the Company in its  
440 two-part framework. The Joint Parties’ also include the same basic categories in  
441 their proposed framework, as described by Mr. Norris and Mr. Woolf.

442 **Q. What does Mr. Hayet say regarding the study period length that should be**  
443 **used when performing the cost-benefit analysis?**

444 A. Mr. Hayet suggests a long-term study period be used only if the objective is to

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<sup>10</sup> Direct Testimony of Philip Hayet, page 7.

445 determine the long-term impact on the utility (and not the impact to customers),  
446 similar to what is used for resource planning. However, if the objective is to guide  
447 the development of proper rates, the time period should be consistent with the  
448 ratemaking planning horizon.

449 **Q. How would the study assumptions under Mr. Hayet’s framework be developed**  
450 **if the study period were shorter in length, which he suggests is appropriate**  
451 **when the objective is to develop rates?**

452 A. Mr. Hayet suggests the costs should be reflective of what the utility will incur at  
453 the present time, and should only include costs and benefits that are typically found  
454 in the utility’s cost of service study.<sup>11</sup>

455 **Q. You just described how Mr. Hayet presents both a long-term and a short-term**  
456 **framework. What is his conclusion regarding the appropriate study period to**  
457 **be used for the NEM cost-benefit analysis?**

458 A. On page 12 lines 278-279 of his direct testimony, Mr. Hayet states:

459 “It would simply be inappropriate to use the results of a long-term  
460 cost and benefit analysis in a ratemaking analysis, since rates are  
461 normally set based on current estimates of costs, not costs  
462 determined ten or twenty years out in time.”

463 Mr. Hayet recommends utilizing the short-term study period when the objective is  
464 to develop rates.

465 **Q. Is the ultimate objective of this proceeding to develop rates?**

466 A. Yes. Ultimately the NEM statute requires the governing authority to “determine a

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<sup>11</sup> Direct Testimony of Philip Hayet, page 13, lines 288-290.

467 just and reasonable charge, credit, or ratemaking structure, including new or  
468 existing tariffs, in light of the costs and benefits.”<sup>12</sup>

469 **Q. What is the Company’s recommendation related to the study period length**  
470 **that is most appropriate for the NEM cost-benefit analysis?**

471 A. Similar to Mr. Hayet, the Company recommends the study period be coincident  
472 with the ratemaking period used to establish rates for all retail customers. This  
473 interpretation is consistent with the Commission’s direction that costs and benefits  
474 only be considered if they accrue to customers in their capacity as ratepayers. Rates  
475 are set based on the test period established in the applicable ratemaking dockets.  
476 The Company recommends its proposed cost of service framework for the NEM  
477 cost-benefit analysis utilize the same test period as that used to establish the  
478 underlying retail rates for NEM customers and all customers. This allows the  
479 analysis to change dynamically as costs and benefits that accrue to customers  
480 change in various ratemaking procedures.

481 For the excess NEM generation, the Company proposes a framework that  
482 utilizes QF avoided costs as the basis for the benefit. The avoided costs in Schedule  
483 37 and currently available under Schedule 38 are calculated for up to a 20-year  
484 term, but values are typically provided by month or year. The Company  
485 recommends using the avoided cost price that coincides with the test period used  
486 for the cost of service study used in the applicable ratemaking procedure. While  
487 longer term contracts are available to QFs, the QF contracts include credit terms,

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<sup>12</sup> *In the Matter of the Application of Rocky Mountain Power for Authority to Increase its Retail Electric Utility Rates in Utah for Approval of its Proposed Electric Service Schedules and Electric Service Regulations*, Docket No. 13-035-184, Report and Order, p. 58 (August 29, 2014).

488 security deposits, performance guarantees, liquidated damages, default provisions,  
489 and termination rights that are not found in arrangements between NEM customers  
490 and the utility. Those contractual terms protect the utility and its customers from  
491 non-performance and are essential to mitigating the risks associated with long-term  
492 contracts. Since these protective contract terms are not available to the Company  
493 for NEM generators, shorter term valuations are appropriate. If a NEM customer  
494 desires a longer term contractual arrangement for their generation, it has the option  
495 of self-certifying as a QF and obtaining a contract under the applicable QF tariff.

496 **Q. Mr. Hayet appears to use an avoided cost calculation to evaluate excess NEM**  
497 **generation. Do you agree with that approach?**

498 A. Yes. Excess NEM generation should be treated similar to a supply side resource  
499 since it is not consumed by a customer behind its own meter but is instead pushed  
500 to the grid in a manner similar to a QF. The QF method determines what other  
501 supply side resource is avoided by this excess generation, and then determines the  
502 value of the excess generation based on that avoided resource. It determines the  
503 marginal benefit of the excess generation to the system. I recommend excess NEM  
504 generation be valued using the avoided cost method, as described in my direct  
505 testimony.

506 **Q. Are there differences in the calculation of the “costs” component of Mr.**  
507 **Hayet’s proposed framework and the “costs” component of the Company’s**  
508 **proposed avoided cost framework?**

509 A. Yes, there are some minor differences. The primary and largest “cost” component  
510 is the lost revenues. The Company and Mr. Hayet are in agreement on the



511 calculation of that cost component. Mr. Hayet suggests additional cost components  
512 related to integration costs and distribution costs be added to lost revenues. The  
513 Company's proposal does not make a specific adjustment or add costs (incremental  
514 to the cost of service results) to account for solar integration costs in the cost of  
515 service study, but such an adjustment would be reasonable if included because those  
516 costs are not directly captured in the cost of service study. Solar integration costs  
517 are accounted for in the avoided cost method. The Company's proposal includes  
518 distribution costs incurred by NEM customers as part of the cost of service  
519 framework described by Ms. Steward. In the avoided cost method, an adjustment  
520 for incremental distribution costs attributed to excess NEM generation may be  
521 reasonable, as described by Company rebuttal witness Mr. Marx.

522 **Q. Please summarize your recommendation after reviewing Mr. Hayet's**  
523 **proposed framework.**

524 A. Mr. Hayet's proposal is reasonable in approach, lists many of the same cost and  
525 benefit categories as the Company, and is performed in a similar manner under his  
526 short-term study period. The Company's approach is more closely aligned with  
527 existing ratemaking tools and principles and is more precise in its treatment of  
528 excess energy. The Company's proposed framework distinguishes between two  
529 important aspects of the NEM program – the service the Company provides NEM  
530 customers when generation does not exceed load; and the excess energy NEM  
531 customers deliver to the Company when generation exceeds load. The Company's  
532 framework evaluates both of these aspects with tools that have been used for years,  
533 are frequently updated, and are considered by the Commission as reliable enough

534 to guide the rates which all existing retail customers pay and to calculate the  
535 payments made to QFs. I continue to recommend the use of the Company's  
536 proposed framework to complete the cost-benefit analysis, but would not object to  
537 specific inclusion of solar integration costs in the cost of service study (as additional  
538 costs attributable to the net metering program) and inclusion of incremental  
539 distribution costs related to excess NEM energy as suggested by Mr. Hayet.

540 **RESPONSE TO THE FRAMEWORK PROPOSED BY THE DPU AS**

541 **PRESENTED BY MR. ROBERT A. DAVIS**

542 **Q. What is your understanding of DPU witness Mr. Davis' recommendation for**  
543 **calculating the costs and benefits of net metering?**

544 A. Mr. Davis recommends conducting two cost of service studies. The first study  
545 would treat NEM customers as full requirements customers, and the second study  
546 would treat NEM customers as partial requirements customers and would take into  
547 account their net load, including any excess generation.<sup>13</sup>

548 **Q. What are the similarities and differences between the DPU's proposed**  
549 **framework and the Company's proposed framework?**

550 A. Like Mr. Hayet and the Company, Mr. Davis recommends using components of the  
551 Company's established cost of service model as the basis for the cost benefit  
552 analysis. Ms. Steward includes in her rebuttal testimony a comparison of the DPU's  
553 proposed cost of service framework and the Company's proposed cost of service  
554 framework. Regarding the treatment of excess energy, Mr. Davis proposed to  
555 include excess NEM energy in the cost of service model, which essentially values

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<sup>13</sup> Direct Testimony of Robert A. Davis, page 7.

556 it at embedded cost. Excess NEM energy should be valued at avoided costs and not  
557 at embedded costs.

558 **Q. Does this conclude your rebuttal testimony?**

559 A. Yes.