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BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH

In the Matter of the Application of Rocky Mountain Power to Establish Export Credits for Customer Generated Electricity	DOCKET NO. 17-035-61 Vivint Solar Exhibit I Phase 2
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**DIRECT TESTIMONY OF CHRISTOPHER WORLEY
FOR VIVINT SOLAR, INC.**

March 3, 2020

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1 **I. INTRODUCTION**

2 **Q. Please state your name, business address and position with Vivint Solar.**

3 A. My name is Christopher Worley. My business address is 1800 W. Ashton Blvd, Lehi,
4 Utah 84043. I am Director of Rate Design with Vivint Solar.

5

6 **Q. Please describe your education and professional experience.**

7 A. I have a bachelor’s degree in English from the University of Colorado at Denver, and a
8 master’s degree and doctorate in Mineral and Energy Economics from the Colorado School of
9 Mines. I have been employed by Vivint Solar since 2017. Before joining Vivint Solar, I was the
10 Director of Policy and Research for the Colorado Energy Office, where I led legislative and
11 regulatory efforts, including testifying before the Colorado Public Utilities Commission.

12

13 **Q. Have you testified before the Utah Public Service Commission?**

14 A. Yes, I testified in Phase 1 of this case.

15

16 **II. SUMMARY AND RECOMMENDATIONS**

17 **Q. What is the purpose of your testimony?**

18 A. The purpose of my testimony is to provide the Commission:

- 19 ● The policy context for their decision in this case,
- 20 ● A list of key principles that should be considered when adjudicating this case, and
- 21 ● Recommendations on the value of power exported from behind-the-meter
22 distributed energy resources (“DER”)

23

24 **Q. What is your recommendation on the value of power exported from distributed**
25 **energy resources?**

26 A. DER provide many benefits to Rocky Mountain Power’s (“RMP”) grid, including
27 avoiding short-term marginal costs (like avoiding wholesale power purchases) and long-term
28 marginal costs (like investments in RMP’s generation fleet and in transmission and distribution
29 systems). Based on my conservative calculations, the solar export credit rate should be set to at
30 least the current Schedule 136 Transition Program rate of 9.2 cents/kWh.

31 **Table 1: Value of export credit factors**

Factor	Value (cents/kWh)
Avoided energy (including system losses)	3.37
Avoided generation capacity	2.22
Avoided transmission capacity	1.90
Other factors (including avoided distribution capacity, hedging value, resilience, environmental benefits, others)	At least 1.71
Export credit floor	At least 9.20

32
33 Some of the benefits of DER can be easily quantified, but some values are more qualitative in
34 nature. While I do not quantify all potential DER values in my analysis, the Commission should
35 consider all factors when setting the export credit rate.

36
37 **Q. Are you suggesting that the Commission include intangible values within utility**
38 **rates?**

39 A. No, I am recommending the Commission use judgement when weighing the value of
40 some benefits that may be difficult to quantify. The lack of a methodology for quantifying a

41 factor should not mean that factor has zero value. Ratemaking requires the Commission to
42 adjudicate and weigh both quantitative and qualitative factors when setting just and reasonable
43 rates. Other factors that have been assessed in value of solar studies around the country include:

- 44 ● avoided distribution system capacity
- 45 ● avoided fuel hedging costs
- 46 ● avoided ancillary services costs, like voltage control and frequency response
- 47 ● environmental benefits, including reduced CO2 emissions, reduced criteria air pollutants
48 (SOx, NOx, PM), and reduced water use
- 49 ● increased system reliability and resilience
- 50 ● economic development benefits, including jobs and tax revenue

51 While I have not provided estimates of these values, the lack of a quantified estimate should not
52 be seen as valuing those factors as zero. For example, the value DER of increasing the resilience
53 of Utah's electrical grid is difficult to estimate, though most would agree the value is not zero. If
54 other parties in this case have chosen to develop estimates, I recommend the Commission
55 consider those estimates.

56

57 **Q. Do you have other recommendations on how the export credit rate should be**
58 **structured?**

59 A. Yes. The export credit should be netted on an hourly basis and should be fixed for twenty
60 years. The Commission should revise and update the export credit rate every three to five years,
61 at which time new solar customers would have the updated export credit rate fixed for twenty
62 years.

63

64 **III. POLICY IMPLICATIONS**

65 **Q. What are the broad policy implications of the Commission’s decision in this case?**

66 A. Changes to the export credit rate impact the ability for Utah homeowners to invest in
67 solar as a way to control their electricity bill. Furthermore, by changing the export credit rate, the
68 Commission risks harming dozens (if not hundreds) of Utah businesses that serve different parts
69 of the solar supply chain, including installation companies, distributors, and manufacturers of
70 parts. The Commission’s decision in 14-035-114 similarly had a large impact on solar installers
71 and potential solar customers.

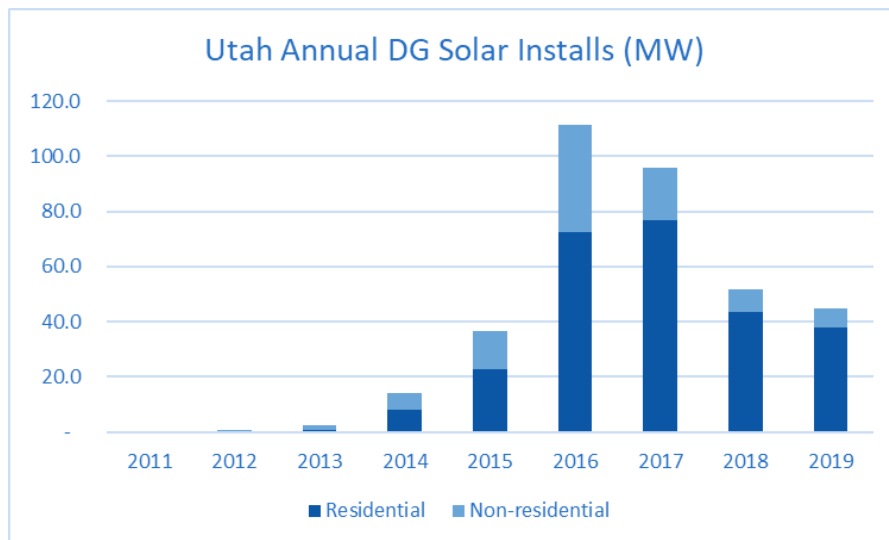
72

73 **Q. How has the Transition Program impacted Utah’s solar industry?**

74 A. While I cannot speak for Utah’s entire solar industry, I have heard anecdotally that many
75 solar businesses have shut down or shut down their Utah operations as a result of the change to
76 Schedule 136. And from a customer perspective, the number of Utahns investing in solar has
77 dramatically declined since 2018 (see Figure 1).

78

79 *Figure 1: Annual DG solar installs in Utah (data: Wood Mackenzie Power and Renewables)*



80

81 **Q. What impact has the change to the Transition Program had on Vivint Solar?**

82 A. To our knowledge, no Vivint Solar employees were laid off as a result of the change to
83 the Schedule 136 Transition Program. Vivint Solar is a national solar installer, while we are
84 headquartered in Lehi, UT, we operate in 22 states and the District of Columbia. Given the
85 reduced value of exports, the value proposition to investing in solar is reduced. As a result,
86 Vivint Solar's sales volume in Utah has declined dramatically and employee resources have
87 shifted to other states. While Vivint Solar may not have laid off employees, our employees are
88 working in or supporting our work in other states. That said, it is unclear how many Utah-based
89 sales or installation staff may have left the company to work in a different industry due to
90 reduced work within Utah.

91

92 **Q. How should the Commission balance the policy issues in this case?**

93 A. The Commission should keep in mind the scale of this issue now and into the future. The
94 change to the Schedule 136 Transition Program has slowed the installation of solar during a time
95 of load growth and an increasing customer base for RMP. During 2018 and 2019, RMP has
96 added an average of 20,000 new residential customers annually.¹ Given slowing solar
97 installations and increasing customer demand, any concerns about "cost shifting" or lost revenue
98 are decreasing in scale over time. The Commission should use the export credit rate to align
99 customer incentives with grid incentives. Based on my initial calculations, a dramatic reduction
100 in the export credit rate is not justified with respect to cost causation and cost allocation
101 principles. And a drastic reduction in the export credit rate would be catastrophic for the Utah
102 solar industry.

¹ UCE Information Request 5.2: New residential customers: 16,036 in 2017, 20,457 in 2018, 19,543 in 2019

103 **IV. KEY PRINCIPLES**

104 **Q. How can the Commission balance the public policy implications of this case?**

105 A. I recommend the Commission consider a set of key principles for their policy decision.

106 These principles will assist the Commission in identifying policies that allow customers to invest
107 in solar if they choose to do so, enable a viable market for solar installers in the state, and ensure
108 fairness to all customers.

109 *1. Solar customers should receive fair compensation for the value provided to the grid.*

110 Installation of behind-the-meter DER defers and avoids short-term and long-term
111 marginal costs for utilities, thereby reducing costs for all customers. However,
112 customers will not invest in solar unless they receive the benefit of bill savings.

113 *2. Solar policies should be certain and only change gradually.*

114 Investing in solar requires certainty in the terms of investment. The possibility of
115 changing terms adds risk to the investment and will reduce the number of customers
116 that invest in solar.

117 *3. Solar policies should be understandable for customers.*

118 Complicated policies introduce ambiguity and risk into the solar investment process.

119 Wherever possible, the rules and procedures for investing in solar should be
120 transparent.

121 *4. Solar policies should not treat retail customers like independent power producers.*

122 Customers invest in behind-the-meter solar to control and reduce their energy bills.

123 Independent power producers build generators to sell to power to utilities or into

124 markets and earn a rate of return on their investment through the sale of a commodity.

125 The Commission’s solar policies should treat solar customers and independent power
126 producers as separate and distinct groups.

127 Following these principles will provide an opportunity for customers to invest in behind-the-
128 meter solar if they choose to do so, and will enable a viable, competitive market for solar
129 installers.

130

131 **V. EXPORT CREDIT FACTORS**

132 **Q. What export credit values have you estimated?**

133 A. I have calculated values for three factors: avoided energy, avoided generation capacity,
134 and avoided transmission capacity.

135

136 **Q. Are those the only factors the Commission should consider?**

137 A. No. The Commission should include the value of all quantitative and qualitative factors
138 when adjudicating this issue. Based on my calculations, the three factors I have estimated
139 provide system value of 7.49 cents/kWh, however I am recommending the Commission set the
140 export credit rate to at least 9.2 cents/kWh given the many other benefits solar provides to the
141 grid. The Commission could use estimates of other factors that parties bring forth in this case, or
142 the Commission could use judgement on qualitative factors when assessing the difference
143 between 7.49 cents and 9.2 cents/kWh or some higher value.

144

145 **A. AVOIDED ENERGY**

146 **Q. How does behind-the-meter solar avoid energy generation?**

147 A. Behind-the-meter solar generates electricity during peak times. Some of that electricity is
148 consumed on site, and some may be exported to the grid. But all of the electricity generated by
149 the DER reduces the need for RMP to generate or to purchase energy.

150

151 **Q. What is your recommendation for the value of avoided energy?**

152 A. I recommend valuing avoided energy at 3.37 cents/kWh.

153

154 **Q. How was that value calculated?**

155 A. The value was calculated using average locational marginal price (“LMP”) data from the
156 CAISO Energy Imbalance Market. Specifically, I collected 15-minute data LMP data for a node
157 in downtown Salt Lake City² for the years 2017 through 2019. The 15-minute data was averaged
158 into hourly data and was then used to generate average prices for each hour of each month. More
159 than 90% of solar production occurs between the hours of 9 AM and 7 PM, so the average value
160 of avoided energy was created by averaging only those hours.

² Node WTEMPLE_NODED1

161 *Table 2: Average locational marginal prices by month and by hour (2017-2019)*

	9	10	11	12	13	14	15	16	17	18	19	Monthly average
Jan	35.31	31.04	27.04	25.57	23.67	23.11	25.03	30.59	42.97	54.68	50.70	33.61
Feb	38.57	33.28	28.07	25.57	24.01	23.36	23.08	29.19	44.31	70.09	83.30	38.44
Mar	28.71	22.25	18.73	14.01	12.81	12.05	12.47	14.68	20.03	32.63	53.27	21.97
Apr	20.23	16.25	12.33	10.33	9.38	10.59	10.11	13.13	17.48	24.29	43.02	17.01
May	15.58	14.53	13.24	11.68	11.07	13.54	13.61	16.43	18.23	21.54	36.58	16.91
Jun	16.48	16.22	17.11	18.46	18.94	22.20	23.59	27.04	35.69	37.92	70.24	27.63
Jul	25.92	26.27	28.43	30.33	32.31	37.72	40.94	44.68	43.02	46.84	62.03	38.04
Aug	27.34	27.70	29.33	31.49	34.20	38.55	44.01	52.31	58.21	66.59	93.45	45.74
Sep	27.19	24.82	24.22	26.54	27.59	31.03	33.04	37.87	47.19	62.11	104.07	40.51
Oct	32.65	27.56	25.29	24.90	25.68	27.77	29.30	31.60	36.23	66.68	118.21	40.53
Nov	36.78	33.23	31.71	30.21	30.20	31.66	34.35	45.89	63.03	90.38	61.89	44.48
Dec	38.69	35.09	33.52	30.25	28.96	28.98	31.54	39.56	56.27	58.91	53.82	39.60
Hourly Average	28.58	25.66	24.08	23.28	23.25	25.08	26.80	31.95	40.18	52.56	69.09	33.68

162

163

164 **Q. Does your avoided energy value include the value of avoided line losses?**

165 A. Yes. The CAISO EIM calculates locational and time-specific bid adders for LMP prices.

166 Those “adders” are negative values for line losses, GHG value, and the lost value from

167 transmission congestion. Instead of using the bid price (which includes the adders), I used the

168 base LMP price data. Therefore, the base LMP price implicitly includes the value of avoided line

169 losses.

170

171 **B. AVOIDED GENERATION CAPACITY**

172 **Q. How do behind-the-meter DER avoid generation capacity?**

173 A. To the extent that behind-the-meter DER generate electricity during peak times, those

174 systems reduce on-site customer load, and when power is exported to the grid, that power will be

175 consumed and reduce the load of neighboring homes and businesses. One customer installing a

176 solar system on their roof reduces RMP’s peak load now and for the lifetime of that system.

177 Many customers installing solar reduces RMP’s peak load forecast in their IRP, thereby reducing

178 future resource needs. For these reasons, the export credit rate should include the value of
179 avoiding new generation capacity.

180

181 **Q. What value do you recommend for avoided generation capacity?**

182 A. I recommend a credit of 2.22 cents/kWh.

183

184 **Q. How did you calculate that value?**

185 A. I estimated the cost of building a new natural gas peaking plant, and then determined the
186 amount of new capacity that solar avoids. According to the 2019 update to Lazard's Levelized
187 Cost of Energy report, the capital cost of new gas peaking plants is estimated to fall within the
188 range of \$700 and \$950 \$/kW.³ I chose \$825/kW, which is the average of that range, and
189 multiplied by a carrying charge of 9.39%. The carrying charge was found in a marginal cost of
190 service study that Pacificorp filed with the California Public Utilities Commission in 2018.⁴ I
191 then multiplied by the capacity contribution of solar (0.42) used by Pacificorp's in its 2019
192 Integrated Resource Plan. Finally, I divided by 1463, which is the expected annual hours for a 1
193 kW solar PV system installed in downtown Salt Lake City.⁵ The result is \$0.02224/kWh (or 2.22
194 cents/kWh).

³ Lazard's Levelized Cost of Energy Analysis--Version 13.0

<https://www.lazard.com/media/451086/lazards-levelized-cost-of-energy-version-130-vf.pdf>

⁴ https://www.pacificpower.net/content/dam/pcorp/documents/en/pacificpower/rates-regulation/california/filings/docket_a_18_04_002/4-12-18_application/14_Exhibit_PAC_1202_REDACTED.pdf

⁵ PVWatts

195

Table 3: Calculation of avoided generation capacity

Step	Value
Capital cost (\$/kW)	825
x 9.39% carrying charge	77.47
x 0.42 capacity contribution of solar	32.54
/ 1463 annual hours (\$/kWh)	0.02224
/ 100 (cents/kWh)	2.22

196

197

C. AVOIDED TRANSMISSION CAPACITY

198

Q. How do behind-the-meter DER avoid investment in transmission capacity?

199

A. The extent to which behind-the-meter solar generates power at peak times, then DER are reducing the load on the transmission system and deferring or avoiding the need to build additional transmission capacity.

202

203

Q. What value do you recommend for avoided transmission capacity?

204

A. I recommend a credit of 1.90 cents/kWh.

205

206

Q. How did you calculate that value?

207

A. I used the National Economic Research Associates (NERA) method for calculating long-run marginal capacity costs, which has been used in marginal cost studies since the 1970s. I collected data from 2001 to 2018 on transmission investment and peak load from Pacificorp's FERC Form 1 filings, and ran a regression of transmission investments against its peak demand. In this method, the slope of the regression line is the marginal cost of transmission capacity in \$/kW.

212

213

Table 4: PacifiCorp transmission investment and peak load (2001-2018)

	Peak load (MW)	Transmission Investment (\$, cumulative)
2001	7,899	7,029,271
2002	8,549	18,598,096
2003	8,922	39,011,131
2004	8,628	44,417,295
2005	8,937	65,581,713
2006	9,322	104,655,206
2007	9,775	185,972,954
2008	9,501	197,829,946
2009	9,420	227,634,195
2010	9,418	867,242,811
2011	9,431	872,033,442
2012	9,831	878,350,868
2013	10,507	1,212,984,783
2014	10,314	1,212,984,783
2015	10,621	1,542,137,107
2016	10,139	1,546,219,190
2017	10,334	1,568,698,178
2018	10,551	1,570,214,479

214

215 The regression resulted in marginal cost of transmission (i.e., the slope variable) of \$705/kW,
 216 which is highly significant at the 0.01 level.

217

Table 3: Regression results

	<i>Coefficients</i>	<i>Standard Error</i>	<i>t Stat</i>	<i>P-value</i>
Intercept	-6.07E+09	1001613107	-6.06039	1.65282E-05
Slope	705.55118	104.436846	6.755769	4.61606E-06

218

219 As with the avoided generation capacity calculation, to estimate the capacity that can be avoided
 220 by solar, I multiplied by the carrying charge, the capacity contribution of solar, and the expected
 221 annual hours of solar production. The result is \$0.0190/kWh (or 1.90 cents/kWh).

222

Table 4: Calculation of avoided transmission capacity

Step	Value
Marginal cost of transmission capacity (\$/kW)	705
x 9.39% carrying charge	66.25
x 0.42 capacity contribution of solar	27.83
/ 1463 annual hours (\$/kWh)	0.0190
/ 100 (cents/kWh)	1.90

223

224

D. OTHER FACTORS

225

Q. Are there other factors you have not included that the Commission should consider?

226

A. Yes, value of solar studies often include many other categories of value, such as:

227

- avoided distribution system capacity

228

- avoided fuel hedging costs

229

- avoided ancillary services costs, like voltage control and frequency response

230

- environmental benefits, including reduced CO2 emissions, reduced criteria air pollutants

231

(SOx, NOx, PM), and reduced water use

232

- increased system reliability and resilience

233

- economic development benefits, including jobs and tax revenue

234

Some of these factors can be quantified and some are more qualitative in nature. Some factors

235

are directly linked with RMP's cost of serving customers, and some factors have not been

236

traditionally included in utility rates. While I am not providing estimates of these values at this

237

time, I argue that the aggregate sum of these values is greater than 1.71 cents/kWh. Other parties

238

in the case may choose to provide estimates for some or all these values, and I support

239

Commission consideration of those estimates.

240 **Q. Should the Commission assign a value in rates for qualitative factors or factors**
241 **where quantitative estimates are controversial or under dispute?**

242 A. The Commission could decline assigning a specific value to the cost of water use, the
243 benefits of tax revenue, or any of the factors. The Commission has broad authority to set rates on
244 quantitative and qualitative factors and should consider and include qualitative factors when
245 setting the export credit rate.

246

247 **VI. NETTING PERIOD**

248 **Q. How is solar energy production “netted” with on-site energy consumption under the**
249 **Schedule 135 and 136 tariffs?**

250 A. Schedule 135 customers have monthly netting⁶ and Schedule 136 customers have 15-
251 minute netting⁷.

252

253 **Q. What netting period do you recommend for the export credit rate?**

254 A. I recommend the Commission adopt hourly netting for all customers on Schedule 136
255 and all successor tariffs.

256

257 **Q. What is your rationale for hourly netting?**

258 A. Netting on a sub-daily basis serves a function like time-of-use electricity rates. Under
259 time-of-use rates, customers shift their energy consumption to times of the day when electricity

⁶ Schedule 135

https://www.rockymountainpower.net/content/dam/pcorp/documents/en/rockymountainpower/rates-regulation/utah/rates/135_Net_Metering_Service.pdf

⁷ Schedule 136 page 2

https://www.rockymountainpower.net/content/dam/pcorp/documents/en/rockymountainpower/rates-regulation/utah/rates/136_Transition_Program_for_Customer_Generators.pdf

260 is cheaper. Sub-daily netting provides a monetary incentive for solar customers to shift energy
261 consumption to periods when their solar photovoltaic system is producing. Residential customers
262 cannot be reasonably expected to respond to changes in their solar system production on a 15-
263 minute basis. Residential solar customers are not independent power producers. Independent
264 power producers invest in solar and other generation technology to sell electricity to a utility or
265 into a market and earn a rate of return on their investment. Residential customers invest in solar
266 to reduce their energy bills, and they should not be expected to manage their net energy
267 consumption on a 15-minute basis. If the Commission wishes to use a netting period less than
268 monthly or daily, I recommend hourly netting as a reasonable period for customers to manage
269 net energy consumption.

270

271 **Q. Are there other reasons why hourly netting may be more appropriate for**
272 **customers?**

273 A. Rocky Mountain Power has a time-of-day rate⁸ and two electric vehicle rate options⁹ that
274 have differentiated energy rates in hourly increments. For sake of consistency with other
275 specialized tariffs, it would be reasonable appropriate for the solar export credit rate to have a
276 similar rate structure.

277

278 **VII. UPDATING THE EXPORT CREDIT RATE**

279 **Q. Should the Commission reassess and update the export credit rate?**

⁸ <https://www.rockymountainpower.net/savings-energy-choices/time-of-day.html>

⁹ <https://www.rockymountainpower.net/savings-energy-choices/electric-vehicles/utah-ev-time-of-use-rate.html>

280 A. Yes. I recommend the Commission revisit and reassess the value of solar exports every 3
281 to 5 years to account for changes in market conditions. However, when solar customers first
282 interconnect, they should be locked in to the terms of the export credit rate for 20 years. A solar
283 customer that interconnects and receives permission to operate on January 1, 2021 should receive
284 a fixed export credit rate through December 31, 2040. The decision to install solar is an
285 investment like any other and requires certainty in the terms of investment. Updating the export
286 credit rate for all customers on a more frequent basis erodes the value proposition of solar by
287 increasing the risk of investment. Instead, customers should receive the terms of the program
288 when they first interconnect. If the export credit rate is updated at a later time, new solar
289 customers receive the updated terms of the new export credit rate.

290

291 **VIII. SUMMARY AND CONCLUSION**

292 **Q. To summarize, what are your recommendations for the Commission?**

293 A. The Commission should set the export credit rate at a value no less than 9.2 cents/kWh
294 and use hourly netting of customer energy. Current Schedule 136 customers and future solar
295 customers should retain that export credit for twenty years. The Commission should review the
296 export credit rate every three to five years and update if market conditions change. Successor
297 export credit rates should guarantee a 20-year term for new solar customers.

298

299 **Q. Does this complete your testimony?**

300 A. Yes.

CERTIFICATE OF SERVICE

I hereby certify that on March 3, 2020, a true and correct copy of Vivint Solar's direct testimony of Christopher Worley in Phase 2 of Docket No. 17-035-61 was served by email on the following Parties:

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Dated this 3rd day of March, 2020

/s/ Stephen F. Mecham
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