

BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

IN THE MATTER OF THE APPLICATION OF ROCKY MOUNTAIN POWER FOR APPROVAL OF THE 2017 PROTOCOL	DOCKET NO. 15-035-86 EXHIBIT NO. DPU 1.0 DIR
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DIRECT TESTIMONY OF ARTIE POWELL, PHD

ON BEHALF OF THE

DIVISION OF PUBLIC UTILITIES

DEPARTMENT OF COMMERCE

March 16, 2016

1 **Q: Will you please identify yourself for the record?**

2 A: My name is Artie Powell. I am the manager of the Energy Section in the Division of
3 Public Utilities and my business address is in the Heber Wells Building, Fourth Floor, 160
4 East 300 South, Salt Lake City, Utah. I will be testifying on behalf of the Division in this
5 case.

6 **Q: Would you please summarize your educational and professional experience?**

7 A: I hold a doctorate degree in economics from Texas A&M University. Prior to joining the
8 Division, I taught courses in economics, regression analysis, and statistics both for
9 undergraduate and graduate students. I joined the Division in 1996 and have since
10 attended several professional courses or conferences dealing with a variety of
11 regulatory issues including, the NARUC Annual Regulatory Studies Program (1996) and
12 IPU Advanced Regulatory Studies Program (2005). Since joining the Division, I have
13 testified or presented information on a variety of topics including, electric industry
14 restructuring, incentive-based regulation, revenue decoupling, energy conservation,
15 evaluation of alternative generation projects, qualifying facility pricing, and the cost of
16 capital. For the past several years, I have, along with other Division staff, represented
17 the Division during various meetings or discussions on inter-jurisdictional allocations.

18 **Q: What is the purpose of your testimony?**

19 A: On behalf of the Division, I offer supporting testimony for the 2017 Protocol and
20 recommend that the Commission adopt the method as defined in the 2017 Protocol
21 documents including the appendices for purposes of cost allocation for the interim

22 period described in Section II, Effective Period and Expiration. I also provide historical
23 context for Utah’s Equalization Adjustment.

24 **Q: The 2017 Protocol is defined as a two-year agreement, is that correct?**

25 A: Yes. Despite three years of discussions among the various representatives participating
26 in the multi-state process or MSP Workgroup, the participants were unable to come to a
27 consensus for a longer-term allocation method. Thus, the 2017 Protocol agreement
28 expires December 31, 2018 unless a one-year extension is approved by all of the state
29 commissions that approve the agreement.

30 **Q: Do you believe the 2017 Protocol is an improvement over previous allocation**
31 **methods?**

32 A: Yes. Despite the reference to “Protocol” in the title, the 2017 Protocol is a fully Rolled-
33 In allocation method with a fixed lump sum, jurisdictional-specific adjustment. An
34 exception is the Oregon adjustment, which is allowed to vary as described in Section
35 XIV, Additional State-Specific Terms, of the agreement.

36 **Q: Is it important that the 2017 Protocol is a fully Rolled-In method?**

37 A: Yes. Reaching a fully Rolled-In, one-system allocation method has been the stated goal
38 of the Utah Commission since the 1989 merger and has been repeated in numerous
39 dockets since. For example, in its report and order in Docket No. 02-035-04, dated
40 February 3, 2012, the Commission states: “for the reasons we have stated consistently
41 since the Utah Power and Pacific Power merger, we find the principle-based, Rolled-In

42 method and its current, rather than historical, cost-causation rationale, for determining
43 Utah’s revenue requirement in the public interest.” (pp. 18-19)

44 **Q: Are the issues preventing a longer-term consensus on an allocation method new?**

45 A: Not entirely. While there may be some new issues or at least nuances to old issues, the
46 current inter-jurisdictional allocation issues began with the 1989 merger of two utilities
47 with differing cost structures: the relatively lower cost hydro-based Pacific Power and
48 the higher cost coal-based Utah Power. Although the merger was approved, the Utah
49 Commission did not determine as part of the merger case, Docket No. 87-035-27, an
50 inter-jurisdictional allocation method. While the Commission had concerns about
51 approving the merger prior to determining inter-jurisdictional allocations, the
52 Commission noted that, “Applicants assert that developing detailed allocations prior
53 to the merger is not essential because the Merged Company’s shareholders will assume
54 the risk that differing allocation methods employed by the various jurisdictions could
55 result in less than full cost recovery.” (Merger Order: Report and Order, Docket No. 87-
56 035-27, September 28, 1988, p. 62). Furthermore, the Commission concluded that, “net
57 positive benefits will result from the merger and that a reasonable allocation plan can
58 be worked out after the merger to assure that Utah ratepayers receive their appropriate
59 share of these benefits.” (Merger Order p. 67)

60 **Q: How were allocations determined after the merger?**

61 A: As part of the merger order, the Commission directed the Company to “convene multi-
62 jurisdictional meetings within six weeks of the merger to discuss allocation issues.”

63 (Merger Order, p. 96) The Company convened the PacifiCorp Interjurisdictional Task
64 Force on Allocations or PITA, which met several times from February 1989 through
65 February 1990. (Report and Order, Docket No. 90-035-06, pp. 9-10) The taskforce
66 developed two allocations methods: Rolled-In, which was described as a method based
67 on cost causation, and the Consensus. The Consensus method differed from Rolled-In in
68 a series of ten steps, “principle among which were direct assignment (instead of
69 allocation) of pre-merger plant to divisions of the merged Company, i.e., the former
70 Pacific Power and the former Utah Power; establishment of a hydro endowment
71 favoring the Pacific Division; and establishment of a transmission endowment favoring
72 the Utah Division.” (Doug Kirk, Draft White Paper, Utah Power & Light and Pacific
73 Power & Light Merger/Allocations, May 15, 2002, footnote 3)

74 Over the intervening years from 1990 through 1997, several additional allocation
75 methods, each of which retained the hydro endowment in one form another as well as
76 other departures from Rolled-In, were developed by PITA. However, as the Commission
77 concluded in the 1990 rate case, “The analysis of single-system, rolled-in costs of service
78 provides the only acceptable benchmark or standard by which alternative allocation
79 approaches, such as the Consensus Method, may be judged” and “would best promote
80 a single-system planning and operation.” (Report and Order, Docket No. 90-035-06,
81 Phase I, December 7, 1990, p. 12, 13)

82 **Q: Did the Commission adopt the Consensus Method for allocation purposes?**

83 A: No. However, the Commission did recognize that an immediate application of a Rolled-
84 In method would result in an unfair cost shift to the Pacific Division. The Commission,
85 therefore, adopted a non-cost based lump sum transfer as a means to achieve merger
86 fairness. To estimate the merger fairness premium, the Commission adopted the results
87 of the Consensus Method to establish the maximum departure from Rolled-In that it
88 would allow for merger fairness. (1990 Order, Phase I, p. 13) The Commission set the
89 merger fairness premium at an approximate \$72 million addition to Utah’s annual
90 revenue requirement.¹ (Report and Order, Docket No. 90-035-06 Phase II, April 10,
91 1992, pp. 11, 14-15)

92 In addition to establishing the maximum merger fairness premium, the
93 Commission also stated as its goal to transition to “a rolled-in method for
94 interjurisdictional allocations process within ten years,” with a caveat that “meeting the
95 fairness objective . . . may continue to require some modification of full roll-in . . . over a
96 transitional period no longer than the depreciation schedules and contract renewals and
97 terminations,” of pre-merger plant and contracts. (1990 Order Phase I, p. 14)

98 Finally, as part of the Phase I order in the 1990 rate case, the Commission
99 established eight rebuttable presumptions “to guide all further considerations of
100 allocation methods.” (Phase I, p. 15) Those presumptions are:

¹ The Commission’s 1990 order does specify “approximately.” However, as discussed below, subsequent calculations from Docket No. 97-035-01 appear to use exactly \$72 million.

- 101 1. A fully Rolled-In allocation method will be the standard of comparison
102 by which alternative allocation methods will be judged.
- 103 2. Future allocation methods will not diverge further from Rolled-In cost
104 of service than does the Consensus method.
- 105 3. Future allocation methods must promote progress toward the fully
106 Rolled-In standard.
- 107 4. With the noted caveat, ten years is a reasonable goal for the
108 transition to inter-jurisdictional allocations based on a fully Rolled-In
109 method.
- 110 5. The opportunity to lower future system cost of service due to the
111 Arizona Public Service contracts will be weighed against the divisional
112 endowments.
- 113 6. In the absence of a least-cost plan, it could not be presumed that the
114 Utah Power stand-alone company would have a higher future
115 resource cost than the Pacific Power stand-alone company.
- 116 7. System rather than divisional allocations should be used for all
117 production and transmission operations and maintenance expense.
- 118 8. All post-merger costs and non-retail revenues should be allocated
119 system wide.

120 **Q: Did the merger fairness premium make it into rates at the conclusion of the 1990 rate**
121 **case?**

122 A: Yes. The premium was in rates effective with the April 10, 1992 rate case order (Docket
123 No. 90-035-06) and remained in rates until the Commission authorized an end to the
124 premium with the final order in Docket No. 97-035-01, dated March 4, 1999. The
125 premium, therefore, was in rates approximately 7 years.² Thus, from April 1992 through

² More accurately, since the Company collects its revenue on a monthly basis, one-twelfth of the premium, or \$6 million, was in rates for approximately 83 months, 9 months in 1992, 2 months in 1999, and 72 months from 1993 through 1998. Although, future and present values would, because of compounding, be somewhat different if considered on a monthly basis, I present the following analysis for 1992 through 1999 using annual values. This makes the comparison between the merger fairness premium and the 1997 rate case “buy-out” discussed below simpler.

126 February 1999 Utah ratepayers payed on a nominal basis approximately \$498 million in
127 merger fairness premiums.

128 **Q: Was that the total of the merger fairness premiums paid by Utah ratepayers?**

129 A: No. As part of the 1997 rate case, Docket No. 97-035-01, the Commission authorized
130 that part of a pending rate refund would be used to “buy-out” the remaining value of
131 the merger premium. On a present value basis—that is, in “1999” dollars—the buy-out
132 was equal to \$71.24 million.

133 As part of the 1997 rate case, the Commission determined that the 1996
134 premium amount was \$43.2 million,³ which was to be amortized over five years: \$43.2
135 million for 1996, \$34.56 million for 1997, \$25.92 million for 1998, \$17.28 million for
136 1999, \$8.64 million for 2000, and zero thereafter. The present value of the amounts for
137 1997 through 1999, on a monthly basis at the Company’s authorized weighted average
138 cost of capital, 8.84%, yields the \$71.24 million.⁴ (See DPU Exhibit 1.1 DIR for details).

³ The \$43.2 million for 1996 is the average of the value for a ten year and thirty year straight-line amortization of the \$72 million merger fairness premium.

⁴ Two adjustments are necessary to arrive at the Commission’s buy-out value. First, the Commission appears to have used \$34.76 and not the \$34.56 for the 1997 premium value. Second, the 1997 premium is assumed to be in rates only 10 months. Thus, for calculation purposes, the 1997 total remaining premium appears to be \$28.97 million or \$2.897 million per month.

139 If the premium from 1992 through 1999 is restated in 1999 dollars then the total
140 premium for that period is \$543.56 million. Thus, from 1992 through 1999, the total
141 premium in 1999 dollars, including the buy-out, totaled approximately \$614.80 million.⁵

142 **Q: Since the 1997 rate case, have there been other cases where above Rolled-In costs**
143 **have been included in rates?**

144 A: Yes. Since the 1997 rate case, there have been 12 rate cases in Utah. Some of these
145 cases used Rolled-In or an equivalent method (i.e., the Utah application of the 2010
146 Protocol) as the basis of cost allocation. Other cases used earlier variations of the 2010
147 Protocol, namely, Protocol or Revised Protocol. Under the Protocol and Revised
148 Protocol, the above Rolled-In costs that the Company could seek recovery of was
149 capped. While I have not calculated the exact amounts for this later group of cases,
150 some amount of above Rolled-In costs were included in the final rates approved by the
151 Commission.

152 **Q: Is the 2017 Protocol consistent with the Commission's rebuttable presumptions?**

153 A: Yes, with the exception of the fifth presumption, the 2017 Protocol is consistent with
154 those presumptions. Since the divisional endowments are not used for Utah's revenue

⁵ There is somewhat of a mismatch in arriving at the \$614.80 million. The present value of the remaining premium, \$71.24 million, was calculated using the Company's weighted average cost of capital (WACC), 8.84%, whereas the nominal premium of \$498 million for the years 1992 through 1999 was restated in 1999 dollars using the consumer price index or CPI. If instead, the Company's WACC were used to restate that amount, the future value would be considerable higher. For example, using the Commission authorized WACC from the 1990 rate case, 10.188%, the restated total premium for 1992 through 1999 would be \$733.53 million. And the total premium paid by Utah rate payers, including the buy-out, would be \$804.77 million.

155 requirement allocation under either the 2010 Protocol or under the 2017 Protocol, the
156 fifth presumption does not appear to be relevant at this time.

157 **Q: The second presumption states that future allocations will not depart from Rolled-In**
158 **by more than the Consensus Method. How does the Equalization Adjustment satisfy**
159 **this presumption?**

160 A: As I previously discussed, the Commission adopted the results of the Consensus Method
161 in the 1992 rate case to establish the merger fairness premium, \$72 million. There are
162 three factors to consider with regard to the Equalization Adjustment. First, the
163 Equalization Adjustment serves a different purpose than did the merger fairness
164 premium. Second, even though it is intended to address a different issue, the
165 Equalization Adjustment is less than the 1992-projected value of the merger fairness
166 premium for 2017 and 2018. Third, the Equalization Adjustment is similar in magnitude
167 to a range of potential outcomes under plausible applications of a Rolled-In method.

168 **Q: Would you please briefly explain the purpose of the Equalization Adjustment?**

169 A: The purpose of the Equalization Adjustment is explained in Section IV.C of the 2017
170 Protocol. In summary, the Equalization Adjustment addresses the issue of different
171 jurisdictional applications of the embedded cost differential or ECD, which reflects the
172 hydro endowment in its current configuration, and the resulting cost allocation hole. In
173 contrast, the merger fairness premium was intended as a mechanism of gradualism to
174 lessen the impact of the adoption of a Rolled-In allocation method.

175 **Q: What was the 1992-projected merger fairness premium for 2017 and 2018?**

176 A: In the 1992 rate case, the Commission stated as a goal to transition to Rolled-In
177 allocations over ten years with the caveat that a longer time may be required for
178 fairness, the longer period corresponding to the time needed to depreciate pre-merger
179 plant, approximately 30 years. If the original merger fairness premium were amortized
180 over ten years, the 2017 value would be zero. However, under a 30-year amortization,
181 the 2017 and 2018 values would respectively be \$7.2 million and \$4.8 million. (See
182 Exhibit No. DPU 1.1 DIR). In comparison, Utah's Equalization adjustment is \$4.4 million.

183 **Q: Would you please explain your third condition that the Equalization Adjustment is**
184 **similar in magnitude to the outcome of potential Rolled-In applications?**

185 A: Yes. A Rolled-In method can be defined in numerous ways, and much of the discussions
186 and work of the MSP Workgroup centered on defining alternative allocation methods,
187 primarily variations of Rolled-In and divisional allocations. As part of the MSP
188 Workgroup meetings, the Company performed numerous studies and provided a model
189 to simulate various Rolled-In allocation assumptions including weighting the
190 classification of costs and the coincident peaks used in defining capacity.

191 For the most part, the divisional allocation methods proposed by various parties
192 relied on unrealistic simplifying assumptions and were never fully defined.
193 Consequently, the workgroup members were unable to come to a consensus on how a
194 divisional allocation method might work or perform. Additionally, the Division views the
195 divisional allocation proposals to be a movement away from a Rolled-In, single-system

196 allocation method⁶ and, thus, inconsistent with the Commission’s stated long-term goal
197 for allocations.

198 Rolled-In allocation can be defined in numerous ways by including different
199 classification weights or the number of coincident peaks. For both the 2010 and 2017
200 Protocols the weighting is 75% demand and 25% energy, and both utilize all 12
201 coincident peaks. Generally speaking, emphasizing energy in the weighting reduces
202 Utah’s revenue requirement while reducing the number of coincident peaks increases
203 Utah’s revenue requirement. DPU Exhibit 1.2 DIR, compares several combinations of
204 different weights and coincident peaks to a Rolled-In allocation that uses the current
205 75/25 weighting with 12 coincident peaks, identified as the Foundational Study.⁷

206 For example, if the demand weight is reduced for generation only from 75% to
207 60%, Utah’s annual revenue requirement decreases by approximately 0.05 percent. If
208 we also increase the weight on demand to 100 percent for transmission, then Utah’s
209 revenue requirement would decrease by only 0.02 percent. If the weighting is reset at

⁶ Several parties including the Division raised the question of whether the Company could or would continue to plan and operate a single system under a divisional allocation scheme. In the Division’s view, the proponents of divisional allocation never satisfactorily addressed this issue. Interestingly, at the request of the Washington Commission, PacifiCorp included in its 2015 IRP a divisional planning study. The IRP results indicate that a two-system approach could potentially add as much as \$2 billion to system costs over the IRP planning horizon. (PacifiCorp’s 2015 IRP, Volume I, pp. 202-203)

⁷ The Foundational Study uses as a base 2013 actual data with forecasts of seven years, 2017 through 2022 and 2027. As shown in DPU Exhibit 1.2 DIR, the comparisons reported herein are relative to the present value of the annual revenue requirement for the years 2017 through 2022. Other scenarios can be run using the model submitted in DPU witness Artie Powell’s CONFIDENTIAL work papers. The weighting inputs are found on the worksheet “Variables,” and the CP inputs are in worksheet “Factor Inputs 1,” starting in cell AQ12, and are chosen relative to the 2017 monthly coincident peaks.

210 75/25 for both generation and transmission, moving to an 8CP, four summer months
211 and 4 winter months, Utah's revenue requirement increases by approximately 0.23
212 percent. Further restriction on the coincident peaks will further increase Utah's revenue
213 requirement. A 2CP, for example, would increase Utah's revenue requirement by
214 approximately 2.86%.

215 In summary, different definitions of Rolled-In will produce different revenue
216 requirements for each of the Company's jurisdictions. For a group of plausible but non-
217 exhaustive combinations of weighting and coincident peaks, Utah's revenue
218 requirement could decrease by as much as 0.05 percent or increase by as much as 3.0
219 percent. By comparison, the 2017 Equalization Adjustment for each state or
220 jurisdiction, except California, was originally designed as approximately 0.20% to 0.25%
221 of the jurisdiction's annual revenue requirement. According to the Company's June
222 2015 results of operations, Utah's 2017 Equalization Adjustment, \$4.4 million, is
223 approximately 0.22 percent of Utah's revenue requirement at its authorized rate of
224 return.

225 **Q: What other aspects did the Division factor in its conclusion to support the 2017**
226 **Protocol Agreement?**

227 A: The Division fully participated in the discussions and meetings of the MSP Workgroup
228 over the past three years. Due to differing and often conflicting objectives, the
229 participating parties were unable to come to a consensus on a long-term allocation
230 method. However, as I noted earlier, the 2017 Protocol is a fully Rolled-In method, and

231 is based on the current 75/25 weighting and uses a 12CP to define capacity
232 requirements. This is consistent with the oft stated Commission goal of transitioning to
233 a single-system dynamic allocation method that reflects current cost causation. This
234 was a priority concern for the Division from the start of the current round of MSP
235 meetings. Other aspects or specific elements include:

- 236 • Nothing in the agreement is meant to abrogate the Commission’s or
237 another parties legal obligations in establishing fair, just, and
238 reasonable rates. (Agreement, pp. 2-3);
- 239 • The 2017 Protocol is a short-term solution to the allocation issues.
240 (Section II);
- 241 • States continue to be insulated from incremental costs above what the
242 Company would otherwise incur for state specific resources to comply
243 with resource portfolio standards and other jurisdiction-specific
244 initiatives. (Section IV.A.2, 4); and
- 245 • The 2017 Protocol describes a process for addressing issues arising
246 from State-specific actions related to “Access to Alternative Electricity
247 Suppliers.” (Section X).

248 **Q: Do you have any final comments regarding the 2017 Protocol?**

249 A: Yes. There are several changes to the allocation factors found in Appendix B. I have
250 highlighted these changes in Exhibit No. DPU 1.3 DIR, which is adapted from an exhibit
251 in Docket No. 02-035-04. These changes include additions to accounts or allocations,
252 eliminating factors that are obsolete, or changing a factor. For example:

- 253 • Peaking Plants and Cholla are no longer allocated on a seasonal factor
254 as they were under former allocation methods and have been removed
255 from Appendix B attached to the 2017 Protocol. See for example
256 Steam Generation, Accounts 500, 501, and 503. A footnote to the
257 original exhibit, which I have left in DPU 1.3 DIR, indicates these
258 resource costs are included in other accounts.

- 259 • Removal of the embedded cost differential endowments and certain
260 Klamath Dam costs. See Account 557, Other Expenses.
- 261 • Added allocation factors for PMI (PacifiCorp Minerals Inc.) and Foreign
262 Tax Credit, Account 40910, Renewable Energy Tax Credit.
- 263 • Added a factor for pensions, Account 128, Pensions.

264 Finally, to reiterate the Division recommends that the Commission approve the 2017
265 Protocol for use of allocating costs and establishing Utah’s revenue requirement. The
266 2017 Protocol is a fully Rolled-In allocation method and, thus, is consistent with cost
267 causation principles and the Commission’s goal of achieving an allocation method
268 consistent with the planning and operation of a single system; Utah’s Equalization
269 Adjustment is reasonable; and the 2017 Protocol is short-lived and insulates Utah
270 ratepayers from specific actions of the other states.

271 **Q: Does that conclude your direct testimony?**

272 **A: Yes it does.**