

BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

In the Matter of the Voluntary Request of
Rocky Mountain Power for Approval of
Resource Decision to Repower Wind
Facilities

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Docket No. 17-035-39
DPU Exhibit 1.0 SR

SURREBUTTAL TESTIMONY

OF

DR. JONI S. ZENGER

UTAH DIVISION OF PUBLIC UTILITIES

November 15, 2017

1 **Q. Please state your name, occupation, and business address.**

2 A. My name is Dr. Joni S. Zenger. I am a Technical Consultant for the Utah
3 Division of Public Utilities (Division). My business address is 160 East 300
4 South, Salt Lake City, Utah 84111.

5
6 **Q. On whose behalf are you testifying?**

7 A. The Division.
8

9 **Q. Are you the same Dr. Zenger who previously filed direct testimony in this**
10 **proceeding on September 20, 2017?**

11 A. Yes, I am.
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13 **Q. What is the purpose of your surrebuttal testimony?**

14 A. I provide the Division's overall position and recommendations to the Utah Public
15 Service Commission (Commission) regarding PacifiCorp's (Company) rebuttal
16 testimony and request for approval of its resource decision to repower most of its
17 wind facilities in this proceeding.

18 Second, I will briefly describe the surrebuttal position of the Division's
19 witnesses who testified previously in this docket and who are now testifying in
20 this phase of the docket, rebutting points made by the Company and its witnesses
21 in the Company's October 19, 2017 rebuttal filing. The Division also reviewed

22 the rebuttal filings of the Office of Consumer Services (OCS) and the Utah
23 Association of Energy Users (UAE).

24 Third, I will address certain points in the rebuttal testimony of the
25 Company's witnesses, as well as discovery the Division has received as of the
26 filing date of the Division's surrebuttal testimony. The fact that the Division does
27 not address a particular point or position in this surrebuttal testimony should not
28 be construed as acquiescence.

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30 **Q. Please summarize the Division's overall position in its surrebuttal testimony**
31 **and recommendations.**

32 A. After reviewing the Company's rebuttal testimony as well as the rebuttal of the
33 other parties to this proceeding, the Division continues to recommend that the
34 Commission not approve the Company's Application to repower most of its wind
35 facilities. Although the Company has attempted to mitigate some of the risks of
36 the project, it has not adequately demonstrated that projected benefits of the
37 project outweigh even the revised costs of the project when combined with the
38 risks.

39 The Company's rebuttal filing includes changes to the wind turbine
40 generator configurations that are not included in Company witness Mr. Link's
41 testimony, new estimated production cost analysis, and projects costs that have
42 changed once again. The project economics are so different from the Company's
43 original and updated findings that they highlight, rather than assuage, the
44 Division's concern that too many uncertainties and risks exist relative to

45 purported benefits. The project-by-project sensitivity analysis was performed for
46 only one price-policy scenario, that of medium gas and medium carbon prices.
47 The economic analysis for the nine price-policy scenarios are for the aggregate
48 projects, not project-by-project. There are many factors other than gas and carbon
49 prices that should be considered in the Company's wind repowering resource
50 decision. The Division's witnesses will provide supporting testimony for each of
51 these points.

52

53 **Q. Please identify the Division's witnesses who provide supporting surrebuttal**
54 **testimony in this phase of the proceeding.**

55 A. Mr. Peaco will provide supporting surrebuttal testimony on the project economics
56 and the reasonableness of the Company's assumptions and analysis. Mr. Peaco
57 will show that the Company's modeling does not provide reasonable results, the
58 Company's rebuttal filing does not demonstrate the lowest reasonable cost energy
59 benefits, and the Company's analysis does not reasonably address risk.

60 Mr. Thomson will reiterate his position with respect to the Company's
61 RTM tracking mechanism and the production tax credits (PTCs).

62 Mr. Peterson will respond to objections made by Company witness Mr.
63 Larsen in his rebuttal testimony regarding the intergenerational equity problem, as
64 well as the issue of recovering costs for assets that are taken out of service.

65 My testimony addresses risk, public interest factors, and other
66 considerations that need to be included in making a public interest finding in this
67 docket. The Division's witnesses all address various aspects of the public interest

68 factors that the Division believes the Commission should consider in the
69 Company's request for approval of its resource decision under Utah Code Ann.
70 § 54-17-402.

71

72 **Q. The Company claims that its wind repowering decision is timely and proper,**
73 **and that sufficient stakeholder input was provided. How do you respond?**

74 A. I stand by my original testimony that the Company committed significant time
75 and investment in wind repowering project costs for approximately nine months
76 before it notified stakeholders. In light of the nearly complete changes embodied
77 in the Company's October 19, 2017 rebuttal filing, the parties' ability to
78 effectively review the information on which the Company now relies has been
79 severely diminished.

80 The Company is requesting a Commission-approved order to move
81 forward with a \$1.083 billion project before the end of the year. The magnitude
82 and scope of this project warrants a comprehensive review. Doing such a review
83 is impossible with a changing target. The Company should have made a full
84 filing upfront. The Company filed its Application for repowering on June 30,
85 2017. It then filed substantially new analyses on rebuttal. As of the date of this
86 filing, data requests addressing the information filed in rebuttal remain
87 outstanding. These facts alone warrant caution. Significant changes to the filing
88 in rebuttal testimony effectively truncate the Division's timeline for review and
89 thwart the ability of all intervening parties to perform an effective review.

90 In a situation such as this where the purported benefits are small relative to
91 the costs and are spread over an extended time horizon, the accuracy of the
92 projections is critical to the evaluation. Submitting significantly different sets of
93 projections this late in the review process calls into question the accuracy of those
94 projections, having changed in only a few months. Moreover, submitting these
95 changes this late in the process effectively eliminates the ability of the Division to
96 fully review them. For these reasons the Division cannot conclude that the
97 projects are in the public interest.

98

99 **Q. Please state the main points you wish to address in your surrebuttal**
100 **testimony.**

101 A. The two most important facts I stress in my surrebuttal are the very same points I
102 called to the Commission's attention to in my direct testimony:

103

104 (1) The Company's 2017 IRP analysis shows there is a lack of an operational
105 need for the wind repowering resources (or any other major generating
106 resource) in the front 10 years of the Company's IRP planning horizon.
107 According to the Company's 2017 IRP filing, the next major resource, a
108 natural gas generating resource is not needed until around the 2028-2029
109 timeframe.¹

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¹Docket No. 17-035-16, PacifiCorp's 2017 Integrated Resource Plan, April 4, 2017, pp. 1-2.

111 (2) The Company does not have a Commission-acknowledged IRP or Action Plan
112 acknowledging the wind repowering resources.

113
114 Risk is a factor identified in Utah Code Ann. § 54-17-402, that the Commission is
115 required to consider. The fact that the Company does not have an established
116 need for new wind suggests the Company's decision to repower its wind facilities
117 is an opportunistic economic decision and is not an ordinary resource acquisition.
118 The Division is not opposed in concept to making such economic decisions. It
119 does view them with a higher level of scrutiny because of the lack of operational
120 benefits. As compared to operationally necessary investments, a speculative
121 investment for economic reasons involves unnecessary risk.

122 The Commission should heavily weigh the risks against these facts in
123 making the public interest determination in this proceeding. Ratepayer exposure
124 to risk in a situation such as this one, in which the resources are not actually
125 *needed*, deserves significant weight.

126

127 **Q. What does the Company say about potential unequal benefits in this case?**

128 A. Mr. Larsen claims that the Company's resource decision is like any other cost of
129 capital decision (lines 150-156):

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131 A basic premise of ratemaking, however, is that "a capital
132 attracting rate of profit is here considered a part of the
133 necessary cost of service."

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135 The cost of capital is no different than any other prudent
136 cost recoverable in rates if incurred to provide utility
137 service.

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It is inaccurate to say that shareholders are receiving a greater benefit than customers based on the fact that shareholders recover the costs incurred to provide utility service.

Mr. Larsen’s testimony refers to the benefits to shareholders and ratepayers. However, that selection misses the point, which is not that ratepayers may not benefit, but that ratepayers benefit is small and only financial while shouldering a risk the utility’s shareholders will not be faced with. Appropriately, regulators must judge decisions at the time they are made. An approval now will virtually guarantee shareholders a long-run return. Once that decision is made, the utility has shifted significant forecast risks to its ratepayers.

One of the benefits derived from most resource decisions that often offsets the additional long-term risks borne by customers is the safe and reliable delivery of electric energy. That benefit of operational reliability is difficult to accurately assign a dollar value to in the equation. That does not however change the fact that the value of those benefits to customers are significant. In comparison to other resource decisions the lack thereof requires a rebalancing of the scales. Unlike investors deciding to undertake a risky endeavor in search of higher returns, ratepayers are captive customers of a monopoly utility in search of service at reasonable rates. Those ratepayers should not shoulder the risk of the Company’s speculative investment.

Q. Why is the shift of forecast risk important in this case?

165 A. In the ordinary course of adding generation that runs to the end of its economic
166 life in order to meet load, the risks of fuel costs shifting, technological change,
167 and the like are reasonably borne by the ratepayers. This matter warrants a
168 slightly different focus and weighing of risk because the utility seeks to take
169 advantage of an economic opportunity that is highly dependent on long-run
170 assumptions. Thus, it is not that the benefits are unequally shared under
171 traditional cost of capital considerations discussed by Mr. Larsen, but rather that
172 the risks are unevenly spread when the project's *sine qua non* is a highly
173 speculative economic opportunity hinging on numerous assumptions and federal
174 tax policy.

175 Since the date direct testimony was filed in this case, the Division
176 completed its review of the Company's 2017 IRP. On October 24, 2017, the
177 Division filed IRP comments with the Commission in Docket No. 17-035-16.
178 The Division's main findings were two-fold: (1) the primary driver of the Energy
179 Vision 2020 projects is potential economic opportunity, not resource need as
180 traditionally understood; and (2) the Commission should not acknowledge the
181 Company's 2017 IRP.²

182 With this additional knowledge at hand, the Division reiterates: This is not
183 a typical request for approval of an ordinary resource decision, but rather a
184 request to approve an enormous economic investment that will most certainly
185 benefit the Company, but as Mr. Peaco will show, will result in highly speculative
186 benefits for ratepayers packaged with unmitigated risk. PacifiCorp's latest

² Docket No. 17-035-16, Division Comments on PacifiCorp's 2017 IRP, October 24, 2017.

187 analyses show a net reduction in total present value revenue requirement (PVRR)
188 of \$115.2 million over 20 years for the \$1.083 billion investment, and a PVRR
189 reduction of \$471 million over the period from 2017 through 2050.³ The \$1.083
190 billion investment for these resources would remain in rate-base for more than
191 three decades.

192 The Division cannot conclude that the wind repowering projects are likely
193 to be the least-cost resources. The Division can say that the wind repowered
194 resources (if they were actually needed) would displace resources such as short-
195 term market purchases, for which the Company receives no rate of return.

196 The Company has stated in IRP proceedings, as well as in avoided cost
197 proceedings, that the wind repowering (as well as new wind resources) is a PTC-
198 based economic opportunity—not based on a reliability or capacity need.⁴ The
199 Company has stated repeatedly that the loss of the PTCs would eliminate much of
200 the benefits associated with the Wyoming wind resources, and without the PTCs,
201 the Wyoming wind would not be part of the Company’s least-cost, least-risk plan
202 to reliably meet system load.⁵ If the Company truly had a resource need, the
203 Company would seek to acquire capacity to meet that need. However,
204 PacifiCorp’s 2017 IRP shows no resources in its acquisition path analysis.⁶
205 Without PTCs, the Company indicates it will take no resource acquisition action.

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³ Rebuttal Testimony of Rick T. Link, October 19, 2017, p. 4, see Tables 1-3.

⁴ Docket No. 17-035-39, Company’s response to OCS #2.8 Highly Confidential Attachment A and Attachment B, respectively.

⁵ Oregon Docket UM 1802, Pacific Power 300/MacNeil, p. 26.

⁶ Docket No. 17-035-16, PacifiCorp’s 2017 IRP, April 2, 2017, Volume 1, p. 276.

207 **Q. How have parties responded to you raising the lack of resource need and the**
208 **absence of these repowering projects in an approved IRP?**

209 A. None of the parties, including the Company's witnesses, objected to them. It is
210 true that silence on certain topics does not necessarily mean that parties agree to
211 all portions of an intervenor's testimony. However, these were such key and
212 foundational issues, and I believe they are such significant facts, that no party
213 would disagree. Although the Company claims that the IRP is not the forum for
214 deciding resource decisions like wind repowering,⁷ the Division believes that the
215 Company makes a good faith effort to accurately represent its future resource
216 needs to the best of its current abilities when it files its IRPs. The fact that the
217 Company made a supplemental August 2, 2017, Energy Vision 2020 filing in the
218 IRP docket means that the results are integral to the IRP, regardless of whether
219 parties had time to provide stakeholder input during the IRP stakeholder process
220 or during the pendency of this proceeding.

221

222 **Q. Are there other risks of approving these projects that concern you?**

223 A. Yes. The Division encourages the Commission to consider the precedent that
224 would be set if the Commission were to approve the Company's resource decision
225 that is based on a purely economic opportunity in the face of risk and
226 intergenerational inequities. Allowing the Company to invest capital in
227 speculative projects in the absence of operational need misaligns utility
228 incentives. Allowing recovery of removed assets creates intergenerational

⁷ Rebuttal Testimony of Jeffrey K. Larsen, October 19, 2017, lines 90-93.

229 inequities, as Mr. Peterson discusses in his testimony. Both of these allowances
230 are likely to lead to unwanted future utility actions.

231 There may be other time-limited opportunities that arise that add
232 significant capacity and energy to the Company's generating resources as well as
233 expenses to rate base. With precedent from this docket, the Company would be
234 better-equipped to argue for approval of more resources customers simply do not
235 need. When the construction of additional resources depends on removing
236 existing, productive resources, additional intergenerational problems could arise.
237 Additionally, removing productive assets from use is not an efficient use of
238 resources.⁸ Each additional rate-based speculative resource would impose costs
239 on customers, and the Company would receive virtually risk-free returns, counter
240 to the regulatory compact and basic cost of service construct. As more of these
241 types of resources are added, with greater amounts of retired plants remaining on
242 the books, over time customers' rates will bear a decreasing relationship with the
243 actual, then-current, cost of service.

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245 **Q. Taking into account the points made above, what is your conclusion about**
246 **the Company's request?**

247 A. Based on the Division's analysis of the filings in this docket and its consideration
248 of the IRP analysis, the Division concludes the Company has failed to
249 demonstrate there is a need for these large capital investments. Need should be a

⁸ The Division is mandated to consider utility efficiency among many factors in judging the public interest. See Utah Code Ann. § 54-4a-6.

250 prerequisite to forcing customers to take on the risk associated with the
251 Company's investment, which shows modest benefits over a long period of time
252 relying on many assumptions about load, fuel prices, and other factors. As
253 customers of a regulated monopolist, the utility's ratepayers have no individual
254 choice whether to undertake such a risky investment. As Mr. Peaco describes
255 more fully in his surrebuttal testimony, any benefits that can be derived from the
256 wind repowering do not sufficiently outweigh the risks to ratepayers.

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258 **Q. Please summarize your conclusions and recommendations to the**
259 **Commission.**

260 A. The Commission should deny the Company's Application. The Division finds
261 real and significant concerns with the Company's proposed project. The risk
262 mitigation the Company identifies in its rebuttal testimony is insufficient. In
263 some instances, the risks today are even greater than when the Company filed its
264 original Application on June 30, 2017. The project economics are uncertain and
265 the assumptions cannot be found to be reasonable.

266 The Division concludes that it cannot find that the Company's proposed
267 resource decision to repower almost all of its wind facilities will most likely result
268 in the acquisition, production, and delivery of utility services at the lowest
269 reasonable cost to the retail customers. Further, the Company's proposal puts an
270 unacceptable amount of risk on ratepayers who have no choice and are forced to
271 pay for the costs of such a decision years from now when the PTCs expire and for

272 decades as long as the \$1.083 billion remain in rate base. The Division's
273 witnesses providing surrebuttal testimony provide support for these conclusions.

274 The Commission should pay particular attention to the ramifications of the
275 precedent this case would set if the Commission were to approve the Company's
276 resource decision. The Division strongly recommends the Commission deny the
277 Company's wind repowering resource Application.

278

279 **Q. Does this conclude your testimony?**

280 **A. Yes.**