

1 **Q. Please state your name, business address and present position with PacifiCorp**  
2 **dba Rocky Mountain Power (“the Company”).**

3 A. My name is Robert M. Meredith. My business address is 825 NE Multnomah St,  
4 Suite 2000, Portland, Oregon, 97232. My present position is Manager, Pricing and  
5 Cost of Service.

6 **Qualifications**

7 **Q. Please describe your education and professional background.**

8 A. I graduated magna cum laude from Oregon State University in 2004 with a  
9 Bachelor of Science degree in Business Administration and a minor in Economics.  
10 In addition to my formal education, I have attended various industry-related  
11 seminars. I have worked for the Company for twelve years in various roles of  
12 increasing responsibility in the Customer Service, Regulation, and Integrated  
13 Resource Planning departments. I have over six years of experience preparing cost  
14 of service and pricing related analyses for all of the six states that PacifiCorp serves.  
15 I assumed my present position in March 2016.

16 **Q. Have you testified in previous regulatory proceedings?**

17 A. Yes. I have previously filed testimony on behalf of the Company in regulatory  
18 proceedings in California and Washington.

19 **Summary**

20 **Q. What is the purpose of your testimony?**

21 A. The purpose of my testimony is to present and support the Company’s cost of  
22 service analyses that were prepared to comply with the Commission’s order issued  
23 November 10, 2015, in Docket No. 14-035-114 in which the Commission

24 established a framework for determining the costs and benefits of the net metering  
25 program ("November 2015 Order"). My testimony demonstrates that the  
26 Company's cost of service studies are accurate and reliable, and are consistent with  
27 Commission-approved standards that have been approved over the years,<sup>1</sup> and  
28 should be accepted by the Commission.

29 **Q. Please summarize your testimony.**

30 A. To comply with the November 2015 Order, the Company prepared two cost of  
31 service analyses: one that compares the costs and benefits of the net metering  
32 program by examining the difference with and without the existence of the net  
33 metering program, referred to in the order as the actual cost of service ("ACOS")  
34 and counterfactual cost of service ("CFCOS"); and another that examines the results  
35 of segregating net metering customers into separate classes in the class cost of  
36 service study, referred to by the Company as the net metering breakout cost of  
37 service ("NEM Breakout COS"). The results of both analyses demonstrate that, as  
38 the net metering program is currently structured, the costs of the program exceed  
39 its benefits. In particular, the revenue received from residential net metering  
40 customers is insufficient to cover their cost of service, which will shift costs onto  
41 other customers whose rates will ultimately increase.

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<sup>1</sup>See *In the Matter of PacifiCorp's Financial Reports, 2016, Annual Cost of Service Study - 2015*, Docket No. 16-035-15 (in reviewing PacifiCorp's June 2016 Annual Cost of Service Study, the Commission stated, [b]ased on the Commission's review ... and the recommendation of the Division, the Commission acknowledges PacifiCorp's COS Study and Model.")

42 **Cost of Service Analyses - Summary of Results**

43 **Q. What was the purpose of the Commission’s November 2015 Order?**

44 A. The Legislature enacted Utah Code § 54-15-105.1, which requires the  
45 Commission to perform the following two tasks:

- 46 (1) Determine, after appropriate notice and opportunity for public  
47 comment, whether costs that the electrical corporation or other  
48 customers will incur from a net metering program will exceed the  
49 benefits of the net metering program, or whether the benefits of the  
50 net metering program will exceed the costs; and  
51 (2) Determine a just and reasonable charge, credit, or ratemaking  
52 structure, including new or existing tariffs, in light of the costs and  
53 benefits.

54 Utah Code Ann. § 54-15-105.1 (hereinafter, § 54-15-105.1(1) will be referred to as  
55 "Subsection One" and § 54-15-105.1(2) as "Subsection Two"). The November 2015  
56 Order established the appropriate structure for the Commission to perform the  
57 Subsection One analysis.

58 **Counterfactual Cost of Service Compared to Actual Cost of Service**

59 **Q. What cost of service analysis did the Commission require in its November  
60 2015 Order?**

61 A. The Commission required the Company to show the cost of service at the system,  
62 state, and customer class levels by comparing an actual cost of service (“ACOS”)  
63 study with a counterfactual cost of service (“CFCOS”) study. The Commission  
64 directed the Company to “use its best efforts to estimate what its cost of service

65 would be if net metering customers produced no electricity, drawing their entire  
66 load from PacifiCorp and providing no surplus energy to the system.”<sup>2</sup> Showing  
67 cost of service at the system, state, and customer class levels requires the use of the  
68 Company's jurisdictional allocation model ("JAM").

69 **Q. How did the Company perform the cost of service analysis required by the**  
70 **November 2015 Order?**

71 A. Using the 12-month historical period ended December 31, 2015, the results of a  
72 counterfactual JAM ("CFJAM") and a CFCOS were compared to the results of the  
73 actual JAM ("AJAM") and the ACOS Study. The AJAM is the model used to  
74 prepare the December 2015 results of operations, in Docket No. 16-035-15, but  
75 with a revision to the Utah customer count used in calculating the Customer  
76 Number ("CN") factor that was identified as a result of the Division of Public  
77 Utilities' ("DPU") review.<sup>3</sup> The ACOS study is the same as the 2015 Annual Cost  
78 of Service Study, which is based upon the December 2015 results of operations, but  
79 with minor changes made to incorporate the Commission's direction in their  
80 correspondence dated October 25, 2016, and using the AJAM.

81 The CFJAM assumes that the net metering program does not exist and  
82 relative to the AJAM, includes:

- 83 • Higher net power costs to supply the energy that would have been generated  
84 by net metering customers' private generation, as shown in Company

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<sup>2</sup> November 2015 Order.

<sup>3</sup> The CN in the 2015 Results of Operations JAM inadvertently included a double count for the Company's Cool Keeper customers which resulted in overstating the number of billings. For further information, see the DPU's action request filed with the Commission on September 29, 2016.

85 witness Mr. Michael G. Wilding's testimony, which includes a description  
86 of how net power costs were estimated.

- 87 • Higher net power costs to account for line losses associated with delivering  
88 energy from more remote sources.
- 89 • Removal of bill credits related to private generation.
- 90 • Lower engineering and administrative costs required to interconnect net  
91 metering customers.
- 92 • Lower customer service and billing costs.
- 93 • Lower metering costs.
- 94 • Higher allocations of system costs to Utah to reflect higher demands and  
95 energy for the state.

96 Later in my testimony, I describe how the changes in bill credits, line losses,  
97 customer service and billing costs, administrative costs, engineering costs, and  
98 metering costs were developed.

99 The CFCOS uses the CFJAM and includes higher revenues, higher energy,  
100 and higher demands for each customer class with net metering customers. This  
101 includes residential service on Schedules 1, 2, and 3, Schedule 23, Schedule 6,  
102 Schedule 8, and Schedule 10. Later in my testimony I describe how the Company  
103 developed the change in energy and demand used in the CFCOS. To hold the rate  
104 of return constant between the CFCOS and the ACOS, a \$2.0 million rate decrease  
105 is applied to the results of the CFCOS, which was calculated by comparing the  
106 difference in results between the CFJAM and AJAM.

107 **Q. What are the results of the analysis?**

108 A. Exhibit RMP\_\_\_(RMM-1) shows the overall results of the Subsection One analysis  
109 ordered by the Commission. In this exhibit, the difference between the CFCOS and  
110 ACOS are shown at the system, state, and class levels. Positive values are net costs  
111 (increases in costs) and negative values are net benefits (decreases in costs).

112 Page 1 shows the difference between costs and benefits of the net metering  
113 program at the system level. For costs, values are shown for increased metering  
114 cost, increased engineering/administration costs, increased customer service/billing  
115 cost, and net metering bill credits. For benefits, the estimated impact of lower net  
116 power cost and value of avoided line losses are shown. Overall, the analysis shows  
117 a net cost to the system of the net metering program of \$3.7 million or about \$70.40  
118 per megawatt hour (“MWh”).

119 Page 2 shows the difference between costs and benefits of the net metering  
120 program at the Utah state level. All of the costs and benefits from page 1 are  
121 included plus an additional benefit for lower interjurisdictional allocation to the  
122 state. At the state level, the analysis shows a net cost to Utah for the net metering  
123 program of \$2.0 million or about \$38.76 per MWh.

124 Page 3 shows the difference in costs and benefits of the net metering  
125 program at the customer class level. Each of the costs and benefits on page 3 are  
126 the same in total as those shown on page 2. An overwhelming majority of the net  
127 cost to Utah is attributable to residential net metering customers. At the customer  
128 class level, the analysis shows a net cost to residential customers for the net  
129 metering program of \$1.7 million or about \$58.60 per MWh. For Schedule 8, the

130 analysis shows a slight net benefit of \$0.16 million. For Schedules 23, 6, and 10,  
 131 the analysis shows a net cost of \$0.1 million, \$0.02 million, and \$0.01 million  
 132 respectively. For other classes that do not participate in net metering, the analysis  
 133 shows a \$0.4 million net cost. Table 1 below summarizes the net cost or (benefit)  
 134 of the net metering program at the system, state, and customer class levels.

135 **Table 1. Net Cost/(Benefit) of the Net Metering Program at the  
 System, State, and Customer Class Levels**

	Cost (000)	Benefit (000)	Net Cost/ (Benefit) (000)
System Level	\$ 5,010	\$ (1,287)	\$ 3,722
State Level	\$ 5,010	\$ (2,960)	\$ 2,049
Residential	\$ 3,540	\$ (1,881)	\$ 1,659
Schedule 23	\$ 504	\$ (405)	\$ 100
Schedule 6	\$ 673	\$ (650)	\$ 23
Schedule 8	\$ 240	\$ (395)	\$ (155)
Schedule 10	\$ 29	\$ (21)	\$ 7
Other Classes	\$ 22	\$ 393	\$ 415
Total Customer Class Level	\$ 5,009	\$ (2,960)	\$ 2,049

136 **Q. How do the summary results from the ACOS study and the CFCOS study**  
 137 **compare?**

138 A. Exhibit RMP\_\_(RMM-2) shows the summary of results from the ACOS study, the  
 139 CFCOS study, and the difference between the two studies. It summarizes, both by  
 140 customer group and function, the results of the class cost of service studies for the  
 141 12-months ended December 31, 2015. Page 1 of Exhibit RMP\_\_(RMM-2) presents  
 142 results for the ACOS study. Page 2 shows the results for the CFCOS study. Page 3  
 143 shows the difference in results between two studies.

144 **Q. Previously you stated that the cost of service studies were performed consistent**  
145 **with Commission-approved standards. Please explain.**

146 A. As required, the Company annually files a cost of service study, which is reviewed  
147 by the DPU and is available to any other interested party. The DPU makes a  
148 recommendation to the Commission based on the results of its review. The  
149 Company filed its cost of service study for the calendar year 2015 results in June  
150 2016. On October 25, 2016, the Commission issued an acknowledgment letter  
151 stating, "[b]ased on the Commission's review of PacifiCorp's filing and the  
152 recommendation of the Division, the Commission acknowledges PacifiCorp's COS  
153 Study and Model. The Commission requests PacifiCorp evaluate the Division's and  
154 the Commission's observations and make appropriate changes to the COS model in  
155 future COS model filings."<sup>4</sup>

156 **Q. Do the cost of service studies filed in this case include the changes the**  
157 **Commission requested be made to all future cost of service model filings?**

158 A. Yes.

#### 159 **CFCOS Study Inputs - Load Changes**

160 **Q. In the CFCOS, how did the Company estimate the increase in energy**  
161 **consumption associated with the assumption of no private generation?**

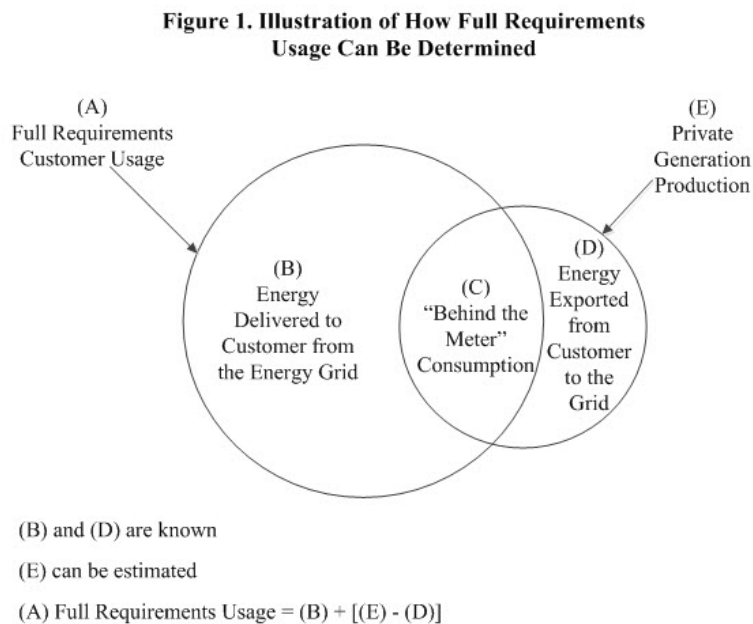
162 A. Estimating the increase in energy consumption and corresponding change in  
163 revenue for the CFCOS requires comparing the current level of energy and revenue  
164 that is billed to net metering customers with the level of energy and revenue  
165 assuming no private generation. The current net amount of energy usage and

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<sup>4</sup> Supra, note 1.



166 associated net revenue that is billed to net metering customers is known and used  
167 in the ACOS. Estimating the level of energy and revenue without private generation  
168 requires estimating what the energy consumption would be for net metering  
169 customers if they were full requirements customers. Figure 1 illustrates how full  
170 requirements usage is determined for net metering customers.  
171



172 The bills for net metering customers are based upon the energy delivered to them  
173 from the energy grid, net of the energy exported from their private generation  
174 system to the grid. Both of these values, which are represented by (B) and (D) in  
175 Figure 1, are measured by a bi-directional meter. Private generation production,  
176 represented as (E) in Figure 1, is estimated by multiplying a standardized  
177 production profile by the nameplate capacity of each customer's generation system  
178 on a monthly basis. To develop full requirements energy usage, shown as (A) in  
179 Figure 1, the difference between (E) and (D) is added to (B). The total full

180 requirements energy for net metering customers in the Residential and Schedules  
181 23, 6, 8, and 10 classes was estimated by applying this calculation.

182 **Q. How did the Company develop the standardized production profile?**

183 A. By December 2014, the Company had installed 52 load research profile meters on  
184 residential customers with private generation systems. Of those 52 customers, the  
185 Company received permission to install 36 production profile meters that measure  
186 the generation from their private generation systems on a 15 minute-interval basis.  
187 The Company then converted the production profiles for each private generation  
188 system into a generic shape where the highest 15 minute reading was considered to  
189 have a value of one. The Company divided all other values by the highest reading  
190 such that each other period was a fraction of one. Establishing this generic shape  
191 allows the profile to be scalable by the installed capacity of private generation  
192 systems. The Company averaged the generic production shapes of all the private  
193 generation systems for each county, and established an overall standardized  
194 production shape for the state by weighting each county's generic profile by the  
195 overall nameplate installed private generation capacity in each county as of  
196 December 31, 2015.

197 **Q. Did the Company benchmark the standardized production shape against any  
198 other outside data source?**

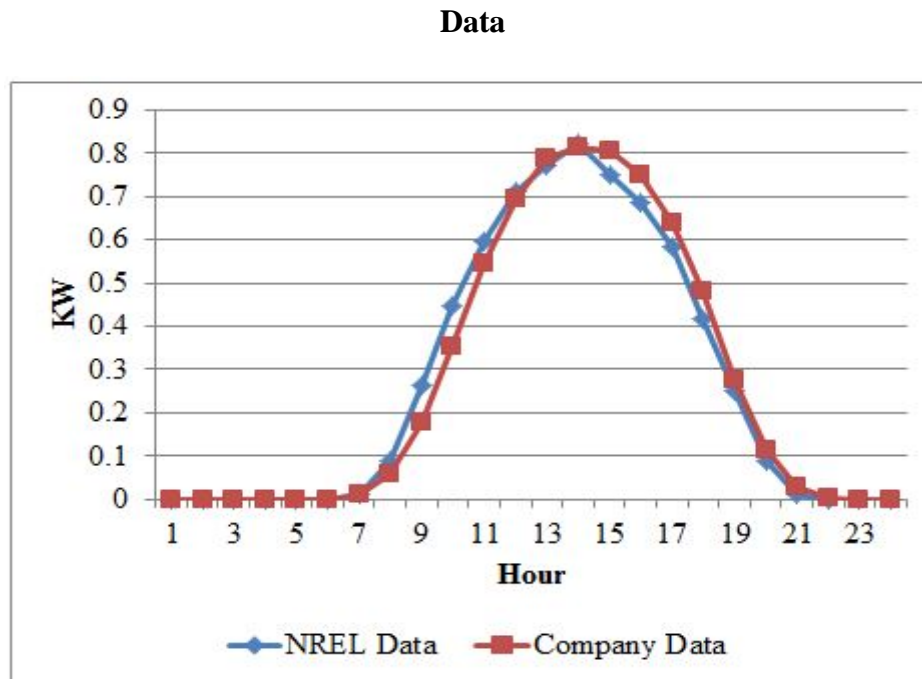
199 A. Yes. The Company compared the standardized production shape to hourly shapes  
200 from National Renewable Energy Laboratory's ("NREL") online PVWatts®  
201 calculator. The Company compared the two samples by performing a linear  
202 regression. A regression assesses whether the predictor variables (the Company's

203 production shape) account for variability in a dependent variable (the PVWatts®  
204 production shape). The Company can measure how representative the sample data  
205 is to the PVWatts® data by treating the PVWatts® generation data as the dependent  
206 variable and the production sample data as the independent variable.

207 Based on the Company's findings, the regression has an Adjusted R-  
208 squared of 0.994 (a perfect correlation would be 1.0). This indicates that the  
209 model is a good predictor of the dependent variable. Further, the regression has a  
210 Durbin-Watson statistic of 2.082, signifying that autocorrelation has been  
211 corrected within the model (a value of 2.0 would indicate complete absence of  
212 autocorrelation). The regression coefficient and elasticity are 1.036 and 0.942  
213 (again, a perfect correlation would be 1.0), respectively. This indicates the two  
214 sets of data behave similarly.

215 Further, the two independent samples are highly correlated with a  
216 correlation coefficient of 0.984. This demonstrates that the hourly shape of the  
217 NREL sample is similar to the shape of the standardized production profile. Exhibit  
218 RMP \_\_\_(RMM-3) provides a description of the Company's benchmarking to the  
219 NREL data analysis.

220 A visual comparison of the Company's production curve and the PVWatts®  
221 curve also demonstrates that both curves have a similar shape and behavior. Figure  
222 2 below shows the average hourly solar production for the Company's estimate  
223 compared to the output from NREL data during the 2015 peak month of June:

**Figure 2. June 2015 Average Hourly Solar Production from Company and NREL**

225 **Q. Please explain what Exhibit RMP\_\_\_(RMM-4) shows.**

226 A. Exhibit RMP\_\_\_(RMM-4) shows how the difference in energy sales between the  
 227 CFCOS and the ACOS studies is calculated. The billed energy for net metering  
 228 customers during the period was 188,410 MWh. The full requirements energy  
 229 usage for net metering customers is estimated to be 239,706 MWh. The overall  
 230 difference between the CFCOS and ACOS energy sales is 51,297 MWh.

231 **Q. Given the standardized production shape and the known nameplate capacity  
 232 for customer private solar generation, what is the Company's estimate of  
 233 private generation production?**

234 A. The Company's estimate of private generation production for the period is 52,877  
 235 MWh and is shown on Exhibit RMP \_\_\_ (RMM-4).

236 **Q. Why is the difference in energy sales between the CFCOS and the ACOS not**  
237 **the same as estimated private generation production?**

238 A. While the difference in energy sales between the CFCOS and ACOS is close to the  
239 estimated private generation production (51,297 MWh versus 52,877 MWh), they  
240 are not the same. The difference is the result of net metering energy banking, which  
241 I discuss below. For residential and small non-residential net metering customers,  
242 if the energy exported from the customer to the energy grid is more than the energy  
243 delivered from the energy grid to the customer during the billing month, the  
244 Company credits a customer with a kilowatt-hour credit that is applied to future  
245 bills until the end of the net metering program year. In any given billing period, net  
246 metering customers may be making energy deposits or withdrawals into and out of  
247 their bank. The overall quantity of energy reflected in the ACOS represents billed  
248 energy which considers the impact of energy banking. The CFCOS contains the  
249 estimated energy for net metering customers assuming full requirements usage,  
250 which does not include any impact from banking.

251 **Q. In the CFCOS, how did the Company estimate the increase in demand that**  
252 **would exist if there were no private generation?**

253 A. The Company modified the hourly, Utah state border loads, and class loads that  
254 were used in the ACOS by the estimated private generation production profile that  
255 I described earlier in my testimony. For Utah border loads, this expansion by the  
256 estimated production profile is at the input level, accounting for line losses. The  
257 Company bases interjurisdictional allocations upon border loads that measure all  
258 load coming into a jurisdiction as well as all load flowing out of a jurisdiction. Since

259 private generation production would stay within the state and would consequently  
260 reduce state load for interjurisdictional allocations, the allocation factors in the  
261 CFCOS were modified to reflect what allocation factors would have been, absent  
262 private generation. For the CFCOS, the Company expanded customer class loads  
263 by the full private generation production profile to be consistent with how loads  
264 were developed for the CFJAM.

265 **Q. How did the Company determine and apply line losses to private generation**  
266 **for the CFCOS analysis?**

267 A. To bring private generation to the input level, nameplate installed capacity was  
268 determined by month for customers served at the secondary voltage level and the  
269 primary voltage level. The Company then expanded private generation by class by  
270 the loss factor used in the recently acknowledged 2015 cost of service study for  
271 these quantities of nameplate capacity. Bringing private generation to the input  
272 level, increases it from 52,877 MWh to 57,784 MWh. The estimated change in net  
273 power cost between the ACOS and CFCOS described in Mr. Wilding's testimony  
274 reflects private generation at the input level.

275 **CFCOS Study Inputs - Bill Credits**

276 **Q. How did you calculate the removal of bill credits for the CFCOS?**

277 A. The Company segmented the change in energy between actual billed energy and  
278 full requirements energy into energy blocks by season (Summer and Winter) and  
279 by on-peak and off-peak periods, as applicable. The Company then estimated the  
280 removal of bill credits (revenue difference between actual billed revenue and full  
281 requirements revenue) by multiplying the changes in energy by the corresponding

282 energy charges. For residential net metering customers, the Company estimated full  
283 requirements energy for each monthly bill to determine the levels of energy  
284 consumption that would occur in the different tier block usage levels that apply to  
285 residential energy charges. The Company then applied the change in the proportion  
286 of energy in each tier block energy charge to the overall estimated change in energy  
287 to estimate bill credits for the residential class.

288 Exhibit RMP\_\_\_\_(RMM-5) shows bill credits related to the net metering  
289 program (the estimated difference in revenue between the CFCOS and ACOS) by  
290 rate schedule. This exhibit demonstrates overall bill credits associated with the net  
291 metering program of approximately \$4.2 million.

#### 292 **CFCOS Study Inputs - Customer Service and Billing Costs**

293 **Q. How did the Company develop net metering customer service and billing**  
294 **costs?**

295 A. The Company sorted customer service and billing costs related to the net metering  
296 program into three categories:

- 297 1. Phone calls, including customer inquiries and requests related to the net  
298 metering program.
- 299 2. Initial setup, including requests for a meter exchange and setting up customers  
300 on the net metering program in the Company's billing system.
- 301 3. Ongoing support, including back office work necessary to correctly bill  
302 customers participating in the net metering program.

303 Developing the costs related to each of these areas required obtaining estimates  
304 from Company personnel involved in the day-to-day operations at the call centers

305 regarding the total time spent on each of these activities. Those figures were then  
306 multiplied by the fully-loaded hourly cost for a call center agent.

307 To determine the proportions of these costs that are related to the different  
308 customer classes, the overall cost estimates for each activity were spread based  
309 upon an appropriate driver for those costs. Since phone calls were primarily for  
310 customers who were considering participation in the net metering program, this cost  
311 was allocated on the number of applications in the period. Initial setup cost was  
312 allocated based upon the number of interconnections during the period. Since  
313 ongoing support is related to the number of bills, this cost was allocated by the  
314 average bills during the period. Exhibit RMP\_\_\_\_(RMM-6) shows the customer  
315 service and billing costs related to the net metering program by customer class.

#### 316 **CFCOS Study Inputs - Program Administration**

317 **Q. How did the Company develop net metering program administrative costs?**

318 A. The Company dedicates a department to the administration of the various net  
319 metering programs it oversees and implements across the six states that it serves.  
320 This includes the handling and processing of interconnection applications. The  
321 overall expense of this department was multiplied by the proportion of workload  
322 dedicated to the net metering program in Utah. This expense was reduced by the  
323 application fees that were collected in 2015 for larger non-residential  
324 interconnections. Page 1 in Exhibit RMP\_\_\_\_(RMM-7) to my testimony shows net  
325 administrative expense related to the net metering program by customer class.  
326 Pages 2 and 3 of Exhibit RMP\_\_\_\_(RMM-7) show how the Company determined  
327 administrative expense by state and rate schedule.



328 **Q. How did the Company develop engineering costs related to the net metering**  
329 **program?**

330 A. Engineers review the technical details of the interconnection applications to ensure  
331 that private generation systems can safely and reliably interconnect to the  
332 Company's distribution system. To develop the engineering costs related to the net  
333 metering program, the estimated time it takes to review an application was  
334 multiplied by the fully-loaded hourly cost of a field engineer which was then  
335 multiplied by the number of applications in 2015. The estimated time for review  
336 for each application varied by rate schedule to reflect differences in the complexity  
337 of review. Exhibit RMP\_\_\_(RMM-8) to my testimony shows engineering expense  
338 related to the net metering program by customer class.

339 **CFCOS Study Inputs - Meter Costs**

340 **Q. How did the Company develop the change in metering costs associated with**  
341 **the net metering program?**

342 A. To accurately bill net metering customers, the bi-directional flow of energy must  
343 be measured. The Company estimated the costs to replace and reprogram meters  
344 accordingly. Pages 1 and 2 of Exhibit RMP\_\_\_(RMM-9) show the costs of  
345 metering related to the net metering program by customer class. Page 3 of Exhibit  
346 RMP\_\_\_(RMM-9) shows the calculation of meter depreciation and deferred tax  
347 impacts.

348 **CFCOS Study - Results**

349 **Q. What is the overall conclusion you draw from the comparison between the**  
350 **CFCOS and the ACOS?**

351 A. The analysis shows that the costs that the Company or other customers incur from  
352 the net metering program do in fact exceed the benefits of that program, which will  
353 result in higher rates for other customers.

354 **Q. What conclusions can you make from the difference in results by customer**  
355 **class in the analysis comparing the CFCOS to the ACOS?**

356 A. Most of the net cost of the net metering program is attributable to the residential  
357 class. For all other customer classes, except Schedule 8, the net metering program  
358 is also a net cost. The net benefit shown for Schedule 8 is only \$0.16 million or  
359 about 8 percent of the overall \$2.0 million net cost for Utah. The results for  
360 Schedule 8 are primarily related to the low average cost of bill credits for these  
361 customers which reflects the Company's conservative assumption not to estimate  
362 any change in demand charges.

363 **Actual Cost of Service with Net Metering Separately Broken Out**

364 **Q. Along with a comparison of the CFCOS and the ACOS, what other cost of**  
365 **service analysis did the Commission require in its November 2015 Order?**

366 A. The Commission also required the Company to prepare a cost of service study  
367 under which the Company “will segregate net metering customers from the class in  
368 which they presently participate and reflect the resulting class cost of service to the

369 net metering customers as a separate class and show the impact their segregation  
370 has on the class in which they would otherwise participate.”<sup>5</sup>

371 **Q. How did the Company prepare the NEM Breakout COS?**

372 A. Starting with the class ACOS study, separate classes were created for the residential  
373 class and Schedules 23, 6, 8, and 10 net metering customers (“NEM classes”). For  
374 these different NEM classes, the characteristics of their cost of service were  
375 identified, removed from the overall class from which they were separated, and  
376 applied to the NEM classes. The characteristics for the NEM classes include  
377 different customer counts, revenues, energy values, system coincident peak demand  
378 values, distribution coincident peak demand values, non-coincident peak demand  
379 values, number of customers per transformer, and metering costs.

380 **NEM Breakout COS - Demands**

381 **Q. How did the Company develop demand values for the NEM classes?**

382 A. For the residential net metering class, demand values were based upon the load  
383 research study previously discussed. Each of these load research meters measured  
384 delivered and exported energy on a 15-minute-interval basis. The overall profile  
385 from these load research meters was scaled to the delivered and exported energy  
386 volumes on a monthly basis. The Company developed various monthly system  
387 coincident and distribution coincident peaks from this profile. The Company  
388 determined non-coincident peak on a monthly basis by averaging the non-  
389 coincident peaks for each of the sample profile meters and scaling by the overall  
390 number of customers in the population.

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<sup>5</sup> November 2015 Order.

391 System coincident peaks and distribution coincident peaks were based upon  
392 energy deliveries to the customer. Non-coincident peak was based upon the  
393 maximum of either energy delivery or energy export. The Company allocates line  
394 transformers and secondary lines based upon each class's annual maximum non-  
395 coincident peak which is then weighted by a coincidence factor. Using the  
396 maximum of either delivered or exported non-coincident peak for each customer  
397 accurately reflects those customers' usage of these localized facilities, which are  
398 typically used by a small number of customers and must be sized to meet the  
399 demands imposed upon the equipment in either direction.

400 For the Schedules 23, 6, and 10 net metering classes, the standard profile  
401 that was developed for the ACOS study for their whole class, which includes both  
402 net metering and non-net metering customers, was adjusted to the overall energy  
403 volume for estimated full requirements usage of the net metering customers on a  
404 monthly basis to create full requirements profiles. Their estimated private  
405 generation production profile was then overlaid on top of that estimated full  
406 requirements profile to estimate delivered and exported energy on an hourly basis.  
407 For Schedule 8, demand values are based upon the readings from profile meters  
408 that are installed for all customers of this size.

409 **Q. How did the Company first develop the sample of residential net metering**  
410 **customers?**

411 A. Exhibit RMP\_\_\_(RMM-10) explains the process by which the Company selected  
412 sample meters for inclusion into the load research study. Basically, meters were  
413 selected based upon their net energy usage reported from the billing system.

414 **Q. Did the Company use all sample meters from the study's original design to**  
415 **develop loads for the NEM Breakout COS?**

416 A. No. Sixty-two (62) meters were initially included in the study. Since ten of the  
417 original meters were for customers with wind-based private generation and 99  
418 percent of all private generation capacity is solar, the Company used the data from  
419 the 52 meters for customers with solar-based private generation to develop loads  
420 for the NEM Breakout COS.

421 **Q. Were the strata breakpoints and weightings discussed in Exhibit**  
422 **RMP\_\_\_(RMM-10) the same as those ultimately used to develop loads for the**  
423 **NEM Breakout COS?**

424 A. No. The strata breakpoints discussed in Exhibit RMP\_\_\_(RMM-10) were based  
425 upon the billed or net energy of the total population of residential net metering  
426 customers at the time the sample was designed. To develop loads for the NEM  
427 Breakout COS, the Company used delivered energy to inform the strata  
428 weightings and breakpoints, because delivered energy is an indication of the  
429 customer's usage of the system, as opposed to net energy that is a billing-related  
430 construct.

#### 431 **NEM Breakout COS - Direct Assignments and Energy**

432 **Q. What other important differences did the Company incorporate into the**  
433 **NEM Breakout COS for the NEM Classes?**

434 A. While developing the CFCOS study, the Company identified engineering,  
435 administration, and customer service/billing related costs that are directly  
436 attributable to serving and interconnecting net metering customers. These costs

437 which are shown on Exhibit RMP\_\_\_\_(RMM-6), Exhibit RMP\_\_\_\_(RMM-7), and  
438 Exhibit RMP\_\_\_\_(RMM-8) were directly assigned to the different NEM classes.  
439 Also NEM classes are allocated energy-related costs for the energy that is delivered  
440 to them and receive credit to their cost of service for the excess generation that they  
441 deliver to the Company.

442 **Q. Why does the Company allocate to net metering customers energy-related**  
443 **costs based upon their delivered energy instead of their net energy?**

444 A. Net metering customers use the system in a way that is fundamentally different than  
445 other customers. Unlike other customers who consume only energy that is delivered  
446 to them from the energy grid, net metering customers may at different times be  
447 receiving energy from the energy grid, consuming their own private generation  
448 onsite, or exporting the excess energy from their private generation to the energy  
449 grid. Like with any other customer, the Company allocates its costs based upon the  
450 volumes of energy and the magnitude of demands the Company delivers to net  
451 metering customers. Inasmuch as net metering customers consume their own  
452 private generation onsite, the profile and overall quantity of energy delivered to  
453 them is reduced and the allocation of costs is also consequently reduced. The  
454 concept of net energy is a billing construct that is used for net metering. Net energy  
455 does not reflect a net metering customer's physical time-based relationship with the  
456 energy grid. Even though a net metering customer may produce as much total  
457 energy as that customer consumes over a period of time, in real time that customer  
458 still relies upon the energy grid to both import and export energy. The NEM

459 Breakout COS study appropriately assigns costs to net metering customers based  
460 upon their usage of the Company's system.

461 **Q. Please describe how net metering customers receive credit for their excess**  
462 **energy in the NEM Breakout COS study.**

463 A. For the energy that net metering customers export to the energy grid from their  
464 private generation systems, a credit for their exported energy is assigned to them  
465 based upon the difference in monthly net power cost associated with private  
466 generation that was calculated for the CFCOS analysis. Company witness Mr.  
467 Wilding's testimony provides a description of the net power cost analysis. The  
468 Company increases the credits applied for exported energy to reflect avoided line  
469 losses. The overall annual excess credit also considers each NEM class's impact  
470 from energy banking. For energy deposits into customers' net metering bank, the  
471 excess energy credits are reduced. For energy withdrawal from customers' net  
472 metering bank, excess energy credits are increased. Exhibit RMP\_\_\_(RMM-11)  
473 includes the calculation of excess energy credits for each NEM class. In total the  
474 value of the energy credits for all NEM classes is \$553,067.

475 **Q. Why does the Company adjust excess energy credits to account for the**  
476 **impact of net metering banking?**

477 A. In a class cost of service study, the ultimate result of the study is a comparison of  
478 whether the revenues provided from each class are less than, more than, or equal to  
479 each class's cost of service. Within the annual period that is used for a cost of  
480 service study, revenue from net metering customers is based upon billed energy that  
481 includes some out-of-period impact from net metering energy banking. For

482 example, in the 12 months ended December 31, 2015, some energy credits from  
483 excess energy banked in 2014 are applied to bills that occur in 2015. Conversely,  
484 some excess energy that is banked in 2015 will be applied to bills in 2016. Ignoring  
485 the effect of net metering energy banking would create a mismatch between  
486 revenues and cost of service. Subtracting the excess energy, which includes both  
487 the energy exported as well as the impact of banking, from the delivered energy  
488 produces the billed energy upon which revenues are determined and upon which  
489 the total energy in the ACOS is based.

490 **Q. Please describe how the Company applies excess energy credits to the cost of**  
491 **service of the NEM classes.**

492 A. The Company directly assigns excess credits to each NEM class. It allocates an  
493 offsetting cost for the excess credits to all classes based upon Factor 30 - Energy.  
494 Both the excess credits and the offsetting costs are functionalized to the Production  
495 function.

496 **Q. Why is there an offsetting cost for the excess credits?**

497 A. To balance out the credits directly assigned to net metering customers in the cost of  
498 service model, it was necessary to include a cost that offsets that credit. The excess  
499 credits in the NEM Breakout COS reflect a fair value of the energy that net metering  
500 customers export to the energy grid for other customers to use. All customers,  
501 including net metering customers, benefit from this excess generation in the form  
502 of reduced net power cost. It is reasonable that all customers receive an increased  
503 allocation of cost proportional to that benefit to offset the value assigned to the  
504 NEM classes for their exported energy. With this treatment of excess energy,



505 customers are economically indifferent between whether they receive a kilowatt  
506 hour from a private generation system or from some other source.

507 **Q. Why does the Company allocate the offsetting cost for the excess credits on**  
508 **the basis of energy?**

509 A. The offsetting cost of the excess energy credits is allocated on energy because the  
510 majority of net power costs including fuel are allocated on the basis of energy.

511 **Q. Why does the Company allocate the offsetting cost for excess credits to NEM**  
512 **classes as well as to the other non-net metering classes?**

513 A. Private generation that is exported to the energy grid may be consumed by both  
514 customers who do not participate in net metering as well as those who do. Also net  
515 power costs in total are reduced as a result of exported private generation. It is  
516 reasonable to assign some of the offsetting cost of excess energy to net metering  
517 customers in proportion to the energy that is delivered to them.

#### 518 **NEM Breakout COS - Results**

519 **Q. Are there any challenges with the NEM Breakout COS study?**

520 A. Yes. While the Company has a load research study for residential net metering with  
521 a full year of profile data, the Company does not have the same information for  
522 Schedules 6, 10, and 23 net metering customers.

523 **Q. Why did the Company create segregated NEM classes for Schedules 6, 10,**  
524 **and 23 in the NEM Breakout COS study if load research studies were not**  
525 **available?**

526 A. The Company prepared this information to comply with the November 2015 Order.  
527 The information for Schedules 6, 10, and 23 net metering customers attempts to

528 show an estimate of their cost of service with separate class treatment and provides  
529 some context regarding the general magnitude of cost shifting that may exist for  
530 these customers.

531 **Q. Please identify and explain Exhibit RMP\_\_\_(RMM-12).**

532 A. Exhibit RMP\_\_\_(RMM-12) shows the summary of results from the NEM Breakout  
533 COS study in the same format as the studies that are presented in Exhibit  
534 RMP\_\_\_(RMM-2), but with results shown for the NEM classes. Exhibit  
535 RMP\_\_\_(RMM-12) shows that residential net metering customers and Schedules  
536 6, 8, 10 and 23 net metering customers require a 65.05 percent, -8.43 percent, -8.30  
537 percent, 11.42 percent, and 8.42 percent change to present revenues, respectively.

538 **Q. Please identify and explain Exhibit RMP\_\_\_(RMM-13).**

539 A. Exhibit RMP\_\_\_(RMM-13) shows the difference in cost of service results for each  
540 class between the NEM Breakout COS and the ACOS. This satisfies the November  
541 2015 Order’s requirement for the Company to “show the impact their segregation  
542 has on the class in which they would otherwise participate.”<sup>6</sup> Exhibit  
543 RMP\_\_\_(RMM-13) indicates that the costs for the residential class would be  
544 reduced by \$1.1 million if net metering customers were excluded from their class,  
545 whereas the costs for Schedules 6, 8, and 10 customers would increase by \$0.3  
546 million, \$0.2 million, and \$0.04 million, respectively.

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<sup>6</sup> *Id.*

547 **Q. Do the results of the NEM Breakout COS study mean that the net metering**  
 548 **program as currently structured is a significant benefit for Schedules 6, 8, and**  
 549 **10?**

550 A. No, not necessarily. The analysis shows how the cost of service results vary for  
 551 specific groups of net metering customers relative to other customers within the  
 552 same class. For Schedules 6, 8, and 10, the seemingly favorable results may not be  
 553 so much an indication of the benefit (or cost savings) related to the net metering  
 554 program as it may be an indication of the characteristics of net metering customers.  
 555 As a percentage of their overall full requirements energy usage, private generation  
 556 production for customers on Schedules 6, 8, and 10 is quite small relative to the  
 557 residential and Schedule 23 classes. See Table 2 below:

558 **Table 2. Private Generation Relative to Full Requirements Usage**

<b>NEM Class</b>	<b>Full Requirements Energy Usage (MWh)</b>	<b>Estimated Private Generation Production (MWh)</b>	<b>Private Generation Relative to Full Requirements Energy Usage (%)</b>
Residential Net Metering	51,468	28,304	55%
Schedule 23 Net Metering	9,971	6,012	60%
Schedule 6 Net Metering	98,655	12,342	13%
Schedule 8 Net Metering	77,889	5,736	7%
Schedule 10 Net Metering	1,724	484	28%

559 **Q. What is the overall conclusion that you draw from the results of the NEM**  
 560 **Breakout COS?**

561 A. The cost of serving residential net metering customers is significantly different than  
 562 the cost of serving other residential customers. On a percentage basis, the revenue  
 563 collected from residential net metering customers is vastly insufficient to cover the  
 564 costs of serving them.

565 While the results for other non-residential classes are different between the  
 566 classes with and without net metering, those differences are far less striking than  
 567 the clear contrast for residential customers. An examination of parity ratios, which  
 568 is the percentage of revenue relative to cost of service, reveals that revenues  
 569 collected from non-residential net metering rate schedules are within a reasonable  
 570 range (approximately 90 - 110 percent), but revenues collected from the residential  
 571 net metering schedule are quite far off from parity with cost of service  
 572 (approximately 60 percent). Table 3 below shows the parity ratios for all rate  
 573 schedules which have net metering customers for the actual cost of service, both  
 574 with net metering included and broken out separately.

575 **Table 3. Revenue to Cost of Service Parity Ratios**

	Parity to Cost of Service		
	ACOS	ACOS W/O	ACOS NEM
Residential	96.0%	96.1%	60.6%
Schedule 23	107.2%	107.3%	92.2%
Schedule 10	95.3%	95.1%	89.8%
Schedule 6	107.7%	107.7%	109.2%
Schedule 8	104.1%	104%	109%

576 **Q. How do the results for residential customers from the comparison between the**  
 577 **CFCOS and the ACOS compare to the results for the NEM Breakout COS?**

578 A. Both analyses demonstrate a similar result for residential net metering customers.  
 579 As shown on Exhibit RMP\_\_\_(RMM-1), the analysis which compares the CFCOS  
 580 to the ACOS shows that the cost to the residential class of the net metering program  
 581 is \$1.7 million. The NEM Breakout COS results in Exhibit RMP\_\_\_(RMM-12)  
 582 show that the residential net metering class requires a \$1.8 million increase to

583 present revenues in order for the class to earn the jurisdictional average rate of  
584 return.

585 **Adjusting the NEM Breakout COS Results to the Same Basis as the Last General**  
586 **Rate Case**

587 **Q. Upon what level of revenue requirement is it appropriate to design rates for**  
588 **residential net metering?**

589 A. Company witness Ms. Joelle R. Steward's testimony describes the Company's  
590 proposed rate design for new residential net metering customers who submit net  
591 metering applications after December 9, 2016. The revenue requirement upon  
592 which those rates are designed is the same as the revenue requirement for the  
593 residential net metering class in the NEM Breakout COS, but adjusted downward  
594 to the same level of costs that were in Docket No. 13-035-184, the last general rate  
595 case ("2014 GRC"). While the analysis comparing the CFCOS to the ACOS  
596 provides useful information regarding the costs and benefits of the net metering  
597 program, the NEM Breakout COS provides a more specific examination of the level  
598 of revenue required to bring residential net metering customers to full cost of  
599 service. Adjusting the NEM Breakout COS results for the residential net metering  
600 class to the level used in the 2014 GRC ensures that rates for this class are set upon  
601 the same basis as for all other customers.

602 **Q. How was the revenue requirement from the NEM Breakout COS adjusted to**  
603 **the same level of costs in the 2014 GRC?**

604 A. Exhibit RMP\_\_\_(RMM-14) shows how the NEM Breakout COS results for the  
605 residential net metering class were adjusted to the level of costs from the 2014  
606 GRC. The class cost of service study that was filed in the 2014 GRC was modified

607 so that the overall cost of service for the residential class was adjusted to the step 2  
608 revenue of \$684,856,226<sup>7</sup>. Column A in Exhibit RMP\_\_\_(RMM-14) shows the unit  
609 costs for the residential class from this study. Column B in Exhibit RMP\_\_\_(RMM-  
610 14) shows the unit costs for "other" residential customers from the NEM Breakout  
611 COS. Column C in Exhibit RMP\_\_\_(RMM-14) shows the unit costs for residential  
612 net metering customers from the NEM Breakout COS. Column D in Exhibit  
613 RMP\_\_\_(RMM-14) shows the proportion of residential net metering revenue  
614 requirement to overall residential revenue requirement from the NEM Breakout  
615 COS for each sub-functional cost category. Sub-functional cost categories within  
616 the units costs of the cost of service study include Production-Demand, Production-  
617 Energy, Transmission-Demand, Transmission-Energy, Distribution-Substations,  
618 Distribution - Poles and Conductor, Distribution - Services, Distribution - Meter,  
619 Retail, and Miscellaneous. Column E in Exhibit RMP\_\_\_(RMM-14) shows the  
620 application of the proportions in Column D to the overall residential revenue  
621 requirement from the 2014 GRC in Column A by each sub-functional cost category  
622 and adds each of the costs for those categories. Exhibit RMP\_\_\_(RMM-14) shows  
623 a total of \$4,210,660 for the total in Column E, which represents an eight percent  
624 reduction in the revenue requirement for the residential net metering class relative  
625 to the results from the NEM Breakout COS.

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<sup>7</sup> The step 2 price change became effective September 1, 2015 and reflects the currently effective base revenues for the Company.

626 **Conclusion**

627 **Q. What is your recommendation for the Commission?**

628 A. The Company recommends that the Commission issue an order finding that the  
629 results of both of the analyses that I presented are accurate, reliable and are  
630 consistent with the November 2015 Order.

631 **Q. Does this conclude your direct testimony?**

632 A. Yes.