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BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

Application of Rocky Mountain Power for Approval of a Significant Resource Decision and Request to Construct Wind Resources and Transmission Facilities	Docket No. 17-035-40
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**PREFILED RESPONSE TESTIMONY OF
NANCY L. KELLY
ON BEHALF OF
WESTERN RESOURCE ADVOCATES**

April 17, 2018

1 **I. INTRODUCTION AND SUMMARY**

2 **Q: Please state your name, employer, and present position.**

3 A: My name is Nancy L. Kelly. I am employed by Western Resource Advocates (WRA) in
4 its Clean Energy Program as a Senior Policy Advisor.

5 **Q: Have you previously filed testimony in this docket?**

6 A: Yes. On behalf of WRA, I filed direct testimony on December 5, 2017 and surrebuttal
7 testimony on March 16, 2018.

8 **Q: Please overview PacifiCorp's recent testimony filings.**

9 A: PacifiCorp witnesses filed "Supplemental Direct and Rebuttal Testimony" on January 16,
10 2018 and "Second Supplemental Direct Testimony" on February 16, 2018. Additional
11 testimony was filed February 23, 2018 correcting errors in the January and February
12 results.

13 PacifiCorp's January 16 filing served two purposes. It described the initial results of the
14 Company's 2017R request for proposals (RFP) and presented PacifiCorp's rebuttal to
15 intervener direct testimony from December 6, 2018. The economic analysis used for the
16 January filing included the actual resource costs of winning RFP bids, updated the load
17 forecasts and natural gas price forecasts, and incorporated the reduction in PacifiCorp's
18 corporate tax rate. The analysis used a new method for incorporating the benefits of the
19 PTC. However, the January analysis did not include the results of transmission studies
20 that were underway but not yet complete.

21 The February 16 filing includes these transmission results. The interconnection restudy
22 process identified additional transmission capacity made available by the 140-mile-long
23 Aeolus to Anticline line, and the system impact studies of connecting RFP 2017R
24 resources identified additional transmission upgrade costs. Refreshed economic
25 modeling which included the updated transmission information changed the winning
26 wind resource selection, replacing one Company-owned resource with a larger Company-
27 owned resource. The February 16 analysis used the same load forecast, price forecasts,
28 and PTC methodology as the January filing.

29 The February 23 filing corrected a modeling error in the Planning and Risk modeling
30 analysis that affected both the January 16 and February 16 results as incorporated in the
31 testimonies of Ms. Cindy Crane and Mr. Rick Link.

32 **Q: What is the purpose of your current testimony?**

33 A: The purpose of this testimony is to provide my evaluation of the current economic case
34 supporting the Combined Projects, elements of which are included in each of the three
35 filings.¹

36 **Q: Do you continue to recommend the Commission approve the Combined Projects?**

37 A: Yes. I do. The economic case has improved, and the results are more certain. My
38 testimony supports PacifiCorp's request for approval of the "Wind Projects" as a

¹ The updated forecasts and treatment of PTC credits are addressed in the January filing. The results of the transmission studies and the impact on resource selection and System Optimizer net benefit results are included in the February 16 filing, and the PaR net benefit results are found in the February 23 corrections.

39 Significant Resource Decision under Utah Code Ann. § 54-17-301 and preapproval of the
40 “Transmission Projects” under Utah Code Ann. § 54-17-401.

41 **Q: Please summarize your testimony.**

42 A: My testimony makes the following points:

- 43 • The economic case for the Combined Projects supports approval of the acquisition of
44 1,311 MW of new wind and the new transmission needed to access that wind and
45 reliably operate it.
- 46 • Modeling sensitivities demonstrate that it is cheaper to replace transactions in the
47 wholesale market and energy from existing resources with clean, renewable energy
48 than it is to continue to operate the existing system, which includes the purchase of
49 short-term market products.
- 50 • The acquisition of clean, renewable energy, beyond that included in the current filing,
51 would assist PacifiCorp in meeting the challenges inherent in a transitioning industry
52 and position its customers to continue to benefit from low cost, reliable, energy. The
53 acquisition of renewable energy constitutes a robust resource decision given future
54 industry uncertainties.
- 55 • Given the magnitude of the capital investment and the potential for mismatch in the
56 stream of benefits and costs, WRA would support ratepayer protections.

57 **Q: What do you recommend?**

58 A: First, I recommend the Commission approve the updated final shortlist Wind Projects² as
59 a Significant Resource Decision under Utah Code Ann. § 54-17-301, and preapprove the
60 costs of the associated Transmission Projects³ needed to access that wind and reliably
61 operate it under Utah Code Ann. § 54-17-401. In my opinion, the Combined Projects
62 meet the required standards that the decision will most likely result in the acquisition,
63 production, and delivery of utility services at the lowest reasonable cost to retail
64 customers while considering long-term and short-term impacts; risk; reliability; financial
65 impacts on the utility, and other relevant factors.

66 Second, I recommend that in its Order, the Commission direct the Company to pursue the
67 opportunities identified through its 2017S RFP. The solar sensitivity analysis in this
68 docket demonstrates the benefit of replacing FOTs and market purchases with solar
69 energy. This opportunity to provide additional benefits to customers while further
70 hedging future risks should not be foregone.

71 **II. The Economic Case Supports Approval of the Acquisition of the Combined**
72 **Projects; Benefits have Increased and Uncertainties Have Been Reduced.**

73 *Economic Overview*

74 **Q: Please summarize the economic case made by the Company in support of the**
75 **Combined Projects in its updated filings.**

² TB Flats I & II (500 MW) and Ekola Flats (250 MW) to be developed under engineer, procure, and construction (EPC) agreements. Uinta (161 MW) to be developed under a build transfer agreement. Cedar Springs (400 MW) with 50% to be developed under a build transfer agreement and 50% as a PPA. In all 1,311 MW

³ Transmission Projects include the new 140-mile long, 350 kV line.

76 A: Between June of 2017 and January/February of 2018, the economic case supporting
77 approval of the Combined Projects as presented by Company witnesses in their recent
78 testimony improved substantially. Significantly, the Combined Projects benefit
79 customers under all nine price scenarios during the first 20 years. In the 34-year look, the
80 Combined Projects benefit customers in all but two of the low-gas scenarios. Previously,
81 benefits were positive in six of the nine scenarios, but were not positive in the low-gas
82 scenarios in either the 20-year or 34-year analysis.

83 These updated results can be seen in Table 1 which reproduces the information from
84 Tables 2SS and 3SS of Mr. Rick Link’s corrected Second Supplemental Direct
85 Testimony.

Table 1. (Benefit)/Cost of the Combined Projects (\$ million)					
	20-Year (Nominal PTC, Levelized Capital Costs)				34-Year (Nominal)
Price Policy Scenario	SO Model PVRR (d)	PaR Stochastic Mean PVRR(d)	PaR Risk-Adjusted PVRR(d)	Stochastic Risk Reduction	Annual Revenue Requirement PVRR(d)
Low Gas, Zero CO2	(\$185.00)	(\$150.00)	(\$156.00)	(\$6.00)	\$184.00
Low Gas, Medium CO2	(\$208.00)	(\$179.00)	(\$188.00)	(\$9.00)	\$127.00
Low Gas, High CO2	(\$370.00)	(\$337.00)	(\$355.00)	(\$18.00)	(\$147.00)
Medium Gas, Zero CO2	(\$377.00)	(\$319.00)	(\$334.00)	(\$15.00)	(\$92.00)
Medium Gas, Medium CO2	(\$405.00)	(\$357.00)	(\$386.00)	(\$29.00)	(\$167.00)
Medium Gas, High CO2	(\$489.00)	(\$448.00)	(\$469.00)	(\$21.00)	(\$304.00)
High Gas, Zero CO2	(\$699.00)	(\$568.00)	(\$596.00)	(\$28.00)	(\$448.00)
High Gas, Medium CO2	(\$716.00)	(\$603.00)	(\$633.00)	(\$30.00)	(\$499.00)
High Gas, High CO2	(\$781.00)	(\$694.00)	(\$728.00)	(\$34.00)	(\$635.00)

86

87 The magnitude of the increase in benefit estimates can be seen below in Table 2.

Table 2. (Benefit)/Cost of the Combined Projects (\$ million)					
Difference between February Corrected Filed Results and June Filed Results					
	20-Year: June (levelized PTC); February (nominal PTC)			34-Year (Nominal)	
Price Policy Scenario	SO Model PVRR (d)	PaR Stochastic Mean PVRR(d)	PaR Risk-Adjusted PVRR(d)	Stochastic Risk Reduction	Annual Revenue Requirement PVRR(d)
Low Gas, Zero CO2	(\$306.00)	(\$227.00)	(\$230.00)	(\$3.00)	\$10.00
Low Gas, Medium CO2	(\$281.00)	(\$211.00)	(\$214.00)	(\$3.00)	\$34.00
Low Gas, High CO2	(\$286.00)	(\$204.00)	(\$208.00)	(\$4.00)	\$47.00
Medium Gas, Zero CO2	(\$358.00)	(\$262.00)	(\$268.00)	(\$6.00)	(\$39.00)
Medium Gas, Medium CO2	(\$320.00)	(\$246.00)	(\$262.00)	(\$16.00)	(\$30.00)
Medium Gas, High CO2	(\$333.00)	(\$224.00)	(\$227.00)	(\$3.00)	\$13.00
High Gas, Zero CO2	(\$395.00)	(\$308.00)	(\$316.00)	(\$8.00)	(\$107.00)
High Gas, Medium CO2	(\$398.00)	(\$331.00)	(\$340.00)	(\$9.00)	(\$148.00)
High Gas, High CO2	(\$385.00)	(\$285.00)	(\$291.00)	(\$6.00)	(\$40.00)

*Negative values represent an increase in benefits; positive values represent a decline in benefits
Sources: Rick Link Second Supplemental Testimony Corrected Tables SS2 and SS 3; Rick Link Direct Testimony Table 2 and 3

88

89 In the case of the medium-natural-gas-price/medium-CO2-price scenario the estimate of
90 net benefits resulting from a 20-year simulation of PacifiCorp’s system using the System
91 Optimizer model (SO) increased by \$320 million from the June estimate. Benefits, as
92 measured by the Planning and Risk model (PaR), increased to between \$246 and \$262
93 million. Estimates of benefits based on 34-year outlook using nominal costs and credits
94 increased by \$30 million.

95 **Q: Please describe the changes made between the June and February filings and their**
96 **directional effect on the benefit results.**

97 A: Changes between the June results and the February results include the following.

- 98 • Proxy resource costs have been replaced with actual resource costs and the
99 transmission cost analysis has been refined, reducing uncertainty.
- 100 • The size of the wind resource increased over 52% from 860 MW to 1,311 MW while
101 the Combined Project cost increased 12.5% from \$2 billion to \$2.25 billion. As a
102 result, the Combined Project per unit cost fell by 18% from \$1,590/kW to \$1,310/kW.

103 This appears to be a primary driver in the improved economics supporting acquisition
104 of the Combined Projects.

105 • The value of production tax credits (PTCs) are credited in the year they are forecast to
106 occur rather than spread over the life of the facility as they were in the June analysis.

107 All else constant, this increases estimated benefits and is a second significant
108 contributor to the improved benefit analysis.

109 • Load, natural gas price forecasts, and carbon price forecasts declined, with the carbon
110 price forecasts declining significantly.⁴ All else held constant, each of these changes
111 would reduce the measured net benefit.

112 • Finally, the decline in the corporate tax rate resulting from passage of the Tax Cut and
113 Jobs Act has been incorporated. This change reduced the after-tax benefit of the PTC
114 and reduced the net benefit of the Combined Projects.

115 **Q: Please identify the issues that you believe are central to the economic case**
116 **supporting the Combined Projects.**

117 A: The major drivers of the economic results are key issues. These include the correct
118 treatment of PTCs and capital costs (nominal versus levelized) in evaluating the benefits
119 of the Combined Projects, the likelihood that current estimates of natural gas prices
120 appropriately capture future risk, and the likelihood that current estimates of potential
121 CO2 costs appropriately capture the potential for carbon regulation to impose costs on
122 fossil-fuel generation. In addition, I believe the potential tightening of the REC market

⁴ System energy declined by 2.2% in 2021 growing to a reduction of 6.3% by 2036. System peak fell by 4.1 % in 2021 growing to a reduction of 7.2% by 2036. (Source: Supplemental Direct and Rebuttal Testimony of Rick T. Link at 423-427). The details of the changes made to natural-gas-price forecasts and CO2-price forecasts are discussed below.

123 resulting from increases to state RPSs is a factor that should be considered. Finally, the
124 ability of the Combined Projects to hedge against a changing planning environment is
125 central to my evaluation.

126 *Treatment of Production Tax Credits and Capital Costs*

127 **Q: Please explain the issue associated with the nominal treatment of PTCs in the 20-**
128 **year SO and PaR modeling.**

129 As noted above, between the June filing and January filing, PacifiCorp changed how it
130 treats PTCs in the 20-year modeling of system benefits using the SO and PaR models. In
131 its June filing PacifiCorp used real-levelized capital costs and real-levelized PTCs in its
132 Present Value Revenue Requirement (PVRR) calculation. In the January and February
133 analyses, PacifiCorp treated PTCs nominally – it included these credits in the year they
134 are forecast to occur, instead of spreading the value of the credits over the life of the
135 facilities. This has the effect of moving the credits forward in time which reduces the
136 discount on the benefit they provide. All things equal, treating PTCs nominally increases
137 the measured benefit of the Combined Projects.

138 The issue I evaluated is whether the change in modeling methodology is appropriate, and,
139 if not, what the appropriate remedy should be.

140 **Q: What is real levelization and what is its purpose?**

141 A: Real levelization is an IRP technique PacifiCorp employs to compare resources with
142 differing in-service dates and lives without making end-effects adjustments.⁵ It is used to

⁵ Real levelization is not the only technique to address end-effects. Many utilities address this by modeling a generic resource in later years.

143 make resources with differing asset lives comparable both within and between portfolio
144 options.⁶

145 The word “levelized” is defined as an “amount or quantity divided into equal portions.”⁷

146 In conducting its IRP, PacifiCorp “levelizes” the stream of capital costs associated with a
147 specific resource by discounting these costs to the present and then spreading that value
148 over the expected life of the facility. “Real” levelization refers to the fact that this
149 constant is inflated forward at the assumed rate of inflation.

150 Appendix J of the 2003 IRP explains the real-levelization calculation and its purpose.

151 With regard to the calculation, PacifiCorp says:

- 152
- 153 • The present value of the nominal revenue requirement serves as a starting
154 point.
 - 155 • A “real” discount rate is then calculated by removing the inflation component
156 from the discount rate.
 - 157 • This real discount rate is used to calculate a levelized payment from the
158 present value of the nominal revenue requirement – hence the name “real
159 levelized.”
 - 160 • The effects of inflation are added back in by escalating the real levelized
161 payment each year by the inflation rate.
 - 162 • The present value of the escalated real levelized revenue requirements is equal
to the present value of the nominal revenue requirements.

163 With regard to its purpose, PacifiCorp says:

164 The IRP financial analysis covers a 20-year forecast period. During this forecast
165 period, the IRP is comparing the alternative resources available to determine the
166 best overall solution to match resources with projected load. Because many of the
167 potential resources have long economic lives of various lengths, which extend

⁶ The method appears to have been developed to make comparable the evaluation of coal plants with 40-year lives to natural-gas plants with 25-year lives. The concern appears to have been that if nominal values were used, the IRP would select shorter-lived resources because the high front-end costs of longer-lived resources would not capture the benefit of their depreciated value in years extending beyond the planning horizon. Levelization was introduced to address this “mismatch.” (PacifiCorp, “Integrated Resource Plan 2003: Assuring a bright future for our Customers,” pp. 351-357.)

⁷ Business Dictionary - <http://www.businessdictionary.com/definition/levelized.html>

168 beyond the analysis period, the appropriate methodologies must be used to
169 capture the comparative costs of such capital-intensive investments.

170 Nominal capital revenue requirements consist of larger values in the earlier years
171 and decline as ratebase is reduced by asset depreciation. If the asset's life extends
172 beyond the analysis period, the front-end loading will cause an over valuation of
173 the comparative revenue requirements. An end-effects adjustment could be made,
174 but the value of those end-effects can be difficult to determine.

175 An alternative methodology which is being used in the IRP, is to utilize a real
176 levelized capital revenue requirement in the analyses. This eliminates the need for
177 an end-effect adjustment, and provides a reasonable approach for comparing the
178 revenue requirement of capital resources against each other and also against
179 market purchase resources.⁸

180 **Q: In this documentation, did PacifiCorp encourage wide use of its levelizing**
181 **technique?**

182 A: No. It limited its application saying, "real levelized revenue requirement may not fit all
183 analysis situations and would not be suitable for calculating the cost impact to customer
184 rates or for negotiating long-term electricity sale agreements."⁹

185 **Q: Please explain the impact on the benefits calculation of treating PTC values**
186 **nominally versus continuing to levelize them.**

187 The benefit of the Combined Projects is measured as the difference in the PVRR of two
188 system simulations, one with the Combined Projects, and one without.

189 In the PVRR calculation, the 20-year stream of resources credits and costs simulated by
190 the planning models is converted into a single number by discounting those credits and
191 costs to the present – the PVRR for the portfolio. Credits and costs hitting earlier in the
192 planning period will be discounted less than credits or costs occurring later and will have
193 a larger impact on the PVRR. So, credits that occur early will lower the PVRR more

⁸ IRP 2003, p. 357.

⁹ Id., pp. 352-353.

194 than if the same credits were incurred later in the planning period, while costs that are
195 incurred early will increase the PVRR more than if they had been incurred later.

196 When nominal values are used, PTC values occur in the year in which they are expected
197 to be generated and the capital costs are reflected in the year in which they are expected
198 to be booked. With real levelization, credits and costs are moved out in time, and the
199 discounted benefit or cost is reduced.

200 Since the Wind Projects will generate PTCs over the first ten years of operation, treating
201 PTCs nominally moves the full value of the credits into the first ten years, which is when
202 they will be realized. This reduces the discount on the credit, lowers the PVRR of the
203 portfolio run that includes the Combined Projects, and thus increases the measured
204 benefits.

205 **Q: What is PacifiCorp's explanation for its decision to use nominal PTCs instead of**
206 **continuing to levelize these credits as it had previously?**

207 A: Mr. Link addresses this issue in his January testimony. He testifies that this approach
208 better reflects how the federal PTC benefits will flow through to customers, aligns the
209 treatment of federal PTC benefits in the 2036 analysis with the nominal revenue 2050
210 revenue requirement results, and ensures the 2017R RFP bid selections more accurately
211 reflect the differences in how BTA and benchmark-EPC bids are expected to impact
212 customer rates.¹⁰

213 **Q: Do you agree with Mr. Link's explanation?**

¹⁰ Supplemental Direct and Rebuttal Testimony of Rick T. Link, January 15, 2018, at 537-547.

214 A: I do, except that it is not appropriate to nominalize PTCs while levelizing capital costs.
215 Credits are an offset to capital costs and they should therefore be treated comparably.
216 Either costs and credits should both be levelized as they are in the IRP or neither should
217 be levelized and nominal values should be used for both.

218 **Q: Do you think it is necessary to maintain consistency with IRP modeling conventions**
219 **for this analysis, and therefore levelize these costs?**

220 A: No. Given that this is an approval docket for a selected resource, not an IRP in which
221 resources with differing lives are being compared as part of alternative portfolios, I do
222 not believe it is necessary, or even appropriate, to use real-levelized values.

223 **Q: What do you suggest?**

224 A: I believe the better approach is to use nominal values for both PTCs and capital costs.
225 This better aligns with the rate impact on customers and would address Mr. Link's
226 expressed concerns.

227 **Q: Have you estimated the impact on net benefits?**

228 A: Yes. Table 3 displays these results. Table 3 was constructed by reducing benefits by an
229 estimated \$77 million for all 20-year price scenarios.¹¹ This reflects the impact of using
230 nominal values for capital costs. As can be seen, the Combined Projects continue to
231 benefit customers under all nine price scenarios when considering the first 20 years of
232 operation. In the case of the medium-natural-gas-price/medium-CO2-price scenario the
233 estimate of net benefits resulting from a 20-year simulation of PacifiCorp's system using

¹¹ To the extent necessary, WRA will update this estimate once we receive the response to WRA 4.1.

234 the System Optimizer model results in benefits of \$328 million. Benefits, as measured by
235 the Planning and Risk model, range between \$280 and \$309 million.

Table 3.	(Benefit)/Cost of the Combined Projects (\$ million)				
	20-Year (Nominal PTC, Nominal Capital Costs)				34-Year (Nominal)
	SO Model PVRR (d)	PaR Stochastic Mean PVRR(d)	PaR Risk- Adjusted PVRR(d)	Stochastic Risk Reduction	Annual Revenue Requirement PVRR(d)
Low Gas, Zero CO2	(\$108.00)	(\$73.00)	(\$79.00)	(\$6.00)	\$184.00
Low Gas, Medium CO2	(\$131.00)	(\$102.00)	(\$111.00)	(\$9.00)	\$127.00
Low Gas, High CO2	(\$293.00)	(\$260.00)	(\$278.00)	(\$18.00)	(\$147.00)
Medium Gas, Zero CO2	(\$300.00)	(\$242.00)	(\$257.00)	(\$15.00)	(\$92.00)
Medium Gas, Medium CO2	(\$328.00)	(\$280.00)	(\$309.00)	(\$29.00)	(\$167.00)
Medium Gas, High CO2	(\$412.00)	(\$371.00)	(\$392.00)	(\$21.00)	(\$304.00)
High Gas, Zero CO2	(\$622.00)	(\$491.00)	(\$519.00)	(\$28.00)	(\$448.00)
High Gas, Medium CO2	(\$639.00)	(\$526.00)	(\$556.00)	(\$30.00)	(\$499.00)
High Gas, High CO2	(\$704.00)	(\$617.00)	(\$651.00)	(\$34.00)	(\$635.00)

236

237 **Q: Do you have a recommendation for the Commission?**

238 A: Yes. To address the disparate treatment of PTCs and capital costs in PacifiCorp's
239 updated analyses, I recommend the Commission base its approval decision on benefit
240 estimates that treat both PTCs and capital costs nominally. Even assuming that
241 levelization may be appropriate for IRP purposes, because this is an approval docket for a
242 particular resource, using a levelization technique intended to provide comparability
243 among different alternative *portfolios* is neither necessary nor appropriate. The use of
244 nominal values for both would treat PTCs and capital costs comparably, would better
245 align with the rate impact on customers, and would address Mr. Link's expressed
246 concerns with using leveled PTCs.

247 ***Natural Gas Price Forecasts***

248 **Q: Please explain why natural gas price forecasts are an issue in this case.**

249 A: Natural-gas-price forecasts are an issue because the size of the benefits of the Combined
250 Projects is directly related to future natural gas prices. The Wind Projects generate zero-

251 fuel-cost energy but have a substantial capital cost that is not typically levelized in
252 ratemaking. One of the key benefits of investing in wind energy is to avoid the cost of
253 burning fuel, or acquiring fuel-burning resources. So, as future natural gas prices
254 increase, the investment in wind becomes a better deal. But if future natural gas prices
255 stay very low over the life of the wind plants, all else equal, the large capital investment
256 becomes less advantageous from a strictly economic perspective.¹² This pattern can be
257 seen in the benefit tables. As natural gas prices rise, so do the associated benefits of the
258 Combined Projects. Measured benefits are lowest in the low-gas scenario that includes
259 no CO2 price. The issue specific to this case is whether natural gas prices (in
260 combination with CO2 prices) will be low enough over the life of the wind facilities to
261 not justify the Combined Project's capital cost.

262 **Q: Please describe how PacifiCorp's natural-gas-price forecast has changed since the**
263 **June filing.**

264 **A:** Mr. Link's January Supplemental Direct Testimony describes these changes. Between
265 April 2017 and December 30, 2017, natural gas price forecasts declined.¹³ Relative to
266 the natural gas price forecasts used in the June filing, the nominal levelized price for
267 Henry Hub declined by approximately 3%. The nominal levelized price in the low
268 scenario declined by approximately 7% and the nominal levelized price in the high

¹² While natural gas resources have lower capital costs than a wind facility, the actual cost to operate the plant over its life is not known, since it depends on future prices that are not knowable. If natural gas prices rise higher than expected at the time the decision to build a gas plant was made, the facility's costs will be higher than expected. If they turn out to be lower than forecast when the decision to build a gas plant is made, the plant will turn out to have been a good deal.

¹³ The forecast used for the June 2017 filing was dated April, 26, 2017. The January and February filings used a forecast completed December 30, 2017.

269 scenario declined by approximately 4%. The decline in the low-price scenario was
270 primarily the result of a decline in the forward market.¹⁴

271 **Q: Have you reviewed PacifiCorp’s updated natural gas price forecasts?**

272 A: Yes. PacifiCorp’s updated natural gas price forecasts are presented in Confidential
273 Exhibit RMP_(RTL-3SD) attached to Mr. Link’s January testimony. The exhibit is
274 confidential because it includes the vendor’s names. Table 4 below displays the updated
275 forecast with the vendor’s names removed.¹⁵

Table 4. Henry Hub Natural Gas Price Forecasts (\$/MMBtu)

	December 30, 2017 OFPC	Adopted Medium (Vendor 2 Base)	Adopted High (Vendor 2 High- Adjusted)	Adopted Low (Vendor 1 Low)	Vendor 1 Base	Vendor 1 High	Vendor 2 High	EIA Low Price	EIA High Price	Vendor 2 Low
2018	\$2.85	\$2.85	\$3.89	\$2.74	\$3.31	\$3.89	\$3.31	\$3.24	\$3.83	\$2.56
2019	\$2.81	\$3.18	\$4.33	\$2.60	\$3.43	\$4.63	\$3.39	\$3.75	\$4.71	\$2.73
2020	\$2.82	\$3.13	\$4.26	\$2.47	\$3.46	\$4.65	\$4.39	\$3.86	\$5.90	\$2.87
2021	\$2.85	\$3.12	\$4.25	\$2.33	\$3.44	\$4.49	\$5.01	\$3.62	\$6.44	\$2.97
2022	\$2.89	\$3.31	\$4.51	\$2.32	\$3.57	\$5.12	\$6.48	\$3.56	\$7.24	\$2.92
2023	\$2.93	\$3.58	\$4.88	\$2.54	\$3.71	\$5.42	\$7.57	\$3.71	\$7.74	\$3.11
2024	\$3.49	\$4.00	\$5.45	\$2.71	\$3.80	\$5.91	\$7.64	\$3.94	\$8.19	\$3.11
2025	\$4.09	\$4.14	\$5.64	\$2.87	\$4.07	\$6.35	\$7.00	\$4.14	\$8.76	\$3.16
2026	\$4.15	\$4.15	\$5.65	\$3.03	\$4.41	\$6.74	\$4.29	\$4.37	\$9.41	\$3.28
2027	\$4.29	\$4.29	\$5.85	\$3.04	\$4.64	\$6.97	\$4.10	\$4.63	\$9.86	\$3.43
2028	\$4.49	\$4.49	\$6.11	\$3.20	\$4.87	\$7.12	\$4.15	\$4.96	\$10.30	\$3.55
2029	\$4.80	\$4.80	\$6.54	\$3.36	\$5.11	\$7.26	\$5.37	\$5.08	\$10.72	\$3.80
2030	\$5.10	\$5.10	\$6.95	\$3.49	\$5.31	\$7.52	\$6.94	\$5.03	\$11.02	\$3.88
2031	\$5.35	\$5.35	\$7.29	\$3.61	\$5.50	\$7.77	\$8.34	\$4.89	\$11.89	\$3.95
2032	\$5.51	\$5.51	\$7.51	\$3.72	\$5.60	\$7.95	\$8.84	\$4.90	\$12.45	\$3.92
2033	\$5.79	\$5.79	\$7.88	\$3.75	\$5.76	\$8.08	\$9.08	\$4.97	\$12.71	\$4.03
2034	\$6.08	\$6.08	\$8.28	\$3.84	\$5.90	\$8.33	\$8.58	\$5.07	\$12.96	\$4.29
2035	\$6.30	\$6.30	\$8.58	\$3.93	\$6.05	\$8.64	\$6.68	\$5.15	\$13.24	\$4.41
2036	\$6.70	\$6.70	\$9.12	\$4.01	\$6.21	\$9.10	\$7.21	\$5.21	\$14.06	\$4.29
Avg	\$4.38	\$4.52	\$6.16	\$3.13	\$4.64	\$6.63	\$6.23	\$4.43	\$9.55	\$3.49

276
277 **Q: In your Direct Testimony, filed December 6, you stated that PacifiCorp’s natural-**
278 **gas price forecasts appeared conservative. Is this still your position?**

¹⁴ Link, Supplemental Direct and Rebuttal Testimony at 443-477.

¹⁵ It is in the same format as Exhibit RMP_(RTL-2) attached to Mr. Link’s Direct Testimony.

279 A: Yes, it is. The relationships I had identified in the April 2017 forecast are unchanged in
280 the current forecast.

281 • PacifiCorp's OFPC is lower than Vendor Two's Base with which it is blended; it is
282 lower than Vendor One's Base, and it is lower than EIA's Low.

283 • PacifiCorp's Adopted Low is the lowest of all the natural gas price forecasts.

284 • PacifiCorp's Adopted High is lower than the Vendor High from which it is derived; it
285 is lower than Vendor One's High, and it is significantly lower than the EIA High.

286 As with its April 2017 forecast, for the current vintage of natural gas prices, PacifiCorp's
287 natural gas price forecasts appear not only reasonable, they appear conservative.

288 **Q. How do you respond to the concern that because natural gas price forecasts have**
289 **been trending downward, they will continue to decline, and therefore the likelihood**
290 **of low gas prices is greater than the likelihood of high natural gas prices?**

291 A: Given that the largest economic risks occur in the case of low natural gas prices (with
292 zero to low CO2 prices), I understand the concern. However, I believe there is an
293 asymmetry in the likelihood that the downward trend in natural gas prices will continue,
294 as opposed to remaining flat, or even turning upward. Natural gas prices are currently
295 low as compared with historical prices, so the risk in the trend of natural gas prices may
296 be in the upward direction; i.e. prices are closer to a floor than to a ceiling. The problem
297 with looking to the past to predict the future, as one does when referencing a trend as
298 predictive of the future, is that the trend will eventually end. The planning environment
299 will change in response to multiple unknowns, and then current prices will reflect the

300 then current planning environment.¹⁶ The impact on future natural gas prices of the rapid
301 transition the electric industry is undergoing is simply not knowable today.

302 I would also emphasize again that the risk of lower and higher gas prices is asymmetrical.
303 If gas prices are predicted to be \$3.00, they can only be, at most, \$3.00 too high. On the
304 other hand, the upside of the equation is boundless. Prices in the past have reached
305 \$12.00 or more.

306 **Q: Do you have a recommendation for the Commission?**

307 A: Yes. I recommend the Commission accept the updated natural gas price forecast and the
308 results it generates as “reasonable” given the information that is currently available, and
309 given the conservative nature of the forecast compared with other forecasts of its vintage.

310 *Carbon Prices*

311 **Q: Please explain why carbon price forecasts are an issue in this case.**

312 A: One of the significant benefits of investing in new wind energy is its lack of carbon
313 emissions and other pollutants (as well as its zero-cost fuel). If a price on carbon dioxide
314 emissions is implemented at some future date, burning fossil-fuel to generate power will
315 impose additional costs on customers. Generating power with wind energy avoids that
316 unknown cost. CO2 price forecasts are an issue in this case because assumed CO2 price
317 forecasts contribute to the magnitude of the potential benefits of the projects.

¹⁶ Drivers of changes to the planning environment include technological change, climate change, institutional change, political change, and other unknowns. Each of these have uncertain effects on the planning environment and therefore on the costs and benefits of different resource alternatives.

318 **Q: Please describe how PacifiCorp’s carbon-price forecast changed between the June**
319 **filing and the January update.**

320 A: Carbon price forecasts were significantly reduced in both magnitude and time.

- 321 • The low remains at zero – meaning a CO2 price is never implemented, at least not prior
322 to 2050.
- 323 • The medium CO2 price forecast is moved back in time by five years from 2025 to 2030,
324 and the forecast price in 2036 is reduced by roughly 40%, declining from approximately
325 \$13/Ton to under \$8/Ton. The five-year delay reflects a 50% decline in the time a CO2
326 tax is in place in the 20-year forecast and a 20% decline in the time a CO2 tax is in place
327 in the 34-year forecast.
- 328 • The high forecast is moved back by one year from 2025 to 2026. It increases to a high of
329 \$19.23 in 2036, a decline of roughly 50%.

330 **Q: What explanation does PacifiCorp provide for this dramatic reduction in CO2 price**
331 **forecasts?**

332 A: Mr. Link states that PacifiCorp’s approach is to develop “low and high CO2 price
333 assumptions” and that these price assumptions were “updated after reviewing the range in
334 more recent forecasts developed by” its vendors.¹⁷ I suspect the vendors lowered their
335 price assumptions based on a perceived change in the political and regulatory
336 environment and the anticipated replacement or weakening of the Clean Power Plan by
337 EPA.

¹⁷ Link, Supplemental Direct and Rebuttal at 479 to 495.

338 **Q: What do you make of Mr. Link's statement that the Company develops low and**
339 **high CO2 price projections?**

340 A: I think this helps explain in part why PacifiCorp's "medium" CO2 price forecast is so
341 low. The estimates on which it is based are estimates of "low" CO2 prices, not medium
342 forecasts. This means that PacifiCorp does not have a true medium price-policy scenario.
343 The medium-natural-gas-price/medium-CO2 price policy scenario is in fact a medium-
344 natural-gas-price/low-CO2 price scenario.

345 **Q: Do you accept the reduced CO2 assumptions as reasonable?**

346 A: I do not. The current regulatory environment is dynamic, highly uncertain, and has the
347 potential to boomerang, advancing carbon regulation more rapidly than anticipated even
348 in the April 2017 price forecast. EPA is required to regulate CO2 as a pollutant. While
349 the timing and stringency of future CO2 regulation might be an issue, it would be naïve
350 to assume that CO2 regulation will not be part of our future.

351 **Q: What is your overall evaluation of carbon price estimates included in the analysis?**

352 A: I think the risk of carbon regulation is significantly greater than captured in the analysis
353 of the Company.

354 **Q: Do you have a recommendation for the Commission?**

355 A: Yes. I recommend that in coming to its decision to approve the Combined Projects, the
356 Commission recognize that the benefit results do not adequately capture the likelihood
357 that carbon regulation will impose costs on fossil-fuel generation. Therefore, the benefit
358 results undervalue the potential economic benefit of the Wind Projects. If carbon

359 regulations are imposed prior to 2030, or if the cost to comply is higher than currently
360 forecast, the opportunity cost of having forgone acquiring this 1,311 MW of new wind
361 resource with the substantial benefit of the PTC will be much greater.

362 *Transmission Need*

363 **Q: In your direct testimony you questioned the need for the Aeolus to Anticline line**
364 **suggesting the early retirement of the Dave Johnson plant might be a better option**
365 **and informing the Commission that studies were underway. Do you have updated**
366 **information?**

367 A: Yes. According to PacifiCorp in its response to OCS 16.8, PacifiCorp completed its
368 analysis in November 2017. Studies indicate that up to 1,169 MW of new wind can be
369 integrated in southeast Wyoming with the retirement of the Dave Johnston plant, but a
370 number of 230 kV transmission upgrades would be needed, exceeding the cost of the new
371 line.

372 **Q: How does the size of the capacity made available by retiring the Dave Johnston**
373 **plant compare with the size of the new capacity made available by the Transmission**
374 **Projects in this application?**

375 A: The interconnection restudy process identified 240 MW of additional transmission
376 capacity made available by the 140-mile-long Aeolus to Anticline line over what was
377 previously estimated for a total transmission capacity of 1,510 MW. This provides 341
378 MW more capacity than retiring Dave Johnson.

379 **Q: Based on this information, what do you recommend?**

380 A: I recommend the Commission preapprove the costs of the Transmission Projects as an
381 integral component of the Wind Projects.

382 *Likelihood that the Combined Projects Will Provide Economic Benefits*

383 **Q: In your direct testimony you characterized the Company's economic case as**
384 **conservative and stated that you thought the projects have a high likelihood of**
385 **generating benefits in excess of those measured. Is this still your opinion?**

386 A: Yes, for the following reasons.

- 387 • PacifiCorp's natural-gas-price forecasts are conservative for the vintage, and I believe
388 future natural gas prices are as likely to rise as they are to fall.
- 389 • PacifiCorp's CO2 price forecasts are unreasonably low. The "medium" forecast
390 represents a true "low," and the "high" does not capture the dynamic regulatory
391 environment.
- 392 • The net benefit results do not include potential REC revenues. Given the number of
393 state initiatives being introduced to expand state RPS requirements, it appears likely
394 that REC markets will tighten and the Wind Projects will provide additional value in
395 the form of REC benefits. Mr. Link testifies that customer benefits would improve by
396 approximately \$43 million for every dollar assigned to the incremental RECs that will
397 be generated through 2050.¹⁸

¹⁸ Second Supplemental Direct Testimony of Rick T. Link, February 16, 2018, p. 18, at 359.

- 398 • The net benefit results do not include the expected reduction in reduced O&M costs
399 associated with larger-turbine equipment. Mr. Link testifies this would increase
400 benefits an estimated \$31 million across all price-policy scenarios.¹⁹
- 401 • The Wind Projects reduce the current capacity need by approximately 207 MW, up
402 from 175 MW in the June application. As I explained more fully in my surrebuttal
403 testimony filed March 16, reduced reliance on short-term market purchases is
404 beneficial and hedges against the risk of high wholesale market prices.²⁰
- 405 • As discussed in more detail in both my direct and surrebuttal testimony, the
406 Combined Projects provide an effective hedge against a changing planning
407 environment – a value that is not captured in the stochastic risk analysis.

408 **Q: Do you have a recommendation for the Commission?**

409 A: Yes. I recommend that in coming to its decision to approve the Combined Projects, the
410 Commission recognize the conservative nature of the benefits results and the likelihood
411 that customer benefits will exceed the measured benefits.

412 **III. Sensitivity Analysis Supports Development of Additional Renewable Resources**

413 **Q: What sensitivity analysis did PacifiCorp undertake that demonstrates the benefit of**
414 **acquiring additional renewable energy?**

415 A: PacifiCorp undertook two renewable resource sensitivities that demonstrate the benefit of
416 acquiring renewable energy in addition to pursuing the Combined Projects. PacifiCorp
417 conducted a solar sensitivity to evaluate the benefit to customers from pursuing PPAs

¹⁹ Id., at 367.

²⁰ Surrebuttal Testimony of Nancy Kelly March, 16, 2018, at 110-217.

418 offered in the recent solar RFP both with and without the Wind Projects, and a Wind
419 Repowering sensitivity. The sensitivities demonstrate significant benefits to customers
420 from pursuing all options.

421 **Q: Please describe PacifiCorp's wind sensitivities and their results.**

422 A: PacifiCorp provided benefit results from two solar sensitivities, one in which it
423 considered solar resources in lieu of the Combined Projects and one in which it allowed
424 its IRP models to select the optimal combination of wind and solar. The sensitivity used
425 the resource selection and cost characteristics from the updated final 2017R RFP shortlist
426 and the best-and-final pricing supplied by solar bidders February 1, 2018. Only two
427 price-policy scenarios were evaluated: medium-natural-gas-price/medium-CO2-price and
428 low-natural-gas-price/zero-CO2 price.

429 In the solar only case, the SO model selected 1,222 MW of solar PPA bids in the
430 low/zero scenario and 1,419 MW of solar PPA bids in the medium/medium scenario.
431 Benefits ranged from \$139 million to \$343 million but were lower than the unadjusted
432 Combined-Project benchmark.

433 Under medium price policy assumptions, in the case where the bids from both the wind
434 and solar RFPs were made available to the SO model, it continued to select 1,311 MW of
435 Wind Projects as well as 1,419 MW of solar PPA bids. In the low/zero scenario, the SO
436 model selected the 1,311 MW of Wind Projects and 1,042 MW of solar PPA bids.

437 These results demonstrate the benefit to PacifiCorp customers from acquiring solar
438 resources located in Utah. Customer benefits were higher with the solar resources than

439 with the Combined Projects alone. Benefits range from a low of \$250 million to high of
440 \$647 million.

441 **Q: Please describe PacifiCorp's Wind Repowering sensitivity and its results.**

442 A: PacifiCorp evaluated a sensitivity that included both the Combined Projects and the
443 Repowered Wind Projects and compared them to a benchmark comprised of just the
444 Combined Projects. The sensitivity was modeled assuming a low/zero price/policy
445 scenario and a medium/medium price/policy scenario. The additional benefits from
446 undertaking both ranged between \$131 million and \$204 million.

447 **Q: Would you like to comment on the results of these studies?**

448 A: Yes. These sensitivities were modeled with conservative natural gas price forecasts and,
449 in my opinion, unrealistically low CO2 price assumptions. Despite these conservative
450 forecasts, the SO model selected significant levels of renewable resources with
451 significant benefits to customers. The sensitivity results demonstrate that wind and solar
452 resources are cost effective in displacing FOTS and existing fossil-fuel generation. It is
453 cheaper to replace transactions in the wholesale market and energy from existing
454 resources with clean, renewable energy than it is to continue to operate the existing
455 system.

456 **Q: Would you like to comment on the hedging benefits of renewable resources,
457 generally?**

458 A: Yes. As I discussed in both my direct and surrebuttal testimony, one of the great
459 advantages of acquiring renewable energy is the hedging benefit it provides against a
460 changing planning environment. Investment in renewable energy represents a hedge

461 against the risks of high and fluctuating natural gas and wholesale market prices and,
462 significantly, the possibility that carbon regulation may be imposed sooner rather than
463 later with unexpectedly high prices on fossil-fuel generation as the industry moves to
464 quickly adapt. Because renewable energy is capital intensive and is fuel-free, its costs are
465 mostly known at the time the decision to invest is made. This differs from fuel-based
466 resources like combined-cycle-combustion-turbine gas plants. While the capital cost of a
467 gas plant is understood at the time the investment is made, the actual cost to customers
468 over the life of the facility depends on the price of fuel which can be much higher than
469 expected at the time the investment decision is made. This is not the case with renewable
470 energy. At the time of the investment, the life-cycle cost is well understood – it
471 represents a hedge against an unknowable future.

472 **Q: Do you have a recommendation related to the solar sensitivity?**

473 A: Yes. I recommend that in its approval order, the Commission direct the Company to
474 pursue the opportunities identified through its 2017S RFP. The solar sensitivity analysis
475 in this docket demonstrates the benefit of replacing FOTs and market purchases with
476 solar energy. This opportunity to provide additional benefits to customers while further
477 hedging future risks should not be foregone.

478 **IV. Ratepayer Protections Are Reasonable**

479 **Q: Would you like to comment on whether ratepayer protections are reasonable in this**
480 **case?**

481 A: Yes. I think the circumstances of this case support rate-payer protections. The modeling
482 demonstrates the benefits of making substantial capital investments in renewable energy,

483 but these investments are not without rate impacts and do not necessarily have the same
484 stream of benefits as costs. To better address the potential for mismatch, WRA would
485 support consideration of protections.

486 **V. Recommendations**

487 **Q: Please list your recommendations.**

488 A: First, I recommend the Commission approve the updated final shortlist Wind Projects as
489 a Significant Resource Decision under Utah Code Ann. § 54-17-301, and preapprove the
490 costs of the associated Transmission Projects needed to access that wind and reliably
491 operate it under Utah Code Ann. § 54-17-401. In my opinion, the Combined Projects
492 meet the required standards that the decision will most likely result in the acquisition,
493 production, and delivery of utility services at the lowest reasonable cost to retail
494 customers while considering long-term and short-term impacts; risk; reliability; financial
495 impacts on the utility, and other relevant factors.

496 With regard to the Combined Projects I specifically recommend that the Commission:

- 497 • base its approval decision on benefit estimates that treat both PTCs and capital costs
498 nominally;
- 499 • accept the updated natural gas price forecasts and the results they generate as
500 “reasonable” given the information that is currently available, and given the
501 conservative nature of the forecast compared with other forecasts of its vintage;
- 502 • recognize that the benefit results do not adequately capture the likelihood that carbon
503 regulation will impose costs on fossil-fuel generation;

504 • preapprove the costs of the Transmission Projects as an integral component of the
505 Wind Projects; and

506 • recognize the likelihood that customer benefits will exceed the measured benefits;

507 Second, I recommend that in its Order approving the application, the Commission direct
508 the Company to pursue the solar development opportunities identified through
509 PacifiCorp's 2017S RFP. The opportunity to provide additional benefits to customers
510 while further hedging future risks should not be foregone.

511 **Q: Does this conclude your testimony?**

512 **A:** Yes. It does.