### Nancy L. Kelly

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#### **EDUCATION**

- Completed course work toward PhD: University of Utah, Department of Economics, 1991
- B.S. Economics, Idaho State University, 1983 (Phi Kappa Phi; Omicron Delta Epsilon)

#### **RELEVANT EXPERIENCE**

# Western Resource Advocates, Senior Policy Advisor, Boulder Colorado (July 2008 – Present)

 Provide policy analysis and regulatory support to Western Resource Advocates (WRA) in the states of Utah, Nevada, Colorado, and New Mexico, and represent WRA in regional, transmission-related forums. Primary areas of focus include integrated resource planning, resource acquisition and retirement, as well as regional reliability, regional market development, and regional transmission expansion planning.

Regulatory – Utah

- o Represent WRA in PacifiCorp's current Multi-State process;
- Represent WRA in the public input processes leading to the submission of PacifiCorp's 2009, 2011, 2013 and 2017 Integrated Resource Plans and Plan Updates and file comments with the Public Service Commission of Utah;
- Witness for WRA in considering PacifiCorp's voluntary request for approval to construct selective catalytic reduction systems on Jim Bridger Units 3 and 4;
- Witness for WRA in examining PacifiCorp's investments in environmental retrofits for its coal-fired facilities and addressed rate design to better incent investments in energy efficiency and demand side management programs in Rocky Mountain Power's 2011 General Rate Case;
- Witness for WRA in evaluating Rocky Mountain Power's request for an Energy Cost Adjustment Mechanism Application and its effect on PacifiCorp's resource acquisition incentives. Case went through several phases and multiple rounds of testimony.
- Witness for WRA in evaluating PacifiCorp's application for a Certificate of Convenience and Necessity to construct the Populus to Terminal 500 kV transmission line across southeast Idaho and northern Utah.

### Regulatory - Nevada

- o Witness for the Nevadans for Clean Affordable Reliable Energy ("NCARE") in the 2015 IRP-related proceedings of NV Energy;
- Witness for NCARE in its evaluation of Nevada Power Company's Emissions Reduction Capacity Replacement Plan;
- Witness for NCARE in considering NV Energy's application to participate in the CAISO EIM;
- Witness supporting NCARE's recommendation to the Public Utilities Commission of Nevada that the acquisition of NV Energy by MidAmerican Holdings Company be conditioned upon participation in the CAISO EIM—if determined by the Nevada Commission to be in the public interest;
- o Authored several rounds of comments filed with the Nevada PUC in its investigation of an EIM on behalf of coalitions of environmental and clean energy advocates;
- Represented NCARE in the Nevada PUC's review of integrated resource planning rules, including participating in workshops, drafting rule language and developing comments;
- Witness for NCARE in its opposition to LS Power's application for an environmental permit to construct a 1600 MW coal-fired facility in White Pine County, Nevada;

## Regulatory - Colorado

- Participated in the establishment of transmission planning rules for the state of Colorado arising from Senate Bill 07-100, including drafting rule language and filing comments with the Colorado PUC;
- Filed comments with the Public Utilities Commission of the State of Colorado (Colorado PUC) in its investigation of an EIM and in its current investigation of the Mountain West Utilities Group proposal to join the South West Power Pool;
- o Filed comments with the Colorado PUC regarding the 10-Year Plan submitted February 1, 2012 by Black Hills Corporation, Tri-State Generation and Transmission Association, Inc., and Public Service Company of Colorado;

## Regulatory – New Mexico

- Participating in the New Mexico Public Regulation Commission's current informal inquiry into the feasibility and potential benefits of the Public Service Company of New Mexico joining an organized market through filed comments, etc.;
- Participated in the completion of Public Service Company of New Mexico's first integrated resource planning process;

## Regional Activities and Initiatives

 Serve as WRA's Member Representative to Peak Reliability; participate in resolving significant Peak Reliability issues such as Peak Reliability funding and its development of the Enhanced Curtailment Calculator;

- As part of the WRA Team, participate in evaluating the Mountain West Transmission Group of Utilities' proposal to modify and join the Southwest Power Pool, an RTO currently operating on the western edge of the eastern interconnection, submit comments;
- O As part of the effort to establish a Regional System Operator, submitted multiple rounds of comments to the California Independent System Operator regarding transmission cost allocation and resource adequacy on behalf of conservation and clean energy advocates;
- Participated on behalf of WRA in the California Independent System Operator (CAISO) Energy Imbalance Market (EIM) design and governance development stakeholder processes.

# Utah Office of Consumer Services, Consultant and Utility Economist (March 1998 to June 2008)

- Represented the Office of Consumer Services and Utah small customers in the many regional processes relating to regional reliability, the formation of regional transmission organizations, transmission expansion planning, and transmission project planning;
- Served as project manager, policy analyst, advocate, and policy witness in addressing PacifiCorp's multijurisdictional allocation issues;
- Served as project manager and policy analyst in evaluating several cycles of PacifiCorp's Integrated Resource Planning; provided expert testimony in PacifiCorp's Request for Proposal process;
- Served as project manager and policy analyst for the Office's response to PacifiCorp's application for a Power Cost Adjustment Mechanism;
- Served as project manager, policy analyst, and policy witness for the Office's response to PacifiCorp's application to sell its Centralia Generating Plant and Mine.
- Advised the Office regarding the impacts of electrical deregulation on Utah's residential
  and small business customers. Participated in legislative and Utah Commission activity
  regarding electrical restructuring. Prepared comments and presented the Committee's
  perspectives to the legislative taskforce investigating the impacts of deregulation on Utah
  customers. Negotiated potential bill language with affected stakeholders, primarily large
  industrial customers.

## **Employer Supported Volunteer Activity — Western Electricity Coordinating Council**

- Member of the Board of Directors (April 2002 February, 2014)
- Member of the Reliability Policy Issues Committee (April 2003 June 2011)
- Member of the Governance and Nominating Committee (June 2011 February, 2014)
- Member and Vice Chair of the Transmission Expansion Planning Policy Committee (August, 2013 February, 2014)

# Center for Business Research and Services, Idaho State University, Pocatello, ID, Staff Economist (1992 – 1997)

 Authored/edited a quarterly publication tracking local indices; conducted economic impact analyses; prepared census reports, and worked with other agencies to conduct pertinent studies and prepare reports.

## Regional Services, Inc., Challis, Idaho, Research Associate (1990 – 1992)

• Provided analytical support pertaining to western water and anadromous fish issues, primarily for tribal governments.

## **University Teaching Experience**

- Instructor, College of Business, Idaho State University, Pocatello, Idaho, (1994-1995)
  - o Advanced Business Statistics
  - o Managerial Economics
- Visiting Instructor, Department of Economics, Idaho State University, Pocatello, Idaho (1988-1991, 1986)
  - o Econometrics
  - o International Economics
  - Labor Economics
  - o Principles of Microeconomics
  - o Principles of Macroeconomics
  - o Economic Issues
- Instructor, Westminster College, Department of Economics, Salt Lake City, UT (1988)
- Instructor, University of Utah, Department of Economics, Salt Lake City, UT (1985-1988)
- Teaching Fellow, University of Utah, Department of Economics, Salt Lake City, Utah (1983-1985)